



Royal Canadian Mounted Police    Gendarmerie royale du Canada  
Commanding Officer    Commandant divisionnaire

September 24, 2013

Mr. Clayton Pecknold  
Assistant Deputy Minister and  
Director of Police Services  
Ministry of Justice and Attorney General  
PO Box 9285 Stn Prov Govt  
Victoria, BC V8W 9J7

Dear Mr. Pecknold:

Not Responsive

The potential pressures on the Provincial Police Service include:

|                    |      |     |
|--------------------|------|-----|
| Unfunded Pressures | 100% | 70% |
| s.16, s.17         |      |     |

Not Responsive

Not Responsive

s.16

### Summary

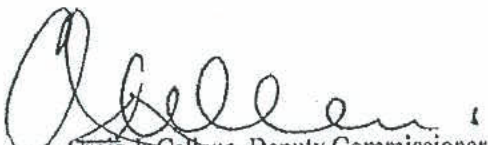
The delegated Cap effectively represents a gap of <sup>s.17</sup> Million ongoing. This Cap is failing to provide funding for new positions, maintaining infrastructure, and known pressures. The RCMP will consider cuts to the following police services as outlined in our budget reduction review in prior years.

- <sup>s.16</sup> Reductions to E Para and Missing Women Task Force (\$1.5M)

s.16, s.17

NR

Yours truly,

  
Craig J. Callens, Deputy Commissioner  
Commanding Officer, "E" Division

- cc. A/Commr. Beck, OIC Criminal Operations, Core Policing  
A/Commr. Wayne Rideout, OIC Criminal Operations, Investigative Services and Organized Crime  
Perry Clark, Executive Director, Policing, Security and Law Enforcement Infrastructure and Finance  
Robert Jorssen, Corporate Management Officer, Pacific Region, RCMP  
Max Xiao, Regional Director of Finance, Pacific Region, RCMP



June 4, 2014

Mr. Clayton J.D. Pecknold  
Assistant Deputy Minister  
and Director of Police Services  
Ministry of Justice, Policing & Security Branch  
PO Box 9285 Stn Prov Govt  
Victoria, BC V8W 9J7

Dear Mr. Pecknold,

**Subject: Impact of Cap Reduction for E Division for 2014/15**

We have analyzed the financial impact on our operations based upon the preliminary indications of a \$1.8M or \$2.6M reduction.

As articulated in our letter of September 24, 2013, there is no capacity to risk manage the additional budget cuts.

s.15, s.16

s.15, s.16

The RCMP will consider cuts to the following police services.

**Initial \$1.8M Reduction:**

s.15, s.16, s.17

**Additional Reduction of \$0.8M:**

- B) Close down Major Crime unit: Project EPANA & Missing Women Investigation
  - o Reductions to Project EPANA and Missing Women Task Force (\$0.8M)

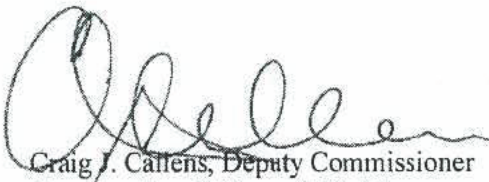
The termination of funding for Project EPANA would impair the ability to effectively conduct historical homicide investigations within E Division. At present, the loss of resources in Project EPANA would result in no other Highway of Tears historical homicide investigations being undertaken for the foreseeable future.

s.15, s.16

s.15, s.16

We respectfully request a confirmation in writing by **June 15, 2014** that the Budget Delegation for 14/15 be received. We would then like to meet to discuss ways in which we can operate within the delegated Cap in alignment with our previous discussions.

Yours truly,



Craig J. Callens, Deputy Commissioner  
Commanding Officer, E Division

cc: A/Commr. Norm Lipinski, OIC Criminal Operations, Core Policing, RCMP  
A/Commr. Wayne Rideout, OIC Criminal Operations, Investigative Services and  
Organized Crime, RCMP  
Robert Jorssen, Executive Director, Corporate Management & Comptrollership  
Branch, E & M Divisions, RCMP  
C/Supt. Tonia Enger, OIC Operations Strategy Branch, RCMP  
Perry Clark, Executive Director, Policing, Security and Law Enforcement  
Infrastructure and Finance  
Max Xiao, Regional Director, Finance Section E Division, RCMP





Royal Canadian Mounted Police    Gendarmerie royale du Canada

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2014-07-29

Clayton J.D. Pecknold  
Assistant Deputy Minister  
and Director of Police Services  
Policing and Security Branch  
P.O. Box 9285 Stn Prov Govt  
Victoria, BC V8W 9J7

Dear Mr. Pecknold,

I would like to acknowledge your letter of July 15, 2014 and provide you an update on what the RCMP will be doing in response.

I appreciate that you are only capable of providing an estimated 2014/15 budget delegation at this time. I would note, however, that any additional reduction further into the fiscal year will make it increasingly challenging, if not impossible, for me to meet my obligations under the Financial Administration Act without unprecedented, drastic changes to our service delivery model in British Columbia.

While you have identified a Provincial Business Line (PBL) budget reduction in the amount of \$2,977,000, the real impact to the PBL is \$4,252,858 at 100% dollars. In response, and in recognition of the province's direction that front line service delivery be protected to the degree possible, immediate reductions will be undertaken within Criminal Operations – Investigative Services and Organized Crime.

Earlier today my senior command staff and I held a teleconference with municipal police chiefs on the CFSEU/OCA Board of Governance. The result was a reduction of the CFSEU/OCA budget in the amount of 2.8 million dollars. To realize the required savings, one complete 12 member CFSEU enforcement team will be collapsed.

Given that we are well into the fiscal year, additional savings for this year will be realized through the freezing of current vacancies, reducing investigational assistance to partner agencies and the application of strict limits to operational travel and overtime requirements.

The remainder of the budget reduction, approximately 1.4 million dollars, will come from the

This will be represented by a reduction of 13 positions, including 6 positions within the Project E-PANA (Highway of Tears) investigative team.

I anticipate that this may attract some media attention and public comment over time, including comment from families associated to Project E-PANA. I ask that if any of the reductions referenced above are not aligned with your understanding of my previous correspondence and our discussions, that I be advised immediately.

Sincerely,



Craig J. Callens, Deputy Commissioner, O.O.M.  
Commanding Officer, "E" Division

14200 Green Timbers Way  
Mailstop #308  
Surrey, BC V3T 6P3

cc: A/Comm. Wayne Rideout, CROPS, Investigative Service and Organized Crime  
Mr. Robert Jorssen, Executive Director, RCMP Corporate Management Branch  
Mr. Perry Clark, Executive Director, Policing Infrastructure and Finance

**MacLeod, Peggy JAG:EX**

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**From:** Clark, Perry JAG:EX  
**Sent:** Friday, June 13, 2014 1:11 PM  
**To:** MacLeod, Peggy JAG:EX  
**Subject:** FW: Multi Yrs Summary Report - Evenhanded & Epana.xlsx  
**Attachments:** Multi Yrs Summary Report - Evenhanded & Epana.xlsx  
**Importance:** High

Perry Clark, CA  
Executive Director,  
Policing, Security and Law  
Enforcement Infrastructure and Finance  
Policing and Security Branch  
Ministry of Justice  
Phone 260 356-8146  
Cell s.17  
Fax 260 356-7747

---

**From:** Max XIAO [<mailto:Max.Xiao@rcmp-grc.gc.ca>]  
**Sent:** Tuesday, May 27, 2014 11:41 AM  
**To:** Clark, Perry JAG:EX  
**Subject:** Multi Yrs Summary Report - Evenhanded & Epana.xlsx  
**Importance:** High

Call me if you need to discuss.

Multi Years Expenditure Report for Project Evenhanded & Epana  
Fiscal Years 2001/2002 to 2010/2014

2013/14 Data Not Final

| Project EVENHANCED & EPANA | 01/02 | 02/03 | 03/04  | 04/05 | 05/06  | 06/07   | 07/08     | 08/09     | 09/10     | 10/11     | 11/12     | 12/13     | 13/14   | EXPENSE TOTAL |
|----------------------------|-------|-------|--------|-------|--------|---------|-----------|-----------|-----------|-----------|-----------|-----------|---------|---------------|
| Project Evenh              |       |       | 16,517 |       | 20,897 | 543,669 | 2,554,204 | 4,060,782 | 5,502,298 | 5,018,595 | 5,014,871 | 1,835,058 | 806,109 | 25,356,459    |

NOTE:

- 1) The above 2001/02 figure may not represent the true cost of the project for at least 2 reasons:
  - i) VPD expenses might have been paid out by the Province directly and not included in TEAM and
  - ii) indirect Costs might not have been charged or, might have been charged at a different rate than the above estimate (at 20%).
- 2) Project Epana expenditures incurred under Unsolved Homicide Unit with an Internal Order number.
- 3) 2013-14 Data NOT FINAL

Updated on : 27-May-14





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June 4, 2014

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Assistant Deputy Minister  
and Director of Police Services  
Ministry of Justice, Policing & Security Branch  
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**Additional Reduction of \$0.8M:**

- B) Close down Major Crime unit: Project EPANA & Missing Women Investigation
  - o Reductions to Project EPANA and Missing Women Task Force (\$0.8M)

The termination of funding for Project EPANA would impair the ability to effectively conduct historical homicide investigations within E Division. At present, the loss of resources in Project EPANA would result in no other Highway of Tears historical homicide investigations being undertaken for the foreseeable future.


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We respectfully request a confirmation in writing by June 15, 2014 that the Budget Delegation for 14/15 be received. We would then like to meet to discuss ways in which we can operate within the delegated Cap in alignment with our previous discussions.

Yours truly,



Craig J. Cantens, Deputy Commissioner  
Commanding Officer, E Division

cc: A/Commr. Norm Lipinski, OIC Criminal Operations, Core Policing, RCMP  
A/Commr. Wayne Rideout, OIC Criminal Operations, Investigative Services and  
Organized Crime, RCMP  
Robert Jorssen, Executive Director, Corporate Management & Comptrollership  
Branch, E & M Divisions, RCMP  
C/Supt. Tonia Enger, OIC Operations Strategy Branch, RCMP  
Perry Clark, Executive Director, Policing, Security and Law Enforcement  
Infrastructure and Finance  
Max Xiao, Regional Director, Finance Section E Division, RCMP

## Clark, Perry JAG:EX

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**From:** Robert JORSSSEN <Robert.Jorssen@rcmp-grc.gc.ca>  
**Sent:** Wednesday, June 4, 2014 8:41 AM  
**To:** Clark, Perry JAG:EX  
**Subject:** Fwd: FW: Draft Letter: Impact of Prov Cap 2014/2015  
**Attachments:** CS14-025\_DRAFT\_Impact of Provincial Cap for 2014-15\_140603.doc; Freemantle, Jay.vcf

Perry

EPANA

The mandate of the project, which came to be known as Project E-PANA, was to determine if a serial killer was likely responsible for murdering young women moving along major highways in northern BC. The secondary goal, regardless of whether or not a serial killer was detected, was to develop investigational plans for all cases which fit E-PANA criteria

The termination of funding for Epana would create the loss of ability to effectively conduct historical homicide investigations within Division. At present, the loss of resources in Project EPANA would result in no other Highway of tears historical homicide investigations being undertaken for the foreseeable future. s.15, s.16

s.15, s.16

>>> "Clark, Perry JAG:EX" <Perry.Clark@gov.bc.ca> 2014/06/03 3:51 PM >>>

A little too editorial in terms of Impacts. Detracts from true impact. Can you dial it back a bit and just give where you will reduce and more factual comments on impact language s.15, s.16

Perry Clark, CA  
Executive Director,  
Policing, Security and Law  
Enforcement Infrastructure and Finance  
Policing and Security Branch  
Ministry of Justice  
Phone 250 356-8146  
Cell 250 888-3950  
Fax 250 356-7747

---

**From:** Jay Freemantle [<mailto:Jay.Freemantle@rcmp-grc.gc.ca>]  
**Sent:** Tuesday, June 3, 2014 3:38 PM  
**To:** Clark, Perry JAG:EX; Max XIAO; Tonia Enger

**Cc:** Robert JORSSSEN

**Subject:** Draft Letter: Impact of Prov Cap 2014/2015

Good day Perry & Tonia,

The attached draft letter is provided on behalf of Robert Jorssen for discussion purposes only.

Regards,

Jay

*Jay Freemantle*

Executive Administrative Coordinator

Corporate Management & Comptrollership Branch

RCMP E & M Divisions

(O) 778 290 2527

(C s.16

June 3, 2014

Mr. Clayton J.D. Pecknold  
Assistant Deputy Minister  
and Director of Police Services  
Ministry of Justice, Policing & Security Branch  
PO Box 9285 Stn Prov Govt  
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investigations being undertaken for the foreseeable future.

s.15, s.16

s.15, s.16

There has been significant focus in the Media on the investigation, both by the Missing Women's Enquiry, United Nations groups in Canada and calls for a national enquiry on murdered and missing women. British Columbia has been able to champion itself as a Province that is committed to a serious improvement in these types of investigations. Negative press will create the erosion in public confidence, and there will be the loss of best practices.

s.15, s.16, s.17

We respectfully request a confirmation in writing by **June 15, 2014** that the Budget Delegation for 14/15 be received. We would then like to meet to discuss ways in which we can operate within the delegated Cap in alignment with our previous discussions.

Yours truly,

Craig J. Callens, Deputy Commissioner  
Commanding Officer, E Division

cc. A/Commr. Norm Lipinski, OIC Criminal Operations, Core Policing, RCMP  
A/Commr. Wayne Ridout, OIC Criminal Operations, Investigative Services and Organized Crime, RCMP  
Robert Jorssen, Executive Director, Corporate Management & Comptrollership Branch, E & M Divisions, RCMP  
C/Supt. Tonie Enger, OIC Operations Strategy Branch, RCMP  
Perry Clark, Executive Director, Policing, Security and Law Enforcement Infrastructure and Finance  
Max Xiao, Regional Director, Finance Section E Division, RCMP



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September 24, 2013

Mr. Clayton Pecknold  
Assistant Deputy Minister and  
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Ministry of Justice and Attorney General  
PO Box 9285 Stn Prov Govt  
Victoria, BC V8W 9J7

Dear Mr. Pecknold:

Not Responsive

The potential pressures on the Provincial Police Service include:

|                    |      |     |
|--------------------|------|-----|
| Unfunded Pressures | 100% | 70% |
|--------------------|------|-----|

s.16, s.17

The 2013/14 delegated Cap does not provide any new positions or funding for moveable infrastructure.

Not Responsive

1

Appendix B

Canada

Not Responsive

s.16

### Summary

The delegated Cap effectively represents a gap of s.17 Million ongoing. This Cap is falling to provide funding for new positions, maintaining infrastructure, and known pressures. The RCMP will consider cuts to the following police services as outlined in our budget reduction review in prior years.


s.16

- Reductions to B Para and Missing Women Task Force (\$1.5M)

s.16, s.17

Not Responsive

- Yours truly,

  
Craig J. Callens, Deputy Commissioner  
Commanding Officer, "E" Division

- cc. A/Commr. Beck, OIC Criminal Operations, Core Policing  
A/Commr. Wayne Rideout, OIC Criminal Operations, Investigative Services and Organized Crime  
Perry Clark, Executive Director, Policing, Security and Law Enforcement Infrastructure and Finance  
Robert Jorssen, Corporate Management Officer, Pacific Region, RCMP  
Max Xiao, Regional Director of Finance, Pacific Region, RCMP

## Clark, Perry JAG:EX

---

**From:** Max XIAO <Max.Xiao@rcmp-grc.gc.ca>  
**Sent:** Monday, January 21, 2013 3:44 PM  
**To:** Clark, Perry JAG:EX  
**Subject:** Re: Fwd: FW: MCFD media request re highway 16

**Importance:** High

fyt

>>> Meline AGHAKIAN 2013-01-21 15:42 >>>

Max,

Total expenditures 2005-2012 are \$22.7M including Indirect costs at 100% and the P9 forecast for the current year is \$2M and I added approx. 27% for Indirect costs which equals approx. \$2.5M.

So the statement of approximately \$20 million since 2005 is correct but the current year should be \$2.5M not \$5M. Insp. Shinkaruk confirmed the last sentence is correct regarding solving one of the historical Highway of Tears cases. Thanks,  
Meline

>>> Max XIAO 2013-01-21 15:10 >>>

Comments? and confirmation?

>>> "Clark, Perry JAG:EX" <Perry.Clark@gov.bc.ca> 2013-01-21 14:45 >>>

Is this still accurate ?

Perry Clark, CA  
Executive Director,  
Policing, Security and Law  
Enforcement Infrastructure and Finance  
Policing and Security Programs Branch  
Ministry of Justice  
Phone 250 356-8146  
Cell s.17  
Fax 250 356-7747

---

**From:** Sitter, Donna GCPE:EX  
**Sent:** Monday, January 21, 2013 2:30 PM  
**To:** Clark, Perry JAG:EX  
**Cc:** MacLeod, Peggy JAG:EX; Forbes, Patricia C GCPE:EX; Scholten, Tasha GCPE:EX  
**Subject:** MCFD media request re highway 16  
**Importance:** High

Hi Perry - Is this still accurate - It's part of a media request below:

In addition, the government has spent approximately \$20 million on this investigation since 2005 and currently spends approximately \$5 million per year (Project E-PANA). In September, the RCMP announced that they had solved one of the historical Highway of Tears cases.

## Butler, Sylvia JAG:EX

---

**From:** Bradley LANTHIER <Bradley.Lanthier@rcmp-grc.gc.ca>  
**Sent:** Wednesday, August 27, 2014 2:48 PM  
**To:** Aube, Mike JAG:EX  
**Subject:** Fwd: Re: FW: Request: Impact of Budget Reduction (Away on Vacation until September 4, 2014)

>>> Dawn ROBERTS 2014/08/27 2:43 PM >>>  
Here is what I sent Ian:

We can confirm that the recently announced reductions in the BC RCMP Provincial budget has resulted in a \$1.4 million cut to the Major Crimes Section - primarily the Special Projects/Unsolved Homicide/Missing Persons program, which includes 13 Investigators - 6 within Project E-PANA.

Project E-PANA, which is investigating the deaths and disappearances of 18 women and girls in BC's Northern and Central region, falls within the Special Projects unit. E-PANA remains a priority investigation and investigative efforts are active and on-going.

Throughout the project, the investigative team has expanded and adjusted to deal with the various tasks and tips. At its peak there were roughly 70 Investigators working on the project along with support staff. That number has dropped to about 12 investigators (members) and support staff who are fully dedicated to the investigation. While the number of investigators have scaled down, we have the resources necessary to deal with the investigative needs at this time from interviews to forensic analysis. Additional efforts with respect to education and prevention campaigns are also underway, especially in North District, and they have not been impacted by the budget reduction.

E-PANA continues to investigate possible suspects or persons of interest and have the capacity to expand and respond as needed. We remain committed to investigation and victim's families in determining what happened to their loved ones.

We once again encourage anyone with any information to please call Tip Line 1-877-543-4822. For more information about E-PANA visit: <http://bc.rcmp-grc.gc.ca/ViewPage.action?siteNodeId=1525&languageId=1&contentId=27048>

>>> Bradley LANTHIER 2014/08/27 2:41 PM >>>  
This was sent to all for feedback and review prior to going out

>>> Bradley LANTHIER 2014/08/26 3:39 PM >>>  
Hi Mike,

As a result of the budget reduction the following positions have been impacted:



## **MCU- EPANA & Historical Homicides**

1 Cst Position  
6 CPL Positions  
1 Sgt position  
3 S/Sgt Positions

Two of the CPL positions were vacant.

Overall out of the positions that have been impacted, only three were vacant.

Hope this helps.

Brad

>>> "Aube, Mike JAG:EX" <[Mike.Aube@gov.bc.ca](mailto:Mike.Aube@gov.bc.ca)> 2014/08/22 9:19 AM >>>  
Hi Brad,

Looks like you're it on this one.

Call me if you've got questions.

Thanks,

Mike Aubé | Program Manager | Police Services Division | T: 604.660.2986 C: 604.365.3101

-----Original Message-----

From: [Postmaster@rcmp-grc.gc.ca](mailto:Postmaster@rcmp-grc.gc.ca) [<mailto:Postmaster@rcmp-grc.gc.ca>] On Behalf Of Max XIAO  
Sent: Friday, August 22, 2014 9:18 AM  
To: Aube, Mike JAG:EX  
Subject: Re: Request: Impact of Budget Reduction (Away on Vacation until September 4, 2014)

I am currently away. If you require immediate assistance please contact Brad Lanthier, A. RD Finance at 778-290-2705.

Max

>>> "Aube, Mike JAG:EX" <[Mike.Aube@gov.bc.ca](mailto:Mike.Aube@gov.bc.ca)> 08/22/14 09:17 >>>

Hi Max,

Clayton has requested that the RCMP provide us with the following.

We need to know precisely which positions are being cut as a result of the budget reduction. We need the RCMP to identify how many positions, how many are presently occupied and will be transferred out, etc. We need vacant vs truly eliminated.

Basically, the true impact of actual bodies is what's required. How many positions presently occupied are actually being reduced and what those positions are.

We need this detail next week.

Thanks,

Mike Aubé | Program Manager | Police Services Division | T: 604.660.2986 C: s.17

## Butler, Sylvia JAG:EX

---

**From:** Bradley LANTHIER <Bradley.Lanthier@rcmp-grc.gc.ca>  
**Sent:** Tuesday, August 26, 2014 3:39 PM  
**To:** Aube, Mike JAG:EX  
**Cc:** Jim GRESHAM; Kevin HACKETT; Norm LIPINSKI; Robert JORSSEN; Wayne RIDEOUT  
**Subject:** Re: FW: Request: Impact of Budget Reduction (Away on Vacation until September 4, 2014)

Hi Mike,

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Mike Aubé | Program Manager | Police Services Division | T: 604.660.2986 C: s.17

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From: [Postmaster@rcmp-grc.gc.ca](mailto:Postmaster@rcmp-grc.gc.ca) [mailto:[Postmaster@rcmp-grc.gc.ca](mailto:Postmaster@rcmp-grc.gc.ca)] On Behalf Of Max XIAO  
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Mike Aubé | Program Manager | Police Services Division | T: 604.660.2986 C: s.17

**Butler, Sylvia JAG:EX**

---

**From:** Tonia Enger <Tonia.Enger@rcmp-grc.gc.ca>  
**Sent:** Wednesday, September 3, 2014 10:59 AM  
**To:** Aube, Mike JAG:EX  
**Cc:** Bradley LANTHIER; Jay Freemantle  
**Subject:** Follow up questions

Hi Mike, as a follow up to your questions.

Not Responsive

s.15, s.16

Hope this helps, let me know if you have more questions.

Tonia

778-290-2890



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June 4, 2014

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s.15, s.16, s.17

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Branch, E & M Divisions, RCMP  
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I would like to acknowledge your letter of July 15, 2014 and provide you an update on what the RCMP will be doing in response.

I appreciate that you are only capable of providing an estimated 2014/15 budget delegation at this time. I would note, however, that any additional reduction further into the fiscal year will make it increasingly challenging, if not impossible, for me to meet my obligations under the Financial Administration Act without unprecedented, drastic changes to our service delivery model in British Columbia.

While you have identified a Provincial Business Line (PBL) budget reduction in the amount of \$2,977,000, the real impact to the PBL is \$4,252,858 at 100% dollars. In response, and in recognition of the province's direction that front line service delivery be protected to the degree possible, immediate reductions will be undertaken within Criminal Operations – Investigative Services and Organized Crime.

Earlier today my senior command staff and I held a teleconference with municipal police chiefs on the CFSEU/OCA Board of Governance. The result was a reduction of the CFSEU/OCA budget in the amount of 2.8 million dollars. To realize the required savings, one complete 12 member CFSEU enforcement team will be collapsed

s.15, s.16

s.15, s.16      Given that we are well into the fiscal year, additional savings for this year will be realized through the freezing of current vacancies, reducing investigational assistance to partner agencies and the application of strict limits to operational travel and overtime requirements.

The remainder of the budget reduction, approximately 1.4 million dollars, will come from the

s.15, s.16

s.15, s.16 This will be represented by a reduction of 13 positions, including 6 positions within the Project E-PANA (Highway of Tears) investigative team.

I anticipate that this may attract some media attention and public comment over time, including comment from families associated to Project E-PANA. I ask that if any of the reductions referenced above are not aligned with your understanding of my previous correspondence and our discussions, that I be advised immediately.

Sincerely,

A handwritten signature in black ink, appearing to read 'Callens', with a stylized flourish at the end.

Craig J. Callens, Deputy Commissioner, O.O.M.  
Commanding Officer, "E" Division

14200 Green Timbers Way  
Mailstop #308  
Surrey, BC V3T 6P3

cc: A/Comm. Wayne Rideout, CROPS, Investigative Service and Organized Crime  
Mr. Robert Jorssen, Executive Director, RCMP Corporate Management Branch  
Mr. Perry Clark, Executive Director, Policing Infrastructure and Finance

## Pecknold, Clayton JAG:EX

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**From:** Craig CALLENS <craig.callens@rcmp-grc.gc.ca>  
**Sent:** Wednesday, July 30, 2014 6:19 PM  
**To:** Pecknold, Clayton JAG:EX  
**Subject:** Re: Letter re budget

Thanks Clayton. I'll call tomorrow.

Craig Callens, D/Commr.  
Commanding Officer  
"E" Division RCMP  
778-290-2503

-----Original Message-----

**From:** "Pecknold, Clayton JAG:EX" <Clayton.Pecknold@gov.bc.ca>  
**To:** CALLENS, Craig <craig.callens@rcmp-grc.gc.ca>

**Sent:** 2014-07-30 20:26:29  
**Subject:** Letter re budget

Craig, I have advanced your letter re budget through lori and it is now scheduled for briefing and decision on August 11. The decision is essentially fund or proceed with reduction per my letter to you and your scenarios. I'm around tomorrow and Friday if you want to discuss further.

## Pecknold, Clayton JAG:EX

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**From:** Max XIAO <Max.Xiao@rcmp-grc.gc.ca>  
**Sent:** Tuesday, August 12, 2014 1:07 PM  
**To:** Pecknold, Clayton JAG:EX; Clark, Perry JAG:EX; Robert JORSSSEN  
**Cc:** Norm LIPINSKI; Wayne RIDEOUT  
**Subject:** RE: More detail

I spoke to Jim and the proposed direction for MCS is confirmed.

Max

>>> "Pecknold, Clayton JAG:EX" <[Clayton.Pecknold@gov.bc.ca](mailto:Clayton.Pecknold@gov.bc.ca)> 2014/08/12 1:03 PM >>>

Thanks ok. We will not hold anyone to this precisely just want to make sure minister has a general sense of specifics. We recognise things will evolve. I appreciate the prompt reply. Sorry for the tight turnaround.

Clayton J. Pecknold, M.O.M.

Assistant Deputy Minister, Policing & Security

Ministry of Justice, Province of British Columbia

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**From:** Max XIAO [<mailto:Max.Xiao@rcmp-grc.gc.ca>]  
**Sent:** Tuesday, August 12, 2014 1:02 PM  
**To:** Pecknold, Clayton JAG:EX; Clark, Perry JAG:EX; Robert JORSSSEN  
**Cc:** Norm LIPINSKI; Wayne RIDEOUT  
**Subject:** Re: More detail

We have confirmed below for CFSEU is accurate. I was not aware of a 2pm deadline today. I will try to get you a confirmation on MCS (via Jim) in the next 30 minutes.

Max

>>> "Pecknold, Clayton JAG:EX" <[Clayton.Pecknold@gov.bc.ca](mailto:Clayton.Pecknold@gov.bc.ca)> 2014/08/12 9:45 AM >>>  
Perry/Max/Robert:

The Minister has asked for more detail on how the cuts will be implemented. I realise that there will be some fluidity to this in term of positions/operational budgets but can you please review this on a priority basis and add/delete/amend as you see fit. I cobbled this together from the info I have. Thanks

- 2.8 CFSEU and 1.4 special projects which houses unsolved homicide and missing persons (not an investigative body – they are a coordinator.)

Freezing and/or managing current and anticipated vacancies in CFSEU-BC is expected to realize savings of another **\$300,000** for the remainder of FY 2014 – 2015.

Careful management of overtime and travel expenditures expected to realize savings of another **\$150,000** for the remainder of FY 2014 – 2015.

Reduce contracted employees.

- 6 fulltime from EPANA will be moved – s.15, s.16  
s.15, s.16
- Reducing investigational assistance to partner agencies is expected to realize savings of another **\$250,000** for the remainder of FY 2014 – 2015.
- They will also reduce number of teams – reduce assistance to partner agencies and operational support reduced.

Clayton J. Pecknold, M.O.M.  
Assistant Deputy Minister, Policing & Security  
Ministry of Justice, Province of British Columbia