

## Charlie, Tanya MCF:EX

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**From:** Charlie, Tanya MCF:EX  
**Sent:** Wednesday, April 30, 2014 1:57 PM  
**To:** Haas, Jeff R MCF:EX  
**Subject:** VYCS stakeholder memo's  
**Attachments:** 216916 VYCS Stakeholder Memo - AIDS VI - McKenzie.pdf; 216916 VYCS Stakeholder Memo - Alcoholic's Anonymous - Porter Neilson.pdf; 216916 VYCS Stakeholder Memo - Alternatives to Violence Project - Tomlinson.pdf; 216916 VYCS Stakeholder Memo - Camp Barnard - Burrows.pdf; 216916 VYCS Stakeholder Memo - Children of the Streets - Larissa.pdf; 216916 VYCS Stakeholder Memo - Crystal Clear Drug Prevention - Hindle.pdf; 216916 VYCS Stakeholder Memo - Learning Through Loss - Janz.pdf; 216916 VYCS Stakeholder Memo - Mary's Farm - Rostad.docx; 216916 VYCS Stakeholder Memo - Nanaimo Christmas Bakers - Spencer.pdf; 216916 VYCS Stakeholder Memo - Need2 Suicide Prevention - Stein.pdf; 216916 VYCS Stakeholder Memo - Pacific Animal Therapy - Atherton Slawson.pdf; 216916 VYCS Stakeholder Memo - Saanich Pulling Together Program - Eastman.pdf; 216916 VYCS Stakeholder Memo - Salvation Army - Manderville.pdf; 216916 VYCS Stakeholder Memo - Victoria Boys and Girls Club - Irving.pdf; 216916 VYCS Stakeholder Memo - VNFC - Clarkson.pdf

Jeff,

Here are the stakeholder memo's ready for distribution, please bcc me and nin, then I will embed and close off CLIFF.

*Tanya*



April 30, 2014

Ref: 216916

To: Renata Hindle, Crystal Clear Drug Prevention  
*Sent via email: [marvelee@becrystalclear.com](mailto:marvelee@becrystalclear.com)*

**Re: Victoria Youth Custody Services**

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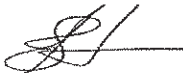
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To honour the work we have done together, a closing ceremony will be part of our planning and we will communicate details once known.

If you have any questions regarding these changes, please contact me directly at 250-708-2206.

Sincerely,

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Jeff Haas, Acting Director Victoria Youth Custody Services



April 30, 2014

Ref: 216916

To: Heather McKenzie, Representative, AIDS Vancouver Island

*Sent via email: [hlmckenz@gmail.com](mailto:hlmckenz@gmail.com)*

**Re: Victoria Youth Custody Services**

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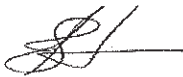
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April 30, 2014

Ref: 216916

To: Shauna Janz, Grief Education Program Director, Learning Through Loss  
*Sent via email: [shauna@learningthroughloss.org](mailto:shauna@learningthroughloss.org)*

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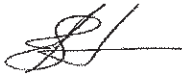
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Jeff Haas, Acting Director Victoria Youth Custody Services



April 30, 2014

Ref: 216916

To: Larissa, Children of the Streets

*Sent via email: [info@childrenofthestreets.com](mailto:info@childrenofthestreets.com)*

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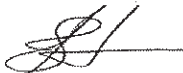
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Jeff Haas, Acting Director Victoria Youth Custody Services



April 30, 2014

Ref: 216916

To: Willy Burrows,  
Camp Barnard  
3202 Young Lake Road  
Sooke BC V92 0J6

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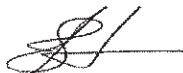
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April 30, 2014

Ref: 216916

To: Gord Irving, Boys and Girls Club Victoria

*Sent via email: [girving@bgcvc.org](mailto:girving@bgcvc.org)*

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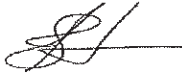
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April 30, 2014

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To: Jenny Eastman, Saanich Pulling Together Program, Municipality of Saanich  
*Sent via email: [fernsl@telus.net](mailto:fernsl@telus.net)*

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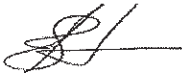
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April 30, 2014

Ref: 216916

To: Margaret Spencer, Nanaimo Christmas Bakers

*Sent via email: [repeat@shaw.ca](mailto:repeat@shaw.ca)*

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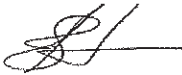
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April 30, 2014

Ref: 216916

To: Keltie Manderville, Salvation Army  
*Sent via email: [kmanderville@victoriaarc.org](mailto:kmanderville@victoriaarc.org)*

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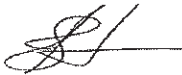
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April 30, 2014

Ref: 216916

To: Kathy Atherton & Christie Slawson, Pacific Animal Therapy  
*Sent via email: [mkatherto@shaw.ca](mailto:mkatherto@shaw.ca); [Christiess@hotmail.com](mailto:Christiess@hotmail.com)*

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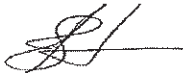
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April 30, 2014

Ref: 216916

To: Megan Clarkson, Youth Journey Program Co-coordinator, Victoria Native Friendship Centre  
*Sent via email: [Megan.C@vnfc.ca](mailto:Megan.C@vnfc.ca)*

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YCS is currently staffed for a provincial capacity of 132 youth. During the 2013-14 fiscal year there was an average daily population of 74 youth leaving 58 unoccupied but staffed bed spaces on any given day. Under-utilization has progressively increased, particularly over the past two years. Despite the closure of four custody centres between 2003 and 2005 and other reductions, including those made in 2012, the youth custody system has been consistently under-utilized. Similar declines in custody counts have been noted in many other jurisdictions across Canada.

The new capacity level will provide sufficient staffed capacity to respond to count fluctuations.

We are shifting services to two custody centres and ensuring that programs and services follow best practice approaches.

The following remains a priority:

- Continued development and implementation of enhanced programs addressing the specific needs of youth in custody (e.g., trauma informed practices, addictions and mental health services, programs for Aboriginal male youth in Prince George, and gender specific programs for females in Burnaby).

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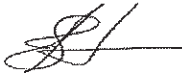
The next several months will be challenging times for our organization but particularly for those staff, service providers and volunteers directly impacted.

Specifically, I want to recognize and acknowledge the impact community service providers and volunteers have had at the centre in enhancing our services and supporting the youth in custody.

To honour the work we have done together, a closing ceremony will be part of our planning and we will communicate details once known.

If you have any questions regarding these changes, please contact me directly at 250-708-2206.

Sincerely,

A handwritten signature in black ink, appearing to be 'JH', with a horizontal line extending to the right.

Jeff Haas, Acting Director Victoria Youth Custody Services



April 30, 2014

Ref: 216916

To: Kristin Stein, Need2 Suicide Prevention

*Sent via email: [kstein@need2.ca](mailto:kstein@need2.ca)*

**Re: Victoria Youth Custody Services**

I am writing to confirm changes in the delivery of Youth Custody Services.

After much consideration of options, a decision has been made to implement the following changes:

- The Victoria Youth Custody Services Centre will be closed and all youth custody services will be delivered at the Burnaby and Prince George Youth Custody Services Centres, effective approximately early summer 2014.
- The Prince George and Burnaby Youth Custody Services Centres will both remain at their current operational capacity of 24 and 84 beds.
- Keeping with best practices, services for female youth will remain centralized at Burnaby Youth Custody Services.

These decisions are, in no way, a reflection of the dedication and professionalism consistently demonstrated by those delivering services at Victoria.

YCS is currently staffed for a provincial capacity of 132 youth. During the 2013-14 fiscal year there was an average daily population of 74 youth leaving 58 unoccupied but staffed bed spaces on any given day. Under-utilization has progressively increased, particularly over the past two years. Despite the closure of four custody centres between 2003 and 2005 and other reductions, including those made in 2012, the youth custody system has been consistently under-utilized. Similar declines in custody counts have been noted in many other jurisdictions across Canada.

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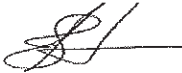
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Sincerely,

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Jeff Haas, Acting Director Victoria Youth Custody Services





April 30, 2014

Ref: 216916

To: Ted Porter & Martin Neilson, Alcoholic's Anonymous

*Sent via email: [tedporter@yahoo.ca](mailto:tedporter@yahoo.ca)*

**Re: Victoria Youth Custody Services**

I am writing to confirm changes in the delivery of Youth Custody Services.

After much consideration of options, a decision has been made to implement the following changes:

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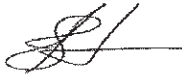
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Jeff Haas, Acting Director Victoria Youth Custody Services



April 30, 2014

Ref: 216916

To: Tobias Tomlinson, Alternatives to Violence Project

*Sent via email: [Avadon.pottery@shaw.ca](mailto:Avadon.pottery@shaw.ca)*

**Re: Victoria Youth Custody Services**

I am writing to confirm changes in the delivery of Youth Custody Services.

After much consideration of options, a decision has been made to implement the following changes:

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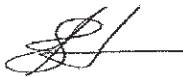
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Jeff Haas, Acting Director Victoria Youth Custody Services

Pages 30 through 67 redacted for the following reasons:

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s.12,s.13,s.15,s.16,s.17

April 30, 2014

Ref: 216974

**Via Email**

To: Caroline Nevin  
Canadian Bar Association, BC Branch  
Email: cnevin@bccba.org

Dear Caroline Nevin;

I am writing to inform you about changes in the delivery of Youth Custody Services (YCS) and to ask that you please share this information with your staff.

The Minister for Children and Family Development has announced the decision to close the Victoria Youth Custody Centre. The specific time-lines around the closure will be announced in the next few weeks.

After much consideration of options, and in the face of both declining funding and increasingly low numbers of youth in custody, a decision has been made to implement the following changes:

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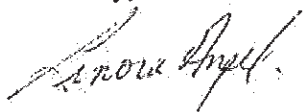
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We appreciate your partnership and support as we move forward with the next steps in the process. If you have any questions regarding these changes, please contact me directly.

Sincerely,



Lenora E. Angel, BScN, MPA  
Provincial Director Youth Justice  
Executive Director Youth Justice and Forensic Services  
Ministry of Children and Family Development Family Development





April 30, 2014

Ref: 216974  
Via Email

To: Timothy E. McGee, Chief Executive Officer / Executive Director  
Law Society  
Email: [tmcgee@lsbc.org](mailto:tmcgee@lsbc.org)

Dear Tim McGee:

I am writing to inform you about changes in the delivery of Youth Custody Services (YCS) and to ask that you please share this information with your staff.

The Minister for Children and Family Development has announced the decision to close the Victoria Youth Custody Centre. The specific time-lines around the closure will be announced in the next few weeks.

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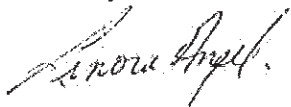
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Lenora E. Angel, BScN, MPA  
Provincial Director Youth Justice  
Executive Director Youth Justice and Forensic Services  
Ministry of Children and Family Development Family Development



April 30, 2014

Ref: 216974  
Via Email

To: Mark Benton, QC Executive Director / CEO  
Legal Services Society  
Email: [Mark.Benton@lss.bc.ca](mailto:Mark.Benton@lss.bc.ca)

Dear Mark Benton;

I am writing to inform you about changes in the delivery of Youth Custody Services (YCS) and to ask that you please share this information with your staff.

The Minister for Children and Family Development has announced the decision to close the Victoria Youth Custody Centre. The specific time-lines around the closure will be announced in the next few weeks.

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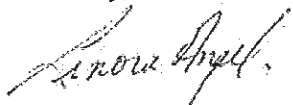
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Lenora E. Angel, BScN, MPA  
Provincial Director Youth Justice  
Executive Director Youth Justice and Forensic Services  
Ministry of Children and Family Development Family Development



April 30, 2014

Ref: 216974  
Via Email

To: Darlene Shacquelly, Executive Director  
Native Court Workers and Counselling Association of BC  
Email: dshacquelly@nccabc.net

Dear Darlene Schacquelly:

I am writing to inform you about changes in the delivery of Youth Custody Services (YCS) and to ask that you please share this information with your staff.

The Minister for Children and Family Development has announced the decision to close the Victoria Youth Custody Centre. The specific time-lines around the closure will be announced in the next few weeks.

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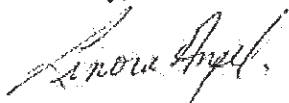
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Lenora E. Angel, BScN, MPA  
Provincial Director Youth Justice  
Executive Director Youth Justice and Forensic Services  
Ministry of Children and Family Development Family Development





April 30, 2014

Ref: 216974  
Via Email

To: Executive Director  
Native Court Workers and Counselling Association of BC  
Email: nccabc@nccabc.net

Dear Executive Director:

I am writing to inform you about changes in the delivery of Youth Custody Services (YCS) and to ask that you please share this information with your staff.

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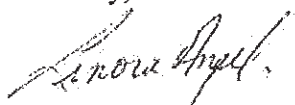
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Lenora E. Angel, BScN, MPA  
Provincial Director Youth Justice  
Executive Director Youth Justice and Forensic Services  
Ministry of Children and Family Development Family Development





April 28, 2014

Ref: 216910

The Honourable Chief Justice Christopher E. Hinkson  
Supreme Court of BC  
Law Courts, 800 Smithe St.  
Vancouver BC  
V6Z 2E1

Sent via email: [CHinkson@courts.gov.bc.ca](mailto:CHinkson@courts.gov.bc.ca); [Elise.DuMont@courts.gov.bc.ca](mailto:Elise.DuMont@courts.gov.bc.ca)

**Re: Youth Justice Services and Victoria Youth Custody Centre**

I am writing to inform you about changes in the delivery of Youth Custody Services (YCS) and to ask that you please share this information with the justices, judges and other judicial officers of your courts.

The Minister for Children and Family Development is today announcing the decision to close the Victoria Youth Custody Centre. The specific time-lines around the closure will be announced in the next few weeks.

After much consideration of options, and in the face of both declining funding and increasingly low numbers of youth in custody, a decision has been made to implement the following changes:

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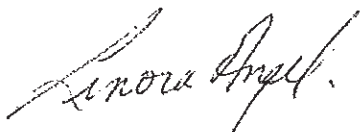
The effect of this change once complete will mean that youth in Victoria on pre-court detention, short periods of remand or those who are serving short sentences will be held in police lock-up. This practice is consistent with the current experience of other communities throughout the province where youth are not directly proximate to a custody facility.

We anticipate an orderly transfer of youth from the Victoria Custody Centre to the Burnaby Custody Centre and that the change will not be fully implemented before summer.

In transferring youth during this period, we will use a combination of custody staff and the BC Sheriff Services dependent on circumstances, which is the current practice elsewhere in the province. About 50-60% of youth at Victoria Youth Custody Centre are from the Victoria area, the rest being from other communities on the island or elsewhere in the province. Once the closures have been fully realized and transfers of youth currently in custody completed, the BC Sheriff Services will effect future transfers.

If you have any questions regarding these changes, please contact me directly. I would also be pleased to meet with you or other members of your courts to discuss this, or indeed any other issue related to youth custody matters, further at your discretion.

Sincerely,



Lenora E. Angel, BScN, MPA  
Provincial Director Youth Justice  
Executive Director Youth Justice and Forensic Services  
Ministry of Children and Family Development

April 28, 2014

Ref: 216910

The Honourable Chief Judge Thomas J. Crabtree  
Office of the Chief Judge  
P.O. Box 10287, Pacific Centre  
Vancouver, British Columbia, Canada  
V7Y 1E8  
[info@provincialcourt.bc.ca](mailto:info@provincialcourt.bc.ca)

**Re: Youth Justice Services and Victoria Youth Custody Centre**

I am writing to inform you about changes in the delivery of Youth Custody Services (YCS) and to ask that you please share this information with the justices, judges and other judicial officers of your courts.

The Minister for Children and Family Development is today announcing the decision to close the Victoria Youth Custody Centre. The specific time-lines around the closure will be announced in the next few weeks.

After much consideration of options, and in the face of both declining funding and increasingly low numbers of youth in custody, a decision has been made to implement the following changes:

- The Victoria Youth Custody Services Centre will be closed and all youth custody services will be delivered at the Burnaby and Prince George Youth Custody Services Centres
- Keeping with best practices, services for female youth will remain centralized at Burnaby Youth Custody Services.

The new provincial capacity level will be set which will provide sufficient staffed capacity to respond any possible count fluctuations.

YCS is currently staffed for a provincial capacity of 132 youth. During the 2013-14 fiscal year there was an average daily population of 74 youth leaving 58 unoccupied but staffed bed spaces on any given day. This compares to an average daily population of 220 in 2002/2003.

Under-utilization has progressively increased, particularly over the past two years. Despite the closure of four custody centres between 2003 and 2005 and other reductions, including those made as recently as 2012, the youth custody system has been consistently under-utilized. Similar declines in custody counts have been noted in many other jurisdictions across Canada.

We are shifting services to two custody centres and ensuring that programs and services follow best practice approaches.

The following remains a priority:

- Continued development and implementation of enhanced programs addressing the specific needs of youth in custody (e.g., trauma informed practices, addictions and mental health services, programs for Aboriginal male youth in Prince George, and gender specific programs for females in Burnaby).
- Strengthening of the community engagement strategy including family visitation programs through both the increased use of technology to facilitate contact with families and communities, and some financial assistance to families for on-site family visits and reintegration leave supports as appropriate.
- Support for youth when returning to their home community upon release from custody.

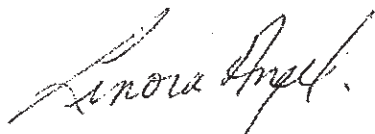
The effect of this change once complete will mean that youth in Victoria on pre-court detention, short periods of remand or those who are serving short sentences will be held in police lock-up. This practice is consistent with the current experience of other communities throughout the province where youth are not directly proximate to a custody facility.

We anticipate an orderly transfer of youth from the Victoria Custody Centre to the Burnaby Custody Centre and that the change will not be fully implemented before summer.

In transferring youth during this period, we will use a combination of custody staff and the BC Sheriff Services dependent on circumstances, which is the current practice elsewhere in the province. About 50-60% of youth at Victoria Youth Custody Centre are from the Victoria area, the rest being from other communities on the island or elsewhere in the province. Once the closures have been fully realized and transfers of youth currently in custody completed, the BC Sheriff Services will effect future transfers.

If you have any questions regarding these changes, please contact me directly. I would also be pleased to meet with you or other members of your courts to discuss this, or indeed any other issue related to youth custody matters, further at your discretion.

Sincerely,



Lenora E. Angel, BScN, MPA  
Provincial Director Youth Justice  
Executive Director Youth Justice and Forensic Services  
Ministry of Children and Family Development



Ministry of  
Children and Family  
Development

Youth Justice and  
Forensic Services  
Division

## FAX SHEET

Date: May 5, 2014

# of Pages: 4 (including this sheet)

To: Lyle Gelinas

Fax #: 250-286-5677

From: Youth Justice Victoria Fax #:

Subject: Youth Custody Services

The attached material is intended for the use of the individual or institution to which this telecopy is addressed and may not be distributed, copied or disclosed to other unauthorized persons. This material may contain confidential or personal information which may be subject to the provision of the *Freedom of Information and Protection of Privacy Act*. If you receive this transmission in error, please notify us immediately by telephone at: 250-387-0978

Thank you for your co-operation and assistance.

Message: For your information

**Charlie, Tanya MCF:EX**

---

**From:** MCF Youth Justice MCF:EX  
**Sent:** Friday, May 2, 2014 5:54 PM  
**To:** 'Gelinas.Lyle@rcmp-grc.gc.ca' ~ *email address did not work.*  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216942 - Campbell River RCMP.pdf

Dear Inspector Lyle Gelinas,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978



May 2, 2014

Ref: 216942  
**VIA EMAIL**

Inspector Lyle Gelinas  
Campbell River RCMP  
275 S Dogwood Street  
Campbell River, BC V9W 8C8

Dear Inspector Lyle Gelinas:

I am writing to inform you about changes in the delivery of Youth Custody Services and to ask that you please share this information with your staff.

After much consideration of options, and in the face of both declining funding and increasingly low numbers of youth in custody, a decision has been made to implement the following changes:

- The Victoria Youth Custody Services Centre will be closed and all youth custody services will be delivered at the Burnaby and Prince George Youth Custody Services Centres, effective approximately June 30, 2014.
- The Prince George and Burnaby Youth Custody Services Centres will both remain at their current operational capacity of 24 and 84 beds, respectively.
- Keeping with best practices, services for female youth will remain centralized at the Burnaby Youth Custody Services Centre.

The new provincial capacity level will be 108 youth which will provide sufficient staffed capacity to respond to count fluctuations. Youth Custody Services is currently staffed for a provincial capacity of 132 youth. During the 2013-14 fiscal year there was an average daily population of 74 youth, leaving 58 unoccupied but staffed bed spaces on any given day. This compares to an average daily population of 220 in 2002/2003.

Under-utilization has progressively increased, particularly over the past two years. Despite the closure of four custody centres between 2003 and 2005 and other reductions, including those made as recently as 2012, the youth custody system has been consistently under-utilized. Similar declines in custody counts have been noted in many other jurisdictions across Canada.

.../2



We are shifting services to two custody centres and ensuring that programs and services follow best practice approaches. The following remains a priority:

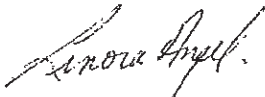
- Continued development and implementation of enhanced programs addressing the specific needs of youth in custody (e.g., trauma informed practices, addictions and mental health services, programs for Aboriginal male youth in Prince George, and gender specific programs for females in Burnaby).
- Strengthening of the community engagement strategy including family visitation programs through both the increased use of technology to facilitate contact with families and communities, and some financial assistance to families for on-site family visits and reintegration leave supports as appropriate.
- Support for youth when returning to their home community upon release from custody.

We anticipate an orderly transfer of youth from the Victoria Youth Custody Services Centre to the Burnaby Custody Services Centre.

In transferring youth during this period, we will use a combination of custody staff and BC Sheriff Services, dependent on circumstances, which is the current practice elsewhere in the province. Once the closures have been fully realized and transfers of youth currently in custody completed, BC Sheriff Services will affect future transfers.

If you have any questions regarding these changes, please contact me directly at 250-356-1970.

Sincerely,



Lenora Angel  
Executive Director, Youth Justice and Forensic Services  
Provincial Director of Youth Justice



## **Charlie, Tanya MCF:EX**

---

**From:** MCF Youth Justice MCF:EX  
**Sent:** Friday, May 2, 2014 5:54 PM  
**To:** 'Jeff.MCARTHUR@grc.gc.ca'  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216942 - Sooke RCMP.pdf

Dear Staff Sargent Jeff McArthur,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978



May 2, 2014

Ref: 216942  
VIA EMAIL

S/Sgt. Jeff McArthur  
Sooke RCMP  
Box 40  
Sooke, BC V0S 1N0

Dear S/Sgt. Jeff McArthur:

I am writing to inform you about changes in the delivery of Youth Custody Services and to ask that you please share this information with your staff.

After much consideration of options, and in the face of both declining funding and increasingly low numbers of youth in custody, a decision has been made to implement the following changes:

- The Victoria Youth Custody Services Centre will be closed and all youth custody services will be delivered at the Burnaby and Prince George Youth Custody Services Centres, effective approximately June 30, 2014.
- The Prince George and Burnaby Youth Custody Services Centres will both remain at their current operational capacity of 24 and 84 beds, respectively.
- Keeping with best practices, services for female youth will remain centralized at the Burnaby Youth Custody Services Centre.

The new provincial capacity level will be 108 youth which will provide sufficient staffed capacity to respond to count fluctuations. Youth Custody Services is currently staffed for a provincial capacity of 132 youth. During the 2013-14 fiscal year there was an average daily population of 74 youth, leaving 58 unoccupied but staffed bed spaces on any given day. This compares to an average daily population of 220 in 2002/2003.

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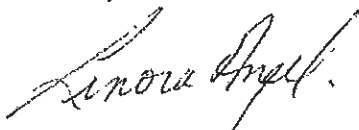
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- Support for youth when returning to their home community upon release from custody.

We anticipate an orderly transfer of youth from the Victoria Youth Custody Services Centre to the Burnaby Custody Services Centre.

In transferring youth during this period, we will use a combination of custody staff and BC Sheriff Services, dependent on circumstances, which is the current practice elsewhere in the province. Once the closures have been fully realized and transfers of youth currently in custody completed, BC Sheriff Services will affect future transfers.

If you have any questions regarding these changes, please contact me directly at 250-356-1970.

Sincerely,



Lenora Angel  
Executive Director, Youth Justice and Forensic Services  
Provincial Director of Youth Justice

## Charlie, Tanya MCF:EX

---

**From:** MCF Youth Justice MCF:EX  
**Sent:** Friday, May 2, 2014 5:53 PM  
**To:** 'David.Fish@rcmp-grc.gc.ca' - *email address did not work.*  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216942 - Ahousaht RCMP.pdf

Dear Corporal Dave Fish,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978



May 2, 2014

Ref: 216942  
**VIA EMAIL**

Corporal Dave Fish  
Ahousat Satellite Office  
PO Box 280, 400 Campbell Street  
Tofino, BC V0R 2Z0

Dear Corporal Dave Fish:

I am writing to inform you about changes in the delivery of Youth Custody Services and to ask that you please share this information with your staff.

After much consideration of options, and in the face of both declining funding and increasingly low numbers of youth in custody, a decision has been made to implement the following changes:

- The Victoria Youth Custody Services Centre will be closed and all youth custody services will be delivered at the Burnaby and Prince George Youth Custody Services Centres, effective approximately June 30, 2014.
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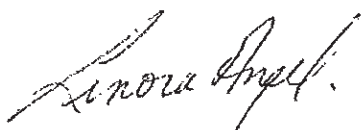
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- Support for youth when returning to their home community upon release from custody.

We anticipate an orderly transfer of youth from the Victoria Youth Custody Services Centre to the Burnaby Custody Services Centre.

In transferring youth during this period, we will use a combination of custody staff and BC Sheriff Services, dependent on circumstances, which is the current practice elsewhere in the province. Once the closures have been fully realized and transfers of youth currently in custody completed, BC Sheriff Services will affect future transfers.

If you have any questions regarding these changes, please contact me directly at 250-356-1970.

Sincerely,

A handwritten signature in cursive script, reading "Lenora Angel".

Lenora Angel  
Executive Director, Youth Justice and Forensic Services  
Provincial Director of Youth Justice



Date: May 2, 2014 # of Pages: 3 (including this sheet)  
To: S/Sgt Roger Plamondon Fax #: 250-338-9995  
From: Youth Justice Victoria Fax #:  
Subject: Youth Custody Services

The attached material is intended for the use of the individual or institution to which this telecopy is addressed and may not be distributed, copied or disclosed to other unauthorized persons. This material may contain confidential or personal information which may be subject to the provision of the *Freedom of Information and Protection of Privacy Act*. If you receive this transmission in error, please notify us immediately by telephone at: 250-387-0978

Thank you for your co-operation and assistance.

Message:

For Your Attention



May 2, 2014

Ref: 216942  
**VIA EMAIL**

S/Sgt. Roger Plamondon  
Comox Valley RCMP  
800 Ryan Road  
Courtenay, BC V9N 7T1

Dear S/Sgt. Roger Plamondon:

**RE: Youth Custody Services and Victoria Youth Custody Services Centre**

I am writing to inform you about changes in the delivery of Youth Custody Services and to ask that you please share this information with your staff.

After much consideration of options, and in the face of both declining funding and increasingly low numbers of youth in custody, a decision has been made to implement the following changes:

- The Victoria Youth Custody Services Centre will be closed and all youth custody services will be delivered at the Burnaby and Prince George Youth Custody Services Centres, effective approximately June 30, 2014.
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We are shifting services to two custody centres and ensuring that programs and services follow best practice approaches. The following remains a priority:

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Sincerely,



Lenora Angel  
Executive Director, Youth Justice and Forensic Services  
Provincial Director of Youth Justice



Ministry of  
Children and Family  
Development

Youth Justice and  
Forensic Services  
Division

## FAX SHEET

Date: May 2, 2014 # of Pages: 3 (including this sheet)  
To: S/Sgt Rod Wiebe Fax #: 604-485-3417  
From: Youth Justice Victoria Fax #:  
Subject: Youth Justice Services

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Thank you for your co-operation and assistance.

Message:



May 2, 2014

Ref: 216942

A/S/Sgt. Rod Wiebe  
Powell River RCMP  
7070 Barnet Street  
Powell River, BC V8A 2A1

Dear S/Sgt. Rod Wiebe:

I am writing to inform you about changes in the delivery of Youth Custody Services and to ask that you please share this information with your staff.

After much consideration of options, and in the face of both declining funding and increasingly low numbers of youth in custody, a decision has been made to implement the following changes:

- The Victoria Youth Custody Services Centre will be closed and all youth custody services will be delivered at the Burnaby and Prince George Youth Custody Services Centres, effective approximately June 30, 2014.
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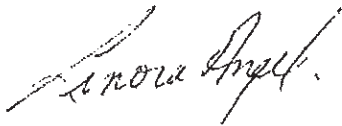
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In transferring youth during this period, we will use a combination of custody staff and BC Sheriff Services, dependent on circumstances, which is the current practice elsewhere in the province. Once the closures have been fully realized and transfers of youth currently in custody completed, BC Sheriff Services will affect future transfers.

If you have any questions regarding these changes, please contact me directly at 250-356-1970.

Sincerely,

A handwritten signature in cursive script, appearing to read "Lenora Angel".

Lenora Angel  
Executive Director, Youth Justice and Forensic Services  
Provincial Director of Youth Justice

## **Charlie, Tanya MCF:EX**

---

**From:** MCF Youth Justice MCF:EX  
**Sent:** Friday, May 2, 2014 5:54 PM  
**To:** XT:Hames, Paul CSPD LCLB:IN  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216942 - Central Saanich Police.pdf

Dear Chief Constable Paul Hames,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978



May 2, 2014

Ref: 216942  
**VIA EMAIL**

Chief Constable Paul Hames  
Central Saanich Police Services  
1903 Mount Newton X-Road  
Saanichton, BC V8M 2A9

Dear Chief Constable Paul Hames:

I am writing to inform you about changes in the delivery of Youth Custody Services and to ask that you please share this information with your staff.

After much consideration of options, and in the face of both declining funding and increasingly low numbers of youth in custody, a decision has been made to implement the following changes:

- The Victoria Youth Custody Services Centre will be closed and all youth custody services will be delivered at the Burnaby and Prince George Youth Custody Services Centres, effective approximately June 30, 2014.
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The following remains a priority:

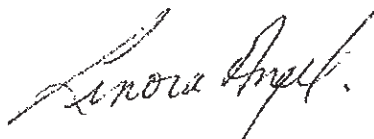
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Sincerely,



Lenora Angel  
Executive Director, Youth Justice and Forensic Services  
Provincial Director of Youth Justice

## **Charlie, Tanya MCF:EX**

---

**From:** MCF Youth Justice MCF:EX  
**Sent:** Friday, May 2, 2014 5:54 PM  
**To:** 'bdownie@saanichpolice.ca'  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216942 - Saanich Police Dept.pdf

Dear Chief Constable Bob Downie,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978





May 2, 2014

Ref: 216942  
**VIA EMAIL**

Chief Constable Bob Downie  
Saanich Police Department  
760 Vernon Avenue  
Victoria, BC V8X2W6

Dear Chief Constable Bob Downie:

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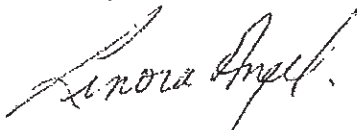
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Lenora Angel  
Executive Director, Youth Justice and Forensic Services  
Provincial Director of Youth Justice

## **Charlie, Tanya MCF:EX**

---

**From:** MCF Youth Justice MCF:EX  
**Sent:** Friday, May 2, 2014 5:53 PM  
**To:** 'Scott.Stephen@rcmp-grc.gc.ca'  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216942 - Shawnigan Lake RCMP.pdf

Dear Sargent Scott Stephen,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978



May 2, 2014

Ref: 216942  
**VIA EMAIL**

Sgt. Scott Stephen  
Shawnigan Lake RCMP  
PO Box 95  
Shawnigan Lake, BC V0R 2W0

Dear Sgt. Scott Stephen:

I am writing to inform you about changes in the delivery of Youth Custody Services and to ask that you please share this information with your staff.

After much consideration of options, and in the face of both declining funding and increasingly low numbers of youth in custody, a decision has been made to implement the following changes:

- The Victoria Youth Custody Services Centre will be closed and all youth custody services will be delivered at the Burnaby and Prince George Youth Custody Services Centres, effective approximately June 30, 2014.
- The Prince George and Burnaby Youth Custody Services Centres will both remain at their current operational capacity of 24 and 84 beds, respectively.
- Keeping with best practices, services for female youth will remain centralized at the Burnaby Youth Custody Services Centre.

The new provincial capacity level will be 108 youth which will provide sufficient staffed capacity to respond to count fluctuations. Youth Custody Services is currently staffed for a provincial capacity of 132 youth. During the 2013-14 fiscal year there was an average daily population of 74 youth, leaving 58 unoccupied but staffed bed spaces on any given day. This compares to an average daily population of 220 in 2002/2003.

Under-utilization has progressively increased, particularly over the past two years. Despite the closure of four custody centres between 2003 and 2005 and other reductions, including those made as recently as 2012, the youth custody system has been consistently under-utilized. Similar declines in custody counts have been noted in many other jurisdictions across Canada.

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We are shifting services to two custody centres and ensuring that programs and services follow best practice approaches. The following remains a priority:

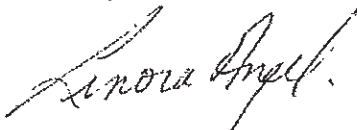
- Continued development and implementation of enhanced programs addressing the specific needs of youth in custody (e.g., trauma informed practices, addictions and mental health services, programs for Aboriginal male youth in Prince George, and gender specific programs for females in Burnaby).
- Strengthening of the community engagement strategy including family visitation programs through both the increased use of technology to facilitate contact with families and communities, and some financial assistance to families for on-site family visits and reintegration leave supports as appropriate.
- Support for youth when returning to their home community upon release from custody.

We anticipate an orderly transfer of youth from the Victoria Youth Custody Services Centre to the Burnaby Custody Services Centre.

In transferring youth during this period, we will use a combination of custody staff and BC Sheriff Services, dependent on circumstances, which is the current practice elsewhere in the province. Once the closures have been fully realized and transfers of youth currently in custody completed, BC Sheriff Services will affect future transfers.

If you have any questions regarding these changes, please contact me directly at 250-356-1970.

Sincerely,

A handwritten signature in cursive script, appearing to read "Lenora Angel".

Lenora Angel  
Executive Director, Youth Justice and Forensic Services  
Provincial Director of Youth Justice

## **Charlie, Tanya MCF:EX**

---

**From:** MCF Youth Justice MCF:EX  
**Sent:** Friday, May 2, 2014 5:53 PM  
**To:** 'Milo.Ramsey@rcmp-grc.gc.ca'  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216942 - Sayward RCMP.pdf

Dear Corporal Milo Ramsey,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978



May 2, 2014

Ref: 216942  
**VIA EMAIL**

Corporal Milo Ramsey  
Sayward RCMP  
PO Box 100  
Sayward, BC V0P 1R0

Dear Corporal Milo Ramsey:

I am writing to inform you about changes in the delivery of Youth Custody Services and to ask that you please share this information with your staff.

After much consideration of options, and in the face of both declining funding and increasingly low numbers of youth in custody, a decision has been made to implement the following changes:

- The Victoria Youth Custody Services Centre will be closed and all youth custody services will be delivered at the Burnaby and Prince George Youth Custody Services Centres, effective approximately June 30, 2014.
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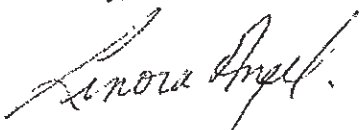
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If you have any questions regarding these changes, please contact me directly at 250-356-1970.

Sincerely,

A handwritten signature in cursive script, appearing to read "Lenora Angel".

Lenora Angel  
Executive Director, Youth Justice and Forensic Services  
Provincial Director of Youth Justice



## **Charlie, Tanya MCF:EX**

---

**From:** MCF Youth Justice MCF:EX  
**Sent:** Friday, May 2, 2014 5:53 PM  
**To:** 'George.jenkins@rcmp-grc.gc.ca'  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216942 - Salt Spring RCMP.pdf

Dear Sargent George Jenkins,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978



May 2, 2014

Ref: 216942  
**VIA EMAIL**

Sgt. George Jenkins  
Salt Spring RCMP  
401 Lower Ganges Road  
Salt Spring Island, BC V8K 2V4

Dear Sgt. George Jenkins:

I am writing to inform you about changes in the delivery of Youth Custody Services and to ask that you please share this information with your staff.

After much consideration of options, and in the face of both declining funding and increasingly low numbers of youth in custody, a decision has been made to implement the following changes:

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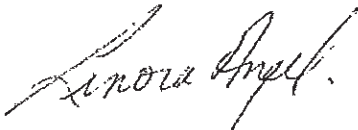
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If you have any questions regarding these changes, please contact me directly at 250-356-1970.

Sincerely,

A handwritten signature in cursive script, appearing to read "Lenora Angel".

Lenora Angel  
Executive Director, Youth Justice and Forensic Services  
Provincial Director of Youth Justice

## **Charlie, Tanya MCF:EX**

---

**From:** MCF Youth Justice MCF:EX  
**Sent:** Friday, May 2, 2014 5:53 PM  
**To:** 'Shane.Worth@rcmp-grc.gc.ca'  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216942 - Quadra Island RCMP.pdf

Dear Corporal Shane Worth,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978



May 2, 2014

Ref: 216942  
VIA EMAIL

Corporal Shane Worth  
Quadra Island RCMP  
PO Box 399  
Quathiaski Cove, BC V0P 1N0

Dear Corporal Shane Worth:

I am writing to inform you about changes in the delivery of Youth Custody Services and to ask that you please share this information with your staff.

After much consideration of options, and in the face of both declining funding and increasingly low numbers of youth in custody, a decision has been made to implement the following changes:

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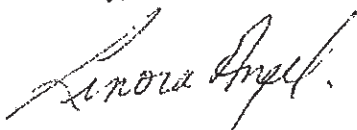
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Sincerely,



Lenora Angel  
Executive Director, Youth Justice and Forensic Services  
Provincial Director of Youth Justice

## **Charlie, Tanya MCF:EX**

---

**From:** MCF Youth Justice MCF:EX  
**Sent:** Friday, May 2, 2014 5:53 PM  
**To:** 'Craig.Blanchard@rcmp-grc.gc.ca'  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216942 - Port McNeill RCMP.pdf

Dear Sargent Craig Blanchard,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978



May 2, 2014

Ref: 216942  
VIA EMAIL

Sgt. Craig Blanchard  
Port McNeill RCMP  
PO Box 730, 2700 Haddington Crescent  
Port McNeill, BC V0N 2R0

Dear Sgt. Craig Blanchard:

I am writing to inform you about changes in the delivery of Youth Custody Services and to ask that you please share this information with your staff.

After much consideration of options, and in the face of both declining funding and increasingly low numbers of youth in custody, a decision has been made to implement the following changes:

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Sincerely,



Lenora Angel  
Executive Director, Youth Justice and Forensic Services  
Provincial Director of Youth Justice

## **Charlie, Tanya MCF:EX**

---

**From:** MCF Youth Justice MCF:EX  
**Sent:** Friday, May 2, 2014 5:53 PM  
**To:** 'Gordon.Brownridge@rcmp-grc.gc.ca'  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216942 - Port Hardy RCMP.pdf

Dear Staff Sargent Gordon Brownridge,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978



May 2, 2014

Ref: 216942  
**VIA EMAIL**

S/Sgt. Gordon Brownridge  
Port Hardy RCMP  
PO Box 86, 7355 Columbia Street  
Port Hardy, BC V0N 2P0

Dear S/Sgt. Gordon Brownridge:

I am writing to inform you about changes in the delivery of Youth Custody Services and to ask that you please share this information with your staff.

After much consideration of options, and in the face of both declining funding and increasingly low numbers of youth in custody, a decision has been made to implement the following changes:

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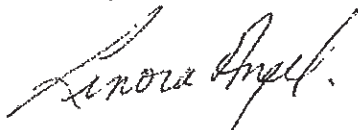
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Sincerely,



Lenora Angel  
Executive Director, Youth Justice and Forensic Services  
Provincial Director of Youth Justice

## **Charlie, Tanya MCF:EX**

---

**From:** MCF Youth Justice MCF:EX  
**Sent:** Friday, May 2, 2014 5:53 PM  
**To:** 'Rod.Pick@rcmp-grc.gc.ca'  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216942 - Outer Gulf Islands RCMP.pdf

Dear Corporal Rod Pick,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978



May 2, 2014

Ref: 216942  
VIA EMAIL

Corporal Rod Pick  
Port Alberni RCMP  
PO Box 122  
Pender Island, BC V0N 2M0

Dear Corporal Rod Pick:

I am writing to inform you about changes in the delivery of Youth Custody Services and to ask that you please share this information with your staff.

After much consideration of options, and in the face of both declining funding and increasingly low numbers of youth in custody, a decision has been made to implement the following changes:

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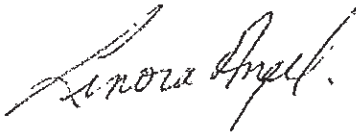
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Sincerely,



Lenora Angel  
Executive Director, Youth Justice and Forensic Services  
Provincial Director of Youth Justice

## **Charlie, Tanya MCF:EX**

---

**From:** MCF Youth Justice MCF:EX  
**Sent:** Friday, May 2, 2014 5:53 PM  
**To:** 'Karen.Bell@rcmp-grc.gc.ca'  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216942 - Nootka Sound RCMP.pdf

Dear Karen Bell,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978





May 2, 2014

Ref: 216942  
**VIA EMAIL**

Karen Bell  
Nootka Sound RCMP  
PO Box 699, 499 Muchalat Drive  
Gold River, BC V0P 1G0

Dear Karen Bell:

I am writing to inform you about changes in the delivery of Youth Custody Services and to ask that you please share this information with your staff.

After much consideration of options, and in the face of both declining funding and increasingly low numbers of youth in custody, a decision has been made to implement the following changes:

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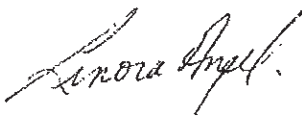
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If you have any questions regarding these changes, please contact me directly at 250-356-1970.

Sincerely,



Lenora Angel  
Executive Director, Youth Justice and Forensic Services  
Provincial Director of Youth Justice

## **Charlie, Tanya MCF:EX**

---

**From:** MCF Youth Justice MCF:EX  
**Sent:** Friday, May 2, 2014 5:53 PM  
**To:** 'Wes.Olsen@rcmp-grc.gc.ca'  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216942 - Lake Cowichan RCMP.pdf

Dear Sargent Wesley Olsen,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978



May 2, 2014

Ref: 216942  
**VIA EMAIL**

Sgt. Wesley Olsen  
Lake Cowichan RCMP  
PO Box 1290, 70 Stanley Street  
Lake Cowichan, BC V0R 2G0

Dear Sgt. Wesley Olsen:

I am writing to inform you about changes in the delivery of Youth Custody Services and to ask that you please share this information with your staff.

After much consideration of options, and in the face of both declining funding and increasingly low numbers of youth in custody, a decision has been made to implement the following changes:

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Under-utilization has progressively increased, particularly over the past two years. Despite the closure of four custody centres between 2003 and 2005 and other reductions, including those made as recently as 2012, the youth custody system has been consistently under-utilized. Similar declines in custody counts have been noted in many other jurisdictions across Canada.

We are shifting services to two custody centres and ensuring that programs and services follow best practice approaches.

The following remains a priority:

- Continued development and implementation of enhanced programs addressing the specific needs of youth in custody (e.g., trauma informed practices, addictions and mental health services, programs for Aboriginal male youth in Prince George, and gender specific programs for females in Burnaby).
- Strengthening of the community engagement strategy including family visitation programs through both the increased use of technology to facilitate contact with families and communities, and some financial assistance to families for on-site family visits and reintegration leave supports as appropriate.
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We anticipate an orderly transfer of youth from the Victoria Youth Custody Services Centre to the Burnaby Custody Services Centre.

In transferring youth during this period, we will use a combination of custody staff and BC Sheriff Services, dependent on circumstances, which is the current practice elsewhere in the province. Once the closures have been fully realized and transfers of youth currently in custody completed, BC Sheriff Services will affect future transfers.

If you have any questions regarding these changes, please contact me directly at 250-356-1970.

Sincerely,

A handwritten signature in cursive script, reading "Lenora Angel".

Lenora Angel  
Executive Director, Youth Justice and Forensic Services  
Provincial Director of Youth Justice

## **Charlie, Tanya MCF:EX**

---

**From:** MCF Youth Justice MCF:EX  
**Sent:** Friday, May 2, 2014 5:54 PM  
**To:** 'David.Herman@rcmp-grc.gc.ca'  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216942 - Ladysmith RCMP.pdf

Dear Staff Sargent Dave Herman,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978



May 2, 2014

Ref: 216942  
VIA EMAIL

S/Sgt. Dave Herman  
Ladysmith RCMP  
PO Box 280, 320 6th Avenue  
Ladysmith, BC V9G 1A2

Dear S/Sgt. Dave Herman:

I am writing to inform you about changes in the delivery of Youth Custody Services and to ask that you please share this information with your staff.

After much consideration of options, and in the face of both declining funding and increasingly low numbers of youth in custody, a decision has been made to implement the following changes:

- The Victoria Youth Custody Services Centre will be closed and all youth custody services will be delivered at the Burnaby and Prince George Youth Custody Services Centres, effective approximately June 30, 2014.
- The Prince George and Burnaby Youth Custody Services Centres will both remain at their current operational capacity of 24 and 84 beds, respectively.
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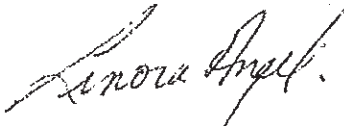
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If you have any questions regarding these changes, please contact me directly at 250-356-1970.

Sincerely,

A handwritten signature in cursive script, appearing to read "Lenora Angel".

Lenora Angel  
Executive Director, Youth Justice and Forensic Services  
Provincial Director of Youth Justice



## **Charlie, Tanya MCF:EX**

---

**From:** MCF Youth Justice MCF:EX  
**Sent:** Friday, May 2, 2014 5:54 PM  
**To:** 'Ed.Dejong@rcmp-grc.gc.ca'  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216942 - Gabriola RCMP.pdf

Dear A/Corporal Ed Dejong,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978



May 2, 2014

Ref: 216942  
**VIA EMAIL**

A/Corporal Ed Dejong  
Gabriola RCMP  
PO Box 100  
Gabriola Island, BC V0R 1X0

Dear Corporal Ed Dejong:

I am writing to inform you about changes in the delivery of Youth Custody Services and to ask that you please share this information with your staff.

After much consideration of options, and in the face of both declining funding and increasingly low numbers of youth in custody, a decision has been made to implement the following changes:

- The Victoria Youth Custody Services Centre will be closed and all youth custody services will be delivered at the Burnaby and Prince George Youth Custody Services Centres, effective approximately June 30, 2014.
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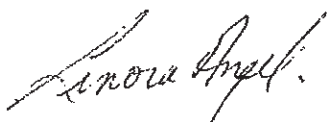
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If you have any questions regarding these changes, please contact me directly at 250-356-1970.

Sincerely,



Lenora Angel  
Executive Director, Youth Justice and Forensic Services  
Provincial Director of Youth Justice

## **Charlie, Tanya MCF:EX**

---

**From:** MCF Youth Justice MCF:EX  
**Sent:** Friday, May 2, 2014 5:54 PM  
**To:** 'Donald.A.Birch@rcmp-grc.gc.ca'  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216942 - Alert Bay RCMP.pdf

Dear Corporal Don Birch,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978



May 2, 2014

Ref: 216942  
**VIA EMAIL**

Corporal Don Birch  
Alert Bay RCMP  
PO Box 370  
Alert Bay, BC V0N 1A0

Dear Corporal Don Birch:

I am writing to inform you about changes in the delivery of Youth Custody Services and to ask that you please share this information with your staff.

After much consideration of options, and in the face of both declining funding and increasingly low numbers of youth in custody, a decision has been made to implement the following changes:

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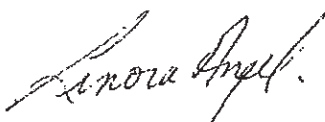
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Sincerely,



Lenora Angel  
Executive Director, Youth Justice and Forensic Services  
Provincial Director of Youth Justice

## **Charlie, Tanya MCF:EX**

---

**From:** MCF Youth Justice MCF:EX  
**Sent:** Friday, May 2, 2014 5:54 PM  
**To:** 'Brian.Hunter@rcmp-grc.gc.ca'  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216942 - Oceanside RCMP.pdf

Dear Staff Sargent Brian Hunter,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978



May 2, 2014

Ref: 216942  
**VIA EMAIL**

S/Sgt. Brian Hunter  
Oceanside RCMP  
727 W Island Hwy  
Parksville, BC V9P 1B9

Dear S/Sgt. Brian Hunter:

I am writing to inform you about changes in the delivery of Youth Custody Services and to ask that you please share this information with your staff.

After much consideration of options, and in the face of both declining funding and increasingly low numbers of youth in custody, a decision has been made to implement the following changes:

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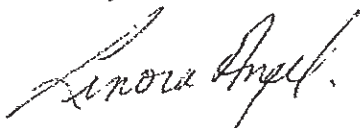
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A handwritten signature in cursive script, appearing to read "Lenora Angel".

Lenora Angel  
Executive Director, Youth Justice and Forensic Services  
Provincial Director of Youth Justice

## **Charlie, Tanya MCF:EX**

---

**From:** MCF Youth Justice MCF:EX  
**Sent:** Friday, May 2, 2014 5:54 PM  
**To:** 'Mark.J.Fisher@rcmp-grc.gc.ca'  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216942 - Nanaimo RCMP.pdf

Dear Superintendent Mark Fisher,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978



May 2, 2014

Ref: 216942  
**VIA EMAIL**

Superintendent Mark Fisher  
Nanaimo RCMP  
303 Prideaux Street  
Nanaimo, BC V9R 2N3

Dear Superintendent Mark Fisher:

I am writing to inform you about changes in the delivery of Youth Custody Services and to ask that you please share this information with your staff.

After much consideration of options, and in the face of both declining funding and increasingly low numbers of youth in custody, a decision has been made to implement the following changes:

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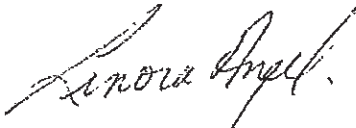
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Sincerely,



Lenora Angel  
Executive Director, Youth Justice and Forensic Services  
Provincial Director of Youth Justice

## **Charlie, Tanya MCF:EX**

---

**From:** MCF Youth Justice MCF:EX  
**Sent:** Friday, May 2, 2014 5:54 PM  
**To:** 'Ray.Carfantan@rcmp-grc.gc.ca'  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216942 - North Cowichan RCMP.pdf

Dear Inspector Ray Carfantan,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978



May 2, 2014

Ref: 216942  
**VIA EMAIL**

Inspector Ray Carfantan  
6060 Canada Ave.  
Duncan BC V9L 1V3

Dear Inspector Ray Carfantan:

I am writing to inform you about changes in the delivery of Youth Custody Services and to ask that you please share this information with your staff.

After much consideration of options, and in the face of both declining funding and increasingly low numbers of youth in custody, a decision has been made to implement the following changes:

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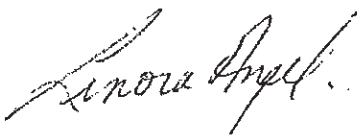
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Sincerely,



Lenora Angel  
Executive Director, Youth Justice and Forensic Services  
Provincial Director of Youth Justice

## **Charlie, Tanya MCF:EX**

---

**From:** MCF Youth Justice MCF:EX  
**Sent:** Friday, May 2, 2014 5:54 PM  
**To:** 'Larry.Chomyn@rcmp-grc.gc.ca'  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216942 - Westshore RCMP.pdf

Dear Inspector Larry Chomyn

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978





May 2, 2014

Ref: 216942  
VIA EMAIL

Inspector Larry Chomyn  
West Shore RCMP  
698 Atkins Avenue  
Victoria, BC V9B 3A4

Dear Inspector Larry Chomyn:

I am writing to inform you about changes in the delivery of Youth Custody Services and to ask that you please share this information with your staff.

After much consideration of options, and in the face of both declining funding and increasingly low numbers of youth in custody, a decision has been made to implement the following changes:

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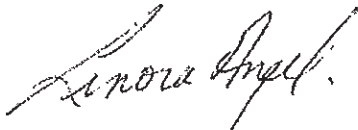
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Sincerely,



Lenora Angel  
Executive Director, Youth Justice and Forensic Services  
Provincial Director of Youth Justice

## **Charlie, Tanya MCF:EX**

---

**From:** MCF Youth Justice MCF:EX  
**Sent:** Friday, May 2, 2014 5:54 PM  
**To:** 'Dennis.OGorman@rcmp-grc.gc.ca'  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216942 - Sidney-North Saanich RCMP.pdf

Dear Staff Sargent Dennis O’Gorman,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978



May 2, 2014

Ref: 216942  
VIA EMAIL

S/Sgt. Dennis O'Gorman  
Sidney/North Saanich RCMP  
9895 Fourth Street  
Sidney, BC V8L 2Z5

Dear S/Sgt. Dennis O'Gorman:

I am writing to inform you about changes in the delivery of Youth Custody Services and to ask that you please share this information with your staff.

After much consideration of options, and in the face of both declining funding and increasingly low numbers of youth in custody, a decision has been made to implement the following changes:

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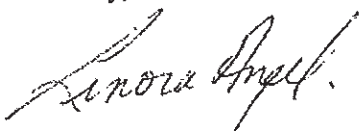
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- Strengthening of the community engagement strategy including family visitation programs through both the increased use of technology to facilitate contact with families and communities, and some financial assistance to families for on-site family visits and reintegration leave supports as appropriate.
- Support for youth when returning to their home community upon release from custody.

We anticipate an orderly transfer of youth from the Victoria Youth Custody Services Centre to the Burnaby Custody Services Centre.

In transferring youth during this period, we will use a combination of custody staff and BC Sheriff Services, dependent on circumstances, which is the current practice elsewhere in the province. Once the closures have been fully realized and transfers of youth currently in custody completed, BC Sheriff Services will affect future transfers.

If you have any questions regarding these changes, please contact me directly at 250-356-1970.

Sincerely,



Lenora Angel  
Executive Director, Youth Justice and Forensic Services  
Provincial Director of Youth Justice

## **Charlie, Tanya MCF:EX**

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**From:** MCF Youth Justice MCF:EX  
**Sent:** Friday, May 2, 2014 5:54 PM  
**To:** 'info@oakbaypolice.org'  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216942 - Oak Bay Police Dept.pdf

Dear Chief Constable Andrew Brinton,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978



May 2, 2014

Ref: 216942

VIA EMAIL: [info@oakbaypolice.org](mailto:info@oakbaypolice.org)

Chief Constable Andrew Brinton  
Oak Bay Police Department  
1703 Monterey Avenue  
Victoria, BC V8R 5V6

Dear Chief Constable Andrew Brinton:

I am writing to inform you about changes in the delivery of Youth Custody Services and to ask that you please share this information with your staff.

After much consideration of options, and in the face of both declining funding and increasingly low numbers of youth in custody, a decision has been made to implement the following changes:

- The Victoria Youth Custody Services Centre will be closed and all youth custody services will be delivered at the Burnaby and Prince George Youth Custody Services Centres, effective approximately June 30, 2014.
- The Prince George and Burnaby Youth Custody Services Centres will both remain at their current operational capacity of 24 and 84 beds, respectively.
- Keeping with best practices, services for female youth will remain centralized at the Burnaby Youth Custody Services Centre.

The new provincial capacity level will be 108 youth which will provide sufficient staffed capacity to respond to count fluctuations. Youth Custody Services is currently staffed for a provincial capacity of 132 youth. During the 2013-14 fiscal year there was an average daily population of 74 youth, leaving 58 unoccupied but staffed bed spaces on any given day. This compares to an average daily population of 220 in 2002/2003.

Under-utilization has progressively increased, particularly over the past two years. Despite the closure of four custody centres between 2003 and 2005 and other reductions, including those made as recently as 2012, the youth custody system has been consistently under-utilized. Similar declines in custody counts have been noted in many other jurisdictions across Canada.

We are shifting services to two custody centres and ensuring that programs and services follow best practice approaches.

The following remains a priority:

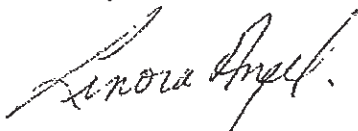
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We anticipate an orderly transfer of youth from the Victoria Youth Custody Services Centre to the Burnaby Custody Services Centre.

In transferring youth during this period, we will use a combination of custody staff and BC Sheriff Services, dependent on circumstances, which is the current practice elsewhere in the province. Once the closures have been fully realized and transfers of youth currently in custody completed, BC Sheriff Services will affect future transfers.

If you have any questions regarding these changes, please contact me directly at 250-356-1970.

Sincerely,



Lenora Angel  
Executive Director, Youth Justice and Forensic Services  
Provincial Director of Youth Justice



## **Charlie, Tanya MCF:EX**

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**From:** MCF Youth Justice MCF:EX  
**Sent:** Friday, May 2, 2014 5:52 PM  
**To:** 'info@vicpd.ca'  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216942 - Victoria Police Dept.pdf

Dear Chief Constable Frank Elsner,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978



May 2, 2014

Ref: 216942  
VIA EMAIL: [info@vicpd.ca](mailto:info@vicpd.ca)

Chief Constable Frank J. Elsner  
Victoria Police Department  
850 Caledonia Avenue  
Victoria, BC V8T 5J8

Dear Chief Constable Frank J. Elsner:

I am writing to inform you about changes in the delivery of Youth Custody Services and to ask that you please share this information with your staff.

After much consideration of options, and in the face of both declining funding and increasingly low numbers of youth in custody, a decision has been made to implement the following changes:

- The Victoria Youth Custody Services Centre will be closed and all youth custody services will be delivered at the Burnaby and Prince George Youth Custody Services Centres, effective approximately June 30, 2014.
- The Prince George and Burnaby Youth Custody Services Centres will both remain at their current operational capacity of 24 and 84 beds, respectively.
- Keeping with best practices, services for female youth will remain centralized at the Burnaby Youth Custody Services Centre.

The new provincial capacity level will be 108 youth which will provide sufficient staffed capacity to respond to count fluctuations. Youth Custody Services is currently staffed for a provincial capacity of 132 youth. During the 2013-14 fiscal year there was an average daily population of 74 youth, leaving 58 unoccupied but staffed bed spaces on any given day. This compares to an average daily population of 220 in 2002/2003.

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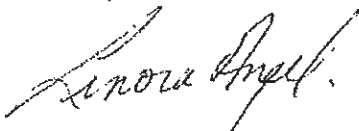
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In transferring youth during this period, we will use a combination of custody staff and BC Sheriff Services, dependent on circumstances, which is the current practice elsewhere in the province. Once the closures have been fully realized and transfers of youth currently in custody completed, BC Sheriff Services will affect future transfers.

If you have any questions regarding these changes, please contact me directly at 250-356-1970.

Sincerely,



Lenora Angel  
Executive Director, Youth Justice and Forensic Services  
Provincial Director of Youth Justice

## **Charlie, Tanya MCF:EX**

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**From:** MCF Youth Justice MCF:EX  
**Sent:** Friday, May 2, 2014 5:53 PM  
**To:** 'James.Anderson@rcmp-grc.gc.ca'  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216942 - Tofino RCMP.doc

Dear Sgt. James Anderson,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978



May 2, 2014

Ref: 216942  
**VIA EMAIL**

Sgt. James Anderson  
Tofino RCMP  
PO Box 280, 400 Campbell Street  
Tofino, BC V0R 2Z0

Dear Sgt. James Anderson:

I am writing to inform you about changes in the delivery of Youth Custody Services and to ask that you please share this information with your staff.

After much consideration of options, and in the face of both declining funding and increasingly low numbers of youth in custody, a decision has been made to implement the following changes:

- The Victoria Youth Custody Services Centre will be closed and all youth custody services will be delivered at the Burnaby and Prince George Youth Custody Services Centres, effective approximately June 30, 2014.
- The Prince George and Burnaby Youth Custody Services Centres will both remain at their current operational capacity of 24 and 84 beds, respectively.
- Keeping with best practices, services for female youth will remain centralized at the Burnaby Youth Custody Services Centre.

The new provincial capacity level will be 108 youth which will provide sufficient staffed capacity to respond to count fluctuations. Youth Custody Services is currently staffed for a provincial capacity of 132 youth. During the 2013-14 fiscal year there was an average daily population of 74 youth, leaving 58 unoccupied but staffed bed spaces on any given day. This compares to an average daily population of 220 in 2002/2003.

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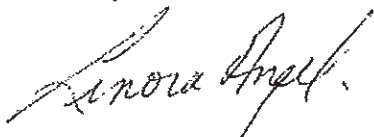
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If you have any questions regarding these changes, please contact me directly at 250-356-1970.

Sincerely,



Lenora Angel  
Executive Director, Youth Justice and Forensic Services  
Provincial Director of Youth Justice

## **Charlie, Tanya MCF:EX**

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**From:** MCF Youth Justice MCF:EX  
**Sent:** Friday, May 2, 2014 5:51 PM  
**To:** 'Jeff.Swann@rcmp-grc.gc.ca'  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216942 - Ucluelet RCMP.pdf

Dear Sargent Jeff Swann,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978



May 2, 2014

Ref: 216942  
**VIA EMAIL**

Sgt. Jeff Swann  
Ucluelet RCMP  
PO Box 969, 1712 Cedar Street  
Ucluelet, BC V0R 3A0

Dear Sgt. Jeff Swann:

I am writing to inform you about changes in the delivery of Youth Custody Services and to ask that you please share this information with your staff.

After much consideration of options, and in the face of both declining funding and increasingly low numbers of youth in custody, a decision has been made to implement the following changes:

- The Victoria Youth Custody Services Centre will be closed and all youth custody services will be delivered at the Burnaby and Prince George Youth Custody Services Centres, effective approximately June 30, 2014.
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If you have any questions regarding these changes, please contact me directly at 250-356-1970.

Sincerely,

A handwritten signature in black ink, appearing to read "Lenora Angel". The signature is fluid and cursive, with a long horizontal stroke extending to the left.

Lenora Angel  
Executive Director, Youth Justice and Forensic Services  
Provincial Director of Youth Justice

## **Charlie, Tanya MCF:EX**

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**From:** MCF Youth Justice MCF:EX  
**Sent:** Monday, May 5, 2014 9:39 AM  
**To:** 'info@plea.bc.ca'  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216974 PARCA - Barnett and Agg.pdf

Dear Paul Barnett and Tim Agg,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978



April 30, 2014

Ref: 216974

Via Email

To: Paul Barnett  
Tim Agg  
Email: [Parca@plea.bc.ca](mailto:Parca@plea.bc.ca)

Dear Paul Barnett and Tim Agg:

I am writing to inform you about changes in the delivery of Youth Custody Services (YCS) and to ask that you please share this information with your staff.

The Minister for Children and Family Development has announced the decision to close the Victoria Youth Custody Centre. The specific time-lines around the closure will be announced in the next few weeks.

After much consideration of options, and in the face of both declining funding and increasingly low numbers of youth in custody, a decision has been made to implement the following changes:

- The Victoria Youth Custody Services Centre will be closed and all youth custody services will be delivered at the Burnaby and Prince George Youth Custody Services Centres
- Keeping with best practices, services for female youth will remain centralized at Burnaby Youth Custody Services.

The new provincial capacity level will be set which will provide sufficient staffed capacity to respond any possible count fluctuations.

YCS is currently staffed for a provincial capacity of 132 youth. During the 2013-14 fiscal year there was an average daily population of 74 youth leaving 58 unoccupied but staffed bed spaces on any given day. This compares to an average daily population of 220 in 2002/2003.

Under-utilization has progressively increased, particularly over the past two years. Despite the closure of four custody centres between 2003 and 2005 and other reductions, including those made as recently as 2012, the youth custody system has been consistently under-utilized. Similar declines in custody counts have been noted in many other jurisdictions across Canada.

We are shifting services to two custody centres and ensuring that programs and services follow best practice approaches.

The following remains a priority:

- Continued development and implementation of enhanced programs addressing the specific needs of youth in custody (e.g., trauma informed practices, addictions and mental health services, programs for Aboriginal male youth in Prince George, and gender specific programs for females in Burnaby).
- Strengthening of the community engagement strategy including family visitation programs through both the increased use of technology to facilitate contact with families and communities, and some financial assistance to families for on-site family visits and reintegration leave supports as appropriate.
- Support for youth when returning to their home community upon release from custody.

We anticipate an orderly transfer of youth from the Victoria Custody Centre to the Burnaby Custody Centre and that the change will not be fully implemented before summer.

In transferring youth during this period, we will use a combination of custody staff and the BC Sheriff Services dependent on circumstances, which is the current practice elsewhere in the province. About 50-60% of youth at Victoria Youth Custody Centre are from the Victoria area, the rest being from other communities on the island or elsewhere in the province. Once the closures have been fully realized and transfers of youth currently in custody completed, the BC Sheriff Services will effect future transfers. As with youth from all communities, access to youth by legal counsel will continue to be supported.

We appreciate your partnership and support as we move forward with the next steps in the process. If you have any questions regarding these changes, please contact me directly.

Sincerely,



Lenora E. Angel, BScN, MPA  
Provincial Director Youth Justice  
Executive Director Youth Justice and Forensic Services  
Ministry of Children and Family Development Family Development



April 29, 2014

Ref: 216962

To: All Staff, Service Providers and Volunteers - Youth Custody Services

**Re: Youth Custody Services Reorganization and Program Changes – Bulletin # 1**

I am writing to inform you about the changes in the delivery of Youth Custody Services (YCS).

As was announced April 28, 2014, a decision has been made to implement the following changes:

- The Victoria Youth Custody Services Centre will be closed and all youth custody services will be delivered at the Burnaby and Prince George Youth Custody Services Centres, effective approximately early summer 2014.
- There will be a realignment of the staffing model at Burnaby Youth Custody Services with a reduction of 7 youth supervisor positions.
- The Prince George and Burnaby Youth Custody Services Centres will both remain at their current operational capacity of 24 and 84 beds.
- Keeping with best practices, services for female youth will remain centralized at Burnaby Youth Custody Services.

This, in no way, is a reflection of the dedication and professionalism consistently demonstrated by those delivering services at Victoria or Burnaby. We will be working with staff directly affected, for whom information and support services are in place and are available. Your ongoing support for those directly affected by these changes is appreciated.

The new capacity level will provide sufficient staffed capacity to respond to count fluctuations.

YCS is currently staffed for a provincial capacity of 132 youth. During the 2013-14 fiscal year there was an average daily population of 74 youth leaving 58 unoccupied but staffed bed spaces on any given day. Under-utilization has progressively increased, particularly over the past two years. Despite the closure of four custody centres between 2003 and 2005 and other reductions, including those made in 2012 and progressive reductions in supervisory and management positions at Burnaby, the youth custody system has been consistently under-utilized. Similar declines in custody counts have been noted in many other jurisdictions across Canada.

We are shifting services to two custody centres and ensuring that programs and services follow best practice approaches.

The following remains a priority:

- Continued development and implementation of enhanced programs addressing the specific needs of youth in custody (e.g., trauma informed practices, addictions and mental health services, programs for Aboriginal male youth in Prince George, and gender specific programs for females in Burnaby).

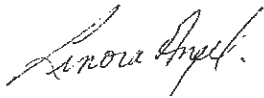
- Strengthening of the community engagement strategy including family visitation programs through both the increased use of technology to facilitate contact with families and communities, and some financial assistance to families for on-site family visits and reintegration leave supports as appropriate.
- Support for youth when returning to their home community upon release from custody.

The next several months will be challenging times for us but particularly for those staff, service providers and volunteers directly impacted. Formal notification to ministry employees will be made once the pre-layoff canvas process is announced and completed.

A Questions and Answers document is attached to this memo, and regular updates will be provided over the coming weeks and months.

If you have any questions regarding these changes, please contact your centre Director.

Sincerely,



Lenora Angel  
Executive Director, Youth Justice and Forensic Services Branch  
Provincial Director of Youth Justice

Attachment: Questions and Answers

cc: Allison Bond, Assistant Deputy Minister  
Youth Custody Management Committee  
Andre Picard, Director, Youth Forensic Psychiatric Services  
Chris Zatylny, A/Director, Youth Justice Program Support  
Tom Jensen, A/Director, Maples Adolescent Treatment Centre  
Tim Osborne, Director Corporate Initiatives, People and Workplace Strategies  
Executive Directors of Service, MCFD  
Regional Youth Justice Directors, MCFD  
Regional Youth Justice Consultants, MCFD

**Questions and Answers- Bulletin # 1**  
**April 29, 2014**

**1. How many positions will be impacted?**

- All positions at Victoria -54 regular and 10 auxiliary employees (53 FTEs) and 7 employees at Burnaby are anticipated to be impacted.
- The outcome of the pre-layoff canvas may impact the reductions at Burnaby.

**2. How does the pre-layoff canvas work?**

- Please refer to the detailed pre-layoff canvas memorandum and the supporting questions and answers bulletin for further information.

**3. Given there is no change to the operating capacity at Burnaby, why are there staff impacted at that centre?**

- In 2007 when Burnaby Youth Custody Services relocated to the current Fraser Park site, the operating capacity at Burnaby was reduced from 96 to 84 with no corresponding adjustments to the staffing model. This overage was temporarily intended to allow for the transition period, in anticipation of higher attrition rates than have occurred to date, and was sustained by the mass and subsequent arrival of migrant families since 2010. Adjustments have been made to the base staffing model to account for these historical overages and the continued reduced daily count. Burnaby remains resourced for an operating capacity of 84.

**4. Why was closing Victoria the option chosen?**

- The level of resources required to maintain core functions which ensure safety, security and provide for the needs of youth could not be achieved by general reductions at all centres.
- The proximity of Victoria to the Burnaby centre provides for accessible transportation and greater support for youth visitation and reintegration and release planning.
- On average 50-60% of the youth in custody at Victoria on any given day are from other areas of Vancouver Island or the province and can be directly transported to Burnaby.
- The majority of youth admitted to custody in the province are generally from the Lower Mainland catchment area.



**5. Were other alternatives for the Victoria site explored?**

- Yes, however, there have been no identified occupants for the use of the facility to date. Government continues to review viable options for this site and will continue to do so after the closure.

**6. What about Bill C10? Do we expect more kids to come to custody in the future and how will that be managed?**

- The amendments made to the *Youth Criminal Justice Act* have not resulted in an increase to the number of youth in custody. The provincial daily average count last fiscal year was 74; the capacity after re-organization is 108.

**7. My position isn't identified as being impacted. Is ERIP an option for me?**

- Further to government wide policy, early retirement packages are not an option for employees. A pre-layoff canvas option is available for a limited time and eligibility information is provided in the supporting memorandum from the Executive Director which has been distributed to all staff today.

**8. How can I get more information about what will happen next?**

- There will be ongoing communications to staff and contractors about the next steps.
- Please contact your centre Director with any specific questions.

**9. Where can I get support?**

- Support for staff is available through Homewood Solutions. Information about EFAP can be found below.

[http://www2.gov.bc.ca/myhr/content\\_hub.page?ContentID=25b2500c-1a72-3a67-3ff6-bb1e26f919ac](http://www2.gov.bc.ca/myhr/content_hub.page?ContentID=25b2500c-1a72-3a67-3ff6-bb1e26f919ac)

**Call Homewood Human Solutions at 1-800-655-5004**

[www.homewoodhumansolutions.com](http://www.homewoodhumansolutions.com)

- Your union staff representative and local stewards. The collective agreement can be found below:



[http://www2.gov.bc.ca/myhr/content\\_hub.page?ContentID=bb0bd9ec-e423-57d8-80bc-39b1aaac8d97](http://www2.gov.bc.ca/myhr/content_hub.page?ContentID=bb0bd9ec-e423-57d8-80bc-39b1aaac8d97)

**10. How will this impact me as an auxiliary employee?**

- Please familiarize yourself with article 31 provisions (BCGEU) and seek further advice from your respective BCGEU/BCNU/UPN representative.

**11. How will this impact contracted service providers?**

- All contracted service providers at Victoria Youth Custody Services will be impacted and will be provided notice of the last date of client service delivery and in accordance with the provisions of their contracts.

**12. What will happen to the youth from Vancouver Island?**

- The custody centre is open and operating.
- Plans and strategies will be developed to support youth transitions.

## **Charlie, Tanya MCF:EX**

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**From:** MCF Youth Justice MCF:EX  
**Sent:** Wednesday, April 30, 2014 3:40 PM  
**To:** 'jboden@cityoflangford.ca'  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216974 City of Langford - Bowden.pdf

Dear Jim Bowden,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978



April 30, 2014

Ref: 216974  
Via Email

To: Jim Bowden, Chief Administrative Officer  
City of Langford  
Email: [jboden@cityoflangford.ca](mailto:jboden@cityoflangford.ca)

Dear Jim Bowden:

I am writing to inform you about changes in the delivery of Youth Custody Services (YCS) and to ask that you please share this information with staff in your area who require this information.

The Minister for Children and Family Development announced the decision to close the Victoria Youth Custody Centre. The specific time-lines around the closure will be announced in the next few weeks.

After much consideration of options, and in the face of both declining funding and increasingly low numbers of youth in custody, a decision has been made to implement the following changes:

- The Victoria Youth Custody Services Centre will be closed and all youth custody services will be delivered at the Burnaby and Prince George Youth Custody Services Centres
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We are shifting services to two custody centres and ensuring that programs and services follow best practice approaches.

The following remains a priority:

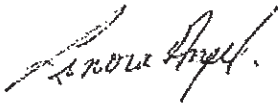
- Continued development and implementation of enhanced programs addressing the specific needs of youth in custody (e.g., trauma informed practices, addictions and mental health services, programs for Aboriginal male youth in Prince George, and gender specific programs for females in Burnaby).
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If you have any questions regarding these changes, please contact me directly.

Sincerely,



Lenora E. Angel, BScN, MPA  
Provincial Director Youth Justice  
Executive Director Youth Justice and Forensic Services  
Ministry of Children and Family Development

**Charlie, Tanya MCF:EX**

---

**From:** MCF Youth Justice MCF:EX  
**Sent:** Wednesday, April 30, 2014 3:40 PM  
**To:** 'jjohnson@victoria.ca'  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216974 City of Victoria - Johnson.pdf

Dear Jason Johnson,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978



April 30, 2014

Ref: 216974  
Via Email

To: Jason Johnson, Chief Administrative Officer  
City of Victoria  
Email: [jjohnson@victoria.ca](mailto:jjohnson@victoria.ca)

Dear Jason Johnson:

I am writing to inform you about changes in the delivery of Youth Custody Services (YCS) and to ask that you please share this information with your staff.

The Minister for Children and Family Development has announced the decision to close the Victoria Youth Custody Centre. The specific time-lines around the closure will be announced in the next few weeks.

After much consideration of options, and in the face of both declining funding and increasingly low numbers of youth in custody, a decision has been made to implement the following changes:

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The new provincial capacity level will be set which will provide sufficient staffed capacity to respond any possible count fluctuations.

YCS is currently staffed for a provincial capacity of 132 youth. During the 2013-14 fiscal year there was an average daily population of 74 youth leaving 58 unoccupied but staffed bed spaces on any given day. This compares to an average daily population of 220 in 2002/2003.

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We are shifting services to two custody centres and ensuring that programs and services follow best practice approaches.

The following remains a priority:

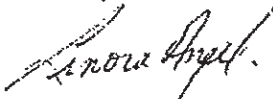
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We appreciate your partnership and support as we move forward with the next steps in the process. If you have any questions regarding these changes, please contact me directly.

Sincerely,



Lenora E. Angel, BScN, MPA  
Provincial Director Youth Justice  
Executive Director Youth Justice and Forensic Services  
Ministry of Children and Family Development Family Development

**Charlie, Tanya MCF:EX**

---

**From:** MCF Youth Justice MCF:EX  
**Sent:** Wednesday, April 30, 2014 3:40 PM  
**To:** 'jmoller@colwood.ca'  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216974 City of Colwood - Moller.pdf

Dear James Moller,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978





April 30, 2014

Ref:216974  
Via Email

To: James Moller, Chief Administrative Officer  
City of Colwood  
Email: [jmoller@colwood.ca](mailto:jmoller@colwood.ca)

Dear James Moller,

I am writing to inform you about changes in the delivery of Youth Custody Services (YCS) and to ask that you please share this information with your staff.

The Minister for Children and Family Development has announced the decision to close the Victoria Youth Custody Centre. The specific time-lines around the closure will be announced in the next few weeks.

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Ministry of  
Children and Family  
Development

Youth Justice and Forensic  
Services Branch  
Service Delivery Division

Office Address:  
2 - 940 Blanshard St  
Victoria, BC V8W 9E7

Telephone: (250) 356-1970  
Facsimile: (250) 356-2079  
Web: <http://www.gov.bc.ca/mcf>

The following remains a priority:

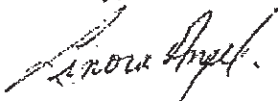
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Lenora E. Angel, BScN, MPA  
Provincial Director Youth Justice  
Executive Director Youth Justice and Forensic Services  
Ministry of Children and Family Development Family Development

**Charlie, Tanya MCF:EX**

---

**From:** MCF Youth Justice MCF:EX  
**Sent:** Wednesday, April 30, 2014 3:40 PM  
**To:** 'lurlacher@metchosin.ca'  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216974 District of Metchosin-Urlacher.pdf

Dear Lisa Urlacher,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978



April 30, 2014

Ref: 216974  
Via Email

To: Lisa Urlacher, Chief Administrative Officer  
District of Metchosin  
Email: [lurlacher@metchosin.ca](mailto:lurlacher@metchosin.ca)

Dear Lisa Urlacher:

I am writing to inform you about changes in the delivery of Youth Custody Services (YCS) and to ask that you please share this information with staff in your area who require this information.

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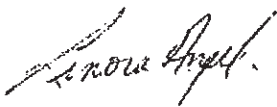
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Lenora E. Angel, BScN, MPA  
Provincial Director Youth Justice  
Executive Director Youth Justice and Forensic Services  
Ministry of Children and Family Development

**Charlie, Tanya MCF:EX**

---

**From:** MCF Youth Justice MCF:EX  
**Sent:** Wednesday, April 30, 2014 3:41 PM  
**To:** XT:NorthSaanich, District ENV:IN  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216974 District of North Saanich - Buchan.pdf

Dear Rob Buchan,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978



April 30, 2014

Ref: 216974  
Via Email

To: Rob Buchan, Chief Administrative Officer  
District of North Saanich  
Email: [admin@northsaanich.ca](mailto:admin@northsaanich.ca)

Dear Rob Buchan:

I am writing to inform you about changes in the delivery of Youth Custody Services (YCS) and to ask that you please share this information with staff in your area who require this information.

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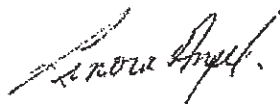
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Lenora E. Angel, BScN, MPA  
Provincial Director Youth Justice  
Executive Director Youth Justice and Forensic Services  
Ministry of Children and Family Development



**Charlie, Tanya MCF:EX**

---

**From:** MCF Youth Justice MCF:EX  
**Sent:** Wednesday, April 30, 2014 3:41 PM  
**To:** 'hkoning@oakbay.ca'  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216974 District of Oak Bay - Koning.pdf

Dear Helen Koning,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978



April 30, 2014

Ref: 216974  
Via Email

To: Helen Koning, Chief Administrative Officer  
District of Oak Bay  
Email: [hkoning@oakbay.ca](mailto:hkoning@oakbay.ca)

Dear Helen Koning:

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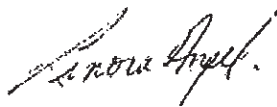
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Lenora E. Angel, BScN, MPA  
Provincial Director Youth Justice  
Executive Director Youth Justice and Forensic Services  
Ministry of Children and Family Development

**Charlie, Tanya MCF:EX**

---

**From:** MCF Youth Justice MCF:EX  
**Sent:** Wednesday, April 30, 2014 3:41 PM  
**To:** 'Paul.Murray@saanich.ca'  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216974 District of Saanich - Murray.pdf

Dear Paul Murray,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978



April 30, 2014

Ref: 216974  
Via Email

To: Paul Murray, Chief Administrative Officer  
District of Saanich  
Email: [Paul.Murray@saanich.ca](mailto:Paul.Murray@saanich.ca)

Dear Paul Murray:

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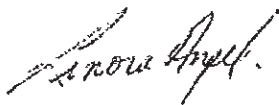
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Ministry of Children and Family Development

**Charlie, Tanya MCF:EX**

---

**From:** MCF Youth Justice MCF:EX  
**Sent:** Wednesday, April 30, 2014 3:41 PM  
**To:** XT:Randy Humble, Town of Sidney MTIC:IN  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216974 Town of Sidney - Humble.pdf

Dear Randy Humble,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978



April 30, 2014

Ref: 216974  
Via Email

To: Randy Humble, Chief Administrative Officer  
Town of Sidney  
Email: [rhumble@sidney.ca](mailto:rhumble@sidney.ca)

Dear Randy Humble:

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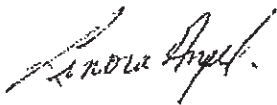
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Lenora E. Angel, BScN, MPA  
Provincial Director Youth Justice  
Executive Director Youth Justice and Forensic Services  
Ministry of Children and Family Development

**Charlie, Tanya MCF:EX**

---

**From:** MCF Youth Justice MCF:EX  
**Sent:** Wednesday, April 30, 2014 3:40 PM  
**To:** XT:Highlands, District ENV:IN  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216974 District of Highlands - Coates.pdf

Dear Christopher Coates,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978



April 30, 2014

Ref: 216974  
Via Email

To: Christopher Coates, Chief Administrative Officer  
District of Highlands  
Email: [ccoates@highlands.ca](mailto:ccoates@highlands.ca)

Dear Christopher Coats:

I am writing to inform you about changes in the delivery of Youth Custody Services (YCS) and to ask that you please share this information with staff in your area who require this information.

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We are shifting services to two custody centres and ensuring that programs and services follow best practice approaches.

The following remains a priority:

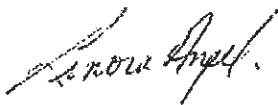
- Continued development and implementation of enhanced programs addressing the specific needs of youth in custody (e.g., trauma informed practices, addictions and mental health services, programs for Aboriginal male youth in Prince George, and gender specific programs for females in Burnaby).
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If you have any questions regarding these changes, please contact me directly.

Sincerely,



Lenora E. Angel, BScN, MPA  
Provincial Director Youth Justice  
Executive Director Youth Justice and Forensic Services  
Ministry of Children and Family Development

**Charlie, Tanya MCF:EX**

---

**From:** MCF Youth Justice MCF:EX  
**Sent:** Wednesday, April 30, 2014 3:40 PM  
**To:** 'patrick.robins@csaanich.ca'  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216974 District of Central Saanich - Robins.pdf

Dear Patrick Robins,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978



April 30, 2014

Ref: 216974  
Via Email

To: Patrick Robins, Chief Administrative Officer  
District of North Saanich  
Email: [Patrick.robins@csaanich.ca](mailto:Patrick.robins@csaanich.ca)

Dear Patrick Robins:

I am writing to inform you about changes in the delivery of Youth Custody Services (YCS) and to ask that you please share this information with staff in your area who require this information.

The Minister for Children and Family Development announced the decision to close the Victoria Youth Custody Centre. The specific time-lines around the closure will be announced in the next few weeks.

After much consideration of options, and in the face of both declining funding and increasingly low numbers of youth in custody, a decision has been made to implement the following changes:

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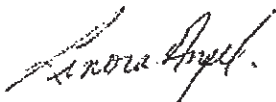
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Sincerely,



Lenora E. Angel, BScN, MPA  
Provincial Director Youth Justice  
Executive Director Youth Justice and Forensic Services  
Ministry of Children and Family Development

## **Charlie, Tanya MCF:EX**

---

**From:** MCF Youth Justice MCF:EX  
**Sent:** Wednesday, April 30, 2014 3:40 PM  
**To:** 'rlapham@crd.bc.ca'  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216974 CRD - Lapham.pdf

Dear Robert Lapham,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978





April 30, 2014

Ref: 216974  
Via Email

To: Robert Lapham CAO  
Capital Regional District  
Email: [rlapham@crd.bc.ca](mailto:rlapham@crd.bc.ca)

Dear Robert Lapham:

I am writing to inform you about changes in the delivery of Youth Custody Services (YCS) and to ask that you please share this information with staff in your area who require this information.

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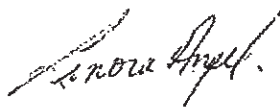
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Lenora E. Angel, BScN, MPA  
Provincial Director Youth Justice  
Executive Director Youth Justice and Forensic Services  
Ministry of Children and Family Development

**Charlie, Tanya MCF:EX**

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**From:** MCF Youth Justice MCF:EX  
**Sent:** Wednesday, April 30, 2014 3:41 PM  
**To:** 'kanema@viewroyal.ca'  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216974 Town of View Royal - Anema.pdf

Dear Kim Anema,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978



April 30, 2014

Ref: 216974  
Via Email

To: Kim Anema, Chief Administrative Officer  
Town of View Royal  
Email: kanema@viewroyal.ca

Dear Kim Anema:

I am writing to inform you about changes in the delivery of Youth Custody Services (YCS) and to ask that you please share this information with staff in your area who require this information.

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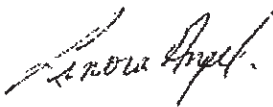
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Lenora E. Angel, BScN, MPA  
Provincial Director Youth Justice  
Executive Director Youth Justice and Forensic Services  
Ministry of Children and Family Development

## **Charlie, Tanya MCF:EX**

---

**From:** MCF Youth Justice MCF:EX  
**Sent:** Wednesday, April 30, 2014 3:41 PM  
**To:** 'laurie.hurst@esquimalt.ca'  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216974 Township of Esquimalt - Hurst.pdf

Dear Laurie Hurst,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978



April 30, 2014

Ref: 216974  
Via Email

To: Laurie Hurst, Chief Administrative Officer  
Township of Esquimalt  
Email: [Laurie.hurst@esquimalt.ca](mailto:Laurie.hurst@esquimalt.ca)

Dear Laurie Hurst:

I am writing to inform you about changes in the delivery of Youth Custody Services (YCS) and to ask that you please share this information with staff in your area who require this information.

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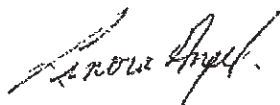
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Lenora E. Angel, BScN, MPA  
Provincial Director Youth Justice  
Executive Director Youth Justice and Forensic Services  
Ministry of Children and Family Development



**Charlie, Tanya MCF:EX**

---

**From:** MCF Youth Justice MCF:EX  
**Sent:** Wednesday, April 30, 2014 4:52 PM  
**To:** 'ktbhandar@carlaw.ca'  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216974 - Victoria Bar Association - Bhandar.pdf  
  
**Categories:** Print

Dear Kismet Bhandar,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978



April 30, 2014

Ref: 216974

To: Kismet Bhandar, President  
Victoria Bar Association  
6<sup>th</sup> Floor – 395 Waterfront Crescent  
Victoria BC V8T 5K7

Dear Kismet Bhandar:

I am writing to inform you about changes in the delivery of Youth Custody Services (YCS) and to ask that you please share this information with your staff.

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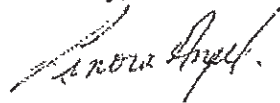
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Provincial Director Youth Justice  
Executive Director Youth Justice and Forensic Services  
Ministry of Children and Family Development

**Charlie, Tanya MCF:EX**

---

**From:** MCF Youth Justice MCF:EX  
**Sent:** Wednesday, April 30, 2014 4:53 PM  
**To:** Swift, Sydney JAG:EX  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216974 Ministry of Justice - Swift.pdf

Dear Sydney Swift,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978



April 30, 2014

Ref:216974  
Via Email

To: Sydney Swift, Director  
Ministry of Justice, Investigation & Standards Office  
Email: Sydney.Swift@gov.bc.ca

Dear Sydney Swift:

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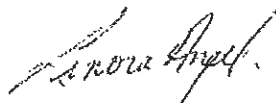
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Lenora E. Angel, BScN, MPA  
Provincial Director Youth Justice  
Executive Director Youth Justice and Forensic Services  
Ministry of Children and Family Development Family Development

**Charlie, Tanya MCF:EX**

---

**From:** MCF Youth Justice MCF:EX  
**Sent:** Wednesday, April 30, 2014 3:50 PM  
**To:** 'info@bcombudsperson.ca'  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216974 - Ombudsperson - Carter.pdf

Dear Kim Carter,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978



April 30, 2014

Ref: 216974  
Via Email

To: Kim Carter, Ombudsperson  
Office of the Ombudsperson  
Victoria BC V8W 9A5  
Email: [info@bcombudsperson.ca](mailto:info@bcombudsperson.ca)

Dear Kim Carter;

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Ministry of  
Children and Family  
Development

Youth Justice and Forensic  
Services Branch  
Service Delivery Division

Office Address:  
2 - 940 Blanshard St  
Victoria, BC V8W 9E7

Telephone: (250) 356-1970  
Facsimile: (250) 356-2079  
Web: <http://www.gov.bc.ca/mcf>



The following remains a priority:

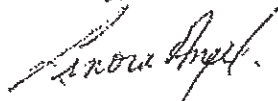
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Provincial Director Youth Justice  
Executive Director Youth Justice and Forensic Services  
Ministry of Children and Family Development Family Development

**Charlie, Tanya MCF:EX**

---

**From:** MCF Youth Justice MCF:EX  
**Sent:** Wednesday, April 30, 2014 3:50 PM  
**To:** 'parca@plea.bc.ca'  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216974 PARCA - Barnett and Agg.pdf

Dear Paul Barnett and Tim Agg,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978



April 30, 2014

Ref: 216974  
Via Email

To: Paul Barnett  
Tim Agg  
Email: [Parca@plea.bc.ca](mailto:Parca@plea.bc.ca)

Dear Paul Barnett and Tim Agg:

I am writing to inform you about changes in the delivery of Youth Custody Services (YCS) and to ask that you please share this information with your staff.

The Minister for Children and Family Development has announced the decision to close the Victoria Youth Custody Centre. The specific time-lines around the closure will be announced in the next few weeks.

After much consideration of options, and in the face of both declining funding and increasingly low numbers of youth in custody, a decision has been made to implement the following changes:

- The Victoria Youth Custody Services Centre will be closed and all youth custody services will be delivered at the Burnaby and Prince George Youth Custody Services Centres
- Keeping with best practices, services for female youth will remain centralized at Burnaby Youth Custody Services.

The new provincial capacity level will be set which will provide sufficient staffed capacity to respond any possible count fluctuations.

YCS is currently staffed for a provincial capacity of 132 youth. During the 2013-14 fiscal year there was an average daily population of 74 youth leaving 58 unoccupied but staffed bed spaces on any given day. This compares to an average daily population of 220 in 2002/2003.

Under-utilization has progressively increased, particularly over the past two years. Despite the closure of four custody centres between 2003 and 2005 and other reductions, including those made as recently as 2012, the youth custody system has been consistently under-utilized. Similar declines in custody counts have been noted in many other jurisdictions across Canada.

We are shifting services to two custody centres and ensuring that programs and services follow best practice approaches.

Ministry of  
Children and Family  
Development

Youth Justice and Forensic  
Services Branch  
Service Delivery Division

Office Address:  
2 - 940 Blanshard St  
Victoria, BC V8W 9E7

Telephone: (250) 356-1970  
Facsimile: (250) 356-2079  
Web: <http://www.gov.bc.ca/mcf>

The following remains a priority:

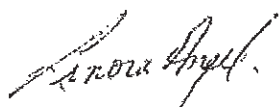
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We appreciate your partnership and support as we move forward with the next steps in the process. If you have any questions regarding these changes, please contact me directly.

Sincerely,



Lenora E. Angel, BScN, MPA  
Provincial Director Youth Justice  
Executive Director Youth Justice and Forensic Services  
Ministry of Children and Family Development Family Development

**Charlie, Tanya MCF:EX**

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**From:** MCF Youth Justice MCF:EX  
**Sent:** Wednesday, April 30, 2014 3:51 PM  
**To:** 'mtrump@jibc.ca'  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216974 JIBC School of Public Safety and Security - Trump.pdf

Dear Michael Trump,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978



April 30, 2014

Ref:216974  
Via Email

To: Michael Trump, Dean  
School of Public Safety and Security  
Justice Institute of British Columbia  
Email: [mtrump@jibc.ca](mailto:mtrump@jibc.ca)

Dear Michael Trump:

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Youth Justice and Forensic  
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Victoria, BC V8W 9E7

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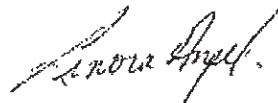
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Lenora E. Angel, BScN, MPA  
Provincial Director Youth Justice  
Executive Director Youth Justice and Forensic Services  
Ministry of Children and Family Development Family Development

**Charlie, Tanya MCF:EX**

---

**From:** MCF Youth Justice MCF:EX  
**Sent:** Wednesday, April 30, 2014 3:51 PM  
**To:** 'councillorday@shaw.ca'  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216974 - Victoria Family Court and Youth Justice Committee - Day.pdf

Dear Councillor Cynthia Day,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978





April 30, 2014

Ref: 216974

To: Councillor Cynthia Day  
Victoria Family Court and Youth Justice Committee  
625 Fisgard Street  
Victoria BC V8W 1R7  
Email: [councillorday@shaw.ca](mailto:councillorday@shaw.ca)

Dear Councillor Cynthia Day:

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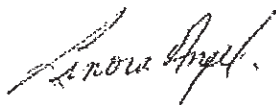
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Lenora E. Angel, BScN, MPA  
Provincial Director Youth Justice  
Executive Director Youth Justice and Forensic Services  
Ministry of Children and Family Development

**Charlie, Tanya MCF:EX**

---

**From:** MCF Youth Justice MCF:EX  
**Sent:** Wednesday, April 30, 2014 3:39 PM  
**To:** 'Mark.Benton@lss.bc.ca'  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216974 - Legal Services Society - Benton.pdf

Dear Mark Benton,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978



April 30, 2014

Ref: 216974  
Via Email

To: Mark Benton, QC Executive Director / CEO  
Legal Services Society  
Email: [Mark.Benton@lss.bc.ca](mailto:Mark.Benton@lss.bc.ca)

Dear Mark Benton;

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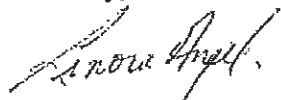
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Lenora E. Angel, BScN, MPA  
Provincial Director Youth Justice  
Executive Director Youth Justice and Forensic Services  
Ministry of Children and Family Development Family Development

**Charlie, Tanya MCF:EX**

---

**From:** MCF Youth Justice MCF:EX  
**Sent:** Wednesday, April 30, 2014 3:39 PM  
**To:** 'cnevin@bccba.org'  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216974 - Canadian Bar Association BC Branch - Nevin.pdf

Dear Caroline Nevin,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978



April 30, 2014

Ref: 216974  
Via Email

To: Caroline Nevin  
Canadian Bar Association, BC Branch  
Email: [cnevin@bccba.org](mailto:cnevin@bccba.org)

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Ministry of  
Children and Family  
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Youth Justice and Forensic  
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Office Address:  
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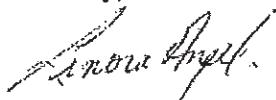
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Lenora E. Angel, BScN, MPA  
Provincial Director Youth Justice  
Executive Director Youth Justice and Forensic Services  
Ministry of Children and Family Development Family Development



**Charlie, Tanya MCF:EX**

---

**From:** MCF Youth Justice MCF:EX  
**Sent:** Wednesday, April 30, 2014 3:39 PM  
**To:** 'dshacquelly@nccabc.net'  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216974 - Native Court Workers and Counselling Association of BC - Schacquelly.pdf

Dear Darlene Schacquelly,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978



April 30, 2014

Ref: 216974  
Via Email

To: Darlene Shacquelley, Executive Director  
Native Court Workers and Counselling Association of BC  
Email: dshacquelley@nccabc.net

Dear Darlene Schacquelley:

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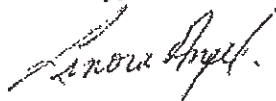
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Provincial Director Youth Justice  
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Ministry of Children and Family Development Family Development

**Charlie, Tanya MCF:EX**

---

**From:** MCF Youth Justice MCF:EX  
**Sent:** Wednesday, April 30, 2014 12:10 PM  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216974 - Ministry of Justice Corrections Branch - Merchant.pdf

Dear Brent Merchant,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**

PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978



April 30, 2014

Ref: 216974

To: Brent Merchant, Assistant Deputy Minister  
Minister of Justice, Corrections Branch  
7<sup>th</sup> Floor – 1001 Douglas Street  
Victoria BC V8W 9J7  
Email: [Brent.Merchant@gov.bc.ca](mailto:Brent.Merchant@gov.bc.ca)

Dear Brent Merchant;

I am writing to inform you about changes in the delivery of Youth Custody Services (YCS) and to ask that you please share this information with your staff.

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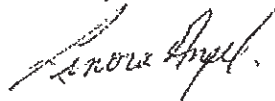
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Lenora E. Angel, BScN, MPA  
Provincial Director Youth Justice  
Executive Director Youth Justice and Forensic Services  
Ministry of Children and Family Development

**Charlie, Tanya MCF:EX**

---

**From:** MCF Youth Justice MCF:EX  
**Sent:** Wednesday, April 30, 2014 2:15 PM  
**To:** MacFarlane, Paige EDUC:EX  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216974 - Ministry of Education - MacFarlane.pdf

Dear Paige MacFarlane,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978



April 30, 2014

Ref: 216974  
Via Email

To: Paige MacFarlane, Assistant Deputy Minister  
Ministry of Education, Open Government & Community Partnerships  
2<sup>nd</sup> Floor – 620 Superior Street  
Victoria BC V8V 1X4  
Email: [paige.macfarlane@gov.bc.ca](mailto:paige.macfarlane@gov.bc.ca)

Dear Paige MacFarlane;

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Under-utilization has progressively increased, particularly over the past two years. Despite the closure of four custody centres between 2003 and 2005 and other reductions, including those made as recently as 2012, the youth custody system has been consistently under-utilized. Similar declines in custody counts have been noted in many other jurisdictions across Canada.

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Ministry of  
Children and Family  
Development

Youth Justice and Forensic  
Services Branch  
Service Delivery Division

Office Address:  
2 – 940 Blanshard St  
Victoria, BC V8W 9E7

Telephone: (250) 356-1970  
Facsimile: (250) 356-2079  
Web: <http://www.gov.bc.ca/mcf>



We are shifting services to two custody centres and ensuring that programs and services follow best practice approaches.

The following remains a priority:

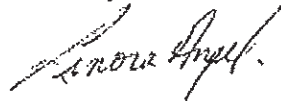
- Continued development and implementation of enhanced programs addressing the specific needs of youth in custody (e.g., trauma informed practices, addictions and mental health services, programs for Aboriginal male youth in Prince George, and gender specific programs for females in Burnaby).
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We anticipate an orderly transfer of youth from the Victoria Custody Centre to the Burnaby Custody Centre and that the change will not be fully implemented before summer.

In transferring youth during this period, we will use a combination of custody staff and the BC Sheriff Services dependent on circumstances, which is the current practice elsewhere in the province. About 50-60% of youth at Victoria Youth Custody Centre are from the Victoria area, the rest being from other communities on the island or elsewhere in the province. Once the closures have been fully realized and transfers of youth currently in custody completed, the BC Sheriff Services will effect future transfers.

If you have any questions regarding these changes, please contact me directly. We appreciate your partnership and support as we move forward with the next steps in the process.

Sincerely,



Lenora E. Angel, BScN, MPA  
Provincial Director Youth Justice  
Executive Director Youth Justice and Forensic Services  
Ministry of Children and Family Development

**Charlie, Tanya MCF:EX**

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**From:** MCF Youth Justice MCF:EX  
**Sent:** Wednesday, April 30, 2014 2:14 PM  
**To:** Jardine, Kevin JAG:EX  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216974 - Ministry of Justice Court Services Branch - Jardine.pdf

Dear Kevin Jardine,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978



April 30, 2014

Ref: 216974

To: Kevin Jardine, Assistant Deputy Minister  
Minister of Justice, Court Services Branch  
6<sup>th</sup> Floor, 850 Burdett Avenue  
Victoria BC V8W 9J2  
Email: [Kevin.Jardine@gov.bc.ca](mailto:Kevin.Jardine@gov.bc.ca)

Dear Kevin Jardine:

I am writing to inform you about changes in the delivery of Youth Custody Services (YCS) and to ask that you please share this information with your staff.

The Minister for Children and Family Development has announced the decision to close the Victoria Youth Custody Centre. The specific time-lines around the closure will be announced in the next few weeks.

After much consideration of options, and in the face of both declining funding and increasingly low numbers of youth in custody, a decision has been made to implement the following changes:

- The Victoria Youth Custody Services Centre will be closed and all youth custody services will be delivered at the Burnaby and Prince George Youth Custody Services Centres
- Keeping with best practices, services for female youth will remain centralized at Burnaby Youth Custody Services.

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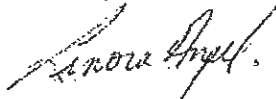
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Sincerely,



Lenora E. Angel, BScN, MPA  
Provincial Director Youth Justice  
Executive Director Youth Justice and Forensic Services  
Ministry of Children and Family Development

**Charlie, Tanya MCF:EX**

---

**From:** MCF Youth Justice MCF:EX  
**Sent:** Wednesday, April 30, 2014 2:14 PM  
**To:** DeWitt-Van Oosten, Joyce M JAG:EX  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216974 - Ministry of Justice - DeWitt-Van Oosten

Dear Joyce DeWitt-Van Oosten;

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978



April 30, 2014

Ref: 216974  
Via Email

To: Joyce DeWitt-Van Oosten, Assistant Deputy Attorney General  
Ministry of Justice, Criminal Justice Branch / Crown Counsel  
9<sup>th</sup> Floor, 1001 Douglas Street  
Victoria BC V8W 2G5  
Email: [Joyce.DeWittVanOosten@gov.bc.ca](mailto:Joyce.DeWittVanOosten@gov.bc.ca)

Dear Joyce DeWitt-Van Oosten;

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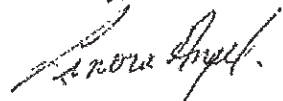
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Lenora E. Angel, BScN, MPA  
Provincial Director Youth Justice  
Executive Director Youth Justice and Forensic Services  
Ministry of Children and Family Development

**Charlie, Tanya MCF:EX**

---

**From:** MCF Youth Justice MCF:EX  
**Sent:** Wednesday, April 30, 2014 2:16 PM  
**To:** Pecknold, Clayton JAG:EX  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216974 - Ministry of Justice Policing and Security Programs - Pecknold.pdf

Dear Clayton Pecknold,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978





April 30, 2014

Ref: 216974  
Via Email

To: Clayton Pecknold, Assistant Deputy Minister & Director of Police Service  
Ministry of Justice, Policing and Security Programs  
PO Box 9285 Stn Prov Govt  
Victoria BC V8W 9J7  
Email: [Clayton.Pecknold@gov.bc.ca](mailto:Clayton.Pecknold@gov.bc.ca)

Dear Clayton Pecknold:

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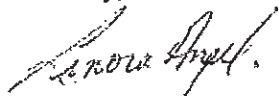
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Provincial Director Youth Justice  
Executive Director Youth Justice and Forensic Services  
Ministry of Children and Family Development

**Charlie, Tanya MCF:EX**

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**From:** MCF Youth Justice MCF:EX  
**Sent:** Wednesday, April 30, 2014 3:39 PM  
**To:** 'tmcgee@lsbc.org'  
**Subject:** Youth Custody Services and Victoria Youth Custody Services Centre  
**Attachments:** 216974 - Law Society - McGee.pdf

Dear Tim McGee,

Please find attached priority correspondence forwarded on behalf of Lenora Angel, Executive Director Youth Justice & Forensic Services, Ministry of Children and Family Development.

**Youth Justice & Forensic Services**  
**Ministry of Children & Family Development**  
PO Box 9717 Stn Prov Gov  
Victoria BC V8W 9S1  
Phone: 250-387-0978



April 30, 2014

Ref: 216974  
Via Email

To: Timothy E. McGee, Chief Executive Officer / Executive Director  
Law Society  
Email: [tmcgee@lsbc.org](mailto:tmcgee@lsbc.org)

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Development

Youth Justice and Forensic  
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Telephone: (250) 356-1970  
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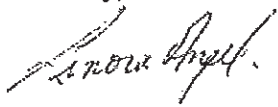
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We appreciate your partnership and support as we move forward with the next steps in the process. If you have any questions regarding these changes, please contact me directly.

Sincerely,



Lenora E. Angel, BScN, MPA  
Provincial Director Youth Justice  
Executive Director Youth Justice and Forensic Services  
Ministry of Children and Family Development Family Development