

March 1, 2021

8:00 AM - 8:45 AM	Teams: Lori, Christina, Heather, Doug, Sarah Zaharia and Amber H -- Microsoft Teams Meeting
9:00 AM - 9:45 AM	MEETING: Agendas -- Teams
9:00 AM - 9:05 AM	Private Appointment
9:45 AM - 10:30 AM	(9:45) Planning and Priorities Secretariat -- Teams
10:00 AM - 11:00 AM	TB MINOR -- MS Teams
11:00 AM - 12:00 PM	MSR Briefing: Rev binder #4 -- MS Teams
1:00 PM - 2:00 PM	Mtg: Heather, Renee, Chris -- MS Teams
2:15 PM - 2:45 PM	Bi-weekly: Heather & Renee -- Renee to call
3:00 PM - 3:15 PM	CALL: Heather / Tiffany -- Tiffany to call Heather's cell
4:00 PM - 4:15 PM	MS Teams Mtg: Heather, Doug S., Mark S. -- MS Teams
4:30 PM - 4:50 PM	Minister Briefing: Tiffany, Fisnik, Albert, Doug, Lisa (Interim Supply Bill) -- MS Teams

March 2, 2021

9:00 AM - 10:00 AM	DMC on COVID ^{Security Concern}
10:30 AM - 11:00 AM	CALL: Lori and Heather re: Bi-Monthly Check in -- Heather to phone Lori's cell
11:00 AM - 12:00 PM	MARC -- MS Teams
11:00 AM - 11:30 AM	Opposition Briefing: RESA/HOGA -- MS Teams

March 2, 2021 Continued

1:15 PM - 1:30 PM	(1:15) CONF CALL: Lori, Heather and Okenge re: RBA -- Dial in
1:30 PM - 1:50 PM	MSR briefing: Heather, Tiffany (TACS sub) -- MS Teams
2:00 PM - 3:00 PM	Minister TB pre-brief (Mar 10) -- MS Teams
3:00 PM - 3:30 PM	MSR Briefing: Heather, Tiffany (Cabinet Confidences;) -- MS Teams
3:30 PM - 4:00 PM	Bi-weekly: Heather & Elizabeth -- Elizabeth to call Heather's cell
4:00 PM - 4:30 PM	Green Briefing: RESA/HOGA -- MS Teams

March 3, 2021

7:30 AM - 9:00 AM	DO NOT BOOK
9:00 AM - 12:00 PM	Cabinet -- Security Concern
11:00 AM - 11:30 AM	All Branch Heads Meeting -- Microsoft Teams Meeting
12:30 PM - 1:00 PM	CALL: Heather & Neilane -- Neilane to call
1:00 PM - 1:45 PM	Sec TB pre-brief (March 12/16) -- Skype Meeting
1:45 PM - 2:15 PM	1:45 -Meeting: Heather, Kinsburgh .Security Concern
2:30 PM - 6:30 PM	Treasury Board -- Microsoft Teams Meeting

March 4, 2021

8:00 AM - 10:00 AM	DO NOT BOOK
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March 4, 2021 Continued

10:00 AM - 10:30 AM	CALL: Heather, Sarah, Tiffany, Doug -- Skype Meeting ^{Security Concern}
10:30 AM - 11:00 AM	DM Briefing: Heather, Tiffany, Colin -- Skype Meeting ^{Security Concern}
11:30 AM - 12:00 PM	Bi-weekly: Heather & Jordan ^{Security Concern}
1:30 PM - 2:00 PM	MSR Meeting: Heather, Tiffany, Liam -- MS Teams
2:30 PM - 3:00 PM	DM Briefing: Heather, Jim, Linda -- Skype Meeting ^{Security Concern}
3:30 PM - 6:00 PM	P&P -- MS Teams

March 5, 2021

8:00 AM - 9:00 AM	FYI - FPT Call
8:30 AM - 10:00 AM	DMC -- ^{Security Concern}
10:00 AM - 10:30 AM	CALL: Heather, Peter, Stephen -- Skype Meeting
10:30 AM - 11:00 AM	Weekly: Jen & Lara
11:00 AM - 12:00 PM	MSR TB pre-brief (mar 12) -- MS Teams
1:00 PM - 3:00 PM	Diversity and Inclusion module 4 -- webinar
3:00 PM - 4:00 PM	Meeting: Shauna/Heather/Bobbi reg: Corporate Ethics Management Council -- MS Teams

March 8, 2021

8:45 AM - 9:30 AM	(8:45)MEETING: Agendas -- Teams
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March 8, 2021 Continued

9:45 AM - 10:00 AM	MSR Meeting: MSR, Renee, Steve, Peter L., Michell G. (Motion Pic industry) -- MS Teams
10:10 AM - 10:25 AM	10:10 - DM Briefing: Heather, Tiffany, Selina, Colin, Rebecca -- Skype Meeting
10:30 AM - 11:30 AM	TB MINOR -- MS Teams
11:30 AM - 12:00 PM	(11:30) Planning and Priorities Secretariat -- Teams
11:30 AM - 12:00 PM	MSR Briefing: Tiffany, Amanda, Colin , Heather H., Keith -- MS Teams
1:00 PM - 2:30 PM	MFEX -- MS Teams
1:00 PM - 2:00 PM	MFEX Presentation - Cabinet Operations Executive Engagement (Amy, Neil, Brianna, Monica) -- MS Teams
2:00 PM - 2:05 PM	MFEX Presentation (Aman, Clancy) -- MS Teams
3:00 PM - 3:15 PM	DM Briefing: Tiffany, Colin, Joyce, Doug, Amanda -- Skype Meeting
3:30 PM - 4:30 PM	PO CALL: PJH, MSR, Lori, Heather, Geoff, Liam, Jade ^{Advice/Recommendations} -- conf call
4:45 PM - 5:15 PM	MSR Briefing: Heather, Teri, Jason, Blair, David (TB subs) -- MS Teams

March 9, 2021

All Day

Personal Information

- Jason Butler acting

9:00 AM - 10:00 AM	DMC on COVID -- TEAMS ^{Security Concern}
10:30 AM - 11:00 AM	Bi-Weekly Meeting: Doug S. & Heather -- Skype Meeting
11:00 AM - 11:30 AM	MLA Sharma briefing: Renee, Rachel, Liam -- MS Teams

March 9, 2021 Continued

11:30 AM - 12:00 PM	Bi-weekly: Heather & Renee Security Concern
12:45 PM - 1:30 PM	TEAMS: Lori, Heather, Eric, Christina, Doug and Kaye -- Microsoft Teams Meeting
1:00 PM - 6:30 PM	Committee (RESA) -- Staff to support Minister
2:00 PM - 2:30 PM	Bi-weekly: Heather & Carl Security Concern
2:30 PM - 2:45 PM	DM Mtg: Heather, Carl, Nicole Security Concern
4:00 PM - 5:00 PM	Mtg: Heather, Richard , Renee, Jordan, Steve, Josh Gordon (Spec Tax) -- MS Teams
5:00 PM - 5:30 PM	DM Mtg: Heather, Doug, Tiffany Security Concern

March 10, 2021

12:00 AM - 12:00 AM	Personal Information
9:00 AM - 12:00 PM	Cabinet -- MS Teams
10:30 AM - 10:45 AM	Allison/Heather - connect -- MS Teams
1:00 PM - 1:30 PM	OneFSR Steering Committee -- MS Teams
1:30 PM - 2:00 PM	DM Briefing: Heather, Renee, Richard, Steve E, Shauna, Steve H -- MS Teams
2:00 PM - 2:10 PM	Heather/Tiffany Security Concern
2:30 PM - 6:30 PM	Treasury Board Security Concern

March 11, 2021

All Day

Personal Information

Please See Above

8:30 AM - 9:00 AM

Mtg: Heather/Tiffany/Rob --Security Concern

9:00 AM - 9:30 AM

DM Mtg: Heather, Renee, Grant, Marissa -- Skype Meeting Security Concern

10:30 AM - 11:00 AM

Sec TB pre-brief (Mar 24) -- Skype Meeting

11:00 AM - 12:00 PM

Committee (HOGA) -- Staff to support Minister

11:15 AM - 11:30 AM

Call with Heather/Tom Ethier re: TB Sub -- Tom to call Heather on cell

12:00 PM - 12:30 PM

Call: Heather, Fazil, Rick, Kevin and Chris -- Dial in

1:30 PM - 3:00 PM

Committee (HOGA) -- Staff to support Minister

2:00 PM - 2:30 PM

Bi-weekly: Heather & Tiffany --Security Concern

2:45 PM - 3:00 PM

Mtg: Heather, Carl, Jason -- Security Concern

3:00 PM - 3:30 PM

JOINT Minister Mtg: MSR, MRF, DMs -- dial in

3:45 PM - 4:00 PM

Cabinet Confidences

- Christine / Heather / Tiffany -- Skype Meeting

4:00 PM - 6:00 PM

COVID Committee --Security Concern / MS Teams

March 12, 2021

12:00 AM - 12:00 AM

Personal Information

Please See Above

All Day

Acing - Drew Ritonja

March 12, 2021 Continued

10:00 AM - 11:30 AM	DMCHH -- MS Teams
11:00 AM - 11:30 AM	Weekly: Jen/Lara
11:30 AM - 11:45 AM	DM Mtg: Heather, Tiffany, Sadaf - Security Concern
12:30 PM - 1:00 PM	Joint DM Mtg: DMs Wood, Yuma Morisho, Mayhew -- MS Teams
1:00 PM - 1:30 PM	Joint Minister briefing CLEAN BC -- MS Teams
1:45 PM - 2:15 PM	1:45 - CALL: Heather, Doug, Tiffany, Sarah -- Skype Meeting
3:00 PM - 3:30 PM	DM Briefing: Heather, Heather, Tiffany, Mark -- Skype Meeting
3:30 PM - 3:40 PM	Mtg: Heather & Elizabeth - Security Concern
4:30 PM - 5:00 PM	Phone Call: Fazil, Heather and Kevin

March 14, 2021

All Day	Dalight saving time starts @ 2:00am
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March 15, 2021

12:00 AM - 12:00 AM	Personal Information
9:00 AM - 9:45 AM	MEETING: Agendas -- Teams
9:30 AM - 10:00 AM	MSR Briefing: Doug, Tiffany, Sarah, Tanya (BCIB mandate letter) -- MS Teams

March 15, 2021 Continued

10:00 AM - 12:00 PM	CCE (items on agenda) -- MS Teams
1:00 PM - 1:30 PM	Bi-weekly: Heather & Jim -- Jim to call Heather's cell
1:30 PM - 2:00 PM	DM Briefing: Heather, Heather H., Shannon -- Skype Meeting
2:00 PM - 2:30 PM	Planning and Priorities Secretariat -- Teams/Security Concern
3:00 PM - 3:15 PM	MSR Briefing: Heather, Tiffany (Draft SN) -- MS Teams
3:15 PM - 4:00 PM	Joint Briefing: Advice/Recommendations -- MS Teams
4:00 PM - 5:30 PM	TB MINOR -- MS Teams
5:15 PM - 5:30 PM	MSR Briefing: Cabinet Confidences -- MS TEams

March 16, 2021

All Day	Personal Information	Please See Above
8:00 AM - 8:30 AM	Cabinet Confidences	-- MS Teams
8:00 AM - 8:10 AM	Call Kevin Jardine	
9:00 AM - 10:00 AM	DMC on COVID -- TEAMS	
10:15 AM - 10:45 AM	10:15 - Bi-weekly: Heather & Teri	..Security Concern
11:00 AM - 11:30 AM	CALL: Heather & David -- Heather to call	
11:30 AM - 12:00 PM	MEETING: Lori and Heather - Weekly check-in -- Heather to call Lori	

March 16, 2021 Continued

1:00 PM - 1:30 PM **Bi-weekly: Heather & Doug** --Security Concern

2:00 PM - 6:00 PM **Treasury Board** - Security Concern

March 17, 2021

All Day Personal Information
Please See Above

All Day **St. Patrick's Day (Newfoundland and Labrador) -- Canada**

9:00 AM - 11:30 AM **Cabinet -- MS Teams**

11:00 AM - 11:30 AM **DM Briefing: Heather, Renee, Chris D., Joey (UW and BO) -- MS Teams**

1:05 PM - 1:35 PM **Monthly Mtg: Heather & Micheal -- Micheal to call**

2:30 PM - 3:00 PM **MSR Briefing: Cabinet Deck -- MS Teams**

3:00 PM - 4:00 PM **Minister briefing:** Cabinet Confidences -- MS Teams

March 18, 2021

All Day Personal Information
Please See Above

12:00 AM - 12:00 AM

9:15 AM - 9:30 AM **9:15 Mtg: Heather & Charley** Security Concern

10:30 AM - 11:00 AM **JOINT DM PRE-BRIEF | MOU Steering Committee w/MOTI: Kaye, Kevin, Deborah, Kate, Ed FIN: Heather, Doug -- MS Teams**

11:00 AM - 11:45 AM **TB MINOR -- MS Teams**

March 18, 2021 Continued

11:45 AM - 12:30 PM	Vice Chair Meeting -- Skype Meeting
1:00 PM - 1:30 PM	Heather/Tiffany - Review Deck -- Security Concern
1:30 PM - 2:00 PM	Joint minister mtg: MDE, Joy M, Renee -- Dial in
2:15 PM - 4:00 PM	P&P -- MS Teams
4:00 PM - 4:15 PM	4:00 Pre-brief Silas/Kaye/Heather Infrastructure Project -- Microsoft Teams Meeting

March 19, 2021

All Day	Personal Information	Please See Above
12:00 AM - 12:00 AM		Please See Above
8:30 AM - 10:00 AM	DMC Security Concern	
10:00 AM - 10:30 AM	Minister TB pre-brief (Mar 24) -- MS Teams	
10:30 AM - 10:45 AM	Meeting - Heather & Doug Re CAS Budget -- Doug to call Heather	
12:00 PM - 1:00 PM	MST discussion -- Conference call: Conference line	
1:00 PM - 2:00 PM	FYI - FPT Call	
1:15 PM - 1:45 PM	DM Mtg Advice/Recommendations Meeting (Heather, Tiffany, Fisnik, Sadaf, Anita, Amanda, Sean, Albert) -- Skype	
2:00 PM - 3:00 PM	TL-Province MOU Oversight Steering Committee -- Microsoft Teams Meeting	
3:15 PM - 3:30 PM	Heather/Tiffany/Renée - Topic Box -- MS Teams	

March 20, 2021

All Day

Personal Information

Please See Above

March 21, 2021

All Day

Personal Information

Please See Above

March 22, 2021

All Day

Personal Information

Please See Above

12:00 AM - 12:00 AM

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12:00 AM - 12:00 AM

12:00 AM - 12:00 AM

9:00 AM - 9:45 AM

MEETING: Agendas -- teams

9:45 AM - 10:30 AM

9:45AM Planning and Priorities Secretariat -- Teams

10:00 AM - 10:15 AM

MSR Briefing: Renee, Richard, Andrea -- MS Teams

10:30 AM - 11:00 AM

MSR Briefing: Heather, Jim, Kara, Tricia (ESG) -- MS Teams

11:00 AM - 12:00 PM

Minister Briefing: ^{Cabinet Confidences} - MS Teams

1:30 PM - 2:30 PM

PO CALL: PJH, MSR, Lori, Heather, Geoff, Liam & Jade ^{Advice/Recommendations} -- Conf Call

3:00 PM - 3:30 PM

DM Mtg (Heather, Teri, Jason, Renee, Richard, Tiffany, Jordan, Francis) -- MS Teams

March 23, 2021

All Day

Personal Information

Please See Above

March 23, 2021 Continued

All Day	Personal Information	) Please See Above
All Day		Please See Above
12:00 AM - 12:00 AM		Please See Above
8:15 AM - 8:45 AM	Bi-Weekly Meeting: Doug S. & Heather -- Skype Meeting	
9:00 AM - 10:00 AM	DMC on COVID -- TEAMS Security Concern	
10:00 AM - 11:00 AM	Minister Briefing: Cabinet Confidences -- MS Teams	
11:00 AM - 12:00 PM	Committee (Interim Supply) -- Staff to support Minister	
1:00 PM - 1:30 PM	DM MEETING RBCM w/Kaye Krishna, Heather Wood, Neilane Mayhew -- MS Teams	
1:30 PM - 6:30 PM	Committee (Interim Supply) -- Staff to support Minister	
3:15 PM - 3:45 PM	DM Mtg with Irene Kerr (Heather, Irene, Sarah) -- Skype Meeting	
4:00 PM - 4:30 PM	MEETING: Lori and Heather - Weekly check-in -- Heather to call Lori on her cell	

March 24, 2021

All Day	Personal Information	Please See Above
All Day		Please See Above
All Day		Please See Above
12:00 AM - 12:00 AM		
All Day	Ontario Budget	

March 24, 2021 Continued

8:00 AM - 8:30 AM	kaye to call heather
8:30 AM - 9:00 AM	DO NOT BOOK
9:00 AM - 11:30 AM	Cabinet (FIN Item on agenda) -- Security Concern
1:00 PM - 1:30 PM	DM Meeting (Heather, Tiffany, Sadaf, Fisnik, Dave R) -- Skype Meeting
1:45 PM - 2:00 PM	1:45 - Mtg: Heather, Renee, Richard, Tiffany -- Security Concern
2:00 PM - 2:15 PM	Bi-weekly: Heather & Tiffany -- Security Concern
2:30 PM - 4:30 PM	Treasury Board - Mar 24 -- Teams Meeting
4:00 PM - 7:00 PM	Committee (Interim Supply) -- Staff to support Minister
4:30 PM - 4:45 PM	Heather/Elizabeth - Touchbase -- Heather to call Elizabeth

March 25, 2021

All Day	Personal Information	Please See Above
All Day	)	Please See Above
All Day		Please See Above
All Day		Please See Above
All Day	Quebec Budget	
8:15 AM - 8:45 AM	CALL Heather Wood, Greg D'Avignon	-- Greg to call Heather

March 25, 2021 Continued

9:30 AM - 9:50 AM	MSR Briefing: Heather, Tiffany, Heather H. (Fed funding) -- MS Teams
10:00 AM - 10:30 AM	Mtg: Heather, Heather, Tiffany -- ^{Security Concern} and Heather H. to call
10:30 AM - 10:45 AM	MFEX COVID - update -- Microsoft Teams Meeting
11:00 AM - 12:00 PM	Committee (Interim Supply) -- Staff to support Minister
11:30 AM - 12:00 PM	Bi-weekly: Heather & Renee - ^{Security Concern}
12:45 PM - 1:00 PM	12:45pm - Cabinet Confidences -- MS Teams
1:00 PM - 1:30 PM	Phone Call Neilane Mayhew and Heather Wood -- Neilane to Call Heather
1:30 PM - 6:00 PM	Committee (Interim Supply) -- Staff to support Minister
2:00 PM - 3:30 PM	COVID Committee -- ^{Security Concern} / MS Teams
2:30 PM - 2:45 PM	CALL: Heather, Tiffany, Sadaf, Dave -- Skype Meeting
3:30 PM - 4:00 PM	Bi-weekly: Heather & Jordan -- Jordan to call Heather's cell
3:30 PM - 4:00 PM	^{Security Concern}

March 26, 2021

12:00 AM - 12:00 AM	Personal Information	Please See Above
All Day		) Please See Above
12:00 AM - 12:00 AM		Please See Above

March 26, 2021 Continued

12:00 AM - 12:00 AM	Personal Information	Please See Above
All Day		Jim H acting
All Day		Michelle Lee acting
8:30 AM - 10:00 AM	DMC -- TEAMS	
10:00 AM - 12:00 PM	DMCHH -- MS Teams	
12:00 PM - 5:00 PM	VL	
12:00 PM - 12:15 PM	Private Appointment	
1:00 PM - 3:00 PM	Private Appointment	
3:00 PM - 5:00 PM	Private Appointment	

March 27, 2021

All Day	Personal Information	Please See Above
8:30 AM - 8:45 AM	Private Appointment	
11:00 AM - 12:00 PM	Private Appointment	

March 28, 2021

All Day	Personal Information	Please See Above
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March 29, 2021

All Day	Personal Information	Please See Above
12:00 AM - 12:00 AM	Personal Information	-- Richard Acting

March 29, 2021 Continued

12:00 AM - 12:00 AM	Legislative Break week
8:00 AM - 8:30 AM	8AM MEETING: Lori and Heather - weekly check-in -- Security Concern
8:30 AM - 9:00 AM	Ad hoc DMC Meeting -- Microsoft Teams Meeting
9:00 AM - 9:45 AM	MEETING: Agendas -- Teams/Security Concern
9:45 AM - 10:30 AM	(9:45) Planning and Priorities Secretariat -- Teams/Security Concern
10:30 AM - 11:00 AM	DM Briefing: Tiffany, Fisnik, Dave, Sadaf, Sean, Amanda -- Skype Meeting
11:00 AM - 12:00 PM	TB MINOR -- MS Teams
12:00 PM - 12:15 PM	MFEX Meeting -- MS Teams
2:00 PM - 2:30 PM	Meeting with Lori, Heather, Kaye and Kevin -- Microsoft Teams Meeting
3:00 PM - 3:30 PM	DM Briefing: Heather, Teri, Jason -- SKYPE
3:30 PM - 4:00 PM	DM Briefing: Heather, Teri, Kashi -- SKYPE

March 30, 2021

All Day	Personal Information	Please See Above
All Day	Personal Information	Richard Acting Please See Above
All Day	Legislative Break week	Please See Above
8:15 AM - 8:45 AM	8:15 - CALL: MSR, Heather, Donna, Tiffany, Liam & Jade -- Skype Meeting	
9:00 AM - 10:00 AM	DMC on COVID -- Teams	

March 30, 2021 Continued

10:00 AM - 10:30 AM	Bi-weekly: Heather & Teri -- Heather to call Teri's cell
10:40 AM - 10:55 AM	10:40 - DM Mtg: Heather, Richard/Steve -- Skype Meeting
11:00 AM - 11:30 AM	Bi-weekly: Heather & Carl -- Carl to call Heather's cell
11:30 AM - 12:00 PM	DM Briefing (Heather, Tiffany, Lisa, Roxanne) -- Skype Meeting
1:00 PM - 1:30 PM	Discussion: Year 1 Priorities -- Teams
1:30 PM - 2:00 PM	Bi-weekly: Heather & Chris D. -- Heather to call Chris's cell
2:00 PM - 2:30 PM	Mtg Call: FIN & MUNI Municipal Finance Authority -- MS Teams
2:30 PM - 3:15 PM	Meeting with Lori, Stephen and Heather -- Microsoft Teams Meeting
3:15 PM - 3:45 PM	3:15 - CALL: Heather, Tiffany, Liam & Jade -- Skype Meeting
4:00 PM - 4:30 PM	DM Briefing: Tiffany, Fisnik, Dave, Sadaf, Sean, Amanda, Anita -- Skype Meeting
4:30 PM - 5:15 PM	DM CALL: Heather and Doug C. -- Doug Caul to call

March 31, 2021

All Day	Personal Information	Please See Above
All Day	Personal Information	- Richard Acting Please See Above
All Day	Legislative Break week	Please See Above
12:00 AM - 12:00 AM	Personal Information	Sam Myers acting
9:00 AM - 12:30 PM	Cabinet -- MS Teams	

March 31, 2021 Continued

11:00 AM - 11:30 AM	All Branch Heads Meeting -- Microsoft Teams Meeting
11:30 AM - 12:30 PM	PSL Briefing - NDCII Briefing -- MS Teams
11:30 AM - 12:00 PM	Discussion: Heather & Teri -- Heather to call Teri's cell
1:00 PM - 1:30 PM	Minister Briefing: Tiffany, Fisnik, Sean, Dave, Sadaf, Amanda, Anita Cabinet Confidences Cabinet Confidences; Security Concern; Government Financial Information -- MS Teams
1:30 PM - 2:15 PM	Joint Minister Mtg - Childcare Plan (MSR, MMD, MKC, Tiffany) -- MS Teams
2:00 PM - 2:30 PM	Discussion: Heather & Micheal -- Micheal to call
2:30 PM - 3:00 PM	Quarterly MSR Mtg w/ BCIB -- MS Teams
3:00 PM - 3:30 PM	Minister TB pre-brief (Apr 8) -- MS Teams
3:30 PM - 4:00 PM	CALL: Heather, Neilane, Tiffany -- Skype Meeting
4:00 PM - 4:30 PM	Discussion: Heather & Doug -- Heather to call Doug's cell

March 31, 2021 Continued

4:30 PM - 5:00 PM

MEETING: Lori et al. re: Action Plan -- MS Teams (see link)