



February 17, 2012

Merran Smith, Director
Tides Canada Energy Initiative
400 – 163 Hastings Street West
Vancouver, BC V6B 1H5

Dear Ms. Smith:

Thank you for your letter, and attached information, regarding the development of energy resources and a National Energy Strategy for Canada.

I appreciate the time that you have taken to share your thoughts with me and note that you have also provided Mr. Steve Carr, Deputy Minister of Energy and Mines, with a copy of your correspondence. Your letter has also been forwarded to the Honourable Rich Coleman, Minister of Energy and Mines. I have asked Minister Coleman to follow up with you directly on my behalf. You will be hearing from the Minister's office in this regard at the earliest opportunity.

Again, thank you for writing. It was good of you to share your views, and those of Tides Canada, with me.

Sincerely,

Christy Clark
Premier

pc: Honourable Rich Coleman

TIDEScanada

January 27, 2012

The Honourable Christy Clark
Premier of British Columbia
Box 9041 Station PROV GOVT
Victoria, BC
V8W 9E1

Dear Premier Clark:

Over the past three years, Tides Canada, a national non-profit organization, has expanded the engagement of Canadians, in particular business, communities and civil society organizations on elements of a National Energy Strategy. Given the increasing importance of thinking about energy strategically for BC, we would like to meet with you to discuss our work in this area.

Last year we released 'A New Energy Vision for Canada' which was endorsed by over 150 diverse businesses and organizations, representing well over a million Canadians. These include municipalities in BC such as North Vancouver, Burnaby, Saanich, Whistler, Dawson Creek and others, as well as businesses like the Forest Products Association of Canada, and Clean Energy BC, civil society groups like the Canadian Association of Retired Persons and the Canadian Association of Physicians for the Environment, as well as faith groups like the United Church of Canada, and environmental organizations like WWF Canada and the Pembina Institute. We continue to receive support for this vision.

As a result of our work and broad engagement, we were invited to present this collaboratively created vision to the Council of Energy Ministers last July in Kananaskis where it was well received by many people.

We are continuing our work on this issue, and currently working on a 'Policy Pathway 2020' to further support the interprovincial discussions on a national energy strategy. It will help outline some of the immediate actions provinces and the Federal government could take to move us forward on the path toward a sustainable, prosperous and low carbon future.

We were encouraged by your support for the idea of developing a national energy strategy, as outlined after your meeting with Premiers Redford and Wall in December. We also noted your commitments to maintain BC's climate leadership while moving a jobs strategy forward. We think all of these issues are critical to a Canadian energy strategy.

TIDEScanada

We would like to meet with you as soon as possible to discuss the work that we are doing with a broad group of businesses and civil society groups and how it can inform your work. Specifically we would like to discuss with you:

- The outline of our work going forward and how we hope to present BC's commitment to sustainable energy; and
- Our current thinking on the top policy priorities for BC in growing jobs and the economy through the sustainable energy sector.

Sincerely,

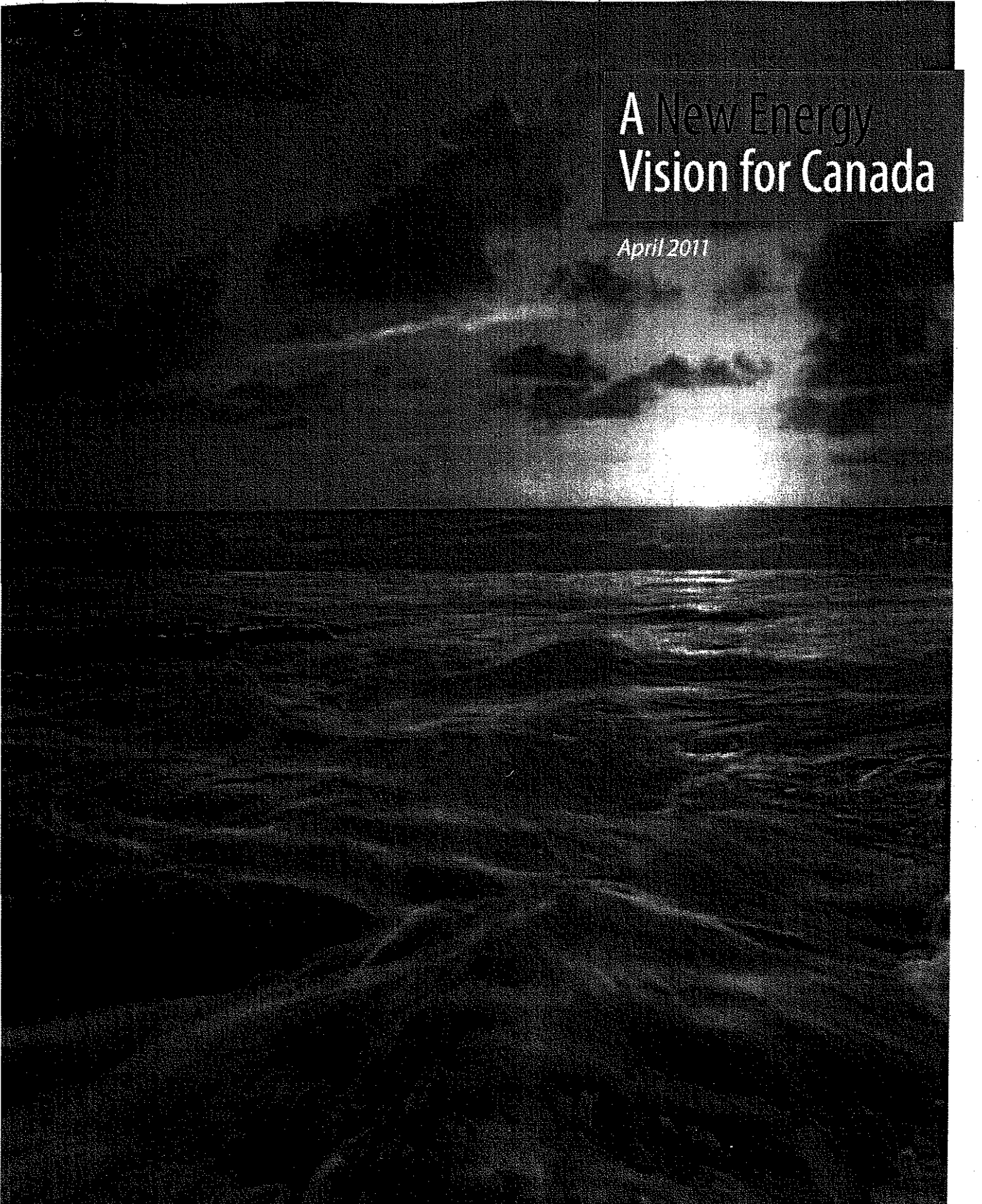


Ross McMillan
President and CEO



Merran Smith
Director, Energy Initiative

Cc Steve Carr, Deputy Minister, Ministry of Energy
Mike McDonald, Principal Secretary, Office of the Premier



A New Energy Vision for Canada

April 2011

stands on the
brink of a new-
energy revolution
as significant to
this young century
as the discovery of
petroleum was to
the last.

new era holds the promise of unprecedented prosperity, abundance, and geopolitical stability. Companies will be building value not on what they extract from the earth and process, but on how creatively they innovate a range of energy systems, technologies, and services, in ways that improve environmental quality and human quality of life. In this future, cities will have transformed themselves for livability and efficiency, while nations will have stopped going to war to secure the energy they need.

This vision is not an idealistic dream nor an abstract debate, but an entirely practical scenario that is already unfolding. The process of getting from here to there—we are calling it the new-energy transition—is underway and rife with opportunities. Indeed, it represents an unprecedented opportunity for Canada to create wealth, build GDP, bolster the nation's international credibility, and improve quality of life. This country has a leading role to play in this transition—it has strong research capacity, a national character able to support deep change, abundant renewable electricity and biomass resources, and, critically, the petroleum reserves to finance the shift.

This document imagines a Canada that has fully embraced the opportunities of a new-energy future. Like other discussion papers presently circulating the country, it endorses the idea of a national energy strategy to guide the transition, and recognizes the contributions that Canada's oil and gas industry make to the economy. Unlike others, this document explicitly links prosperity with deep greenhouse-gas reductions. It also recommends Canada embrace the global new-energy transition away from hydrocarbons and toward an energy services model based on renewable sources. This document also proposes essential ingredients of a national energy strategy, including a price on carbon, sectoral and regional diversity, and indicators

Planning must be rooted in information informed by the best research, and economic models recognize, however, that people the energy conversation from multiple perspectives and assumptions, on competing information and To this end, we propose using scenario analysis to inform the development and implementation of a national strategy. The technique enables to assess different options and in a collaborative manner, and provide decision makers with information. Scenario planning various frames and respects the between them, rather than push one side. We also propose some design parameters for a process national energy strategy.

In March, we shared this vision approach to a national energy strategy with well over 100 leaders from sectors, from coast to coast to center incorporated much of their feedback document, including a strong emphasis that deep greenhouse-gas reductions included in any proposed new framework for Canada.

1.0 Purpose of this Document

2 Our Challenge

2.1 A Call for Action

2.1.1 Demand-Side Opportunities: Efficiency and Conservation

2.1.2 Supply-Side Opportunities: Renewables and Energy Efficiency

2.1.3 The Five Drivers of Change

A New-Energy Vision for Canada in 2050

2.2 The Risks of Business as Usual

2.3 Benefits of the New-Energy Economy

3 A Call for Leadership

3.1 A National Energy Strategy

3.1.1 Guiding Principles

3.1.2 Essential Ingredients

3.1.3 Examples of Legal and Policy Tools

3.2 A Successful Energy-Strategy Design Process

3.2.1 Designed for Success

3.3 What Distinguishes Our Approach

4 Next Steps

4.1 How to Get Involved

4.2 About Tides Canada

Endnotes

the winners will effectively lead us into an era of unprecedented growth, and abundance—with resilient, strengthened ecosystems, lower health costs, and improved living standards and other benefits.

Canada, China, Great Britain, and other nations are working today to move off hydrocarbons and toward clean energy and societies to provide services in ways that are more efficient and socially benign. These nations are making big investments, training new talent, and moving rapidly into a future that is very different than the present. There is an immense opportunity. The Energy Agency is calling for global clean energy investments of \$430 billion to \$500 billion by 2030.

Canada is situated in this global clean energy transition, a proud nation with a wealth of natural resources and assets that position us for a successful transition. Ernst & Young cited Canada as one of the top 10 most attractive investment destinations last year, when the firm ranked it out of 27 economies for its investment attractiveness.

Canada has a rich energy, myriad sources of clean energy, and the research capacity to create the innovations that will ultimately become some of our leading export products. Further, we have a favorable national character to embrace transformation; we are one of the few jurisdictions in the world with a demonstrated ability to find common ground on complex challenges. Come crunch time, Canadians have a proven ability pull together and get the job done.

However, while Canada has an enviable opportunity to thrive in this new energy era, we have some catching up to do. We must activate our considerable potential to achieve this opportunity. The world is moving quickly, and we risk being left behind. We can no longer afford to stand on the sidelines.

In January, President Obama instructed his nation's scientists and engineers to focus on the most difficult clean energy problems, and assured them his government would fund what he called "the Apollo projects of our age." A new U.S. Department of Energy program called SunShot is working to bring the price of solar photovoltaics down to \$1 per watt—competitive with natural gas—within six years. Meanwhile, Shanghai recently minted the world's first wind-energy billionaires. In 2009, Chinese investments in new energy topped \$34.6 billion, almost double those of the United States.

For its part, Canada has invested little in new energy. Others are looking to wind, solar, enhanced geothermal and more, but we haven't yet meaningfully embraced these energy solutions of the future. Before we can join this vanguard and occupy a position of leadership on the world energy stage, we must fully embrace the possibilities of a post-petroleum era. We must identify our strengths, dare to dream big, then roll up our sleeves and get started.

new energy vision. We have drafted and revised the enclosed vision with the input of more than 100 leaders from business, academia, non-government, local government, and aboriginal organizations organizations, from coast to coast to coast. The result is an inspiring snapshot of a future Canada that has largely moved on from fossil fuels. We hope the document will serve as a catalyst for conversations between Canadians and their leaders about the best path forward to this future.

To this end, we have also identified a few of the key elements of the pathway needed to realize the vision. As a first step, we propose a collaborative engagement process that would develop a national energy vision, framework, strategy, or accord. We do not underestimate the complexity of this task, but we do know that Canadians will not embrace such an agreement or set of agreements without first engaging in deep and meaningful conversations on the issues, opportunities, and tradeoffs. Such a process requires extensive consultation—not only among thought leaders and elites—but among all Canadians, including aboriginal people. We are committed to such an approach, and will be willing contributors to the hard work that lies ahead.

We must identify our strengths, dare to dream big, then roll up our sleeves and get started.

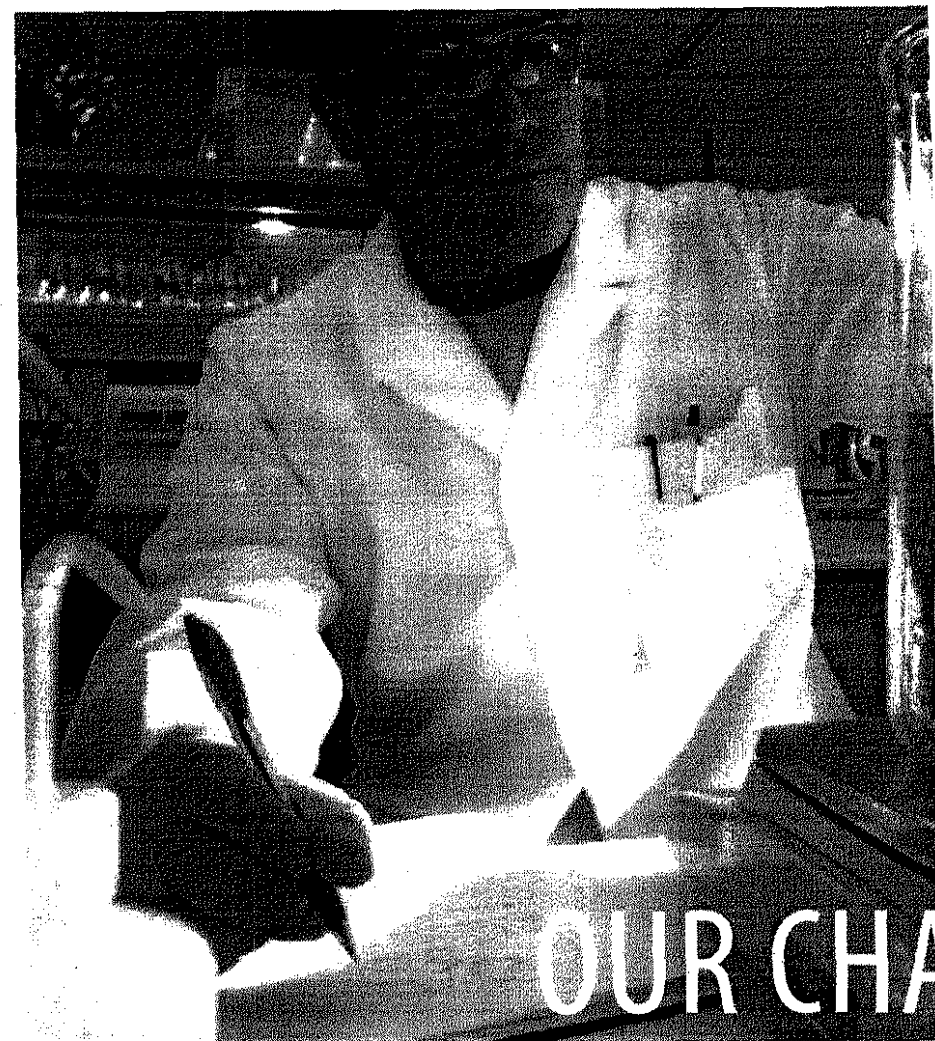


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will never run out.

Instead, our economic strategy
appears to be rooted in an
assumption of ever-increasing
global demand for our petroleum
products. In this respect, we
are concerned that we may be
sacrificing Canada's long term
stability for short term gain. When
everyone else has moved ahead
in the new-energy transition,
we may well find ourselves
scrambling to assemble the
necessary talent, incubators, and
research facilities to compete on
the world stage and uphold our
reputation as responsible
global citizens.

If we settle for an approach,
strategy, or suite of policies that
does not drive deep change with
the appropriate scope, scale, and
speed—we will leave our nation
vulnerable to forces beyond our
control, and ultimately endanger
Canada's economic future.

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as healthcare and education. But profound change is coming, and we must be ready for it. We must prepare for a day when we fund these critical public services with alternative revenue sources.

Canadians already sense this to be the case. A recent Decima Research poll produced for Natural Resources Canada found that a majority of citizens believe the energy sector is one of the most important parts of Canada's economy, and that the federal government should lead the way in finding alternatives to oil.²

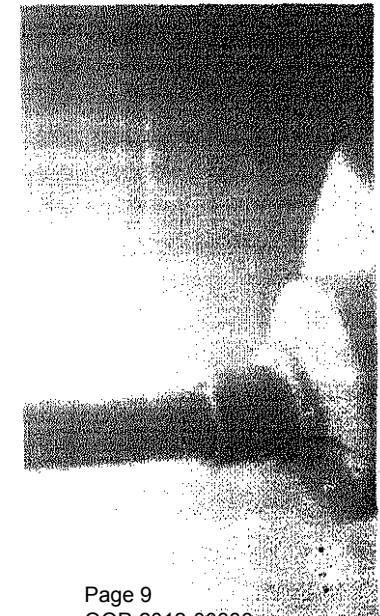
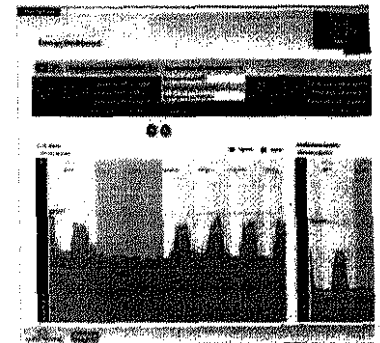
"There is not an expectation that Canada should transition overnight, but rather start the process of moving toward more environmentally friendly (but still reasonably cost-effective and reliable) sources in the medium term, and then further up the environmental continuum in a longer term future," the report's summary states. "[Canadians] believe that this may not happen without some form of leadership, with objectives and time frames in place for this transitional process, and ideally, investments made in facilitating this transition."

Indeed, the transition will take time. Reinventing our approach to something so core to our lives and economy will likely prove one of the most difficult tasks we have ever tackled as a nation—similar in ambition to building the transcontinental railway. But like that project, this one must be undertaken if we are to remain strong as a nation and competitive in tomorrow's marketplace of resources and ideas. The longer we wait, the more it will cost us.

accounts for climate and distance factors. Canada ranks as the third least-efficient country, slightly less efficient than the United States.³ Cold countries such as Sweden and Finland use a fraction of the energy that Canada does.⁴ While discouraging on its surface, the statistic points to the tremendous opportunities to be found on the demand side of the spectrum. Conservation opportunities are largely driven by behavioral and social factors, while efficiency wins are largely an outcome of how we design and manage our appliances, cars, homes, neighborhoods, and entire cities.

Opportunities in the efficiency sector include technical solutions such as efficient building-envelope materials and software solutions that continually audit buildings for energy anomalies. Others exist in professional services such as planning, architecture, and design, and the skilled trades needed to retrofit, redesign and rebuild our homes and communities to make them more complete, compact, and livable. If we drastically reduce our overall need for energy through design improvements, compact, transit-oriented communities, and innovations in building materials, we build-in resilience to future energy price increases.

When it comes to building-envelope design, Canadians have a reputation as pioneers. In 1977, Canadian ingenuity built the Saskatchewan Conservation House—a prototype home that required only a bare minimum amount of energy for heating and cooling. Eventually, the design informed the development, in Austria, of the Passivhaus performance standard. We can lead in this innovation again.



COURTESY PULSE ENERGY. PHOTO © ISTOCKPHOTO.COM/DEEPLUE4YOU.

oil." But the truth is, there is no demand for oil.

Consider transportation. Economists often speak about "demand for oil." But the truth is, there is no demand for oil. Instead, there is an appetite for the energy service of safe, affordable, and reliable mobility, or whatever other service oil consumption currently provides. Despite the headlines, China doesn't have a growing thirst for petroleum; it has an increasing need for the energy service of transportation, and is presently making unparalleled new energy investments to address it. It is increasingly plausible that China's solution to meeting the demand for personal mobility will not require imported oil.

There are numerous ways to meet the demands for energy services from renewable sources. The nations that invest today to find new ways to fulfill these demands tomorrow via clean, abundant, and non-polluting sources will dominate the global new-energy economy.

value of more than \$1 trillion. A recent Hodge assessment of stimulus packages notes that global governments invested \$430 billion in climate-change related infrastructure projects in recent years.⁷ (See Table 1 for a country-by-country comparison.) But while these benefits entice us to join this new race to the future, there are also drivers in the form of larger shifts, trends, and pressures that we can no longer afford to ignore.⁸ **We have identified five of these drivers:**

1. Increasing demand for energy services as world population grows, while petroleum and other non-renewable energy sources become increasingly challenging, risky, and costly to find, extract, and transport;
2. The growing global interest in energy independence and security, including the desire to become less reliant on foreign sources of energy;
3. The pressure to reduce the risks and impacts of fossil fuel extraction, distribution, and consumption, particularly with respect to greenhouse gases and climate disruption;
4. The imperative to maintain Canadian competitiveness in the coming decades as other major economies increasingly shift to non-hydrocarbon energy sources; and
5. The increasing demand from the world's most vulnerable populations to address energy poverty and inequity, while simultaneously minimizing the risk of climate-change impacts on those same peoples.

JR TSEY BERNIE STELZER.

Whether it suits Canada's present business interests or not, these drivers are inexorably

When the Experts Tell Us It Can't Be Done

Many with a big stake in the status quo may call *A New Energy Vision for Canada* unrealistic. A number of current reports and frameworks authored by these interests typically characterize the coming transition as "gradual," and position aggressive timeframes as plainly impractical. It is valuable to remind ourselves just how wrong experts that are the most invested in a given paradigm can actually be.

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TABLE 1: Green Stimulus Investment

Jurisdiction	2009
China	\$271
United States	\$112
South Korea	\$8.7
European Union	\$23.6
Germany	\$14.6
Japan	\$12.6
France	\$7.5
Canada	\$3.6
Australia	\$2.6
United Kingdom	\$2.6
Source: HSBC	

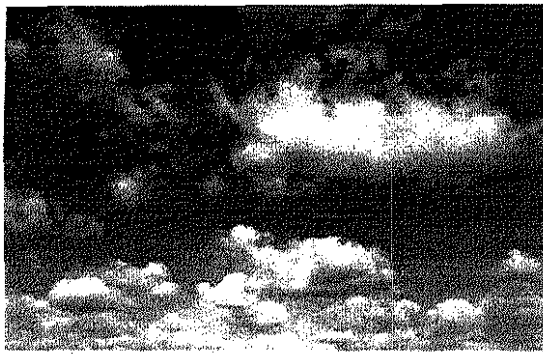


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New Models of Home and Neighborhood

By 2050, the average Canadian home could become a net producer of renewable energy. Once retrofitted for performance and connected to a sophisticated and reliable grid, homes could be providing energy for comfort, illumination, entertainment, and other needs. They could also provide their owners with a measure of security against energy price increases, because the renewable "fuel" to heat, cool and power such a home would be free. In our vision, Canadian homes would be at once beautiful, accessible to a wide range of ages and lifestyles, and straightforward to operate and maintain.

Canada's cities and towns could become integrated energy systems that enjoy remarkable efficiencies by considering together the needs and opportunities of services such as water and resource recovery with those of buildings and transportation. Unobtrusive and non-polluting district heat and power plants could provide resilience and a sense of community ownership over energy. In the neighborhoods of 2050, we envision all the pieces of urban infrastructure working together, dynamically and seamlessly sharing resources and information for maximum efficiency. (See "Inside Tomorrow's Integrated City," page 19)



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TRANSFORM

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Efficient Modes of Transportation

A business trip between Toronto and Quebec City could take just under two-and-a-half hours, from office to office, aboard a comfortable, reliable, and Canadian-built high-speed train. We expect virtually all passenger cars would be powered by electricity generated from renewable sources, while buses might be powered by hydrogen fuel cells or other alternative low carbon sources of energy. Clean, efficient, and reliable public transportation, such as streetcars, could connect neighborhoods with schools, shops, and services.

As a trading nation, we could also realize significant opportunities in freight. We might move far more of our shipments via efficient rail and marine modes, while trucks might be powered with liquid renewable biofuels. In urban areas, fleets of electric delivery vehicles might help move commercial goods to market. Aviation will likely remain one of the last sectors to transition off fossil fuels.



OM TOP: COURTESY ZENN MOTOR COMPANY; ©ISTOCKPHOTO.COM/NUNO.

Leadership in Renewables

In the new energy economy, we will overwhelmingly derive its energy from wind, solar, water, biomass, and other renewable sources, rather than fossil fuels. Our industrial sector will be different from that of 2011. With their land and water base, the impacts and maximum possible benefits of renewable energy will be realized in the closed loop of aluminum, steel, and asphalt might itself be part of the internal heat, electricity, and more.

We expect petroleum companies to become predominantly renewable energy service providers. They will no longer be selling energy, but a wide range of energy services.

SMALL BIG IMPACT

NEW

OF 2050 ALL WORKING

SECURITY

it, diverse economy and of energy production and transportation products, and many would produce a much needed, drastically improving exporters of hydrocarbons, design, engineering, and services. This prosperity could government innovation fund revenues. Such a fund would support job training

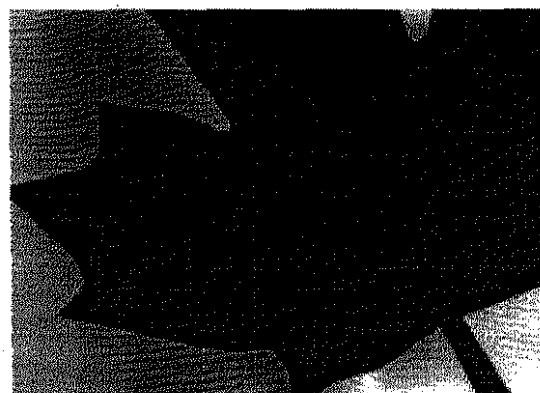
Changing Attitudes Starts with the Citizen

By the middle of this century, we expect Canadians will have completely transformed their relationship with energy. In our vision, they would no longer assume that energy is free and ubiquitous, nor take the services it provides for granted. Instead, they would prioritize conservation and efficiency above all other considerations when making a decision in the home or marketplace. When Canadians do require power and heat for buildings, transportation, communication, entertainment, and so on, we envision they would be generating it from renewable sources. They might also be producing this heat and power closer to where they use it, and use it sparingly—not because they would somehow be compelled to sacrifice their lifestyles, but because they would simply need less energy to conduct the business of daily life. They would quite literally be doing more, with far less.

Similar to this country's success in largely eliminating illiteracy, by 2050 Canadians could become very knowledgeable about the close connections between our energy system, economy, and ecosystems. We imagine they might cultivate a strong sense of stewardship and pride of ownership over their energy services.

NEW ATTITUDES

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OUR SENSE OF SELF, REFINED: A NEW IDENTITY

Changing National Identity

As a country that built its wealth and power on the back of its substantial natural resources, Canadians have long seen themselves as hewers of wood and drawers of water. But our leadership in sectors such as telecommunications and transportation point the way to a different kind of national identity—one based less on extraction and more on the potential of adding value and delivering a range of energy services innovations to domestic and export markets. While we will still be exporting raw materials for decades to come, we could also be offering the world an increasingly sophisticated and diversified portfolio of energy innovations.

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Inside Ton

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new-energy needs with wind, water, and solar
by 2030, and can replace all pre-existing energy
sources with these renewable sources by 2050.¹²

We are concerned that, if Canada continues
to place petroleum at the center of its energy-
planning future, that a rapid global shift
away from hydrocarbons could ultimately
jeopardize our long term economic stability,
public services, and quality of life. Further, any
economy that grows too dependent on any
one commodity or sector stands to undermine
other sectors. Canada has already lost
manufacturing jobs as a consequence of our
currency's close link to the price of oil.¹³

Beyond these economic vulnerabilities,
there are numerous security, stability, and
reputational risks associated with Canada's
current path of increasing fossil-fuel reliance.

Though Canada generates much of its
electricity through hydropower, for the most
part this nation meets its energy needs through
fossil fuels, and helps other economies do the
same. About 80 percent of our greenhouse-
gas emissions are a direct consequence of the
hydrocarbons we burn to make electricity,
heat our buildings, power our transportation,
and extract, upgrade, and refine petroleum.¹⁴
Canada is the world's 9th largest overall carbon
emitter, 8th most polluting on a per-capita
basis, and 10th with respect to total
cumulative emissions.¹⁵

between 1990 and 2000—increasing by 12.1
percent. One of the largest areas of growth
is in the fossil-fuel sector, including Alberta's
oil-sands projects. According to Environment
Canada data, emissions from these operations
have tripled since 1990. If all oil sands projects
that are currently seeking approval or have
been announced by companies proceed,
production will more than quadruple today's
levels.¹⁶ Without widespread and aggressive
deployment of carbon-capture and storage
technology, which, despite significant federal
subsidies, remains in its infancy, emissions will
follow on a similar scale.

As a northern nation, Canada is already
witnessing the impacts of climate change in the
Arctic. Our northern residents are particularly
vulnerable, especially indigenous peoples who
have done little to contribute to the problem
but who are now observing massive changes
in weather, ice formation and movement, game
migration, and more. These residents are also
grappling with the opportunities and risks
inherent in increased marine traffic through
an ice-free northwest passage, including the
possibility of increased petroleum exploration.

As detailed in Section 3.1.2 of this document,
Canada has made a range of international
commitments to reduce its own emissions and
limit average surface temperature warming
to 2° above the pre-industrial era. To date, our
governments have done little to meet these
commitments. Despite well-documented
economic benefits, this country is investing
relatively little in new energy technologies,
and is not committing significant resources
to helping Canadians shape their future and
understand the role of energy in their lives,
and the many benefits of conservation
and efficiency.

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Communities Lead the Way

A number of local governments around t
and the support of residents, it is possibl
emissions. Here are just three of many ex

Since the early 1990s, Güssing, Austria—a town of 3,800 near the border with Hungary—has reduced its greenhouse-gas emissions by 90 percent while creating hundreds of new jobs. A visionary local council set the tone early on by committing to replace fossil fuels with renewable sources of energy, and did so largely through combined heat-and-power plants powered by locally grown biomass. The town is now a regional hub of	In the Övertö with h and ha its pop preced planned vision based public agricu preser comm fossil- is now farmir
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energy future promises benefits for a generous cross-section of Canadian society. Researchers, engineers, and financial sector professionals will follow the flow of new-energy investment, building up Canada's own brain trust while attracting the best and brightest from beyond our borders. The transition also presents new possibilities for partnerships with First Nations, Inuit, Métis, and other aboriginal groups. Meanwhile, the transition will enable the training, retraining, and advancement of many thousands of Canada's trades workers.

Our success will leverage Canada's innovative spirit, collaborative values, and our global diversity in culture and experience. It will also build upon our northern climate—our agricultural exports may become critical to help feed a warming world—and our vast reserves of renewable biomass. We expect myriad other benefits will flow from this transition, including:

Socio-Economic Benefits

The drive to redesign, retrofit, and rebuild Canada's cities and towns will create new jobs in design and planning, construction trades, building-material manufacturing and reclamation. The shift to decentralized and community-based energy systems will also generate local employment to manage and maintain those systems. Local stewardship of integrated energy systems will enhance a sense of overall community in how Canadians work, play, learn, and care for our children and elders. We will eliminate energy poverty, particularly in aboriginal communities, many of which presently rely on polluting and expensive diesel generators. No longer will a million Canadians have to choose each month whether to pay for their rent or their utilities. Through a national energy strategy, Canada will identify its competencies and niche strengths in energy-services innovation. We will become global traders of energy solutions, rather than raw materials

new energy future, we will eliminate our contribution to the buildup of heavy metals, fossil fuels, and toxics in our ecosystems, while dramatically reducing and eventually eliminating our contributions to climate change. In this new energy vision, we do not need to seek a "balance" between the environment and the economy; we strengthen both at the same time.

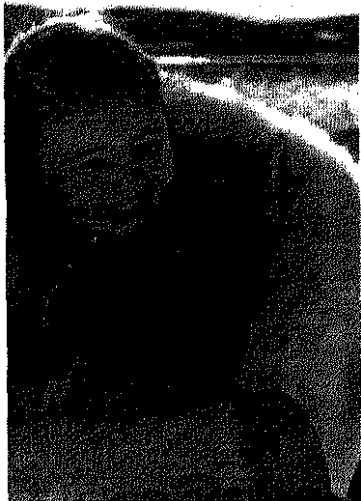
Personal Benefits

We will retrofit and densify our communities to lessen our dependence on motor vehicles and encourage walkability and other active-transportation modes, triggering multiple physical health and personal wellness benefits. A considerable body of research details the present public health costs of airborne particulates and smog on our communities. In a new energy vision of steadily decreasing fossil fuel combustion, the incidence of such respiratory-related illnesses—the result of gasoline- and diesel-based transportation—will be dramatically reduced. This will offer myriad health benefits to Canadians and a corresponding reduced burden on public health care. Canadians would see a dramatically improved quality of life, and have more money to spend on things other than energy.

Reputational Benefits

Good things come to those who lead. As our investments begin to pay dividends—as we offer the global community Canadian-made and designed new energy innovations—this country will strengthen its reputation on the world stage as a leader and innovator. As international standing and respect flourish, multiple benefits and opportunities will flow our way, including further investments and potential new-energy trade alliances.

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The transition also presents new possibilities for partnerships with First Nations, Inuit, Métis, and other aboriginal groups.

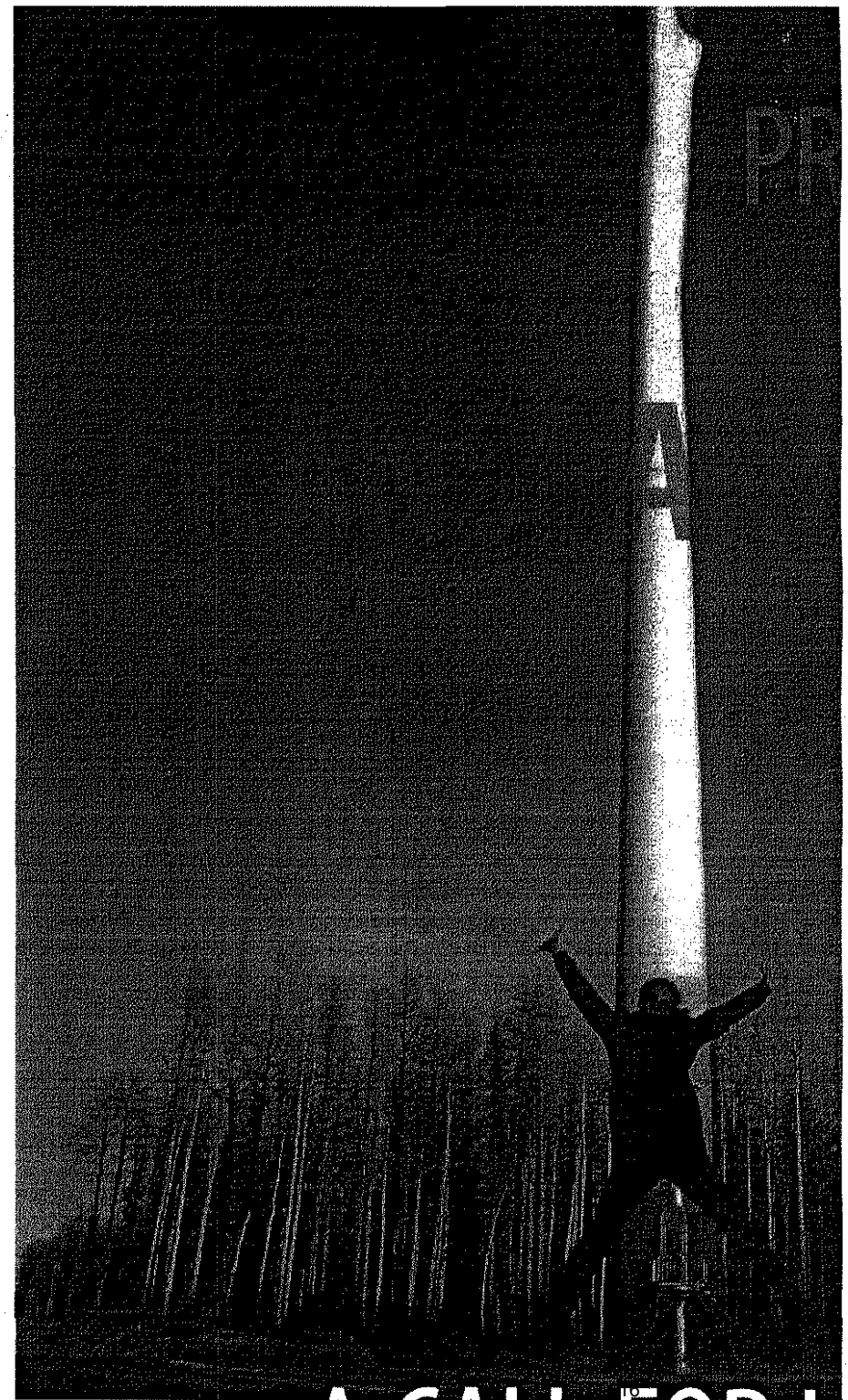
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strategy that includes a set of guiding principles and necessary ingredients, such as hard caps on emissions. We also describe some of the tools and approaches to build and maintain trust between participants as this strategy is developed—strategies that can help the parties navigate potentially contentious issues, such as nuclear power. We'll also highlight the need for transparency and fairness, adequate funding support, and necessary

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...of those resources. Our
 followed with abundant
 y, including oil and gas, coal,
 nuclear, wind, solar, hydrogen,
 thermal. Canada is ranked as
 largest energy producer, and is
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 world's third-largest natural

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 tional issues on energy policy
) unresolved. This complexity
 our ability to make effective
 je.

Energy 2035. India is responsible for
 nd for the second-largest increase in
 pected global demand, accounting
 ween for 18 percent of the expected
 's share increase, and doubling its
 ed energy use over the
 1— same period.
 Canada's present response
 pid to this trend appears to be
 largely limited to ensuring our
 oil and gas producers have
 ates ready access to these markets.
 A new energy vision for the
 nation would develop a more
 ly diversified response, and
 ina will identify export opportunities
 f the for Canadian innovation in

new ways to push past the impasse has grown.
 As a result, over the past 18 months we have
 seen a flurry of new activity by many groups,
 particularly industry and government, to
 address this situation.

Although these initiatives represent
 constructive contributions to a national
 consensus on Canada's energy future, many
 overlook issues such as a market price on
 carbon, which will internalize the now-hidden
 costs of fossil fuels with respect to their
 impact on ecosystems, human health, and
 the atmosphere. Many of the dialogues and
 discussion papers also neglect the required
 deep reductions in greenhouse gases and
 a timeline for the new-energy transition,
 including binding emissions reduction targets.

Given the sheer complexity of the task at
 hand and the central role that oil, gas, and coal
 presently play in the Canadian economy, a shift
 of this magnitude will not happen overnight. In
 fact, it probably will not happen within the next
 decade. While transformation needs to start
 immediately, it won't happen at all without a
 broad consensus that such profound change is
 needed, and a commitment to an
 aggressive strategy.

There is already widespread agreement
 that a centralized, top-down solution is
 not the answer. Instead, a national energy
 strategy, framework, agreement, or accord
 must reflect the varied interests of Canada's
 regional jurisdictions and sectors, and provide
 the incentives, guidance, coordination, and
 consistency necessary to achieve our energy
 vision and compete in the global
 new-energy economy.

**1. Provide accessible, fair,
 and efficient energy services**
 to Canada's present and future
 populations with minimal risk to
 future generations;

2. Create new jobs while ensuring
 the country remains competitive
 in the global market for new-
 energy technologies, systems,
 and services;

3. Reduce the risk of climate
change by lowering carbon
 emissions 80 percent below 1990
 levels by the year 2050;

4. Protect and restore Canada's
air, land and water resources
 by setting hard caps on
 cumulative ecosystem and
 atmospheric impacts; and

5. Create a new reputation for
Canada in the international
 marketplace as an energy
 leader, innovator, and
 solutions provider.

TABLE 2:
 Jurisdictional Comparison - In:

Jurisdiction	Examples of Renewable E
Germany	Wind power; PV installed: 5
Spain	Wind power; PV installed: 3
Texas	Wind power; PV installed: 1
China	Wind power; PV installed: 1
U.S. overall	Wind provided; Total installed: Solar power; Ethanol prod
EU overall	Wind power; PV installed: 1
Canada	Wind power; PV installed: 9
	Ethanol prod

, with calls for leadership and sure competitiveness. They extensive new investments s and renewables, smart grids s, as well as energy literacy mand-side conservation ree that these are all important anada's energy future. f these frameworks and ok a number of core tenets to any credible discussion of a ion, as set out below.

id Mechanisms

gress

rgy strategy must establish e, and binding targets.¹⁹ ch targets is appropriate, at oss reductions of greenhouse- rbon intensity of electricity, r vehicles, energy consumption aliances, and performance- for buildings. A strategy uch targets for each sector f our energy system, including ne built environment, ction, energy utilization, and o measure, track, and report , air, land, and the atmosphere. y must define and track ndicators, to ensure that, for v strategy is creating more ars obsolete, and that we are inal communities with equal ergy solutions.

should be set for five years, 10 years, and the year 2050. The 2050 target defines the ultimate vision and sets direction, while the five and 10-year targets represent short-term milestones to which today's decision-makers can be held accountable.

As a starting point*, any strategy must reinforce our existing domestic and international commitments, including:

- An absolute reduction of Canada's greenhouse-gas emissions to at least 17 percent below the 2005 level by 2020, Canada's commitment under the Copenhagen Accord;²²
- Limiting global average surface temperature increase to 2° Celsius above the pre-industrial level, as committed to under the Copenhagen Accord;²²
- Generating 90 percent of Canada's electricity from zero-emitting sources;
- Phasing out fossil fuel subsidies, as committed under the G20 process.²³
- Commitments under the United Nations Convention on Biological Diversity relating to the preservation of biodiversity and ecosystem services.

**These commitments, including the obligation to limit global average surface temperature rise to 2° above the pre-industrial period, are political in nature. Targets should be driven by science, not politics. We expect these commitments will be strengthened to reflect the growing scientific certainty with respect to the impacts of climate change.*

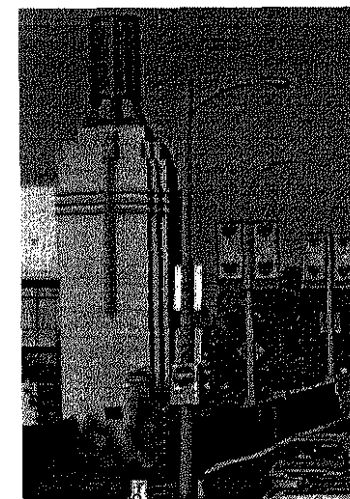
the vision. Provinces and municipalities will draw upon a portfolio of laws and policies, economic instruments and tools that best allow them to translate the national energy strategy into effective action. Different regions and jurisdictions have distinct needs and potential contributions, and any national strategy must recognize and build upon—rather than detract from—these various strengths. Though the vision will be national, implementation will inevitably unfold at the local and regional level.

A Market Price on Carbon and Full-Cost Accounting

The policies that will make up a national energy strategy, agreement, or accord must account for the full costs of a given fuel or energy generation scheme across its life cycle, from extraction, through manufacturing, use, and eventual recovery of materials. Our present system regards ecosystem impacts as “externalities” that are not factored into the cost of doing business. Chief among these are the emissions associated with fossil-fuel combustion. Any national energy strategy must fully account for these impacts, primarily through a market price on carbon. Such a policy will bring the price of fossil fuels more in line with their cleaner counterparts, and drive market innovation towards cleaner energy services.

impacts as “externalities” that are not factored into the cost of business.

POSITIVE COURTESY MITSUBISHI MOTORS. THIS PAGE COURTESY CITY OF VANCOUVER.



ions in the clean energy
an identify examples of the
ts and tools that might form
edients of a national energy
le 3). Many of these policies
have been used effectively in
s. Our challenge will be to
est of these examples, adapt
ada's unique circumstances
nsure that they function
market.

Market Incentives

economic instruments to
es for polluting systems,
pay the full cost for spills, leaks,
releases, and fully value and
that support the achievement of
ion. Full-cost accounting will
and investment towards the
ystems. As much as possible,
es should be performance-
n technology-prescriptive.

Regulations

ed energy standards and
uildings, vehicles, appliances,
may help meet energy
Standards and regulations
s to address large industrial
e product innovation, we
re "top runner" approach
an. Under this strategy, the
model on the market sets the
ndard within a given number
er approach is determined,
able standards will provide
r industry and the means to
our goals.

solutions market. This means establishing
and funding research centers and graduate
programs. President Obama recently proposed
developing and funding such programs in his
country by eliminating the subsidies given to
fossil-fuel companies.

Government Procurement

Government purchasing power has
historically helped drive adoption of emerging
technologies. Wherever possible, our
governments should purchase the technologies
of the energy future we are striving for, and
divest from less efficient and dirtier systems of
the past.

Education and Outreach Programs

An effective national energy strategy will
educate Canadians about energy use,
production and the significance of the new-
energy vision. Such energy literacy programs
would include formal education (K-12 and
post-secondary), as well as a digital program to
connect with and host conversations with
all Canadians.

Vehicle efficiency	Corporate average fleet efficiency		
Rebates	National	European Union's L/100km by 2012	France's program
Urban planning	Liveable density		
Transit system	Municipal	British Columbia, Ontario, Europe	
Building codes	Minimum standards	National / Provincial / Municipal	LEED C, comm, improv, current, denual, Florida
Electrical appliances	Top Runner Standard	National	Japan
Renewable heat	Feed in tariff and/or regulatory	National / Provincial / Municipal	Germany
Electric vehicles	Standards and investments	National	U.S. Gov
Freight	Fleet efficiency standard	National	
Pollution pricing	Carbon levy	National	BC, No
Limits on regional environmental impacts	Air, land, water - caps on cumulative impacts	National and Provincial/Regional	
Environmental reporting and monitoring systems	Air, land, water releases and consumption	National / Provincial	

to create both a national vision of Canada's energy future and a coordinated strategy to get us there. This—and only this—will ensure our nation continues to prosper and compete through the global transformation that is already underway.

A vision and strategy for Canada's energy future must not only drive near-term policy reforms to prepare us for the transition, but also endure across multiple governments, jurisdictions, and generations. The task will be far from straightforward. But we can say with confidence that the success of any such initiative will hinge directly on how carefully the underlying process is designed, supported, and implemented.

Energy
touches
the life and
pocketbook
of every
Canadian

A vision or strategy for Canada's energy future will be whether or not Canadians see themselves reflected within it. The longevity of any agreement is a direct result of the degree of ownership perceived among those the agreement will most affect. It will not be enough for federal or provincial decision makers to sign off on a given approach; everyone with an interest in the outcome must feel that their interests have been fairly addressed.

As stated earlier, the opportunities and risks of producing and consuming energy differ widely across Canada. Different regions have different priorities and concerns, and are endowed with diverse energy assets and barriers. Any effective collaborative process must be capable of wrestling with these differences in a fair and equitable fashion.

A well-designed energy planning process would not only involve a critical and representative mass of Canadians, but would also make a particular effort to involve often-marginalized groups, such as those already coping with the effects of climate change, and those most vulnerable to energy price shocks. The process will doubtless fail if we only engage elites and energy's perceived "winners," because its result will not be supported by a sufficiently wide range of constituents.

At a minimum, the design of an effective collaborative process must embrace the following principles of engagement:

Inclusivity

The process adopted for the development of a vision and strategy must engage all relevant sectors, regions, and communities in the energy system, via a diverse range of channels, including digital and face-to-face conversations. Such a process not only needs to engage many groups, interests and values, it also needs to meet Canadians "where they are"

the key decisions that affect the design must embrace multiple channels, and records of the process be made accessible in a timely way across multiple platforms.

Research Excellence and Rigor

The success of a collaborative process will depend in part on access to the best technical support and the very best research. Moreover, such a process to overcome the stifling problems of science and economics," and it is a single, independent source of information and analysis to inform discussion and decision-making.

Iterative, Adaptive, Enduring

Given the sheer scale and complexity of energy production and use, a collaborative process will need to be both iterative—multiple cycles of problem definition and experimentation—and adaptive as it is well matched to changing circumstances and well-equipped to address issues and areas as new information emerges. Such a process will also need to be able to outlast any single government and capable of learning from its own successes and failures.

We are fortunate that Canada has a deserved reputation for design excellence in managing complex, collaborative processes of this nature. We will draw heavily on our international experience, skills, and the experience of those who have managed and led complex new land use, resource management and public policy issues.

efficiency, as well as increased support for renewable energy. However, we are suggesting that the following three ingredients need to be embedded in any national energy policy, framework, strategy, or accord.

I. Deep Greenhouse-Gas Reductions

Any national energy strategy must include a credible plan to dramatically reduce greenhouse-gas emissions in a way that can be tracked, measured, and reported upon, while growing the nation's economy. These reductions should be 80 percent below 1990 levels by the year 2050, the target established by the global scientific community to head off the worst impacts of climate change. The strategy must recommend clear policies to drive this goal, including a market price on carbon. In our conversations across the country, across many sectors, the majority of participants advised us that science-based greenhouse-gas reductions should be embedded in any national energy strategy, along with other critical goals and principles.

These include traditional macroeconomic modeling, back-casting, and scenario planning. Backcasting is a research methodology that involves stipulating an end-point—such as an aggressive greenhouse-gas reduction target—and working backwards to determine how best to reach it. Scenario planning and systems thinking help organizations reconcile a wide array of possible outcomes for a given strategy. The approach reveals how different perspectives and frames can inform our views of the future, and recognizes how unpredictable societal and economic forces can impact outcomes in unexpected ways.

III. Inclusive and Non-partisan Framework for Collaboration

An overhaul of our energy system within this century will demand the engagement of Canadians from all sectors and regions, including aboriginal peoples. Citizens will not accept a vision or plan created by any single sector. Further, because the process will exceed the life of any single government, it will need to be strictly non-partisan. It will also need to be characterized by regular, open reporting and information sharing. Finally, the process must be adequately supported, particularly with respect to the anticipated research, engineering, and scenario planning work.

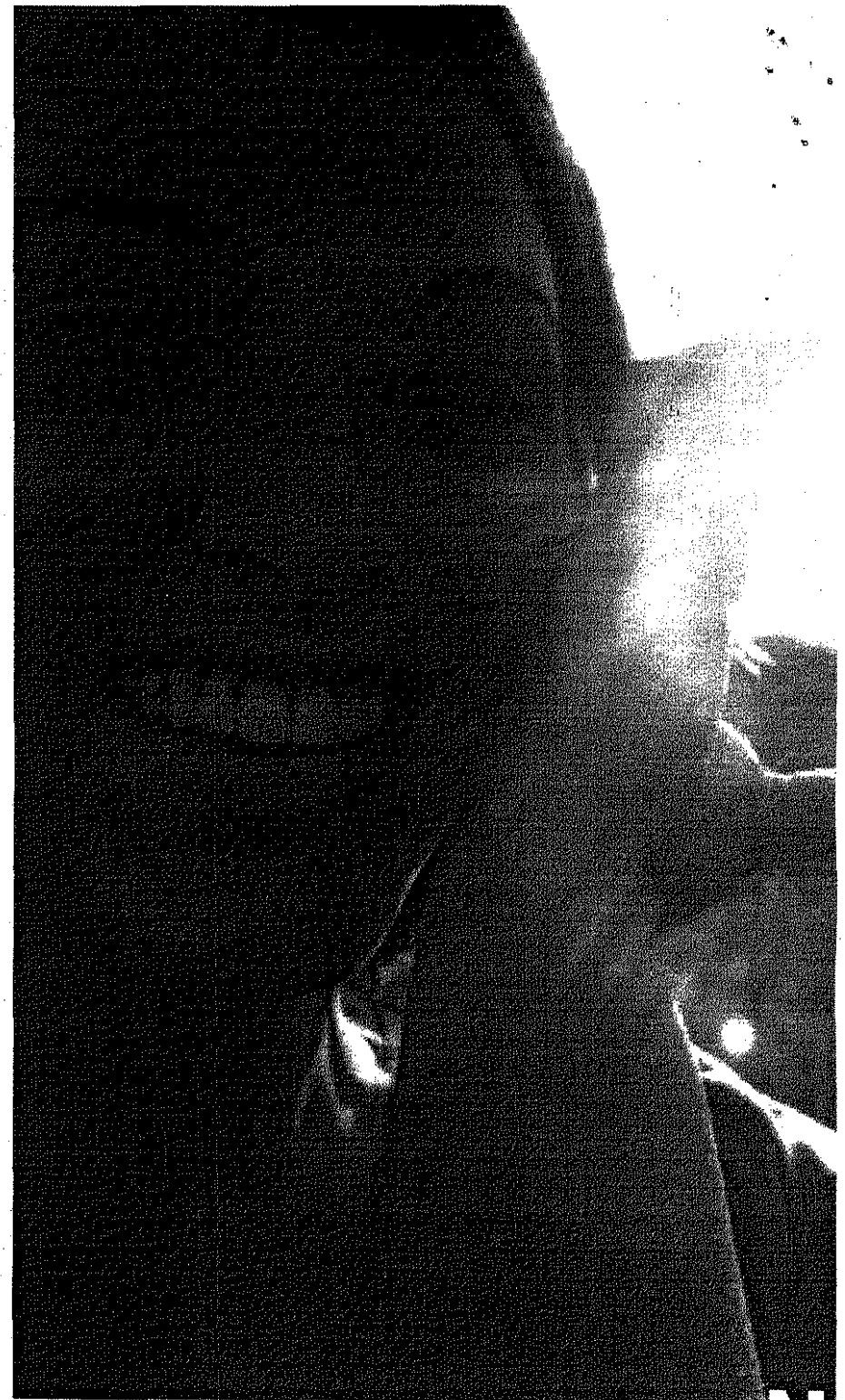
Citizens will not accept a vision or plan created by any single sector.

Any national energy strategy must include a credible plan to dramatically reduce greenhouse-gas emissions



energy strategy—
discussions of
energy future that are
underway. This coming
orders from the nation's
resources sector will
provincial and federal
agencies and we expect the
process to include a discussion of
energy strategy.
We intend that all parties
involved in advancing this
process will now make a
concerted effort to identify
an appropriate
multi-party process.

TOCKPHOTO.COM/EYECRAVE



OOP-2012-00386

share our vision. Over the coming months we will be working to build support for *A New Energy Vision for Canada*, and put in place the funding needed to advance the process forward. If your company, organization, or local government would like to endorse this vision and document, please get in touch.

For more information contact:

Merran Smith
Director, Energy Initiative
Tides Canada Foundation
400-163 West Hastings Street
Vancouver, BC V6B 1H5
merran.smith@tidescanada.org
604-647-6611 x265

that a decade, we have worked to support, convene, and directly fund hundreds of charitable organizations and initiatives, from neighborhood-scale programs to national organizations.

We have been involved in energy and climate work for some time. Some years back, we supported 3E ("Economy, Energy, and Environment"), an early multi-sector dialogue. We also sponsored British Columbia's first cross-sector dialogue on climate change. In 2010, Tides began dedicating staff and resources to energy solutions work through a new Energy Initiative.

We have a strong track record building successful outcomes from difficult challenges. Chief among these is the landmark Great Bear Rainforest Agreement. Signed in 2006, the agreement now protects some two million hectares of coastal British Columbia, while providing new economic opportunities for coastal aboriginal communities. Tides Canada helped raise \$120 million from public and private sources in support of this agreement.

Largely as a result of this work, and our efforts to support other multi-party discussions and implementation initiatives—including support for the Canadian Boreal Forest Agreement—Tides Canada enjoys respect from multiple levels of government, aboriginal organizations, resource firms and other private-sector companies, academics, and nongovernment organizations.

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 d 3.5, while Australia used 6.11 in the same year.

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 n conjunction with specialists from the Institute of Technical Thermodynamics at
 space Centre, and Ecofys, available from <http://www.greenpeace.org/canada/en/>
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 regulatory mechanisms. This is especially true in the area of energy and environn
 is widely recognized that the pricing of carbon—although critical to drive consui
 change—is best complemented by performance standards placed on energy-co

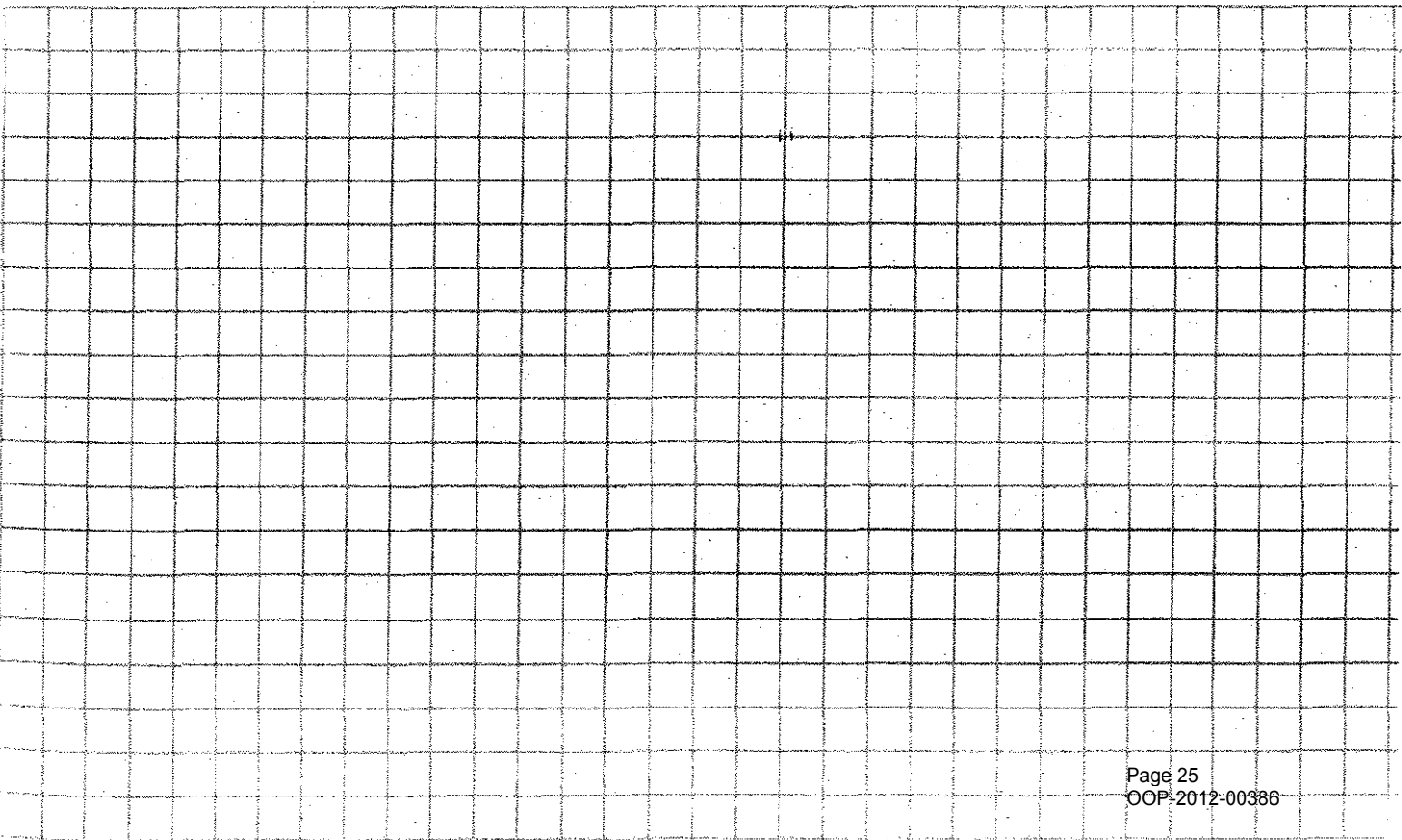
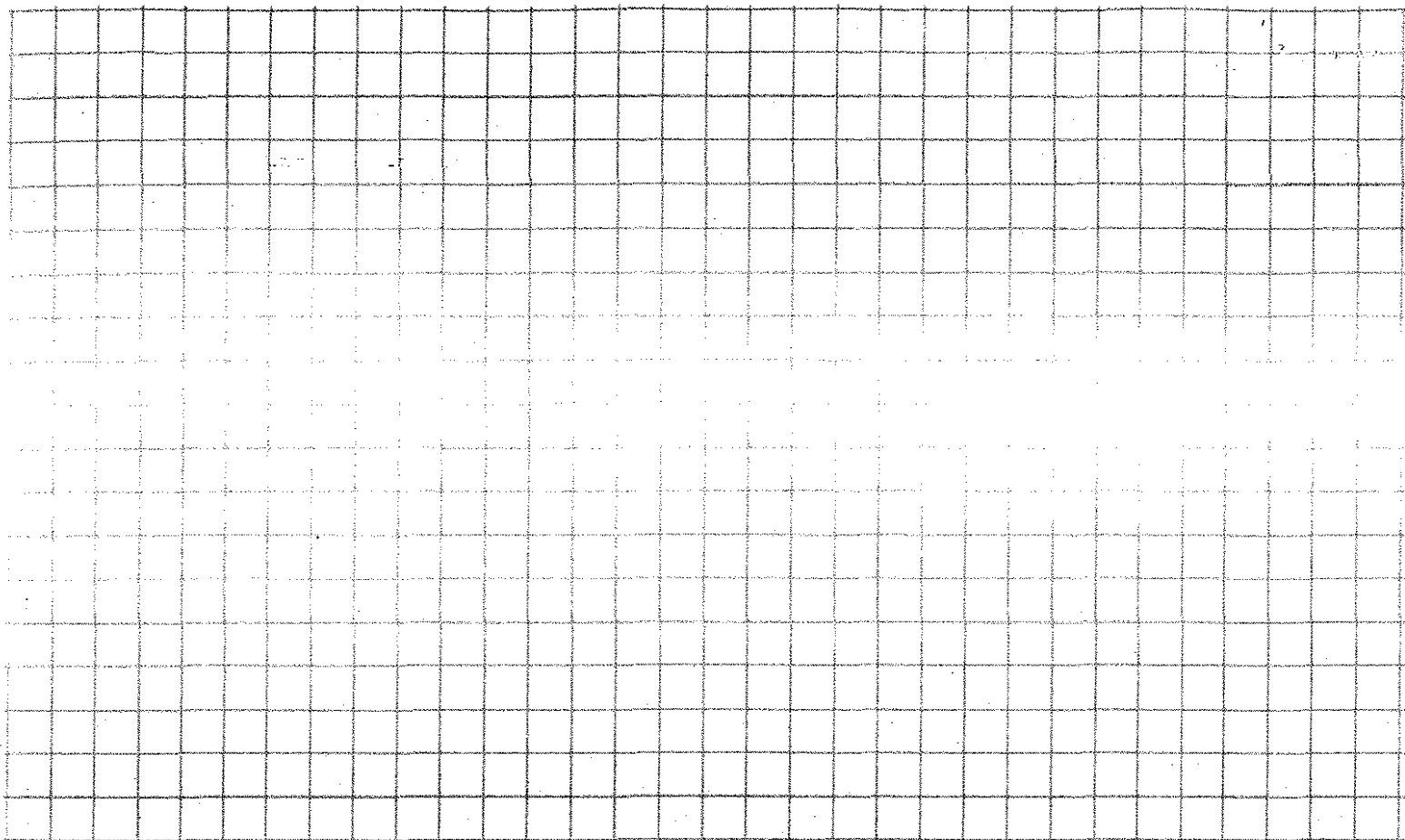
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TIDEScanada

uncommon solutions for the common good

newenergycanada.ca



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with Green-e certified wind power.*

Backgrounder: *A New Energy Vision for Canada*

Endorsing Organizations

Government

City of North Vancouver, British Columbia
Gitga'at First Nation
District of Saanich, Victoria, British Columbia
His Worship Mayor Ken Melamed, Resort Municipality of Whistler, British Columbia
His Worship Mayor Mike Bernier, City of Dawson Creek, British Columbia
The Islands Trust

Companies and Industry Associations

Forest Products Association of Canada
AIR MILES For Social Change
BluEarth Renewables
Electric Mobility Canada
Canadian Hydrogen and Fuel Cell Association
Clean Energy British Columbia
Offsetters
Greengate Power
Alterra
First Nations Engineering and Technical Services
British Columbia Bioenergy Network
Day4 Energy
Aeolis Wind
Scotian WindFields
Canadian Bioenergy
Woodland Bio Fuels
EnerWorks
Seaforth Energy
Big Green Island Transportation
Integrated Power Systems
MD Energy Solutions
Enfinity
Exro Technologies Inc.
Lang Motors
Quantum Wind
MaRS Discovery District
Westcoast NRG
Endurance Wind Power
Borealis Geopower
Climate Smart
Kerr Wood Leidal Consulting
Stonebreaker Designs

EC3 Initiative
HB Lanarc
Roger Bayley Inc.
Saul Good Gift Co.
SEA Sustainability Now Consulting
Clean Air Landscaping
Courtney Agencies Ltd.
Black River Hydro
Black River Wind
Sea Breeze Power Corp
Eclipse Awards International Inc.
Dynamic Cities Project
Lanefab Design/Build
C. Easton, Sustainability
Fairware
Communicopia
The Green Mama
Rain City Strategies Inc.
Chambar Restaurant
Biro Creative
Anderson Greenplan
Agentic Communications
Gobi Carbon Management Solutions
Outlook Land Design
Quantum Lighting
The Good Planet Company
Greengate Power Corporation
King Pacific Lodge
Whistler Center for Sustainability
Junxion Strategy Inc.

Finance

Chrysalix
Cleantech Group
Investeco
Renewal2
Strategic Sustainable Investments
Rudy North

Non-Government Organizations

World Wildlife Fund Canada
Canadian Association of Retired Persons
Canadian Association of Physicians for Environment
Climate Action Network Canada
Cascadia Green Building Council
Environmental Defence

Eco Justice
 The Pembina Institute
 West Coast Environment Law
 B.C. Sustainable Energy Association
 Atlantic Canada Sustainable Energy Coalition
 Ecology Action Centre
 ForestEthics
 University Neighbourhoods Association
 Equiterre
 Fraserside Community Services Society
 Falls Brook Centre
 Sightline Institute
 Ecotrust Canada
 Ontario Sustainable Energy Association
 Wildsight
 Sustainable SFU
 Centre for International Governance Innovation
 Sierra Club of Canada
 Sierra Club of British Columbia
 Sierra Club Canada - Atlantic Chapter
 Nova Scotia Environmental Network
 Georgia Strait Alliance
 Sustainable Prosperity
 One Earth Initiative Society
 goBEYOND Campus Climate Network
 Environment Northeast
 The Ivey Foundation
 The Borealis Foundation
 County Sustainability Group
 Conservation Voters of British Columbia
 Friends of Wild Salmon

Academic Institutions

Andrew Weaver, University of Victoria, School of Earth and Ocean Sciences
 Nancy Oweiller, Simon Fraser University, School of Public Policy
 Mark Jaccard, Simon Fraser University, School of Resource and Environmental Management
 John Robinson, University of British Columbia, Sustainability Initiative
 George Hoberg, University of British Columbia, Department of Forest Resources Management
 Erica Frank, University of British Columbia, Faculty of Medicine, School of Population and Public Health
 James Tansey, University of British Columbia, ISIS, at the Sauder School of Business
 David Keith, University of Calgary, Department of Chemical and Petroleum Engineering

Faith Organizations

Faith and the Common Good
 Canadian Memorial United Church

Oikos Network
Noor Cultural Centre
The Palyul Foundation of Canada
Orgyan Osal Cho Dzong Temple and Retreat Centre
Touching the Earth Working Group, Shambhala
Bishop of Trent-Durham Area & Suffragan Bishop, Diocese of Toronto
United Church of Canada
The Green Awakening Network
Ahavat Olam Synagogue
Pax Gaia Educational & Retreat Initiatives
Adam va-Adamah Environmental Society
Trinity College
Evangelical Lutheran Church in Canada, Halifax
The Interfaith Coalition for Climate Justice

From: OfficeofthePremier, Office PREM:EX
Sent: Tuesday, May 10, 2011 2:43 PM
To: 'Merran Smith'
Cc: Minister, ENV ENV:EX; Minister, FIN FIN:EX
Subject: RE: Letter to Premier Christy Clark from BC businesses, NGOs, etc re: BC's climate leadership - with attachment

Thank you for your email regarding British Columbia's climate policies and the future of the carbon tax in our province.

We appreciate the time that you have taken to share your views with us and want to assure you that our government is committed to ensuring that British Columbia remains a leader on climate policy, carbon pricing and the creation of green jobs. We believe that it is important to build on the successful environmental record of the past several years by continuing to work with other jurisdictions through the Western Climate Initiative in designing a cap and trade system that benefits our environment and our economy.

As you may be aware, we reinforced our commitment to these principles in an open letter to British Columbians on May 9. The letter is posted in its entirety on the following government web page: http://www.newsroom.gov.bc.ca/downloads/Letter_to_editor_May6-2011.pdf.

As noted, you have also shared your correspondence with the Honourable Terry Lake, Minister of Environment, and the Honourable Kevin Falcon, Minister of Finance. You can be assured that your feedback will be included in related discussions between the Ministers and their staff.

Again, thank you for writing.

pc: Honourable Terry Lake
Honourable Kevin Falcon

From: Merran Smith [mailto:merran.smith@tidescanada.org]
Sent: Thursday, April 21, 2011 3:57 PM
To: Christy@ChristyClark.ca; OfficeofthePremier, Office PREM:EX
Cc: Coleman.MLA, Rich LASS:EX; Yap.MLA, John LASS:EX; Carr, Steve MEM:EX; Lake.MLA, Terry LASS:EX; MacDonald, Cairine ENV:EX; Cook, Gaylynn ENV:EX; Minister, ENV ENV:EX; Lekstrom.MLA, Blair LASS:EX
Subject: Letter to Premier Christy Clark from BC businesses, NGOs, etc re: BC's climate leadership - with attachment

Hello,
Attached please find a letter from over 150 business, academic and NGO leaders in the province supporting the BC government's climate leadership actions, including leadership on WCI and the carbon tax. We look forward to your response.

Have a great easter,

Merran

Merran Smith
Director, Tides Canada Energy Initiative

TIDEScanada
uncommon solutions for the common good
cell: 604 816 5636
p: 604 647 6611 ext 265
f: 1 866 780 6611

<http://www.tidescanada.org/>
<http://facebook.com/tidescanada>

April 21, 2011

Premier Christy Clark
PO Box 9041, Stn Provincial Government
Victoria, British Columbia
V8W 9E1

Dear Premier Clark,

Thank you for the leadership race commitments you made to aggressively establish British Columbia as a leader in clean energy. We appreciated the connection you made between investments in clean energy and the ability to create jobs throughout the province.

We write to urge you to follow-through on those commitments, and give the clean energy economy a central role in your efforts to create jobs and help British Columbian families. According to the Globe Foundation, clean energy contributed \$15.3 billion to B.C.'s GDP

(10.2% of the total) and 166,000 jobs (7.2% of the total) in 2008. Those numbers are significant today, and they could double in the next decade.

B.C. has already built a strong foundation to achieve higher gains. The province has been rightly applauded for the leadership it has demonstrated by spurring investment in clean energy. We have punched above our weight and helped to positively influence the Canadian, continental and global debate on how to build a clean energy economy.

This is particularly true for the implementation of B.C.'s carbon tax and being one of the leading partners in the Western Climate Initiative. Continued progress presents opportunity, and limits risk, on a number of fronts:

We can grow the market for B.C.'s clean energy companies

By tipping the economic scales in favour of clean energy, and helping our neighbours do the same, B.C. can help open domestic and export markets for the province's entrepreneurs. Whether it's a wind farm being built in Dawson Creek, or cutting-edge fuel cell engines and biomass gasification technologies being sold to the world, those businesses bring investment to B.C. and employ British Columbians.

We can set the rules of the clean energy economy

The rules are set by the people that play the game first. We know there will be constraints on carbon in the near future, so B.C. needs to be involved in setting those constraints and demonstrating their potential. Doing so puts us in the driver's seat to ensure the rules account for B.C.'s interests, which will give our economy a competitive advantage. Furthermore, just by setting the rules and participating, we give other jurisdictions the confidence to do the same. This will grow the size of the clean energy economy and increase the range and scale of opportunities available.

We can help families get ahead in a future where energy is going to cost more

As global oil prices rise, developing a robust clean energy sector in B.C. helps protect families by reducing their dependence on fossil fuels, and giving them real alternatives such as better public transit and neighbourhood heating systems. The same shift away from fossil fuels also benefits families by keeping energy prices lower than in other jurisdictions, providing long-term employment throughout the province, and building healthier more vibrant communities.

We can protect B.C.'s natural beauty for our children and grand children

If we fail to effectively build a clean energy economy, we will fail to effectively show leadership on climate change. If climate change persists, the B.C. we know and love will be dramatically different for our children and grand children. We've already seen the devastation that pine beetles can cause on our forests and the way storms can gut our parks. If the Fraser River gets much warmer, salmon won't survive. B.C. can't stop these threats on our own, but we can be a positive influence in finding local and global solutions.

We look forward to working with your government to secure the gains we have made in recent years and affirm B.C.'s position in the clean energy economy.

Sincerely,

Tamara Vroom President and CEO Vancity Savings
Dr. Wal van Lierop President and CEO Chrysalix
Paul Karriya Executive Director Clean Energy Association of BC
Paul Manson President and CEO Sea Breeze Power Corp
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