

Not Responsive

-----Original Message-----

From: "Scott, Douglas S EMNG:EX" <Douglas.S.Scott@gov.bc.ca>

Date: Mon, 8 Apr 2013 13:02:48

To: s.22

Subject: RE: Thanks

Hi Rod - I don't think you missed the mark - your position made sense - I just expected a different discussion. Monday would be great - AM or PM.

-----Original Message-----

From: s.22
Sent: Sunday, April 7, 2013 12:55 PM
To: Scott, Douglas S EMNG:EX
Subject: Re: Thanks

Hi Doug,

I'm sorry that I missed the mark. Its very important to me that you and I are on the same page. I would like to get together and talk this through. Not Responsive

I had a good morning with Glen at the track yesterday. Met a lot of the stakeholders in the backstretch and sat down with Glen, Ole, Leif and Dave who represent the three horse groups. s.22 In Glen's and my minds he have started the Industry model that you are proposing in your report. I think it will be very healthy and constructive. The four of them will be meeting next week and then all of us will be meeting the following week upon my return. I am optimistic that we will make progress working together as a group.

Not Responsive

Thanks Rod

Sent from my BlackBerry device on the Rogers Wireless Network

-----Original Message-----

From: "Scott, Douglas S EMNG:EX" <Douglas.S.Scott@gov.bc.ca>
Date: Fri, 5 Apr 2013 16:59:27
To: s.22
Subject: RE: Thanks

Thanks for your kind comments Rod. I always enjoy hearing your perspective on things, and today was no exception - you are a bright and very interesting guy. I understand the position you took today, however, I should also let you know I found the meeting disappointing.

The purpose of the meeting as I understood it from Jim was to discuss s.13

Your characterization of the last two versions of the report also gave me some concern.

All that said, I think it is important that I am clear that in the absence of some new information or argument, s.13

s.13

I accept your position that
however, the funding allocations should now reflect our new direction - though I am still
unsure what that should look like.

s.13

Rod as you know I am only one player in this issue - and my influence is has real limits -
but I think it is important to be clear with you about my thinking to avoid misunderstanding.

I am unsure where this will land, but I look forward to working all this through and finding
a model that will be successful.

It may be useful to discuss these issues one-on-one. Let me know if that is something you
would like to do.

Cheers,

Doug

-----Original Message-----

From: s.22
Sent: Friday, April 5, 2013 2:24 PM
To: Scott, Douglas S EMNG:EX
Subject: Thanks

Hi Doug,

Not Responsive

Thanks for taking the time to come over today. It was nice to catch.

s.22

Thanks Rod
Sent from my BlackBerry device on the Rogers Wireless Network

Fair, Susan P EMNG:EX

Not Responsive

>
>
> ----- Original Message -----
> From: Scott, Douglas S EMNG:EX [mailto:Douglas.S.Scott@gov.bc.ca]
> Sent: Wednesday, March 20, 2013 09:02 AM

> To: Jim McGrogan
> Cc: BButters@bcllc.com <BButters@bcllc.com>
> Subject: Re: Strategic report -- final draft to be discussed
>
> Morning Jim,
>
> Reflecting on our discussion yesterday - I am very keen to have the discussion to see if we
can address s.13, s.21 With this option s.13, s.21
>
> If we could meet early next week and actually find the solution, Brian and I could discuss
the concept right out of the gate which would really add impact to the consultation.
>
> Let me know your thoughts.
>
> Douglas S. Scott
> Assistant Deputy Minister
> Gaming Policy and Enforcement Branch
> Government of British Columbia
>

Not Responsive

>>>
>>>
>>>
>>>
>>> -----Original Message-----
>>> From: Scott, Douglas S EMNG:EX [mailto:Douglas.S.Scott@gov.bc.ca]
>>> Sent: Tuesday, March 19, 2013 10:03 AM
>>> To: Jim McGrogan
>>> Cc: BButters@bcllc.com
>>> Subject: Re: Strategic report -- final draft to be discussed

>>>
>>> Hi Jim - I think we are not understanding one another well - email likely is the problem.
Would it be possible to discuss with you by phone sometime today?
>>>
>>> Doug
>>>
>>>
>>>
>>> On Mar 19, 2013, at 8:44 AM, "Jim McGrogan"
<jmcgrogan@gcgaming.com<mailto:jmcgrogan@gcgaming.com>> wrote:
>>>
>>> Sorry Doug - I'm not certain that I completely get what you are proposing. Are you
suggesting that s.13

>>>
>>> I thought that we had actually agreed as a committee at the last meeting that the
covering of costs s.13 was a reasonable solution?
that s.13 I also thought that we had agreed previously
s.13 Has this now changed with some discussions
with Govt or is it your anticipating of Govt's view of the plan?
>>>
>>> Doug - truly not trying to be difficult here - I obviously do think that that s.13
- just really not getting where you guys are coming from and
why all the last minute changes without trying to talk it through with the Committee.
>>>
>>>
>>>Jim
>>>
>>>
>>>
>>> From: Scott, Douglas S EMNG:EX [mailto:Douglas.S.Scott@gov.bc.ca]
>>> Sent: Monday, March 18, 2013 4:52 PM
>>> To: Jim McGrogan; 'BButters@bcllc.com<mailto:BButters@bcllc.com>'
>>> Subject: RE: Strategic report -- final draft to be discussed
>>>
>>> Hi Jim we have discussed further today with Mike and are thinking through the following:
What would you think if s.13, s.21

devil detail thing here which is one of the challenges we
are facing s.13, s.21

s.13, s.21 I think we have come a very long way by
getting committee support on a model s.13, s.21 - and I hope this
point is not taken for granted when considering your options going forward. s.13

>>>
>>> I do not know how others will see this idea - but letting you know of another option for
consideration to get your feel.

>>>
>>> I get your position of s.13, s.21 ... so that should be
discussed as well. s.13

>>>
>>> Your thoughts?

>>>
>>> Doug

>>>
>>> From: Jim McGrogan [mailto:jmcgrogan@gcgaming.com]
>>> Sent: Saturday, March 16, 2013 6:24 PM
>>> To: Scott, Douglas S EMNG:EX; BButters@bcllc.com<mailto:BButters@bcllc.com>
>>> Subject: Re: Strategic report -- final draft to be discussed

>>> Hi Doug - it's a fundamentally new concept that we have not discussed. s.13
I also feel like I'm really being put in
a tough spot seeing if for the first time today and being told that this document needs to go
out in next couple of days. Two things that are important to point out:

>>>

s.13, s.21

'''
>>>
>>>
>>>
>>> Sent from the Blackberry wireless device of Jim McGrogan (Great Canadian Gaming
Corporation, s.22)

>>>
>>>
>>>
>>> From: Scott, Douglas S EMNG:EX [mailto:Douglas.S.Scott@gov.bc.ca]
>>> Sent: Saturday, March 16, 2013 05:08 PM
>>> To: Jim McGrogan; 'BButters@bcllc.com<mailto:BButters@bcllc.com>'
<BButters@bcllc.com<mailto:BButters@bcllc.com>>
>>> Subject: RE: Strategic report -- final draft to be discussed

>>> Hi Jim,

>>>
>>>
>>> s.13, s.21
We can discuss - notion is s.13, s.21

>>>
>>> Rest I am good with.
>>>
>>> From: Jim McGrogan [mailto:jmcgrogan@gcgaming.com]
>>> Sent: Saturday, March 16, 2013 10:22 AM
>>> To: BButters@bcllc.com<mailto:BButters@bcllc.com>
>>> Cc: Scott, Douglas S EMNG:EX
>>> Subject: Re: Strategic report -- final draft to be discussed
>>>
>>> Brian - took a read through s.22 Overall it's a nice piece
of work but I'd like a couple of days to digest and think through a couple of items
(Particularly food and beverage piece and logistics of this.)
>>>
>>> Here are my initial comments:
>>>
>>> - page 2 - second bullet - s.13, s.21

>>>
>>> - page 10 - I'm the last person to want to see the management structure made any more
complex than it already will be via the governance triangle - but I'm questioning how one
financial working group operates on a practical basis when you have completely de-linked the
finances of the breeds. You guys may have already considered this and are fine with it.
>>>
>>> - page 12 - third paragraph. See my first bullet above. This is inconsistent with my view
on discussions: s.13

>>>
>>> - page 16 - should the Marketing and Operations Strategy paragraph be located here? To me
it read a little like it applied to the S-Bred sector and not the T-Bred sector because of
where it's located within the document. (Do you want to indicate that s.13

s.13

>>>
>>> - page 17 - first sentence - just a nit - but I'd consider replacing term "high rollers"
with high value bettors or high net-worth bettors.
>>>
>>> - page 18 - second bullet under Business Strategy. There may be certain expectations with
the term "re-branding" that aren't likely to be fulfilled given costs. You may want to re-
phrase as something like "continue to evolve the brand".
>>>
>>> Thanks Brian.
>>>
>>>Jim
>>>
>>>
>>> Sent from the Blackberry wireless device of Jim McGrogan (Great Canadian Gaming
Corporation, s.22)
>>>
>>>
>>>
>>> From: Brian Butters [mailto:BButters@bcllc.com]
>>> Sent: Friday, March 15, 2013 07:11 PM
>>> To: Jim McGrogan
>>> Cc: Douglas S. Scott <Douglas.S.Scott@gov.bc.ca<mailto:Douglas.S.Scott@gov.bc.ca>>
>>> Subject: RE: Strategic report -- final draft to be discussed

>>>
>>> Jim,
>>>
>>> I appreciate you getting back to me.
>>> I'm going to ask you to help us out by reading the report at some point over the next few days and passing along any thoughts you want to.
>>> We're up against a deadline for getting this report out there to the industry, and have planned for a release on March 21. Delaying it for another week or more is not an option we want to consider.
>>> s.22 I don't make the request lightly.
We're getting a ton of pressure from the industry and need to get this thing out there.
>>>
>>> Thanks for whatever you can do to assist.
>>>
>>> Regards,
>>>
>>> Brian
>>>
>>> Brian Butters
>>> Director of Racing Sustainability
>>> BC Horse Racing Industry Management Committee
>>>
>>> Office:
>>> BC Lottery Corporation
>>> 2940 Virtual Way, Vancouver, B.C. V5M 0A6 T 604 225-6462 C 604 209-4924
bbutters@bcllc.com<mailto:bbutters@bcllc.com>
>>> <image001.png>
>>>
>>> From: Jim McGrogan [mailto:jmcgrogan@gcgaming.com]
>>> Sent: Friday, March 15, 2013 10:10 AM
>>> To: Brian Butters
>>> Subject: Re: Strategic report -- final draft to be discussed
>>>
>>> Brian - s.22
>>>
>>> Sent from the Blackberry wireless device of Jim McGrogan (Great Canadian Gaming Corporation, s.22)
>>>
>>>
>>>
>>> From: Brian Butters [mailto:BButters@bcllc.com]
>>> Sent: Friday, March 15, 2013 01:07 PM
>>> To: Douglas S. Scott <Douglas.S.Scott@gov.bc.ca<mailto:Douglas.S.Scott@gov.bc.ca>>; Gar Campbell (s.22
s.22 George Morfitt
s.22 ; Glen Todd
(glen@nathc.ca<mailto:glen@nathc.ca>) <glen@nathc.ca<mailto:glen@nathc.ca>>; Jim McGrogan;
Marsha Walden <MWalden@BCLC.com<mailto:MWalden@BCLC.com>>; Michael Graydon
<MGraydon@BCLC.com<mailto:MGraydon@BCLC.com>>
>>> Subject: Strategic report -- final draft to be discussed
>>>
>>> Committee members:
>>>
>>> Doug Scott, Rick Caulfield and I have made a number of changes to the HRIMC's Strategic Report to incorporate feedback from the most recent meeting.
>>>

>>> We are planning to release this most recent draft next week (aiming for Thursday, March 21), and would like one last chance to touch base with each of you individually to ensure you are comfortable with the version going out.

>>>

>>> Please give the attached version a read. I will be in touch to schedule telephone calls with each of you for early next week.

>>>

>>> Many thanks,

>>>

>>> Brian

>>>

>>>

>>> Brian Butters

>>> Director of Racing Sustainability

>>> BC Horse Racing Industry Management Committee

>>>

>>> Office:

>>> BC Lottery Corporation

>>> 2940 Virtual Way, Vancouver, B.C. V5M 0A6 T 604 225-6462 C 604 209-4924

>>> bbutters@bcllc.com<mailto:bbutters@bcllc.com>

>>> <image001.png>

>>>

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Fair, Susan P EMNG:EX

From: Jim McGrogan [jmcgrogan@gcgaming.com]
Sent: Wednesday, March 20, 2013 8:49 PM
To: MGraydon@BCLC.com; Scott, Douglas S EMNG:EX; BButters@BCLC.com
Cc: Rod Baker (External)
Subject: Re: Industry report meeting with Michael Graydon, Brian Butters, Jim McGrogan and Rod Baker

Got it. We'll re-arrange scheds to make the requested time work. Thanks.

Sent from the Blackberry wireless device of Jim McGrogan (Great Canadian Gaming Corporation,
s.22

----- Original Message -----

From: Michael Graydon [mailto:MGraydon@BCLC.com]
Sent: Wednesday, March 20, 2013 08:47 PM
To: Jim McGrogan; 'douglas.s.scott@gov.bc.ca' <douglas.s.scott@gov.bc.ca>; Brian Butters <BButters@bclc.com>
Cc: Rod Baker (External)
Subject: Re: Industry report meeting with Michael Graydon, Brian Butters, Jim McGrogan and Rod Baker

I am in Toronto until Thursday night. Friday is the first time I am back I Toronto. Mg

----- Original Message -----

From: Jim McGrogan [mailto:jmcgrogan@gcgaming.com]
Sent: Wednesday, March 20, 2013 08:38 PM
To: douglas.s.scott@gov.bc.ca <douglas.s.scott@gov.bc.ca>; Brian Butters; Michael Graydon
Cc: Rod Baker (External) s.22
Subject: Re: Industry report meeting with Michael Graydon, Brian Butters, Jim McGrogan and Rod Baker

We were wondering if there any chance at all that we may be able to do this meeting on the Thursday the 4th instead of Friday the 5th?

Thanks.

-----Original Message-----

From: Doug Scott
To: 'Michael Graydon'
To: Brian Butters
To: Jim McGrogan
Subject: Industry report meeting with Michael Graydon, Brian Butters, Jim McGrogan and Rod Baker
Sent: Mar 20, 2013 11:20 AM

When: Friday, April 5, 2013 10:00 AM-12:00 PM (GMT-08:00) Pacific Time (US & Canada).
Where: BCLC Offices in Vancouver

Note: The GMT offset above does not reflect daylight saving time adjustments.

~~*~*~*~*~*~*~*~*

Sent from the Blackberry wireless device of Jim McGrogan (Great Canadian Gaming Corporation,
s.22)

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Fair, Susan P EMNG:EX

From: Jim McGrogan [jmcgrogan@gcgaming.com]
Sent: Wednesday, April 10, 2013 9:43 PM
To: Scott, Douglas S EMNG:EX
Subject: Re: HR Consultation report

Ok. Shoot me best number and I'll call you. Thanks Doug.

Sent from the Blackberry wireless device of Jim McGrogan (Great Canadian Gaming Corporation,
s.22

----- Original Message -----

From: Scott, Douglas S EMNG:EX [mailto:Douglas.S.Scott@gov.bc.ca]
Sent: Wednesday, April 10, 2013 09:41 PM
To: Jim McGrogan
Subject: Re: HR Consultation report

8 am?

Douglas S. Scott
Assistant Deputy Minister
Gaming Policy and Enforcement Branch

On 2013-04-10, at 7:17 PM, "Jim McGrogan"
<jmcgrogan@gcgaming.com<mailto:jmcgrogan@gcgaming.com>> wrote:

Doug - I'd like to talk to you in the AM before this is finalized if you can make time please.

Sent from the Blackberry wireless device of Jim McGrogan (Great Canadian Gaming Corporation,
s.22)

From: Scott, Douglas S EMNG:EX [mailto:Douglas.S.Scott@gov.bc.ca]
Sent: Wednesday, April 10, 2013 05:19 PM
To: 'Glen Todd' <glen@nathc.ca<mailto:glen@nathc.ca>>; 'Gar'
s.22 'Michael Graydon'
<MGraydon@BCLC.com<mailto:MGraydon@BCLC.com>>; Jim McGrogan; 'George Morfitt

s.22

Cc: 'Brian Butters' <BButters@BCLC.com<mailto:BButters@BCLC.com>>; Caulfield, Rick EMNG:EX
<Rick.Caulfield@gov.bc.ca<mailto:Rick.Caulfield@gov.bc.ca>>
Subject: HR Consultation report

Hello Committee members. Attached please find the consultation report that will be released Friday at 5:00 PM. There may be some very small formatting changes between now and then. If anyone has comments or suggestions I ask that you get back to Brian and I before tomorrow at 11:00am. I am sorry for the short timeline.

CHANGES:

There have been some changes made to the document since you have last seen it. All the changes relate to the funding model. At the recommendation of the Minister, we have included the options we have considered for funding in the report since we did not have unanimous approval on this issue. We will make our final decision after being informed by the consultation that is to come. Included in this decision will be how surpluses and deficits are treated s.13 - since this has not been sufficiently discussed or agreed upon following the latest revision of the governance structure.

The following is our planned release times:

Tomorrow (Thursday) afternoon: A report goes to the cities of Vancouver and Surrey embargoed until public release at 5PM on Friday.
Friday 10:00 AM: Standardbred Board of Directors briefing (Report embargoed until 5PM) Friday 1:30 PM: Thoroughbred HBPA and BC TOBA briefing (Report embargoed until 5PM)

During the briefings Brian and I will go through the highpoints of the report with a power point presentation and hand out the reports at the conclusion of the meeting. This is intended to give board members the courtesy of early notification since they are likely to receive calls and should be well briefed.

Consultation sessions will be arranged and published shortly with the first sessions to commence following the Provincial Election.

Doug

Douglas S. Scott
Assistant Deputy Minister
Gaming Policy and Enforcement Branch
Ministry of Energy, Mines and Natural Gas

PO Box 9311, Stn Prov Govt
Victoria, BC
V8W 9N1

Telephone: 250-953-4482

Website: www.pssg.gov.bc.ca/gaming<<http://www.pssg.gov.bc.ca/gaming>>

Know your limit, play within it.

P Please consider the environment before printing this e-mail

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Fair, Susan P EMNG:EX

From: Jim McGrogan [jmcgrogan@gcgaming.com]
Sent: Friday, April 12, 2013 11:49 AM
To: BButters@bcllc.com
Cc: Scott, Douglas S EMNG:EX
Subject: This Afternoon

Brian - s.22 Please
feel free to call me afterwards if you think that there are comments/action items that GCGC needs to respond to and consider.

Thanks.

....Jim

Jim McGrogan
Vice President, Business Development
(Office) 604.247.4140
(Cell) s.22
www.gcgaming.com

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The Committee has made a decision in principle and will release it publicly within the next few days, pending confirmation of certain facts bearing on the situation.

The Committee appreciates the patience of all parties as this process is being completed.

(Signed by DS on behalf of the Committee)

Brian Butters
Director of Racing Sustainability
BC Horse Racing Industry Management Committee

Office:
BC Lottery Corporation
2940 Virtual Way, Vancouver, B.C. V5M 0A6
T 604 225-6462 C 604 209-4924
bbutters@bclc.com



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Fair, Susan P EMNG:EX

From: Michael Graydon [MGraydon@BCLC.com]
Sent: Thursday, April 11, 2013 7:00 AM
To: s.22 ; 'jmcgrogan@gcgaming.com'
Cc: Scott, Douglas S EMNG:EX; 'glen@nathc.ca'; s.22 Brian Butters, Caulfield, Rick EMNG:EX
Subject: Re: HR Consultation report

My reference to page 17

s.13

As for funding, I had thought after a great deal of negotiation, discussion and emotion we had voted on a solution. I understand why we have three options,

s.13

Mg

From: Morfitt Desk [mailto:s.22]
Sent: Wednesday, April 10, 2013 10:17 PM
To: Michael Graydon; Jim McGrogan <jmcgrogan@gcgaming.com>
Cc: Doug Scott <douglas.s.scott@gov.bc.ca>; glen@nathc.ca <glen@nathc.ca>; s.22 ; Brian Butters; Rick.Caulfield@gov.bc.ca <Rick.Caulfield@gov.bc.ca>
Subject: Re: HR Consultation report

I'm not sure, Mike or Jim, if you are of the view that alternative would be

s.13

but an

s.13

I am unable to find, on page 17 or elsewhere in the draft report sent to me, Perhaps you or Mike could point out the reference that is of concern.

s.13

I'm on a plane to Toronto tomorrow so will likely not have an opportunity to pursue this further with you before Friday's report release.

George

1. A principle-based approach (to be determined in consultation)

On 2013-04-10, at 8:34 PM, Jim McGrogan <jmcgrogan@gcgaming.com> wrote:

s.13

Sent from the Blackberry wireless device of Jim McGrogan (Great Canadian Gaming Corporation, s.22)

----- Original Message -----

From: Michael Graydon [mailto:MGraydon@BCLC.com]

Sent: Wednesday, April 10, 2013 07:31 PM

To: Scott, Douglas S EMNG:EX <Douglas.S.Scott@gov.bc.ca>

Cc: Glen Todd <glen@nathe.ca>; Gar

Jim McGrogan; George Morfitt

<Rick.Caulfield@gov.bc.ca> s.22 >; Brian Butters <BButters@bclc.com>; Caulfield, Rick EMNG:EX

<Rick.Caulfield@gov.bc.ca>

Subject: Re: HR Consultation report

s.13

My comments for your
consideration. Mg

Sent from my iPad

On 2013-04-10, at 5:20 PM, "Scott, Douglas S EMNG:EX" <Douglas.S.Scott@gov.bc.ca> wrote:

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Doug

Douglas S. Scott
Assistant Deputy Minister
Gaming Policy and Enforcement Branch
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Know your limit, play within it.

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