

## Knight, Colin FIN:EX

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**From:** Friesen, Melanie JTI:EX  
**Sent:** Tuesday, November 15, 2011 4:29 PM  
**To:** Knight, Colin FIN:EX  
**Cc:** Schuckel, Victoria M HLTH:EX; Sidhu, Manjit HLTH:EX  
**Subject:** RE: For information only: CDRD meeting with Minister Falcon

Hi Colin,

Thanks for sharing this information and for the opportunity to comment. From JTI's perspective, we have a process for evaluating research & innovation funding proposals and working with our partner ministries (like Health) to determine what we should recommend for funding. I'm concerned about this proposal going straight to Finance, as it sets your Minister up to receive any number of funding proposals directly without them having gone through a policy evaluation on our end. If it's not already included in your note, we would appreciate you recommending that this proposal be referred back to JTI as the ministry with responsibility for research and innovation.

Thanks,  
Melanie

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**From:** Knight, Colin FIN:EX  
**Sent:** Tuesday, November 15, 2011 2:50 PM  
**To:** Friesen, Melanie JTI:EX  
**Cc:** Schuckel, Victoria M HLTH:EX; Sidhu, Manjit HLTH:EX  
**Subject:** For information only: CDRD meeting with Minister Falcon

Melanie, Victoria,

Karimah Es Sabar sent the attached note to our Minister in advance of the meeting. S12  
S12 If you have any comments, please let me know by  
end of day today so that I can integrate them into briefing materials for our minister. I am not expecting that our  
Minister will make any commitments at this meeting.

Thanks,

Colin

<< File: FINAL Draft Briefing Note.pdf >>

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**From:** Friesen, Melanie JTI:EX  
**Sent:** Tuesday, November 15, 2011 2:30 PM  
**To:** Knight, Colin FIN:EX  
**Subject:** CDRD meeting

Hi Colin,

I understand from Victoria, a colleague at Health, that Natalie Dakers, Karimah Es Sabar and Barry Gee are meeting with your Minister later this week. If you're able, could you share the topics for discussion at that meeting with me? We've worked with CDRD quite a bit in the past and expect to in the future, so I'd like to stay on top of what they're discussing with government.

Thanks,  
Melanie

Melanie Friesen  
A/Executive Director, Research & Innovation Branch  
Ministry of Jobs, Tourism and Innovation, Province of British Columbia  
[melanie.friesen@gov.bc.ca](mailto:melanie.friesen@gov.bc.ca)  
phone: 250-356-1894 fax: 250-387-3725



APR 19 2012

Confidential

Graham Whitmarsh  
Deputy Minister  
Ministry of Health

Dear Colleague:

S12

Sincerely,

Peter Milburn  
Secretary

cc: Manjit Sidhu, Assistant Deputy Minister  
Ministry of Health

Pages 4 through 5 redacted for the following reasons:

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S12



**Knight, Colin FIN:EX**

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**From:** Knight, Colin FIN:EX  
**Sent:** Thursday, October 27, 2011 3:58 PM  
**To:** Schuckel, Victoria M HLTH:EX  
**Subject:** RE: CDRD

Thanks Victoria,

Colin

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**From:** Schuckel, Victoria M HLTH:EX  
**Sent:** Thursday, October 27, 2011 1:55 PM  
**To:** Knight, Colin FIN:EX  
**Cc:** Sidhu, Manjit HLTH:EX  
**Subject:** CDRD

Hi Colin. Here the information, as discussed. I touched base with Melanie Friesen A/Executive Director, JTI, to see if she had something more current than the 2007 briefing note we had prepared. She did and I have attached. Let me know if there are any questions arising from this. Nice to speak with you again! Victoria

S12



## Transfer Agreement

30 *TD*  
THIS AGREEMENT made the 20<sup>th</sup> day of March, 2007.

### BETWEEN:

Ministry of Health (the Ministry)  
1515 Blanshard Street  
Victoria, B.C. V8W 3C8  
Fax: 250-952-1940

OF THE FIRST PART

### AND:

Centre for Drug Research and Development  
364 - 2259 Lower Mall  
Vancouver BC  
V6T 1Z4

OF THE SECOND PART

### WHEREAS:

The Ministry has the authority and wishes to provide a grant to the Centre for Drug Research and Development, based on the terms and conditions hereinafter set forth,

The Centre for Drug Research and Development is eligible for the grant as determined by the ministry,

NOW THEREFORE in consideration of the premises and covenants and agreements set out in this Agreement and for other good and valuable consideration (the receipt and sufficiency of which is hereby acknowledged by the parties), the parties agree as follows:

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Ministry of Health

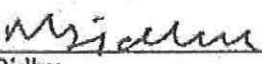
5-3, 1515 Blanshard St  
Victoria BC V8W 3C8

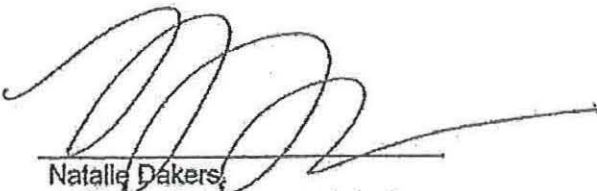
S12

IN WITNESS WHEREOF the parties hereto have executed this Agreement the day and year first above written.

SIGNED AND DELIVERED on behalf of the  
Ministry of Health

SIGNED AND DELIVERED on behalf of the  
Centre for Drug Research and Development

  
Manjit Sidhu,  
Ministry of Health Services

  
Natalie Dakers,  
Centre for Drug Research and  
Development

Pages 9 through 10 redacted for the following reasons:

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Ministry of Jobs, Tourism and Innovation  
**BRIEFING NOTE FOR MINISTER**

**FOR MEETING**

Ref #: 61733

June 24, 2011

**Issue:** Parliamentary Secretary Stilwell's informal meeting with Karimah Es Sabar, Senior Vice President, Business & Strategic Affairs, Centre for Drug Research and Design (CDRD), at BIO.

**Background:**

- CDRD is a non-profit organization that was founded by academic and industry leaders to assist new drug and treatment discoveries through the early stages of innovation to commercialization and capital investment. CDRD combines its drug development platform with a commercial arm.
- CDRD's commercial arm, Drug Development Inc. (DDI), facilitates the commercialization of drug therapies by driving drug development projects and commercializing the technology either by creating companies or licensing to an existing company.

S12

S12

S12

Contact: Melanie Friesen, Research & Innovation  
Telephone: 250-356-1894

| Approvals |        |      |     |
|-----------|--------|------|-----|
| Dir: N/A  | ED: MF | ADM: | DM: |

S12

S12





TB Minor Meeting Date: March 29, 2012  
263679

Confidential

Honourable Michael de Jong  
Minister of Health  
Room 337 Parliament Buildings  
Victoria BC V8V 1X4

Dear Colleague:

Re: S12

S12

Sincerely,

A handwritten signature in black ink, appearing to read "Kevin Falcon".

Kevin Falcon  
Chair

cc: Graham Whitmarsh, Deputy Minister  
Ministry of Health

Manjit Sidhu, Assistant Deputy Minister  
Ministry of Health

Page 16 redacted for the following reason:

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## Knight, Colin FIN:EX

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From: Enemark, Gord FIN:EX  
Sent: Monday, June 11, 2012 8:54 AM  
To: Knight, Colin FIN:EX  
Subject: Re: S12

Thanks - looks like were ok then.

----- Original Message -----

From: Knight, Colin FIN:EX  
Sent: Monday, June 11, 2012 07:42 AM  
To: Enemark, Gord FIN:EX  
Subject: Re: S12

Hi Gord,

S12

Colin

----- Original Message -----

From: Enemark, Gord FIN:EX  
Sent: Monday, June 11, 2012 07:10 AM  
To: Knight, Colin FIN:EX  
Subject: Re: S12

S12

----- Original Message -----

From: Enemark, Gord FIN:EX  
Sent: Monday, June 11, 2012 07:07 AM  
To: Knight, Colin FIN:EX  
Subject: S12

Hi colin:

S12

## Knight, Colin FIN:EX

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**From:** Enemark, Gord FIN:EX  
**Sent:** Tuesday, March 27, 2012 7:51 PM  
**To:** Knight, Colin FIN:EX; Ty, Marie FIN:EX  
**Subject:** RE: Year-end grants

S12

Thanks – Hey, Since S22 you won't have a chance to brief her on the meeting with Peter, MKF, and Graham for Thursday – can you brief marie instead and leave an e-mail for Sabine re meeting objectives, etc.

Thanks

Gord

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**From:** Knight, Colin FIN:EX  
**Sent:** Tuesday, March 27, 2012 6:51 PM  
**To:** Ty, Marie FIN:EX  
**Cc:** Enemark, Gord FIN:EX  
**Subject:** RE: Year-end grants

Hi Marie, Gord,

S12

Colin

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**From:** Ty, Marie FIN:EX  
**Sent:** Tuesday, March 27, 2012 4:50 PM  
**To:** Knight, Colin FIN:EX  
**Subject:** RE: Year-end grants

S12

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**From:** Knight, Colin FIN:EX  
**Sent:** Tuesday, March 27, 2012 4:42 PM  
**To:** Ty, Marie FIN:EX  
**Subject:** Fw: Year-end grants

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**From:** Sidhu, Manjit HLTH:EX  
**Sent:** Tuesday, March 27, 2012 03:46 PM  
**To:** Enemark, Gord FIN:EX; Knight, Colin FIN:EX  
**Cc:** Whitmarsh, Graham HLTH:EX; Milburn, Peter R FIN:EX  
**Subject:** Year-end grants

S12

Could you please let me know if any of this is incorrect.

Manjit Sidhu, C.A.  
Assistant Deputy Minister  
Financial and Corporate Services  
Ministry of Health

## Knight, Colin FIN:EX

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**From:** Enemark, Gord FIN:EX  
**Sent:** Monday, January 23, 2012 5:03 PM  
**To:** Huson, Trena FIN:EX  
**Cc:** Chipper, Tammy L FIN:EX; Knight, Colin FIN:EX  
**Subject:** RE: Follow-up: For Review: Draft response from JTI to CDRD (CLIFF 252127 Dakers)

So Trena, please tell manna to run it by JTI and then it can be sent out, and that TBS does not need to be involved in this anymore.

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**From:** Knight, Colin FIN:EX  
**Sent:** Monday, January 23, 2012 3:58 PM  
**To:** Huson, Trena FIN:EX; Enemark, Gord FIN:EX  
**Cc:** Chipper, Tammy L FIN:EX  
**Subject:** RE: Follow-up: For Review: Draft response from JTI to CDRD (CLIFF 252127 Dakers)

Hi Gord,

I've taken a look at the HLTH draft response to CDRD funding request meeting with MKF. The response states that  
S12 I have no issues with the wording of the response, and would like to flag  
that JTI should also have a chance to review the response before it is sent out.

Thanks,

Colin

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**From:** Huson, Trena FIN:EX  
**Sent:** Monday, January 23, 2012 8:56 AM  
**To:** Knight, Colin FIN:EX; Enemark, Gord FIN:EX  
**Cc:** Chipper, Tammy L FIN:EX  
**Subject:** FW: Follow-up: For Review: Draft response from JTI to CDRD (CLIFF 252127 Dakers)

Hi Gord and Colin,

Can you please tell me what is going on with this one? Has it been reviewed?

---

Trena Huson  
Executive Assistant  
Treasury Board Staff  
Ministry of Finance  
Room 104 - 617 Government Street  
Victoria BC V8W 9V8  
250-387-9025 FAX 250-387-9061  
[Trena.Huson@gov.bc.ca](mailto:Trena.Huson@gov.bc.ca)

 Please think about the environment before you print

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**From:** Saunders, Manna FIN:EX  
**Sent:** Monday, January 23, 2012 8:53 AM  
**To:** Huson, Trena FIN:EX  
**Subject:** Follow-up: For Review: Draft response from JTI to CDRD (CLIFF 252127 Dakers)

Hi Trena, just following up on this one: do you happen to know if this one has been reviewed and ready to be sent back to HLTH?

Thanks so much,

Manna Saunders  
Correspondence Writer/Editor  
Ministry of Finance  
250.356.8078

---

**From:** Saunders, Manna FIN:EX  
**Sent:** Monday, January 9, 2012 4:28 PM  
**To:** Enemark, Gord FIN:EX; Knight, Colin FIN:EX  
**Cc:** Chipper, Tammy L FIN:EX; Huson, Trena FIN:EX  
**Subject:** For Review: Draft response from JTI to CDRD (CLIFF 252127 Dakers)

Hello Gord and Colin,

Trena has asked that we send this directly to you in her absence:

Attached please find a draft response from HLTH to CDRD for your review.

It sounds like JTI might not write a response as HLTH has already drafted this. I advised both HLTH and JTI of your recommendation below of one response with all ministries signing off.  
I will update you when I hear from JTI.

Thank you,

Manna Saunders  
Correspondence Writer/Editor  
Ministry of Finance  
250.356.8078

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**From:** Enemark, Gord FIN:EX  
**Sent:** Thursday, December 29, 2011 8:36 AM  
**To:** Saunders, Manna FIN:EX  
**Cc:** Huson, Trena FIN:EX; Knight, Colin FIN:EX; Freeman, Lisa FIN:EX  
**Subject:** FW: CLIFF Referral 252127 - Necessary Action

So, in one of the attached e-mails it says that JTI is drafting a response – please confirm. There should be only one govt. response which all ministries sign off on. Please coordinate with Health and tell JTI to run their draft by both TBS (Colin Knight) and Health.

S12

Thanks

Gord

---

**From:** Huson, Trena FIN:EX  
**Sent:** Thursday, December 29, 2011 7:54 AM  
**To:** Enemark, Gord FIN:EX; Knight, Colin FIN:EX  
**Subject:** FW: CLIFF Referral 252127 - Necessary Action

This is from the DMO office, please let me know if a reply is needed.

---

Trena Huson  
Executive Assistant  
Treasury Board Staff  
Ministry of Finance  
Room 104 - 617 Government Street  
Victoria BC V8W 9V8



---

**From:** [Lisa.Freeman@gov.bc.ca](mailto:Lisa.Freeman@gov.bc.ca) [<mailto:Lisa.Freeman@gov.bc.ca>]  
**Sent:** Friday, December 23, 2011 2:37 PM  
**To:** Huson, Trena FIN:EX  
**Subject:** CLIFF Referral 252127 - Necessary Action

2011/12/23T14:33 LISAFREE (DMO-Deputy Minister)forwarding to TBS-PBO for review and to consider a response - please respond Health RE: whether or not your ministries will be responding?



## **Knight, Colin FIN:EX**

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**From:** Enemark, Gord FIN:EX  
**Sent:** Thursday, December 29, 2011 8:36 AM  
**To:** Saunders, Manna FIN:EX  
**Cc:** Huson, Trena FIN:EX; Knight, Colin FIN:EX; Freeman, Lisa FIN:EX  
**Subject:** FW: CLIFF Referral 252127 - Necessary Action  
**Attachments:** ATT00001.htm; 252127\_Note from MO.msg; 252127\_Incoming Dakers .msg; 252127\_Note from JTI.msg

So, in one of the attached e-mails it says that JTI is drafting a response – please confirm. There should be only one govt. response which all ministries sign off on. Please coordinate with Health and tell JTI to run their draft by both TBS (Colin Knight) and Health.

S12

Thanks

Gord


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**From:** Huson, Trena FIN:EX  
**Sent:** Thursday, December 29, 2011 7:54 AM  
**To:** Enemark, Gord FIN:EX; Knight, Colin FIN:EX  
**Subject:** FW: CLIFF Referral 252127 - Necessary Action

This is from the DMO office, please let me know if a reply is needed.

---

Trena Huson  
Executive Assistant  
Treasury Board Staff  
Ministry of Finance  
Room 104 - 617 Government Street  
Victoria BC V8W 9V8  
250-387-9025 FAX 250-387-9061  
[Trena.Huson@gov.bc.ca](mailto:Trena.Huson@gov.bc.ca)

 Please think about the environment before you print

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**From:** [Lisa.Freeman@gov.bc.ca](mailto:Lisa.Freeman@gov.bc.ca) [mailto:[Lisa.Freeman@gov.bc.ca](mailto:Lisa.Freeman@gov.bc.ca)]  
**Sent:** Friday, December 23, 2011 2:37 PM  
**To:** Huson, Trena FIN:EX  
**Subject:** CLIFF Referral 252127 - Necessary Action

2011/12/23T14:33 LISAFREE (DMO-Deputy Minister)forwarding to TBS-PBO for review and to consider a response - please respond Health RE: whether or not your ministries will be responding?

December 12, 2011

The Honourable Pat Bell, Minister of Jobs, Tourism and Innovation  
Province of British Columbia  
P.O. Box 9068, Stn Prov Govt  
Victoria, BC V8W 9L9

The Honourable Mike de Jong, Minister of Health  
Province of British Columbia  
PO Box 9050 Stn Prov Govt  
Victoria, BC V8W 9E2

The Honourable Kevin Falcon, Minister of Finance  
Province of British Columbia  
PO Box 9048 Stn Prov Govt  
Victoria, BC V8W 9E2

Dear Ministers:

**Re: Proposal to the Government of British Columbia for Support of The Centre for Drug Research and Development (CDRD)**

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CDRD management has recently had the pleasure of meeting with several members of the BC Government to discuss the development and implementation of our next five-year plan (2012-2017), with several additional meetings scheduled over the coming weeks. To contextualize those discussions, we are providing for your consideration, our formal request for funding as described in the attached

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As you know, CDRD was established in 2007 with support from the Provincial Government as a response to the increasing need to better translate academic discoveries into commercial successes. This meant advancing early-stage technologies to a point where the risk/reward ratio was improved such that the private sector would be sufficiently attracted to invest. By acting as this bridge between academia and the private sector, CDRD has played and continues to play a critical role in providing:

- Academia with a path for their health-related discoveries to be developed into new medicines;
- Industry with a pipeline of novel and pre-validated technologies leading to commercial success; and
- Government with the maximum return on its investment in health research.

We are pleased to report to you, as further described in the attached Briefing Note that we have been able to successfully realize the shared vision for CDRD between government, industry and academia; and have exceeded on delivering on each of our stated objectives. We have evolved to become a unique, national organization focused on providing solutions, and emerged as one of the world's leading drug development and commercialization organizations.

Our request for follow-on funding will allow the continued evolution of this national commercialization centre headquartered in British Columbia, and enable the following outcomes:

2259 Lower Mall, Third Floor  
Vancouver, BC Canada V6T 1Z4  
t. 604.221.7750 f. 604.221.7753  
www.cdrd.ca

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Yours sincerely,



Natalie Dakers  
President and CEO

cc: Dana Hayden, Deputy Minister of Jobs, Tourism and Innovation  
Province of British Columbia  
8<sup>th</sup> Floor, 1810 Blanshard Street  
Victoria, BC V8T 4J1

Peter Milburn, Deputy Minister of Finance  
Province of British Columbia  
PO Box 9417 Stn Prov Govt  
Victoria, BC V8W 9V1

Graham Whitmarsh, Deputy Minister of Health  
Province of British Columbia  
5<sup>th</sup> Floor, 1515 Blanshard Street  
Victoria, BC V8W 3C8

Pages 26 through 29 redacted for the following reasons:

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