

The personal information on this Profile and Declaration is collected because you wish your name to be considered for appointment to the governing board of a British Columbia public sector organization. The information obtained on this form will be used to assess your candidacy against the skills and experience sought for the vacant position.

In completing the Profile, please note that the information sought is that which is relevant to the position in which you have expressed an interest. For more information about the candidate selection and appointment process, please refer to the Board Resourcing and Development Office website (www.gov.bc.ca/brdo) and link to the page "The Appointment Process".

(Please complete electronically and then print to sign. If you require more room than the space provided, please use a separate piece of paper)

Name of the organization: Data Stewardship Committee (the "Organization")

CONTACT INFORMATION

Name (Please Print – First/Initial/Last): Ognjenka Djurdjev

Telephone: Work 604-875-7320 Home S22 Cell S22

Email Address: odjurdjev@phsa.ca

Home Address: S22

BACKGROUND INFORMATION

1. Educational background (Provide a chronology)

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<i>Institution</i>	<i>Year(s) Attended</i>	<i>Degree/Diploma Obtained</i>
University of Belgrade	1990-1994	MSc
University of Belgrade	1980-1986	BA (Hons.)

2. Professional and employment background. (*Provide a chronology*)

<i>Organization</i>	<i>Year(s) of Service</i>	<i>Position</i>
Provincial Health Services Authority	2007-	Corporate Director, Performance Measurement and Reporting
BC Provincial Renal Agency	2007-	Senior Officer, Methodology and Analytics
BC Provincial Renal Agency	2005-2007	Director, Health Informatics and Statistics
BC Provincial Renal Agency	1998-2005	Head, Health Informatics and Statistics

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3. The following is a list of every company of which I am currently a director or officer. (*Provide a chronology*).

<i>Organization</i>	<i>Year(s) of Service</i>	<i>Position</i>
Provincial Health Services Authority	2007-	Corporate Director, Performance Measurement and Reporting
BC Provincial Renal Agency	2007-	Senior Officer, Methodology and Analytics

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4. The following is a list of every company of which I was previously a director or officer. (*Provide a chronology*)

Organization	Year(s) of Service	Position
BC Provincial Renal Agency	2005-2007	Director, Health Informatics and Statistics

5. Past and present community and civic activities. (*Provide a chronology*)

Organization	Year(s) of Service	Position

6. Memberships in professional organizations.

Professional Organization	Year(s) of Membership
Canadian Society of Nephrology	2005 -
International Society of Nephrology	2009 -

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7. Publications (*List any published works you have authored*).

Publication	Publication Date(s)
Publication list attached	

8. On a scale of 1-10 where 1 = low and 10 = high, indicate the level of your ability to read and understand financial statements.

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CONFLICT OF INTEREST – DISCLOSURE STATEMENT

A conflict of interest arises where you have an interest which conflicts (or might conflict, or might be perceived to conflict) with the interests of the Organization.

A conflict of interest may take a number of forms. It may be financial or non-financial. It may be direct or indirect. It may be professional or family related.

A conflict of interest may arise from directorships or other employment; interests in business enterprises or professional practices; share ownership; beneficial interests in trusts; existing professional or personal associations with the Organization; professional associations or relationships with other organizations; personal associations with other groups or organizations; or family relationships.

Every director or potential director of the Organization must disclose any duty or interest that might conflict with his or her duty or interest to the Organization.

9. A direct or indirect conflict with my duty as a Director of the Organization may arise because:

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- a) I, or my associates¹, hold the following offices (appointed or elected):

Not applicable

- b) I, my associates, or any trustee or any nominee on my behalf, own or possess, directly or indirectly, the following interests (i.e., shares, businesses, or properties):

Not applicable

- c) I, or my associates, have the following interests in existing or proposed transactions with the Organization.

Not applicable

10. The nature and extent of the conflicting office duty or interest referred to in subparagraphs 9(a) or 9(b) is:

Not applicable

11. A real or perceived conflict of interest with my duty as an appointee to the Organization may arise because I receive financial remuneration (either for services performed by me, as an owner or part owner, trustee, or employee or otherwise) from the following sources:

Not applicable

¹ "associate" of a person means any person closely connected by blood or otherwise including, but not limited to, a spouse (including common-law spouse), parent, grandparent, brother, sister, child or grandchild.

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12. The following is a list of each subsidiary² or affiliate³ of a company listed in paragraph 9(b) or 11 of this Profile and Declaration.

<i>Company Listed in Paragraph 9(b) or 11</i>	<i>Name of Subsidiary or Affiliate</i>	<i>Type of Business Ordinarily Carried on by Subsidiary or Affiliate</i>

13. If, at any time following the signing of this Profile and Declaration, there are changes to the information given herein regarding conflict of interest, either by way or addition or deletion, I shall forthwith file with the Organization a supplementary disclosure statement describing such change.

Yes: ☒ No: ☐

14. Other than disclosed above, do you have any relationships or interests that could compromise, or be perceived to compromise, your ability to exercise judgment with a view to the best interests of the Organization?

Yes: ☐ No: ☒

Describe:

² For the purposes of this Profile and Declaration, a corporation is a subsidiary of another corporation where:

- (a) it is controlled by:
- (i) that other corporation;
 - (ii) that other corporation and one or more other corporations, each of which is controlled by that other corporation; or
 - (iii) two or more other corporations, each of which is controlled by that other corporation; or
- (b) it is a subsidiary or a subsidiary of that other corporation.

³ For the purposes of this Profile and Declaration, one corporation is affiliated with another corporation where one of them is the subsidiary of the other, or both are subsidiaries of the same corporation, or each of them is controlled by the same person.

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Not applicable

DUTIES/RESPONSIBILITIES TO THE ORGANIZATION

Board Directors owe the Organization they serve undivided loyalty and a commitment to making the best possible decisions. Directors must carefully adhere to these duties and take their jobs seriously to set high standards of accountability.

By signing this Profile and Declaration, you acknowledge and understand that you are bound by the following duties and responsibilities. (Note: These duties are in addition to the Organization's own Code of Conduct or Conflict of Interest Guidelines.)

15. **Duty of Care:** You have a duty of care to the Organization which means that:
 - you must exercise the degree of skill and diligence reasonably expected from an ordinary person of your knowledge and experience;
 - in making decisions, you must always act in the best interests of the Organization;
 - you must base your decisions upon facts and reliable information; and
 - you must not act without first taking care to be properly informed.
16. **Duty of Loyalty:** This duty embraces fairness, good faith and honesty. It means that, in all decisions, you must act in the Organization's best interests, not your own. Specifically, you must:
 - be honest in your dealings within the Organization and with others on behalf of the Organization;
 - maintain the confidentiality of information received by you in your capacity as board member both before and after termination (for whatever reason) of your appointment; and
 - avoid situations where you could put yourself in a position of conflict between your own private interests and the best interests of the Organization.
17. **Duty of Obedience:** This duty requires that you know the Organization's mission and the laws and regulations that affect the carrying-out of the mission. This duty means that you must:
18. carry out the Organization's purposes; and

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- take all necessary and reasonable measures to assure compliance with laws, regulations and policies that apply to the Organization.

INTEGRITY AND PUBLIC ACCOUNTABILITY

Note: An affirmative answer to any of the questions in sections 18 to 21 does not automatically disqualify a potential applicant from being appointed. Each candidate's background will be considered in relation to the specific requirements of the appointment.

19. In your employment, business or personal affairs, have you, or any company in which you have a direct or indirect controlling interest, in B.C. or elsewhere:

- | | | | |
|-----|---|------------|-----------|
| (a) | been charged with (where charges are still outstanding) or convicted of an offence under the Criminal Code of Canada? | Yes | No |
| (b) | been charged with (where charges are still outstanding) or convicted of an offence under any other Federal statutes or regulations, including the Income Tax Act, the Controlled Drugs and Substances Act, or others? | Yes | No |
| (c) | been charged with (where charges are still outstanding) or convicted of any offence under any Provincial statutes or regulations? | Yes
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| (d) | been charged with (where charges are still outstanding) or disciplined by any professional association or body? | Yes | No |
| (e) | had any improper dealings with government (e.g. improper solicitation of contracts, lobbying or representations? | Yes | No |
| (f) | been involved in any issue or controversy that has gone, or is now likely to go to litigation or public review? | Yes | No |

If you answered "Yes" to any of the above questions, please provide details below.

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20. Have you or any organization or group which you are associated with promoted or encouraged hatred against people or persons on the basis of ethnicity, language, colour, religion, culture, gender or sexual orientation?

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21. Have you had, or do you have any kind of disability (*example: substance abuse*) that may affect your ability to serve as a board member?

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22. Generally, are you aware of any facts or matters which, if publicly disclosed, could cause the government embarrassment or hinder your performance of your duties as a board member?

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23. I understand that the Board Resourcing and Development Office and the Organization have an obligation to verify reference information with respect to all candidates for potential appointments, including myself.

By signing below, I authorize the Board Resourcing and Development Office to verify or obtain any personal information about me directly from me, from organizations or references referred to in this Profile and Declaration, or from the specific organization(s) listed below for the purpose of evaluating my suitability for appointment to the governing board of a British Columbia organization. I also consent to the disclosure of my personal information to such persons or organizations when such disclosure is necessary to evaluate my suitability for appointment to a British Columbia public sector organization. This authorization is valid for one year following the date of my signature.

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Additional Organizations:

- a)
- b)
- c)

24. Birth Date (*Required only to verify background information*): S22

REFERENCES

25. Please provide a minimum of three references.

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BIOGRAPHY

25. I agree that if I am appointed to the governing board of a British Columbia organization, the Board Resourcing and Development Office and the Organization may publish a biography of me that states the area of the Province in which I reside and contains some or all of the information provided in paragraphs 1 through 5 of this Profile and Declaration. (*If you wish, you may attach a short (i.e., 100 words) biography of yourself for publication purposes.*)

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ATTESTATION AND SIGNATURE

I, (Print Name): **OGNJENKA DJURDJEV**

1. attest to the veracity of the information provided in this Profile and Declaration;
2. acknowledge and agree to adhere to the Charter of Expectations for Directors of Governing Boards; and
3. consent to a copy of this Profile being provided to the Organization.

OGNJENKA DJURDJEV
Signature

10 Jan 2014
Date

CONFIDENTIALITY

The personal information requested on this form is collected under the authority of and used for the purpose of administering a variety of statutes which authorize the appointment of individuals to government's agencies, boards and commissions.

Information on the authority for a specific appointment is available on request. All information provided to us will be considered as supplied in confidence. Under certain circumstances some information may be released subject to the provisions of the *Freedom of Information and Protection of Privacy Act*.

If you have any questions about the collection and use of this information, please contact the Board Resourcing and Development Office at (604) 775 - 1683, Room 730 - 999 Canada Place, Vancouver, BC V6C 3E1.

This Profile and Declaration will be kept for a minimum of one year.

If you are appointed to the Organization, a copy of this Profile and Declaration will be provided to the Organization.

Schedule "A" to Governing Board Candidate Profile and Declaration

CHARTER OF EXPECTATIONS FOR DIRECTORS OF GOVERNING BOARDS

The Charter of Expectations for Directors of Governing Boards, as set out below, outlines for potential candidates the duties and expectations of board members generally.

Strategic Planning

- provide input to management on emerging trends and issues
- review and approve management's strategic plans, including significant capital allocations and expenditures

Performance Monitoring and Reporting

- monitor corporate performance against strategic and business plans
- evaluate corporate performance reporting
- evaluate performance of senior management

Risk Assessment

- identify principal risks of the Organization's operations and ensure that appropriate systems are in place to manage these risks

Public Policy

- appreciate the role of the Organization as an instrument of public policy
- monitor performance of Organization in relation to the strategic objectives of the shareholder

Senior Staff

- appoint, monitor and evaluate the performance of the CEO; replace if necessary
- ensure succession planning

Financial/Legal Integrity

- ensure ethical behaviour of entity and compliance with all laws and regulations;
- ensure accuracy of financial information and compliance with all accounting and audit principles

Personal Integrity

- ensure personal integrity in all dealings with and on behalf of the Organization, including ongoing responsibility to disclose conflict of interest

Governance

- establish appropriate governance structures to ensure efficient and prudent stewardship of the Organization
- assess board's own effectiveness including monitoring the effectiveness of individual board members

Material Transactions

- review and approve material transactions not in the ordinary course of business

Committees

- participate as appropriate on board committees including: Audit and Risk Management, Governance, Human Resources

Publications

- 1: Levin A, Rigatto C, Barrett B, Madore F, Muirhead N, Holmes D, Clase CM, Tang M, Djurdjev O; on Behalf of the CanPREDDICT Investigators. Biomarkers of inflammation, fibrosis, cardiac stretch and injury predict death but not renal replacement therapy at 1 year in a Canadian chronic kidney disease cohort. *Nephrol Dial Transplant*. 2013 Dec 26. [Epub ahead of print] PubMed PMID: 24371297.
- 2: Barbour S, Beaulieu M, Gill J, Djurdjev O, Reich H, Levin A. An overview of the British Columbia Glomerulonephritis network and registry: integrating knowledge generation and translation within a single framework. *BMC Nephrol*. 2013 Oct 29;14(1):236. [Epub ahead of print] PubMed PMID: 24168011; PubMed Central PMCID: PMC3871721.
- 3: Levin A, Rigatto C, Brendan B, Madore F, Muirhead N, Holmes D, Clase CM, Tang M, Djurdjev O; CanPREDDICT investigators. Cohort profile: Canadian study of prediction of death, dialysis and interim cardiovascular events (CanPREDDICT). *BMC Nephrol*. 2013 Jun 11;14:121. doi: 10.1186/1471-2369-14-121. PubMed PMID: 23758910; PubMed Central PMCID: PMC3691726.
- 4: Nitsch D, Grams M, Sang Y, Black C, Cirillo M, Djurdjev O, Iseki K, Jassal SK, Kimm H, Kronenberg F, Oien CM, Levey AS, Levin A, Woodward M, Hemmelgarn BR; Chronic Kidney Disease Prognosis Consortium. Associations of estimated glomerular filtration rate and albuminuria with mortality and renal failure by sex: a meta-analysis. *BMJ*. 2013 Jan 9;346:f324. doi: 10.1136/bmj.f324. Review. PubMed PMID: 23360717; PubMed Central PMCID: PMC3558410.
- 5: Sigrist M, Tang M, Beaulieu M, Espino-Hernandez G, Er L, Djurdjev O, Levin A. Responsiveness of FGF-23 and mineral metabolism to altered dietary phosphate intake in chronic kidney disease (CKD): results of a randomized trial. *Nephrol Dial Transplant*. 2013 Jan;28(1):161-9. doi: 10.1093/ndt/gfs405. Epub 2012 Sep 28. PubMed PMID: 23024219.
- 6: Hallan SI, Matsushita K, Sang Y, Mahmoodi BK, Black C, Ishani A, Kleefstra N, Naimark D, Roderick P, Tonelli M, Wetzels JF, Astor BC, Gansevoort RT, Levin A, Wen CP, Coresh J; Chronic Kidney Disease Prognosis Consortium. Age and association of kidney measures with mortality and end-stage renal disease. *JAMA*. 2012 Dec 12;308(22):2349-60. PubMed PMID: 23111824.
- 7: Fox CS, Matsushita K, Woodward M, Bilo HJ, Chalmers J, Heerspink HJ, Lee BJ, Perkins RM, Rossing P, Sairenchi T, Tonelli M, Vassalotti JA, Yamagishi K, Coresh J, de Jong PE, Wen CP, Nelson RG; Chronic Kidney Disease Prognosis Consortium. Associations of kidney disease measures with mortality and end-stage renal disease in individuals with and without diabetes: a meta-analysis. *Lancet*. 2012 Nov 10;380(9854):1662-73. doi: 10.1016/S0140-6736(12)61350-6. Epub 2012 Sep 24. Review. Erratum in: *Lancet*. 2013 Feb 2;381(9864):374. PubMed PMID: 23013602; PubMed Central PMCID: PMC3771350.
- 8: Mahmoodi BK, Matsushita K, Woodward M, Blankestijn PJ, Cirillo M, Ohkubo T, Rossing P, Sarnak MJ, Stengel B, Yamagishi K, Yamashita K, Zhang L, Coresh J, de Jong PE, Astor BC; Chronic Kidney Disease Prognosis Consortium. Associations of kidney disease measures with mortality and end-stage renal disease in individuals with and without hypertension: a meta-analysis. *Lancet*. 2012 Nov 10;380(9854):1649-61. doi: 10.1016/S0140-6736(12)61272-0.

Epub 2012 Sep 24. Review. Erratum in: *Lancet*. 2012 Nov 10;380(9854):1648. PubMed PMID: 23013600.

9: Tang M, Romann A, Chiarelli G, Djurdjev O, Beaulieu M, Sigrist M, Taylor P, Singh S, Levin A. Vascular stiffness in incident peritoneal dialysis patients over time. *Clin Nephrol*. 2012 Oct;78(4):254-62. doi: 10.5414/CN107398. PubMed PMID: 22541684.

10: Weber C, Beaulieu M, Djurdjev O, Er L, Taylor P, Ignaszewski A, Burnett S, Levin A. Towards rational approaches of health care utilization in complex patients: an exploratory randomized trial comparing a novel combined clinic to multiple specialty clinics in patients with renal disease-cardiovascular disease-diabetes. *Nephrol Dial Transplant*. 2012 Oct;27 Suppl 3:iii104-10. doi: 10.1093/ndt/gfr292. Epub 2011 Jun 30. PubMed PMID: 21719715.

11: Ajarmeh S, Er L, Brin G, Djurdjev O, Dionne JM. The effect of a multidisciplinary care clinic on the outcomes in pediatric chronic kidney disease. *Pediatr Nephrol*. 2012 Oct;27(10):1921-7. doi: 10.1007/s00467-012-2209-6. Epub 2012 Jun 5. PubMed PMID: 22669320.

12: Matsushita K, Mahmoodi BK, Woodward M, Emberson JR, Jafar TH, Jee SH, Polkinghorne KR, Shankar A, Smith DH, Tonelli M, Warnock DG, Wen CP, Coresh J, Gansevoort RT, Hemmelgarn BR, Levey AS; Chronic Kidney Disease Prognosis Consortium. Comparison of risk prediction using the CKD-EPI equation and the MDRD study equation for estimated glomerular filtration rate. *JAMA*. 2012 May 9;307(18):1941-51. doi: 10.1001/jama.2012.3954. PubMed PMID: 22570462; PubMedCentral PMCID: PMC3837430.

13: Levin A, Djurdjev O. On being better kidney doctors: understanding trajectories, probabilities, predictability, and people. *Am J Kidney Dis*. 2012 Apr;59(4):475-7. doi: 10.1053/j.ajkd.2012.01.008. PubMed PMID: 22444489.

14: Levin A, Le Barbier M, Er L, Andress D, Sigrist MK, Djurdjev O. Incident isolated 1,25(OH)(2)D(3) deficiency is more common than 25(OH)D deficiency in CKD. *J Nephrol*. 2012 Mar-Apr;25(2):204-10. doi: 10.5301/JN.2011.8429. PubMed PMID: 21688248.

15: Prestidge C, Romann A, Djurdjev O, Matsuda-Abedini M. Utility and cost of a renal transplant transition clinic. *Pediatr Nephrol*. 2012 Feb;27(2):295-302. doi:10.1007/s00467-011-1980-0. Epub 2011 Aug 9. PubMed PMID: 21823039.

16: Barbour SJ, Greenwald A, Djurdjev O, Levin A, Hladunewich MA, Nachman PH, Hogan SL, Cattran DC, Reich HN. Disease-specific risk of venous thromboembolic events is increased in idiopathic glomerulonephritis. *Kidney Int*. 2012 Jan;81(2):190-5. doi: 10.1038/ki.2011.312. Epub 2011 Sep 14. PubMed PMID: 21918501.

17: Kiall M, Djurdjev O, Farah M, Levin A, Jung B, MacRae J. Use of electron-beam sterilized hemodialysis membranes and risk of thrombocytopenia. *JAMA*. 2011 Oct 19;306(15):1679-87. doi: 10.1001/jama.2011.1499. PubMed PMID: 22009100.

18: Astor BC, Matsushita K, Gansevoort RT, van der Velde M, Woodward M, Levey AS, Jong PE, Coresh J; Chronic Kidney Disease Prognosis Consortium, Astor BC, Matsushita K, Gansevoort RT, van der Velde M, Woodward M, Levey AS, de Jong PE, Coresh J, El-Nahas M, Eckardt KU, Kasiske BL, Wright J, Appel L, Greene T, Levin A, Djurdjev O, Wheeler DC, Landray MJ, Townsend JN, Emberson J, Clark LE, Macleod A, Marks A, Ali T, Fluck N, Prescott G, Smith DH, Weinstein JR, Johnson ES, Thorp ML, Wetzels JF, Blankestijn PJ, van Zuijlen

AD, Menon V, Sarnak M, Beck G, Kronenberg F, Kollerits B, Froissart M, Stengel B, Metzger M, Remuzzi G, Ruggenenti P, Perna A, Heerspink HJ, Brenner B, de Zeeuw D, Rossing P, Parving HH, Augustine P, Veldhuis K, Wang Y, Camarata L, Thomas B, Manley T. Lower estimated glomerular filtration rate and higher albuminuria are associated with mortality and end-stage renal disease. A collaborative meta-analysis of kidney disease population cohorts. *Kidney Int.* 2011 Jun;79(12):1331-40. doi:10.1038/ki.2010.550. Epub 2011 Feb 2. PubMed PMID: 21289598.

19: Tangri N, Stevens LA, Griffith J, Tighiouart H, Djurdjev O, Naimark D, Levin A, Levey AS. A predictive model for progression of chronic kidney disease to kidney failure. *JAMA.* 2011 Apr 20;305(15):1553-9. doi: 10.1001/jama.2011.451. Epub 2011 Apr 11. PubMed PMID: 21482743.

20: Barbour SJ, Er L, Djurdjev O, Karim M, Levin A. Differences in progression of CKD and mortality amongst Caucasian, Oriental Asian and South Asian CKD patients. *Nephrol Dial Transplant.* 2010 Nov;25(11):3663-72. doi: 10.1093/ndt/gfq189. Epub 2010 Apr 5. PubMed PMID: 20368302.

21: Vuurmans T, Byrne J, Fretz E, Janssen C, Hilton JD, Klink WP, Djurdjev O, Levin A. Chronic kidney injury in patients after cardiac catheterisation or percutaneous coronary intervention: a comparison of radial and femoral approaches (from the British Columbia Cardiac and Renal Registries). *Heart.* 2010 Oct;96(19):1538-42. doi: 10.1136/hrt.2009.192294. Epub 2010 Jul 28. PubMed PMID: 20668106.

22: Barbour SJ, Schachter M, Er L, Djurdjev O, Levin A. A systematic review of ethnic differences in the rate of renal progression in CKD patients. *Nephrol Dial Transplant.* 2010 Aug;25(8):2422-30. doi: 10.1093/ndt/gfq283. Epub 2010 Jun 2. Review. PubMed PMID: 20519230.

23: Lafrance JP, Djurdjev O, Levin A. Incidence and outcomes of acute kidney injury in a referred chronic kidney disease cohort. *Nephrol Dial Transplant.* 2010 Jul;25(7):2203-9. doi: 10.1093/ndt/gfq011. Epub 2010 Feb 2. PubMed PMID:20124548.

24: Komenda P, Copland M, Makwana J, Djurdjev O, Sood MM, Levin A. The cost of starting and maintaining a large home hemodialysis program. *Kidney Int.* 2010 Jun;77(11):1039-45. doi: 10.1038/ki.2010.37. Epub 2010 Mar 10. PubMed PMID:20375983.

25: Sawhney S, Djurdjev O, Simpson K, Macleod A, Levin A. Survival and dialysis initiation: comparing British Columbia and Scotland registries. *Nephrol Dial Transplant.* 2009 Oct;24(10):3186-92. doi: 10.1093/ndt/gfp189. Epub 2009 Apr 23. PubMed PMID: 19390120.

26: Levin A, Chaudhry MR, Djurdjev O, Beaulieu M, Komenda P. Diabetes, kidney disease and cardiovascular disease patients. Assessing care of complex patients using outpatient testing and visits: additional metrics by which to evaluate health care system functioning. *Nephrol Dial Transplant.* 2009 Sep;24(9):2714-20. doi: 10.1093/ndt/gfp180. Epub 2009 Apr 24. PubMed PMID: 19395415.

27: Weber CL, Djurdjev O, Levin A, Kiaii M. Outcomes of vascular access creation prior to dialysis: building the case for early referral. *ASAIO J.* 2009 Jul-Aug;55(4):355-60. doi: 10.1097/MAT.0b013e31819f635c. PubMed PMID: 19506469.

- 28: Tu AW, Buxton JA, Whitlock M, Djurdjev O, Chong M, Krajden M, Beaulieu M, Levin A. Prevalence and incidence of hepatitis C virus in hemodialysis patients in British Columbia: Follow-up after a possible breach in hemodialysis machines. *Can J Infect Dis Med Microbiol*. 2009 Summer;20(2):e19-23. PubMed PMID: 20514154; PubMed Central PMCID: PMC2706400.
- 29: Boudville NC, Djurdjev O, Macdougall IC, de Francisco AL, Deray G, Besarab A, Stevens PE, Walker RG, Ureña P, Iñigo P, Minutolo R, Haviv YS, Yeates K, Agüera ML, MacRae JM, Levin A. Hemoglobin variability in nondialysis chronic kidney disease: examining the association with mortality. *Clin J Am Soc Nephrol*. 2009 Jul;4(7):1176-82. doi: 10.2215/CJN.04920908. Epub 2009 May 7. PubMed PMID: 19423567; PubMed Central PMCID: PMC2709514.
- 30: Beaulieu M, Krajden M, Buxton J, Er L, Djurdjev O, Levin A. Variability of hepatitis B testing in British Columbian ESRD patients: the case to focus on implementation of guidelines. *Am J Kidney Dis*. 2008 Nov;52(5):939-46. doi:10.1053/j.ajkd.2008.05.010. Epub 2008 Jul 9. PubMed PMID: 18617302.
- 31: Levin A, Djurdjev O, Beaulieu M, Er L. Variability and risk factors for kidney disease progression and death following attainment of stage 4 CKD in a referred cohort. *Am J Kidney Dis*. 2008 Oct;52(4):661-71. doi:10.1053/j.ajkd.2008.06.023. PubMed PMID: 18805347.
- 32: Komenda P, Copland M, Er L, Djurdjev O, Levin A. Outcomes of a provincial home haemodialysis programme--a two-year experience: establishing benchmarks for programme evaluation. *Nephrol Dial Transplant*. 2008 Aug;23(8):2647-52. doi:10.1093/ndt/gfn065. Epub 2008 Mar 10. PubMed PMID: 18332070.
- 33: Barbour SJ, Er L, Djurdjev O, Karim MA, Levin A. The prevalence of hematologic and metabolic abnormalities during chronic kidney disease stages in different ethnic groups. *Kidney Int*. 2008 Jul;74(1):108-14. doi: 10.1038/ki.2008.151. Epub 2008 Apr 23. PubMed PMID: 18432185.
- 34: White CT, Schisler T, Er L, Djurdjev O, Matsuda-Abedini M. CKD following kidney transplantation in children and adolescents. *Am J Kidney Dis*. 2008 Jun;51(6):996-1004. doi: 10.1053/j.ajkd.2008.03.001. Epub 2008 May 2. PubMed PMID: 18455846.
- 35: Macrae JM, Dojcinovic I, Djurdjev O, Jung B, Shalansky S, Levin A, Kiaii M. Citrate 4% versus heparin and the reduction of thrombosis study (CHARTS). *Clin J Am Soc Nephrol*. 2008 Mar;3(2):369-74. doi: 10.2215/CJN.01760407. PubMed PMID: 18308996; PubMed Central PMCID: PMC2390935.
- 36: Zalunardo N, Rose C, Starovoytov A, Djurdjev O, Fox R, Taylor P, Duncan JA, Buller CE, Levin A. Incidental atherosclerotic renal artery stenosis diagnosed at cardiac catheterization: no difference in kidney function with or without stenting. *Am J Nephrol*. 2008;28(6):921-8. doi: 10.1159/000141935. Epub 2008 Jan 16. PubMed PMID: 18580055.
- 37: Curtis BM, Barrett BJ, Djurdjev O, Singer J, Levin A. Evaluation and treatment of CKD patients before and at their first nephrologist encounter in Canada. *Am J Kidney Dis*. 2007 Nov;50(5):733-42. PubMed PMID: 17954286.

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The personal information on this Profile and Declaration is collected because you wish your name to be considered for appointment to the governing board of a British Columbia public sector organization. The information obtained on this form will be used to assess your candidacy against the skills and experience sought for the vacant position.

In completing the Profile, please note that the information sought is that which is relevant to the position in which you have expressed an interest. For more information about the candidate selection and appointment process, please refer to the Board Resourcing and Development Office website (www.gov.bc.ca/brdo) and link to the page "The Appointment Process".

(Please complete electronically and then print to sign. If you require more room than the space provided, please use a separate piece of paper)

Name of the organization: Data Stewardship Committee

CONTACT INFORMATION

Name (Please Print – Title/First/Initial/Last): Mrs. Tracey Hagkull

Telephone: *Work* S22 *Home* S22 *Cell* S22

Home Address: S22

Email Address: S22

BACKGROUND INFORMATION

1. Educational background (Provide a chronology)

<i>Institution</i>	<i>Term Attended (Date to Date)</i>	<i>Degree/Diploma Obtained</i>
Athabasca University	2010-present	MSN- in progress
University of Victoria	1993-1996	BScN
Vancouver General Hospital	1984-1987	Nursing Diploma

CANDIDATE PROFILE AND DECLARATION GOVERNING BOARD

2. Professional and employment background. *(Provide a chronology)*

Organization	Term of Service (Date to Date)	Position
BC Children's Hospital	1987-2001	Nurse Clinician, Cardiac Sciences
American School of Dubai	2003-2011	Health Educator and Substance Awareness co-ordinator

3. The following is a list of every company of which I am currently a director or officer. *(Provide a chronology)*

Organization	Term of Service (Date to Date)	Position

4. The following is a list of every company of which I was previously a director or officer. *(Provide a chronology)*

Organization	Term of Service (Date to Date)	Position

CANDIDATE PROFILE AND DECLARATION GOVERNING BOARD

5. Past and present community and civic activities. (*Provide a chronology*)

Organization	Term of Service (Date to Date)	Position
Advanced Coronary Treatment Foundation (ACT)	2013-present	Volunteer
Make A Wish Foundation, UAE	2002-2011	Wish Team Volunteer, Program Development
Teen Transplant Support Group, BC Transplant Society	1995-1998	Volunteer co-ordinator

6. Memberships in professional organizations.

Professional Organization	Term of Membership (Date to Date)
College of Registered Nurses of British Columbia	1987-present

7. Publications (*List any published works you have authored*).

Publication	Publication Date(s)

8. On a scale of 1-10 where 1 = low and 10 = high, indicate the level of your ability to read and understand financial statements.

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CANDIDATE PROFILE AND DECLARATION GOVERNING BOARD

CONFLICT OF INTEREST – DISCLOSURE STATEMENT

A conflict of interest arises where you have an interest which conflicts (or might conflict, or might be perceived to conflict) with the interests of the Organization.

A conflict of interest may take a number of forms. It may be financial or non-financial. It may be direct or indirect. It may be professional or family related.

A conflict of interest may arise from directorships or other employment; interests in business enterprises or professional practices; share ownership; beneficial interests in trusts; existing professional or personal associations with the Organization; professional associations or relationships with other organizations; personal associations with other groups or organizations; or family relationships.

Every director or potential director of the Organization must disclose any duty or interest that might conflict with his or her duty or interest to the Organization.

9. A direct or indirect conflict with my duty as a Director of the Organization may arise because (please indicate if non-applicable):

- a) I, or my associates¹, hold the following offices (appointed or elected):

n/a

- b) I, my associates, or any trustee or any nominee on my behalf, own or possess, directly or indirectly, the following interests (i.e., shares, businesses, or properties):

n/a

- c) I, or my associates, have the following interests in existing or proposed transactions with the Organization.

n/a

10. The nature and extent of the conflicting office duty or interest referred to in sub-paragraphs 9(a) or 9(b) is (please indicate if non-applicable):

n/a

¹ "associate" of a person means any person closely connected by blood or otherwise including, but not limited to, a spouse (including common-law spouse), parent, grandparent, brother, sister, child or grandchild.

CANDIDATE PROFILE AND DECLARATION GOVERNING BOARD

11. A real or perceived conflict of interest with my duty as an appointee to the Organization may arise because I receive financial remuneration (either for services performed by me, as an owner or part owner, trustee, or employee or otherwise) from the following sources (please indicate if non-applicable):

n/a

12. The following is a list of each subsidiary² or affiliate³ of a company listed in paragraph 9(b) or 11 of this Profile and Declaration.

<i>Company Listed in Paragraph 9(b) or 11</i>	<i>Name of Subsidiary or Affiliate</i>	<i>Type of Business Ordinarily Carried on by Subsidiary or Affiliate</i>

13. If, at any time following the signing of this Profile and Declaration, there are changes to the information given herein regarding conflict of interest, either by way or addition or deletion, I shall forthwith file with the Organization a supplementary disclosure statement describing such change.

Yes: x No: ☐

² For the purposes of this Profile and Declaration, a corporation is a subsidiary of another corporation where:

(a) it is controlled by:

(i) that other corporation;
(ii) that other corporation and one or more other corporations, each of which is controlled by that other corporation; or
(iii) two or more other corporations, each of which is controlled by that other corporation; or

(b) it is a subsidiary or a subsidiary of that other corporation.

³ For the purposes of this Profile and Declaration, one corporation is affiliated with another corporation where one of them is the subsidiary of the other, or both are subsidiaries of the same corporation, or each of them is controlled by the same person.

CANDIDATE PROFILE AND DECLARATION GOVERNING BOARD

14. Other than disclosed above, do you have any relationships or interests that could compromise, or be perceived to compromise, your ability to exercise judgment with a view to the best interests of the Organization?

Yes: ☐ No: x

Describe:

DUTIES/RESPONSIBILITIES TO THE ORGANIZATION

Board Directors owe the Organization they serve undivided loyalty and a commitment to making the best possible decisions. Directors must carefully adhere to these duties and take their jobs seriously to set high standards of accountability.

By signing this Profile and Declaration, you acknowledge and understand that you are bound by the following duties and responsibilities. (Note: These duties are in addition to the Organization's own Code of Conduct or Conflict of Interest Guidelines.)

15. **Duty of Care:** You have a duty of care to the Organization which means that:
- you must exercise the degree of skill and diligence reasonably expected from an ordinary person of your knowledge and experience;
 - in making decisions, you must always act in the best interests of the Organization;
 - you must base your decisions upon facts and reliable information; and
 - you must not act without first taking care to be properly informed.
16. **Duty of Loyalty:** This duty embraces fairness, good faith and honesty. It means that, in all decisions, you must act in the Organization's best interests, not your own. Specifically, you must:
- be honest in your dealings within the Organization and with others on behalf of the Organization;
 - maintain the confidentiality of information received by you in your capacity as board member both before and after termination (for whatever reason) of your appointment; and
 - avoid situations where you could put yourself in a position of conflict between your own private interests and the best interests of the Organization.
 -

CANDIDATE PROFILE AND DECLARATION GOVERNING BOARD

17. **Duty of Obedience:** This duty requires that you know the Organization's mission and the laws and regulations that affect the carrying-out of the mission. This duty means that you must:
18. carry out the Organization's purposes; and
- take all necessary and reasonable measures to assure compliance with laws, regulations and policies that apply to the Organization.

INTEGRITY AND PUBLIC ACCOUNTABILITY

Note: An affirmative answer to any of the questions in sections 18 to 21 does not automatically disqualify a potential applicant from being appointed. Each candidate's background will be considered in relation to the specific requirements of the appointment.

19. In your employment, business or personal affairs, have you, or any company in which you have a direct or indirect controlling interest, in B.C. or elsewhere:
- | | | | |
|---|-----|----|---------|
| (a) been charged with (where charges are still outstanding) or convicted of an offence under the Criminal Code of Canada? | Yes | No | |
| (b) been charged with (where charges are still outstanding) or convicted of an offence under any other Federal statutes or regulations, including the Income Tax Act, the Controlled Drugs and Substances Act, or others? | Yes | No | |
| (c) been charged with (where charges are still outstanding) or convicted of any offence under any Provincial statutes or regulations? | Yes | No | S22 S22 |
| (d) been charged with (where charges are still outstanding) or disciplined by any professional association or body? | Yes | No | |
| (e) had any improper dealings with government (e.g. improper solicitation of contracts, lobbying or representations? | Yes | No | |

CANDIDATE PROFILE AND DECLARATION GOVERNING BOARD

- (f) been involved in any issue or controversy that has gone, or is now likely to go to litigation or public review? Yes ^{S22} No ^{S22}

If you answered "Yes" to any of the above questions, please provide details below.

20. Have you or any organization or group which you are associated with promoted or encouraged hatred against people or persons on the basis of ethnicity, language, colour, religion, culture, gender or sexual orientation?

S22

21. Have you had, or do you have any kind of disability (*example: substance abuse*) that may affect your ability to serve as a board member?

S22

22. Generally, are you aware of any facts or matters which, if publicly disclosed, could cause the government embarrassment or hinder your performance of your duties as a board member?

S22

23. BRDO is responsible for ensuring awareness of all relevant information related to potential appointees. As such, we are asking you use this section to disclose any issues that may be of public interest in the event you are appointed to a government agency, board or commission. Such issues can include criminal charges/convictions.

Describe:

n/a

24. I understand that the Board Resourcing and Development Office and the Organization have an obligation to verify reference information with respect to all candidates for potential appointments, including myself.

By signing below, I authorize the Board Resourcing and Development Office to verify or obtain any personal information about me directly from me, from

CANDIDATE PROFILE AND DECLARATION GOVERNING BOARD

organizations or references referred to in this Profile and Declaration, or from the specific organization(s) listed below for the purpose of evaluating my suitability for appointment to the governing board of a British Columbia organization. I also consent to the disclosure of my personal information to such persons or organizations when such disclosure is necessary to evaluate my suitability for appointment to a British Columbia public sector organization. This authorization is valid for one year following the date of my signature.

Additional Organizations:

- a)
- b)
- c)

25. Birth Date (*Required only to verify background information*):

S22

REFERENCES

26.

S22

CANDIDATE PROFILE AND DECLARATION GOVERNING BOARD

S22

BIOGRAPHY

25. I agree that if I am appointed to the governing board of a British Columbia organization, the Board Resourcing and Development Office and the Organization may publish a biography of me that states the area of the Province in which I reside and contains some or all of the information provided in paragraphs 1 through 5 of this Profile and Declaration. *(If you wish, you may attach a short (i.e., 100 words) biography of yourself for publication purposes.)*

Tracey Hagkull is a collaborative leader, strategic thinker and innovator with extensive experience working in challenging and multicultural environments. For more than 25 years, she has been recognized for her abilities to achieve optimal outcomes to unique challenges and in bringing out the best in her colleagues and clients.

With a keen eye to financial and operational efficiencies and outcomes, Tracey has played a pivotal role in developing groundbreaking service programs both in Canada and internationally. As a nurse, educator, volunteer, team member and leader, she is passionate about communities, health and education.

**CANDIDATE PROFILE AND DECLARATION
GOVERNING BOARD**

ATTESTATION AND SIGNATURE

I, Tracey Hagkull

(Print Name):

Tracey Hagkull

1. attest to the veracity of the information provided in this Profile and Declaration;
2. acknowledge and agree to adhere to the Charter of Expectations for Directors of Governing Boards; and
3. consent to a copy of this Profile being provided to the Organization.


Signature


Date

CONFIDENTIALITY

The personal information requested on this form is collected under the authority of and used for the purpose of administering a variety of statutes which authorize the appointment of individuals to government's agencies, boards and commissions.

Information on the authority for a specific appointment is available on request. All information provided to us will be considered as supplied in confidence. Under certain circumstances some information may be released subject to the provisions of the *Freedom of Information and Protection of Privacy Act*.

If you have any questions about the collection and use of this information, please contact the Board Resourcing and Development Office at (604) 775 - 2084, Room 730 - 999 Canada Place, Vancouver, BC V6C 3E1.

This Profile and Declaration will be kept for a minimum of one year.

If you are appointed to the Organization, a copy of this Profile and Declaration will be provided to the Organization.

Schedule "A" to Governing Board Candidate Profile and Declaration

CHARTER OF EXPECTATIONS FOR DIRECTORS OF GOVERNING BOARDS

The Charter of Expectations for Directors of Governing Boards, as set out below, outlines for potential candidates the duties and expectations of board members generally.

Strategic Planning

- provide input to management on emerging trends and issues
- review and approve management's strategic plans, including significant capital allocations and expenditures

Performance Monitoring and Reporting

- monitor corporate performance against strategic and business plans
- evaluate corporate performance reporting
- evaluate performance of senior management

Risk Assessment

- identify principal risks of the Organization's operations and ensure that appropriate systems are in place to manage these risks

Public Policy

- appreciate the role of the Organization as an instrument of public policy
- monitor performance of Organization in relation to the strategic objectives of the shareholder

Senior Staff

- appoint, monitor and evaluate the performance of the CEO; replace if necessary
- ensure succession planning

Financial/Legal Integrity

- ensure ethical behaviour of entity and compliance with all laws and regulations;
- ensure accuracy of financial information and compliance with all accounting and audit principles

Personal Integrity

- ensure personal integrity in all dealings with and on behalf of the Organization, including ongoing responsibility to disclose conflict of interest

Governance

- establish appropriate governance structures to ensure efficient and prudent stewardship of the Organization
- assess board's own effectiveness including monitoring the effectiveness of individual board members

Material Transactions

- review and approve material transactions not in the ordinary course of business

Committees

- participate as appropriate on board committees including: Audit and Risk Management, Governance, Human Resources



The personal information on this Profile and Declaration is collected because you wish your name to be considered for appointment to the governing board of a British Columbia public sector organization. The information obtained on this form will be used to assess your candidacy against the skills and experience sought for the vacant position.

In completing the Profile, please note that the information sought is that which is relevant to the position in which you have expressed an interest. For more information about the candidate selection and appointment process, please refer to the Board Resourcing and Development Office website (www.gov.bc.ca/brdo) and link to the page "The Appointment Process".

(Please complete electronically and then print to sign. If you require more room than the space provided, please use a separate piece of paper)

Name of the organization: BC Ministry of Health Data Stewardship Comm.

CONTACT INFORMATION

Name (Please Print – First/Initial/Last): **Kelly Moran**

Telephone: Work (250) 952-3652 Home Cell S22

Email Address: **Kelly.Moran@gov.bc.ca**

Home Address: S22

BACKGROUND INFORMATION

1. Educational background (Provide a chronology)

<i>Institution</i>	<i>Year(s) Attended</i>	<i>Degree/Diploma Obtained</i>
CGA Association of BC	1990 – 1994	Accounting (CGA) Designation
University of Manitoba	1979 – 1983	Bachelor of Commerce (Honours)

CANDIDATE PROFILE AND DECLARATION GOVERNING BOARD

2. Professional and employment background. *(Provide a chronology)*

Organization	Year(s) of Service	Position
Province of BC	24	Various
S22		

3. The following is a list of every company of which I am currently a director or officer. *(Provide a chronology)*

Organization	Year(s) of Service	Position
N/A		

4. The following is a list of every company of which I was previously a director or officer. *(Provide a chronology)*

Organization	Year(s) of Service	Position
N/A		

5. Past and present community and civic activities. *(Provide a chronology)*

Organization	Year(s) of Service	Position
N/A		

6. Memberships in professional organizations.

Professional Organization	Year(s) of Membership
CGA Association of BC	19

CANDIDATE PROFILE AND DECLARATION GOVERNING BOARD

7. Publications (*List any published works you have authored*).

<i>Publication</i>	<i>Publication Date(s)</i>
N/A	

8. On a scale of 1-10 where 1 = low and 10 = high, indicate the level of your ability to read and understand financial statements.

S22

CONFLICT OF INTEREST – DISCLOSURE STATEMENT

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9. A direct or indirect conflict with my duty as a Director of the Organization may arise because:

a) I, or my associates¹, hold the following offices (appointed or elected):

¹ "associate" of a person means any person closely connected by blood or otherwise including, but not limited to, a spouse (including common-law spouse), parent, grandparent, brother, sister, child or grandchild.

CANDIDATE PROFILE AND DECLARATION GOVERNING BOARD

- b) I, my associates, or any trustee or any nominee on my behalf, own or possess, directly or indirectly, the following interests (i.e., shares, businesses, or properties):
 - c) I, or my associates, have the following interests in existing or proposed transactions with the Organization.
10. The nature and extent of the conflicting office duty or interest referred to in subparagraphs 9(a) or 9(b) is:
11. A real or perceived conflict of interest with my duty as an appointee to the Organization may arise because I receive financial remuneration (either for services performed by me, as an owner or part owner, trustee, or employee or otherwise) from the following sources:

CANDIDATE PROFILE AND DECLARATION GOVERNING BOARD

12. The following is a list of each subsidiary² or affiliate³ of a company listed in paragraph 9(b) or 11 of this Profile and Declaration.

<i>Company Listed in Paragraph 9(b) or 11</i>	<i>Name of Subsidiary or Affiliate</i>	<i>Type of Business Ordinarily Carried on by Subsidiary or Affiliate</i>
N/A		

13. If, at any time following the signing of this Profile and Declaration, there are changes to the information given herein regarding conflict of interest, either by way or addition or deletion, I shall forthwith file with the Organization a supplementary disclosure statement describing such change.

Yes: ☒ No: ☐

14. Other than disclosed above, do you have any relationships or interests that could compromise, or be perceived to compromise, your ability to exercise judgment with a view to the best interests of the Organization?

Yes: ☐ No: ☒

Describe:

² For the purposes of this Profile and Declaration, a corporation is a subsidiary of another corporation where:

(a) it is controlled by:

(i) that other corporation;
(ii) that other corporation and one or more other corporations, each of which is controlled by that other corporation; or
(iii) two or more other corporations, each of which is controlled by that other corporation; or

(b) it is a subsidiary or a subsidiary of that other corporation.

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CANDIDATE PROFILE AND DECLARATION GOVERNING BOARD

DUTIES/RESPONSIBILITIES TO THE ORGANIZATION

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 - in making decisions, you must always act in the best interests of the Organization;
 - you must base your decisions upon facts and reliable information; and
 - you must not act without first taking care to be properly informed.
16. **Duty of Loyalty:** This duty embraces fairness, good faith and honesty. It means that, in all decisions, you must act in the Organization's best interests, not your own. Specifically, you must:
 - be honest in your dealings within the Organization and with others on behalf of the Organization;
 - maintain the confidentiality of information received by you in your capacity as board member both before and after termination (for whatever reason) of your appointment; and
 - avoid situations where you could put yourself in a position of conflict between your own private interests and the best interests of the Organization.
17. **Duty of Obedience:** This duty requires that you know the Organization's mission and the laws and regulations that affect the carrying-out of the mission. This duty means that you must:
18. carry out the Organization's purposes; and
 - take all necessary and reasonable measures to assure compliance with laws, regulations and policies that apply to the Organization.

CANDIDATE PROFILE AND DECLARATION GOVERNING BOARD

INTEGRITY AND PUBLIC ACCOUNTABILITY

Note: An affirmative answer to any of the questions in sections 18 to 21 does not automatically disqualify a potential applicant from being appointed. Each candidate's background will be considered in relation to the specific requirements of the appointment.

19. In your employment, business or personal affairs, have you, or any company in which you have a direct or indirect controlling interest, in B.C. or elsewhere:

- | | | | |
|-----|---|------------|-----------|
| (a) | been charged with (where charges are still outstanding) or convicted of an offence under the Criminal Code of Canada? | Yes | No |
| (b) | been charged with (where charges are still outstanding) or convicted of an offence under any other Federal statutes or regulations, including the Income Tax Act, the Controlled Drugs and Substances Act, or others? | Yes | No |
| (c) | been charged with (where charges are still outstanding) or convicted of any offence under any Provincial statutes or regulations? | Yes
S22 | No
S22 |
| (d) | been charged with (where charges are still outstanding) or disciplined by any professional association or body? | Yes | No |
| (e) | had any improper dealings with government (e.g. improper solicitation of contracts, lobbying or representations)? | Yes | No |
| (f) | been involved in any issue or controversy that has gone, or is now likely to go to litigation or public review? | Yes | No |

If you answered "Yes" to any of the above questions, please provide details below.

CANDIDATE PROFILE AND DECLARATION GOVERNING BOARD

20. Have you or any organization or group which you are associated with promoted or encouraged hatred against people or persons on the basis of ethnicity, language, colour, religion, culture, gender or sexual orientation?

S22

21. Have you had, or do you have any kind of disability (*example: substance abuse*) that may affect your ability to serve as a board member?

S22

22. Generally, are you aware of any facts or matters which, if publicly disclosed, could cause the government embarrassment or hinder your performance of your duties as a board member?

S22

23. I understand that the Board Resourcing and Development Office and the Organization have an obligation to verify reference information with respect to all candidates for potential appointments, including myself.

By signing below, I authorize the Board Resourcing and Development Office to verify or obtain any personal information about me directly from me, from organizations or references referred to in this Profile and Declaration, or from the specific organization(s) listed below for the purpose of evaluating my suitability for appointment to the governing board of a British Columbia organization. I also consent to the disclosure of my personal information to such persons or organizations when such disclosure is necessary to evaluate my suitability for appointment to a British Columbia public sector organization. This authorization is valid for one year following the date of my signature.

CANDIDATE PROFILE AND DECLARATION GOVERNING BOARD

Additional Organizations:

- a)
- b)
- c)

24. Birth Date (*Required only to verify background information*): S22

REFERENCES

25. Please provide a minimum of three references.

S22

BIOGRAPHY

25. I agree that if I am appointed to the governing board of a British Columbia organization, the Board Resourcing and Development Office and the Organization may publish a biography of me that states the area of the Province in which I reside and contains some or all of the information provided in paragraphs 1 through 5 of this Profile and Declaration. (*If you wish, you may attach a short (i.e., 100 words) biography of yourself for publication purposes.*)

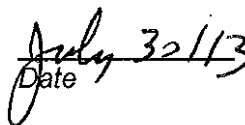
CANDIDATE PROFILE AND DECLARATION GOVERNING BOARD

ATTESTATION AND SIGNATURE

I, **Kelly Moran** (Print Name):

1. attest to the veracity of the information provided in this Profile and Declaration;
2. acknowledge and agree to adhere to the Charter of Expectations for Directors of Governing Boards; and
3. consent to a copy of this Profile being provided to the Organization.


Signature


Date

CONFIDENTIALITY

The personal information requested on this form is collected under the authority of and used for the purpose of administering a variety of statutes which authorize the appointment of individuals to government's agencies, boards and commissions.

Information on the authority for a specific appointment is available on request. All information provided to us will be considered as supplied in confidence. Under certain circumstances some information may be released subject to the provisions of the *Freedom of Information and Protection of Privacy Act*.

If you have any questions about the collection and use of this information, please contact the Board Resourcing and Development Office at (604) 775 - 1683, Room 730 - 999 Canada Place, Vancouver, BC V6C 3E1.

This Profile and Declaration will be kept for a minimum of one year.

If you are appointed to the Organization, a copy of this Profile and Declaration will be provided to the Organization.

Schedule "A" to Governing Board Candidate Profile and Declaration

CHARTER OF EXPECTATIONS FOR DIRECTORS OF GOVERNING BOARDS

The Charter of Expectations for Directors of Governing Boards, as set out below, outlines for potential candidates the duties and expectations of board members generally.

Strategic Planning

- provide input to management on emerging trends and issues
- review and approve management's strategic plans, including significant capital allocations and expenditures

Performance Monitoring and Reporting

- monitor corporate performance against strategic and business plans
- evaluate corporate performance reporting
- evaluate performance of senior management

Risk Assessment

- identify principal risks of the Organization's operations and ensure that appropriate systems are in place to manage these risks

Public Policy

- appreciate the role of the Organization as an instrument of public policy
- monitor performance of Organization in relation to the strategic objectives of the shareholder

Senior Staff

- appoint, monitor and evaluate the performance of the CEO; replace if necessary
- ensure succession planning

Financial/Legal Integrity

- ensure ethical behaviour of entity and compliance with all laws and regulations;
- ensure accuracy of financial information and compliance with all accounting and audit principles

Personal Integrity

- ensure personal integrity in all dealings with and on behalf of the Organization, including ongoing responsibility to disclose conflict of interest

Governance

- establish appropriate governance structures to ensure efficient and prudent stewardship of the Organization
- assess board's own effectiveness including monitoring the effectiveness of individual board members

Material Transactions

- review and approve material transactions not in the ordinary course of business

Committees

- participate as appropriate on board committees including: Audit and Risk Management, Governance, Human Resources