

Hall, Jane M CSCD:EX

From: Turner, Shauna JTI:EX
Sent: Thursday, March 22, 2012 4:02 PM
To: Morgan, Melissa JTI:EX
Subject: FW: Update for mandate review IN
Attachments: IN_BCIC-PTC mandate review_Sept 26_FINAL.docx

From: Pearce, Deborah A GCPE:EX
Sent: Thursday, January 12, 2012 11:46 AM
To: Turner, Shauna JTI:EX
Cc: Ewanchuk, Tim JTI:EX; Friesen, Melanie JTI:EX; Heiman, Carolyn GCPE:EX
Subject: Update for mandate review IN

Hi Shauna

Just chatted with Tim, and I gather it's likely you'll be telling BCIC the results of the mandate review next week. I'll need to update our IN (attached); pls send me the cab sub to work from.

Thanks

Deb

Deb Pearce
Senior Public Affairs Officer
Ministry of Jobs, Tourism and Innovation
250 356-5613 / Cell: 250 888-0299 / Fax: 250 356-9829
Deborah.Pearce@gov.bc.ca

ADVICE TO MINISTER

CONFIDENTIAL ISSUES NOTE

Ministry of Jobs, Tourism and Innovation

Date: UDATE: Sept. 26, 2011

Minister Responsible: Hon. Pat Bell

BC Innovation Council / Premier's Technology Council review

ADVICE AND RECOMMENDED RESPONSE:

- As we review our economic development priorities, it's become increasingly clear that innovation and technology are fundamental in supporting all sectors of B.C.'s economy.
- The high-tech sector itself contributes \$9.3 billion to our GDP and creates more than 83,000 jobs all around the province.
- To continue to support this sector, we're reviewing the mandates of the Premier's Technology Council and the BC Innovation Council – after 10 years of operation for the former and almost seven for the latter.
- This timely review allows us to look in depth at the contributions these organizations have made and recommendations for moving forward.
- The review is being led by Dr. Moira Stilwell, Parliamentary Secretary for Industry, Research and Innovation, which demonstrates the high level of importance we place on the sector.
- The mandate review also lets us take a look at what has been tried elsewhere that may work for B.C., or where there are opportunities for us to lead with something new.
- This is, by its very definition, an innovative sector – and the way in which we support it has to be innovative as well.

KEY FACTS:

The Premier's Technology Council, with 15 members from the private sector, academia and government, was struck 10 years ago to advise the premier on technology-related issues.

The BC Innovation Council was formed in 2004 by merging the Innovation and Science Council of B.C. with the Advanced Systems Institute. BCIC's purpose was to centralize government's technology development and commercialization programs.

Government has hired an independent consultant, 22c Partners Inc. of Vancouver, to work with the two councils, as well as people in government, academia and other jurisdictions, to determine the most effective way to help the province's innovation and technology sectors to grow, and to review the mandates of the organizations. The consultant will submit a final report to the deputy minister of Jobs, Tourism and Innovation by the end of September 2011.

The mandate review portion of the contract included comparing the PTC and BCIC's mandates, and reviewing the boards' membership for overlaps or gaps.

According to 2007 data from BC Stats (update scheduled to be released September 2011, numbers won't change much), the high-tech sector:

- Contributes \$9.3 billion to the province's GDP.
- Provides more than 83,000 jobs, with average wages more than 1.5 times the provincial average.

- Creates wealth around the province: 68 per cent of high-tech jobs are in the Lower Mainland (61 per cent of all B.C. jobs are located in that region).

BCIC has had rapid changeover of top staff in recent years, with five CEOs in 3½ years, three of whom collected severance.

- Danny Robinson, CEO - \$84,500 severance paid in 2010-11
- Lisa Payne, acting CEO – no severance (she left BCIC in late 2010)
- Dean Rockwell, CEO – no severance, but BCIC reimbursed him for \$211,163.59 in moving expenses over two years
- David Dolphin, CEO – \$100,000 severance paid in 2007-08
- Matthew Watson, CEO – \$100,000, severance paid in 2007-08
- Cindy Lum, former COO – \$234,090 severance paid in 2007-08

Between 2008-09 and 2010-11, six other members of the administration were laid off by then-CEO Dean Rockwell, with severance totalling \$238,074.

Communications Contact:	Carolyn Heiman, Manager	250 387-2799 / 250 888-3545
Drafter:	Deb Pearce, Sr. PAO	250 356-5613 / 250 888-0288
Program Area Contact:	Melanie Friesen	250 356-1894 / 250 507-8636
File Created:	June 14, 2011	
File Updated:	July 5, 2011; June 17, 2011	
File Location:	c:\users\janehall\appdata\local\microsoft\windows\temporary internet files\content.outlook\6bgb832z\in_bcic-ptc mandate review_sept 26_final.docx	

Program Area	Comm. Director	ADM	DM	Sent to MO
Tim Ewanchuk	Marisa	Jane	Dana	

Hall, Jane M CSCD:EX

From: Turner, Shauna JTI:EX
Sent: Thursday, March 22, 2012 4:01 PM
To: Morgan, Melissa JTI:EX
Subject: FW: URGENT Melanie: Background Notes - PTC, BCIC Reviews, Not Responsive

From: Watt, Norma JTI:EX
Sent: Friday, December 2, 2011 2:30 PM
To: Turner, Shauna JTI:EX
Subject: RE: URGENT Melanie: Background Notes - PTC, BCIC Reviews, Not Responsive

These 3 pieces are in your binder under tab 4, Cab Sub meeting with Dana @ 10am on Dec 5. If you need them electronically, they are in your calendar. Norma

Norma Watt

From: Turner, Shauna JTI:EX
Sent: Friday, December 2, 2011 2:04 PM
To: Watt, Norma JTI:EX
Subject: URGENT Melanie: Background Notes - PTC, BCIC Reviews, Not Responsive
Importance: High

Hi Norma,

Melanie (and Jennifer) were preparing notes for me yesterday that need to go up to Dana with the other information that I have on the go regarding the Cab Sub on Innovation.

Can you please follow up immediately with Melanie to see where the notes are. If she has prepared them for my signature (folder etc. BN style) I need to have them scanned and emailed to me right away.

Thanks very much,

Shauna

Hall, Jane M CSCD:EX

From: Turner, Shauna JTI:EX
Sent: Thursday, March 22, 2012 4:00 PM
To: Morgan, Melissa JTI:EX
Subject: FW: BCIC Mandate Review sub from October

From: Friesen, Melanie JTI:EX
Sent: Tuesday, November 29, 2011 9:56 AM
To: Turner, Shauna JTI:EX
Subject: BCIC Mandate Review sub from October

FYI

From: Friesen, Melanie JTI:EX
Sent: Tuesday, October 25, 2011 2:22 PM
To: Watt, Norma JTI:EX
Subject: FW: 63353 - BIG RUSH



BCIC Cabinet
Decision Summary .



BCIC review sub
DRAFT.docx



BCIC Mandate
Review CabSub sli..



Cab Sub --

appendix 1 Intervie



Cabinet Decision Summary Sheet

Ministry: Jobs, Tourism and Innovation

Date: 02/11/2011

Title: BC Innovation Council (BCIC) Mandate Review

s12





Cabinet Submission – Request for Decision

Minister: Pat Bell, Minister of Jobs, Tourism and Innovation

Ministry: Jobs, Tourism and Innovation (the Ministry)

Date: 02/11/2011 Ministry Document #:

Title: BC Innovation Council Mandate Review

s12



Background / Context:

BCIC was created through the 2004 merger of the Innovation and Science Council of BC and the Advanced Systems Institute. Its current mandate includes the delivery of technology commercialization and entrepreneurial development programs and initiatives for the technology industry, by supporting start-up companies and facilitating partnerships between industry and academia. Programming, largely co-funded and delivered through partners, includes the BCIC-New Ventures Competition, entrepreneurship@ series, mentor program, nine BC Regional Science and Technology Council (BCRSTN) offices, and eight University Industry Liaison Offices (UILOs). Funding for the Premier's Technology Council (PTC) and the BC Progress Board flows through BCIC.

s12

Pages 10 through 12 redacted for the following reasons:

s12

BC Innovation Council Mandate Review

Cabinet Submission – Request for Decision



Pages 14 through 19 redacted for the following reasons:

s12

Hall, Jane M CSCD:EX

From: Turner, Shauna JTI:EX
Sent: Thursday, March 22, 2012 3:59 PM
To: Morgan, Melissa JTI:EX
Subject: FW: BCIC - Cab Sub slides and notes

From: Friesen, Melanie JTI:EX
Sent: Monday, November 21, 2011 3:01 PM
To: Turner, Shauna JTI:EX
Subject: FW: BCIC - Cab Sub slides and notes

Deck template – BCIC logo will need to be removed

From: Ewanchuk, Tim JTI:EX
Sent: Wednesday, October 19, 2011 3:19 PM
To: Friesen, Melanie JTI:EX
Subject: BCIC - Cab Sub slides and notes

Hi Melanie.

Here is the final draft of the BCIC Cab Sub Slides and Speaking notes for your review and approval.

Thanks

Tim




BCIC Mandate
Review CabSub sli..

From: Williams, Jennifer JTI:EX
Sent: Wednesday, October 19, 2011 1:48 PM
To: Ewanchuk, Tim JTI:EX
Subject: Cab Sub slides V.3

The latest....

Jenny Williams, Policy Analyst
Research and Innovation Branch

B.C. Ministry of Jobs, Tourism and Innovation
Tel: 250 356-1619 Fax: 250 387-3725
<mailto:jennifer.williams@gov.bc.ca>

 Rethink Reduce Reuse Repair Recycle

From: Ewanchuk, Tim JTI:EX
Sent: Wednesday, October 19, 2011 10:04 AM
To: Williams, Jennifer JTI:EX
Subject: RE: Cab Sub slides

Thanks I'll drop by in a few minutes after a quick call..

Tim


From: Williams, Jennifer JTI:EX
Sent: Wednesday, October 19, 2011 9:34 AM
To: Ewanchuk, Tim JTI:EX
Subject: Cab Sub slides

Although we did get sent an official template through Norma Watt, Jane likes this version better. ☺

<< File: BCIC Mandate Review CabSub slides.pptx >>

Thanks,
Jenny

Jenny Williams, Policy Analyst
Research and Innovation Branch
B.C. Ministry of Jobs, Tourism and Innovation
Tel: 250 356-1619 Fax: 250 387-3725
<mailto:jennifer.williams@gov.bc.ca>

 Rethink Reduce Reuse Repair Recycle

Hall, Jane M CSCD:EX

From: Turner, Shauna JTI:EX
Sent: Thursday, March 22, 2012 3:57 PM
To: Morgan, Melissa JTI:EX
Subject: FW: PTC, BCIC Materials for Athana

From: Olson, Alisha PREM:EX
Sent: Tuesday, November 8, 2011 3:39 PM
To: Turner, Shauna JTI:EX
Subject: RE: PTC, BCIC Materials for Athana

Thanks, Shauna!

I will ask her about the report and let you know if she requires it, though I do believe I printed it for her recently.

Thanks,

Alisha

Alisha Olson

Executive Administrative Coordinator
Deputy Minister's Office | Office of the Premier
(T):250 356-2605 (F): 250 356-7258
(E):Alisha.Olson@gov.bc.ca

From: Turner, Shauna JTI:EX
Sent: Tuesday, November 8, 2011 3:06 PM
To: Olson, Alisha PREM:EX
Subject: PTC, BCIC Materials for Athana

Hi Alisha,

Please pass these along to Athana for our call tomorrow at 5:00 PM. I am assuming that she has Not Responsive on hand already. Please let me know if this is not the case and I will see that she receives a copy.

Thanks,

Shauna

PTC Mandate Review Report:
<< File: PTC Final Report Oct 28 11.docx >>

BCIC Mandate Review Report:

<< File: Final BCIC Report Oct 7 BQ.DOCX >>

BCIC Mandate Review Cab Sub:

<< File: BCIC review sub DRAFT.docx >> << File: Cab Sub -- Appendix 1
Decision Summary Sheet DRAFT.docx >>

s12

>> << File: BCIC Cabinet

Melanie Friesen

A/Executive Director, Research & Innovation Branch

Ministry of Jobs, Tourism and Innovation, Province of British Columbia

melanie.friesen@gov.bc.ca

phone: 250-356-1894 fax: 250-387-3725

Hall, Jane M CSCD:EX

From: Turner, Shauna JTI:EX
Sent: Thursday, March 22, 2012 3:56 PM
To: Morgan, Melissa JTI:EX
Subject: FW: Meeting Request: Tomorrow with Athana Mentzelopoulos

From: Fekete, Renee JTI:EX
Sent: Tuesday, November 8, 2011 10:17 AM
To: Turner, Shauna JTI:EX
Cc: Watt, Norma JTI:EX; Travelbea, Jennifer JTI:EX
Subject: RE: Meeting Request: Tomorrow with Athana Mentzelopoulos

Could you do 2 pm?

Renee Fekete
Executive Assistant, Deputy Minister's Office
Ministry of Jobs, Tourism and Innovation
PO Box 9846, Stn Prov Govt
Victoria, BC V8W 9T2
Telephone: (250) 952-0103; Facsimile: (250) 356-1195



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From: Turner, Shauna JTI:EX
Sent: Tuesday, November 8, 2011 9:17 AM
To: Fekete, Renee JTI:EX
Cc: Watt, Norma JTI:EX; Travelbea, Jennifer JTI:EX
Subject: RE: Meeting Request: Tomorrow with Athana Mentzelopoulos
Importance: High

Hi Renee,

It will need to be 5:00 – 6:00 PM. I'll have Trish (filling in for Norma) send a calendar invitation for that timeslot.

I look forward to the conversation.

Best,

Shauna

From: Fekete, Renee JTI:EX
Sent: Tuesday, November 8, 2011 9:11 AM
To: Turner, Shauna JTI:EX
Cc: Watt, Norma JTI:EX; Travelbea, Jennifer JTI:EX
Subject: Meeting Request: Tomorrow with Athana Mentzelopoulos
Importance: High

Hi Shauna,

Athana Mentzelopoulos has requested a meeting for tomorrow regarding PTC, BCIC and Not Responsive on innovation for an hour. This meeting can be done by phone if necessary. They would like all the materials you have on the PTC and BCIC mandate reviews be sent to their office.

Unfortunately, Athana's calendar is already quite full, leaving few choices for this meeting, but here's what they have available: 12 pm – 1 pm; 5 pm – 6 pm; or 7:30 am – 8:30 am.

Thank you for accommodating this request.

Renee Fekete

Executive Assistant, Deputy Minister's Office
Ministry of Jobs, Tourism and Innovation
PO Box 9846, Stn Prov Govt
Victoria, BC V8W 9T2
Telephone: (250) 952-0103; Facsimile: (250) 356-1195



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Hall, Jane M CSCD:EX

From: Turner, Shauna JTI:EX
Sent: Thursday, March 22, 2012 3:56 PM
To: Morgan, Melissa JTI:EX
Subject: FW: PTC & BCIC

-----Original Message-----

From: Hansen, Brian AVED:EX
Sent: Tuesday, November 8, 2011 8:54 AM
To: Turner, Shauna JTI:EX
Cc: Farkas, George CSCD:EX; Carroll, Sandra JTI:EX
Subject: RE: PTC & BCIC

Kind thx

-----Original Message-----

From: Turner, Shauna JTI:EX
Sent: Tuesday, November 8, 2011 7:46 AM
To: Hansen, Brian AVED:EX
Cc: Farkas, George CSCD:EX; Carroll, Sandra JTI:EX
Subject: PTC & BCIC

Hi Brian,

I understand that you were inquiring as to the status of the BCIC and PTC reviews. Both continue to move forward with an anticipated resolution prior to the year end.

Please feel free to pass this along to AVED and don't hesitate to get in touch if you have any further questions.

Regards,

Shauna

Hall, Jane M CSCD:EX

From: Turner, Shauna JTI:EX
Sent: Thursday, March 22, 2012 3:55 PM
To: Morgan, Melissa JTI:EX
Subject: FW: Questions: FW: BCIC & PTC

-----Original Message-----

From: Farkas, George CSCD:EX
Sent: Friday, November 4, 2011 12:27 PM
To: Turner, Shauna JTI:EX; Carroll, Sandra JTI:EX
Subject: FW: Questions: FW: BCIC & PTC

Shauna/Sandra - Can you answer this question please and I can respond to AVED.

-----Original Message-----

From: Hansen, Brian AVED:EX
Sent: Friday, November 4, 2011 12:14 PM
To: Farkas, George CSCD:EX
Subject: RE: Questions: FW: BCIC & PTC

s13, s17

-----Original Message-----

From: Farkas, George CSCD:EX
Sent: Friday, November 4, 2011 8:32 AM
To: Hansen, Brian AVED:EX
Subject: FW: Questions: FW: BCIC & PTC

Good morning Brian. Your question is a bit cryptic. Are you referring to the issues going before P and P or their GLEs?

George Farkas
A/Assistant Deputy Minister
Management Services Division
Serving the Ministries of
Community, Sport, and Cultural Development & Jobs, Tourism ,and Innovation Telephone :250-387-9180
Cell: s.17

-----Original Message-----

From: Pearson, Barbera CSCD:EX
Sent: Friday, November 4, 2011 8:30 AM
To: Farkas, George CSCD:EX
Subject: Questions: FW: BCIC & PTC

Hi George:
Would you please answer Brian Hansen's question.
Thanks,

Barb

From: Earl, Jennifer AVED:EX
Sent: November 4, 2011 8:15 AM
To: Pearson, Barbera CSCD:EX
Subject: FW: BCIC & PTC

Hi Barbara - are you supporting George Farkas? If so, Shauna Brouwer advised Brian that George would know the status of Brian's question below. Could you please find out from him and advise?

Thank you,

Jennifer Earl | ADM's Office | Decision Support & Accountability Division Ministry of
Advanced Education Executive Administrative Assistant
Phone: (250) 356-2496
Fax: (250) 356-5468

-----Original Message-----

From: Hansen, Brian AVED:EX
Sent: Wednesday, November 2, 2011 5:20 PM
To: Brouwer, Shauna CSCD:EX
Cc: Earl, Jennifer AVED:EX
Subject: BCIC & PTC

Hi Shauna,

My DM is asking if the review of these entities is now completed? Can you let me know the status. Thx in advance Brian PS. We should catch up soon.

Sent from my iPhone

Not Responsive

From: Turner, Shauna JTI:EX
Sent: Friday, November 4, 2011 9:33 AM
To: Watt, Norma JTI:EX
Cc: Travelbea, Jennifer JTI:EX
Subject: Fwd:

not responsive

not responsive

Hi Norma,

Not Responsive

Not Responsive

S22

S22

Tx,

Shauna

Begin forwarded message:

From: "Travelbea, Jennifer JTI:EX" <Jennifer.Travelbea@gov.bc.ca>
Date: 4 November, 2011 9:07:16 AM PDT
To: "Turner, Shauna JTI:EX" <Shauna.Turner@gov.bc.ca>
Subject:

not responsive

not responsive

Good morning, please see Sean's response below re: progress report.

Let me know if I can do anything further...

JT

-----Original Message-----

From: Murry, Sean JTI:EX

Sent: Thursday, November 3, 2011 11:41 AM

To: Travelbea, Jennifer JTI:EX

Subject: RE: not responsive

not responsive

We will discuss the roundtable meeting possibility at the next meeting. That should be on the agenda

Sean Murry

Office of the Minister

Ministry of Jobs, Tourism and Innovation

(T): 250.356.2771 (F) 250.356.3000

-----Original Message-----

From: Travelbea, Jennifer JTI:EX

Sent: Thursday, November 3, 2011 11:35 AM

To: Murry, Sean JTI:EX

Subject: RE: not responsive

not responsive

Ok, thanks.

Could you also please check in to whether PS Stilwell would like to do a progress report on the BCIC/PTC files for a roundtable with the business community before the end of the year - or alternatively mid-January?

Not Responsive

Not Responsive

-----Original Message-----

From: Murry, Sean JTI:EX

Sent: Wednesday, November 2, 2011 2:05 PM

To: Travelbea, Jennifer JTI:EX; Wolford, Jessica LASS:EX

Cc: 'M.Stilwell@leg.bc.ca'

Subject:

not responsive

not responsive

not responsive
and not responsive work.

Moirra may also want to share some thoughts on the BCIC review

Sean Murry

Sent from my BlackBerry Wireless Handheld

Not Responsive

From: Turner, Shauna JTI:EX
Sent: Wednesday, November 02, 2011 7:58 PM
To: Wicks, Ann BRDO:EX
Cc: Burnes, Jane I JTI:EX
Subject: not responsive

Not Responsive

With two core mandate reviews in progress and the board expansion with BCRF, governance and selection are very much top of mind.

Not Responsive

Best,

Shauna

Not Responsive

Not Responsive

From: Burnes, Jane I JTI:EX
Sent: Wednesday, November 2, 2011 1:51 PM
To: Wicks, Ann BRDO:EX
Cc: Turner, Shauna JTI:EX
Subject: not responsive

Hi, Ann. As you may know,

s.22

s.22

Not Responsive

Not Responsive You folks will no doubt be talking about
BCIC board appointments, PTC, the BC Renaissance Fund, etc.. Not Responsive

Not Responsive

Not Responsive

Jane Burnes, BA, MPA (Hvd)

Executive Director, Hosting Program

Ministry of Jobs, Tourism and Innovation

(250) 889-1054

<image001.jpg>

Smith, Julia JTI:EX

From: Turner, Shauna JTI:EX
Sent: Thursday, March 22, 2012 3:53 PM
To: Morgan, Melissa JTI:EX
Subject: FW: Meeting up
Attachments: BCIC_Mandate_Update_Briefing_110920.pdf; ATT00001.htm; BCIC_future_role_111014-1.pdf; ATT00002.htm

From: Mark Payne [<mailto:mpayne@bcic.ca>]
Sent: Wednesday, November 2, 2011 9:01 AM
To: Turner, Shauna JTI:EX
Subject: Meeting up

Hi Shauna

Thanks for talking the time yesterday - its was really good to meet and helpful to get an update on the current situation.

I also had a very positive meeting with Melanie and Tim - I believe I was able to give them a very clear overview of the programs/activities we would progress

s13

s13

We discussed a couple of background documents and have attached:

1. Mandate Meeting Notes - this is the briefing note I provided our Board with following the meeting s13

s13

Confidential

BCIC Mandate Review Briefing

September 20, 2011

s.13

Pages 36 through 47 redacted for the following reasons:

s.13

s13

Hall, Jane M CSCD:EX

From: Friesen, Melanie JTI:EX
Sent: Wednesday, October 26, 2011 9:04 AM
To: Turner, Shauna JTI:EX
Subject: BCIC and PTC mandate review reports
Attachments: PTC Final Report Sept 28th.docx; Final BCIC Report Oct 7 BQ.DOCX

Sounds good. I've attached both reports so that you have them electronically as well.

-----Original Message-----

From: Turner, Shauna JTI:EX
Sent: Wednesday, October 26, 2011 8:58 AM
To: Friesen, Melanie JTI:EX
Subject: RE: BCIC

Thanks Melanie. I spoke to Dana at the end of the day yesterday and I have a couple of items to share with you as a result. I'm asking Norma to find some time for you and I today to sit down and go through some reports.

Dana indicated that you should have the 22c report for the PTC. Do you have that yet? If so, it would be helpful to bring it to our meeting (as above).

Best,

Shauna

-----Original Message-----

From: Friesen, Melanie JTI:EX
Sent: Wednesday, October 26, 2011 8:55 AM
To: Turner, Shauna JTI:EX
Subject: RE: BCIC

Here you go. We had given this one to Dana for the conversation between her, the consultants and BCIC in late September and she seemed satisfied with it.

-----Original Message-----

From: Turner, Shauna JTI:EX
Sent: Wednesday, October 26, 2011 8:43 AM
To: Hayden, Dana JTI:EX
Cc: Friesen, Melanie JTI:EX
Subject: RE: BCIC

Will do.

-----Original Message-----

From: Hayden, Dana JTI:EX
Sent: Wednesday, October 26, 2011 7:07 AM
To: Turner, Shauna JTI:EX
Cc: Friesen, Melanie JTI:EX
Subject: BCIC

For the meeting we have today with min. Bell can you please bring a summary of the 22c recommendations

Dana Hayden

Deputy Minister,
Ministry of Jobs, Tourism and Innovation

Pages 50 through 138 redacted for the following reasons:

s13

Hall, Jane M CSCD:EX

From: Burnes, Jane I JTI:EX
Sent: Thursday, October 20, 2011 11:01 AM
To: Ewanchuk, Tim JTI:EX; Friesen, Melanie JTI:EX
Subject: RE: BCIC mandate review report

I think the missing piece is Dana. If you don't hear from her, perhaps you should do a new draft, share with Shauna, and send to Dana as a reminder you are waiting for her feedback.

Jane Burnes, BA, MPA (Hvd)
Executive Director, Hosting Program
Ministry of Jobs, Tourism and Innovation
(250) 889-1054

-----Original Message-----

From: Ewanchuk, Tim JTI:EX
Sent: Thursday, October 20, 2011 11:00 AM
To: Burnes, Jane I JTI:EX; Friesen, Melanie JTI:EX
Subject: RE: BCIC mandate review report

Thanks Jane.

Cheryl's feedback make sense, but we do lack room to add in extra information. Do you know if there is any other feedback we should be waiting for ? if not, we'll start on incorporating Cheryl's points as best as possible today.

Tim

-----Original Message-----

From: Burnes, Jane I JTI:EX
Sent: Wednesday, October 19, 2011 10:18 PM
To: Friesen, Melanie JTI:EX; Ewanchuk, Tim JTI:EX
Subject: FW: BCIC mandate review report

As discussed, let's collect all feedback and have one go at revising/updating s.13
As this has been postponed until Nov 2 meeting, you can decide whether to involve me. No hard feelings if I'm not in the loop -- good luck and let me know if I can help.
I will make the offer to help to Shauna when I meet with her tomoro.

Jane Burnes, BA, MPA (Hvd)
Executive Director, Hosting Program
Ministry of Jobs, Tourism and Innovation
(250) 889-1054

-----Original Message-----

From: Farkas, George CSCD:EX
Sent: Wed, October 19, 2011 3:11 PM
To: Burnes, Jane I JTI:EX
Subject: FW: BCIC mandate review report

Jane, some additional feedback from Cheryl Hall.

George Farkas
A/Assistant Deputy Minister

Management Services Division
Serving the Ministries of
Community, Sport, and Cultural Development & Jobs, Tourism ,and Innovation Telephone :250-
387-9180
Cell: 250-213-3010

-----Original Message-----

From: Hall, Cheryl CSCD:EX
Sent: Wednesday, October 19, 2011 2:01 PM
To: Farkas, George CSCD:EX
Cc: Mullen, Shannon CSCD:EX
Subject: FW: BCIC mandate review report

Hi George,
A few observations in reviewing this report:

s12

cheryl

-----Original Message-----

From: Mullen, Shannon CSCD:EX
Sent: Wednesday, October 19, 2011 12:58 PM
To: Hall, Cheryl CSCD:EX
Cc: Farkas, George CSCD:EX
Subject: Fw: BCIC mandate review report

Any thoughts? I forwarded a few comments but George has not had time to look with a detailed eye so he agreed that it may help for you to review if you have time Shannon

----- Original Message -----

From: Burnes, Jane I JTI:EX
Sent: Wednesday, October 19, 2011 09:09 AM
To: Farkas, George CSCD:EX; Mullen, Shannon CSCD:EX
Subject: FW: BCIC mandate review report

Hello George and Shannon.

Pease see the note below from Dana. If you have any feedback on the attached, or the questions I pose to Dana in the email, it would be appreciated.

We are developing slides and Speaking Notes for the Minister today...working under the assumption (for now) that we have hit the mark.

Jane Burnes
A / ADM, Competitiveness and Innovation
Ministry of Jobs, Tourism and Innovation
(250) 889-1054

-----Original Message-----

From: Hayden, Dana JTI:EX
Sent: Wednesday, October 19, 2011 6:46 AM
To: Burnes, Jane I JTI:EX
Cc: Yelovatz, Maureen JTI:EX; Friesen, Melanie JTI:EX; Ewanchuk, Tim JTI:EX
Subject: Re: BCIC mandate review report

Jane, you can circulate internally to anyone. I'll try to read in the next day or two.

Dana Hayden
Deputy Minister,
Ministry of Jobs, Tourism and Innovation

On 2011-10-13, at 4:10 PM, "Burnes, Jane I JTI:EX" <Jane.Burnes@gov.bc.ca> wrote:

s12

>
> We will have the next draft to you tomorrow and incorporate any feedback we get.
>
>
> Jane Burnes
> A / ADM, Competitiveness and Innovation Ministry of Jobs, Tourism and
> Innovation
> (250) 889-1054
>
>

> -----Original Message-----

> From: Hayden, Dana JTI:EX
> Sent: Wednesday, October 12, 2011 10:20 AM
> To: Burnes, Jane I JTI:EX
> Cc: Yelovatz, Maureen JTI:EX
> Subject: Re: BCIC mandate review report
>

> Can you please ASAP do up a s13 so that we can get the
> conclusions in front of Govt. s.13

> s.13 By end of day tomorrow please
>

> Dana Hayden
> Deputy Minister,
> Ministry of Jobs, Tourism and Innovation
>

> On 2011-10-07, at 11:49 AM, "Burnes, Jane I JTI:EX" <Jane.Burnes@gov.bc.ca> wrote:

>
>> Dana - met with Dr. Stilwell yesterday to review the report. She had not read it so we focussed on recommendations and options. Attached is the final version with all corrections etc. I will fill you in more when we talk later today.
>>
>> Jane Burnes
>> A/ADM, Competitiveness and Innovation Division Ministry of Jobs,
>> Tourism and Innovation
>> (250) 889-1054
>> <Final BCIC Report Oct 7 BQ.docx>
> <BCIC Cabinet Decision Summary Sheet DRAFT.docx> <BCIC review sub
> DRAFT.docx> <Cab Sub -- Appendix 1

s12

Hall, Jane M CSCD:EX

From: Burnes, Jane I JTI:EX
Sent: Friday, October 14, 2011 3:33 PM
To: Friesen, Melanie JTI:EX
Subject: FW: FYI -- BCIC Mandate Review

Head's up for meeting with Minister Bell on Oct 20.

Jane Burnes
A/ADM, Competitiveness and Innovation Division
Ministry of Jobs, Tourism and Innovation
(250) 889-1054

From: Yelovatz, Maureen JTI:EX
Sent: Fri, October 14, 2011 3:12 PM
To: Burnes, Jane I JTI:EX
Cc: Fekete, Renee JTI:EX; Kwan, Shirley JTI:EX
Subject: RE: FYI -- BCIC Mandate Review

All of the above I think Jane.

Shirley/Renee: Dana, Shauna and Melanie for sure. Check in with Dana re. whether or not she would like Jane to attend as part of transition. Up to MPB if he wants PSS in attendance.

Maureen Yelovatz
Director, Executive Operations
Office of the Deputy Minister
Ministry of Jobs, Tourism and Innovation
Phone: 250-952-0104

From: Burnes, Jane I JTI:EX
Sent: Friday, October 14, 2011 3:07 PM
To: Yelovatz, Maureen JTI:EX
Cc: Fekete, Renee JTI:EX
Subject: RE: FYI -- BCIC Mandate Review

Maureen, please advise who Dana would like have accompany her.

- Shauna? s.22 - might be a good opportunity to meet the minister and hear about the BCIC mandate review.
- Melanie would be excellent
- Dr. Stilwell – would be good to have her in the mix

Jane Burnes
A/ADM, Competitiveness and Innovation Division

Ministry of Jobs, Tourism and Innovation
(250) 889-1054

From: Birk, Kim JTI:EX
Sent: Fri, October 14, 2011 2:54 PM
To: Yelovatz, Maureen JTI:EX
Cc: Fekete, Renee JTI:EX; Burnes, Jane I JTI:EX
Subject: RE: FYI -- BCIC Mandate Review

Done. Oct 20th 2:45-3:15pm. Thanks! Kim

From: Yelovatz, Maureen JTI:EX
Sent: Wednesday, October 12, 2011 10:51 AM
To: MacInnis, Matthew JTI:EX; Parhar, TJ S JTI:EX; Birk, Kim JTI:EX
Cc: Fekete, Renee JTI:EX; Burnes, Jane I JTI:EX
Subject: FYI -- BCIC Mandate Review
Importance: High

s.13

Will need time built into MPB calendar for briefing/signoff as well DM's for same

s13

Maureen Yelovatz
Director, Executive Operations
Office of the Deputy Minister
Ministry of Jobs, Tourism and Innovation
Phone: 250-952-0104

Hall, Jane M CSCD:EX

From: Burnes, Jane I JTI:EX
Sent: Thursday, October 6, 2011 3:59 PM
To: Ewanchuk, Tim JTI:EX
Cc: Friesen, Melanie JTI:EX
Subject: RE: BCIC Recommendations
Attachments: BCIC - summary of recommendations.docx

Tim – thanks for doing this so quickly.

I've attached a word document track-changed so you can see edits I made. The big one is that I don't think we can absolutely cut out reference to UILOs (I know we agreed to that in the meeting). Therefore, I have put back in one bullet.

When you two confirm this summary is good to go, I will do a few tweaks throughout the last draft, insert this summary, and send back to Barb.

Next step is to give Dana a head's up on what Dr. S is going to tell MPB. I will try to do that at my bilateral with Dana tomoro.

Jane Burnes
A / ADM, Competitiveness and Innovation
Ministry of Jobs, Tourism and Innovation
(250) 889-1054

From: Ewanchuk, Tim JTI:EX
Sent: Thursday, October 6, 2011 2:59 PM
To: Burnes, Jane I JTI:EX
Cc: Friesen, Melanie JTI:EX
Subject: BCIC Recommendations

Hi Jane and Melanie.

Here is my revised version following our meeting with Dr. Stilwell today. Please review/edit to ensure I have captured the key revisions in the summary below.

Thanks

Tim

BCIC – SUMMARY OF RECOMMENDATIONS

Pages 146 through 149 redacted for the following reasons:

s.13

Hall, Jane M CSCD:EX

From: Burnes, Jane I JTI:EX
Sent: Wednesday, October 5, 2011 8:17 AM
To: Friesen, Melanie JTI:EX
Subject: FW: BCIC mandate review DRAFT

fyi

Jane Burnes
A / ADM, Competitiveness and Innovation
Ministry of Jobs, Tourism and Innovation
(250) 889-1054

-----Original Message-----

From: Hayden, Dana JTI:EX
Sent: Tuesday, October 4, 2011 10:15 PM
To: Burnes, Jane I JTI:EX
Subject: Re: BCIC mandate review DRAFT

Yes. We agreed on that timing. Thx

Dana Hayden
Deputy Minister,
Ministry of Jobs, Tourism and Innovation

On 2011-10-04, at 10:11 PM, "Burnes, Jane I JTI:EX" <Jane.Burnes@gov.bc.ca> wrote:

> Thanx - just talked with her. She is going to read it and tells me you collectively
decided she should come up with a recommendation. I offered to have a discussion, including
Melanie Not Responsive for some historical background,
and then forward with something.

>
> Dr S seemed keen to get this put forward in the next couple weeks
> which will means Not Responsive

>
> Jane Burnes, A/ADM
> Jobs, Tourism and Innovation
> 250-889-1054

> ----- Original Message -----

> **From:** Hayden, Dana JTI:EX
> **Sent:** Tuesday, October 04, 2011 07:03 PM
> **To:** Burnes, Jane I JTI:EX
> **Subject:** Re: BCIC mandate review DRAFT

> I did give m Stilwell the report today

> Dana Hayden
> Deputy Minister,
> Ministry of Jobs, Tourism and Innovation

>
>
>
> On 2011-09-30, at 2:10 PM, "Burnes, Jane I JTI:EX" <Jane.Burnes@gov.bc.ca> wrote:
>
>> OK, Dana.....I think we've finally got this in good enough shape for you to review.
>> The one remaining question is: do we want a recommendation on the record? Or do we want only options identified?
>>
>> Please let me know when I can flip it to Dr. Stilwell as she is anxious to look at it.
>>
>> Jane Burnes
>> A / ADM, Competitiveness and Innovation Ministry of Jobs, Tourism and
>> Innovation
>> (250) 889-1054
>>
>> From: Barb Quinn [<mailto:barbg@22cpartners.com>]
>> Sent: Friday, September 30, 2011 2:06 PM
>> To: Burnes, Jane I JTI:EX; Friesen, Melanie JTI:EX; Ewanchuk, Tim
>> JTI:EX
>> Cc: s.22
>> Subject: Back to you
>>
>> I think this is all sorted now. The only remaining highlighted item
>> s13
>> s.13 Let me know if you need anything. If dana or you have any
>> questions, I can take calls on the weekend. Cheers and thanks for all
>> your help. Barb
>>
>> Barb Quinn
>> 22c Partners Inc.
>> Suite 2500, Eaton Centre
>> One Dundas Street West
>> Toronto, Ontario M5G 1Z3
>> www.22cpartners.com<<http://www.22cpartners.com/>>
>> Office: 416-646-0510, Ext. 2510
>> Home Office: 416-652-9684
>> Cell: s.17
>>
>> This communication and all attachments are intended only for the addressee and are
confidential. Please do not redistribute or forward without permission. If you have
received this communication in error, please delete it and notify me immediately. Thank you.
>>
>>
>> <Final BCIC Report Sept 30.docx>

Hall, Jane M CSCD:EX

From: Burnes, Jane I JTI:EX
Sent: Wednesday, September 28, 2011 4:15 PM
To: Friesen, Melanie JTI:EX
Subject: Re: Talk with Dr S

I agree

Jane Burnes
A/ADM, Competitiveness & Innovation
Ministry of Jobs, Tourism and Innovation
250-889-1054

----- Original Message -----

From: Friesen, Melanie JTI:EX
Sent: Wednesday, September 28, 2011 04:04 PM
To: Burnes, Jane I JTI:EX
Subject: RE: Talk with Dr S

Great - I'm glad you had nice weather for SSI. I spoke with Barb this morning and she was mentioning the delay on scheduling the PTC meeting (Dana, Athana and Greg Peet are all hard to book). My thought was that the BCIC review can move ahead at this point without waiting for the PTC - no need given that they've been separated, I don't think.

-----Original Message-----

From: Burnes, Jane I JTI:EX
Sent: Wednesday, September 28, 2011 3:59 PM
To: Friesen, Melanie JTI:EX
Subject: Talk with Dr S

s.22

Here are highlights:

Not Responsive

- she wants to get on with Bcic and ptc mandate review - I told her status and will have my edits done by tomoro

Jane Burnes
A/ADM, Competitiveness & Innovation
Ministry of Jobs, Tourism and Innovation
250-889-1054

Hall, Jane M CSCD:EX

From: Burnes, Jane I JTI:EX
Sent: Tuesday, September 27, 2011 1:38 PM
To: 'Mark Payne'; Friesen, Melanie JTI:EX
Cc: Ewanchuk, Tim JTI:EX
Subject: RE: Mandate Review Briefing Note

Hi, Mark. Thanks for this briefing note.

I think it captures most of the discussion. However, it's important to note that discussion around Option #3 included

s13

Thanks for taking the time to share this with us.

Jane Burnes
A / ADM, Competitiveness and Innovation
Ministry of Jobs, Tourism and Innovation
(250) 889-1054

From: Mark Payne [<mailto:mpayne@bcic.ca>]
Sent: Monday, September 26, 2011 10:50 AM
To: Friesen, Melanie JTI:EX
Cc: Ewanchuk, Tim JTI:EX; Burnes, Jane I JTI:EX
Subject: Mandate Review Briefing Note

Hi

As promised, the briefing note I prepared for our Board meeting last week - and you saw in the room

Hopefully this is a fair reflection of the issues Barb/22C raised

Our Board is meeting again tomorrow morning to prepare a response on their view of the future role of BCIC -
I will let you know how this goes

Meeting/Roundtable this morning in PG with Dr Stilwell went very well

Thanks

Mark

Hall, Jane M CSCD:EX

From: Burnes, Jane I JTI:EX
Sent: Friday, September 16, 2011 4:43 PM
To: Friesen, Melanie JTI:EX
Subject: RE: Sept 20 etc etc

Looks good. I agree with changing the s13 to governance.
Have a great weekend.

Jane Burnes
A/ADM, Competitiveness and Innovation Division
Ministry of Jobs, Tourism and Innovation
(250) 889-1054

From: Friesen, Melanie JTI:EX
Sent: Fri, September 16, 2011 4:29 PM
To: Burnes, Jane I JTI:EX
Subject: RE: Sept 20 etc etc

Hi Jane,

Please find attached the revised version. The only change that isn't as we discussed is the line s.13 - I thought it fit better in the governance section than in the structure section.

Melanie

From: Burnes, Jane I JTI:EX
Sent: Friday, September 16, 2011 3:07 PM
To: Friesen, Melanie JTI:EX
Subject: FW: Sept 20 etc etc

Talk to you at 3:30

Jane Burnes
A/ADM, Competitiveness and Innovation Division
Ministry of Jobs, Tourism and Innovation
(250) 889-1054

From: Friesen, Melanie JTI:EX
Sent: Fri, September 16, 2011 11:37 AM
To: Burnes, Jane I JTI:EX
Subject: RE: Sept 20 etc etc

Hi Jane,

Please find attached a short summary of the BCIC mandate review report. Let me know if you have any comments or additions.

Thanks,
Melanie

From: Burnes, Jane I JTI:EX
Sent: Friday, September 16, 2011 9:36 AM
To: Friesen, Melanie JTI:EX
Subject: RE: Sept 20 etc etc

OK – I reviewed her email last night and noticed you weren't copied on it.

Jane Burnes
A/ADM, Competitiveness and Innovation Division
Ministry of Jobs, Tourism and Innovation
(250) 889-1054

From: Friesen, Melanie JTI:EX
Sent: Fri, September 16, 2011 9:23 AM
To: Burnes, Jane I JTI:EX
Subject: RE: Sept 20 etc etc

I did see Claudia's comments, yes, and have discussed them with her. She had really focused on content, which I explained I didn't see as our role, and she was happy to then work with Tim and me on some of the organization/presentation comments. I told her I'd keep track of her comments, though, because there might be room for our opinions on content in a DN to the Minister or something like that.

From: Burnes, Jane I JTI:EX
Sent: Friday, September 16, 2011 9:15 AM
To: Friesen, Melanie JTI:EX
Subject: RE: Sept 20 etc etc

3:30 today is great. I told Barb 1, 2pages tops so we are in perfect synch.
Btw, did you see the comments that Claudia provided?
Let's do 11:30 on Monday – I will send a meeting notice.

Jane Burnes
A/ADM, Competitiveness and Innovation Division
Ministry of Jobs, Tourism and Innovation
(250) 889-1054

From: Friesen, Melanie JTI:EX
Sent: Fri, September 16, 2011 9:14 AM
To: Burnes, Jane I JTI:EX
Subject: RE: Sept 20 etc etc

Sounds great, Jane. Can we do 3:30 today for a call? I'll get you a draft for 2:30 and then can make any quick changes you'd like before we send it to Barb. I'm aiming for something short: a couple of pages or so.

I'm open all day Monday, and I think Tim had said he was fairly open as well. I'm happy to get to dial in for the Tuesday call; it will be easier to move this forward knowing where Dana is coming from on the recommendations.

From: Burnes, Jane I JTI:EX
Sent: Friday, September 16, 2011 7:09 AM
To: Friesen, Melanie JTI:EX
Subject: FW: Sept 20 etc etc

Further to my note below to Barb, she and I have had a long discussion about what needs to be done structurally to the two reports and how we should handle the meeting on Sept 20. With respect to PTC report, she will work on it over the weekend and has agreed to make the exec summary much shorter and to try to list recommendations in a useable way.

s13

I told Barb you would have those finished today and we would send them to her and Kathy. Shall we set up a quick call today to go over your draft? I am good after 2:30.

Then, on Monday, we should have a quick call with Barb/Kathy, you/me/Tim to make sure we're on the same page for the Tuesday meeting. What works for you? Barb was pretty open. I have Exec from 9-11 but good after that.

Btw, Dana asked me to be there in person. I think you and Tim should dial in as Barb is.

Jane Burnes
A/ADM, Competitiveness and Innovation Division
Ministry of Jobs, Tourism and Innovation
(250) 889-1054

From: s.22
Sent: Wed, September 14, 2011 4:53 PM
To: Burnes, Jane I JTI:EX
Subject: Re: Sept 20

Think we should have a call! When is good for you? Give me two options if you can. Thanks

Sent from my BlackBerry device on the Rogers Wireless Network

From: "Burnes, Jane I JTI:EX" <Jane.Burnes@gov.bc.ca>
Date: Wed, 14 Sep 2011 15:49:58 -0700
To: s.22
Cc: Friesen, Melanie JTI:EX<Melanie.Friesen@gov.bc.ca>
Subject: RE: Sept 20

Hi, Barb.

I'm embarrassed to report that no one has told me about this meeting. I get cryptic comments and suggestions, but I had to check with Dana's office to find out the time and don't know who is attending. My info to date is that the meeting is from 1:30-5:30pm and that you/Kathy, Dana, Mark Payne and Greg Aasen will be attending. Sound right?

Yesterday we sent both Dana and Dr. Stilwell the latest version of the BCIC report, directing them to pages 26-30 for the options. You incorporated many of the changes we had asked for and the re-organization made it much cleaner – thank you. However, I think there are still some things required, i.e. shorter front-end summary, edits/spellcheck. Melanie and I were talking about it this afternoon and agreed that after the meeting on Sept 20 you will need to tackle it again with our comments PLUS anything that comes out of that meeting.

Dana would like to talk at the meeting about your recommendations. general direction. maybe some specifics that are
s13 just the highlights
verbally. The goal is to have a frank discussion about the options/recommendations and get their reaction/feedback.
Melanie is going to draft a list of the highlights for Dana to touch on – in fact, we may also have feedback from Dana
and Dr. Stilwell to help with that list.

Is this helpful? Would you like to set up a quick call to discuss further?

PS I think it would make sense for me to be there but haven't heard back from Dana yet.

Jane Burnes
A / ADM, Competitiveness and Innovation
Ministry of Jobs, Tourism and Innovation
(250) 889-1054

From: s.22
Sent: Wednesday, September 14, 2011 1:36 PM
To: Burnes, Jane I JTI:EX
Subject: Sept 20

Dana advised that you would be able to tell us the format for the 20th with BCIC. Kathy will be there in person
and I will be dialing in. Let us know and what you need. Thanks Barb

Sent from my BlackBerry device on the Rogers Wireless Network

Pages 158 through 160 redacted for the following reasons:

S13

s.13

Hall, Jane M CSCD:EX

From: Friesen, Melanie JTI:EX
Sent: Wednesday, August 10, 2011 1:52 PM
To: 'Barb Quinn'
Cc: Burnes, Jane I JTI:EX
Subject: FW: BC Innovation Council review

Hi Barb,

Hopefully Damian will have greased the wheels with Tom and perhaps there are some new contact methods in his signature block? I'll send him a quick email just saying thanks and to expect to hear from you soon.

Melanie

From: Dupuy, Damian (MRI) [<mailto:Damian.Dupuy@ontario.ca>]
Sent: Wednesday, August 10, 2011 1:49 PM
To: Friesen, Melanie JTI:EX
Subject: FW: BC Innovation Council review

Melanie,
FYI

regards

Damian

Damian A. Dupuy, M.A. Ph.D | Manager, Innovation Policy Research Unit | Ministry of Research and Innovation | 56
Wellesley Street West, 11th Floor, Toronto, ON M7A 2E7 | 416-314-1958

From: Corr, Tom [<mailto:Tom.Corr@oce-ontario.org>]
Sent: August 8, 2011 5:25 PM
To: Dupuy, Damian (MRI)
Subject: Re: BC Innovation Council review

Hi Damian,

Happy to talk to her and the consultants.

not responsive

Feel free to make Melanie aware of my prior discussions with the BC folks.

Always happy to help out. Call me anytime if you wish to discuss further. Take care,

Tom

Dr. Tom Corr
President and CEO
Ontario Centres of Excellence
Suite 200
156 Front St. W
Toronto ON M5J 2L6

Phone: 416 861 1092 x1002
Cell: 416 992 3226
Fax: 416 848 6329
tom.corr@oce-ontario.org

From: Dupuy, Damian (MRI) <Damian.Dupuy@ontario.ca>

To: Corr, Tom

Sent: Mon Aug 08 16:36:24 2011

Subject: BC Innovation Council review

Hi Tom,

Hope things are well.

My counterpart in the BC government (Melanie Friesen) is currently leading a review of BC's Innovation Council. The consultants she has engaged would very much like to interview you to get your perspective etc for this study.

Would you mind if I passed along your email address to her or is there someone else in the OCE you would recommend?

Many thanks for your help Tom,

Best,

Damian

Damian A. Dupuy, M.A. Ph.D | Manager, Innovation Policy Research Unit | Ministry of Research and Innovation | 56
Wellesley Street West, 11th Floor, Toronto, ON M7A 2E7 | 416-314-1958

Hall, Jane M CSCD:EX

From: Friesen, Melanie JTI:EX
Sent: Wednesday, June 29, 2011 9:05 AM
To: s.22
Subject: RE: BCIC clarification

That would be easiest for us as well, Barb.

From: s.22
Sent: Wednesday, June 29, 2011 9:02 AM
To: Friesen, Melanie JTI:EX
Subject: Re: BCIC clarification

Great and thanks Melanie. One question for you - can the proposal be sent electronically? Hopefully yes!
Please let me know, cheers Barb

Sent from my BlackBerry device on the Rogers Wireless Network

From: "Friesen, Melanie JTI:EX" <Melanie.Friesen@gov.bc.ca>
Date: Wed, 29 Jun 2011 08:34:53 -0700
To: 'barbq@22cpartners.com' <barbq@22cpartners.com>
Subject: BCIC clarification

Hi Barb,

It was nice speaking with you this morning. Dana and I were talking after our call and she wanted me to touch base with you to confirm that BC Innovation Council is in fact a Crown; she had misspoken during the call. Their Service Plan, SLE, etc. can all be found on their website under About Us, Corporate Publications.

Melanie

Melanie Friesen
A/Executive Director, Research & Innovation Branch
Ministry of Jobs, Tourism and Innovation, Province of British Columbia
melanie.friesen@gov.bc.ca
phone: 250-356-1894 fax: 250-387-3725

Hall, Jane M CSCD:EX

From: Friesen, Melanie JTI:EX
Sent: Friday, September 9, 2011 12:42 PM
To: 'Barb Quinn'
Cc: Ewanchuk, Tim JTI:EX
Subject: RE: Feedback on BCIC report draft

Hi Barb,

The PTC report is still on my to-read pile, I have to admit (I'll spend some time with it this weekend), but the BCIC report had a lot of great content. I think you've noted a lot of things that we thought might be issues, and uncovered some others that we weren't aware of. I did feel that the format/organization didn't allow the content to come through as clearly as it might have, but we have a few suggestions that may be helpful in that area.

Here's a quick summary of the major organizational things. Of course phone would be great, but with Tim not here today and me not here Monday, I want to make sure we're all on the same page and email seems the easiest way to do that. Please feel free to give me a call this afternoon if you have questions on any of my comments, though: 250-356-1894.

1. Table of contents, executive summary and introduction – these are likely planned (I know the body of the report would take priority in a time crunch), but we just wanted to flag them.
2. Related to the table of contents, it would be easier to follow the flow of the report if there were clear section and sub-section titles, preferably numbered. As someone who will be working extensively with the report in the coming months, I'd selfishly like to have a shorthand for communicating exactly which section I'm looking at.
3. Under each requirement from the ToR, we were seeing three things: Context (facts, background, research, etc.), Analysis, and Recommendations. Our biggest challenge as readers of some of the sections was determining what we were reading in any given paragraph: objective fact, subjective analysis or a conclusion. We would find it helpful if each section were arranged with those three sub-headings.
4. Related to that point, a summary of recommendations – either at the end or as part of the exec summary – would be most helpful. We noticed recommendations throughout the report in four main areas: Board/Governance; Programs & Partnerships; Mandate; Structure & Budget. It would be helpful to see a summary that pulled together all the recommendations in those categories, though we understand that there would need to be
S13
S13 in some form (options 2 or 3 in the Structure & Budget section). It would also be helpful if the recommendations were similar in their phrasing; we were unsure if "some stakeholders mentioned..." had the same weight as "22c believes..." in terms of what you think should be done.
5. The background research (e.g. other jurisdictions' structures) is useful, but could be put in an appendix to keep the body of the report down to a reasonable size.
6. ;

S13

7. We have some more detailed comments, but I think many of them will become moot if the report is reorganized a bit, so we can send you anything minor on a next draft.

S22

Melanie

From: Barb Quinn [mailto:barbq@22cpartners.com]
Sent: Friday, September 9, 2011 11:20 AM
To: Friesen, Melanie JTI:EX
Subject: RE: Feedback on BCIC report draft

Melanie, I am anxious to start the rewriting so that Dana can have a copy when she is back on Monday. Do you think we could talk initially today and or send me email comments.

S22

So what did you think about our reports? I am curious and hoping you will feel we did a good job for you all there.

Barb Quinn
22c Partners Inc.
Suite 2500, Eaton Centre
One Dundas Street West
Toronto, Ontario M5G 1Z3
www.22cpartners.com
Office: 416-646-0510, Ext. 2510
Home Office: 416-652-9684
Cell: s.17

This communication and all attachments are intended only for the addressee and are confidential. Please do not redistribute or forward without permission. If you have received this communication in error, please delete it and notify me immediately. Thank you.

From: Friesen, Melanie JTI:EX [mailto:Melanie.Friesen@gov.bc.ca]
Sent: September-09-11 1:12 PM
To: Barb Quinn
Cc: Ewanchuk, Tim JTI:EX
Subject: Feedback on BCIC report draft

Hi Barb,

Tim and I have gone over our feedback on your report with Jane, and she suggested we set up a time to speak with you as soon as possible to pass it along to you. Tim is away today and I'm in Kelowna for meetings all day Monday, so as soon as possible is Tuesday for us. If you had wanted to work on it this weekend, I can send some of our general comments by email later today: just let me know if you'd prefer that.

Looking at our calendars, we're both available after 11am on Tuesday, or anytime on Wednesday next week. Please let me know what works best for you. Jane has said she'll join us if she's able, but not to schedule around her.

Thanks,
Melanie

Hall, Jane M CSCD:EX

From: Ewanchuk, Tim JTI:EX
Sent: Tuesday, December 20, 2011 10:27 AM
To: Friesen, Melanie JTI:EX
Subject: RE: BCIC Mandate Change Timeline - Due Thursday January 5th

Hi Melanie.

Sure, I'll start on it (following the recd's from the Review) and drop by to discuss once I have a basic draft completed and/or if I have questions.

Tim

From: Friesen, Melanie JTI:EX
Sent: Tuesday, December 20, 2011 9:51 AM
To: Ewanchuk, Tim JTI:EX
Subject: FW: BCIC Mandate Change Timeline - Due Thursday January 5th

Hi Tim,

S13

Thanks,
Melanie

From: Turner, Shauna JTI:EX
Sent: Monday, December 19, 2011 2:37 PM
To: Friesen, Melanie JTI:EX
Subject: BCIC Mandate Change Timeline - Due Thursday January 5th

Hi Melanie,

Per our discussion, please prepare a table that lays out our preferred timing and steps for the BCIC Mandate Change / Implementation.

S13, S17

Thanks!

Shauna

Hall, Jane M CSCD:EX

From: Friesen, Melanie JTI:EX
Sent: Wednesday, September 7, 2011 4:43 PM
To: Burnes, Jane I JTI:EX
Cc: Ewanchuk, Tim JTI:EX
Subject: BCIC mandate review report

Hi Jane,

Tim and I have gone through the BCIC mandate review report individually and together, and we have a whole whack of comments and suggestions to pass along to you/Barb. Some of them are structural – we have a few ideas on how to organize the information in a more reader-friendly way – and some are related to content, though for the most part we tried not to wade into her subjective findings. The best way to communicate them to you might be a quick in-person tomorrow. That (or phone) might also be the easiest way to get them to Barb. Alternately, if she has a copy of the document in Word we could mark it up that way, as neither of us has PDF editor on our computers.

Let me know what works best for you.

Thanks,
Melanie

Hall, Jane M CSCD:EX

From: Friesen, Melanie JTI:EX
Sent: Wednesday, August 3, 2011 2:09 PM
To: Blair, Tammy ENV:EX
Subject: RE: Request from Minister: Re - BCIC Mandate Review
Attachments: Terms of reference - mandate review.docx; Q.DOCX

Hi Tammy,

Please find the ToR and the project proposal for the mandate review attached. The consultants are currently in the "extensive consultation" phase of work. Please let me know if you have any questions.

Melanie

From: Blair, Tammy AVED:EX
Sent: Wednesday, August 3, 2011 11:12 AM
To: Friesen, Melanie JTI:EX
Cc: Suzanne, Trish M JTI:EX
Subject: Request from Minister: Re - BCIC Mandate Review
Importance: High

Melanie,

Mark Gillis asked me to contact you regarding this request from the Minister. Mark met with the Minister this morning and she has asked for an update on the BCIC Mandate Review.

Do you have any information that you could provide on the BCIC Mandate Review or direct me to staff in JTI who may be able to assist?

Your assistance would be greatly appreciated.

Regards,

Tammy Blair

Division Manager
Students, Institutions and Programs Division
Ministry of Advanced Education
Phone: 250.387.2644
3rd floor - 835 Humboldt Street
Victoria BC V8W 9T6

Pages 169 through 188 redacted for the following reasons:

s.21

Smith, Julia JTI:EX

From: Watt, Norma JTI:EX
Sent: Wednesday, July 27, 2011 4:35 PM
To: Burnes, Jane I JTI:EX
Cc: Friesen, Melanie JTI:EX
Subject: BCIC - cliff 62174
Attachments: 62174 - BCIC Overview for Jul 29 mtg with MPB.docx

To Melanie for approval and Jane for approval.

PLS NOTE – THIS IS A RUSH, DUE TODAY, BUT NOT THE RED HOT RUSH FOR THE PREMIER. THAT IS STILL COMING.
Thanks, Norma

Norma Watt

Ministry of Jobs, Tourism and Innovation
BRIEFING NOTE FOR MINISTER

FOR INFORMATION

Ref #: 62174

July 27, 2011

s12

Background:

- BCIC, a Crown Agency of the Government of BC, was established in 2004 as a result of a merger between the Innovation and Science Council of BC and the Advanced Systems Institute of BC. BCIC achieved legal status with an amendment to its operating Act on March 30, 2006.
- The former Ministry of Small Business, Technology and Economic Development (STED) assumed authority for BCIC in June 2008, when STED's mandate was expanded to include responsibility for research and technology.
- BCIC's mandate includes the delivery of technology commercialization and entrepreneurial development programs and initiatives for the provincial technology industry, through focused support to start-up companies and facilitating partnerships between industry and academia.

s12

Pages 191 through 192 redacted for the following reasons:

s12

Hall, Jane M CSCD:EX

From: Friesen, Melanie JTI:EX
Sent: Tuesday, July 26, 2011 4:11 PM
To: Scholten, Johanna FIN:EX
Cc: Ewanchuk, Tim JTI:EX
Subject: BCIC/PTC mandate review ToR
Attachments: Terms of reference - mandate review.docx

Hi Johanna,

Tim had mentioned that you were interested in the ToR for the BCIC/PTC mandate review. Please find them attached. Thanks for your advice thus far on the process!

Melanie

Hall, Jane M CSCD:EX

From: Friesen, Melanie JTI:EX
Sent: Tuesday, July 26, 2011 1:21 PM
To: Burnes, Jane I JTI:EX
Subject: FW: BCIC Mandate Review & the GLE

Okay, good news. Our reading of the policy was correct, and we didn't need Cabinet approval to begin with.

From: Ewanchuk, Tim JTI:EX
Sent: Tuesday, July 26, 2011 12:49 PM
To: Friesen, Melanie JTI:EX
Subject: FW: BCIC Mandate Review & the GLE

fyi...

From: Scholten, Johanna FIN:EX
Sent: Tuesday, July 26, 2011 11:15 AM
To: Hall, Cheryl CSCD:EX; Ewanchuk, Tim JTI:EX
Cc: Rogers, Jill A FIN:EX
Subject: BCIC Mandate Review & the GLE

Hello Tim and Cheryl

I had the opportunity to clarify the approval process around the Mandate Review. Tim, you are right, the Minister can initiate a mandate review of a Crown corporation **without** Cabinet approval.

s.13

s.13

However the Ministry is required to prepare a GLE. Because of the timing of the GLE approval process and the completion of the mandate review; it is important to prepare the GLE, and part of the Ministry's direction in the 2012/13 GLE can be 'to implement any changes that are recommended as a result of the Mandate Review.'

I have cc'd Jill Rogers, s22
provide an initial review and comments on the BCIC's GLE.

I have spoken with Jill and she will be pleased to

Cheers,

Johanna Scholten, MA | Senior Advisor | 250 387 4032 | Crown Agencies Resource Office | Ministry of Finance

Hall, Jane M CSCD:EX

From: Friesen, Melanie JTI:EX
Sent: Wednesday, July 13, 2011 11:41 AM
To: Burnes, Jane I JTI:EX
Cc: Ewanchuk, Tim JTI:EX
Subject: FW: scoring - mandate review.docx

Hi Jane,

Please find attached a revised version of the scoring matrix, based on our discussions this morning. Please let me know if you'd like further additions.

Thanks,
Melanie

From: Friesen, Melanie JTI:EX
Sent: Tuesday, July 12, 2011 3:46 PM
To: Burnes, Jane I JTI:EX; Ewanchuk, Tim JTI:EX
Subject: scoring - mandate review.docx

Hi Jane and Tim,

Please ensure I've reflected your comments in the attached. I moved some things around (we put the same comment in different spots in some cases), and tried to consolidate other similar comments.

Melanie



scoring -
mandate review.docx

Review of Proposals for BCIC/PTC Mandate Review

Criteria		22c (Barb Quinn)
Price (daily rates comparable)		\$54,000 (need to confirm consultant would be Vancouver-based)
Alignment with TOR, incl. timeline		<ul style="list-style-type: none"> • Clear deliverables identified (report outline) (p.5) • Proposed summary of interviews would be a useful additional piece of work (p.4) • Clearly defined steps with timeline (p.7)
Previous experience in science and tech sector	s13, s21	<ul style="list-style-type: none"> • Primarily IT-related experience • Proposed consultation list shows good understanding of sector • Consultants have been members of BC tech associations and have worked with BC tech companies
Previous experience with mandate reviews		<ul style="list-style-type: none"> • Strong, with directly relevant experience in mandate review for a Crown (BCBC)
Approach to consultation		<ul style="list-style-type: none"> • Communicated a positive, inclusive and respectful approach to consultations • Proposed consultation list shows good understanding of sector (e.g., covers regional councils, though missing LifeSciences BC)
Comments		

s13, s21

For Information

July 13, 2011

Hall, Jane M CSCD:EX

From: Ewanchuk, Tim JTI:EX
Sent: Thursday, January 5, 2012 11:19 AM
To: Ewanchuk, Tim JTI:EX; 'TIM EWANCHUK'
Subject: BCIC Mandate Review Report == Final Oct 12
Attachments: Final BCIC Report Oct 7 BQ.docx

From: Friesen, Melanie JTI:EX
Sent: Wednesday, October 12, 2011 4:07 PM
To: Ewanchuk, Tim JTI:EX
Subject: FW: here it is

Tim, this is the final with the recommendation included.

From: Burnes, Jane I JTI:EX
Sent: Friday, October 7, 2011 11:27 AM
To: Friesen, Melanie JTI:EX; Ewanchuk, Tim JTI:EX
Subject: FW: here it is

Jane Burnes
A/ADM, Competitiveness and Innovation Division
Ministry of Jobs, Tourism and Innovation
(250) 889-1054

From: Barb Quinn [<mailto:barbq@22cpartners.com>]
Sent: Fri, October 7, 2011 11:25 AM
To: Burnes, Jane I JTI:EX
Subject: here it is

Fixed names in the s12 Recommendations are good to go. I had gotten s22 wrong – oh goody...first name or s12 And s.22 .so that is done too. Good talking to you this morning. cheers. let me know if you need anything else. I will be around even though I have some telephone coaching booked from 230-330. This pm. cheers

Barb Quinn
22c Partners Inc.
Suite 2500, Eaton Centre
One Dundas Street West
Toronto, Ontario M5G 1Z3
www.22cpartners.com
Office: 416-646-0510, Ext. 2510
Home Office: 416-652-9684
Cell: s.17

This communication and all attachments are intended only for the addressee and are confidential. Please do not redistribute or forward without permission. If you have received this communication in error, please delete it and notify me immediately. Thank you.

From: Burnes, Jane I JTI:EX [<mailto:Jane.Burnes@gov.bc.ca>]
Sent: October-07-11 1:16 PM
To: Barb Quinn
Cc: Friesen, Melanie JTI:EX; Ewanchuk, Tim JTI:EX
Subject: BCIC - next draft

Barb, further to our telephone conversation this morning, you will find today's draft attached. Here's what I have done (and decided not to track change):

- confirmed recommendation to be intact
- replaced your summary of recommendations (page 25 and 26) with one that's more organized
- made three trivial tweaks throughout

Over to you for checking the names, titles, spelling etc of your s12

Thanx.

Jane Burnes
A/ADM, Competitiveness and Innovation Division
Ministry of Jobs, Tourism and Innovation
(250) 889-1054

Hall, Jane M CSCD:EX

From: s.22
Sent: Monday, August 8, 2011 6:30 PM
To: Ewanchuk, Tim JTI:EX
Subject: Re: BCIC budget nos

Thanks Tim. Wanted you to validate the actual nos.. Cheers

Sent from my BlackBerry device on the Rogers Wireless Network

From: "Ewanchuk, Tim JTI:EX" <Tim.Ewanchuk@gov.bc.ca>
Date: Mon, 8 Aug 2011 18:27:22 -0700
To: 'Barb Quinn' <barbq@22cpartners.com>
Cc: 'Kathy McLaughlin' s.22
Subject: RE: BCIC budget nos

Hi Barb.

I have revised your note below with the latest information I have at hand...don't worry, the BCIC budget is indeed a bit confusing S13
S13

Just call or send a note if you have questions:

Cheers
Tim

S13, S17

S13, S17

From: Barb Quinn [mailto:barbq@22cpartners.com]
Sent: Sunday, August 7, 2011 6:33 AM
To: Ewanchuk, Tim JTI:EX
Cc: Kathy McLaughlin s.22
Subject: BCIC budget nos

s13

Core Mandate Review: BCIC key Findings

S13

S13, S17

Barb Quinn
22c Partners Inc.
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Cell: s.17

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Hall, Jane M CSCD:EX

From: Burnes, Jane I JTI:EX
Sent: Friday, September 2, 2011 4:24 PM
To: Trudeau, Claudia FLNR:EX
Cc: Ewanchuk, Tim JTI:EX
Subject: RE: BCIC report

Very helpful and I appreciate you taking the time. There are so many factors to take into account and the report does not cover them all.

Jane Burnes
A/ADM, Competitiveness and Innovation Division
Ministry of Jobs, Tourism and Innovation
(250) 889-1054

From: Trudeau, Claudia JTI:EX
Sent: Fri, September 2, 2011 3:55 PM
To: Burnes, Jane I JTI:EX
Cc: Ewanchuk, Tim JTI:EX
Subject: BCIC report

Hi Jane,

I have several thoughts after reading through the BCIC report, ranging from fairly specific to more all encompassing. As the document is in PDF, I cannot add comments to it, so I have listed my comments below. Please note, these are my own comments, and not reflective of anything Tim or Melanie might have to say (they are both away):

S13

Claudia

Hall, Jane M CSCD:EX

From: Burnes, Jane I JTI:EX
Sent: Thursday, September 29, 2011 4:04 PM
To: 'Barb Quinn'; 'Kathy McLaughlin'
Cc: Friesen, Melanie JTI:EX; Ewanchuk, Tim JTI:EX; Williams, Jennifer JTI:EX
Subject: FW: Final BCIC 1 0 BQ w track changes.docx

Barb, we have all weighed in with editing. Mine is perhaps the most drastic so you may want to call me. Happy to chat either before 6am (BC time) tomoro – but possibly better between 7:30 and 9am BC time as I will be at my desk and computer then.. Key points of change:

- Edits throughout – I would suggest you review the track changes and then accept all
- Please check spelling of names at end – I've tried my best to correct and add titles etc but you should do a check
- We want the exec summary shorter. I have moved one section further down to help
- Are you making a recommendation? What did you and Dana decide about that? Perhaps to leave us with the Options? Not sure – let me know.
- We all found it difficult to locate recommendations so I have pulled all of them and made a separate list (attached). I have indicated a place it could go. Tim suggested numbering them but I haven't tackled that.

I hope this is helpful. We would REALLY like to flip it to Dana and Dr. Stilwell to enjoy over the weekend. If you accept track changes and make the section moves (as you agree to our suggestions), that shouldn't take too long and you could send it back. You can look into name spelling etc later.

Thanx, Barb. Almost there!



Recommendation
s from BCIC revi...

Jane Burnes
A / ADM, Competitiveness and Innovation
Ministry of Jobs, Tourism and Innovation
(250) 889-1054

From: Friesen, Melanie JTI:EX
Sent: Wednesday, September 28, 2011 9:30 AM
To: Burnes, Jane I JTI:EX
Subject: FW: Final BCIC 1 0 BQ w track changes.docx

Hi Jane,

Jenny, Tim and I have all gone through the BCIC report and it's over to you now.

Thanks,
Melanie

From: Ewanchuk, Tim JTI:EX
Sent: Tuesday, September 27, 2011 6:10 PM
To: Friesen, Melanie JTI:EX
Cc: Williams, Jennifer JTI:EX
Subject: FW: Final BCIC 1 0 BQ w track changes.docx

Hi Melanie.

I have added my edits to your version and have attached it below.

My other general comments are: i) the Recommendations in each section should be numbered (as we suggested for the PTC Report); and ii) all Recommendations should be placed together in one summary section at the start or end of the document (the end may be better since the Exec Overview is already quite lengthy).

That's it from me...

Tim



Final BCIC 1 0 BQ
w track chan...

Pages 206 through 259 redacted for the following reasons:

S13

Hall, Jane M CSCD:EX

From: Burnes, Jane I JTI:EX
Sent: Friday, September 30, 2011 10:25 AM
To: 'Barb Quinn'
Cc: Ewanchuk, Tim JTI:EX
Subject: FW: please answer this for Barb Q

Jane Burnes
A / ADM, Competitiveness and Innovation
Ministry of Jobs, Tourism and Innovation
(250) 889-1054

From: Ewanchuk, Tim JTI:EX
Sent: Friday, September 30, 2011 10:22 AM
To: Burnes, Jane I JTI:EX
Subject: RE: please answer this for Barb Q

Hi Jane.

S13

Just let me know if you need more information on this.

Tim

From: Burnes, Jane I JTI:EX
Sent: Friday, September 30, 2011 8:04 AM
To: Ewanchuk, Tim JTI:EX
Subject: please answer this for Barb Q
Importance: High

S13


Jane Burnes, BA, MPA (Hvd)
A / Assistant Deputy Minister
Competitiveness and Innovation Division
Ministry of Jobs, Tourism and Innovation
(250) 889-1054

Hall, Jane M CSCD:EX

From: Williams, Jennifer JTI:EX
Sent: Monday, March 19, 2012 4:26 PM
To: Ewanchuk, Tim JTI:EX
Subject: FW: BCIC mandate review report

FYI

Jenny Williams, Policy Analyst
Research and Innovation Branch
B.C. Ministry of Jobs, Tourism and Innovation
Tel: 250 356-1619 Fax: 250 387-3725
<mailto:jennifer.williams@gov.bc.ca>

 Rethink Reduce Reuse Repair Recycle

From: Ewanchuk, Tim JTI:EX
Sent: Wednesday, September 7, 2011 4:45 PM
To: Williams, Jennifer JTI:EX
Subject: RE: BCIC mandate review report

Thanks Jenny.

I agree with all your points below...Melanie and I have just finished our meeting and essentially we have come up with a set of recommendations for the consultant to help her clear up her analysis and recommendation sections of the report (which is similar to what you have suggested below). We're meeting with Jane to discuss this tomorrow and I'll keep you up to date as to the next steps..

Thanks

Tim

From: Williams, Jennifer JTI:EX
Sent: Wednesday, September 7, 2011 2:23 PM
To: Ewanchuk, Tim JTI:EX
Subject: RE: BCIC mandate review report

Hello again. To further expand, I think that the consultant should either provide recommendations in both reports or only options in both reports.

S13

S13

Thanks,
Jenny

Jenny Williams, Policy Analyst
Research and Innovation Branch
B.C. Ministry of Jobs, Tourism and Innovation
Tel: 250 356-1619 Fax: 250 387-3725
<mailto:jennifer.williams@gov.bc.ca>

 Rethink Reduce Reuse Repair Recycle

From: Ewanchuk, Tim JTI:EX
Sent: Tuesday, September 6, 2011 5:44 PM
To: Williams, Jennifer JTI:EX
Subject: RE: BCIC mandate review report

Hi Jenny.

Yes...good points/questions. I'll drop by before 9:30 to discuss

Tim


From: Williams, Jennifer JTI:EX
Sent: Tuesday, September 6, 2011 4:33 PM
To: Ewanchuk, Tim JTI:EX
Subject: RE: BCIC mandate review report

Hi, Tim. Wanted to come and talk to you but you are on the phone....

I've read through both reports. I'm not sure what KIND of comments you are looking for. I'm assuming we are not to EDIT the documents, although they could really use it. My main comment is: why are there no recommendation as to the best option for dealing with BCIC. I see options but no guidance as to the reviewer's opinion. The PTC report actually gives recommendations. Let's talk more in the morning.

Cheers,
Jenny

Jenny Williams, Policy Analyst
Research and Innovation Branch
B.C. Ministry of Jobs, Tourism and Innovation
Tel: 250 356-1619 Fax: 250 387-3725
<mailto:jennifer.williams@gov.bc.ca>

 Rethink Reduce Reuse Repair Recycle

From: Ewanchuk, Tim JTI:EX
Sent: Tuesday, September 6, 2011 12:25 PM
To: Williams, Jennifer JTI:EX
Subject: FW: BCIC mandate review report

Hi Jenny.

Attached is Part 2 on BCIC....

Thanks

Tim

From: Barb Quinn [<mailto:barbq@22cpartners.com>]
Sent: Monday, August 29, 2011 1:09 PM
To: Burnes, Jane I JTI:EX; Ewanchuk, Tim JTI:EX; Friesen, Melanie JTI:EX
Subject: BCIC mandate review report

Hello, the front section is the same front end as in the PTC report, although this is has already been modified since you received the PTC report.

I have not had any feedback from the PTC report so not sure what you are thinking but look forward to hearing from you.

Jane, I have not provided either report to Dana, was waiting on feedback from you folks...cheers Barb

Barb Quinn
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