Fisher, Sandra L LCTZ:EX

From: Sent: To: Subject: Merchant, Brent SG:EX Wednesday, December 7, 2011 9:14 AM Howard, Tedd SG:EX RE: OCC

he can.

Brent Merchant Assistant Deputy Minister BC Corrections Branch

Brent_Merchant@gov.bc.ca Office: 250-387-5363 Cell: 5 17

From: Howard, Tedd SG:EX Sent: Wednesday, December 7, 2011 9:11 AM To: Mayhew, Marnie SG:EX; Merchant, Brent SG:EX Subject: RE: OCC

Should Dave join us? I think it would be helpful.

Tedd Howard Deputy Provincial Director (Capital Projects) Chief Project Officer, Surrey Pretrial Expansion Corrections Branch

From: Howard, Tedd SG:EX Sent: Wednesday, December 7, 2011 9:00 AM To: Mayhew, Marnie SG:EX; Merchant, Brent SG:EX Subject: RE: OCC

I'll head to Sussex right from the ferry, and be there by 9:30.

Tedd Howard Deputy Provincial Director (Capital Projects) Chief Project Officer, Surrey Pretrial Expansion Corrections Branch

s.17

From: Mayhew, Marnie SG:EX Sent: Wednesday, December 7, 2011 8:52 AM To: Merchant, Brent SG:EX; Howard, Tedd SG:EX Subject: RE: OCC

I'm available anytime between 9:00 and 11:00 am.

Marnie Mayhew Director, Programs and Strategic Services Corrections Branch Headquarters Tel. 250-387-1562 Email <u>Marnie.Mayhew@gov.bc.ca</u>

From: Merchant, Brent SG:EX Sent: Wednesday, December 7, 2011 8:46 AM To: Howard, Tedd SG:EX Cc: Mayhew, Marnie SG:EX Subject: RE: OCC

That would be fine but I am leaving	s.22	so it has to be before then	s.22	I need to
be on the 13:00 ferry.				
Brent Merchant				
Assistant Deputy Minister				

Brent.Merchant@gov.bc.co Office: 250-387-5363 Cell: \$17

BC Corrections Branch

From: Howard, Tedd SG:EX Sent: Wednesday, December 7, 2011 8:40 AM To: Merchant, Brent SG:EX; Mayhew, Marnie SG:EX Subject: RE: OCC

YAY!!!

I'm jammed up today. It would be nicer to discuss in person.

I'll be in Victoria all day tomorrow. Is that too late?

Tedd Howard Deputy Provincial Director (Capital Projects) Chief Project Officer, Surrey Pretrial Expansion Corrections Branch

s.17

From: Merchant, Brent SG:EX Sent: Wednesday, December 7, 2011 8:06 AM

From:	Currie, Sylvia SG:EX
То:	Friesen, David C SG:EX;
CC:	Gunnarson, Jess SG:EX;
Subject:	RE: Bio"s required: 471082 - SG Information BN re Okanagan Correctional Centre (proposed)
Date:	Tuesday, September 6, 2011 2:54:31 PM
Attachments:	bios for MO - 06 Sept 2011.docx

Thanks Dave!

Jess, Can you take a quick look at the bios and let me know if there is any changes you would like to be made. I'll forward on to Brent after. We are hoping to get the bio to the DSG's office sometime tomorrow.

Thanks!

~S

Saija poldrugovac on behalf of Sylvia Currie

From: Friesen, David C SG:EX
Sent: Tuesday, September 6, 2011 2:50 PM
To: Currie, Sylvia SG:EX
Cc: Gunnarson, Erin N SG:EX; Howard, Tedd SG:EX
Subject: RE: Bio's required: 471082 - SG Information BN re Okanagan Correctional Centre (proposed)

Saija, here's some background on the 5 individuals. Pretty limited info on 2 of them. You may need to adjust the formatting depending on what Brent's looking for. Let me know if you need anything further. I assume you're linking in Marnie or Jess on this as well.

-Dave

From: Currie, Sylvia SG:EX
Sent: Tuesday, September 6, 2011 8:45 AM
To: Friesen, David C SG:EX
Cc: Gunnarson, Erin N SG:EX; Howard, Tedd SG:EX
Subject: RE: Bio's required: 471082 - SG Information BN re Okanagan Correctional Centre (proposed)

Hi Dave, Thanks for doing this. Brent would like to have them to review by tomorrow midday at the latest. The DSG's office is just requesting a short bio. I'll try and secure a sample for you. ~Saija

Saija poldrugovac on behalf of Sylvia Currie

To: Currie, Sylvia SG:EX
Cc: Gunnarson, Erin N SG:EX; Howard, Tedd SG:EX
Subject: RE: Bio's required: 471082 - SG Information BN re Okanagan Correctional Centre (proposed)

Saija, it's not something we routinely do, but we could draft something up. However, it will be a challenge to get you something today. Is tomorrow a possibility?

From: Currie, Sylvia SG:EX
Sent: Tuesday, September 6, 2011 8:21 AM
To: Friesen, David C SG:EX
Cc: Gunnarson, Erin N SG:EX
Subject: FW: Bio's required: 471082 - SG Information BN re Okanagan Correctional Centre (proposed)
Importance: High

Hi Dave, Does your office usually prepare the bio's for SG meetings regarding the new Correctional Centre? If so, can you please have someone draft these up today. I would like to run them by Brent for end of the day today. If not, Do you know who does prepare this? Thanks! ~S

Saija poldrugovac on behalf of Sylvia Currie

From: Cornett, Kathy M SG:EX
Sent: Friday, September 2, 2011 5:50 PM
To: Currie, Sylvia SG:EX
Subject: Bio's required: 471082 - SG Information BN re Okanagan Correctional Centre (proposed)

Hi Saija, please would you arrange to have bio's prepared for these two meetings. Attendees are listed below:

September 8 at 9:00 am - Union of British Columbia Indian Chiefs (UBCIC) Grand Chief Stewart Phillip, President, UBCIC Chief Jonathan Kruger, Kevin Gabriel and Joan Phillip - Penticton Indian Band

September 8 at 9:30 am - Columbia Shuswap Regional District Rhona Martin, Electoral Area 'E' Director

We require short bio's for all stakeholder meetings. Thank you, Kathy

From: Cornett, Kathy M SG:EXSent: Friday, September 2, 2011 5:35 PMTo: Douglas, Marc SG:EX; Garfinkel, Gabe SG:EX; Bill, Karen F SG:EX

Cc: Jones, Angela M SG:EX; Vermaning, Tiny SG:EX; Hoskins, Jeannie SG:EX; Matheson, Carissa AG:EX; Currie, Sylvia SG:EX **Subject:** 471082 - SG Information BN re Okanagan Correctional Centre (proposed)

The attached Briefing Note has been prepared by Brent Merchant, Acting Deputy Solicitor General, and is for Minister Bond's meetings with the Union of British Columbia Indian Chiefs and the Columbia Shuswap Regional District, on **Thursday, September 8, 2011 at 9:00 am and 9:30 am**. Bio's will be provided next week.

The briefing note has also been added to the Sharepoint site under the <u>meeting materials</u> tab. Thank you, Kathy

Kathy Cornett

Senior Executive Administrative Assistant Office of the Deputy Solicitor General Ministry of Public Safety and Solicitor General Phone: 250 387-5362 Fax: 250 387-6224

From:	Gunnarson, Jess SG:EX
То:	Howard, Tedd SG:EX;
CC:	Friesen, David C SG:EX; Gunnarson, Jess SG:EX;
Subject:	Fw: Bio"s required: 471082 - SG Information BN re Okanagan Correctional Centre (proposed)
Date:	Wednesday, September 7, 2011 8:07:28 AM
Attachments:	PIB bios- 06 Sept 2011.docx

Hi Tedd,

Dave was able to quickly compile the attached biographical info in advance of the Minister's meeting on Thursday. Unfortunately, none of us have had any success in finding publicly available info for Jonathan Kruger or Kevin Gabriel. Brent has asked that I check with you to confirm that you don't have anything further as a result of their submission or your own communications. If so, I think that the hope is to get this to the MO this morning. Thanks, Jess

From: Merchant, Brent SG:EX
Sent: Wednesday, September 07, 2011 07:56 AM
To: Gunnarson, Jess SG:EX
Subject: FW: Bio's required: 471082 - SG Information BN re Okanagan Correctional Centre (proposed)

Have made a couple of changes and a question in the following:

Brent Merchant Assistant Deputy Minister BC Corrections Branch

Brent.Merchant@gov.bc.ca Office: 250-387-5363 Cell: s.17

From: Gunnarson, Jess SG:EX
Sent: Tuesday, September 6, 2011 9:34 PM
To: Merchant, Brent SG:EX
Cc: Gunnarson, Jess SG:EX; Poldrugovac, Saija SG:EX; Currie, Sylvia SG:EX
Subject: FW: Bio's required: 471082 - SG Information BN re Okanagan Correctional Centre (proposed)

Hi Brent,

From my conversations with Saija this afternoon, I believe that you are expecting these five bios, including Penticton Indian Band Council members and the UBCIC President. This information was all compiled by Dave Friesen and I've just made some edits and re-formatted. I've provided both Word and PDF versions for cleaner presentation to the MO.

Please let me know if these require any re-working or edits. Thanks, Jess

From: Cornett, Kathy M SG:EX Sent: Friday, September 2, 2011 5:50 PM To: Currie, Sylvia SG:EX **Subject:** Bio's required: 471082 - SG Information BN re Okanagan Correctional Centre (proposed)

Hi Saija, please would you arrange to have bio's prepared for these two meetings. Attendees are listed below:

September 8 at 9:00 am - Union of British Columbia Indian Chiefs (UBCIC) Grand Chief Stewart Phillip, President, UBCIC Chief Jonathan Kruger, Kevin Gabriel and Joan Phillip - Penticton Indian Band

September 8 at 9:30 am - Columbia Shuswap Regional District Rhona Martin, Electoral Area 'E' Director

We require short bio's for all stakeholder meetings. Thank you, Kathy

From: Cornett, Kathy M SG:EX
Sent: Friday, September 2, 2011 5:35 PM
To: Douglas, Marc SG:EX; Garfinkel, Gabe SG:EX; Bill, Karen F SG:EX
Cc: Jones, Angela M SG:EX; Vermaning, Tiny SG:EX; Hoskins, Jeannie SG:EX; Matheson, Carissa AG:EX; Currie, Sylvia SG:EX
Subject: 471082 - SG Information BN re Okanagan Correctional Centre (proposed)

The attached Briefing Note has been prepared by Brent Merchant, Acting Deputy Solicitor General, and is for Minister Bond's meetings with the Union of British Columbia Indian Chiefs and the Columbia Shuswap Regional District, on **Thursday, September 8, 2011 at 9:00 am and 9:30 am**. Bio's will be provided next week.

The briefing note has also been added to the Sharepoint site under the <u>meeting materials</u> tab. Thank you, Kathy

Kathy Cornett Senior Executive Administrative Assistant Office of the Deputy Solicitor General Ministry of Public Safety and Solicitor General Phone: 250 387-5362 Fax: 250 387-6224

Corrections Capital Asset Management Plan Supplement: The Need for a Correctional Centre in the Okanagan

October 18, 2011

Total Demand from the Interior Courts

The proportion of Provincial inmates from Interior courts rose from its historical 14.4 % in 2004 and prior to 18.3 % in 2008. This latter proportion, despite its indication of growth, when applied to the forecasted sustained Provincial count of s.13 in 2019/20 results in a demand from Interior courts of s.13 inmates.

Current Capacity in the Interior

The Kamloops Regional Correctional Centre (KRCC) is the only correctional facility in the Interior region. It has a cell capacity of 160 secure cells plus 25 "interim" cells, totalling 185. At the targeted s.13 double celled inmates, KRCC would hold s.13 **inmates**.

s.13

From:	
Sent:	
To:	
Cc:	
Subject:	

Cornett, Kathy M SG:EX Thursday, September 1, 2011 11:26 AM Matheson, Carissa AG:EX Hoskins, Jeannie SG:EX; Currie, Sylvia SG:EX; Howard, Tedd SG:EX September 8, 2011: SG meetings re Okanagan Correctional Centre

Hi Carissa, please note that Brent Merchant has advised that Tedd Howard, Deputy Provincial Director, Corrections Branch, will be attending (in person) the September 8, 2011 pre-brief and both meetings noted below. Thank you, Kathy

From: Cornett, Kathy M SG:EX Sent: Friday, August 12, 2011 5:37 PM To: Currie, Sylvia SG:EX Cc: Hoskins, Jeannie SG:EX; Merchant, Brent SG:EX Subject: SG meetings re Okanagan Correctional Centre

Hi Sylvia, the minister will be meeting with the Union of British Columbia Indian Chiefs on **Thursday, September 8, 2011** at 9:00 am and the Columbia Shuswap Regional District (CSRD) the same day at 9:30 am. A pre-brief has been scheduled for 8:30 am for 30 minutes.

Lori will be attending both meetings which are being held in Vancouver.

Brent, we check with Lori when the briefings are scheduled to see if she wants branch staff to attend both the meeting and the pre-brief. Please let me know if you recommend that Corrections staff attend via phone. If so, please let me know who that will be so I can let Angela Jones know. Conference details are: Participants Call: s.15, s.17 Participants Conference s.15, s.17

A briefing note has been requested. Please advise if we can use the attached BN (458896) for both meetings or whether an updated note will need to be prepared. Thank you, Kathy

Kathy Cornett

Senior Executive Administrative Assistant Office of the Deputy Solicitor General Ministry of Public Safety and Solicitor General Phone: 250 387-5362 Fax: 250 387-6224

From: Sent: To: Subject: Merchant, Brent SG:EX Thursday, September 1, 2011 1:05 PM Cornett, Kathy M SG:EX Re: 458896 BN for: SG meetings re Okanagan Correctional Centre

No problem. We will update

From: Cornett, Kathy M SG:EX Sent: Thursday, September 01, 2011 11:31 AM To: Merchant, Brent SG:EX Subject: 458896 BN for: SG meetings re Okanagan Correctional Centre

Brent, I let the SG's office know that Tedd Howard is attending the pre-brief and both meetings. Will the attached BN suffice or will it need to be updated? If it needs to be revised, we need to have it to the SG's office by end of day on the Tuesday, Sept 5th. Will that be possible for Tedd to manage since that is his first day back? Kathy

From: Cornett, Kathy M SG:EX Sent: Friday, August 12, 2011 5:37 PM To: Currie, Sylvia SG:EX Cc: Hoskins, Jeannie SG:EX; Merchant, Brent SG:EX Subject: SG meetings re Okanagan Correctional Centre

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Kathy Cornett

Senior Executive Administrative Assistant Office of the Deputy Solicitor General Ministry of Public Safety and Solicitor General Phone: 250 387-5362 Fax: 250 387-6224

From: Sent: To: Cc: Subject: Attachments: Merchant, Brent SG:EX Friday, September 2, 2011 4:20 PM Cornett, Kathy M SG:EX Currie, Sylvia SG:EX RE: 458896 BN for: SG meetings re Okanagan Correctional Centre Okanagan Correctional Centre - 02 September 2011.docx

Attached is the BN requested.

Brent Merchant Assistant Deputy Minister BC Corrections Branch

Brent.Merchant@qov.bc.ca Office: 250-387-5363 Cell: s.17

From: Cornett, Kathy M SG:EX Sent: Thursday, September 1, 2011 1:07 PM To: Merchant, Brent SG:EX Subject: RE: 458896 BN for: SG meetings re Okanagan Correctional Centre

Thanks, you rock! K

From: Merchant, Brent SG:EX Sent: Thursday, September 1, 2011 1:05 PM To: Cornett, Kathy M SG:EX Subject: Re: 458896 BN for: SG meetings re Okanagan Correctional Centre

No problem. We will update

From: Cornett, Kathy M SG:EX Sent: Thursday, September 01, 2011 11:31 AM To: Merchant, Brent SG:EX Subject: 458896 BN for: SG meetings re Okanagan Correctional Centre

Brent, I let the SG's office know that Tedd Howard is attending the pre-brief and both meetings. Will the attached BN suffice or will it need to be updated? If it needs to be revised, we need to have it to the SG's office by end of day on the Tuesday, Sept 5th. Will that be possible for Tedd to manage since that is his first day back? Kathy

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From:	Cornett, Kathy M SG:EX
Sent:	Friday, September 2, 2011 5:35 PM
То:	Douglas, Marc SG:EX; Garfinkel, Gabe SG:EX; Bill, Karen F SG:EX
Cc:	Jones, Angela M SG:EX; Vermaning, Tiny SG:EX; Hoskins, Jeannie SG:EX; Matheson, Carissa AG:EX; Currie, Sylvia SG:EX
Subject:	471082 - SG Information BN re Okanagan Correctional Centre (proposed)
Attachments:	471082 - BN re Okanagan Correctional Centre.pdf

The attached Briefing Note has been prepared by Brent Merchant, Acting Deputy Solicitor General, and is for Minister Bond's meetings with the Union of British Columbia Indian Chiefs and the Columbia Shuswap Regional District, on **Thursday, September 8, 2011 at 9:00 am and 9:30 am**. Bio's will be provided next week.

1

The briefing note has also been added to the Sharepoint site under the meeting materials tab. Thank you, Kathy

Kathy Cornett

Senior Executive Administrative Assistant Office of the Deputy Solicitor General Ministry of Public Safety and Solicitor General Phone: 250 387-5362 Fax: 250 387-6224

From:	Cornett, Kathy M SG:EX
Sent:	Friday, September 2, 2011 5:50 PM
To:	Currie, Sylvia SG:EX
Subject:	Bio's required: 471082 - SG Information BN re Okanagan Correctional Centre (proposed)

Hi Saija, please would you arrange to have bio's prepared for these two meetings. Attendees are listed below:

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To: Douglas, Marc SG:EX; Garfinkel, Gabe SG:EX; Bill, Karen F SG:EX
Cc: Jones, Angela M SG:EX; Vermaning, Tiny SG:EX; Hoskins, Jeannie SG:EX; Matheson, Carissa AG:EX; Currie, Sylvia SG:EX
Subject: 471082 - SG Information BN re Okanagan Correctional Centre (proposed)

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Kathy Cornett Senior Executive Administrative Assistant

Office of the Deputy Solicitor General Ministry of Public Safety and Solicitor General Phone: 250 387-5362 Fax: 250 387-6224

From:	Cornett, Kathy M SG:EX
Sent:	Wednesday, September 7, 2011 10:59 AM
To:	Douglas, Marc SG:EX; Garfinkel, Gabe SG:EX; Bill, Karen F SG:EX
Cc:	Jones, Angela M SG:EX; Vermaning, Tiny SG:EX; Hoskins, Jeannie SG:EX; Matheson,
	Carissa AG:EX; Currie, Sylvia SG:EX
Subject:	BIO's: 471082 - SG Information BN re Okanagan Correctional Centre (proposed)
Attachments:	471082 - BN re Okanagan Correctional Centre - Bios.pdf

The attached bio's have been prepared for Minister Bond's two meetings on **Thursday, September 8, 2011 at 9 and 9:30 am**. The bio's have also been added to the Sharepoint site. Thank you, Kathy

From: Cornett, Kathy M SG:EX

Sent: Friday, September 2, 2011 5:35 PM

To: Douglas, Marc SG:EX; Garfinkel, Gabe SG:EX; Bill, Karen F SG:EX

Cc: Jones, Angela M SG:EX; Vermaning, Tiny SG:EX; Hoskins, Jeannie SG:EX; Matheson, Carissa AG:EX; Currie, Sylvia SG:EX

Subject: 471082 - SG Information BN re Okanagan Correctional Centre (proposed)

The attached Briefing Note has been prepared by Brent Merchant, Acting Deputy Solicitor General, and is for Minister Bond's meetings with the Union of British Columbia Indian Chiefs and the Columbia Shuswap Regional District, on **Thursday, September 8, 2011 at 9:00 am and 9:30 am**. Bio's will be provided next week.

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The briefing note has also been added to the Sharepoint site under the meeting materials tab. Thank you, Kathy

Kathy Cornett

Senior Executive Administrative Assistant Office of the Deputy Solicitor General Ministry of Public Safety and Solicitor General Phone: 250 387-5362 Fax: 250 387-6224

> Page 14 PSS-2012-00128

Hoskins, Jeannie SG:EX

From: Sent: To: Cc:

Subject:

Merchant, Brent SG:EX Monday, December 5, 2011 4:34 PM Hodge, Jessica SG:EX Merchant, Brent SG:EX; Currie, Sylvia SG:EX; Wanamaker, Lori SG:EX; Hoskins, Jeannie SG:EX; Maksymetz, Richard SG:EX; Bill, Karen F SG:EX OCC Site Recommendation

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~ 1

The Corrections Branch recommends that the Osoyoos Indian Band proposal be confirmed as the site for the Okanagan Correctional Centre. A decision note seeking Ministerial approval is attached. Also attached is the evaluation matrix that was used to form this recommendation.





Decision Note - OCC Site OCC preferred ... election Criteria 18

Brent Merchant Assistant Deputy Minister BC Corrections Branch

<u>Brent.Merchant@gov.bc.ca</u> Office: 250-387-5363 Cell: s.17

chi2/6/14

Ministry of Public Safety and Solicitor General Decision Paper

Issue:

A site for the Okanagan Correctional Centre (OCC) be approved so that a detailed business case can be prepared for Treasury Board approval.

Background:

- In December 2010, former Solicitor General Rich Coleman, announced consultations with local governments as part of the site selection process for a new 360-cell correctional facility in the Okanagan.
- In March 2011, Corrections Branch staff were requested to meet with local government staff to discuss site requirements and participate in several community information forums.

s.12

Confidential - For Minister's consideration

Page 16 PSS-2012-00128

Not Approved

s.12

Date: Dec, 67, 2011

Approved

Honourable Shirley Bond

Confidential - For Minister's consideration

Page 17 PSS-2012-00128

Pages 18 through 19 redacted for the following reasons: s.12

MINISTRY OF PUBLIC SAFETY AND SOLICITOR GENERAL CORRECTIONS BRANCH BRIEFING NOTE

ISSUE:

The preferred site for the Okanagan Correctional Centre (OCC).

BACKGROUND:

- In December 2010, the former Solicitor General announced consultations with local governments as part of the site selection process for a new 360-cell correctional facility in the Okanagan.
- In March 2011, Corrections Branch staff met with local government staff upon request to discuss site requirements, and participated in several community forums.

s.12

CONFIDENTIAL FOR CABINET CONSIDERATION

Page 21 redacted for the following reason: s.12

TREASURY BOARD STAFF BRIEFING NOTE

REQUEST NO.: PSSG 12-12

T.B. MEETING DATE: NOVEMBER 17, 2011

TITLE: OKANAGAN CORRECTIONAL CENTRE (OCC) PLANNING FUNDING

s.12, s.17

CONTEXT:

- In December 2010 the former Solicitor General announced consultations with local governments as part of the site selection process for a new 360-cell correctional facility in the Okanagan.
- Three sites (out of eleven) were shortlisted. A decision on the preferred site has not been made.





-2-

Pages 24 through 26 redacted for the following reasons: s.12 s.12, s.17

1250-02

473673

Hoskins, Jeannie SG:EX

Hi Lori, as a follow up to Jeannie's last email.

From: Sent: To: Cc: Subject: Attachments:

Cumberland, Paul AG:EX Thursday, November 10, 2011 10:53 AM Wanamaker, Lori SG:EX Faganello, Tara AG:EX; Hoskins, Jeannie SG:EX TB Submission addendum - OCC Planning - Nov 10-11 TB Submission addendum - OCC Planning - Nov 10-11.docx

s.12, s.17

s.12, s.17

TBS is fine with an email approval with follow up hard copy on Monday.

Many thanks Paul 250-387-5499

Needed by TB by noon today

Pages 28 through 30 redacted for the following reasons: s.12 s.12, s.17

MINISTRY OF PUBLIC SAFETY AND SOLICITOR GENERAL CORRECTIONS BRANCH BRIEFING NOTE

PREPARED FOR: The Honourable Shirley Bond, Solicitor General FOR INFORMATION

ISSUE: Okanagan Correctional Centre (proposed)

MINISTRY'S SUGGESTED RESPONSE:

 There is currently no correctional facility in the Okanagan. A correctional centre in the Okanagan (OCC) will address a number of concerns including jail overcrowding, transportation costs, security issues and facilitation of court appearances.

KEY POINTS:

 A project completion date of late 2015 has been publicly identified. Site selection by early fall 2012 and timely site acquisition and project approvals will be required to meet this timeline.

s.12

BACKGROUND:

- Development of a correctional facility in the Okanagan began in the mid-1990s with a site search. A well located site of adequate size (7.24 hectares or 17.9 acres) was identified on Potterton Road in Kelowna and was purchased. The site is very near Lake Country and the Duck Lake Indian Reserve.
- In May 2008, the OCC was deferred based on strong opposition to the proposed Potterton Road location by local residents, the Mayor of Lake Country and the Okanagan Indian Band.

s.12

Page 1 of 3

Page 26 PSS-2012-00128

- In December 2010, Minister Coleman (the Solicitor General at the time) announced government's intention to develop a 360 cell correctional centre on the Okanagan by the end of 2015, and asked local governments to propose acceptable sites.
- The following site criteria were identified:
 - Buildable area 20 acres
 - Narrowest dimension 560 feet
 - Serviced electricity, gas, water, sewer
 - o Minimal negative environmental conditions
 - Minimal probability of First Nations claim
 - Maximum probability of a expeditious appropriate zoning
 - Not in the Agricultural Land Reserve
- Information was provided to local governments on the Corrections Branch, the type of facility to be developed, and the estimated impacts and benefits that would result from the facility.
- During March 2011, Corrections Branch staff met with local government staff upon request. Corrections staff also participated in community forums at:

0	District of Summerland	March 7th
100	Other of Dephistory	Marsh oth

- City of Penticton
 March 8th
 Penticton Indian Band
 March 9th
- Village of Lumby
 March 23rd
- In early May 2011, thirteen individual sites were proposed by five local governments:

0	Village of Lumby	7 sites
0	District of Summerland	1 site
	AL (

- City of Penticton
 2 sites
- Penticton Indian Band
 2 sites
- Osoyoos Indian Band
 1 site
- During the week of May 16th, Corrections staff visited each of the thirteen proposed sites and met with local government staff. A detailed, preliminary evaluation based on the proposal information and site visits was then undertaken, with consideration to the following:
 - (1) Estimated costs
 - (2) Environmental issues
 - (3) Provincial policy implications (e.g. First Nations strength of claim)
 - (4) Municipal implications (e.g. zoning, financial benefits, etc.)
 - (5) Technical issues (e.g. site configuration, site services, etc.)
 - (6) Operational considerations (e.g. access to transportation corridors, proximity to communities, etc.)
- The City of Penticton subsequently rescinded its two site proposals in June 2011 following the outcome of a local public opinion poll, leaving a total of eleven site proposals.

CURRENT STATUS:

Further due diligence activities are still required to make site recommendations.

Page 2 of 3

Page 33 redacted for the following reason: s.12, s.17

Ministry of Public Safety and Solicitor General Corrections Branch Briefing Note

Issue:

Approval has been requested to proceed with the proposed Okanagan Correctional Centre (OCC). s.12

s.12

Background:

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s.13

- In 2007, Treasury Board approved phase one of the Ministry's Capital Asset Management Plan (CAMP), which included the development of the OCC in Kelowna.
- The Kelowna OCC project was deferred in early 2008 due to significant local opposition, and the budget allocated instead to the Surrey Pretrial Services Centre expansion P3 project.
- All CAMP phase one projects, including the Surrey Pretrial expansion, are completed or underway, and under the approved budget.
- In December 2010, Minister Coleman (the Solicitor General at the time) announced government's intention to develop a 360 cell correctional centre on the Okanagan by the end of 2015, and asked local governments to propose acceptable sites.
- Information was provided to local governments on the Corrections Branch, the type of facility to be developed, and the estimated impacts and benefits that would result from the facility.
- During March 2011, Corrections Branch staff met with local government staff upon request, and participated in several community forums.
- In early May 2011, thirteen individual sites were proposed by five local governments:
 - Village of Lumby 7 sites
 - District of Summerland 1 site
 - City of Penticton
 2 sites
 - Penticton Indian Band
 2 sites
 - Osoyoos Indian Band
 1 site
- In mid-May 2011, Corrections staff visited each of the original thirteen proposed sites and met with local government staff. A detailed, preliminary evaluation based on the

proposal information and site visits was then undertaken, with consideration to the following:

- Estimated costs
- Environmental issues
- Provincial policy implications (e.g. First Nations strength of claim)
- Municipal implications (e.g. zoning, financial benefits, etc.)
- Technical issues (e.g. site configuration, site services, etc.)
- Operational considerations (e.g. access to transportation corridors, proximity to communities, etc.)
- In June 2011, the City of Penticton rescinded its two site proposals following the outcome of a local public opinion poll, leaving a total of eleven site proposals.
- The detailed evaluation of the eleven sites resulted in a shortlist of three:
 - Osoyoos Indian Band Industrial Park site
 - Village of Lumby site #1 2002 Dyffryn Road
 - Village of Lumby site #2 1837 Shuswap Avenue
- Further due diligence activities are now required to make the final recommendation to the Solicitor General. Issues to be explored with each of the shortlisted proponents include land use designation, zoning, site servicing, and the estimated land lease or purchase cost to the provincial government.
- The following steps will be taken in order to announce a final site selection:
 - All four local governments who that proposed sites will be contacted and advised of the evaluation results;
 - Corrections staff will discuss the specific additional due diligence activities with each of the shortlisted proponents, and advise of the response timeline;
 - Corrections staff will travel to the Okanagan meet to meet with staff of the three shortlisted local governments, to receive and discuss the responses to the due diligence activities;
 - Corrections staff will evaluate the due diligence responses from the three shortlisted proponents, and make recommendation to the Solicitor General;
 - The final site decision will be announced by the Solicitor General.
- These final due diligence activities will take approximately three weeks to complete once approval is given to proceed.
- Based on the draft project schedule, and depending on the timing of approval to proceed, construction of the OCC will be completed in mid to late 2016.

s.12

2

Comment [bm1]: Rather than list them by 1, 2, 3 It hink it better to use bullets

Prepared by:

 David Friesen

 Financial Manager, Capital Projects

 Corrections Branch

 250-387-5936

 Prepared by:
 Brent Merchant

 ADM, Corrections Branch

 November 5, 2011

Approved by:

s.12

Brent Merchant Assistant Deputy Minister Corrections Branch 250-387-5364

Page 37 redacted for the following reason:

MINISTRY OF PUBLIC SAFETY AND SOLICITOR GENERAL CORRECTIONS BRANCH BRIEFING NOTE

ISSUE: Okanagan Correctional Centre (proposed)

MINISTRY'S SUGGESTED RESPONSE:

• There is currently no correctional facility in the Okanagan. A correctional centre in the Okanagan (OCC) will address a number of concerns including jail overcrowding, transportation costs, security issues and facilitation of court appearances.

KEY POINTS:

s.12

• A project completion date of late 2015 has been publicly identified. Site selection by early fall 2011 and timely site acquisition and project approvals will be required to meet this timeline.

BACKGROUND:

- Development of a correctional facility in the Okanagan began in the mid-1990s with a site search. A well located site of adequate size (7.24 hectares or 17.9 acres) was identified on Potterton Road in Kelowna and was purchased. The site is very near Lake Country and the Duck Lake Indian Reserve.
- In May 2008, the OCC was deferred based on strong opposition to the proposed Potterton Road location by local residents, the Mayor of Lake Country and the Okanagan Indian Band.

s.12

- In December 2010, Minister Coleman (the Solicitor General at the time) announced government's intention to develop a 360 cell correctional centre on the Okanagan by the end of 2015, and asked local governments to propose acceptable sites.
- The following site criteria were identified:
 - Buildable area 20 acres

2012-03-02 9:21 AM

Page 1

- Narrowest dimension 560 feet
- o Serviced electricity, gas, water, sewer
- Minimal negative environmental conditions
- Minimal probability of First Nations claim
- o Maximum probability of a expeditious appropriate zoning
- Not in the Agricultural Land Reserve
- Information was provided to local governments on the Corrections Branch, the type of facility to be developed, and the estimated impacts and benefits that would result from the facility.
- During March 2011, Corrections Branch staff met with local government staff upon request. Corrections staff also participated in community forums at:
 - District of Summerland
 March 7th
 - City of Penticton March 8th

Penticton Indian Band
 March 9th

- Village of Lumby March 23rd
- In early May 2011, thirteen individual sites were proposed by five local governments:
 - Village of Lumby 7 sites
 - District of Summerland
 1 site
 - City of Penticton
 2 sites
 - Penticton Indian Band
 2 sites
 - Osoyoos Indian Band
 1 site
- During the week of May 16th, Corrections staff visited each of the thirteen proposed sites and met with local government staff. A detailed, preliminary evaluation based on the proposal information and site visits was then undertaken, with consideration to the following:
 - (1) Estimated costs
 - (2) Environmental issues
 - (3) Provincial policy implications (e.g. First Nations strength of claim)
 - (4) Municipal implications (e.g. zoning, financial benefits, etc.)
 - (5) Technical issues (e.g. site configuration, site services, etc.)
 - (6) Operational considerations (e.g. access to transportation corridors, proximity to communities, etc.)
- The City of Penticton subsequently rescinded its two site proposals in June, 2011 following the outcome of a local public opinion poll, leaving a total of eleven site proposals.

CURRENT STATUS:

• Further due diligence activities are still required to make site recommendations.

FISCAL IMPLICATIONS:

s.12, s.17

s.12, s.17

Contact Person: Brent Merchant Telephone No: (250) 387-5959 Date: September 2, 2011

From:	Friesen, David C SG:EX
То:	Cumberland, Paul AG:EX; Fischer, Caryn L AG:EX; Hoadley, David AG:
	<u>EX;</u>
cc:	Merchant, Brent SG:EX; Howard, Tedd SG:EX; Balicki, Stan SG:EX;
Subject:	RE: ACTION: 2012/13 Capital Budget Process
Date:	Wednesday, September 14, 2011 9:27:00 AM
Attachments:	Okanagan Correctional Centre - 02 September 2011.docx

Thanks for your work on our behalf on this issue. To elaborate a bit more on comment 3, it's worth noting that earlier this Spring, at the direction of the SG, senior branch Corrections staff (primarily Brent and Tedd) met with local government counsels and staff, and also participated in public (and much publicized) forums. The premise of these meetings and forums was to share information about correctional centres and the site review process to assist local governments in making their proposals in advance of a June announcement. For your background is an internal briefing note with dates, etc.

-Dave

From: Cumberland, Paul AG:EX
Sent: Tuesday, September 13, 2011 5:03 PM
To: Friesen, David C SG:EX; Fischer, Caryn L AG:EX; Hoadley, David AG:EX
Cc: Merchant, Brent SG:EX; Howard, Tedd SG:EX; Balicki, Stan SG:EX
Subject: RE: ACTION: 2012/13 Capital Budget Process

s.12

Paul

From: Friesen, David C SG:EX
Sent: Tuesday, September 13, 2011 1:49 PM
To: Fischer, Caryn L AG:EX; Cumberland, Paul AG:EX; Hoadley, David AG:EX
Cc: Merchant, Brent SG:EX; Howard, Tedd SG:EX; Balicki, Stan SG:EX
Subject: FW: ACTION: 2012/13 Capital Budget Process
Importance: High

Caryn, Paul and David:

Please advise if you need anything further on this. Thanks,

Dave 250.387.5924

From: Fischer, Caryn L AG:EX
Sent: Friday, September 9, 2011 3:35 PM
To: Balicki, Stan SG:EX
Cc: Cumberland, Paul AG:EX
Subject: FW: ACTION: 2012/13 Capital Budget Process

As discussed.

s.12

s.12, s.17

s.12 next week. As you can see, the Ministry has to reply by Tuesday of

Thanks Caryn Phone: 250-387-3824

Please think about the environment before printing.

From: Lavine, Teri CITZ:EX
Sent: Friday, September 9, 2011 10:34 AM
To: Cumberland, Paul AG:EX
Cc: Faganello, Tara AG:EX; Grundy, Brad R CITZ:EX; Weir, Jim H CITZ:EX
Subject: ACTION: 2012/13 Capital Budget Process

Good Morning,

s.12

Please complete the above and return to me by noon on Tuesday, September 13. The outcome of the above will determine any further steps required to complete this task.

If you have any questions please contact Jim Weir, Budget Director or me.

Thank you,

Terí Lavíne

Executive Director and Chief Financial Officer Budgeting & Financial Analysis | Governance & Financial Reporting Corporate Services Division | Citizens' Services and Open Government Phone <u>s.17</u> (cell only)

MINISTRY OF PUBLIC SAFETY AND SOLICITOR GENERAL CORRECTIONS BRANCH BRIEFING NOTE

ISSUE: Okanagan Correctional Centre (proposed)

MINISTRY'S SUGGESTED RESPONSE:

• There is currently no correctional facility in the Okanagan. A correctional centre in the Okanagan (OCC) will address a number of concerns including jail overcrowding, transportation costs, security issues and facilitation of court appearances.

KEY POINTS:

s.12

• A project completion date of late 2015 has been publicly identified. Site selection by early fall 2012 and timely site acquisition and project approvals will be required to meet this timeline.

BACKGROUND:

- Development of a correctional facility in the Okanagan began in the mid-1990s with a site search. A well located site of adequate size (7.24 hectares or 17.9 acres) was identified on Potterton Road in Kelowna and was purchased. The site is very near Lake Country and the Duck Lake Indian Reserve.
- In May 2008, the OCC was deferred based on strong opposition to the proposed Potterton Road location by local residents, the Mayor of Lake Country and the Okanagan Indian Band.

s.12

- In December 2010, Minister Coleman (the Solicitor General at the time) announced government's intention to develop a 360 cell correctional centre on the Okanagan by the end of 2015, and asked local governments to propose acceptable sites.
- The following site criteria were identified:
 - Buildable area 20 acres

2012-03-12 1:16 PM

Page 1

- Narrowest dimension 560 feet
- o Serviced electricity, gas, water, sewer
- Minimal negative environmental conditions
- Minimal probability of First Nations claim
- o Maximum probability of a expeditious appropriate zoning
- Not in the Agricultural Land Reserve
- Information was provided to local governments on the Corrections Branch, the type of facility to be developed, and the estimated impacts and benefits that would result from the facility.
- During March 2011, Corrections Branch staff met with local government staff upon request. Corrections staff also participated in community forums at:
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 March 7th
 - City of Penticton March 8th

Penticton Indian Band
 March 9th

- Village of Lumby March 23rd
- In early May 2011, thirteen individual sites were proposed by five local governments:
 - Village of Lumby 7 sites
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- During the week of May 16th, Corrections staff visited each of the thirteen proposed sites and met with local government staff. A detailed, preliminary evaluation based on the proposal information and site visits was then undertaken, with consideration to the following:
 - (1) Estimated costs
 - (2) Environmental issues
 - (3) Provincial policy implications (e.g. First Nations strength of claim)
 - (4) Municipal implications (e.g. zoning, financial benefits, etc.)
 - (5) Technical issues (e.g. site configuration, site services, etc.)
 - (6) Operational considerations (e.g. access to transportation corridors, proximity to communities, etc.)
- The City of Penticton subsequently rescinded its two site proposals in June, 2011 following the outcome of a local public opinion poll, leaving a total of eleven site proposals.

CURRENT STATUS:

• Further due diligence activities are still required to make site recommendations.

FISCAL IMPLICATIONS:

s.12, s.17

Contact Person: Brent Merchant Telephone No: (250) 387-5959 Date: September 2, 2011 s.12

Not Responsive

From: Hoadley, David AG:EX
Sent: Tuesday, September 13, 2011 2:42 PM
To: Friesen, David C SG:EX
Cc: Merchant, Brent SG:EX; Howard, Tedd SG:EX; Balicki, Stan SG:EX; Fischer, Caryn L AG:EX; Cumberland, Paul AG:EX
Subject: RE: ACTION: 2012/13 Capital Budget Process

Dave F: Thank you for your input. On the last statement that s.12 s.12 As

I am sure that Ministry of LCS will ask for them, please provide the exact public statements that have been made.

Thanks!

From: Friesen, David C SG:EX
Sent: Tue, September 13, 2011 1:49 PM
To: Fischer, Caryn L AG:EX; Cumberland, Paul AG:EX; Hoadley, David AG:EX
Cc: Merchant, Brent SG:EX; Howard, Tedd SG:EX; Balicki, Stan SG:EX
Subject: FW: ACTION: 2012/13 Capital Budget Process
Importance: High

Caryn, Paul and David:

Please advise if you need anything further on this. Thanks,

Dave 250.387.5924

From: Fischer, Caryn L AG:EX
Sent: Friday, September 9, 2011 3:35 PM
To: Balicki, Stan SG:EX
Cc: Cumberland, Paul AG:EX
Subject: FW: ACTION: 2012/13 Capital Budget Process

As discussed.

s.12

s.12

As you can see, the Ministry has to reply by Tuesday of

next week.

s.12

s.12

Thanks Caryn Phone: 250-387-3824

Please think about the environment before printing.

From: Lavine, Teri CITZ:EX
Sent: Friday, September 9, 2011 10:34 AM
To: Cumberland, Paul AG:EX
Cc: Faganello, Tara AG:EX; Grundy, Brad R CITZ:EX; Weir, Jim H CITZ:EX
Subject: ACTION: 2012/13 Capital Budget Process

Good Morning,

s.12

s.12

Please complete the above and return to me by noon on Tuesday, September 13. The outcome of the above will determine any further steps required to complete this task.

If you have any questions please contact Jim Weir, Budget Director or me.

Thank you,

Terí Lavíne

Executive Director and Chief Financial Officer Budgeting & Financial Analysis | Governance & Financial Reporting Corporate Services Division | Citizens' Services and Open Government Phone <u>s.17</u> (cell only)

From:	Nygaard, Ken SG:EX
То:	Porter, Robert H SG:EX;
Subject:	RE: New FOI Request #PSS-2012-00128 Okanagan Prison Decision
Date:	Thursday, February 23, 2012 1:54:17 PM
Attachments:	major priority projects slide - OCC - 25 Oct 2011.pptx

From: Friesen, David C SG:EX
Sent: Tue, October 25, 2011 12:30 PM
To: Balicki, Stan SG:EX; Howard, Tedd SG:EX
Cc: Nygaard, Ken SG:EX
Subject: RE: Capital Presentation - AG/SG input required
Importance: High
Sensitivity: Confidential

Ken and I just discussed and revised. Please provide any comments before we report back. Thanks.

From: Hoadley, David AG:EX
Sent: Monday, October 24, 2011 2:47 PM
To: Balicki, Stan SG:EX; Friesen, David C SG:EX; Moran, Deidre SG:EX
Cc: Cumberland, Paul AG:EX; Rawlinson, Kathleen AG:EX; Cade, Larry AG:EX
Subject: FW: Capital Presentation - AG/SG input required
Importance: High
Sensitivity: Confidential

Stan, David F and Deidre:

s.12

s.12

s.12 Please see attached a draft of the presentation. Please provide any changes by end of day **tomorrow** (Tuesday).

<< File: major priority projects.pptx >>

Please see below for more information.

Thanks,

David

From: Faganello, Tara AG:EX
Sent: Sunday, October 23, 2011 10:47 PM
To: Hoadley, David AG:EX
Cc: Li Foa Wing, Agnes AG:EX; Andrade, Ana AG:EX
Subject: FW: Capital Presentation - AG/SG input required
Importance: High
Sensitivity: Confidential

Hi David,

Per below, working with Branch contacts and facilities could you please draft the 2-3 slides that Sarf has requested below. Please send to me Wed AM for review. Thank you

Tara

From: Ahmed, Sarf SSBC:EX
Sent: Sunday, October 23, 2011 9:34 PM
To: Faganello, Tara AG:EX
Cc: Grundy, Brad R CITZ:EX; Shepherd, Doug SSBC:EX
Subject: Capital Presentation - AG/SG input required
Importance: High
Sensitivity: Confidential

Hi Tara

Thanks

Sarf Ahmed

Assistant Deputy Minister

Integrated Workplace Solutions

Shared Services BC

Ministry of Labour, Citizens' Services and Open Government

Work: 250-953-4338

Cell: s.17

Brad.

Page 55 redacted for the following reason:

Page 50 PSS-2012-00128

From:	Nygaard, Ken SG:EX
То:	Porter, Robert H SG:EX;
Subject:	RE: New FOI Request #PSS-2012-00128 Okanagan Prison Decision
Date:	Thursday, February 23, 2012 1:53:41 PM
Attachments:	20111110155336.pdf

From: Friesen, David C SG:EX Sent: Thu, November 10, 2011 4:52 PM To: Nygaard, Ken SG:EX Cc: Howard, Tedd SG:EX Subject: Fw: s.12

Ken, are the attached changes to the graph reasonable and doable by noon Monday? That's when she's asked for it in order to conclude the TB briefing note for the Thurs TB meeting. Otherwise we could provide the data, although I recall the lines were overlaid and not data driven.

Dave

Dave Friesen

From: Iten, Jennifer FIN:EX Sent: Thursday, November 10, 2011 03:57 PM To: Friesen, David C SG:EX Subject: s.12

Hi Dave,

We are just finalizing the TBS BN. I will send it over for your review shortly.

s.12

Hoping to incorporate this into the BN.

Thanks, Jenn

Jennifer Iten

Strategic Advisor Treasury Board Staff Ministry of Finance Direct: 250-387-9067 Cell s.17

Page 58 redacted for the following reason:

Page 53 PSS-2012-00128

From:	Nygaard, Ken SG:EX
То:	Porter, Robert H SG:EX;
Subject:	RE: New FOI Request #PSS-2012-00128 Okanagan Prison Decision
Date:	Thursday, February 23, 2012 1:53:10 PM
Attachments:	s.12

From: Nygaard, Ken SG:EX Sent: Sun, November 13, 2011 5:44 PM To: Iten, Jennifer FIN:EX Cc: Friesen, David C SG:EX; Howard, Tedd SG:EX Subject: s.12 Importance: High

s.12

Ken

Page 60 redacted for the following reason:

Page 55 PSS-2012-00128

From:	Nygaard, Ken SG:EX
То:	Porter, Robert H SG:EX;
Subject:	RE: New FOI Request #PSS-2012-00128 Okanagan Prison Decision
Date:	Thursday, February 23, 2012 1:52:41 PM
Attachments:	a PSSG-Okanagan Correctional Centre Business Planning Funding-BN.docx

From: Iten, Jennifer FIN:EX
Sent: Mon, November 14, 2011 5:04 PM
To: Merchant, Brent SG:EX; Faganello, Tara AG:EX
Cc: Howard, Tedd SG:EX; Cumberland, Paul AG:EX; Balicki, Stan SG:EX; Friesen, David C SG:EX; Nygaard, Ken SG:EX
Subject: RE: TBS BN: OCC Planning Funding Submission

Hi Brent, Tara:

Please find attached the final TBS Briefing Note with recommendation. I inserted Ken's suggested wording as a footnote to Appendix A.

Thanks,

Jenn

Jennifer Iten

Strategic Advisor

Treasury Board Staff Ministry of Finance Direct: 250-387-9067

Cell: s.17

From: Nygaard, Ken SG:EX
Sent: Monday, November 14, 2011 1:30 PM
To: Iten, Jennifer FIN:EX
Cc: Howard, Tedd SG:EX; Cumberland, Paul AG:EX; Balicki, Stan SG:EX; Currie, Sylvia SG:EX; Merchant, Brent SG:EX; Friesen, David C SG:EX

Subject: RE: TBS BN: OCC Planning Funding Submission **Importance:** High

Jenn,

Brent Merchant is fine with your draft TBS Briefing Note but suggests that an explanatory footnote to the appended chart would be useful for clarification. I suggest the following wording, or equivalent:

s.12

Thanks,

Ken

From: Iten, Jennifer FIN:EX
Sent: Sunday, November 13, 2011 5:02 PM
To: Merchant, Brent SG:EX; Faganello, Tara AG:EX
Cc: Balicki, Stan SG:EX; Friesen, David C SG:EX; Cumberland, Paul AG:EX
Subject: TBS BN: OCC Planning Funding Submission
Importance: High

Hi Brent, Tara:

Please find attached the draft TBS Briefing Note on PSSG's OCC Planning Funding submission.

Please review the note for factual accuracy. Apologies for the short turnaround,

DM signoff is required by **2pm on Monday November 14th**. I will send out the final Briefing Note Monday afternoon, once the recommendation has been reviewed by the Chair of Treasury Board.

Thanks,

Jenn

Jennifer Iten

Strategic Advisor

Treasury Board Staff Ministry of Finance Direct: 250-387-9067

Cell: s.17

TREASURY BOARD STAFF BRIEFING NOTE

REQUEST NO.: PSSG 12-12

T.B. MEETING DATE: NOVEMBER 17, 2011

TITLE: OKANAGAN CORRECTIONAL CENTRE (OCC) PLANNING FUNDING

s.12, s.17

Page 59 PSS-2012-00128

CONTEXT:

- In December 2010 the former Solicitor General announced consultations with local governments as part of the site selection process for a new 360-cell correctional facility in the Okanagan.
- Three sites (out of eleven) were shortlisted. A decision on the preferred site has not been made.

s.12, s.17

Pages 66 through 68 redacted for the following reasons: s.12 s.12, s.17

Fisher, Sandra L LCTZ:EX

From:Merchant, Brent SG:EXSent:Friday, December 16, 2011 7:30 AMTo:Ahmed, Sarf LCTZ:EXSubject:Re: OCC governance model

Thanks

----- Original Message -----From: Ahmed, Sarf SSBC:EX Sent: Friday, December 16, 2011 07:26 AM To: Merchant, Brent SG:EX Subject: OCC governance model

Brent

Further to discussion at the PEB, I would like to suggest that if we go with the 2 deputy CPO and 1 CPO model then the deputy CPO for OCC should be from either PSSG or SSBC.

It was a level of detail that I did not want to get into yesterday but may be useful for your discussion w Lori.

Thx

Sent from my iPad