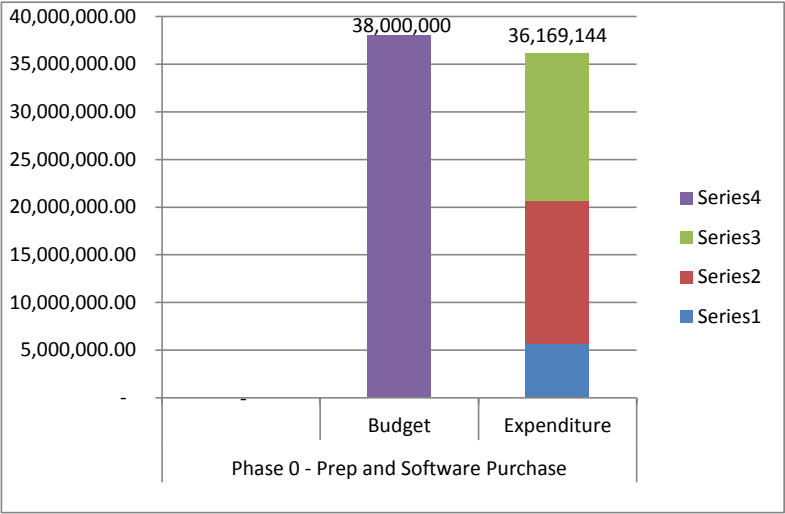


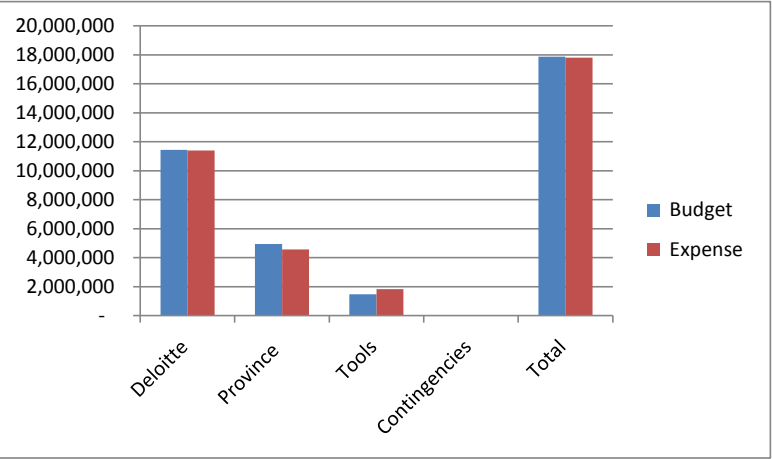
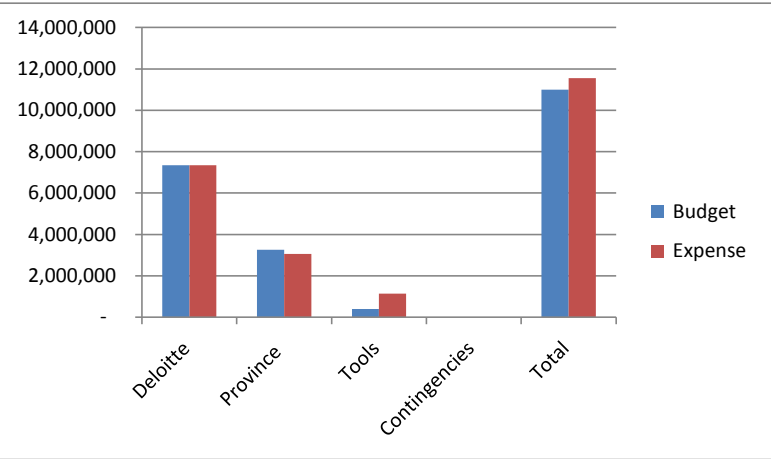
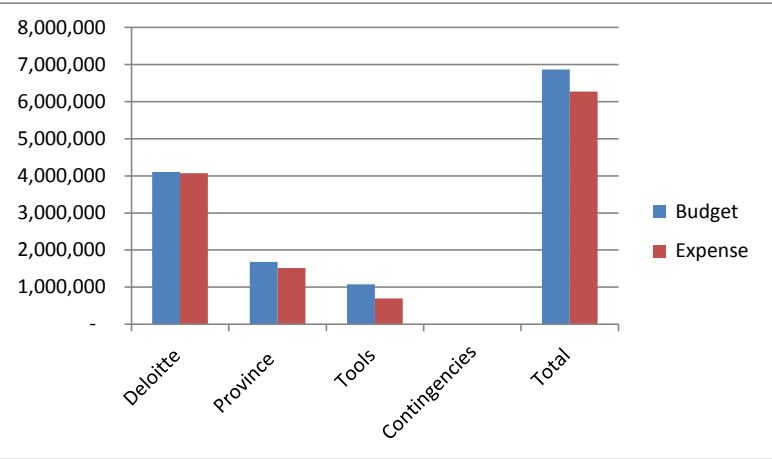
Phase 0 - Prep and Software Purchase

	Budget	Expenditure
2007/8		5,660,470
2008/9		14,969,444
2009/10		15,539,230
	38,000,000	
		36,169,144

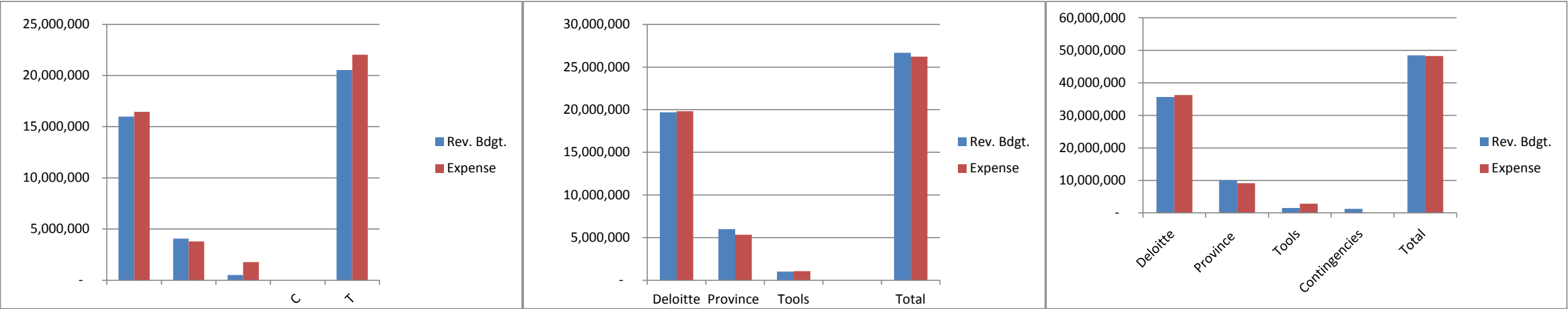
This assumes that the treatment of the prepaids is correct and can be validated by the supporting GL transactions.



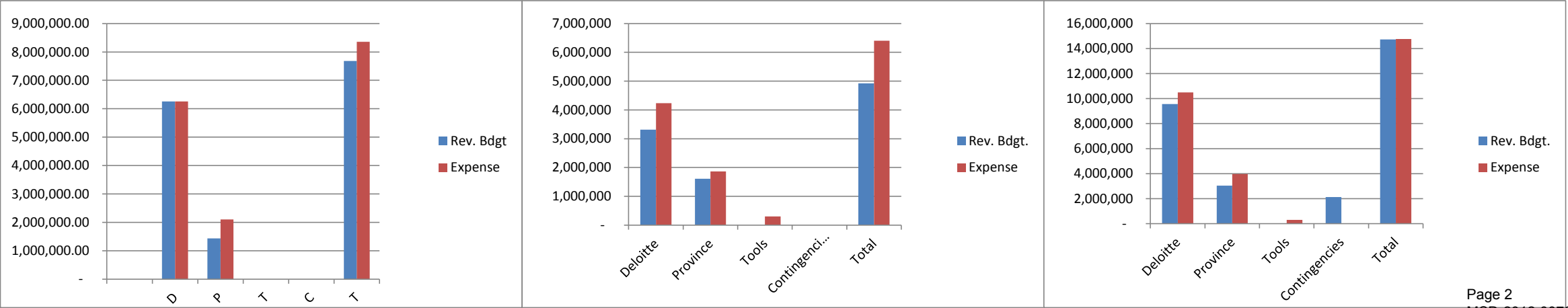
Phase 1 AD				Phase 1 BI				Phase 1 Total			
	Budget	Expense	Variance		Budget	Expense	Variance		Budget	Expense	Variance
Deloitte	4,105,000	4,066,489	38,511	Deloitte	7,343,999	7,343,999	(0)	Deloitte	11,448,999	11,410,488	38,511
Province	1,681,247	1,515,513	165,734	Province	3,259,164	3,063,319	195,845	Province	4,940,411	4,578,832	361,579
Tools	1,078,509	691,910	386,599	Tools	400,000	1,138,459	(738,459)	Tools	1,478,509	1,830,369	(351,860)
Contingencies				Contingencies				Contingencies	-	-	-
Total	6,864,756	6,273,912	590,844	Total	11,003,163	11,545,777	(542,614)	Total	17,867,919	17,819,689	48,230



Phase 2 AD				Phase 2 BI				Phase 2 Total			
	Rev. Bdgt.	Expense	Variance		Rev. Bdgt.	Expense	Variance		Rev. Bdgt.	Expense	Variance
Deloitte	15,985,736	16,456,766	(471,030)	Deloitte	19,692,946	19,815,057	(122,111)	Deloitte	35,678,682	36,271,822	(593,140)
Province	4,063,257	3,796,058	267,199	Province	5,981,815	5,340,147	641,668	Province	10,045,072	9,136,205	908,866
Tools	500,000	1,775,550	(1,275,550)	Tools	1,000,000	1,062,349	(62,349)	Tools	1,500,000	2,837,898	(1,337,898)
Contingencies	-	-	-	Contingencies	-	-	-	Contingencies	1,256,084	-	1,256,084
Total	20,548,993	22,028,374	(1,479,381)	Total	26,674,761	26,217,553	457,208	Total	48,479,838	48,245,926	233,912

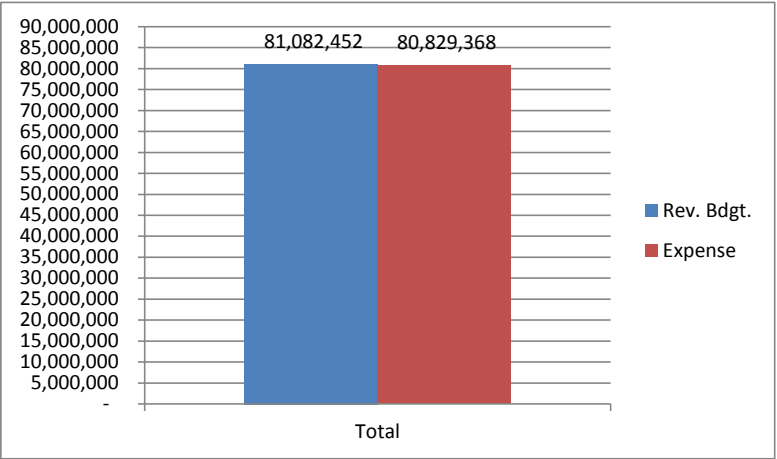


Phase 3 AD Total				Phase 3 BI Total				Phase 3 Total			
	Rev. Bdgt.	Expense	Variance		Rev. Bdgt.	Expense	Variance		Rev. Bdgt.	Expense	Variance
Deloitte	6,254,898	6,254,898	0	Deloitte	3,311,962	4,237,447	(925,485)	Deloitte	9,566,860	10,492,345	(925,485)
Province	1,430,125	2,103,873	(673,747)	Province	1,608,784	1,867,535	-	Province	3,038,909	3,971,408	(932,498)
Tools	-	-	-	Tools	-	300,000	-	Tools	-	300,000	(300,000)
Contingencies	-	-	-	Contingencies	-	-	-	Contingencies	2,128,926	-	2,128,926
Total	7,685,023	8,358,770	(673,747)	Total	4,920,746	6,404,982	(925,485)	Total	14,734,695	14,763,753	(29,058)



Phase 1 Total				Phase 2 Total				Phase 3 Total			
-	Rev. Bdgt.	Expense	Variance	-	Rev. Bdgt.	Expense	Variance	-	Rev. Bdgt.	Expense	Variance
Deloitte	11,448,999	11,410,488	38,511	Deloitte	35,678,682	36,271,822	(593,140)	Deloitte	9,566,860	10,492,345	(925,485)
Province	4,940,411	4,578,832	361,579	Province	10,045,072	9,136,205	908,866	Province	3,038,909	3,971,408	(932,498)
Tools	1,478,509	1,830,369	(351,860)	Tools	1,500,000	2,837,898	(1,337,898)	Tools	-	300,000	(300,000)
Contingencies		-	-	Contingencies	1,256,084	-	1,256,084	Contingencies	2,128,926	-	2,128,926
Total	17,867,919	17,819,689	48,230	Total	48,479,838	48,245,926	233,912	Total	14,734,695	14,763,753	(29,058)

Project to Date Total			
	Rev. Bdgt.	Expense	Variance
Deloitte	56,694,541	58,174,656	(1,480,115)
Province	18,024,392	17,686,445	337,947
Tools	2,978,509	4,968,268	(1,989,759)
Contingencies	3,385,010	-	3,385,010
Total	81,082,452	80,829,368	253,084



Revised Approved	17,473,865	47,223,754	12,315,856	38,814,217	14,757,111	130,584,802
Contingencies	-	1,256,084	2,418,838	6,114,177	3,400,755	13,189,854
Revised P1 to P5 II	17,473,865	48,479,838	14,734,694	44,928,393	18,157,866	143,774,656
Phase 0						38,000,000
						181,774,656

## Re: FOI Request – MSD-2012-00764 ICM Cost Summary

The report provided is a management report which is used to focus on status of the current phase, in this case, phase 3. The information relating to earlier phases is for information to provide context. This report is a snapshot as at August, 2012.

### Background:

- Each project phase is broken into 2 stages which together form a complete phase:
  - **Analysis & Design (AD)** is the collection and refinement of detailed business requirements, and the technical design of the software to meet those requirements.
  - **Build and Implement (BI)** is the stage where the approved technical design is then built, tested, reviewed and deployed.
- The overall budget is managed at the Project level; the allocation between phases and stages is notional based on an estimate of how things are most likely to flow.
- Adjustments between phases and stages are managed within the overall budget of \$182m.

### Layout of the Report:

#### Page 1

- The Phase 0 – Prep and Software Purchase table shows the expenditures that were incurred in preparation for the ICM project, including purchase of the software and costs associated with the selection of the Systems Integrator (Deloitte). This amount also includes provincial costs (project team) to plan the overall project.
- The graph to the right of the phase 0 table is a graphical presentation of the table that shows the budget, and expenditures by fiscal year: green is fiscal 9/10, red is fiscal 8/9 and blue is fiscal 7/8.
- The lower set of tables and graphs break down the **Phase 1** budget and actual costs by each stage and total for the phase, and reflects major cost components as follows:
  - **Deloitte** - fees and expenses per the contract.
  - **Province** - includes staff salaries for the core project team, plus costs for the services provided by the group that maintains the “legacy” (existing) systems.
  - **Tools** - includes additional software components used to support development of the system (i.e. performance monitoring, writing of computer code etc.).

#### Page 2

- Page 2 follows the same format as page one, detailing the expenditures of Phase 2 and the forecast expenditures of Phase 3.
- The point in time that this report relates to was after the completion of phase 2, during work on phase 3. As such, the phase 2 figures are actual expenditures.
- Phase 3 shows the forecast, which at that point in time was showing a \$29k pressure, which has since been eliminated.

#### Page 3

- Page 3 summarizes the project to date, as at August 23, 2012.
- The purple tables are copies of the phase total tables from the right hand side of pages 1 and 2.
- The green table then summarizes the phase 1-3 budgets at that time, with the graph to the right showing the same information graphically.
- The table at the bottom of the page reflects the “revised budget” for the ICM project. During Phase 2, ICM was approved to bring some items forward from Phases 4 and 5 to better meet the needs of the ministries. Much of the reporting function planned for Phase 5, along with the Phase 4 upgrade to the Siebel software was moved into Phase 2.
- The blue box on the left hand side of the page has no significance.