MINISTRY OF HEALTH SERVICES INFORMATION NOTE

Cliff # 797405 (x ref 774448B)

PREPARED FOR: Kevin Falcon, Minister - FOR INFORMATION

TITLE:

Options to Advance International Medical Graduates (IMGs)

Integration into the Workforce

PURPOSE:

To provide an update on work to create more opportunities for IMGs,

including Canadians studying abroad (CSAs)

BACKGROUND:

IMGs are individuals holding a medical degree from schools not accredited by the Committee on Accreditation of Canadian Medical Schools or the Liaison Committee on Medical Education.

There are five target groups within the IMG grouping: (1) CSAs in an undergraduate MD education program who want to return to BC to complete postgraduate medical education; (2) Non-CSAs who have completed their undergraduate MD education abroad, who were licensed to practice medicine in another country, and who are now living in BC; (3) IMGs who have studied and practiced abroad, who have a work permit and hold a provisional license to practice in BC; (4) IMGs who have studied and are currently practicing outside Canada, and who are interested in moving to BC; (5) IMGs who are licensed and currently practicing in another province.

There are about 1500 Canadians studying abroad. A BC-based advocacy group estimates 200 of these CSAs are from BC.

In 2009/10, the Ministry (MoHS) funded a total of 262 entry level residency positions - 18 for IMGs.

At present, IMGs who want to access postgraduate medical education in BC must apply to the *IMG-BC Program*. They are required to take a clinical exam, and if they rank in the top 35, then take a three-month clinical assessment program, before competing in the Canadian Resident Matching Service (CaRMS). As of 2010, the clinical assessment program will be *optional*, so that CSAs/non-CSAs may apply to CaRMS without delay.

In April 2009, the former Minister of Health Services supported the action items for change identified to advance IMGs' integration into the workforce, and summarized in Appendix 1.

In August 2009, CSAs and their parents began a letter campaign to advocate for more opportunities in postgraduate medical education (PGME) in BC. The Ministry has received approximately 300 letters. Also in August, the Ministry cancelled 2009/2010 funding targeted for the implementation of the action items; only funding remains for the development of a practice assessment required to confirm an IMG's license to practice.

DISCUSSION:

Over the past year, the University of British Columbia's Faculty of Medicine and MoHS have worked together to identify possible program and policy changes to reduce barriers and create more opportunties for IMGs in target groups 1-4. s.14

s.14

At present, MoHS is exploring opportunties for collaborative funding with the (1) Faculty of Medicine, and with (2) MoHS/BC Medical Association's Joint Standing Committee on Rural Issues. The Dean of Medicine supports such a collaboration, as an interim solution. Annualized funding estimates for action items are summarized in Appendix 1.

s.13, s.17

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Appendix 1 Summary of Preferred Actions

ACTION ITEMS FOR CHANGE

Target Group	1S FOR CHANGE Problem	Preferred Action/Solution	Cost/year Estimate
ASSESSMENT			
1	CSAs rarely access the IMG-BC residency program because of the mandatory clinical assessment	Make the clinical assessment optional and remove the barrier	
	requirement		0
4	Some IMGs have a small (core rotation) gap in their postgraduate (PGME) training	Offer advanced practice assessments and close the training gap	\$1.7M
TRAINING	_		
1	Talented BC students go overseas to access medical education	s.13, s.17	TBD
1	Privately subsidized undergraduate MD students will expect access to PGME to complete their medical	Increase PGME positions	TDD
1 2	education .	In average IMC west-downey mositions	TBD
1, 2	CSAs and non-CSAs want to access PGME	Increase IMG residency positions, beginning in 2013. Increase from 18 to 58 positions over the next 8 years	\$1.1M
SUPPORT		,	
2	Non-CSAs who access specialty residency positions often struggle in their first year	Offer a 3-month pre-residency training for general specialists	\$82K
3	42 percent of the physicians licensed in BC in 2008 are IMGs, often working in rural and remote communities. 25 percent are new to the province	Sustain the <i>Physician Integration Program</i> to support and integrate 150 new-to-BC physicians licensed each year. The program includes an <i>e</i> community of practice, orientation conferences for IMGs and supervising physicians, mentorship and coaching for certification exams	\$350K
2	Some non-CSAs need financial support to write the Medical Council of Canada's qualifying exams; some will not qualify for PGME	Sustain <i>BC Skills Connect-Health</i> to help them access qualifying exams for PGME, or to bridge into another health care career	\$450K ¹
OTHER	· · · · · · · · · · · · · · · · · · ·	Modern Caro Carott	ψ100IX
3,4,5	Through regulatory reform, there will be physicians certified to practice medicine in another country who will require only a practice assessment to confirm their licensure	Develop and implement a Practice Assessment to support the restricted and provisional classes of registrants. This will replace the requirement to complete national certification exams, where possible	\$46.7K

¹\$450K is MoHS funding contribution to ALMD, required to sustain the program which now serves 12 health professions, including physicians

Pages 4 through 46 redacted for the following reasons:

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IMG SELECTION:

Independent Review of Access to
Postgraduate Programs by
International Medical Graduates in Ontario

Volume 1: Findings and Recommendations

SEPTEMBER 2011

Submitted to the Ontario Ministry of Health and Long-Term Care and the Council of Ontario Universities

by George Thomson and Karen Cohl

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IMG SELECTION:

INDEPENDENT REVIEW OF ACCESS TO POSTGRADUATE PROGRAMS BY INTERNATIONAL MEDICAL GRADUATES IN ONTARIO

VOLUME 1: FINDINGS AND RECOMMENDATIONS

"The stakes are high. It's a career ending decision."

-Faculty member

"There are a lot of very good candidates. Nobody really knows the best way to choose."

-Faculty member

"What most IMGs want is a chance to prove to the system that they can do the job."

-Former IMG resident and current faculty member

"The more experienced the international medical doctor, the less the chance of getting in."

-Association of International Physicians and Surgeons of Ontario

[Quotations are from consultation participants.]

A. INTRODUCTION

BACKGROUND

For many doctors with medical degrees from outside Canada or the United States, Canadian postgraduate training is an essential step on the path to medical practice in Ontario. Competition is stiff, and there are many more applicants than there are positions. In 2011, for example, more than 1,800 applicants vied for 191 first-year residency positions designated for international medical graduates (IMGs) at the Ontario faculties of medicine.

Despite many reforms by government, faculties of medicine, and regulatory bodies, IMGs have continued to raise concerns about the fairness of policies and practices that determine access to the medical profession. In October 2010, the Ministry of Health and Long-Term Care commissioned us (George Thomson and Karen Cohl) to conduct an independent review (the IMG Review), with administrative support from the Council of Ontario Universities. The purpose was to examine the selection process for IMGs

seeking postgraduate positions at Ontario's faculties of medicine, to identify and assess barriers in that process, and to recommend solutions.

The IMG Review consultation process included visits to the six faculties of medicine in Ontario and many meetings with international medical graduates, postgraduate faculty, and relevant provincial and national organizations. Over all, we heard from more than 200 people. We reviewed data, reports, and submissions, including a special data-run by the Canadian Resident Matching Service (CaRMS) on the 2011 selection process. We also took an in-depth look at the 2011 process in three programs: family medicine, pediatrics, and internal medicine.

This report is not about the demand for medical services, physician supply, or the role IMGs should play in meeting the need for additional physicians in Ontario. Nor is it an examination of Canada's immigration policy in relation to internationally trained physicians. It is a focused look at one vitally important issue: how to ensure that the process through which applicants are selected for the available postgraduate positions is fair.

This volume (Volume 1) sets out the key findings and recommendations of the IMG Review. Volume 2 provides a more detailed description of our work over the past year in understanding the selection process and identifying and analyzing the challenges faced by the two key players: IMG applicants and Ontario's faculties of medicine.

Read Volume 2 of this report to learn about...

- What the selection process looks and feels like for IMGs and faculty members
- Data from the 2011 selection process and an in-depth look at 3 program areas
- The evolution of IMG programs in Ontario
- Concepts of fairness and decisions of courts and tribunals
- IMG programs in other provinces
- References to reports and studies

OBSERVATIONS

We believe there are measures that would make the postgraduate selection process fairer for IMG applicants and more manageable for the faculties of medicine. Before describing our findings and proposed solutions, we offer several broad observations.

THIS IS AN IMPORTANT PUBLIC POLICY ISSUE

Decisions about access to postgraduate medical positions have a wide-ranging impact. For IMGs, it can mean the difference between fulfilling their dream to practise medicine here and giving up on it. They deserve a fair and transparent process for determining who gets these coveted positions.

Postgraduate faculty members supervise the delivery of high-quality medical services in Ontario's teaching hospitals and provide hands-on training in family medicine and many other specialties. Selection decisions affect their ability to do so. They need an evidence-

based process to select the applicants who are most likely to succeed in the program and beyond.

Most important, selection decisions affect the public by helping to shape the population of future licensed physicians.

For these reasons, the selection process would be of vital importance even if Ontario's faculties of medicine had unlimited capacity to accept IMGs into their programs.

THE ENVIRONMENT IS ONE OF CONTINUAL CHANGE

The last decade has seen major changes and substantial reform in areas that have an impact on the IMG selection process. For example, increases in medical school enrollment have put pressure on the clinical capacity of the medical school faculties and teaching hospitals. Adding to the pressure, the number of Ontario postgraduate positions designated for IMGs more than doubled in 2004, from 90 to 200. The composition of those positions has since changed significantly, with a growth in first-year residency positions and a decline in opportunities to begin at a more advanced level.

In 2006, the Ontario faculties of medicine assumed a more intensive role in IMG selection. Since then, they have tried various ways to improve the process. Meanwhile, the volume of applications has grown, as many more Canadians studying medicine abroad apply for postgraduate residency positions alongside immigrant physicians. This has created a challenge for the faculties in reviewing applications and comparing applicants at different stages in their medical careers.

In 2007, the IMG-Ontario office was disbanded. In its place, the Ontario government created the HealthForceOntario Access Centre to provide information, counselling, and support to IMGs and the Centre for the Evaluation of Health Professions Educated Abroad as an expert assessment body. At that time, Ontario's clinical exam for IMGs seeking first-year residency positions went from being mandatory to optional, and in 2011, this provincial exam was integrated into a new national exam.

Another change occurred in 2010, when the Ontario government loosened the requirements about where IMGs can practise medicine after completing the postgraduate program.

This ever-changing landscape, in an already complex system involving multiple players, presents challenges for IMGs in navigating the system, for medical faculties in managing the selection process, and for researchers in determining the impact of policies, practices, and tools.

We recognize that implementing the changes recommended in this report will add yet more reform to a constantly changing system. We have recommended change only where we believe there is strong value in doing so.

THERE ARE HIGH LEVELS OF COMMITMENT—AND HIGH LEVELS OF FRUSTRATION

We have had the benefit of speaking with many IMGs and postgraduate faculty members during the course of the IMG Review. We were struck by the unwavering commitment of IMGs to pursuing their medical careers, and by the faculties' dedication to selecting the best applicants. We were equally struck by the collective sense of frustration.

Many IMGs see medicine as their true calling and being a doctor as an integral part of their personal identity. We heard the stories of individuals who did whatever they could, often over a period of years, to improve their chances. For most, a postgraduate position is their only way into the system, and it can be devastating when they are not selected for an interview or offered a position.

Among IMGs who immigrated to Canada after practising medicine abroad, there is a feeling that the door is now closing. One issue is that Canadians who studied medicine abroad (CSAs) obtain more of the first-year residency spots each year. At the same time, the number of advanced postgraduate positions seems to be in sharp decline. Immigrant physicians with extensive experience in another country have expressed frustration that alternative routes to practice are not widely available. CSAs also face challenges. Their numbers are expanding rapidly, reducing their chances of finding a position when they return to Canada.

Other challenges for IMGs include the length and cost of the process and the difficulty of finding opportunities to demonstrate clinical skills. IMGs who obtained a position reported difficulties with the mandatory pre-residency program or the requirement that they sign a "return of service" agreement to practise medicine outside of the Toronto or Ottawa areas for five years.

The postgraduate faculty and staff who lead, manage, and support the IMG selection process devote considerable time and attention to running a fair process, selecting the best applicants, and experimenting with new selection methods. Their efforts also gained our respect. Workload pressures and uncertainty are major causes of their frustration. Within a short time period, many programs must process hundreds of applications from a diverse group of applicants with so much at stake. Some faculty members also experience frustration in their attempts to accommodate experienced physicians in the advanced-level postgraduate positions available in some specialty programs. Added to this is the almost impossible task of assessing the education offered in a wide variety of medical schools in dozens of countries and uncertainty about clinical skills obtained outside of North American health care settings.

THE IMPACT OF SELECTION METHODS IS DIFFERENT FOR THE TWO GROUPS OF IMGS

There are in effect two groups of IMGs. One is immigrant IMGs who obtained their medical degrees abroad, and in many cases practised abroad, before immigrating to

Canada. The other is Canadians who studied abroad (CSAs). CSAs are Canadians citizens or permanent residents who left Canada to obtain a medical degree abroad. While some CSAs are also immigrants, the distinction is that they came to Canada before obtaining their medical degrees.

Immigrant IMGs are finding it increasingly difficult to compete with CSAs for first-year residency positions. CSAs are mostly recent graduates, many of whom apply in their final year of medical school. In that respect, they are similar to graduates of Canadian medical schools who apply for residency at the same point in their careers. Many postgraduate programs favour both recent graduation and North American clinical experience, which some CSAs are able to obtain as part of their undergraduate medical education.

Some of the advantages enjoyed by CSAs do not exist to the same degree in all postgraduate programs, and many CSAs are not successful in obtaining positions. Based on CaRMS data for 2011, approximately 80% of CSA and 94% of immigrant IMG applicants were unsuccessful after the first iteration of the matching process for first-year residency positions in Ontario.

Many of our recommendations are designed to address factors that affect the relative positions of the two IMG groups. We are not advocating that more positions go to one group or the other. Rather, we envision a system in which both groups can compete fairly for the designated first-year positions and where the pathway is expedited for experienced doctors who do not need to repeat a full residency program.

Nothing in this report challenges the basic premise that postgraduate positions must be available for graduates of Canadian medical schools in whom a substantial investment has been made to prepare them for admission into the medical profession. Nor are we challenging the premise that legitimate indicators of success in residency must be taken into account.

Rather, the objective is to ensure that all international medical graduates, both immigrant IMGs and CSAs, can compete fairly based on their skills and experience for the positions that are available to them. A system that disadvantages qualified immigrant applicants would not be in keeping with the societal obligation to integrate individuals who have been selected for immigration to Canada. Nor would it be acceptable to prevent CSAs from competing fairly for the available postgraduate positions.

WE ARE LEARNING MORE, BUT THERE IS MORE TO LEARN

There is a growing body of studies, research, and reports examining the experience of IMGs and the challenges associated with their entry into the Canadian health care system. The IMG Review has benefited greatly from this work, especially from reports conducted in the Canadian context. There is also much to learn from innovations introduced here in Ontario and in other provinces.

One positive development is the collaborative process that the six Ontario universities use for screening and interviewing first-year IMG residents in family medicine. Another positive development is the use of "Multiple Mini-Interviews" to select residents in some specialty programs.

There is still much that we do not know. For example, a significant challenge in IMG selection is determining the reliability of the various criteria, processes, and tools for predicting success in residency and beyond, and assigning the appropriate weight to each of them. Clearly, the more selection decisions can be made on the basis of solid research and data, the more defensible they will be.

Summary: Observations

- This is an important public policy issue
- The environment is one of continual change
- There are high levels of commitment—and high levels of frustration
- The impact of selection methods is different for the two groups of IMGs
- We are learning more, but there is more to learn

B. ACCESS TO FIRST-YEAR RESIDENCY POSITIONS

2011 Ontario Snapshot

First Iteration

In the "first iteration" of the selection process for first-year residency positions, IMGs competed for 191 designated positions at Ontario faculties of medicine in a stream separate from that of Canadian or US medical school graduates.

Those who obtained interviews "ranked" the faculties they wished to attend, who in turn ranked them. The Canadian Resident Matching Service (CaRMS) then ran a computerized program to match applicants to positions.

The following were the results after the first iteration:

- 183 IMGs were matched to first-year residency positions (98 CSAs and 85 immigrant IMGs)
- Eight designated IMG positions remained unfilled
- 1,697 IMG applicants were not matched (371 CSAs and 1,326 immigrant IMGs)

Second Iteration

In the "second iteration," IMGs and graduates of Canadian or US medical schools competed in a blended process for first-year residency positions left unfilled in either stream after the first iteration.

The following were the results after the second iteration:

- An additional 38 IMGs were matched (14 CSAs and 24 immigrant IMGs), for a total of 221
- 1,282 IMG applicants remained unmatched (269 CSAs and 1,013 immigrant IMGs)

Source: CaRMS Data Tables, 2011 Main Residency Match (R-1)

DESIGNATED IMG POSITIONS

In 2011, 191 of Ontario's 200 designated positions for IMGs were for first-year residency. Of those, 80 (42%) were for family medicine and 111 (58%) were for other specialty programs. In the first iteration of the first-year residency match, IMGs competed for these 191 positions, while graduates of Canadian (or US) medical schools competed for the 935 positions (83%) reserved for them.

The 191 designated IMG positions represented 17% of all first-year Ontario residency positions. Table 1, below, shows the breakdown of designated first-year IMG positions by programs and by the six faculties of medicine.

TABLE 1

TABLE 1	INAC	Designator	d Dositions	Offered in	Ontorio		
				Offered in ency Position			
	Ottawa	Queen's	Toronto	McMaster	Northern	Western	Total
Family Medicine	13	11	24	12	2	18	80
Internal Medicine	4	4	8	3		6	25
Pediatrics	2	1	3	3		2	11
Psychiatry	2	2	3	1		2	10
Anesthesiology	2		3	1		2	8
Emergency Medicine	2		3	2			7
Orthopedic Surgery	1		2	2		1	6
Diagnostic Radiology	2		2	1			5
General Surgery	1		3			1	5
Laboratory Medicine	1	1	3				5
Neurology	1		2	1		1	5
Obstetrics & Gynecology	1		1	1			3
Dermatology	1		1				2
Ophthalmology	1		1				2
Physical Med & Rehab			1	1			2
Plastic Surgery	1		1				2
Radiation Oncology			1	1			2
Urology			1	1			2
Anatomical Pathology				1			1
Cardiac Surgery	1						1
Community Medicine				1			1
General Pathology				1			1
Medical Genetics			1				1
Medical Microbiology				1			1
Neurology - Pediatric			1				1
Neurosurgery			1				1
Nuclear Medicine	1						1
Hematological Pathology							0
Medical Biochemistry							0
Neuropathology							0
Otolaryngology							0
TOTALS	37	19	66	34	2	33	191

Source: CaRMS Data Tables, 2011 Main Residency Match (R-1)

The second iteration in Ontario is referred to as a "blended" competition. This is because both IMGs and Canadian or US graduates can apply for any unfilled positions. If any positions remain vacant after the second iteration, there is an informal "scramble" in which individuals apply directly to the postgraduate programs, with no computerized matching process.

As Table 2 shows, below, IMGs obtained more than the designated 191 first-year positions in 2011 by competing alongside unmatched graduates of Canadian medical schools after the first iteration. A total of 221 IMGs were matched to first-year positions in 2011. Approximately half of those 221 positions went to Canadians who had studied medicine abroad and half to immigrant IMGs.

TABLE 2

IMGS Matched Into First Year Residency Positions in Ontario, 2011						
	CSAs		Immigrant IMGs		Total	
	#	%	#	%	#	%
Matched in 1 st iteration	98	53.6	85	46.4	183	100
Matched in 2 nd iteration	14	36.8	24	63.2	38	100
TOTAL	112	50.7	109	49.3	221	100

Source: CaRMS Data Tables, 2011 Main Residency Match (R-1)

STEPS IN THE SELECTION PROCESS

Postgraduate programs at the Ontario faculties of medicine typically go through four basic steps in the first iteration of the selection process. If required, the steps are repeated in the second iteration.

- Step 1: Apply initial filters
- Step 2: Review files in detail
- Step 3: Conduct interviews
- Step 4: Rank interviewed applicants for the computerized matching process

The following descriptions and comments relate to the selection of IMGs to fill designated positions in the first iteration.

STEP 1: INITIAL FILTERS

VOLUME OF APPLICATIONS

A critically important question for program directors is how to reduce the number of IMG applications to a manageable level. Filtering is a necessary first step because programs simply cannot give extensive time to all of the applications they receive.

The family medicine programs save time by jointly conducting the filtering, file reviews, and interviews. This way, each applicant is considered once, even if he or she submitted multiple applications. Even so, the joint family medicine process has over 1,400 applications to reduce to the approximately 300 applicants who will be invited to an interview to fill 80 positions.

The number of applicants can also be very high in the other specialty areas, where each faculty of medicine conducts the selection process independently. Volume can be looked at in terms of the number of applications a program received or the ratio of applications per designated position. Many IMGs apply to more than one program and more than one faculty of medicine.

Due to the volume of applications, most programs apply one or more filters to determine which files to review in greater detail. The two most common filters are date of medical school graduation and exam scores. The joint family medicine selection process uses exam scores as the initial filter. Many specialty programs use date of graduation, either alone or in combination with exam scores. We did find a few examples of specialty programs that filter on exam scores alone, but they appear to be the exception. Typically, an applicant who does not make it past this filter will be eliminated from the competition. In some cases, program directors will review files to identify some exemplary applicants to bring back in.

Volume of IMG Applications, First Iteration, 2011

- Five of the six Ontario faculties of medicine each received over 1,000 applications from IMGs for family medicine, over 500 for internal medicine, and over 200 for pediatrics
- The Northern Ontario School of Medicine received 856 applications for its two designated IMG positions in family medicine
- Each of the three faculties with designated positions in general surgery received over 150 applications from IMGs
- At the low end, some programs received approximately 40 applications per designated IMG position, e.g., neurosurgery at the University of Toronto, cardiac surgery at the University of Ottawa, and medical microbiology at McMaster University

Source: CaRMS Data Tables, 2011 Main Residency Match(R-1)

FILTERING BY DATE OF GRADUATION

Many programs consider recent clinical experience a predictor of success in residency. It is hard to disagree with this proposition and it seems to be supported in the research literature. Recent training (which almost always includes a clinical experience component) is an easy filter to apply electronically, using date of graduation from medical school. Identifying recent, relevant practice, however, requires a labour-intensive review of the file. Many specialty program directors told us that they use the date of graduation as an initial filter. Three years from graduation is common, but some use five or ten years.

The effect of this practice on immigrant IMGs is potentially enormous. CSA applicants are mostly recent graduates, often applying in their final year of medical school. Most immigrant IMGs graduated much earlier. Looking at 2011 statistics, it is clear that the more recent the date of graduation the programs use as an initial filter, the more immigrant IMGs would be eliminated from the competition.

Date of Graduation, 2011 Applicants

- 86.1% of CSA vs. 5.3% of immigrant IMG applicants graduated in 2009, 2010, or 2011
- 48.6% of CSAs vs. 0.1% of immigrant IMGs graduated in 2011
- 78.8% of immigrant IMG vs. 2.3% of CSA applicants graduated in 2004 or earlier
- 32.1% of immigrant IMG vs. 0.4% of CSAs graduated in 1995 or earlier

Source: CaRMS Data Tables, 2011 Main Residency Match (R-1)

FILTERING BY EXAM SCORES

"Programs need a standardized clinically relevant exam that can help them decide."

-Faculty member

Some specialty programs use exam scores as a filter, although not as often as date of graduation. This is because the only exam all IMG applicants must take is the Medical Council of Canada's written evaluating exam. Program directors are concerned about distinguishing among applicants on the basis of an exam that has no clinical component—largely a pass-fail exam rather than one where differences in scores have real significance.

A clinical exam, which is administered by the Centre for the Evaluation of Health Professionals Educated Abroad (CEHPEA), does assess clinical skills and is seen as a better indicator of suitability for residency. However, since the clinical exam is no longer mandatory in Ontario, many IMGs, and particularly CSAs applying for residency positions in their final year of medical school, do not take it. That leaves program directors in a quandary about how to filter on the basis of an exam that not all applicants have taken. Some specialty program directors report that a high score on the clinical exam can bring back applicants who were filtered out by date of graduation and a low score can be fatal. However, in many programs, the selection impact of the clinical exam appears to be modest or nonexistent.

In their joint selection process, the family medicine program directors have found a way to deal with the problem of having clinical exam results for only some of the applicants. Their solution is to filter recent graduates by their evaluating exam scores and less-recent graduates by their clinical exam scores. Interview spots are reserved for the top scorers from each group. In 2011, 50% of the family medicine interview spots were reserved for each group. All IMGs who obtained an interview also received a file review.

The joint selection process for family medicine is attractive in that it uses objective criteria (exam scores) to determine who gets an interview and file review. However, it involves a somewhat arbitrary division of applicants into the "evaluating exam" and "clinical exam" groups. Another concern is that less-recent graduates who do not submit clinical exam scores are eliminated from consideration, without a chance to be considered based on their clinical experience or evaluating exam scores. In 2011, over 700 applicants were eliminated off the top on this basis.

In short, without a mandatory clinical exam, program directors, whether in family medicine or other specialties, lack a meaningful exam score for comparing all applicants at the initial filtering stage. This works to the advantage of CSAs. They do better when date of graduation is the filter and they can avoid the risk of being eliminated because of a poor score on the clinical exam. To its credit, the family medicine selection process ensures that a certain number of applicants who submit clinical exam scores (mostly immigrant IMGs) obtain a file review and interview.

If they had clinical exam scores from all applicants, program directors could easily and fairly compare applicants at the initial filtering stage. The filtering decision would be objective, transparent, and easily explainable. It would level the playing field at the initial stage of the selection process because large numbers of immigrant IMGs would not be eliminated by their date of graduation. A wider range of factors could still be considered during the subsequent stages of the selection process.

To achieve this, Ontario would need to make the national clinical exam mandatory for all IMGs applying for first-year residency positions. It is already mandatory in other provinces, such as British Columbia, Alberta, and Quebec, although in Quebec the Medical Council of Canada's Qualifying Exam – Part 2 is accepted as a substitute.

The national clinical exam, which took effect in 2011, is the result of several years of work to develop an exam that can be used with confidence across the country. In many ways, it models Ontario's former clinical exam. The introduction of this exam was accompanied by a commitment to research and tracking to evaluate its effectiveness and its ability to predict which applicants are most likely to succeed in residency, on the certification exams, and in independent practice. Making the exam mandatory in Ontario would have the additional benefit of feeding into national studies on its effectiveness as a predictor of success.

The national clinical exam also has the advantage of assessing applicants on a wider range of generic skills than previous clinical exams did. This is an important factor in assessing the ability of IMGs to adapt to the Canadian health care system.

We therefore recommend broader adoption of the family medicine programs' practice of using exam scores to decide who will receive both a file review and an interview. Using the national clinical exam for this purpose would provide an objective and transparent approach to filtering. It would also reduce the workload for program directors and potentially allow for more applicants to be interviewed. In family

medicine, it would also eliminate the need to somewhat arbitrarily divide applicants into two categories.

We realize that at this or later stages of the selection process, many programs will still want to know whether there has been recent, relevant clinical experience. We do not believe that date of graduation should be used as a proxy for this factor. Instead, we encourage the medical faculties to work with CaRMS to determine whether it is possible to develop a more reliable indicator that would not require extensive additional manual work.

For example, some faculty members suggested a series of defined questions on the residency application form. CaRMS has indicated that this can be considered as part of a planned, broader review of its application form. One of the drivers for such a review is the need to ensure that the diversity of IMGs' experience is captured on the application form in a way that assists decision-making at the various stages of the selection process.

Three conditions need to be met before making the national clinical exam mandatory for all IMGs applying to first-year residency positions in Ontario:

1. CAPACITY TO ADMINISTER THE EXAM

There must be sufficient capacity to administer the exam each year to all eligible applicants. Ontario was unable to provide the exam to all who wanted it during the first year of operation. The number of nationally scheduled days when the exam could be offered was limited, as was the size of the Ontario exam facility. The Ontario government, the Medical Council of Canada, and the Centre for the Evaluation of Physicians Educated Abroad will need to work out a plan to correct the problem. Based on our discussions with officials at each of these bodies, we are confident that this can be done.

2. OPPORTUNITY TO TAKE THE EXAM IN FINAL YEAR OF MEDICAL SCHOOL

To be fair to both groups of IMGs, Ontario must accommodate CSAs in their final year of medical school to ensure they can take the exam without losing a year. One factor that will help is that, unlike the former provincial clinical exam, the new national exam does not require applicants to first complete Part 1 of the Medical Council of Canada qualifying exam.

From our discussions with officials in Ontario and with national bodies, a potential scenario would be for CSAs to take the evaluating exam in the summer after their third year of medical school, and then take the clinical exam in the early fall of their fourth and final year. This would mean taking the exam before completing the final year of clerkship rotations and electives, and it would mean coming to Canada to do so. However, the exam is designed to reflect the competencies reasonably expected of someone at this stage of his or her education.

Immigrant IMGs will face different challenges in having to take the clinical exam. Many will be several years away from clinical experience outside their specific area of practice, and less familiar with this type of structured examination.

Because CSAs and immigrant IMGs are highly heterogeneous groups with a broad range of training and clinical experience, it is difficult to generalize about the advantages and disadvantages they might face. The bottom line is that a fair selection process requires a common test of clinical capability.

3. BUILDING CONFIDENCE IN THE NATIONAL CLINICAL EXAM

We recommend that the national clinical exam become the all-important first filter in deciding who will receive a detailed file review and interview. This means that postgraduate faculty will need to have confidence in the exam's ability to perform this function well. Some of the past reluctance to place significant weight on clinical exams arose from a lack of understanding about how they were developed and what they measured. It will be extremely important, as part of making the national clinical exam mandatory, that information on the exam, and on how to interpret its results, is readily available to all faculty involved in IMG selection. It will also be important to have clear policies on issues that affect faculty confidence, such as the number of times applicants can take the exam.

The National Clinical Exam (NAC OSCE)

The national clinical exam is an objective, structured clinical examination (OSCE) developed by the National Assessment Collaboration (NAC):

"Physician examiners observe candidate interactions with the standardized patients and complete ratings on up to seven of nine possible competencies relevant to the presenting problem and clinical task. These competencies are history taking, physical examination, organization skills, communication skills, language fluency, differential diagnosis, data interpretation, investigations and management. A candidate could be rated on any combination of these competencies on a given station. A candidate's total score for each station is the average of all his or her competency ratings. A candidate's total score on the OSCE component is the average of the total scores from the 12 stations."

Source: Website of the Medical Council of Canada

STEP 2: FILE REVIEW

After the initial filtering, specialty programs conduct a file review to reduce the number of applicants to those who will move on to the interview stage. As noted earlier, the joint family medicine process is different in that the initial filtering also determines the number who will be interviewed, and all interviewed applicants also have a file review.

Most programs have introduced a structured approach to file reviews in an effort to provide more objective comparisons among applicants and greater consistency when several individuals or teams conduct the reviews. Some use rating sheets to assign a range of numerical scores for each factor and others use more qualitative measures. Often, certain criteria can trigger automatic elimination (such as failed courses or no clinical experience in the particular specialty). Generally, there is an opportunity to add

comments or to raise red flags. Most of the rating sheets we looked at give points for such elements as letters of reference, grades, awards, clinical experience in the specialty, Canadian or North American clinical experience, and the applicant's personal statement.

We were impressed with the efforts of many programs to try to structure the file review. Approaches did vary, however. It did not seem unreasonable for different specialty programs to have different views about the relative weight to be assigned to various factors, but one could question the range of approaches to the same specialty among different faculties.

It is here that we face the reality that letters of reference and personal statements (and interviews) have not been shown to be highly reliable methods of distinguishing among applicants and predicting success in medical school or residency. This is true for Canadian graduates as well as IMGs. Program directors acknowledge the limits of these criteria, but rely on them in the absence of other tools to distinguish among applicants.

A common theme in our discussions with program directors was the difficulty of assessing reference letters from abroad and personal statements from a very diverse group of applicants. They recognize that CSAs, particularly those who have completed Canadian electives, are better able to score high on these elements. In fact, several rating sheets explicitly recognized the importance of North American clinical experience or local electives, with additional points for letters of reference confirming that the experience was positive. Once again, for understandable reasons, the advantage lies with the CSAs. Even though their clinical experience is at the undergraduate level, CSAs can be in a better position at the file review stage than immigrant IMGs who have more extensive experience but not in North America.

Canadians Studying Abroad and Immigrant IMGs

Of the matched group of IMGs across Canada, the percentage of positions matched to CSAs rose from 26.9% in 2008 to 47.9% in 2011. The percentage matched to immigrant IMGs dropped from 73.1% in 2008 to 52.1% in 2001.

Source: CaRMS National Match Results for Active IMGs, 2008-2011

In 2011, CSAs represented approximately 1/4 of the IMG applicants and obtained just over 1/2 of the first-year residency positions filled by IMGs at the Ontario faculties of medicine

Source: CaRMS Data Tables, 2011 Main Residency Match (R-1)

This brings home the great difficulty for immigrant IMGs who are unable to demonstrate their clinical skills, either through an exam that is given real weight or through clinical experience that is seen as helpful by those reviewing the files. It is not surprising that for IMGs, the most personally challenging part of the process is the often desperate search for the opportunity to prove themselves in a North American clinical environment and thereby become more likely to move past the file review stage. This applies to

immigrant IMGs and to those CSAs who are not able to obtain a North American clerkship or local elective.

There is limited scope at the file review stage to address the lack of ability to assess clinical experience obtained abroad. However, we do recommend that programs not assign a weight to North American experience and references that can overshadow other factors. One way to deal with this is to be careful not to, in effect, double-count North American experience and references for that experience in awarding points.

STEP 3: INTERVIEW

Both faculty and applicants see interviews as a vitally important part of the process, yet they also question the reliability of major decisions made on the basis of one brief encounter. The research literature reinforces this uncertainty about the predictive value of personal interviews, although there is some evidence to suggest that structured interviews are more reliable.³

Despite filtering to reduce the pool of applicants, in most programs interviews are limited to no more than 30 minutes. Program directors generally recognize the limits of a short interview, but they must struggle to balance the desire to see as many applicants as possible with the limited resources and time available. In the joint family medicine program, for example, the decision has been made to interview approximately 300 IMG applicants in interviews of 20 to 30 minutes.

Some IMGs view it as unfair that they obtained only one joint interview for family medicine while graduates of Canadian medical schools were interviewed at each faculty to which they applied. Having looked at the volume of IMG applications for family medicine, we can see that the joint process actually expands the number of IMGs invited to an interview. Without the joint process, there would be fewer people, each interviewed several times, as opposed to close to 300 people interviewed once. This benefit outweighs the downside of having only one interview at one location. It also provides a broader pool of candidates for the programs to rank for the computerized match.

Most programs structure the interview by using standard questions and rating sheets that assign numerical scores. Many offer orientation for the interviewees and make an effort to prepare the interview team, especially new members, for the task. Some of the questions explore clinical skills, but there appears to be an emphasis on such issues as adaptability to the Canadian health care system, professional ethics, problem-solving and communication skills, and depth of interest in the particular specialty.

Most rating sheets, whether for file reviews or interviews, allow for adding comments about the candidate. We were told that these comments can play a role in the ultimate decision about how to rank individual candidates. Program directors and postgraduate deans acknowledged that this is the point where the somewhat "softer" factors come into play, including communication skills, adaptability and "fit" with the existing program and residents.

These softer criteria do invite more subjective decision-making. Nevertheless, it should be possible to identify, over time, the factors that should be considered in assessing whether an individual is able to communicate effectively, can adapt to the Canadian postgraduate environment, or is likely to fit into the particular program. Further, as one commentator observed,

[T]he use of interviews in high stakes selection processes requires careful attention to how culturally and linguistically diverse candidates may be disadvantaged by the sometimes invisible assumptions that guide assessment of success and failure.⁴

To help meet the unique challenge of assessing an increasingly diverse set of applicants, we suggest, as others have, that faculty and residents be given more assistance in preparing to conduct interviews and file reviews in a fair and objective way. We were told of programs in Canada and elsewhere that assist faculty in recognizing and dealing with cultural differences effectively⁵. Such programs also help them recognize the extraneous factors that can influence their reactions to particular applicants. This is one of several areas where involving IMG faculty and residents in the selection process can be very helpful. We were impressed with the number of programs that have taken advantage of this valuable resource in creative ways, both in the selection stages and during residency.

We also think it is important to separate the interview function from the file review function. A few program directors told us that their interview panels have some background information on the applicants, but not the complete files or the file review ratings. This helps to ensure that interview scores do not become simply a rescoring of the applicant's paper qualifications. It also eliminates the possibility that knowledge of grades and other file information will produce a "halo effect."

MULTIPLE MINI-INTERVIEWS

Some specialty programs in Ontario have moved to Multiple Mini-Interviews for both IMGs and graduates of Canadian or US medical schools. Applicants move through a series of stations, each lasting about ten minutes. Designated faculty members preside over the stations and rate the applicants. One station is usually a personal interview, where applicants have an opportunity to speak about themselves and faculty can promote the program.

Multiple Mini-Interviews have been validated as an assessment tool through several research studies. The main benefit comes from the multiple independent ratings. Multiple ratings help to prevent one person's positive or negative view from determining the outcome. Scoring is more consistent, since each applicant is rated on the same question by the same person rather than by different interview panels. An applicant's performance on one question does not influence his or her ratings on subsequent questions.

Faculty members in programs that use Multiple Mini-Interviews express confidence in them. Such interviews have been shown to provide more objective results and greater insight into how the applicant would function in a real-life setting. Those who do not use Multiple Mini-Interviews have voiced reservations about their ability to incorporate them into an already intense, time-limited process. They are particularly concerned about the logistics and personnel requirements associated with offering them to a large number of applicants in high-volume programs.

In Ontario, McMaster University has developed a selection of stations that can be adapted and used for individual admissions programs. Most Ontario medical schools already have a licence to use the materials that have been developed. Multiple Mini-Interviews have been employed in undergraduate programs, and the Michener Institute for Applied Health Sciences uses them with large numbers of applicants. This suggests that Multiple Mini-Interviews can be used successfully in high-volume programs, although it will require work to recruit and train interviewers and to deal with the logistics and costs.

We are not suggesting that all programs should move to Multiple Mini-Interviews. There may be other ways to achieve the same benefits. We do believe, however, that it would be important to try Multiple Mini-Interviews or alternative techniques that incorporate the features that make them a valuable assessment tool. We recommend that the joint family medicine selection process be supported to test and report on the use of Multiple Mini-Interviews in a high volume area.

Some people we spoke with suggested using a smaller number of stations to reduce the logistical challenges while still providing a more objective process than traditional interviews. Another suggestion was to use the Computer-based Assessment for Sampling PERsonal characteristics (CASPer) as a pre-test to bring down the number of applicants who participate in Multiple Mini-Interviews. This may be a valid way of dealing with problems that arise with larger programs. Research has been conducted and more is under way to test the reliability, short-term predictive validity, and acceptability of the CASPer with diverse populations. 8

Some have suggested that, over time, Multiple Mini-Interviews might be administered as a common tool across different program areas and faculties as part of the IMG selection process. In that model, the programs could all start with the same scenarios, but they would have an opportunity to make modifications to reflect what they consider most important.

STEP 4: RANKING

The last task in the selection process is for the programs to rank the interviewed applicants and for interviewed applicants to rank the programs. Through the CaRMS computerized match, these rankings determine who fills the first-year residency positions.

Ranking the applicants represents the final opportunity to determine which of them would be the best choices for that program in that faculty of medicine at that time. The individuals selected will be with the program for two years in family medicine or up to five or more years in other specialties.

The process of ranking applicants is much less formalized than the processes for the previous three stages. Each program (even the programs that participate in the joint family medicine selection process) determines how the interview and file review results, and any other factors, will be used in making ranking decisions. Our discussions with program directors suggest that the ranking decision is a jealously guarded one.

The postgraduate office at each faculty of medicine will generally conduct a final check of the ranking results to ensure that all ranked applicants meet the eligibility requirements and that a sufficient number of applicants have been ranked to fill the designated positions.

We understand why ranking *decisions* must be kept confidential. However, the ranking *process* can be made more transparent. Most program directors we spoke with said they assign great weight to the scores from the file reviews and interviews and make very few changes. Others stressed the need to be able to exercise discretion at the ranking stage. We agree that some discretion is necessary, but it is important to structure that discretion. By this we mean measures such as articulating the factors that can justify movement up, down, or off the list, an inclusive process for making decisions, and a good record of decisions so that it is possible to review results over time.

Many program directors described an inclusive process for the ranking decision that involves input from and discussion with the interviewers and file reviewers. This adds to the objectivity and transparency of the process since the ultimate decisions are based on multiple views rather than a single person's opinion.

NORTH AMERICAN CLINICAL EXPERIENCE

"How do I prove that I am competent enough to work in the system?"

-IMG focus group

Although the national clinical exam is seen as an excellent assessment tool for screening applicants, the clinical skills that it tests are demonstrated in an artificial environment. Many faculty members told us that no exam result is equal to demonstrated ability to adapt well in a Canadian clinical setting. British Columbia, for example, offers a period of clinical assessment as well as the clinical exam because of concerns that performance on the exam does not always correlate with actual clinical performance. 9

Over time, it may be that confidence in the exam can build to a point where it can stand alone as a sufficient measure of clinical skills. However, our consultations have persuaded us that, at this point, the absence of an opportunity to combine the exam

results with evidence of some actual North American clinical experience is a major impediment for IMGs. This conclusion is based on our discussions with Ontario program directors and faculty involved in the selection process, and on our in-depth review of three programs that collectively accounted for 116 of the 191 (60%) designated first-year positions in 2011.

As we noted earlier, the preference for North American experience is a major advantage for many CSAs. Their medical schools may arrange for their clerkships to take place in the United States, and they are often eligible to apply for electives at faculties of medicine in Ontario or elsewhere in Canada. We note that CSAs are not a homogeneous group, however, and that the clinical experience they obtain in their undergraduate medical training can vary greatly.

Many programs want to observe an IMG in an actual clinical setting or see positive, credible North American references from others who have done so. Program directors see great benefit in being able to learn from actual experience in a North American clinical setting, even a brief local elective. Since North American experience can be the deciding element in the selection process, applicants unable to obtain it are at a disadvantage.

We have recommended that the national clinical exam be mandatory and that the scores be used as a common filter to determine which applicants move to the file review and interview stage. Combined with the other changes we have proposed for the selection process, this would significantly level the playing field. However, the lack of an opportunity to demonstrate clinical skills in a North American environment would still work to the disadvantage of almost all immigrant IMGs and some CSAs—in the file review, in experiences they can draw on in the interview, and in their ultimate ranking.

We acknowledge that some excellent programs exist to help immigrant IMGs strengthen their language and cultural competencies and make them more comfortable with North American selection components such as personal statements, interviews, and exams. However, such programs do not make up for the lack of an opportunity to actually demonstrate clinical skills.

We considered two broad approaches to addressing the relative position of CSAs and immigrant IMGs: separate streams for the two groups and providing opportunities to demonstrate clinical skills.

SEPARATE STREAMS

Some consultation participants suggested separate streams for CSAs and immigrant IMGs as a means of eliminating an unbalanced competition. On the face of it, that option seems attractive. However, we believe that creating a more level playing field, where applicants from both groups can be judged on their skills and experience, is preferable to taking an arbitrary predetermined number from each group.

We have also rejected the idea of placing CSAs in the Canadian medical graduate stream, whether with positions added or with a number of the designated positions

transferred to that stream. Although CSAs have some characteristics in common with graduates of Canadian medical schools, they are different in one fundamental way: they were trained at medical schools that have not been accredited through the joint Canadian and American accreditation process. There is great variety among such schools and an ever-growing number of them located in many parts of the world. Adding CSAs to the Canadian medical graduate pool could create a perception that CSAs have necessarily had a medical education superior to that of immigrant IMGs and that they are better prepared for practice than immigrant IMGs are. Adding CSAs to the Canadian graduate stream could also compromise the commitment to ensure that all graduates of Canadian medical schools are placed.

OPPORTUNITIES TO DEMONSTRATE CLINICAL SKILLS

There are potential challenges in implementing measures to provide IMGs who need it with a chance to demonstrate their clinical skills. The first is the capacity of clinical settings to absorb IMGs into an environment already under great pressure. Even if clinical sites were available, it is unlikely that any new program could accommodate more than a modest number of IMGs. A method for choosing them would be needed, such as clinical exam results.

Another drawback is that such a program, especially if mandatory, would add another hoop for IMGs to jump through, without any assurance that even an excellent assessment would result in a residency position. It could also lengthen the process for those for whom the wait has been longest.

Despite these challenges, we see two options that should be considered. Both options would involve an optional assessment for a set number of IMGs who score in the highest percentile on the national clinical exam. This would give those IMGs an opportunity to show that they can function well in an actual clinical setting and not just in a simulated exam environment.

Option 1: A short, structured clinical experience

Broad access to electives or comparable experiences in Ontario medical schools is unrealistic in light of present program pressures. We were told many CSAs cannot obtain local electives, despite being eligible in their final year of medical school, because of the number of students of Canadian medical schools who are participating in electives. Making observerships more available also seems unrealistic—and of little help, because they do not carry weight with program directors and offer little or no opportunity to demonstrate clinical skills.

However, it might be possible to offer short, structured clinical opportunities to IMGs who score highest on the national clinical exam. Some consultation participants suggested that pockets of capacity could be found, contingent on funding. The recent move to "distributed" medical school programming at multiple locations suggests that effective supervision is possible in clinical settings away from the home base of the faculties of medicine. For example, it might be possible to use community hospitals that

are receptive and serve a diverse community, or the new and expanding Family Health Teams, as potential sites for short, structured clinical opportunities.

Option 2: A clinical assessment and training program

Another option would be to create a more formal program that would both assess clinical skills and offer "bridge" training to address the needs of IMGs as they make the transition to the Canadian health care system. A successful assessment would help to generate confidence in the applicant at the file review stage and would provide valuable experience that the applicant could draw upon in the interview. Such a program would also help prepare individuals for their residency experience should they be successful in obtaining a position. Depending on the design of the program, it might also serve as an assessment and training program for applicants being considered for advanced placement or an alternative route into practice.

This option is not dissimilar to the clerkship component of earlier Ontario IMG programs, which essentially provided assessment and bridging for a selected group of IMGs on the way to residency. Different models exist in other provinces, such as the 12-week clinical assessment in British Columbia prior to the CaRMS residency match, the two-year clerkship that a small number of IMGs are able to take in Quebec, and the new four-month bridging program being introduced in Quebec for some IMGs to enable them to better compete in the residency match. There is evidence that the opportunity to take part in a clerkship program similar to the last two years of medical school has a direct impact on success in residency and in the certification exams. ¹⁰

Some postgraduate deans and faculty have expressed interest in this concept, and there are possible sites where the capacity would exist if resources could be found. We also received a proposal on behalf of York University and its clinical partners for establishing, in York region, a two-month clinical introduction and preparation program for first-year residency applicants.

In either scenario, both immigrant IMGs and CSAs would be eligible for the optional assessment opportunity. Owing to timing considerations and the fact that many CSAs will already have some recent North American clinical experience, we expect that there would be more interest and need within the immigrant IMG group.

We recommend that the Ministry of Health and Long-Term Care and the faculties of medicine explore the feasibility of establishing and testing one or both of the above options to broaden access to North American clinical experience. Our vision is for IMGs to be judged on the experience they bring, whether obtained in North America or abroad. This added step would enable IMGs to compete on a more level playing field.

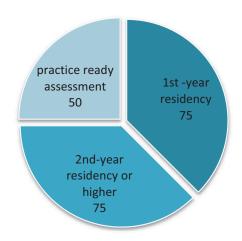
C. ACCESS TO ADVANCED POSITIONS

DECLINING NUMBER OF POSITIONS

Advanced positions enable IMGs with postgraduate training and experience to avoid having to redo a full residency program in certain specialties. In 2004, when IMG-Ontario was established and the number of designated positions was increased to 200, 125 were projected for advanced positions (75 for second-year residency or higher and 50 for a six-month "practice ready assessment"), as shown in Figure 1.

FIGURE 1

2004/05 IMG Postgraduate Targets Entry-Level and Advanced Positions



Source: Ministry of Health and Long-Term Care

In fact, as shown in Table 3, the number of advanced positions actually offered to IMGs has been much lower. The number of first-year designated positions, on the other hand, has increased substantially, with 191 designated and 221 in total offered in 2011.

TABLE 3

Advanced Postgraduate Positions Filled by IMGs at Ontario Faculties of Medicine				
Commencement of Postgraduate Program	2nd year Residency	Practice Ready Assessment		
2008	18	3		
2009	15	4		
2010	0	0		
2011	9	2		

Source: Centre for the Evaluation of Health Professionals Educated Abroad

For advanced positions, CEHPEA uses written and clinical exams to determine whether an applicant is eligible. Interviews with program directors and other postgraduate faculty then determine whether the eligible applicant is acceptable on the assumption that there is unlimited capacity to absorb all acceptable applicants.

Some "acceptable" applicants, depending on their assessed level and on program capacity to absorb advanced positions, will be placed in the second year of residency. Other applicants may be given an opportunity to demonstrate their readiness to practise during a six-month practice ready assessment at a faculty of medicine. At the end of the six months, applicants who are deemed practice ready may begin supervised practice under a restricted licence. If found lacking but trainable, applicants may be required to take up to two years of additional training. If not assessed as trainable, they are dismissed from the program.

Neither type of advanced position is available for family medicine or in every specialty. For postgraduate positions beginning in 2011, CEHPEA assessed 57 IMGs for the seven specialties for which programs had declared capacity: anesthesia, general surgery, internal medicine, obstetrics and gynecology, ophthalmology, orthopedic surgery, pediatrics. Based on the assessment scores, CEHPEA identified 40 as ready for second-year residency or higher, and six for practice ready assessment. Following interviews with program faculty, it was agreed that 14 were acceptable for entry to an advanced position at their assessed level, subject to the capacity of the programs to offer positions. Of these, nine were offered second-year residency placements and two were taken into practice ready assessments.

The "CSA advantage" is not an issue in competing for the advanced positions. This is because CSAs are mostly recent graduates who do not have the prior postgraduate training or practice experience that would make them eligible for advanced positions. As with Canadian medical graduates, they are at the stage of their careers when a full residency program is warranted. As first-year residency positions become the only

viable option, immigrant IMG specialists face competition with CSAs for these positions and, if successful, a long period of postgraduate training. Therefore, advanced positions are potentially an important route of entry for immigrant IMGs.

There has been no explicit policy direction to reduce the numbers. Why then are these advanced-level positions drying up?

In our view, the main reason for the low numbers of IMG placements in advanced positions is that faculties and individual programs appear to have lost confidence in the concept because of their previous experience in trying to make it work. Program directors and other faculty described the difficulty of incorporating IMGs into advanced levels of a program that is based on step-by-step progression with increasing levels of clinical responsibility and authority.

Adding to this, there seems to be a general lack of awareness of the nature and calibre of the CEHPEA assessments. Program directors acknowledged this. At the same time, a few of them reported that their respect for the assessment process and their willingness to take advanced applicants grew substantially after taking part in the CEHPEA program.

The low numbers can also be seen as somewhat inevitable. By definition, the exclusion of family medicine and many specialty programs limits the number of available positions. CEHPEA made the understandable decision in 2010, in consultation with the postgraduate deans, to stop offering assessments to applicants for specialties in which no advanced positions were available. The decline in advanced placements can be seen, to some degree, as a self-fulfilling prophesy.

Part of the answer is also clinical capacity. Faculties of medicine are taking many more first-year residents, including, due to higher enrollment, more graduates of Canadian medical schools. These increases have reduced the availability of faculty to supervise IMGs coming in at advanced levels. In 2011, 191 first-year positions were designated. This left nine of the 200 available for advanced positions, although the numbers were exceeded in both categories.

We were struck by the significant gap between those assessed as "eligible" by CEHPEA in 2011 and those deemed "acceptable" after the interviews. CEHPEA has gone to great lengths to develop rigorous exams, and we were surprised to see that the interviews eliminated so many. We do not know if this is an indication of problems in the exams, the interview process, or other factors. We recommend careful analysis of the reasons for the drop in numbers and the discrepancy between the assessment and interview results. At a minimum, there is a perception problem when IMGs are told that they are eligible for advanced-level entry only to find themselves back in the large pool of applicants for first-year residency positions. That problem grows when many are then eliminated at the first step by a date of graduation filter.

The 2004 targets of 75 advanced-level residency positions and 50 practice ready assessment positions were likely over-ambitious. Even so, it is troubling that IMGs are assessed as advanced and then find that there is no position available for them. As IMGs

become aware that this route is becoming increasingly unavailable, it is not surprising that the number of applicants for advanced positions is declining.

A decision to increase the number of second-year residency or practice ready assessment positions would likely require an increase in the overall number of designated positions, a reduction in the first-year residency category, or simply a commitment from the ministry to fund any additional applicants who are deemed acceptable for placement into advanced positions.

ADVANCED ENTRY VERSUS FAST-TRACKING

During our consultations, faculty members stressed the benefits of the first year of residency as an opportunity to adapt to a new health care environment and gain familiarity with the system. They spoke of cases where individuals were not ready to perform at the level designated by the CEHPEA assessment. Rather than starting someone in a senior supervisory capacity, they would prefer to start people in the first year of residency and have the opportunity to "fast-track" them.

We see merit in this suggestion, provided that a fair and transparent process for fast-tracking is established and a concerted effort is made to ensure that it is used. We also think that this approach would help to increase the number of applicants, assessed as advanced, who are taken into the residency programs. Faculty would be more confident in taking them and then fast-tracking in response to performance.

In this model, the application process for advanced-level positions would remain the same. The difference would be that applicants assessed as ready for second-year residency or higher would begin in a first-year residency position and receive priority consideration for fast-tracking. First-year residents who entered through the CaRMS match could also be fast-tracked (as some are now), but individuals assessed as second-year or higher through the CEHPEA process would be the priority candidates.

In developing fast-tracking policies and procedures, consideration will need to be given to how fast-tracking opportunities can be provided in smaller programs. The faculties of medicine could look to Quebec's experience in identifying applicants for early completion of residency and early access to the certification exam. The Royal College of Physicians and Surgeons has adopted a policy that will permit fast-tracking for individuals with previous training, so long as at least two years of postgraduate training are completed and at least one is at a senior residency level (years three to five).

PRACTICE READY ASSESSMENTS

During our consultations, we heard about the challenge of trying to fit a six-month practice ready assessment into a multi-year residency program. To some, it seems a fish out of water in the postgraduate teaching environment. Also, it is somewhat misleading to call it an assessment. "Practice ready assessment and training" would be more apt, because some training is inevitably required.

Faculty supervisors take their assessment role seriously, and some suggested that six months can be too brief for making a conclusive determination about an individual's readiness for supervised practice. As a result, several program directors said that it was easier to avoid taking on practice ready assessments than to assume the risk of making a mistake.

Their reluctance has been reinforced by cases where a program has accepted an applicant and later discovered that some years of residency were required instead of the six-month assessment period. Individuals in this situation have been moved into the residency program at some level, with funding support from the Ministry of Health and Long-Term Care.

We recognize that there are some difficult decisions to be made about capacity to absorb practice ready assessments and about the number to be taken each year. However, if no action is taken, it seems that this route to practice will disappear. We believe that the practice ready assessment route should be revitalized and used in a more systematic way. It seems unfair and unnecessary to require experienced applicants to complete a full residency when a well-developed assessment says they do not need it, and when they will have difficulty obtaining an opportunity to do it. Although practice ready assessments are not available in family medicine, the impact is not as severe because a full residency is only two years. For the specialty programs, which can take five or more years, it is much more difficult to justify a full residency program in every case.

An important first step would be continuing discussion among the faculties of medicine, government, and the relevant provincial and national bodies. They will need to discuss how to identify, fund, and support practice ready assessment positions so that the process works, the applicants assessed at that level have a pathway to practice, and the need for physicians in various specialties is taken into account. It may also be necessary to introduce some flexibility to extend the assessment and training where necessary for individual applicants.

Making recommendations on the number of designated positions was not within the mandate of the IMG Review, but we encourage government and the faculties of medicine to consider an increase in this case. Subject to questions of clinical capacity, we recommend increasing the number of practice ready assessment positions without reducing the number of first-year residencies for IMGs.

Ways to increase the capacity for practice ready assessment positions could also be explored, which may require additional funding, staff, and access to clinical sites.

CEHPEA and others are considering ways to create positions in community hospitals under the supervision of faculties of medicine or within their distributed sites. In Toronto and Ottawa, this might require waiving the return of service requirement where a community hospital's involvement is linked to its desire to add such a specialist to its staff.

Finally, we believe that the principles for practice ready assessments should be expanded into more a specific curriculum, with defined methods of evaluation, particularly if assessments are to take place at community hospital sites. Training for faculty who conduct the six-month assessment, along with identifying best practices, would also help make the assessment period work more effectively.

D. RELATED ISSUES

SUCCESS IN RESIDENCY AND BEYOND

"We take IMGs who are all different and fit them all into one program that has been designed for Canadian medical graduates."

-Faculty member

"IMGs are the most heterogeneous group of learners you will ever have."

-Faculty member

"The Canadian social contract requires that IMGs be incorporated into postgraduate medical education. There is a social responsibility to integrate immigrants into the Canadian workforce; and they bring a diversity of experience and cultures to training programs and to patient care."

-Report on IMG Current Issues for the Future of Medical Education in Canada, Postgraduate Project¹¹

There is a clear connection between the IMG selection process and the residency experience itself. After all the care, time, effort, and resources expended in the selection phase, it is crucial to ensure that those selected are successful in residency and the certification exams that follow. This is important to the programs, to the IMG residents, and especially to the people of Ontario who are in need of medical services. If IMGs do not do well, it could be an indication that the selection process needs to be reexamined. Or it could mean that there are insufficient supports for IMGs before and within the residency program.

Faculty members told us that some of their finest residents are IMGs, including immigrant physicians who bring a wealth of experience. There is also a consensus that some IMGs find adaptation to the Canadian health care system a challenge, and that those with the most experience can find it difficult to be back in an entry-level position.

A recent report on current issues facing IMGs in Canadian postgraduate programs describes the additional elements that IMGs often need, but that residency programs may not be flexible enough to provide. ¹² Some topics may be relatively straightforward to teach, such as information about the Canadian health care system and delivery model, common disease patterns and presentations, investigation and treatment options, evidence-based medicine, and medical references. Other topics, such as profession-specific language, communicating in a system of patient-focused care, and recognizing and dealing with different cultural values and beliefs, are more complex.

That report advocates opportunities for IMG residents and faculty to reflect on how cultural values can affect the teaching environment (such as willingness to ask for clarification, disagree with the attending physician, or give and receive feedback) and approaches to patient autonomy and gender roles. Personal and family considerations can also affect the performance of IMGs, who tend to be older and to have more social and financial obligations to manage during the residency period.

The need for supports to make the residency program a success is reinforced by the fact that IMGs appear to fare less well in the national certification exams, the point in the process when failure seems most devastating and most wasteful of resources. ¹³

The additional learning needs of IMGs might be addressed at three stages: before selection to a residency position, after selection and before the residency program begins, or during the residency program itself.

BEFORE SELECTION

An important development has been the introduction of programs that seek to prepare IMGs for the selection process. The HealthForceOntario Access Centre is funded by the Ontario government to provide free information and support to internationally trained health professionals. It provides IMGs with one-on-one counselling, exam preparation, mock interviews, and other services.

The Ontario Ministry of Citizenship and Immigration offers funding to support bridge training programs for newcomers on the path to licensure in their profession or trade. To date, this fund has not been used extensively for programs that support IMGs. In part, this is due to the existence of the Access Centre funded by the Ministry of Health and Long-Term Care. The only organization currently funded to provide services for IMGs is the Catholic Immigration Centre in Ottawa. Their services include information, advice, and practice in clinical examinations to improve the chances of obtaining a residency position.

Several other programs exist, typically on a user fee basis. For example, the Medical Literacy Course is an award-winning experiential program to improve cultural and professional language skills. It builds on the College of Physicians and Surgeons of Ontario's Communication and Cultural Competence website. The Medical Literacy Course has had to begin charging fees since its government funding ended.

We have already recommended, as one possible option, creating a program for applicants who score high on the national clinical exam and would benefit from an opportunity to demonstrate their clinical skills before they apply for residency positions. This could also include bridge training components to help improve relevant skills. Complementary programs will still be vitally important, either to be offered as modules in such a program or on their own.

We recommend that the relevant government officials discuss how the HealthForceOntario Access Centre and the Bridge Training Fund can be used in complementary ways to meet the most pressing needs of IMGs. In light of the identified

needs we have summarized above, we believe that programs to address cultural communication and professional language skills should be considered as a potential priority for government funding.

PRE-RESIDENCY

IMGs who obtain a first-year residency position must complete an educational orientation program through the Centre for the Evaluation of Health Professionals Educated Abroad (CEHPEA). For family medicine residents, this is a four-month preresidency program that includes a clinical component at the residency site. Specialists take a three-week Orientation to Training and Practice in Canada course, with added online components. These programs seek to address some of the bridging needs described above. CEHPEA and the faculties of medicine are continually looking at how they might improve and fine-tune the programs.

As residents, IMGs are not a homogeneous group. Learning needs can vary depending on their undergraduate medical education, exposure to North American clinical settings, and other factors. We therefore recommend a more modularized or customized program. CSAs and immigrant IMGs may well have different learning needs as groups, but neither group is homogeneous. Individuals from both groups could benefit from pre-residency training or orientation that is adapted to their specific requirements.

Every effort should be made to offer most if not all of these programs in the hospitals where the residency will take place, as is the case with the second part of the family medicine pre-residency program. This would provide more orientation to the actual working environment. It would also alleviate hardship for those who live outside of Toronto and who now have to temporarily uproot themselves. This approach would also benefit IMGs selected in the second iteration. They start residency late, miss the important early orientation stage, and can be perceived for a time as "different" from their colleagues.

The specialty orientation program has already begun to offer some components on line, which is a positive change. Some combination of onsite and online components, with much briefer sessions as a group in Toronto, might be workable.

WITHIN RESIDENCY

ASSESSMENT VERIFICATION PERIOD

For IMGs, the first 12 weeks of residency constitute an Assessment Verification Period (AVP). Under the certificate authorizing postgraduate education issued by the College of Physicians and Surgeons of Ontario, IMG residents must successfully complete the AVP in order to remain in the residency program.

There are challenges for all concerned. It is difficult and potentially unfair to determine, within such a short period, whether someone will be a successful resident. It is a time of anxiety for IMGs, of course, but it also puts stress on the faculty who are conflicted in their double roles as teachers/mentors and assessors. Occasionally, program directors

see value in the opportunity during the AVP to help an applicant recognize the need to withdraw, or in very rare cases, to terminate the residency. On the other hand, the termination decision and appeals from that decision are both very difficult. Program directors report that it is onerous to sufficiently document their concerns and defend the termination decision, which is a career-determining decision for the IMG.

Considerable time and resources would be necessary to make the AVP work; for example, training for assessors, meticulous documentation of performance, and greater clarity about the policy and the criteria for success and failure. In our view, it would be preferable to devote resources to supporting remediation opportunities during residency rather than attempting to improve a somewhat artificial and premature assessment process.

We propose that the Ontario government, the College of Physicians and Surgeons of Ontario, and the faculties of medicine seriously consider eliminating the AVP. Improving the selection process should help to reduce the already very low number of residents who would face possible termination at the end of the 12-week period. Elimination of the AVP would not prevent suspension or dismissal during residency for serious misconduct or behaviour that threatens patient safety.

We were told that, where necessary, it is possible to extend the residency period in individual cases with Ministry of Health and Long-Term Care remediation funding. An established policy of permitting residency extension, with funding, seems better than a very difficult assessment after only 12 weeks in residency.

One main rationale for the AVP program is that it provides a chance to see the applicant in a clinical setting and to eliminate applicants who prove to be clearly unacceptable. We have recommended a way for top applicants to demonstrate their skills in a clinical setting *before* being matched to a position. It would be preferable by far to eliminate unsuitable applicants at this earlier stage.

SUPPORTS TO IMGS

At each faculty of medicine, we heard of efforts to support IMGs within the residency program—special lectures, mentors, medical literacy tutorials, and assistance with exam preparation were examples. Perhaps the best example of a strong, focused effort to assist IMGs is the addition of faculty members serving as IMG coordinators in family medicine and a few specialty programs. We recommend that the Ontario faculties of medicine broaden access to IMG coordinators and make it possible for them to share best practices for improving the IMG experience within postgraduate training.

FUNDING SUPPLEMENT

The Ontario government pays each faculty of medicine a supplement of \$20,000 per year per IMG resident and \$25,000 per IMG in practice ready assessment positions. The supplement is intended to offset extra resources, faculty time, and remediation costs incurred in addressing the learning needs of IMGs.

Apart from payments to faculty who assume the added role of IMG coordinator, there seems to be considerable uncertainty about how faculty can access the funding supplement and how it is being used.

Greater transparency and accountability for how these funds are accessed and used to support IMG residents would help to ensure that this funding continues. We encourage the faculties of medicine to discuss how to make best use of the funds to meet the recognized additional learning needs of IMGs. In some cases, it may make sense to pool some of the funds to create supports that could be used across a variety of programs or faculties.

FACULTY TRAINING

A vitally important issue is how the teachers and supervisors of IMG residents are prepared for and supported in that role. This includes the people who make key decisions within the selection process.

The 2004 Canadian Task Force Report on licensure of IMGs identified the importance of preparing faculty to work with IMGs. ¹⁴ The federal government then funded the creation of several online modules and many train-the-trainers workshops across Canada. Our sense from the consultations is that there is a risk of losing momentum in the effort to prepare and assist faculty members for this important and challenging role.

The authors of the report on IMG issues for the Future of Medical Education in Canada, Postgraduate Project, ¹⁵ identify training as a priority. Specific training on the skills associated with understanding, working with, and adapting to cultural difference is an important part of effective training for those who select and those who supervise and educate immigrant IMGs in particular. While some faculties continue to make such training available, participation is voluntary.

Programs can build on training programs being offered in Canada and in other jurisdictions, particularly those that help faculty to recognize and understand the ways cultural difference can affect the education experience.

BUILDING ON BEST PRACTICES

There is value in learning about and evaluating innovative approaches in Ontario and elsewhere. The British Columbia family medicine residency program at St. Paul's Hospital is one model of helping IMGs succeed in residency and beyond. This is the first time in North America that a training site has been created specifically for IMGs (who also work alongside Canadian medical graduates). Notably, the program has tracked its residents and made changes when initial results showed they were having difficulty with the certification exam.

The British Columbia program may be an important example of the kind of customized programming that increases the likelihood of success. The program also demonstrates the value of tracking results and making adjustments to the program where necessary.

The Ontario family medicine programs, which already collaborate in IMG resident selection, could be considered as an area for testing and learning from innovative ways to support IMGs at the selection, pre-residency, and residency stages.

REDUCING DEMAND AND INCREASING CAPACITY

One of the biggest barriers for IMGs in gaining access to a postgraduate position is the high volume of applicants for each designated position. Our recommended changes to the selection process will enhance the fairness of decisions about which applicants will obtain the available spots, but many qualified IMGs will still be left without a postgraduate position to serve as their path to medical practice in Ontario.

An obvious option would be to designate more positions. This is outside our mandate and raises broader policy issues we have not examined, including resource implications for government and capacity issues for the faculties of medicine. As mentioned earlier, however, we encourage all parties to consider an increase that would provide more postgraduate opportunities for advanced-level entry and practice ready assessment along with recommended changes to those routes.

Another option would be to increase the capacity of the system to accommodate more IMG residents, for example through a decreased reliance on visa residents. However the ideal situation would be to increase opportunities for qualified, experienced IMG physicians to pursue alternative routes without having to complete a Canadian postgraduate program. In light of our mandate's focus on the postgraduate selection process, we have not explored that option in depth, but we do note the importance of ensuring that Ontario has the capacity to assess IMGs under the national standards being developed for provisional licences.

VISA RESIDENTS

Visa residents are IMGs who pay (or whose countries pay for them) to take their residency training in Canada and then return to their home countries. Visa residents do not compete for first-year residency positions through the CaRMS match.

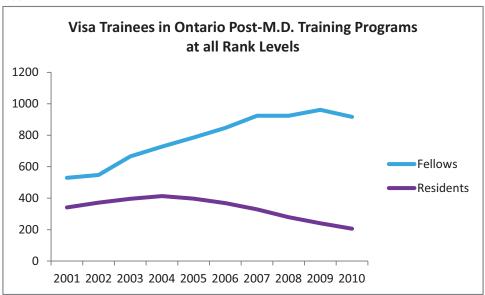
The elimination of visa residents in all but compelling circumstances could potentially increase clinical capacity to take on more IMG residents who intend to stay in Canada. The numbers of visa residents in Ontario are already declining, as shown in Figure 2, below, and we commend the faculties of medicine for what appears to be a conscious move in this direction. We realize that visa residents are a source of medical school funding, but we recommend that visa residents be accepted only in compelling circumstances and under a defined policy.

One possible justification for visa residents is for specialties in which jobs are disappearing. It is hard to attract Canadian medical graduates to such specialties, and it is not ideal for IMGs to take residency positions when no job awaits them at the end. At the same time, the teaching hospitals and faculties of medicine need residents to maintain the residency program and provide needed clinical services. Another possible

reason to take a visa resident would be as part of an effort to contribute urgently needed medical skills to a developing country.

Decreasing the number of visa residents would not affect the much larger number of "visa fellows" who fill an important niche in more senior sub-specialty work at the teaching hospitals, and the funding they bring to the medical faculties would continue. We also suggest that visa fellows be seen as a potentially valuable resource for supporting and mentoring IMG residents. We were impressed with examples we were given of visa fellows performing this important role.

FIGURE 2



Source: Canadian Post-M.D. Education Registry (CAPER), 2010

ALTERNATIVE ROUTES

There are alternatives to residency in place, but, as noted above, it was beyond the mandate of the IMG Review to examine them in detail. Nor were we able to find data showing the frequency with which each alternative is used. With one exception (provisional licences), we simply note the alternatives available and encourage all parties to find ways to use them more, where appropriate, to potentially lighten the demand for residency positions. This would address two barriers: the high volume of IMG applicants and the requirement for postgraduate training for experienced physicians in cases where it is not necessary.

The following is a brief summary of routes to practice for IMGs that do not require the completion of a full residency program in Ontario.

TABLE 4

Alternatives to Full Residency

Practice Ready Assessment

As discussed above, this is a six-month postgraduate position in Ontario for IMGs assessed at an advanced level in selected specialties.

Repatriation

If a North American or international medical graduate has postgraduate training from the United States, he or she may qualify for the Repatriation Program in an Ontario faculty of medicine. This program is for applicants who require up to two years of additional training to meet the certification requirements of the Royal College.

Transfer from another province

A physician licensed to practise medicine in another province can apply for a licence in Ontario. The registration committee of the College of Physicians and Surgeons of Ontario considers such requests. If the licence in the other province is equivalent to an Ontario licence, the request will be granted pursuant to the Agreement on Internal Trade.

Pathways 2 and 4

The College of Physicians and Surgeons of Ontario has established two pathways that enable IMGs to bypass Ontario postgraduate training and certification from the national college. "Pathway 2" is available to individuals who have completed Canadian postgraduate training and five years of independent practice in Canada. "Pathway 4" is available to those who have completed US postgraduate training and have certification from the US specialty board. In both pathways, qualified applicants receive a restricted practice certificate and assessment after one year before being eligible to obtain an independent practice certificate.

Registration through Practice Assessment

Administered by the College of Physicians and Surgeons of Ontario, this program provides a pathway to registration for physicians, including IMGs, who are currently practising in another Canadian province or the United States and have five years of practice experience. The Registration through Practice Assessment involves an intensive on-site assessment of the physician's current practice and bypasses the need for certification by one of the national colleges.

Recognition of international postgraduate training by the national colleges

An IMG can obtain national certification in family medicine or a specialty without completing a Canadian postgraduate program if the national college recognizes postgraduate training taken in another country.

The College of Family Physicians of Canada has reciprocal agreements with some jurisdictions and is actively looking at expanding the number of agreements.

The Royal College of Physicians and Surgeons will review and recognize postgraduate training taken in certain specialties from certain jurisdictions, although the Royal College is concerned about the ability to maintain this approach over time. Where the Royal College feels some additional training is required, we were told that the Ministry of Health and Long-Term Care will provide funding assistance to a faculty of medicine to enable this to happen.

Academic licences

Some IMGs in Ontario are able to obtain long-term academic licences. Others obtain "academic visitor" licences where the maximum stay in Ontario is 11 months.

From data provided by the College of Physicians and Surgeons of Ontario, we know that, as of December 31, 2010, IMGs represented 23% of physicians with independent practice certificates and 73% of those with restricted practice certificates. We also know how many such certificates are issued to IMGs each year. Without further breakdowns,

however, it is not possible to tell to what degree the various routes to practice (with or without a Canadian postgraduate position) are enabling entry to practice in Ontario.

Volume 2 of this report includes summaries of approaches to IMGs in four other provinces, including alternative routes to practice without requiring Canadian postgraduate training. Typically, a restricted or conditional licence is granted following a period of assessment, but the programs vary significantly. In some cases, helpful evaluations have been done and some programs have been strengthened to improve the process and ensure patient safety. Ontario could take advantage of the experience in other provinces when developing the clinical assessment and training program for high-scoring IMGs that we recommended earlier.

ASSESSMENT FOR PROVISIONAL LICENCES

The Federation of Medical Regulatory Authorities of Canada (FMRAC) is leading a

IMGs with Certificates from the College of Physicians and Surgeons of Ontario

- As of December 31, 2010, 28,983 physicians held an independent licence to practise medicine in Ontario. Of those, 6,613 (23%) were IMGs
- During 2010, the College of Physicians and Surgeons of Ontario issued 378 independent practice certificates to IMGs
- As of December 31, 2010, IMGs represented 24% (974) of postgraduate certificate-holders for residency appointments (as
 opposed to fellowship appointments) in Ontario

Source: College of Physicians and Surgeons of Ontario, 2011, used with permission

project to develop a national approach for the admission of IMGs into practice through an assessment followed by a provisional licence. This has the potential to become the method by which Ontario and the other provinces assess experienced IMG physicians for admission to practice without a full residency.

Adoption of a nationally accepted process would ensure that IMGs who follow this route into practice in other provinces would be able to transfer easily to Ontario. As well, experienced IMG physicians in Ontario would, in theory, have another route for entering practice.

What is not known, however, is whether Ontario will provide the assessment process to enable IMGs to obtain provisional licences within this jurisdiction if the FMRAC proposal is adopted. We believe that the Ministry of Health and Long-Term Care, the College of Physicians and Surgeons of Ontario, the Council of Faculties of Medicine of Ontario, and CEHPEA should begin soon to consider how an effective assessment program, as envisaged by the FMRAC proposal, might be established here in Ontario. Implementing our recommendations to revitalize practice ready assessments and establish a clinical assessment and training program would provide a solid foundation for building this assessment capacity.

The national clinical exam may also prove to be useful in the new assessment process. Regulatory authorities in Canada are considering the possible future use of this exam,

currently used for entry to first-year residency positions, as a filter for entry to assessment programs en route to a provisional licence. Potentially, by extension, the exam could also be used as an assessment tool for practice ready assessments in Ontario. The clinical scenarios could be the same as for entry-level residency positions, but with different standards applied to applicants seeking to be placed at the higher levels.

ALTERNATE CAREERS

In 2011 there were more than 1,800 applicants in Ontario for 191 first-year residency positions designated for IMGs. This means that many are unlikely to practise medicine in Ontario. It is not an easy topic to broach. Programs such as the Access Centre told us that it is very hard to bring home this reality to individual IMGs who are working so hard to find a postgraduate position. IMGs can find it enormously difficult to step away from a career choice that has been the defining element of their lives.

We heard about career options in the broader health and social services sectors and the drug and insurance industries. However, many IMGs told us that they were interested in alternative pathways only as a bridge to medical practice and not as an alternative career. They find hope in the stories of individuals who succeeded after years of effort and sacrifice. A mandatory national clinical exam and a more transparent selection process should enable a more informed judgment about an individual's prospects.

We do not have concrete recommendations in this area, which is outside the main focus of our mandate. However, we do feel that there should be much more open and frank discussion of this issue, involving all who are able to contribute to both an understanding of the problem and the development of innovative solutions. It is important to support and benefit from the talents of IMGs who do not become practising physicians in Ontario.

TRANSPARENCY

ACCESS TO INFORMATION

In the Canadian federal system, jurisdiction on issues affecting IMGs is divided between two levels of government and multiple departments and ministries. A wide range of national and provincial bodies, including regulators and educators, have key areas of responsibility. Rules, policies, and practices vary among the different provinces, universities, and medical specialties. On top of that, as we have noted, the environment is one of constant change.

It is therefore not surprising that IMGs find it difficult to obtain the information they need about ways to enter the profession in any one province or across Canada. There have been impressive efforts on the part of many organizations, such as the Access Centre, the Medical Council of Canada, and CaRMS, to create more accessible and informative websites to assist potential IMG applicants. However, our work on this project has brought home the challenges faced by those who need information in order

to navigate the system. Many told us that it was not until they met with staff at the Access Centre or other organizations that the requirements, and their own prospects, became clear to them.

In 2004 the Canadian Task Force on Licensure of International Medical Graduates recommended the creation of a "central online site where IMGs may access information required for medical licensure in Canada, with linkage to provincial/territorial sites and educational material." It appears that efforts to implement this recommendation have not been as successful as initially hoped. Some of this is the inevitable result of divided jurisdiction and many different organizations, each carrying responsibilities for part of the process. We believe that implementing the 2004 recommendation should be a priority. In conducting the IMG Review, we were faced with the daunting task of trying to understand the system. We can only imagine how difficult this must be for IMGs, especially those arriving as new immigrants.

A commonly expressed concern is that immigrant physicians enter Canada without good information about the challenges they will face and how to overcome them. Others point out that Canada is such an attractive location for skilled immigrants that their desire to come is not dampened by any information about limited opportunities to practise their profession.

We recognize that governments and other organizations have made substantial efforts to make more accurate and realistic information available at an early stage. One promising example is the Canadian Immigrant Integration Program, which is funded by the Government of Canada and administered by the Association of Community Colleges of Canada. That program offers free orientation to individuals selected for immigration, and their families, while they are still overseas. A recent innovation in that program is webinars for immigrating physicians, provided in partnership with Ontario's Access Centre. There is value in thinking about how such information might be made readily available before an individual has been selected for immigration to Canada.

For Canadians considering a medical education abroad, we likewise stress the importance of having access to accurate information, beforehand, about the process for applying to a postgraduate position in Ontario or other provinces. Given the numbers now studying in other countries, that information should include the fact that success in returning to complete postgraduate training in Canada is far from assured.

What are the chances?

How informed are CSAs before they decide to study medicine abroad?

- In Ontario, after the first iteration in 2011, 98 (20.9%) of the 469 CSA applicants were matched to first-year residency positions and 371 (79.1%) were not matched
- An additional 14 were matched in the second iteration

How informed are other IMGs before they immigrate to Canada?

- In Ontario, after the first iteration in 2011, 85 (6%) of the 1,411 immigrant IMG applicants were matched to first-year residency positions and 1,326 (94%) were not matched
- An additional 24 were matched in the second iteration

Source: CaRMS Data Tables, 2011 Main Residency Match (R-1)

FEEDBACK AND TRANSPARENCY OF THE SELECTION PROCESS

Many IMG applicants for postgraduate positions, and particularly immigrant IMGs, desperately want feedback about why they did not obtain an interview or why they did not do well in the interview if they did get one. They say that, without feedback, they will not know how to improve their chances for the following year. The response from the faculties of medicine is that individual feedback would be an overwhelming addition to an already time-consuming and labour-intensive selection process.

We agree that it would not be realistic to expect programs to offer individual feedback to all unsuccessful applicants. However, certain changes we have recommended to the selection process would make the system more transparent and lessen the pressure for feedback. For example, if the national clinical exam becomes mandatory and is used as the filter for deciding who gets an interview, IMGs will be aware of why they did or did not move to this stage of the process. This decision affects the largest number of applicants.

In reviewing the 2011 entry-level selection process, we examined the information available about internal medicine, pediatrics, family medicine, and other programs on the CaRMS website and the joint family medicine website. The documentation required to be submitted as part of the application was clearly specified. The information about specific criteria and how the selection process would unfold was much more variable. In some cases, exams or other qualifications were identified as an "asset" or "preferred," but in reality, the programs often did not have a way to factor them into their decision-making.

We have recommended that all programs review their online descriptions with a view to making them as accurate and complete as possible. Several program directors expressed concern about potential legal challenges if they were more explicit about both the process (filtering, file review, interviews, and ranking) and their criteria. We believe that it is possible to provide helpful information in ways that do not carry any significant legal risk.

Where programs use cut-off scores or percentiles on the national clinical exam or other exams, we recommend that those be posted. Alternatively, at least the lowest and average scores or percentiles achieved by successful applicants in the previous year should be posted. These are approaches some programs have taken with exam scores now, and it is very helpful for applicants.

In addition, if CaRMS posted the number of IMG applicants for each designated position, it would help IMGs to put their potential success or failure into perspective.

GOVERNMENT POLICIES

We encourage the Ontario government to be more transparent about the rationale for its policies affecting IMGs. For example, a statement about the intended purpose of the designated IMG postgraduate positions would enable the trend toward CSAs and the decline of advanced postgraduate positions to be assessed against that purpose.

Many IMGs see the government's return of service requirement as unfair because it is imposed on only one segment of the resident population. In some cases, the policy seems to have the unintended consequence of depriving Ontario's most diverse communities of physicians ideally suited to serving them. Some faculty noted that IMGs can be an important resource in the effort to connect with patients in communities where language and cultural difference can be a major barrier. Faculty from McMaster commented that they were considering reducing the number of family medicine IMG residents in the Brampton area because that community is not able to keep them after residency due to return of service restrictions.

There may be other vulnerable populations that have needs not easily defined by geography alone. Some people we met with suggested that non-geographical considerations would provide a sounder basis for designing a return of service requirement.

Further, as pointed out in a submission by the Professional Association of Internes and Residents of Ontario, it remains uncertain whether the policy is having the desired effect of retaining physicians in underserviced areas. Some have suggested that the policy might be considered more fair if the length of the return of service were tied to the length of the residency program and if the Ministry could be more transparent about the circumstances in which an IMG could apply for a waiver.

We recommend that the Ministry of Health and Long-Term Care more clearly articulate the policy rationale for the return of service requirement, and then consider whether the requirement needs restructuring to achieve its stated objective. A new look at the rationale might justify altering the nature or scope of the requirement, whether that will mean applying it beyond IMGs or granting waivers in compelling circumstances.

A LEARNING ENVIRONMENT

EXISTING RESEARCH

We were pleased to discover the recent growth in research studies, policy analysis, and literature reviews relating to the IMG experience and to the broader challenge of choosing the best applicants through traditional and emerging methods of selection. We could not review all of that research and analysis, but we were able to rely upon the most directly relevant materials to supplement the information we gathered through our consultations. We have included a list of references as an appendix to Volume 2 of this report.

We would like to highlight three Canadian reports that we found especially valuable:

(1) Canadian Task Force on Licensure of International Medical Graduates (2004) ¹⁶ This groundbreaking report created a blueprint for change that was endorsed by senior levels of the leading organizations and government departments. More than that, it has inspired a number of concrete reforms to improve the processes involving IMGs. These include the Physician Credentials Registry of Canada, the National Assessment Collaboration, the national IMG Database, and pilot programs for faculty development.

(2) Canadian Students Studying Medicine Abroad (2010)¹⁷

This report by the Canadian Resident Matching Service contains the most valuable analysis to date regarding a growing group of IMGs. It provides insight into the numbers, demographics, motivations, and characteristics of CSAs.

(3) International Medical Graduates: Current Issues (2011)¹⁸

As part of a comprehensive review of The Future of Medical Education in Canada, Postgraduate Project, leaders in the field were asked to develop a report on "IMG Themes" that would inform the review and assist in the development of proposed reforms. We were given an advance copy, and as our references to it in this report make clear, we found it helpful on several issues within our mandate.

NEED FOR ADDITIONAL RESEARCH

The above report on IMGs: Current Issues reviews the available research on predictors of postgraduate success, which it summarizes as follows:

There seems to be a fair consensus that recent clinical experience, performance on standardized examinations, as well as younger age and recent graduation from medical school are all reasonable predictors for success of IMGs' performance as residents.

Although a "fair consensus" about these predictors does appear to exist among many of those who make the selection decisions, we found less agreement among others we consulted. Even among the decision-makers, we found no universal agreement on the predictive value of each element, the appropriate weight to attach to them, and how to measure them.

Therefore, we believe that the most urgent research need related to the IMG postgraduate selection process has to do with the predictors of success, the ways to measure and weigh them, and the extent to which newer tools (such as the national clinical exam and Multiple Mini-Interviews) make success more predictable.

Comprehensive research to support an evidence-based approach should lead to a reexamination of many current techniques—or at least reconsideration of the weight to be attached to them. It will also be important to broaden awareness of what we already know, including the frailties of unstructured interviews and personal references.

Ongoing work to look at certification exam failure rates and how to reduce them is vitally important as well. There may be no better indication that there is a problem that needs to be addressed than when a system invests heavily in applicants who stumble at the final hurdle in larger numbers than expected. The report on IMGs: Current Issues provides a summary of this trend:

[T]he success rate for all IMGs in Canadian family medicine residency programs on the College of Family Physicians of Canada (CFPC) certification exam is significantly lower than for CMGs [Canadian medical graduates], and has been decreasing over time. In 2007, CMGs' overall success rate on the CFPC exam was 90.4%, whereas the success rate for IMGs was 66.0%. In 2008, the pass rate was 74% for residency-trained IMGs. In 2009, it was 64%, and, in 2010, there was a 51% success rate on this examination. A similar pattern was reflected in IMGs coming from a practice eligible route (non-residency trained) but with much higher failure rates. Notably, the failures were triggered by both the written and the oral components of this examination equally.

On the examinations of the Royal College of Physicians and Surgeons of Canada (RCPSC), the relative success rates between IMGs and graduates of Canadian medical schools are less striking, but still different. From 2005 to 2009, for candidates on their first attempt, the CMG pass rate for primary specialty examinations was 95%, while the IMG pass rate was 76%; for subspecialty examinations, the success rates were 96% and 75% respectively.

We recommend that support for research on predictors of success and ways to improve certification exam results, using the Ontario experience, should be a priority.

LEARNING AND COLLABORATION

We were impressed by examples of a strong commitment to research, learning, and process improvements within the faculties of medicine. We note the important work being done at McMaster University to develop effective and more objective tools to support the interview stage of the selection process. We also benefited from the compilations of helpful literature reviews and bibliographies regarding IMG selection and success prepared by two individual faculty members at McMaster and the University of Toronto.

In particular, we note the efforts of the family medicine program directors in trying to understand and improve the selection process that fills over 40% of the designated IMG positions. It took hard work to create a joint process for the first three stages (filtering, file reviews, and interviews). They acknowledge concerns about the effectiveness of their procedures and are eager to find ways to improve them. We believe that the family medicine area is ideally suited to identifying, testing, and evaluating innovative approaches, such as the introduction of Multiple Mini-Interviews in a high volume program.

The IMG selection process should be viewed as an area for continuous learning and collaboration. Fortunately, many forums already exist to encourage this. The Council of Faculties of Medicine provides a forum for high-level policy-making and discussion among the postgraduate deans. Each program director has a committee to assist in defining and managing the selection process and for discussing issues.

We believe there is more that can be done to reinforce the value of continuous learning and sharing of experiences. Outside the family medicine area, opportunities for program directors to come together seem generally limited to annual gatherings, where IMG issues are one of many topics. We see value in developing more structured meetings to discuss the IMG selection process. More than that, we think there are opportunities to learn about and test new approaches that can be adopted by all programs without interfering excessively with their individual decision-making.

STATISTICAL DATA

During the IMG Review, we were pleased to note and benefit from statistical data maintained by key organizations such as the Canadian Resident Matching Service, the College of Physicians and Surgeons of Ontario, the Centre for the Evaluation of Health Professionals Educated Abroad, the Ontario Physicians Human Resources Data Centre, and the Association of Faculties of Medicine of Canada's CAPER and IMG databases. At the same time, we were frustrated by a lack of breakdowns that would reveal a more complete picture of IMG trends. We are hopeful that the IMG Database created in response to the 2004 Canadian Task Force will be able to do more of this over time.

We applaud CaRMS for its capacity to differentiate between CSA and immigrant IMG applicants (although limitations in the data mean that the CSA numbers are likely slightly higher than the CaRMS data show). We encourage CaRMS to further enhance capacity to track CSAs and also encourage other data sources to follow their lead. Without distinguishing between the two groups, it is difficult to tell the true story of IMGs in Ontario.

Data from the College of Physicians and Surgeons of Ontario is very useful in showing the number of IMGs holding different types of certificates and the number granted each year. As noted earlier, publishing further breakdowns would be helpful here as well. For example, it would be helpful to have an indication of the different routes IMGs took to obtain independent and restricted certificates and to see the number of residency appointments versus clinical fellowships among postgraduate certificate-holders.

E. CONCLUSION

A VISION OF FAIRNESS

Our vision has two components:

- 1. A fair, objective, and transparent process for selecting IMGs for first-year residency positions
- 2. Alternative routes for experienced IMGs to enter practice where completion of a full residency program is not warranted

In keeping with our mandate, we have looked into the selection process for first-year residency positions in greatest depth. This is a fundamentally important topic, since residency is the main gateway to practice in Ontario for IMGs. It is also important, however, to consider alternative routes. The ideal solution should include assessment and bridging programs that enable highly qualified and experienced physicians to move more expeditiously into practice in Ontario.

The two components of the vision are related in two important ways. First, as experienced IMGs gain access to alternative routes, they could potentially free up residency positions for those who truly need them. Second, any program established for IMG residency applicants to demonstrate competency in a North American clinical setting could also be expanded to assess readiness for a provisional licence or other alternative route.

The following tables summarize our vision for Ontario under each of the two components.

TABLE 5

	TABLE 3			
Vision: IMG Selection Process for First-Year Residency Positions				
Information and support	Each postgraduate program posts its selection process and criteria on the CaRMS website, including the following:			
	 Information and documents that must be submitted with the application 			
	What the program will use as an initial filter to determine who gets a file review and interview			
	Elements the program will consider in the file review			
	 Purpose, method, and competencies for interviews the program will conduct 			
	Process and factors for ranking interviewed applicants for the computerized match			
	Counselling, advice, and support are provided, by HealthForceOntario Access Centre and other funded programs, on how to successfully complete applications, interviews, and clinical exams; medical literacy; and alternative career paths.			
Exams and demonstrating competency	Pass mandatory evaluating exam V If a high-scorer on clinical exam, take optional clinical assessment and training to demonstrate competence in a North Apply to computerized matching service American clinical setting.			
	Information on the clinical exam, and on how to interpret its results, is available to all faculty involved in IMG selection.			
Review of applications	The program applies an initial filter using scores or percentiles from the national clinical exam to determine who receives both a detailed file review and an interview.			
	The program conducts a structured, scored file review of applications remaining after the initial filter. In the file review, an assessment from the optional clinical assessment and training program is used to confirm North American clinical experience for applicants who have taken it.			
	The program conducts structured, scored interviews of applications remaining after the initial filter, using Multiple Mini-Interviews or a comparable format. Training is available for file reviewers and interviewers.			
Ranking and computerized match	Interviewed applicants rank programs. File reviewers and interviewers jointly rank interviewed applicants, using a pre-defined process and criteria. Program staff double check to ensure the process has been followed, a sufficient number have been ranked, and all ranked applicants are eligible.			
	The Canadian Resident Matching Service completes the computerized match. It posts statistics on match results by province and nationally, and the number of applications received for each designated position.			
Residency	Mandatory, modular, pre-residency programs for IMGs are available, primarily on site with some components available on line. The pre-residency programs do not delay the start of residency.			
	The residency program accommodates specific learning needs of individual IMGs. IMG coordinators are in place throughout the residency period. Training is provided to the coordinators and to faculty supervising IMGs. The residency program helps IMGs to prepare for national certification exams.			
Collaboration	Postgraduate programs collaborate across the faculties of medicine to try innovative approaches that			
	increase the transparency, objectivity, and efficiency of selection processes. The Centre for the Evaluation of Health Professionals Educated Abroad works with the faculties of medicine in the design of the most effective pre-residency programs and in the identification, evaluation, and sharing of best practices within residency.			

TABLE 6

Vision: Alternative Routes for Experienced Physicians			
Practice ready assessments	Practice ready assessment becomes a viable route for experienced IMG physicians to demonstrate competence without completing a full residency program in Ontario. As with the current program, successful completion of a practice ready assessment entitles the physician to obtain a restricted licence until completion of the national certification exams.		
	The six-month assessment includes a training component targeted to specific gaps in the physician's experience, knowledge, or skills. Where necessary, the assessment period can be extended. Positions are available in specialties where Ontario has or projects a need.		
	Postgraduate program directors and faculty have a good understanding of the specialty written and clinical exams administered by the Centre for the Evaluation of Health Professionals Educated Abroad, and how to interpret the results. Curriculum and guidelines for practice ready assessment are in place. Supervisors are well trained and supported.		
	Some opportunities for practice ready assessments exist outside the teaching hospitals, with oversight and safeguards. Return of service contracts do not bar physicians from returning to practise in the location where their assessment took place.		
Assessment for provisional licences	The Federation of Medical Regulatory Authorities of Canada adopts national standards for granting provisional licences to international medical graduates.		
	Ontario has the capacity to assess experienced IMGs for provisional licences to the national standards. This assessment capacity is consolidated with assessment of IMGs for other purposes.		
Fast-tracking within residency	IMGs assessed as ready for an advanced level of residency begin in a first-year residency position to provide a sufficient period of adaptation and orientation before assuming senior-level responsibilities. A defined and structured fast-tracking policy is in place and actively applied to them.		

LEADERSHIP IN MOVING FORWARD

The postgraduate deans of the Ontario faculties of medicine have been strongly supportive of the IMG Review. They played an important role in enabling it to be completed and generously provided us with access to faculty and residents during the consultations. That leadership will be equally important in engaging faculty and others in discussions on how best to implement the spirit and specific recommendations of this report.

The Ontario government, through the Ministry of Health and Long-Term Care, has also been supportive of the IMG Review. The IMG Review was launched in the context of wider efforts by government and stakeholders to improve access to practice for qualified, competent, internationally trained doctors. Government leadership will be important in moving forward, whether in leading some components or in providing funding support to others. The Ministry has doubled the number of designated positions and created the HealthForceOntario Access Centre and the Centre for the Evaluation of Health Professionals Educated Abroad (CEHPEA). There is an opportunity for the Ministry to build on these accomplishments.

We encourage the faculties and the Ministry to prepare concrete plans for moving ahead with the implementation of this report. This would involve individual plans for their independent roles as well as coordinated plans that involve the relevant players.

We envisage that the initial stages of implementation would include discussions on how to implement key elements, notably the following:

- Making the national clinical exam mandatory for all IMGs applying to postgraduate positions in Ontario
- Creating a program to allow high-scoring IMGs to demonstrate clinical skills
- Eliminating the Assessment Verification Period
- Increasing access to advanced postgraduate positions
- Building capacity to assess applicants for provisional licensure once national standards are in place
- Supporting research and pilot projects to promote successful IMG selection, training, and assessment processes and to evaluate measures introduced as a result of this report

We also encourage other relevant bodies to review this report carefully and to consider what they can do to help make its objectives a reality. Such organizations include CEHPEA, the Canadian Resident Matching Service, the HealthForceOntario Access Centre, and the College of Physicians and Surgeons of Ontario.

SUMMARY OF RECOMMENDATIONS

A. ACCESS TO FIRST-YEAR RESIDENCY POSITIONS

INITIAL FILTERING

- The national clinical exam (NAC OSCE) should be mandatory for all IMGs applying
 for first-year residency positions in Ontario. Scores or percentiles on this exam
 should be the basis for initially filtering IMG applications. Program directors should
 use this filter to determine who will receive a file review and who will be invited to
 an interview.
- 2. Ontario should ensure sufficient capacity to deliver the national clinical exam to eligible applicants. IMGs in their final year of medical school should be permitted to take the exam without delaying their residency application.
- 3. Date of graduation should not be used to eliminate applicants without first checking to see if the individual has recent, relevant clinical experience. The faculties of medicine should work with CaRMS to develop a reliable electronic filter that would make it easier to identify applicants with recent, relevant clinical experience.
- 4. Faculty involved in postgraduate selection should have access to information and orientation on the national clinical exam and on how to interpret its results.

FILE REVIEWS AND INTERVIEWS

- 5. As is currently the practice in many programs, file reviewers and interviewers should take a structured approach that employs standardized rating sheets and point systems. Care should be taken not to double-count North American experience when assigning points for the experience itself and for references related to the experience. Programs should clarify the distinct purposes of file reviews and interviews and take steps to ensure that information from the file does not distract interviewers in assessing interview performance.
- 6. Training should be available for faculty and residents on conducting file reviews and interviews in a fair and objective way, and on meeting the unique challenge of assessing an increasingly diverse pool of applicants.
- 7. Programs should explore ways to collaborate on components of the selection process and share best practices.
- 8. The joint family medicine selection process should be supported to test and report on innovations, such as the use of Multiple Mini-Interviews in a high-volume area and longer-term evaluative research on the validity of the tools and criteria used to assess residency applicants.
- All programs should consider adopting Multiple Mini-Interviews or other
 approaches that research shows to be more objective and reliable than the
 traditional interview format.

RANKING

- 10. Although ranking decisions should be kept confidential, steps should be taken to make the process of ranking more transparent. We suggest the following procedures and criteria for program directors to consider:
 - The preliminary ranking should be based on a set percentage for the interview score and a set percentage for the file review.
 - The program should identify in advance the criteria that can be used in deciding how to rank applicants with equal scores or in moving applicants up or down the list.
 - The program should decide on a maximum permitted movement up or down the list (e.g., 10%).
 - The program should identify criteria to be used in deciding not to rank an interviewed applicant.
 - Faculty and residents involved in the file reviews and interviews should be consulted, prior to the decision, on how to apply the above factors to the ranking decision.
 - Programs should keep records of their ranking decisions to enable them to review results over time.

DEMONSTRATING CLINICAL SKILLS

11. The Ontario government, the faculties of medicine, and others should test the feasibility of offering opportunities for IMGs to demonstrate clinical skills in a Canadian setting. This could take the form of a short, structured clinical placement or a more formal program that would assess clinical skills and offer bridge training opportunities. Eligibility would be based on high national clinical exam scores or percentiles.

APPLICANT STREAMS

12. We recommend keeping all IMGs in a single pool for the first iteration of the first-year residency match, rather than creating a separate stream for CSAs or combining CSAs in a stream with graduates of Canadian or US medical schools.

B. ACCESS TO ADVANCED POSITIONS

- 13. The faculties of medicine should establish a provincial fast-tracking policy. The policy should be actively applied to IMGs who start in first-year residency if they have been assessed at a higher level.
- 14. Faculties of medicine, CEHPEA and other relevant organizations should discuss measures to provide workable "practice ready assessment and training" positions, with the opportunity to extend those positions beyond six months where necessary.

- 15. The above discussions should include consideration of how to effectively use community hospital sites, with appropriate supervision, for practice ready assessment and training positions.
- 16. The above discussions should also consider how to ensure that a greater number of qualified IMGs have access to practice ready assessment or first-year entry with fast-tracking. This could be accomplished through a higher allocation within the 200 designated positions, by designating a higher number of positions, or by committing Ministry funding for any advanced applicants accepted into postgraduate programs on the basis of a CEHPEA assessment and faculty interviews.
- 17. The faculties of medicine and CEHPEA should conduct an analysis of the significant gap between the number of applicants assessed as eligible for advanced positions and those deemed to be acceptable after the faculty interviews. This analysis should inform discussions on how to improve assessment and selection for advanced positions.

C. RELATED ISSUES

SUCCESS IN RESIDENCY AND BEYOND

- 18. Faculties of medicine and other stakeholders should find ways to address the additional learning needs of IMGs accepted into residency programs. Examples include a more modular, customized approach to pre-residency and residency programs, expansion of the availability of IMG coordinators, focused preparation for the national certification exams, and faculty training on how to select, educate, and supervise the highly diverse IMG population.
- 19. The Ontario Ministry of Citizenship and Immigration, the Ministry of Health and Long-Term Care, and the HealthForceOntario Access Centre should discuss how the government's Bridge Training Fund and the Access Centre can be used in complementary ways to meet the most pressing needs of IMGs, including the need for cultural communication and professional language skills.
- 20. The College of Physicians and Surgeons of Ontario and the faculties of medicine should consider eliminating the Assessment Verification Period.

REDUCING DEMAND AND INCREASING CAPACITY

- 21. Postgraduate programs should accept visa residents only in compelling circumstances, pursuant to a defined policy. This recommendation does not apply to visa fellows.
- 22. Early discussion among the relevant bodies should take place on how Ontario will build capacity to conduct assessments for provisional licences if the work to develop a national standard led by the Federal Medical Regulatory Authorities of Canada proves successful.
- 23. The Ministry of Health and Long-Term Care should encourage the HealthForceOntario Access Centre to convene discussions with relevant

stakeholders to consider how to assist IMGs to find other careers that make use of their skills and capacities where there is no reasonable prospect of entry to medical practice.

TRANSPARENCY

- 24. Ontario postgraduate programs should make best efforts to improve the objectivity and transparency of selection criteria but should not be expected to offer individual feedback to unsuccessful applicants.
- 25. Each postgraduate program should ensure that its information on the CaRMS website regarding selection criteria and how selection decisions are made is as accurate and complete as possible.
- 26. CaRMS should post the number of IMG applications received for the designated positions in each program.
- 27. The HealthForceOntario Access Centre should be supported to work with other stakeholders on ways to improve early provision of information to physicians considering immigration to Canada and to Canadians considering studying medicine abroad.
- 28. The Ontario government should review the present return of service requirement, develop a clearer statement of the rationale for the policy, and consider how the policy and the approach to waivers may need to be restructured to achieve the stated objective.

A LEARNING ENVIRONMENT

- 29. The faculties of medicine, supported by the Ontario government, should identify research priorities to increase the evidence base for selection decisions and outcomes, including the following:
 - Predictors of success in residency and beyond, including the best ways to weigh and measure those factors
 - Certification exam success and failure rates and measures that will improve the results for IMGs
 - The impact of recommendations implemented as a result of this report
- 30. The faculties of medicine should develop structured ways for discussing how to improve the IMG selection process and residency training programs, whether across programs or across faculties of medicine.
- 31. Holders of statistical data on IMGs should increase efforts to provide breakdowns for CSAs versus immigrant IMGs and for the extent to which IMGs follow various routes into practice.

D. MOVING FORWARD

- 32. The Ontario postgraduate deans and the Ministry of Health and Long-Term Care should play leadership roles in convening internal and multi-stakeholder discussions and preparing plans for implementation of the recommendations in this report.
- 33. The Ministry of Health and Long-Term Care and the Council of Ontario Universities should post both volumes of this report on their websites and advise the organizations and experts consulted during the IMG Review on how to gain access to the report.

ACKNOWLEDGEMENTS

We would like to thank the many people who took time and care to speak frankly and constructively with us about the issues, to share information, and to discuss possible solutions. This report is very much the product of the consultation that preceded it. The analysis and recommendations are ours, but we have included and adopted ideas, perspectives, and concerns gathered from many sources. We especially want to express our appreciation to the many international medical graduates who shared their stories and perspectives and to the postgraduate faculty members who described their experiences in the selection process. Below we acknowledge individuals who went above and beyond what we could have expected in providing advice and support to the IMG Review.

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ENDNOTES

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IMG SELECTION:

Independent Review of Access to
Postgraduate Programs by
International Medical Graduates in Ontario

VOLUME 2: ANALYSIS AND BACKGROUND

SEPTEMBER 2011

Submitted to the Ontario Ministry of Health and Long-Term Care and the Council of Ontario Universities

by George Thomson and Karen Cohl

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IMG SELECTION:

INDEPENDENT REVIEW OF ACCESS TO POSTGRADUATE PROGRAMS BY INTERNATIONAL MEDICAL GRADUATES IN ONTARIO

VOLUME 2: ANALYSIS AND BACKGROUND

PART A: INTRODUCTION

1. THE IMG REVIEW

MANDATE

The Ontario Ministry of Health and Long-Term Care commissioned an independent "IMG Review" to address the following questions:

- 1. What is the process for international medical graduates (IMGs) seeking access to postgraduate training or assessment in Ontario? How are selection decisions made?
- 2. What parts of the process are working well? What progress has been made to improve postgraduate access for IMGs?
- 3. What are the most challenging or demanding parts of the process for IMGs and for the organizations and institutions involved?
- 4. What is the rationale for policies and practices that may limit postgraduate opportunities for IMGs and to what extent are they justifiable?
- 5. What changes should be considered?

SCOPE

The underlying issue in the IMG Review was whether access to the available postgraduate positions is fair. This included looking at ways in which the selection process could be improved and ways to more easily identify the best candidates.

It was not in our mandate to recommend the number of positions that should be available for IMGs or to assess the projected demand for physicians. Our terms of reference acknowledged that financial and other constraints limit the number of training and assessment positions available in the system and also that some IMGs will not be able to meet the standards for safe practice or for entry to practice in Ontario.

It was also not within the scope of the IMG Review or our competence to comment on the specific content of exams or the clinical definition of a good candidate. Nor did we examine issues touching on Canada's immigration system as it relates to IMGs, apart from thinking about how to better inform IMGs who are considering immigrating or returning to Canada.

We did consider two related issues because of their connection to postgraduate selection and access. The first is success in residency and beyond. If those who are selected do not do well in a residency program or in the national certification exams, it could imply that the selection process is flawed or that there are insufficient supports within the program to prepare IMGs for success. No selection process will be effective if the stages that follow it are inadequate. We therefore considered it important to look at and comment on this issue.

The second related issue is whether it is possible to increase access to residency positions through greater reliance on alternative routes to practice for experienced physicians who are found not to require a full postgraduate program in Ontario. The more some IMGs can take advantage of alternative routes, the more others will have a chance to obtain one of the limited number of postgraduate positions. Specifically, we considered the proposed new national route to practice through assessment and provisional licence. We also briefly considered ways to potentially increase the capacity of the system to take on more positions, for example by reducing the number of "visa trainees" entering first-year residency positions.

GUIDING PRINCIPLES

The IMG Review was grounded in the following principles, which we shared with consultation participants:

Access and Safety

It is in Ontario's best interest, and a matter of fairness, to provide opportunities for qualified, safe, and competent IMGs to obtain the support and training they need to enter the Ontario medical profession.

Innovation and Practicality

 Recommended solutions should be innovative, workable, and implementable without causing undue hardship to faculties of medicine or other bodies involved in postgraduate selection and without compromising safety.

Independence and Consultation

The reviewers will consult with a broad range of organizations and individuals. However, the findings and recommendations will be formulated independent of government and any other body or individual with an interest in the outcome.

METHODOLOGY

PRELIMINARY ISSUES

Instead of beginning the IMG Review with a blank slate, we first prepared a summary of the current process for IMGs seeking entry to medical practice in Ontario through a postgraduate position at an Ontario faculty of medicine. We then created a list of preliminary issues. The summary and list of issues were distributed to stakeholders as a starting point for discussion.

The issues were divided into challenges for IMGs and challenges for the institutions involved.

CHALLENGES FOR IMGS:

- Gaining an accurate and realistic understanding of the system, the opportunities, and their own prospects before coming to Canada and at all stages of the process
- Obtaining transparent information about the interview process, how selection decisions are made, and the criteria for decision-making
- Understanding the roles and responsibilities of the various bodies involved
- Showing competence through various exams and clinical assessments and still not securing a postgraduate position (or understanding the reason for the decision)
- Being treated differently from graduates of Canadian and US medical schools in terms of the interview process, number of spaces, return of service agreements, etc.
- Facing perceptions about their ability to "fit" in the Canadian medical culture and the potential extra work involved in training them
- Finding that there is limited recognition of international postgraduate experience
- Experiencing difficulty in gaining access to bridging programs and other supports
- Bearing the personal and financial cost of pursuing Ontario postgraduate training or assessment
- Wanting to be treated fairly and to be recognized for the knowledge and experience they bring

CHALLENGES FOR INSTITUTIONS:

- Having to make difficult decisions when there are many more qualified candidates than available spaces
- Predicting which IMGs are most qualified and would perform best in the Ontario context
- Knowing that the system lacks the capacity to accommodate all qualified IMGs
- Dealing with the high volume of IMG applicants and the diversity of their medical systems and specialties
- Dealing with the labour-intensive nature of assessment, interviews, and selection decision-making
- Having limited ability to assess and recognize international medical school degrees and postgraduate training
- Dealing with the impact of the Agreement on Internal Trade and other national initiatives
- Operating with a lack of data (vs. anecdote) about the IMG cohort and the system improvements to date
- Having insufficient tools for physician planning, for example to predict the specialty areas where physicians will be most needed
- Having limited capacity to provide constructive feedback to unsuccessful applicants

INITIAL DISCUSSIONS AND CONSULTATION PLANNING

The IMG Review began in October 2010. The first step was to initiate preliminary discussions with several key organizations (listed below) and to plan for the formal consultations. The preliminary discussions took place in November 2010.

Preliminary discussions

- Centre for the Evaluation of Health Professionals Educated Abroad
- College of Physicians and Surgeons of Ontario
- Office of the Fairness Commissioner
- Health Canada
- HealthForceOntario/Access Centre
- Ministry of Health and Long-Term Care
- Ontario Human Rights Commission
- Postgraduate Deans of Ontario's six faculties of medicine

FORMAL CONSULTATIONS

We embarked on an intensive period of consultation from February to April 2011. We visited each of Ontario's six medical schools and met with a wide range of other organizations, individual experts, and IMGs. We also received

and reviewed written submissions and relevant literature and statistics. Over all, we heard from over 200 people.

Most of the consultation meetings took place in a group setting, with individuals brought together by the relevant organization, but we also had several one-on-one meetings. In addition to Ontario organizations, we consulted with national organizations that play a key role in the IMG process. We prepared a generic slide deck to help facilitate the meetings and submitted specific discussion questions in advance.

Organizations Consulted for the IMG Review

Ontario Organizations

- Each of the six Ontario faculties of medicine
- Association of International Physicians and Surgeons of Ontario
- Centre for the Evaluation of Health Professionals Educated Abroad
- College of Physicians and Surgeons of Ontario
- HealthForceOntario Access Centre
- Ontario Ministry of Citizenship and Immigration
- Ontario Ministry of Health and Long-Term Care
- Ontario Physician Human Resources Data Centre
- Professional Association of Internes and Residents of Ontario
- IMG bridging programs

National Organizations

- Canadian Resident Matching Service
- Medical Council of Canada
- College of Family Physicians of Canada
- Royal College of Physicians and Surgeons of Canada
- Citizenship and Immigration Canada
- Federation of Medical Regulatory Authorities of Canada
- Association of Faculties of Medicine of Canada

At each of the faculties of medicine, we held a series of meetings with postgraduate faculty members, including program directors and IMG coordinators, and with IMG residents, both immigrant IMGs and Canadians who had studied medicine abroad.

We also conducted two focus groups with IMGs who had not been successful in obtaining postgraduate positions. One was convened by the HealthForceOntario Access Centre and the other by the Association of International Physicians and Surgeons of Ontario (AIPSO).

DOCUMENT REVIEW

While we did not conduct a comprehensive literature review, we did gather many reports, articles, policies, statistics, and other research material. We focused on the most relevant documents, including summaries of the literature. See **Appendix A** for a list of references.

IN-DEPTH LOOK AT THE 2011 SELECTION PROCESS

Following the formal consultation, we took an in-depth look at the 2011 IMG resident selection process in Ontario, focusing on family medicine and two other specialties: internal medicine and pediatrics. For the latter two specialties, we had one-on-one calls with the program directors at the faculties of medicine. For family medicine, we spoke with the coordinator of the joint selection process as well as some of the program directors. We sent summaries of these discussions to the individuals involved to confirm that we had correctly captured what they told us. This process took place mostly during May and June 2011.

In July, we were pleased to receive a specially commissioned series of data tables from the Canadian Resident Matching Service (CaRMS). These tables provided a wealth of information about the 2011 selection results in Ontario for first-year residency positions, including breakdowns as between Canadians who studied medicine abroad (CSAs) and physicians who immigrated to Canada after having obtained medical degrees abroad (immigrant IMGs).

OTHER PROVINCES

In June and July, to better understand the processes for postgraduate selection and alternative routes to enter practice in other Canadian jurisdictions, we reviewed documentation and contacted key individuals in Quebec, Manitoba, Alberta, and British Columbia. We sent summaries to the contacts from those four provinces to confirm that we had accurately captured their information.

ANALYSIS AND REPORT

During the summer of 2011, we analyzed the data from all sources and wrote our report on the IMG Review.

LIAISON WITH THE MINISTRY AND THE COUNCIL OF ONTARIO UNIVERSITIES

The IMG Review was commissioned by the Ontario Ministry of Health and Long-Term Care. The Council of Ontario Universities provided administrative and logistical support. We kept in contact with both organizations to make them aware of our progress on the project, but remained at arm's length to preserve the independence of our findings and recommendations. We submitted the report to both organizations at the end of September 2011.

2. ABOUT THIS REPORT

This report is in two volumes. Volume 1 contains our main findings and recommendations. This volume (Volume 2) contains additional background information and analysis. In both volumes, we refer to many of the ideas and perspectives shared with us during the course of the IMG Review. As promised in the consultations, we have not attributed comments to specific individuals unless they expressly asked us to do so or agreed that we should.

Read Volume 1 of this report to find...

- Observations about the changing climate affecting IMGs in Ontario
- Key findings about the selection process for first-year residency positions, including the use of initial filters, file reviews, interviews and ranking
- Key findings about access by IMGs to advanced postgraduate positions
- Discussion of related issues such as transparent decision-making, success in residency, and ways to increase access to postgraduate positions
- A vision of fairness
- Detailed recommendations and ideas for moving forward

TERMINOLOGY

This section describes the key terms, definitions, and acronyms used in this report.

INTERNATIONAL MEDICAL GRADUATE (IMG) AND CANADIAN MEDICAL GRADUATE (CMG)

For the purpose of the IMG Review, IMGs are individuals who received their medical degree outside of Canada or the United States. CMGs are graduates of accredited medical schools in Canada or the United States. The distinction below is drawn from the registration regulation under the *Medicine Act*.

TABLE 1

CMG	IMG
Degree is from a Canadian or US medical school accredited by the Committee on Accreditation of Canadian Medical Schools (CACMS) or the US Liaison Committee on Medical Education. (LCME) O. Reg 865/93 s.1(a)	Degree is from an international medical school listed in the World Directory of Medical Schools published by the World Health Organization. O. Reg 865/93 s.1(b)

IMMIGRANT IMGS AND CSAS

IMGs include physicians who immigrated to Canada after completing their medical degree (immigrant IMGs) and Canadian citizens or permanent

residents who left Canada to pursue their medical studies abroad (CSAs). Although some CSAs are also immigrants, the distinction is that they immigrated to Canada before becoming physicians.

We recognize that there is debate about the most appropriate terminology. We decided to use these terms knowing that no descriptor is perfect. The term CSA is in common usage. The 2010 report of the Canadian Resident Matching Service on "Canadian Students Studying Medicine Abroad" distinguishes CSAs from immigrant IMGs, so we have chosen to continue on that path for clarity and consistency.

POSTGRADUATE TRAINING AND ASSESSMENT POSITIONS

The postgraduate positions reserved for IMGs can be distinguished as "training versus assessment" and as "entry-level versus advanced."

Although the six-month practice ready assessment positions available in some specialties are considered to be "assessment" and not "training" positions, we have noted that, in practice, they do and should include a training component.

TABLE 2

	Training or assessment position	Entry-level or advanced position
Postgraduate Year 1	Training (residency)	Entry-level
Postgraduate Year 2	Training (residency)	Advanced
Practice Ready Assessment	Assessment	Advanced

RESIDENCY

A medical residency provides in-depth postgraduate training and practical experience within a specific branch of medicine. Medical residents are persons who have received a medical degree and practise medicine under the supervision of fully licensed physicians, usually in a hospital or clinic. In Ontario, family medicine residency is a two-year program and specialty programs are typically four or five years in duration. Residents receive a salary during the residency period.

VISA TRAINEES

Some IMGs come to Canada under an employment visa that requires them to return to their country when the postgraduate position has been completed. Some come as "visa residents" to complete a full residency. However, the vast majority are "visa fellows," highly qualified specialists who come to complete fellowships in subspecialties. Fellowships are postgraduate positions that occur after residency and are not a requirement for licensure. The IMG Review did

not review access to fellowships or access to residency by visa residents. However, we have commented on how a decreased reliance on visa residents could increase the capacity to absorb more IMGs who plan to practise medicine here.

ACRONYMS

During the IMG Review, we encountered many new terms and over 60 acronyms. In this report, we have tried to keep the use of acronyms and technical terminology to a minimum. To avoid the repeated use of lengthy terms, however, at times we have used some of the acronyms and short forms listed below. See Appendix B for a more extensive list of acronyms.

TABLE 3

Comr	mon Acronyms and Short Forms	
AVP	Assessment Verification Period	
CaRMS	Canadian Resident Matching Service	
СЕНРЕА	Centre for the Evaluation of Health Professionals Educated Abroad	
CFPC	College of Family Physicians of Canada	
СМС	Canadian Medical Graduate	
CPSO	College of Physicians and Surgeons of Ontario	
CSA	Canadian Studying Abroad	
IMG	International Medical Graduate	
мсс	Medical Council of Canada	
NAC	National Assessment Collaboration	
OSCE	Objective Structured Clinical Examination	
PGY1 and PGY2	Postgraduate Year 1 and Year 2 (first and second year of residency)	
PRA	Practice Ready Assessment	
Royal College	Royal College of Physicians and Surgeons of Canada	

PART B: ACCESS TO POSTGRADUATE POSITIONS

This Part examines postgraduate selection in Ontario from the perspective of IMG applicants and the faculties of medicine and describes the roles of various institutions. It also includes an in-depth look at the 2011 selection process for first-year residency positions, with a focus on family medicine, internal medicine, and pediatrics.

3. What does the process look and feel like?

There are two primary participants in the selection process: the IMG applicant and the postgraduate faculty responsible for making selection decisions. For both parties, the experience is challenging and personally difficult. The IMG faces a decision that will have a fundamental impact on his or her future career and life experience. Although the stakes are less personal for faculty members, these individuals are charged with the responsibility of making decisions of great significance to the applicants, the program, and the provision of health care in Ontario. Before considering ways to improve the selection process, it is helpful to understand the selection process from these two vantage points.

THE PROCESS FOR IMGS

For an IMG, obtaining a postgraduate position in Ontario is often the pivotal step along the path to medical practice in this province. Without it, many will never succeed. The tables below summarize the basic steps an IMG takes, compared with CMGs, before and after obtaining an Ontario postgraduate position. In order to highlight the main process components, this summary omits some of the complexities or variations that can apply, especially those that are relatively infrequent exceptions to the standard process.

In this summary, **PGY1** refers to individuals who apply for or enter a first-year residency position. **PGY2+** refers to individuals who apply for or enter a residency position at second year or higher. **PRA** refers to individuals who apply for or enter a six-month practice ready assessment in an Ontario postgraduate program. All three categories are postgraduate positions at Ontario faculties of medicine, but only the first two are considered to be residency programs.

STEP 1: QUALIFY FOR POSTGRADUATE POSITION

TABLE 4

	Graduates of Canadian or US medical schools	International Medical Graduates		
	PGY1	PGY1	PGY2+	PRA
-	Complete undergraduate medical degree from an accredited Canadian or US	Complete undergraduate medical degree from a school listed by the World Health Organization or the Foundation for Advancement of International Medical Education and Research.		
	medical school.		 Complete some postgraduate training outside Canada. 	 Complete recent practice outside Canada.
		Submit documents to PhyPass Medical Council of Council	rsician Credential Registry of C anada evaluating exam.	anada for verification.
		 Meet provincial criteria for fluency in English or French and possess legal authority to work in Canada (permanent residency or citizenship). 		

STEP 2: APPLY FOR POSTGRADUATE POSITION

TABLE 5

Graduates of Canadian or US medical schools	International Medical Graduates			
PGY1	PGY1		PGY2+	PRA
Apply through CaRMS for first-year residency positions reserved for CMGs.	 Apply through CaRMS in a separate stream for designated IMG first-year residency positions. Optional: Elect to take entry-level clinical exam administered by CEHPEA. Note: Until 2011, this was an Ontario exam (CE1) and passing the MCC qualifying exam Part 1 was a prerequisite. Now, it is a national exam (NAC OSCE) and the qualifying exam is not a prerequisite. 	-	Apply directly for designa specialty positions. Pass part 1 of MCC qualify. Take CEHPEA specialty wradvanced clinical exam (C specialty. For some specialties, take exam (CE1 or NAC OSCE).	ying exam. ritten exam (SWE) and E2) in the relevant the the entry-level clinical

STEP 3: OBTAIN INTERVIEW AND RECEIVE DECISION ON POSTGRADUATE POSITION

TABLE 6

	Graduates of Canadian or US medical schools	Inte	International Medical Graduates		
	PGY1	PGY1		PGY2+	PRA
-	Attend interviews with individual programs.	 Family medicine: If selected for interview, attend one interview with a joint panel on behalf of all faculties of medicine. 	=	assessed by CEHPEA as e	panel of program faculty, if ligible. Interviews may be f more than one school is
		 Specialties: If selected for interview, attend interviews with individual programs. 			
-	Rank faculties for the computerized match.	 If interviewed, rank faculties for the computerized match. 			
-	If matched, receive offer for postgraduate position.	 If matched, receive offer for postgraduate position. 	=	If selected, receive offer	for postgraduate position.
-		ch. (Positions unfilled after the o a single stream and are open			
-	If unsuccessful after 2 nd iter directly in informal "scramb remain unfilled.				
		 Any offer of a postgraduate agreement with the Ministry 	•		-

STEP 4: OBTAIN CERTIFICATE OF REGISTRATION AUTHORIZING POSTGRADUATE EDUCATION

TABLE 7

Graduates of Canadian or US medical schools	International Medical Graduates		
PGY1	PGY1	PRA	
Obtain CPSO certificate of registration authorizing postgraduate education.	Obtain provisional CPSO certificate of registration authorizing postgraduate education for purpose of 12-week assessment verification period (AVP).		 Obtain CPSO certificate of registration authorizing postgraduate education.
 To obtain the certificate, must be accepted into postgraduate program, meet good character criteria, and be authorized to work in Canada. 			

STEP 5: COMPLETE PRE-RESIDENCY REQUIREMENTS

TABLE 8

Graduates of Canadian or US medical schools	International Medical Graduates		
PGY1	PGY1	PGY2+	PRA
	 Take pre-residency program (family medicine) or orientation program (specialties) from CEHPEA. 		
	 Successfully complete first in order to continue under unsuccessful, leave the resi 		

STEP 6: COMPLETE POSTGRADUATE PROGRAM, PASS EXAMS, AND OBTAIN REGISTRATION

TABLE 9

	Graduates of Canadian or US medical schools		International Medical Grad	uates			
	PGY1	PGY1	PGY1 PGY2+				
-	Pass Part 1 of the MCC qual exam in their final year of n	, ,	, completed. Note: CMGs us	ually complete this written			
-	Pass Part 2 of the MCC qual training).	ifying exam (a clinical exam	taken after 12 months of	 Pass Part 2 of the MCC qualifying exam. 			
	 Enter into a practice location agreement with the Ministry prior to completion of the postgraduate program. The agreement will indicate the Ontario community where the first five years of practice will take place under the return of service agreement. This can be anywhere except the Toronto area or Ottawa. 						
	Complete the postgraduate	residency or assessment pr	ogram.				
-	Pass the certification exams Canada (for specialty) or the medicine).	, , ,	o a	Obtain restricted certificate from CPSO.			
-	Obtain a certificate of indep	Pass Royal College of Physicians and estricted licence until passing the national exams). Pass Royal College certification exam (specialty).					
				 Obtain certificate of independent practice. 			

STEP 7: ENTER INDEPENDENT PRACTICE

TABLE 10

Graduates of Canadian or US medical schools	International Medical Graduates			
PGY1	PGY1 PGY2+ PRA			
 Practise anywhere in Ontario (unless return of service has been specifically required). 	and return of service agre	le community in accordance v eements.	vith the practice location	

IMG PERSPECTIVES

Over the course of this project we met with many IMGs, including those who were successful in obtaining postgraduate positions and those who were not. We spoke with the Association of International Physicians and Surgeons of Ontario (AIPSO) and the Professional Association of Internes and Residents of Ontario (PAIRO), both of whom also provided formal written submissions. We spoke with organizations that support and prepare IMGs for the postgraduate selection process, such as the HealthForceOntario Access Centre and a few organizations that offer IMG bridging programs. We met with IMG coordinators at the faculties of medicine and with other faculty who are IMGs themselves or who take a particular interest in issues facing IMGs during the selection process and residency program. We also read previous reports that describe the IMG experience.

Our consultations underscored the diversity of personal stories, backgrounds, and experiences among the large group of IMG applicants for Ontario postgraduate positions. They include immigrant IMGs (many of whom had practised as physicians in other countries) and Canadians who studied medicine abroad (who typically were more-recent graduates). Each story we heard was unique, and yet there were common themes. We were struck by the relentless, often years-long efforts of so many to join the medical profession in Ontario.

A. IMMIGRANT IMGS

MAKING THE TRANSITION

IMGs who immigrated to Canada after practising medicine in another country often spoke of the difficulties inherent in the transition to a new country. Many deal with financial and family issues and other challenges associated with establishing social and professional networks and supports in a new environment. We were told that these difficulties can persist throughout the postgraduate selection and training periods, affecting the individual's ability to focus on his or her medical training in Canada.

Adaptation can be especially difficult for seasoned professionals who are told that they must return to a first-year postgraduate position, only to discover how difficult it is to obtain one of the positions available. We heard about the impact of the loss of their identity and status as physicians, their fear and frustration as the size of the challenge facing them becomes clearer, their anger and alienation as time passes without success, and their disillusionment if it becomes apparent that they will not be able to practise medicine here. Those who work to support IMGs report how difficult it is for IMGs to consider alternative careers in the health field when so much of their careers, goals, and identities is tied to the practice of medicine.

IMMIGRATION

Some immigrant IMGs have been accepted to Canada as principal applicants under the Federal Skilled Worker Program. Under the current rules for that program, applications will not be processed unless the principal applicant has a valid offer of arranged employment or has had one year of paid work experience in an eligible occupation on the Ministerial Instruction List. "Specialist physicians" and "general practitioners and family physicians" are both on the list and a cap is imposed on the number of applications that will be processed for each occupation. Eligible applications are assessed under a system that assigns points for education, language ability, work experience, age, arranged employment, and adaptability. Other immigrant IMGs may have come to Canada as family members of the principal applicant, as refugees, or under the family reunification program.

Principal applicants can feel betrayed when their education and professional experience help them to immigrate to Canada but their qualifications are not recognized when they get here. Even if warned beforehand that a residency position or a medical licence is far from guaranteed, many immigrant IMGs feel that they will be the ones to succeed on the basis of their past accomplishments, determination, and hard work.

INFORMATION

The summary tables (4-10) above give an indication of the complexity of the process of seeking access to medical practice through the postgraduate route in Ontario. They do not cover access to programs in other provinces or alternative routes to practice for experienced physicians that do not require completion of a Canadian postgraduate program.

Various websites offer information on parts of the process, but there is no consolidated site or portal that provides the comprehensive information IMGs need. And, the processes are constantly undergoing change and refinement. Even when the changes are positive for IMGs, they add to the challenge of understanding the system and making best use of it. There is also frustration when some of the most important information remains hidden, such as the weight given to the various residency selection criteria. Our discussions with both IMGs and faculty brought home the power of the rumour, anecdote, and stories that circulate about the real and alleged experiences of previous applicants.

NAVIGATING THE SYSTEM

Immigrant IMGs lose valuable time trying to navigate the system. They worry that making even one mistake can cause them to lose a year, after they have already lost time during the immigration and settlement process. Every delay means more time away from practice, which hurts their chances of obtaining a postgraduate position. We heard several stories of small misunderstandings

and mistakes (such as taking the wrong language test) that forced individual candidates to wait until the following year to compete for a residency position.

Many immigrant IMGs take every possible exam to improve their chances of obtaining a postgraduate position. This includes the clinical exam, for which Part 1 of the Medical Council of Canada qualifying exam was, until recently, a prerequisite. We heard of and met with others who had also successfully completed Part 2 of the qualifying exam to obtain the MCC Licentiate. Those who had done so felt that this credential proved them more than equivalent to graduates of Canadian medical schools. This added to their frustration when they were nonetheless unsuccessful in gaining access to the profession. Every exam added to the cost and to family pressures.

LIMITED OPPORTUNITIES

IMGs spoke of the stress of a process in which much more is at stake for them than for graduates of Canadian medical schools, who enter into it with the assurance that a postgraduate position is virtually guaranteed. They also spoke with dismay about the rising number of designated IMG positions going to Canadians who have studied medicine abroad and the reduction in advanced-level specialty positions for experienced IMG physicians. Added to this is the growing worry, fuelled by recent news reports, that physician shortages in Ontario are coming to an end and fewer opportunities will be available for IMGs.

"How can someone decide in 25 to 30 minutes whether I am suitable for a residency position or not?"

-IMG focus group

THE SELECTION PROCESS

Those who are successful in obtaining an interview worry about the inordinate significance of this relatively brief encounter. Immigrant IMGs, including those with the highest of qualifications and practice experience, often do not know why they did not get an interview or why, if interviewed, they did not get a position. As a result, they feel unable to improve their chances in the next round.

Some immigrant IMGs said that they had declined to participate in the second iteration of the residency match because they believed the chances of success were too low to justify the cost. They felt that their chances were even more remote since they would be competing against graduates of Canadian medical schools, in addition to CSAs, for a much smaller pool of positions. They also said that they find it demoralizing when designated IMG positions remain unfilled after the first iteration and when blended positions remain unfilled after the second iteration.

Perhaps the most difficult moment for immigrant IMGs comes with the realization, at the end of the matching process, that they are facing at least one more year of delay—often with little sense of why they were not selected or what they might do to improve their chances the following year. They do know that another year out of practice is almost sure to weaken their position in the next year's competition, unless they can find a clinical opportunity that is more than just an observership. While a small number of highly skilled specialists are able to obtain clinical fellowships, and a few others secure employment that has some relationship to medicine or clinical practice, most find that there simply are no opportunities in Ontario. Some choose to return for a time to the countries where they are licensed to practise in order to stay active in the profession.

POST-SELECTION ISSUES

IMGs who were successful in obtaining residency positions described the hardship of having to attend the mandatory pre-residency program or specialty orientation in Toronto. Some were discouraged to find that attending this program could result in a late start in the residency program. The 12-week Assessment Verification Period, during which IMGs can be terminated from residency, was reported to be a time of stress and uncertainty. Return of service requirements were also an issue for many IMGs, especially when it meant personal isolation and separation from family, cultural community, and valued collegial support.

B. CANADIANS STUDYING ABROAD

Canadians who study medicine abroad have been obtaining an increasing share of the designated IMG positions in the past several years. They also obtain a higher percentage of positions than their representation in the applicant pool. Nonetheless, their success is far from assured. In 2011 in Ontario, approximately 20% of CSA applicants were matched in the first iteration and 80% were unmatched.

TABLE 11

2011 1st Iteration Matches in Ontario for IMG Designated Positions					
	CSAs Immigrant IMGs				
Matched applicants	98 (20.9%)	85 (6%)			
Unmatched applicants	371 (79.1%)	1,326 (94%)			
Total applicants	469 (100%)	1,411 (100%)			

CaRMS Data Tables, 2011 Main Residency Match (R-1)

CSAs told us about several challenges from their perspective. One practical problem many of them face is the large debt they accumulate through

financing their medical education abroad. Another is the difficulty of obtaining an opportunity to complete an elective in Canada during their medical school clerkship. It is well known that such opportunities, where available, can significantly improve their chances of obtaining a residency position in Ontario. However the number of available electives is limited and subject to "blackout" periods when Ontario medical schools will not take international students.

CSAs have also expressed their unhappiness with the mandatory pre-residency training and orientation programs. They believe that much of the curriculum is designed for immigrant IMGs and is not necessary for those who are familiar with North American culture, systems, and terminology. Both CSAs and immigrant IMGs react positively to the on-site component of the family medicine pre-residency program and would prefer an on-site approach for the specialties as well.

There is also bitterness about the return of service obligations, which do not apply to graduates of Canadian medical schools. CSAs make the case that they have saved the taxpayers money by self-funding their undergraduate medical degree and they should not be restricted in where they can practise.

Some CSAs also raised concerns about the limited number of designated positions available for certain specialties. As one said, "We should be able to participate in CaRMS on the same basis as Canadian students, rather than competing for the one position for IMGs in our specialty."

Finally, CSAs are frustrated by the fact that some people seem to assume that they are somewhat less worthy than graduates of Canadian or US medical schools. They counter that Ontario simply does not have enough medical schools to meet the demand for physicians and that there should be no stigma attached to those who have pursued medical studies elsewhere.

FACULTY PERSPECTIVES

"CMGs all get a job somewhere. IMG selection changes people's lives."

-Faculty member

"Comparing IMG candidates is a challenge. It is not as though they are apples and oranges—they are not even the same fruit. It is like comparing an apple with a fire truck with a chocolate bar."

-Faculty member

We met with many program directors, IMG coordinators, and other faculty who are part of the postgraduate selection process. We came away with much respect for the time, effort, and dedication they give to IMG selection. We also came to appreciate how much their role has changed over a short time and the

size of their task. They are the key decision-makers in an intense, deadlinedriven exercise to assess a growing number of applicants for a finite number of positions.

For the faculties of medicine, the selection process for first-year residency positions involves the following steps:

- Decide whether the program will designate one or more positions for IMGs, with the ultimate allocation determined centrally by the postgraduate deans.
- Decide in what ways the program's selection criteria and processes for file review, interview, and ranking will be the same as or different from what they use for graduates of Canadian and US medical schools.
- Post information about the process and criteria online.
- Receive applications. If the volume of applications is too high to review each file in detail, determine what filters will be used to reduce the applications to a more manageable number.
- Review files in detail and conduct interviews.
- Determine the program's ranking of interviewed applicants for the CaRMS matching process.
- Ensure that IMGs matched into a position have access to a mentor or IMG coordinator and that the residency program meets their learning needs.
- Assess and document whether IMGs matched to residency positions have successfully completed the 12-week Assessment Verification Period.

CHANGING ENVIRONMENT

The volume and complexity of the work involved in selecting IMGs for first-year residency positions has increased dramatically in light of the changes in the last several years:

TABLE 12

Changes Affecting IMG Selection in Ontario (2004–2009)

In **2004**, the number of designated positions for IMGs more than doubled—from 90 to 200.

In July **2005**, CSAs were allowed to apply for first-year residency positions during their final year of medical school rather than after they completed their medical degree.

In **2005**, IMGs were able to compete for positions left vacant after the first and second iterations of the CaRMS match.

In **2006**, IMGs were able to participate in the second iteration of the CaRMS match.

In **2006**, selection decisions shifted from the IMG-Ontario program in place at the time to the faculties of medicine.

As of **2007**, IMGs were able to apply for first-year residency positions through a dedicated stream in the CaRMS match.

As of **2009**, IMG and CMG vacancies were blended in the second iteration.

WORKLOAD

The Ontario faculties of medicine face an enormous challenge as they try to manage the selection process. It starts in early December, when they receive the applications from CaRMS, and continues to the date in February when they must submit their lists of ranked candidates in the first iteration. Part of the challenge is that the same timelines apply to two streams of applicants: IMGs and CMGs. The growing number of CSA applicants has added to the volume and increased the challenge of selecting among IMG applicants.

Faculties have the added pressure of CSAs requesting elective positions and immigrant IMGs looking for ways to gain North American clinical exposure through observerships or other means. They also field questions from IMGs about the application and selection process and about why their applications have not been successful.

Most programs have a committee to work with the program director on planning and to give advice on the selection process. In many cases, the committee also reviews the results, once the process is over, with a view to making changes for the following year.

SELECTION CRITERIA

Selection criteria, and how they are weighted, depend on the nature of the medical specialty and the perspective of the person in the role of program director. For example, should there be a preference for younger applicants who, like CMGs, will practise medicine for many years? Or should there be a preference for older, more experienced physicians who will have a shorter career in this country but bring a rich diversity of experience? Programs do not want to discriminate on the basis of age. At the same time, they worry about how well an older individual who has been in practice for some time will adapt to being back in a first-year residency position, at the bottom of the hierarchy and facing many physical demands. Some also wonder whether scarce resources should go to persons who will have a much shorter period of practice here compared with recent graduates. In addition, programs must consider certain skills in deciding on selection criteria, depending on the specialty. Highly developed written skills, for example, are essential in community medicine, laboratory medicine, and pathology. Spoken language skills are paramount in psychiatry, where every nuance matters. Manual dexterity is essential for surgical specialties.

PREDICTING SUCCESS

Another major difficulty for the medical faculties is the lack of clear evidence about predictors of success. Some feel instinctively that the best predictor is insight into one's own limitations—to be reflective and therefore a good learner. However, this quality is difficult to ascertain based on the available selection tools.

Faculties are concerned that there is no good way of knowing what the many international medical programs entailed or how they differed in content and scope from North American standards. The same concern applies to the clinical experience IMG applicants have obtained abroad.

Programs are also concerned that some applicants may be so anxious to obtain a position that they apply to multiple specialties rather than the area in which they have the most genuine interest and experience.

ASSESSMENT VERIFICATION PERIOD

With regard to IMGs who are successful in obtaining a position, faculty members expressed great frustration with the 12-week Assessment Verification Period. They feel that there is a conflict between their role as teacher, mentor, and coach and their role as an assessor whose decision could result in early termination. The requirement to extensively document problem cases and to defend decisions at appeal hearings has meant that they are reluctant to use the process. Many of them worry that 12 weeks is not long enough to determine whether IMGs can ultimately be successful in residency if they have assistance, support, and a chance to get used to the system. The 12 weeks was

described as a high-stakes period for both faculty and the IMGs in the program. Although faculty members welcome the opportunity to observe individuals in a clinical setting before finalizing the selection decision, they would rather have that opportunity much earlier in the process. As one faculty member said, "AVP is the right thing at the wrong time."

SUCCESS IN RESIDENCY

The Ontario faculties of medicine have added IMG coordinators in family medicine and in a few specialty areas over the past few years. In addition to participating in the selection process, IMG coordinators provide orientation, mentorship, and learning plans, and they intervene when there are problems. Our sense is that they are performing an important role for both IMGs and faculty.

CONCLUSION

We are impressed with the time and effort expended by postgraduate faculty and administrators to make the IMG resident selection process work despite all the challenges. Program directors expressed a genuine desire to "get it right" and they worry about missing some of the best candidates because of the limitations of the selection process.

There was openness to ways to improve the process, and this report provides examples of important innovations. At the same time, we saw broad concern that the selection process has become overwhelming, particularly when added to the pressures of teaching and training a significantly larger number of medical students in both primary and distributed locations.

INVOLVEMENT OF OTHER BODIES

ONTARIO GOVERNMENT

In consultation with the faculties of medicine, the Ministry of Health and Long-Term Care decides on the target number of designated IMG postgraduate positions to be funded each year. For each IMG who obtains a position, the Ministry pays an "IMG premium" to the faculty and requires a return of service agreement from the IMG. The Ministry also engages in physician planning and policy development.

The Ministry of Citizenship and Immigration supports bridge training programs that help newcomers to Canada become licensed to practise their profession or trade in Ontario.

COUNCIL OF ONTARIO UNIVERSITIES / COUNCIL OF ONTARIO FACULTIES OF MEDICINE

Under the auspices of the Council of Ontario Universities and the Council of Ontario Faculties of Medicine, the postgraduate deans meet to discuss education programs (as PGE: COFM) and management issues (as PGM: COFM). These meetings are the forum at which decisions about the allocation of designated positions are made and related issues are discussed at the provincial level.

CANADIAN RESIDENT MATCHING SERVICE

CaRMS administers a national resident matching service for CMGs, and in most provinces, IMGs as well. The match for entry-level residency positions takes place in two iterations. The second iteration is a chance for unmatched applicants to apply for positions unfilled after the first iteration. In Ontario, all applicants for first-year residency positions (except positions taken by visa residents) must apply through CaRMS. CaRMS is not involved in the selection of IMGs who apply to enter at a higher year of residency or for a six-month practice ready assessment.

CENTRE FOR THE EVALUATION OF HEALTH PROFESSIONALS EDUCATED ABROAD

CEHPEA is funded by the Ontario government to conduct assessments of IMGs seeking postgraduate positions. For IMGs seeking entry to first-year residency positions, CEHPEA administers an optional clinical assessment. Until 2011, CEHPEA administered its own exam (CE1). Now, it administers a national exam (NAC OSCE). For IMGs seeking entry to second-year residency or to a six-month practice ready assessment position, CEHPEA administers specialty-specific written and clinical exams. In addition, it administers pre-residency and orientation programs for IMGs who have been successful in obtaining residency positions.

HEALTHFORCEONTARIO ACCESS CENTRE

The Access Centre of HealthForceOntario is a provincially funded office that provides counselling, information, and referrals to internationally educated health professionals. Of their registered clients, 75% are IMGs. Through the Access Centre, IMGs can obtain information and personal counselling services to help them to identify the most effective path to professional practice. Services include group orientation sessions, one-on-one counselling, and mock interviews. The Access Centre also offers advice on alternative career options.

OTHER BRIDGING PROGRAMS

During the IMG Review, we became aware of several bridging programs that exist specifically to assist IMGs in improving their chances of gaining entry to

the profession. In Ottawa, the *Catholic Immigration Centre* offers a Medical Licence Bridge Program, in partnership with the faculty of medicine at the University of Ottawa, to help prepare IMGs through mock clinical exams and other types of assistance. Their Career Transitions program helps IMGs to find jobs or volunteer positions in the Canadian health sector. In Hamilton, the *Bridge for International Medical Doctors* is a volunteer program for IMGs that includes exam preparation. It has recently started to charge a fee. In Toronto, the *Medical Literacy Course* is an experiential program to improve cultural and professional language skills. This program is currently offered on a user-fee basis at SIM-ONE, an Ontario network that provides services in healthcare simulation. Also in Toronto, the *Ontario IMG School* is a private, fee-based program that offers services to prepare IMGs for exams and residency interviews.

COLLEGE OF PHYSICIANS AND SURGEONS OF ONTARIO

The College of Physicians and Surgeons of Ontario is statutorily responsible for the governance of the medical profession in Ontario and for deciding who can be registered to practise medicine here. The College issues a variety of certificates, including postgraduate education certificates.

MEDICAL COUNCIL OF CANADA

The Medical Council of Canada is responsible for several examinations, some of which apply to all medical graduates. Others apply only to IMGs. The Council plays a leadership role within the National Assessment Collaboration that developed the national clinical exam (NAC OSCE) for IMGs seeking access to postgraduate positions in Canada. The Council also houses the Physician Credential Registry of Canada, which enables IMGs to submit and verify documents only once, even if they are applying to more than one province.

EVALUATING EXAM (MCCEE)

The evaluating exam is the first medical examination that an IMG must take on the path to obtaining a full medical licence in Canada. It is a four-hour, computer-based examination offered at 500 international sites in more than 80 countries, including multiple facilities in Canada and the United States. Neither the Ontario faculties of medicine nor faculties elsewhere in Canada will consider IMGs for a postgraduate position unless they have passed this exam. The evaluating exam is also a prerequisite before an IMG may challenge the qualifying exams.

QUALIFYING EXAM (MCCQE1 AND MCCQE2)

The Medical Council of Canada administers a two-part qualifying exam.

Graduation from a recognized medical school, acceptable postgraduate training, and both parts of the qualifying exam constitute the Licentiate required for registration as a practising physician. IMGs who pass parts 1 and 2

of the exam and either have acceptable postgraduate training or successfully complete a postgraduate program in Ontario will obtain their Licentiate. Graduates of Canadian and US medical schools must fulfill the same criteria. Some eligible Ontario IMGs choose to take one or both parts of the qualifying exam at an earlier stage in order to increase their chances of success in obtaining a postgraduate position.

Part 1 of the qualifying exam (MCCQE1) is a computer-based test comprised of multiple-choice questions and short-answer questions related to medical cases and clinical decision-making. Part 2 of the qualifying exam (MCCQE2) is an objective structured clinical examination (OSCE). The candidates visit stations and perform specific medical tasks with a standardized patient who has been trained to simulate a patient with a health issue or an illness. The minimum postgraduate training before a candidate may attempt Part 2 of the qualifying exam is a full year of postgraduate training, either in Canada or abroad.

NATIONAL ASSESSMENT COLLABORATION OBJECTIVE STRUCTURED CLINICAL EXAMINATION (NAC OSCE)

This exam assesses IMGs on knowledge, clinical skills, communication, clinical reasoning, and behaviours considered essential for entrance to Canadian first-year residency programs. It is a hands-on examination that simulates typical clinical scenarios at a series of stations and includes a written therapeutic component. Candidates are assessed for language usage and proficiency as well as basic knowledge of the therapeutic management of common complaints. This exam is not currently mandatory in Ontario, but it is mandatory in some of the other provinces.

NATIONAL CERTIFYING BODIES

COLLEGE OF FAMILY PHYSICIANS OF CANADA

The College of Family Physicians of Canada is the national certifying body for family medicine. Subject to a few exceptions, family physicians must pass the College's exam before they can be registered for independent practice in Ontario.

ROYAL COLLEGE OF PHYSICIANS AND SURGEONS OF CANADA

The Royal College is the national certifying body for medical specialties. Subject to a few exceptions, specialist physicians must pass the relevant Royal College exam before they can be registered for independent practice in Ontario.

FEDERAL GOVERNMENT AND FEDERAL-PROVINCIAL-TERRITORIAL FRAMEWORK

Citizenship and Immigration Canada is responsible for immigration policy. It has offices abroad for individuals wishing to immigrate to Canada. That department, along with Human Resources and Skills Development Canada and

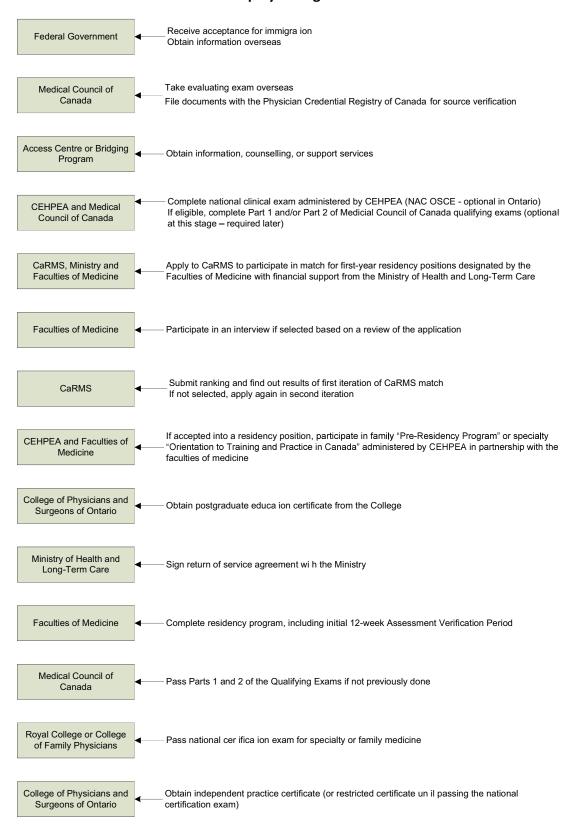
Health Canada, has been working intensively with the provinces and territories to implement the Pan-Canadian Framework for the Assessment and Recognition of Foreign Qualifications. Physicians are included in the second group of occupations targeted for governments' individual and collective actions in implementing the Framework.

INTERPLAY OF ORGANIZATIONS

The chart on the following page shows how an IMG might encounter or be impacted by various organizations on a typical path before, during, and after completing a postgraduate residency position in Ontario.

FIGURE 1

Interplay of Organizations



4. 2011 SELECTION PORTRAIT

The IMG Review included an in-depth look at the 2011 selection process in three program areas: family medicine, internal medicine, and pediatrics. These programs collectively accounted for 60% of the first-year residency positions designated for IMGs. For family medicine, we reviewed available documentation, had extensive discussions with the coordinator of the joint component of family medicine selection, and followed up with some faculty members who had participated in our general consultation. For the two specialty programs, we had one-on-one telephone calls with each program director and reviewed materials they shared with us. For all three programs, we reviewed online information and asked the individual informants to vet our summaries of the discussions to confirm accuracy. We also reviewed 2011 CaRMS statistical data for additional information.

FIRST-YEAR POSITIONS: FACTS AND FIGURES

The Canadian Resident Matching Service (CaRMS) provided the IMG Review with a special run of data for Ontario 2011. This section looks at what the data can tell us about designated positions, the applicant pool, and the results of the 2011 selection process for first-year residency positions. Other sections of this report have also drawn on the CaRMS data, including the sections relating to family medicine, internal medicine, and pediatrics.

All statistical data in this section are from CaRMS Data Tables, 2011 Main Residency Match (R-1), used with permission.

DESIGNATED POSITIONS

- > The 191 designated IMG positions represented 17% of all first-year residency positions in Ontario.
 - In the first iteration, 935 positions (83%) were reserved for graduates of Canadian or US medical schools (CMGs) and 191 positions (17%) were reserved for IMGs.
 - Over 65% of the 191 designated IMG positions were within four program areas.

TABLE 13

IMG Designated Positions, First Iteration Ontario, 2011				
10 or more	10 or more 5 to 8 1 to 3		None	
Family Medicine-80	Anesthesiology-8	Obstetrics & Gynecology-3	Hematological Pathology	
Internal Medicine-25	Emergency Medicine-7	Dermatology-2	Medical Biochemistry	
Pediatrics-11	Orthopedic Surgery-6	Ophthalmology-2	Neuropathology	
Psychiatry-10	Diagnostic Radiology-5	Physical Med & Rehab-2	Otolaryngology	
	General Surgery-5	Plastic Surgery-2		
	Laboratory Medicine-5	Radiation Oncology-2		
	Neurology-5	Urology-2		
		Anatomical Pathology-1		
		Cardiac Surgery-1		
		Community Medicine-1		
		General Pathology-1		
		Medical Genetics-1		
		Medical Microbiology-1		
		Neurology – Pediatric-1		
		Neurosurgery-1		
		Nuclear Medicine-1		

> During the first iteration, 28 designated positions "reverted" to other programs or locations within the same faculty.

FILLED AND UNFILLED POSITIONS

- In the first iteration, 183 IMG positions were filled and eight remained unfilled.
 - At McMaster University, there were five unfilled positions, one in each of anatomical pathology, community medicine, medical microbiology, orthopedic surgery, and urology.
 - The University of Ottawa had three of the unfilled positions, one in each of cardiac surgery, laboratory medicine, and psychiatry.
- > After the second iteration, 11 positions remained unfilled at three faculties of medicine.
 - The unfilled positions were at the University of Ottawa (5), McMaster University (4), and the Northern Ontario School of Medicine (2). Note:

During the second iteration, positions are "blended" and not reserved for either IMGs or Canadian medical graduates.

TABLE 14

IMG Positions Unfilled after Second Iteration Ontario, 2011
Cardiac Surgery (2)
Family Medicine (2)
Laboratory Medicine (2)
Orthopedic Surgery (2)
Psychiatry (2)
Medical Microbiology (1)

Source: CaRMS Data Tables, 2011 Main Residency Match (R-1)

- In the second iteration, 33 IMGs filled positions that had originally been reserved for graduates of Canadian or US medical schools.
 - IMGs filled positions originally reserved for CMGs at the Northern
 Ontario School of Medicine (11), the University of Western Ontario (9),
 McMaster University (7), and Queen's University (6).
 - Only one position that had originally been designated for IMGs was filled by a CMG in the second iteration.

VOLUME OF APPLICATIONS

- The Ontario faculties of medicine received more applications from IMGs than from graduates of Canadian or US medical schools.
 - In the first iteration, IMGs represented just over half of all applicants for first-year residency positions: 1,880 (50.6%) IMG applicants and 1,839 (49.4%) CMG applicants. All schools were close to this ratio except the Northern Ontario School of Medicine, which had 80% IMG applicants and 20% CMG applicants.
 - In the second iteration, IMGs represented 90% of the applicants: 1,320 (89.9%) IMG applicants and 149 (10.1%) CMG applicants.

TABLE 15

Applicants to Ontario Schools, 2011					
	Applicants from Canadian or US medical schools		IMG Ap	Total Applicants	
	#	%	#	%	
1 st Iteration	1,839	49.4%	1,880	50.6%	3,719
2 nd Iteration	149	10.1	1,320	89.9	1,469

- > Eighty-four IMG applicants withdrew from the first iteration match.
 - Of the 84 IMGs who withdrew, 55 (65.5%) were CSAs and 29 (34.5%) were immigrant IMGs. A further five applicants who withdrew were CMGs.

APPLICANT BREAKDOWN: IMMIGRANT IMGS AND CSAS

- Immigrant IMGS accounted for approximately 75% of the IMG applicant pool and CSAs represented 25%
 - In the first iteration, there were 1,411 (75.1%) immigrant IMG applicants and 469 (24.9%) CSA applicants.
 - In the second iteration, the ratio was closer to 80:20 among IMG applicants: 1,037 (78.6%) immigrant IMG applicants and 283 (21.4%) CSA applicants.

Data on Canadians Studying Abroad

The Canadian Resident Matching Service is a leader in data on IMGs because it is able to track the numbers of CSAs among applicants for the computerized residency match across Canada. An IMG counts as a CSA in the database if the person is a Canadian citizen or permanent resident who (a) took undergraduate education in Canada, or (b) graduated from a pre-defined medical school abroad.

During the IMG Review, we found a few instances where CSAs had not been counted because they had gone to a medical school directly from high school (which some European medical schools allow) and their medical school had not yet been added to the predefined list. However, most CSAs who began medical school directly from high school would be captured in the database because CaRMS maintains and updates a comprehensive list of schools with international programs for Canadians.

RESULTS

- In the first iteration, 183 IMG applicants were matched; in the second iteration, 38 were matched, for a total of 221.
- There was a 50/50 split between CSAs and immigrant IMGs matched into first-year residency positions.

TABLE 16

IMGs Matched in Ontario, 2011						
	CSA		Immigrant IMG		Total IMG	
	#	%	#	%	#	%
Matched in 1 st iteration	98	53.6	85	46.4	183	100
Matched in 2 nd iteration	14	36.8	24	63.2	38	100
TOTAL	112	50.7	109	49.3	221	100

- As the above table indicates, the first iteration resulted in a higher percentage of CSAs and the second iteration resulted in a higher percentage of immigrant IMGs.
- > A total of 85 applicants were matched in the second iteration, 47 (55.3%) CMGs and 38 (44.7%) IMGs.
 - The 38 IMGs were matched into 11 programs in five faculties of medicine: McMaster University (11), the Northern Ontario School of Medicine (11), the University of Western Ontario (9), Queen's University (6), and the University of Ottawa (1). None were matched at the University of Toronto.
 - The breakdown of CMGs and IMGs matched in the second iteration varied among faculties. For example, the Northern Ontario School of Medicine matched 11 IMGs and one CMG while the University of Toronto matched two CMGs and no IMGs.

APPLICANT CHARACTERISTICS

Notes:

- 1. In tables 17-20 below, all percentages are of the total that appears at the top of the relevant column.
- 2. The listed subcategories are examples and do not cover all regions, years of graduation, or age groups.

TABLE 17

First Iteration: Canadians Studying Abroad				
Ontario, 2011				
		Applicants	Matched Applicants	Unmatched Applicants
Total		469	98 (20.9%)	371 (79.1%)
Region of graduation	Central America/ Caribbean	59.1% (277)	45.9% (45)	62.5% (232)
	Europe	27.9% (131)	35.7% (35)	25.9% (96)
	Oceania/Pacific Islands	8.7% (41)	14.3% (14)	7.3% (27)
Year of graduation	2011, 2010, or 2009	86.1% (404)	97% (95)	83.3% (309)
	2004 or earlier	2.3% (11)	0	2.9% (11)
0	Between 25 and 34	85.2% (400)	88.8% (87)	84.4% (313)
Age	Between 35 and 49	8.6% (40)	4.1% (4)	9.7% (36)
Gender	Male	57.4% (269)	46.9% (46)	60.1% (223)
	Female	42.6% (200)	53.1% (52)	39.9% (148)

TABLE 18

TABLE 10				
First Iteration: Immigrant IMGs				
Ontario, 2011				
		Applicants	Matched Applicants	Unmatched Applicants
Total		1,411	85 (6%)	1,326 (94%)
Region of graduation	Asia	34.9% (493)	24.7% (21)	35.6% (472)
	Middle East	23.2% (327)	23.5% (20)	23.2% (307)
	Africa	18.6% (262)	11.8% (10)	19% (252)
	Europe	16.7% (236)	25.9% (22)	16.1% (214)
v 6 1 .:	2011, 2010, or 2009	5.3% (75)	17.6% (15)	4.6% (60)
Year of graduation	2004 or earlier	78.8 (1111)	61.2% (52)	79.8 (1059)
Ago	Between 25 and 34	34.1% (482)	51.8% (44)	33% (438)
Age	Between 35 and 49	56.7% (800)	43.5% (37)	57.5% (763)
Gender	Male	49.1% (693)	32.9% (28)	50.2% (665)
	Female	50.9% (718)	67.1% (57)	49.8% (661)

Source: CaRMS Data Tables, 2011 Main Residency Match (R-1)

TABLE 19

Second Iteration: Canadians Studying Abroad				
Ontario, 2011				
		Applicants	Matched Applicants	Unmatched Applicants
Total		283	14 (5%)	269 (95%)
Region of graduation	Central America/ Caribbean	56.9% (161)	64.3% (9)	56.5% (152)
	Europe	29.7% (84)	21.4% (3)	30.1% (81)
	Oceania/ Pacific Islands	7.8% (22)	14.3%(2)	7.4% (20)
Year of graduation	2011, 2010, or 2009	76.7% (217)	85.7% (12)	76.3% (205)
	2004 or earlier	4.6% (13)	0	4.8% (13)
Λσο	Between 25 and 34	79.2% (224)	92.8% (13)	78.5% (211)
Age	Between 35 and 49	14.2% (40)	0	14.8% (40)
Gender	Male	59.4% (168)	50% (7)	59.9% (161)
	Female	40.6 (115)	50% (7)	40.1% (108)

TABLE 20

Second Iteration: Immigrant IMGs					
Ontario, 2011					
		Applicants	Matched Applicants	Unmatched Applicants	
Total		1,037	24 (2.3%)	1,013 (97.7%)	
	Asia	35.6% (369)	58.3% (14)	35% (355)	
Region of graduation	Middle East	24.0% (249)	8.3% (2)	24.4% (247)	
	Africa	17.6% (183)	8.3% (2)	17.9% (181)	
	Europe	17.3% (179)	20.8% (5)	17.2% (174)	
	2011, 2010, or 2009	5% (52)	12.5% (3)	4.9% (49)	
Year of graduation	2004 or earlier	80.7% (837)	66.7% (16)	81.1% (821)	
Age	Between 25 and 34	31.9% (331)	62.5% (15)	31.2% (316)	
Age	Between 35 and 49	58% (601)	37.5% (9)	58.5% (592)	
Candan	Male	50% (519)	62.5% (15)	49.8% (504)	
Gender	Female	50% (518)	37.5% (9)	50.2% (509)	

Source: CaRMS Data Tables, 2011 Main Residency Match (R-1)

REGION OF GRADUATION

- With the exception of Europe (which had a relatively high number of matches for both CSAs and immigrant IMGs), matched CSAs and matched immigrant IMGs tended to have graduated from medical schools in different world regions.
 - Of the CSAs matched in the first iteration, 96% had graduated from medical schools in three world regions (Central America/Caribbean, Europe, and Oceana/Pacific Islands).
 - Of the immigrant IMGs matched in the first iteration, 86% had graduated from medical schools in four world regions (Europe, Asia, Middle East, and Africa).
 - In the first iteration, Europe was the top region for matched IMGs, with relatively high numbers of both CSAs and immigrant IMGs. Central America/Caribbean was second, and with almost exclusively CSAs.

FIGURE 2

Matched Immigrant IMGs by Region - 1st Iteration

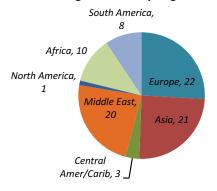
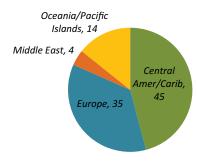


FIGURE 3

Matched CSAs by Region - 1st Iteration



• In the second iteration, Asia was the top region for matched IMGs, and all 14 were immigrant IMGs. Central America/Caribbean was second, and nine of the 10 matched IMGs were CSAs.

YEAR OF GRADUATION

- > Most CSAs were recent graduates and most immigrant IMGs were not.
 - In the first iteration, 97% (95) of matched CSAs and 17.6% (15) of matched immigrant IMGs were recent graduates (2011, 2010, 2009).
 - Of the CSAs matched in the first iteration, 69.4% (68) had graduated in 2011 (and would have applied in their final year of medical school).
 None of the matched immigrant IMGs had graduated in 2011.
 - Of the matched immigrant IMGs, 61.2% (52) graduated in 2004 or earlier. None of the matched CSAs graduated in 2004 or earlier. This indicates that, although recency of graduation is preferred by many programs, experienced applicants are still able to obtain a portion of the designated positions.

AGE

- > As a group, CSAs were younger than immigrant IMGs.
 - In the first iteration, 89% (87) of matched CSAs and 52% (44) of immigrant IMGs were between the ages of 25 and 34.
 - In the first iteration, 43.5% (37) of matched immigrant IMGs and 4.1% (4) of matched CSAs were between the ages of 35 and 49.

GENDER

- More females than males were matched, especially in the immigrant IMG group.
 - In the first iteration, immigrant IMG applicants were approximately 50% men and 50% women. However, women represented a higher percentage (67%) of the matched applicants than men did (33%).

UNMATCHED APPLICANTS

- High percentages of both CSA and immigrant IMG applicants remained unmatched.
 - In the first iteration, 80% (371) of CSA applicants and 94% (1,326) of immigrant IMG applicants remained unmatched.
 - In the second iteration, over 95% remained unmatched in both categories.

FAMILY MEDICINE

Family medicine accounts for the largest single group of postgraduate trainees in Ontario. In 2011, 80 (42%) of the 191 designated first-year residency positions for IMGs were in family medicine. All of the 80 designated positions in family medicine were filled by IMGs in the first iteration. An additional 13 IMGs were matched to non-designated family medicine positions in the second iteration.

A JOINT PROCESS

Representatives from all six family medicine programs in Ontario sit on a provincial steering committee to guide and oversee the selection process for admission to first-year positions in family medicine. In the first iteration, the initial filtering of applications, file reviews, and interviews are conducted jointly on behalf of the six faculties. After these steps, it is up to the individual program directors to rank applicants for the match. The Ministry of Health and Long-Term Care provides approximately \$160,000 per year to support the joint process.

During our consultations, many participants identified the joint family selection process as a positive development. It is a good example of programs working collaboratively on a common approach. With each faculty typically receiving over 1,000 applications in family medicine, many from the same individuals, a joint process can save much time.

Dr. Marcus Law, the Residency Recruitment Coordinator for family medicine at the University of Toronto, has coordinated the joint selection process, from its inception, on behalf of the program directors. The six program directors also meet regularly as a group to discuss issues, including those affecting IMGs.

After the first year of the joint process for IMG selection in family medicine in 2006/07, the program directors retained researchers from the Ontario Institute for Studies in Education to conduct an evaluation of the process. This commitment to learning and evaluation is another positive feature of the joint approach adopted by the family medicine program directors at Ontario's six faculties of medicine.

VOLUME OF APPLICANTS

For the selection of first-year residents in 2011, family medicine received a total of 1,407 eligible applications from IMGs during the first iteration, with many of them applying to multiple faculties.

TABLE 21

IMG Applications to Family Medicine, 2011				
	1st Iteration		2nd Iteration	
	Applications	Matched	Applications	Matched
Ottawa	1,150	13	0	0
Queen's	1,094	11	867	3
Toronto	1,224	24	487	0
McMaster	1,186	12	799	1
Northern	856	2	664	4
Western	1,203	18	876	5
TOTAL		80		13

TWO GROUPS OF APPLICANTS

A defining feature of the joint process for family medicine is that it divides eligible applicants into two groups for determining who gets a file review and interview. Recent graduates are screened on the basis of their scores on the written Medical Council of Canada evaluating exam that all IMG applicants must take in order to be eligible to apply. Less-recent graduates are screened on their scores in the clinical exam, which is an optional assessment for IMG applicants. Recently, the Ontario clinical exam (CE1) has been incorporated into a national exam (NAC OSCE).

Although the family medicine programs see the clinical exam as a better screening tool, they did not expect very recent graduates (less than one year) to have taken it. This is because it would not have been feasible to have completed the clinical exam (and the prerequisite qualifying exam in place at the time) during the final year of medical school in time to meet the application deadline. The following summarizes how the first iteration played out in 2011 for the two groups of applicants:

> Total Eligible Applicants:

• A total of 1,407 IMG applicants for family medicine met the basic eligibility requirements.

> Applicants who graduated after January 1, 2010:

- This group represented 21.7% (305) of the 1,407 eligible applicants.
- 126 (41.3%) received a file review and interview on the basis of their scores on the evaluating exam.

- Applicants from this group obtained 44 (55%) of the 80 positions available.
- 14.4% of applicants (44 out of 305) and 34.9% of interviewed applicants (44 of 126) obtained a position.

> Applicants who graduated before December 31, 2009:

- This group represented 78.3% (1,102) of the 1,407 eligible applicants.
- 708 (64.2%) did not submit clinical exam scores and were therefore not considered for a file review or interview.
- 394 (35.8%) submitted clinical exam scores.
- 158 received a file review and interview on the basis of their scores.
 They represented 14% of applicants and 40% of those who submitted clinical exam scores.
- Applicants from this group obtained 36 (45%) of the 80 positions available.
- 3.3% of applicants (36 out of 1,102) and 22.8% of interviewed applicants (36 of 158) obtained a position.

As shown in the table below, the more-recent graduates represented 21.7% of the applicant pool and obtained 55% of the positions.

TABLE 22

Family Medicine 2011 1st Iteration IMG Percentages				
	Date of Graduation			
	after Jan 1/10 before Dec 31/09			
Applicants	21.7 %	78.3 %		
Interviewed	44.4 %	55.6 %		
Matched	55.0 %	45.0 %		

Source: Coordinator, joint family medicine selection process

APPLICATION PROCESS

The family medicine programs' website (www.ontariofmp.ca) provides information for IMG applicants seeking first-year residency positions. It sets out key dates in the selection process, documents that must be submitted with the application, and criteria for obtaining an interview and for ranking in the CaRMS match. The website also notes the pre-residency program and Assessment Verification Period that successful applicants must undertake. Each faculty of medicine also provides information about the family medicine selection process in their individual sections of the CaRMS website.

MANDATORY REQUIREMENTS

Information on the family medicine website indicates that IMG applicants must include the following documentation with their application:

Medical school transcript

Reference letters

• Applicants must provide three reference letters, at least one of which is from a family physician. Referees are expected to provide an assessment of the applicant's medical knowledge and clinical skills, interpersonal skills, ability to engage and communicate effectively with patients, attitudes toward learning, and commitment to family medicine. The letters must date within the past two years, even if the experience with the referee occurred at an earlier time.

Personal letter

Applicants must provide a personal letter of less than 500 words. The
letters should describe how their background and experience led to an
interest in and commitment to a career in family medicine, as well as
their understanding of the role of family physicians in the Canadian
health care system.

> Proof of Canadian citizenship or permanent resident status

Curriculum vitae

 The applicant's curriculum vitae must list the level of responsibility for each clinical experience, such as observer, student, resident, other trainee status, or independent practice.

Language proficiency

 Applicants must provide proof of language proficiency as listed under "Provincial Restrictions/Ontario" on the CaRMS website.

All IMG applicants are also required to submit their evaluating exam scores.

OPTIONAL ITEMS

For 2011, the family medicine sections of the CaRMS website listed "Assessment" under the heading "Optional – Will Be Reviewed." The clinical exam, which at the time was the CE1, appeared in the optional category under the "Assessment" heading. Most faculties also listed Part 1 of the Medical Council of Canada's qualifying exam as optional.

Faculties used the following common text regarding the CE1:

For individuals who have completed their MD program at the time of application, <u>preference</u> will be given to those who have undergone an assessment by the Centre for the Evaluation of Health Professionals Educated Abroad (CEHPEA) which should be submitted with the supporting documents to CaRMS. Information can be found on the CEHPEA website.

CEHPEA CE-1 results for exams written prior to December 31, 2007 will not be accepted. CEHPEA CE-1 scores < 450 will not be accepted.

[Emphasis added.]

Two faculties of medicine (Ottawa, Northern) elaborated, as follows, when describing the selection criteria for IMGs on the CaRMS website:

Preference will be given to the following applicants for interviews:

- 1. Medical students or graduates who have been assessed by Centre for Evaluation of Health Professionals Educated Abroad (CEHPEA, previously IMG-Ontario) or other Canadian provincial IMG assessment programs, and can provide the CE-1 score or equivalent in Family Medicine, and/or;
- 2. Applicants with full time clinical experience (clinical clerkship during medical school or residency or independent practice, observership is excluded) within the past 4 years, and/or
- 3. Applicants who have participated in a training program in Family Medicine or broad based clinical practice experience.

Although CE-1 (CEHPEA) exam is optional, we <u>strongly advise</u> those who have completed medical school to take the examination and provide us with the scores. For those who have not yet completed medical school training, solid training record/transcript and MCCEE results are highly preferred.

[Emphasis added.]

The other four faculties (Queen's, McMaster, Toronto, Western) were more specific about the expectations that depended on date of graduation:

Preference will be given to the following applicants for interviews:

- 1. Applicants with full time clinical experience (clinical clerkship during medical school or residency or independent practice) within the past 4 years are preferred. Observership is NOT considered clinical experience.
- 2. Applicants who have participated in a training program in Family Medicine or broad based clinical practice experience are preferred.
- 3. For IMG applicants who graduated from medical school <u>before Dec 31, 2009</u>, <u>preference</u> will be given to those who have undergone the provincial assessment program (CEHPEA CE-1)
 - a. CEHPEA CE-1 results for exams written prior to Dec 31, 2007 will not be accepted.
 - b. CEHPEA CE-1 scores < 450 will not be accepted.
 - c. Historically, the applicants in this group invited for interviews have a minimum CEHPEA CE-1 score of 537. This number varies from year to year, and should not be used to predict the minimum CE-1 score for the current match. A CE-1 score of 537 or higher does NOT guarantee an interview.
- 4. IMG applicants who graduated from medical school <u>after Jan 1, 2010</u> are not expected to have taken the MCCQE1 or CEHPEA CE-1 examinations. <u>Preference</u> for this group will be given to those who have a solid training record/transcript and MCCEE results.
 - a. MCCEE scores below mean (271) will not be accepted.
 - b. Historically, the applicants in this group invited for interviews have a minimum MCCEE score of 318. This number varies from year to year, and should not be used to predict the minimum MCCEE score for the current match. An MCCEE score of 318 or higher does NOT guarantee an interview

[Emphasis added.]

Based on these extracts, IMG applicants who had graduated from medical school less than a year before would have had a clear understanding that they

needed to submit evaluating exam scores (as did all applicants). If they read the second extract, they would also have known that, historically, applicants who obtained an interview had a minimum score of 318. This is clear and helpful information.

On the other hand, IMG applicants who had graduated more than a year before would have had less-clear information. They would have known that they needed to submit evaluating exam scores (as did all applicants). And they would have known that the clinical exam was "preferred" and "strongly advised." If they read the second extract, they would also have known that clinical exam results from prior to December 31, 2007 would not be accepted, scores of less than 450 would not be accepted, and that, historically, applicants who obtained an interview had a minimum score of 537.

This information is helpful to a point, but it misses a salient fact that we learned from those involved in the 2011 joint family medicine selection process. The fact is that IMG applicants who had graduated before December 31, 2009 were simply not considered for a file review and interview unless they had submitted clinical exam scores.

We recommend that those responsible for the content of the CaRMS website and the family medicine website take care to clarify what requirements are to be considered mandatory. It is not our intent to single out the joint family medicine program in this regard. All programs that use filtering on the basis of date of graduation, for example, should be transparent about that fact.

We note that as of August 2011, three faculties of medicine had updated their family medicine descriptions for the 2012 selection process on the CaRMS site. The requirement for less-recent graduates to take a clinical exam still appears under the heading "Optional – Will be Reviewed." Under "selection criteria," applicants are simply directed to the family medicine website. This is helpful, because the 2012 family medicine website makes it clear that clinical exam scores are required for less-recent graduates:

Ontario Family Medicine Website, Updated for 2012 Admission:

You are eligible to apply if you can submit all of the following documents on www.CaRMS.ca before November 25, 2012....

8. Assessment scores:

If you graduate from medical school before Dec 31, 2010 - proof of a passing score in the 2011 National Assessment Collaboration (NAC) OSCE Exam, or proof of score over 500 in the 2009 or 2010 Ontario IMG Assessment exam (CEHPEA CE-1).

If you graduate from medical school after Jan 1, 2011 - proof of score over 300 in the 2010 or 2011 MCC Evaluating Exam (MCCEE).

Source: http://www.ontariofmp.ca/appinfo2012.html

TIMELINE

The following timeline was published on the family medicine website for 2011:

TABLE 23

	Timeline for 2011 CaRMS Match, Family Medicine
Nov 26/10	Deadline to submit an application to CaRMS match
Dec 11/10	First round of interview invitations are sent out
Dec 17/10	Deadline to submit interview location ranking (by invitation only)
Dec 28/10	Interview locations announced to candidates
Jan 19/11	IMG Information Session in Toronto (not mandatory, by invitation only)
Jan 21/11	IMG interviews
Feb 22/11	Deadline to submit rank order to CaRMS
March 7/11 CaRMS 2011 first iteration Match Day	
March 21/11 Pre-Residency Program Phase 1 begins for successfully matched applicants	
April 5/11	If there are positions available after 1^{st} iteration, deadline to submit 2nd iteration rank order to CaRMS
April 13/11	CaRMS 2011 second iteration Match Day

Note: Based on this timing, some IMGs, including those selected in the second iteration, were not able to take the pre-residency program beginning in March and had to take it at a later time. That meant they were unable to begin residency at the same time as everyone else.

SELECTION AND MATCHING PROCESS

STEP 1: INITIAL FILTERS

In 2011, initial filters were used to reduce the 1,407 applications to the approximately 300 invited to an interview. As described above, the applications of very recent graduates (less than a year) were filtered based on evaluating exam scores. Less-recent graduates (more than a year) were filtered based on clinical exam scores. Over 700 applicants were eliminated off the top because they were less-recent graduates who had not submitted clinical examination scores.

TABLE 24

2011 – 1 st Iteration Family Medicine Joint Process Breakdown by Date of Graduation							
	Graduated after Graduated before TOTAL Dec 31/09						
Eligible applicants	305	1,102	1,407				
Interview: invited	141	170	311				
Interview: accepted	126	158	284				
Matched, 1 st iteration	44	36	80				

Source: Coordinator, joint family medicine selection process

Filtering is a straightforward process. It can be done electronically, through the CaRMS website, using date of graduation and exam scores. However, the coordinator for the joint family selection process indicated that consolidating the applications for each program and merging them into a single spreadsheet can be time-consuming. This is because there are six universities, with more than one program location per faculty.

Another problem has been that scores from the written evaluating exam were sent directly from the Medical Council of Canada to CaRMS, but applicants had to enter their results for the clinical exam on line and mail a hard copy to CaRMS for scanning. The joint family coordinator's office had to verify every clinical exam result on line, and several errors were detected where the applicants had entered the data incorrectly. We have been advised that the results of the new clinical exam (NAC OSCE) will be electronically transferred from the Medical Council of Canada to CaRMS, so this should not be a problem in the future.

STEP 2: RATIO

Since there were two groups of applicants, filtered on two different exams, the family medicine program directors agreed on a ratio for the high scorers from each group who would be invited to an interview. In 2011, they agreed on a 50:50 ratio, so that approximately the same number of interviews were offered to applicants screened on their evaluating exam scores and applicants filtered on their clinical exam scores. Over the history of the joint program, the program directors have increased the percentage assigned to recent graduates. The coordinator advised us that this is a topic for discussion each year, and that the program directors recognize that the division is somewhat arbitrary—more of an educated guess based on their experience than a decision based on research or policy analysis.

After applying the filter and the ratio, the coordinator created a master spreadsheet of the 311 applicants who were offered an interview.

STEP 3: Invitations for interviews

Since there is only one interview per person in the joint family medicine selection process, regardless of the number of faculties or locations to which an applicant applies, applicants invited for an interview were asked to indicate their three preferred locations out of the five possibilities (any of the universities except the Northern Ontario School of Medicine). The coordinator's office then chose interview locations for the applicants, making an effort to accommodate their preferences. The University of Ottawa was the only location that offered interviews in French.

In 2011, not all of the 311 interview invitations were accepted. This brought the number of applications down to 284.

STEP 4: PRE-INTERVIEW FILE REVIEW

After the interview locations were determined, the coordinator sent the applicants' files to the schools at which they were to be interviewed. Before the interviews, each file was reviewed by one of a cadre of experienced faculty members at the interview location. They used a standardized file review form, similar to the one used for graduates of Canadian or US medical schools.

The file reviewers did not assign a numerical score. They assigned one of the non-numerical ratings for each item and the coordinator's office translated the ratings into numerical scores. Personal and reference letters, for example, were rated not acceptable, acceptable, or exemplary, depending in part on the credibility of the source. For applicants who had graduated before December 31, 2009, the reviewers noted whether they had completed a postgraduate program. For all applicants, the reviewers noted the date of their most recent family medicine elective or observership. At the bottom of the form, there was a place for the reviewers to make comments to flag for the interviewers.

As the online information for applicants noted, the programs' preference was for full-time clinical experience within the past four years, or participation in a training program in family medicine, or broad-based clinical practice experience. Clinical experience could consist of a clinical clerkship during medical school, a residency, or independent practice, but not an observership.

Currently, the family medicine IMG coordinator at each site is responsible for training the file reviewers and interviewers. There is a plan in place for the future use of sample files to help in the training and to ensure consistency.

STEP 5: FAMILY MEDICINE INFORMATION SESSION

A few days before the interviews, an information session took place in Toronto. All applicants selected for an interview were invited, divided into two groups to make the event manageable. All six program directors, some IMG residents from each school, and the family medicine IMG coordinators attended the

session. After the program directors gave presentations about their schools, the applicants had the opportunity to circulate and ask questions.

These sessions help to compensate for the fact that the family medicine IMG applicants have only one interview and would not otherwise have a chance to meet people from all locations to which they have applied.

STEP 6: INTERVIEWS

There was no joint process for preparing the interview teams, other than providing a set of interview questions and a brief interview guide and rating sheet. The goal of these materials was to standardize the interviews so that all six family medicine programs could use the scores in deciding how to rank candidates.

The set of interview questions included mandatory questions, along with optional follow-up or probing questions to ask if needed to elicit more information related to each mandatory question. The interviewers were also free to ask applicants to clarify items flagged in the file review, provided that they stayed within the areas covered by the mandatory questions. The mandatory questions were designed to assess the applicant's interest in and exposure to family medicine, self-reflection, self-assessment, and approach to problem-solving, professionalism, and collaboration and interpersonal skills. At the interview, applicants were asked to sign a non-disclosure clause agreeing not to reveal the interview questions.

The interview guide specified that the interviewers should not change the preinterview file review score. It also advised the interviewers about questions that would be inappropriate due to human rights legislation (age, ethnic background, sexual orientation, religion, etc.) or because they relate to the applicant's interest in other programs or how they are planning to rank the faculties.

The interview panel consisted of one faculty member and one resident. Often, the person who conducted the file review was also part of the interview panel. The interview was limited to 30 minutes. The process was synchronized so that each of the five sites held the interviews on the same day.

The interviewers rated the candidates on each of the mandatory questions using the interview rating sheet. They also noted whether they had any difficulty understanding the applicants or whether the applicants had difficulty understanding them. At the bottom of the sheet, the interviewers rated their overall impression of the applicants: not acceptable, marginally acceptable, acceptable, highly acceptable, or outstanding. There was also a place for the interviewers to provide comments.

The rating sheet noted that before the end of the interview, the interviewer should inform the applicant of the following: "The residency program requires

you to be able to drive or be driven between different sites on a day to day basis as part of your rotation requirements as well as driving to rotations in communities outside of your home base. Do you foresee any problems with this requirement?" The form then stated that the interviewer must notify the program director if an applicant had concerns with that requirement.

Each interviewer on the panel arrived at a score independently. The final score was the average of the two interviewers' scores.

STEP 7: RANKING

The coordinator prepared a spreadsheet showing the totals of the file review scores and interview scores for the interviewed applicants and sent it to the family medicine program directors. The spreadsheet ranked the candidates according to their scores. The program directors also had access to the rating sheets, including the comments section. At this point, the joint process ended. It was up to the individual programs to decide how to use the scores in ranking candidates, how many to rank, and the order in which to rank them.

One family medicine program indicated that it chose to give more weight to the interview score than to the file review score. Another approach was to decide on a cutoff line, excluding from ranking all applicants falling below that line. Some applicants falling above the line could also be eliminated from ranking on the basis of considerations of particular importance to the program or "red flags" indicated on the forms. Sometimes, programs chose to move candidates up the list if they had a connection to the community in which the school was located or to the region as a whole, as in the case of the Northern Ontario School of Medicine. Their sense was that people with family or other connections in the community or region tended to do better and to be more committed to that location. Apart from these considerations, most program directors said that their ranking of the applicants rarely differed much from where the file review and interview scores would place them.

We do not know how many of the interviewed applicants were ranked. However, we can assume that a sufficient number were ranked, since all the designated positions were filled in the first iteration.

STEP 8: MATCH

In 2011, as indicated above, all of the 80 designated IMG positions in family medicine were filled in the first iteration of the CaRMS matching process. This was also the case in previous years, with the exception of 2010 when one faculty of medicine had not filled four designated positions in the first iteration. However, that faculty ended up matching additional IMGs in family medicine in the second iteration.

All of these steps reduced the IMG family medicine applications from 1,407 to the 80 who were matched into first-year residency positions in the first iteration.

FAMILY MEDICINE
1st Iteration 2011

APPLICATIONS
1407

INTERVIEWS &
FILE REVIEWS
284

MATCHED
80

Table 25, below, shows matched IMGs divided into the two categories used by the joint family selection process—applicants who graduated after January 1, 2010 and applicants who graduated before December 31, 2009. Table 26 divides them by CSAs and immigrant IMGs (using CaRMS data). For three faculties (McMaster, Northern, Ottawa), the breakdown of individuals matched is identical in both tables. For the three others (Queen's, Toronto, Western), the numbers are very close, just one apart. This is an indication that the recent graduates filtered on their evaluating exam scores were almost all CSAs and that the less-recent graduates filtered on their clinical exam scores were primarily immigrant IMGs.

TABLE 25

Family Medicine 2011 1 st Iteration IMG Match by Faculty: Graduated Before Dec 31/09 vs. After Jan 1/10														
	McM	AcMaster Northern Ottawa Queen's Toronto Western						To	tal					
	#	%	#	%	#	%	#	%	#	%	#	%	#	%
Graduated after Jan 1/10	8	66.7	1	50	7	53.8	3	27.3	19	79.2	6	33.3	44	55
Graduated before Dec 31/09	4	33.3	1	50	6	46.2	8	72.7	5	20.8	12	66.7	36	45
TOTAL	12	100	2	100	13	100	11	100	24	100	18	100	80	100

Source: Joint family selection coordinator

TABLE 26

Family Medicine 2011 1 st Iteration IMG Match by Faculty: Canadian Studying Abroad vs. Immigrant IMG														
	McM	laster	Nort	Northern Ottawa		Queen's To		Tord	Toronto		tern	Total		
	#	%	#	%	#	%	#	%	#	%	#	%	#	%
Canadians studying abroad	8	66.7	1	50	7	53.8	4	36.4	18	75.0	5	27.8	43	53.75
Immigrant IMGs	4	33.3	1	50	6	46.2	7	63.6	6	25.0	13	72.2	37	46.25
TOTAL	12	100	2	100	13	100	11	100	24	100	18	100	80	100

Source: CaRMS Data Tables, 2011 Main Residency Match (R-1)

SECOND ITERATION

There is no joint or coordinated process for family medicine selection in the second iteration. Due to time pressures, interviews may be conducted by telephone ("You have eight days and March break is in the middle of it"). Some faculty also expressed a worry about the "epiphany crowd," who try for family medicine when they are not matched in their preferred specialty.

In 2011, all of the designated IMG positions in family medicine were filled after the first iteration of the CaRMS match. In the Canadian medical graduate (CMG) pool, 52 positions remained unfilled. Unmatched CMGs and IMGs competed for the unfilled position in the blended second iteration. During the second iteration, 13 IMGs obtained family medicine positions. Two family medicine positions (originally CMG positions) remained unfilled after the second iteration, both of them at the Northern Ontario School of Medicine.

TABLE 27

	Family Medicine 2011 2nd Iteration Volume, by CaRMS Categories										
	CMG			CS	CSA		Immigrant IMG		IMG		
	positions unfilled after 1st iteration	Applicants	Matched	Applicants	Matched	Applicants	Matched	Applicants	Matched		
Ottawa	0	0	0	0	0	0	0	0	0		
Queen's	16	83	14	229	2	638	1	867	3		
Toronto	2	52	2	117	0	370	0	487	0		
McMaster	10	78	9	232	0	567	1	799	1		
Northern	7	36	1	187	1	477	3	664	4		
Western	17	79	12	233	3	643	2	876	5		
TOTAL	52		38		6		7		13		

Source: CaRMS Data Tables, 2011 Main Residency Match (R-1)

OBSERVATIONS: FAMILY MEDICINE SELECTION 2011

The joint family medicine process represents an impressive effort to make the selection process as fair and as reliable as possible in the face of a massive number of applications to consider within a short time. It is the only selection process conducted on behalf of all faculties of medicine. This innovative approach avoids duplication in reviewing files and interviewing candidates, yet enables the program directors to make their own decisions about ranking the interviewed applicants. We are impressed with how the programs work closely together, and with their commitment to learning from results—for example by having commissioned and responded to a formal evaluation.

One of the positive features of the family selection process is the use of exam results as an objective filter to determine who will obtain an interview and file review. Another is the use of structured file reviews and interviews. The overall process is managed by a highly committed coordinator who is eager to make it even better.

We are concerned, however, that the information the programs posted on the CaRMS website for 2011 understated or failed to disclose a crucial element in the family medicine selection process: those who had graduated more than one year earlier and who had not written the clinical exam would immediately be eliminated from the process. It is hard to believe that the over 700 persons who fell into that category would have applied to multiple family medicine programs and paid the required fees had they known that their files would never be considered. Revisions to the CaRMS and family medicine websites will improve this situation.

In our view, the decision the programs make on the percentage of applicants to take from each of the two categories of applicants is an extremely important one. In essence, it determines the extent to which recency of graduation will be a major advantage. The decision to take 50% from each category in 2011 led to the relatively close number of candidates ultimately matched from each category.

It may be true, as we were told, that the ratio decision is in some respects arbitrary. However, it also seems to reflect at least some unstated assumptions about the applicant pool, or to represent perspectives that have developed over the five years the joint program has been in place. For example, does a 50:50 ratio, in the face of an approximately 80%/20% split in applicants, represent a policy decision about recent graduation as a predictor of success? Is it based on the program directors' views about the calibre of residents selected in the past? Or is it simply a reflection of the numbers still eligible after elimination of all the less-recent graduates who had not done the clinical exam?

There would be value in attempting to articulate the rationale more clearly so that it could be tested over time in future evaluations of the family medicine selection process. Even more helpful would be a decision to ensure that all IMG applicants are able to submit clinical exam scores, as we have recommended (for all programs) in Volume 1 of this report. The NAC OSCE, which does not require Part 1 of the Medical Council of Canada qualifying exam as a prerequisite, should make this more viable.

Some IMGs consider it unfair that everything rests on a single interview performance ("I only get one shot to prove myself in an interview, even though I applied to five or six medical schools"). They would prefer to obtain interviews at all of the schools they are interested in attending, which is the case for CMGs. They find it somewhat impersonal that they cannot go to their preferred site and meet the people there ("I'm interviewed at UofT even though I want to go to Mac"). At the same time, we heard that some CMGs would prefer a single interview to travelling across the province for multiple interviews. One faculty member suggested that the family medicine interviews should all be done at one location, with mixed faculty on the panels.

We believe that the single-interview approach for IMGs represents a reasonable decision in light of the desire to maximize the number of applicants who will be interviewed rather than inviting a smaller number to attend multiple interviews. This gives more IMGs a chance to demonstrate their suitability and gives the programs a larger pool when determining their rankings.

The family medicine program directors have thought about moving to Multiple Mini-Interviews, but there are no plans to move in that direction at present. They are concerned about the logistical challenges of setting up multiple interview stations for a large group of applicants. They also worry about whether this approach would necessitate reducing the number of applicants who could go through the interview and ranking process. We believe there would be merit in supporting the joint family medicine program in piloting Multiple Mini-Interviews. This would be an opportunity to assess the potential of this selection tool to achieve the documented benefits in a large program, as discussed in Volume 1 of this report.

In Volume 1 we have also recommended that the ranking process, as distinct from ranking decisions, should be more transparent and structured. In family medicine, a more structured ranking process would be more consistent with the carefully constructed process that precedes it.

INTERNAL MEDICINE

In 2011, 25 (13%) of the 191 designated IMG first-year residency positions were designated for internal medicine. This was the second-highest number of designated positions, after family medicine. Five of the six faculties of medicine had designated positions in this specialty program. All of the designated IMG positions in internal medicine were filled in the first iteration.

The Northern Ontario School of Medicine had no positions designated for IMGs in any program other than family medicine. However, its six internal medicine positions reserved for graduates of Canadian medical schools remained unfilled after the first iteration. In the second iteration, the Northern Ontario School of Medicine filled all of these unfilled positions with IMGs. Queen's University also had an unfilled CMG internal medicine position after the first iteration, but did not invite applications for that program during the second iteration.

TABLE 28

IMG /	IMG Applications to Internal Medicine, 2011									
	1st Itera	tion	2nd Iteration							
	Applications	Matched	Applications	Matched						
Ottawa	584	4	0	0						
Queen's	518	4	0	0						
Toronto	603	8	0	0						
McMaster	539	3	0	0						
Northern	0	0	402	6						
Western	521	6	0	0						
TOTAL		25		6						

Source: CaRMS Data Tables, 2011 Main Residency Match (R-1)

On average, each of the five programs with designated IMG positions received 169 (30.6%) applications from CSAs and 384 (69.4%) from immigrant IMGs.

TABLE 29

IMG	2011 – 1 st Iteration IMG Applications to Internal Medicine, by Category										
	CSA apı	plicants	Immigra appli	ant IMG cants	Total IMG applicants						
	#	%	#	%	#						
Ottawa	171	29.3	413	70.7	584						
Queen's	166	32	352	68	518						
Toronto	182	30.2	421	69.8	603						
McMaster	158	29.3	381	70.7	539						
Western	168	32.2	353	67.8	521						
AVERAGE	169	30.6	384	69.4	553						

Source: CaRMS Data Tables, 2011 Main Residency Match (R-1)

In the first iteration, the number of applications from IMGs for the designated IMG positions exceeded the number of applications from CMGs for non-designated positions. On average, the internal medicine programs received 322 (37%) applications from CMGs and 553 (63%) from IMGs, for an average total of 875 applications over all.

TABLE 30

TABLE 30									
2011 – 1 st Iteration Volume of CMG and IMG Applications in Internal Medicine									
	CN	/IG	IIV	1G	TOTAL				
	Applications from graduates of Canadian or US medical schools		Applications (CSAs + imm	CMG + IMG					
	#	%	#	%	#				
Ottawa	375	39.1	584	60.9	959				
Queen's	272	34.4	518	65.6	790				
Toronto	375	38.3	603	61.7	978				
McMaster	292	35.1	539	64.9	831				
Western	294	36.1	521	63.9	815				
AVERAGE	321.6	36.8	553.0	63.3	874.6				

Source: CaRMS Data Tables, 2011 Main Residency Match (R-1)

APPLICATION PROCESS

The internal medicine programs at each faculty of medicine posted information about the selection process and criteria for first-year residency positions on their individual sections of the CaRMS website. They also indicated specific

provisions relating to IMGs. The following are highlights from the online information for 2011 pertaining to IMG applicants for first-year residency positions.

PROVINCIAL RESTRICTIONS

The Ontario faculties of medicine and the Ontario Ministry of Health and Long-Term Care had agreed on policies for the first-year residency match. All five internal medicine programs provided a link to a listing of those policies. The policies included IMG eligibility requirements regarding proof of legal status, proof of MD degree and transcripts, language proficiency, and successful completion of the evaluating exam. They also included details about return of service contracts, pre-residency orientation programs, and the Assessment Verification Period.

DOCUMENTATION TO SUBMIT WITH THE APPLICATION

The five internal medicine programs were consistent in stating that IMG applicants were required to submit the following items:

- Medical school transcript
- Medical school performance record
- Reference letters
- Personal letter
- Proof of status as citizen or permanent resident
- Results of Medical Council of Canada evaluating exam

There were differences, however, in the specifics regarding reference letters and personal letters. There were also differences in whether other types of documentation were mandatory, optional, or "preferred." We are not suggesting that it is wrong for programs to differ in their requirements. However, it can be a burden on applicants when there is too much variation or when it is difficult to readily ascertain the similarities and differences.

TABLE 31

2011 Sel	ection Process for First-Year Internal Medicine Residency Positions
Highligh	ts of Information for IMGs on Program Sections of CaRMS Website
Reference letters	 Toronto required a minimum of three and a maximum of five reference letters. The other four programs each required three letters. Ottawa stated that a resident who wrote a reference letter must be year two or higher; Queen's said that the resident must be a senior or chief resident; McMaster said that it would not accept letters from residents. Western said that two of the letters must be from certified specialists in internal medicine and that letters from research mentors or from observerships would not be considered. McMaster said that two of the letters must be from physicians who could comment on the applicant's clinical performance and interpersonal skills. Toronto articulated criteria for a good choice of referee and encouraged letters from Canadian referees if available. Programs specified the following maximum number of words in a personal letter: 600 words
	(Western); 700 words (Ottawa, Queen's, McMaster); 1,000 words (Toronto). Programs described in various ways the content they wanted in the personal letter, such as achievements, extracurricular activities, and personal goals (Ottawa and Queen's); reasons for selecting internal medicine and the university (Western); unique attributes (Toronto); comparison of doctor-patient relationship in North America and the applicant's country of medical education or practice (McMaster).
scores exam	 Toronto said that a high global mark on the evaluating exam was important for candidates who had not taken an IMG assessment examination.
Recency of graduation and experience	 Ottawa said that serious consideration would be given to recent graduates from medical school or an advanced training program. Western said strong preference would be given to applicants who had graduated from medical school in the last five years or had residency training or clinical experience in internal medicine in the last five years. Toronto said that recency of graduation and recency of clinical contact were important selection criteria. Queen's said that consideration would be given to recency of graduation and relevance of
	 clinical experience. Toronto and Western indicated that observerships were not considered to be clinical contact or experience.
Qualifying exam scores	 Toronto indicated that results from Part 1 or Part 2 of the qualifying exam would be considered if available. Western and Queen's said that results of Part 1 of the qualifying exam were required, except for candidates who had graduated within the past two years.
·	 McMaster and Western requested details on prior postgraduate training or medical practice experience. Western said it was looking for a demonstrated interest in internal medicine by clinical experience such as electives.
Curriculum vitae	Three programs said that a curriculum vitae must be submitted with the application. The other two listed curriculum vitae as an optional document that would be reviewed if provided.
Provincial assessment	 A provincial assessment was "strongly recommended" (Queen's), "strongly encouraged" (Ottawa and Toronto), and a "strong preference" (Western). Proof of assessment results was mandatory if available (Toronto, McMaster).
Canadian health care system Other	 Ottawa said it would give serious consideration to demonstrated interest in and knowledge of the Canadian health care system. Western and Toronto said they were looking for academic excellence, excellent interpersonal
Culei	 and communication skills, and a real interest in community internal medicine as a career. Queen's said it valued academic excellence, strong communication skills, ability to interact well with others, and a clear interest in internal medicine. Ottawa said it would give serious consideration to demonstrated academic achievement. Three of the five programs required applicants to provide a photograph for use as a memory aid.

SELECTION AND MATCHING PROCESS

STEP 1: INITIAL FILTERS

"We should be able to search on CaRMS for the candidate's latest true clinical work."

–Program director

Four of the five schools used year of graduation as an initial filter for internal medicine, but each did it differently. Two schools used three years from graduation and a score of over 300 (McMaster) or 325 (Queen's) on the evaluating exam. The University of Ottawa used three years from graduation as the first filter, and then manually reviewed files to add 20 applications back in on the basis of high internal medicine subscores on exams or significant experience and training. The University of Toronto used five years from graduation as the first filter and evaluating exam scores as a second filter. A preliminary manual review of the files then added a few applicants back in on the basis of clear evidence of recent, active engagement in internal medicine.

The University of Western Ontario did not use year of graduation as an initial filter. Instead, they filtered on the basis of evaluating exam scores.

None of the programs used scores from the clinical exam available at the time (CE1) as an initial filter, although some looked at the results during the manual review they undertook as part of the initial filtering process. The clinical exam scores of many less-recent graduates were never seen, no matter how high, because the graduation date filter eliminated them at this initial stage.

STEP 2: DETAILED FILE REVIEW

After the initial filtering, the University of Western Ontario, McMaster University, the University of Ottawa, and Queen's University each conducted a detailed review of all of their remaining files. The purpose was to identify a manageable number of applicants for interviews. At the University of Toronto, the program director conducted a file review to determine who would get an interview. On the day of the interview, the team of two faculty members assigned to conduct a candidate's interview also conducted a detailed review of that person's file. With the exception of McMaster University, the programs assigned numerical scores to the detailed file reviews.

Interviews with program directors and a review of available rating sheets indicate that the following factors were considered during the file review:

- Clinical experience in internal medicine through postgraduate training or employment
- Electives or other Canadian experience
- References, especially Canadian or North American

- Examination scores
- Personal letter
- Transcript, academic performance
- Extracurricular activities
- Unexplained gaps in education or medical practice

The extent to which these factors were considered and the weight given to each varied among the schools, but reference letters, in particular, appeared to carry a lot of weight. One rating sheet allocated a maximum of nine points for references (three points for each reference) out of a total maximum of 20 points for the file review. Programs also looked at clinical exam scores, but most found it difficult to use them as a comparator given that many applicants had not taken the exam.

STEP 3: INTERVIEWS

All five schools used the traditional interview format. None used Multiple Mini-Interviews. There was a general belief that Multiple Mini-Interviews would be too labour-intensive for the numbers involved in internal medicine.

In four schools, the interview panel had access to information from the file. At Queen's University, the panel had the file but not the file review score. At the University of Ottawa, the panel had some background information but not the entire file. The McMaster University panel members had their notes from reading the file. At the University of Toronto, the panel had full access to the file. At the University of Western Ontario, the interview panel did not have access to the file because, in their view, this helped to ensure that applicants were scored on their interview performance and not on elements that had already been scored during the file review.

Four of the five programs used standardized interview questions, with one of them indicating that they changed the ethical scenario on each day of interviewing. In the fifth program (Queen's University), interviewers had flexibility about which questions to ask and how to phrase them. They were also free to construct their own questions.

Questions were generally analogous to those asked of graduates from Canadian medical schools, but as one program indicated, "with more emphasis on the transition to a new system." All schools but McMaster University assigned numerical scores to the interview.

All programs provided some orientation and a tour for the interviewees. Some also offered a social event.

STEP 4: RANKING

At four of the schools, the interviewers met as a group to discuss the ranking. The exception was Queen's University, where the program director did the

ranking using the total scores from the interviews and file reviews and taking into account any red flags.

At the University of Western Ontario, the ranking was primarily based on the scores: 40% for the file review and 60% for the interview. Panel members discussed elements of the ranking, for example to decide how to rank two individuals who had received the same score. Care was taken to ensure that there had been no error in entering the numbers.

At McMaster University, because there were no numerical scores assigned to the file review or interview, the interviewers ranked applicants based on a combination of evaluating exam scores, clinical experience, reference letters, and interview performance.

At the University of Toronto, the file review and interview scores were given equal weight. Because some interview teams could be harder markers than others, each team identified its top two candidates for each half-day of interviews to ensure that all top candidates were ranked.

At the University of Ottawa, the main criterion for ranking was a combined score from the interview and file review, with consideration of general comments noted by the interview panel. Some people were moved up the list if they had done internal medicine in Ottawa, had family and supports in Ottawa, or had strong Canadian experience.

STEP 5: MATCH

All five schools filled all of their designated internal medicine positions in the first iteration of the CaRMS match. Based on information provided by the program directors, 21 (84%) of the positions were filled by Canadians who studied abroad and four (16%) by immigrant IMGs.

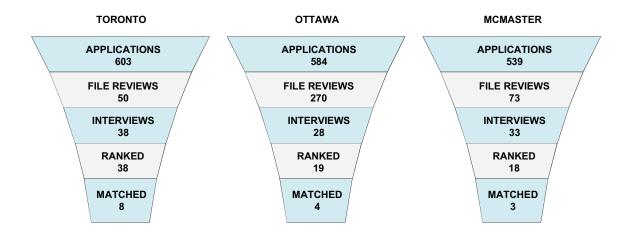
TABLE 32

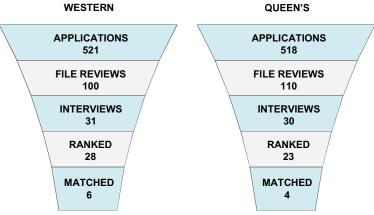
2011 Internal Medicine Positions Matched by Category 1st Iteration									
	cs	As	Immigra	nt IMGs	TOTAL				
	#	%	#	%	#				
Western	6	100	0	0	6				
Queen's	3	75	1	25	4				
McMaster	2	67	1	33	3				
Ottawa	4	100	0	0	4				
Toronto	6	75	2	25	8				
TOTAL	21	84	4	16	25				

Source: Interviews with program directors

FIGURE 5

Internal Medicine 2011 – 1st Iteration





Source: CaRMS data (re application volume) and interviews with program directors

SECOND ITERATION

The Northern Ontario School of Medicine participated in the second iteration to fill its six non-designated internal medicine positions, which had remained unfilled after the first iteration.

TABLE 33

2011 2nd Iteration – Internal Medicine: Northern Ontario School of Medicine

33.1 Breakdown of CMG and IMG Applicants								
CN	/IG	IN	1G	TOTAL				
#	%	# %		#				
22	5.2	402	94.8	424				

33.2 Breakdown of IMG Applicants by Category									
CS	SA	Immigra	ant IMG	TOTAL					
#	%	# %		#					
129	32.1	273	67.9	402					

33	33.3 Breakdown of Matched Applicants by Category									
CI	VIG		CSA	Immigrar	TOTAL					
#	%	#	%	#	%	#				
0	0	3	3 50 3 50 6							

Source: CaRMS Data Tables, 2011 Main Residency Match (R-1)

STEP 1: FILTER

In the second iteration, the internal medicine program of the Northern Ontario School of medicine applied a date of graduation filter of three years. This step reduced the volume of applications by approximately one-half.

STEP 2: FILE REVIEW

Ten faculty members divided up the 200 files that remained after the filtering and reviewed them using a two-page rating sheet. Criteria included scholastic achievement, exam scores, personal letters, and references. The personal letters helped to show why the applicants wanted to come to the Northern Ontario School of Medicine and their interest in a more community-based type of internal medicine program. Where they did their electives and the source of their reference letters were also important factors. Each reviewer rated the approximately 20 files they reviewed, but did not assign a numerical score. The program director took the top three or four from each reviewer to identify a list of 37 people to be interviewed.

STEP 3: INTERVIEWS

The interviews were conducted by two teams of three. Candidates were offered the choice of being interviewed on site or by video conference, and a few candidates opted for the video option. The program has found that videoconferencing is better than teleconferencing for getting a sense of the candidates.

Both teams of interviewers used the same standard questions, but they had latitude in how they worded those questions. Scores were awarded for training, interest in the program, suitability for the north, and clinical

approaches. Because the second iteration pool consisted mostly of IMGs, there was more emphasis on clinical training, experience, and approaches than there had been in the first iteration (which had involved solely CMGs).

STEP 4: RANKING

The two interview teams met to discuss each person interviewed. Ranking decisions were made primarily on the basis of interview scores. The program ranked all candidates who had been interviewed.

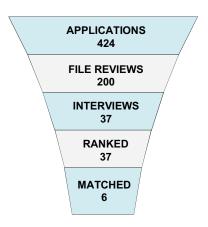
STEP 5: MATCH

All six positions were filled by IMGs. Based on CaRMS data, the positions were split 50/50 between CSAs and immigrant IMGs.

FIGURE 6

Northern Ontario School of Medicine

2nd Iteration – Internal Medicine



OBSERVATIONS: INTERNAL MEDICINE SELECTION 2011

"Over the past five years Canadians who studied abroad obtained more positions, mainly due to a reliance on recency of graduation as a filter. An elective and a reference letter from someone in Canada also favour CSAs."

-Program director

We were impressed by the dedication of the program directors as they deal with a high volume of applications and the enormous demands placed upon them. Some regretted the need to use date of graduation as a filter and worried about those left out at this stage. At the same time, they knew that there would be little opportunity to examine the files to find promising applicants who should be brought back in. Yet at least two program directors somehow found time in the busy month of December to do just that. There

was broad recognition that date of graduation was used, in large measure, because it is an easily obtained proxy for recent clinical practice. Some expressed frustration with the lack of a reliable filter, on the CaRMS website, to provide meaningful information on recent practice in internal medicine.

As a whole, the internal medicine program matched a higher percentage of CSAs in the first iteration than the other specialty program we examined. It is difficult to draw firm conclusions about the reasons for this. The initial filtering by year of graduation likely played a significant role. However, the one school that used exam scores as its filter ended up filling all of its designated positions with CSAs. Another important factor appears to be the weight given to North American experience, electives, and references during the file review stage. In some cases, applying factors such as connection to the community at the ranking stage seemed also to have worked to the advantage of CSAs.

Program directors have made adjustments to their selection processes and seemed willing to try new things if they are not too resource-intensive. As an example, the McMaster University program has signed up to pilot the Computer-based Assessment for Sampling Personal characteristics (CASPer) as an assessment tool. However, there seemed to be little interest in moving to the Multiple Mini-Interview, which program directors saw as impractical for a high-volume specialty program.

The volume of applications in internal medicine suggests that there may be real value in exploring opportunities for greater collaboration among the faculties of medicine—especially in light of the positive experience in family medicine, the one program larger than this one. The internal medicine programs do coordinate to avoid holding interviews on the same day, but there is potential to do more on a collaborative basis that would be efficient for the programs and helpful to the applicants.

At a minimum, there is a need to discuss how to create more uniformity in the application requirements and other information contained on the CaRMS website. The confusing mix of requirements from program to program must be challenging for IMGs applying to multiple programs. IMGs who graduated earlier than the date of graduation the programs use as an initial filter would probably decide not to go to the trouble and expense of applying if they were aware of the impact of that one factor. It should be possible to make the criteria more standard and transparent without compromising the right of each program to obtain the information that they feel they need from applicants.

PEDIATRICS

In 2011, 11 (5.7%) of the 191 designated IMG first-year residency positions were in pediatrics. This was the third-highest number of designated positions, after family medicine and internal medicine. Five of the six faculties of

medicine had at least one designated position in pediatrics. The Northern Ontario School of Medicine was the exception in that it had no designated positions in this program.

As a result of a "reversion," the University of Toronto began with three designated positions in pediatrics and ended up filling four. A reversion occurs where a program foresees difficulty in filling one of its positions. That position then "reverts" to another program within the same faculty of medicine. Therefore, although 11 pediatric positions were initially designated for 2011, 12 (6.3% of the 191) were filled in the first iteration of the CaRMS match.

Table 34 shows the number of IMG applications for pediatrics in the first iteration.

TABLE 34

IMG Applicants to Pediatrics 2011 1st Iteration				
	Applications	Matched		
Ottawa	209	2		
Queen's	234	1		
Toronto	251	4		
McMaster	267	3		
Northern	0	0		
Western	215	2		
TOTAL		12		

Source: CaRMS Data Tables, 2011 Main Residency Match (R-1)

All pediatrics positions were filled in the first iteration, in both the IMG and CMG streams. Therefore, there was no second iteration selection activity for this specialty.

On average, each of the five pediatrics programs with designated IMG positions received 65.6 (28%) applications from CSAs and 169.6 (72%) from immigrant IMGs. This percentage breakdown was similar to the one for internal medicine.

TABLE 35

2011 1st Iteration Breakdown of IMG Applications in Pediatrics, by Category					
	CSA applicants		Immigrant IM	Total IMG applicants	
	#	%	#	%	#
Ottawa	60	28.7	149	71.3	209
Queen's	69	29.5	165	70.5	234
Toronto	71	28.3	180	71.7	251
McMaster	72	27.0	195	73.0	267
Western	56	26.0	159	74.0	215
AVERAGE	65.6	27.9	169.6	72.1	235.2

Source: CaRMS Data Tables, 2011 Main Residency Match (R-1)

As in internal medicine, the number of applications from IMGs for the designated pediatrics positions exceeded the number of applications from CMG applicants for the non-designated positions in the first iteration. On average, the pediatric programs received 145 (38%) applications from CMGs and 235 (62%) from IMG applicants, for an average total of 380 applications over all.

TABLE 36

2011 1st Iteration Volume of CMG and IMG Applications in Pediatrics					
	CMG		IMG		TOTAL
	Applications fro Canadian or US	m graduates of medical schools	Applications from international medical graduates (CSAs + immigrant IMGs)		CMG + IMG
	#	%	#	%	#
Ottawa	174	45.4	209	54.6	383
Queen's	118	33.5	234	66.5	352
Toronto	167	40.0	251	60.0	418
McMaster	137	33.9	267	66.1	404
Western	128	37.3	215	62.7	343
AVERAGE	144.8	38.1	235.2	61.9	380

Source: CaRMS Data Tables, 2011 Main Residency Match (R-1)

APPLICATION PROCESS

The pediatrics program at each faculty of medicine posted information on the selection process and criteria for first-year residency positions on their individual sections of the CaRMS website, and also indicated specific provisions

relating to IMGs. The following are highlights from the online information for 2011 pertaining to IMG applicants for first-year residency positions.

PROVINCIAL RESTRICTIONS

All five pediatrics programs provided a link to a listing of policies agreed to by the Ontario Faculties of Medicine and the Ontario Ministry of Health and Long-Term Care for the 2011 first-year residency match. The policies included IMG eligibility requirements regarding proof of legal status, proof of MD degree and transcripts, language proficiency, and successful completion of the evaluating exam. They also included details about return of service contracts, pre-residency orientation programs, and the Assessment Verification Period.

DOCUMENTATION TO SUBMIT WITH THE APPLICATION

The five pediatrics programs were consistent in stating that IMG applicants were required to submit the following items:

- Medical school transcript
- Medical school performance record
- Reference letters
- Personal letter
- Proof of status as citizen or permanent resident
- Results of Medical Council of Canada evaluating exam

There were differences, however, in the specifics regarding reference letters and personal letters. There were also differences as to whether other types of documentation were mandatory, optional, or "preferred." Again, we are not suggesting that it is necessarily wrong for programs to differ in their requirements. However, it can be a burden on applicants when there is too much variation or it is difficult to readily ascertain the similarities and differences.

TABLE 37

TABLE 37	2011 Calcation Dungage for First Very Padiatric Pacidon or Pacitions
1114	2011 Selection Process for First Year Pediatric Residency Positions
	chlights of Information for IMGs on Program Sections of CaRMS Website
Reference letters	• Western required three letters and said it would not review more than three. The other four
	programs said they would accept three to five letters.
	■ Toronto, Western, and McMaster said the letters must be dated within the last two years,
	although the information appeared in different sections of their program descriptions.
	 McMaster articulated criteria for a good choice of referee and encouraged letters from Canadian referees if available.
	■ Toronto said that one letter should be from a pediatrician and that letters from residents or
	fellows would not be accepted.
	Ottawa said that letters should be from attending staff and that letters from pediatric Ottawa said that letters should be from attending staff and that letters from pediatric
	specialists were encouraged.
Personal letter	■ Programs differed in their specifics for the length of the personal letter: approximately 600
	words (Ottawa); maximum two pages single spaced (Western); maximum 750 words
	(Toronto and McMaster); no maximum (Queen's).
	Programs also differed in the desired content of the personal letter. Some requested
	applicants to state their reasons for choosing pediatrics as a career or that university in
	particular.
Evaluating exam	■ Toronto said preference would be given to candidates with good marks over all and above-
scores	average marks on the pediatrics portion.
	Ottawa required a minimum score of 300 for those writing after 2007.
	■ Western required minimum scores of 300 over all and 325 in pediatrics (and scores of 400
	and 450 if written before 2007).
Recency of	■ Toronto, Western, and McMaster said preference would be given to candidates who
graduation or	graduated from medical school within the past three years OR who graduated within the past
experience	eight years and had active medical practice within the past three years.
	Ottawa said preference would be given to applicants who graduated from medical school
	within the past three years OR graduated after 2007 and were in active medical practice
	within the past three years.
Qualifying Exams	Ottawa said preference would be given to candidates who passed Part 1 of the Medical Output Description:
	Council of Canada qualifying exam and who scored high on the problem-solving component.
	Additional preference would be given to those who had passed Part 2 of the qualifying exam.
	■ Toronto, Western, and McMaster said they would give preference to successful completion of Part 1 and/or 2 of the qualifying exam
Prior experience	of Part 1 and/or 2 of the qualifying exam. McMaster indicated that documentation of prior postgraduate training and medical practice
Filor experience	experience would be reviewed, if applicable.
	 Ottawa asked applicants to let them know if they had any postgraduate training in pediatrics
	or family medicine.
	■ Toronto and McMaster said they would give preference to those with documented successful
	pediatric experience beyond the regular medical school program.
	 Most noted that research experience in Canada and clinical observerships are an asset but
	considered less valuable than training or work experience.
Curriculum vitae	Some programs said that curriculum vitae must be submitted with the application. Queen's
	specified that the c.v. be abbreviated (a maximum of three pages).
Provincial	Ottawa, Western, McMaster, and Toronto said preference would be given to candidates who
assessment	submitted results from a provincial assessment.
Canadian health	■ Toronto, Ottawa, Western, and McMaster said preference would be given to candidates who
care system	could demonstrate familiarity with the Canadian or North American health care system.
Other	■ Toronto said preference would be given to candidates who had participated in scholarly
	activities.
	Two programs required applicants to provide a photograph for use as a memory aid.

SELECTION PROCESS

STEP 1: INITIAL FILTERS

Four of the five schools used year of graduation as an initial filter, but each did it differently. Queen's University used three years from graduation as its filter. The University of Ottawa also used three years from graduation, but applicants with high scores in the evaluating exam or Part 1 of the qualifying exam stayed in the running even if they had graduated more than three years earlier. The Queen's University applications were further reduced by a manual review based on recent clinical work experience and clinical exam results. The University of Toronto used 10 years from graduation as a filter and then reviewed files manually to bring some applicants back in if they had high exam scores and experience. McMaster University chose to filter by manually reviewing the files to identify applicants who were within 10 years of graduation or who had recent clinical experience. McMaster University also looked at exam results. The University of Western Ontario did not use year of graduation as an initial filter. Instead they used pediatrics subscores from the evaluating exam.

As was the case with internal medicine, none of the programs used scores from the clinical exam (CE1) as an initial filter, although some looked at the results during the manual review they undertook to complement the filtering process. It is likely that that some applicants were filtered out by date of graduation without any chance for the clinical exam score to potentially change that result.

STEP 2: DETAILED FILE REVIEW

All five programs conducted detailed file reviews for applicants remaining after the initial filtering process in order to identify a manageable number for interviews. Two schools (Western and Ottawa) assigned numerical scores to their file reviews. Three schools (Queen's, Toronto, McMaster) did not assign numerical scores.

Interviews with program directors and a review of available rating sheets indicate that the following were factors considered during the file review:

- Recency of graduation or clinical exposure
- Pediatric elective, postgraduate training and experience (especially local elective)
- References (especially Canadian references)
- Scholarly experience, research
- Leadership and community service; commitment to a career in child health
- Personal letter and reasons for choosing the program
- Exam scores and pediatric subscores
- Medical school, academic record and awards

The extent to which these factors were considered and the weight given to each varied among the schools.

STEP 3: INTERVIEWS

Three faculties of medicine (McMaster, Western, Ottawa) used Multiple Mini-Interviews for residency selection, both for IMGs and for graduates of Canadian and US medical schools. Except for the "personal interview" station, faculty at the interview stations did not have access to the applicants' files.

The other two faculties (Queen's and Toronto) used a traditional interview format. At Queen's University, the faculty member who conducted the file review for an applicant also conducted that person's interview, along with a senior resident, but the interviewers did not have access to the application file during the interview. After the interview, the applicant met for approximately 20 minutes with the program director. At the University of Toronto, the same four-member team interviewed everyone, and the team had access to the files.

Four of the five pediatric programs used standardized questions and assigned numerical scores in the interviews. Queen's University took a less structured approach.

All schools provided orientation and a hospital tour to the applicants who were interviewed. Some also held a social event.

STEP 4: RANKING

In all five pediatrics programs, a team of faculty (generally those who had conducted the interviews) met to discuss the ranking. In one program, residents who had interacted with applicants during the hospital tour were invited to provide input as well.

The University of Western Ontario, the University of Toronto, and McMaster University indicated that the ranking of applicants was primarily based on the interview scores. The University of Ottawa based its ranking on interview scores (80%) and file review scores (20%). Flags on the rating sheets affected the ranking in some cases. Queen's University considered all components of the file and interview when deciding how to rank applicants, since it had not assigned numerical scores. The University of Western Ontario program director described the steps they took to ensure that no errors were made in the ranking, for example due to an error in inputting the interview scores.

STEP 5: MATCH

All five schools filled their designated pediatrics positions in the first iteration of the CaRMS match. Based on information provided by the program directors, six (50%) of the positions were filled with Canadians who studied abroad and six (50%) with immigrant IMGs.

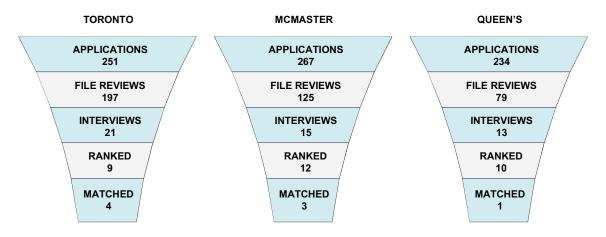
TABLE 38

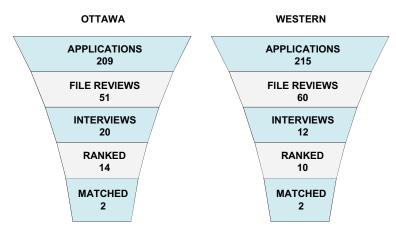
2011 Pediatrics Positions Filled by Category 1st Iteration					
	CSA		Immigrant IMG		TOTAL
	#	%	#	%	#
Western	0	0	2	100	2
Queen's	1	100	0	0	1
McMaster	0	0	3	100	3
Ottawa	2	100	0	0	2
Toronto	3	75	1	25	4
TOTAL	6	50	6	50	12

Source: Interviews with program directors

FIGURE 7

Pediatrics 2011 – 1st Iteration





Source: CaRMS data (re application volume) and interviews with program directors

OBSERVATIONS: PEDIATRICS SELECTION 2011

Pediatrics program directors demonstrated a strong commitment to making the selection process work as effectively as possible. It is noteworthy that some reviewed the files in addition to applying a graduation date filter. This may have helped to identify candidates with strong, recent clinical experience and could help explain the significant number of immigrant IMGs who were ultimately selected. This brings home the potential value of a filter that would provide a more reliable way to identify recent clinical experience, at least for the purpose of identifying candidates who should be looked at more carefully.

The pediatrics programs, as a whole, matched a higher percentage of immigrant IMGs than the other specialty program we examined. It is difficult to draw firm conclusions about why this was the case. However, it appears that the use of Multiple Mini-Interviews by three universities, incorporating exam scores into the initial filtering (as opposed to strict adherence to year of graduation), and the decision of some programs to review all of the files may all have contributed to the match results.

Program directors who used Multiple Mini-Interviews were satisfied with the process and the results, commenting that they found this interview format to be more fair, objective, and consistent. They did not believe the process was more onerous than traditional interviews. Others indicated that they were not planning to move to the Multiple Mini-Interviews. Some saw them as an impersonal way to obtain multiple sampling, but expressed a genuine interest in finding ways to do things better.

Here too, we see value in joint efforts to see if collaboration across the faculties of medicine would be possible. The pediatrics program directors expressed interest in exploring approaches that could improve the selection process, including the sharing of best practices, and we encourage them to do so. More uniformity in the application requirements and greater clarity about how selection decisions are made could be a valuable example of collaboration that benefits the programs and the IMG applicants.

OTHER PROGRAMS

During the consultations, we heard from many other programs in addition to the three we examined in detail. Although we did not study the other programs in depth, the information, feedback, and perspectives have informed the findings and recommendations we present in Volume 1 of this report. To supplement our knowledge of the other programs, we reviewed each program's sections on the CaRMS website in August 2011. At that point, some programs had posted their approved text for 2012, others showed 2012 text pending approval, and some still showed text from 2011.

Our conclusion from the review of information on the CaRMS website is that programs are making efforts to ensure that their selection processes and criteria are more transparent. A wide variety of approaches remains, however, and more could be done in this area. We offer a few observations below, including examples of communications that demonstrate progress in becoming more transparent to potential applicants.

CLINICAL EXAM

Many programs refer to the clinical exam (whether the new NAC OSCE or the former CE1) as strongly encouraged, recommended, strongly preferred, or mandatory "if available." We did not see any program indicating that the clinical exam was required for all applicants. A few programs appeared to include the clinical exam in their list of mandatory requirements, but they also referred to it elsewhere as being strongly encouraged or preferred. This could lead candidates to be unsure about whether the exam is mandatory and about the consequences of not taking it.

University of Toronto General Surgery is an example of a program that is clear and precise about who is required to take the clinical exam and for whom that requirement will be waived. That program's section of the CaRMS website for 2012 (pending approval) states the following:

- IMGs who graduated from medical school prior to January 2010 (ie: greater than 2 years since graduation), are required to complete the CEHPEA NAC OSCE examination.
- Those who have already written the CEHPEA CE1 (the CEHPEA exam which predates NAC OSCE) need not write the NAC OSCE.
- A minimum score of 70 on NAC OSCE or 550 on CEHPEA CE1 is required. Candidates with scores below this threshold are advised to retake the NAC OSCE and apply in a subsequent year.
- The CEHPEA NAC OSCE score must be available at the time file review opens and should therefore be received by CaRMS by November 24, 2011.
- The CEHPEA NAC OSCE is waived for applicants who graduated after January 2010 (ie: within 2-years of graduation).

RECENCY

Some programs take care to signal what they are looking for in terms of clinical experience and how they define recency. For example, McMaster Anesthesiology states, in its approved text for 2012, that "[e] vidence and documentation of clinical experience/activity within the previous three years is particularly important." McMaster Urology describes its approach to recency as follows: "Preference will be given to candidates who have graduated from medical school within the past 3 years OR graduation from medical school in

the past 8 years AND active medical practice within the past 3 years. Please note, clinical observerships are not recognized as active medical practice."

INTERVIEWS AND RANKING

University of Toronto General Surgery says that "interviews are generally offered to the top 15% of applicants." It also states that "[c]andidates are assigned a composite score comprised equally of the file and interview scores. The CaRMS Selection Committee will generate a preliminary rank list on the basis of these scores."

PART C: ADDITIONAL CONTEXT

5. Concepts of fairness

"It's our country. We are here to contribute. We came here as knowledge workers."

-Immigrant medical doctor

"We want to be fair and to get the right people."

-Faculty of medicine

"There will always be fewer spots than demand. The issue is a fair process."

-Senior official, Ontario Human Rights Commission

Fairness lies at the heart of the IMG Review. High standards of fairness should be expected from a process that is supported and funded by government and that involves making a fundamentally important decision affecting the lives of those involved.

One way to think about fairness is to articulate and consider policy questions arising out of the specific context of IMGs seeking access to postgraduate positions at Ontario faculties of medicine. Another is to think about fairness from a legal perspective. What standards of fairness have courts and tribunals articulated in cases under the Human Rights Code and the *Charter of Rights and Freedoms*?

This section begins with our sense of the policy questions to keep in mind when assessing potential barriers that affect access to postgraduate positions. We then provide an overview of the how courts and administrative law tribunals have considered claims of discrimination.

POLICY CONSIDERATIONS

In the early stages of the IMG Review, we developed a set of questions to guide us in considering whether the process for IMG selection for postgraduate positions is fair:

- How well does the selection process meet articulated government policy objectives in creating and funding IMG positions? Are the policy objectives transparent?
- Can IMG applicants easily ascertain how to apply for a position, the process that will be used to assess their application, the criteria that will be applied, and the relative weight given to each criterion?
- To what extent are potential applicants able to ascertain the likelihood of success?
- Does the selection process favour or disadvantage any group of applicants within the IMG pool of candidates? If so, is there a clear and well-founded rationale?
- To what extent are selection decisions based on objective, measurable criteria? What efforts are made to structure decisions that involve the exercise of discretion? What measures are in place to ensure like treatment of like cases?
- Has sufficient consideration been given to any special measures that may be necessary to ensure equality of treatment for different groups of applicants?
- How well are those who make selection decisions prepared for this decision-making? Is there sufficient training to prepare them for the unique challenges associated with decisions affecting IMGs? How knowledgeable are decision-makers about how to interpret exam scores and other data in the application?
- To what extent does the selection process take into account the research on effective selection tools and predictors of success?
- Do applicants understand the rationale for negative decisions?
- Are there active efforts to review the results of previous decision-making? Are changes made based on results, best practices, and research? Is there a commitment to continuous learning about the process and what works best?
- What support is available for applicants to assist them with the process, to strengthen their application, or to explore alternate careers?

Another way to look at fairness is to consider the rationale for distinctions between groups. The following are five distinctions between IMGs and graduates of accredited Canadian or US medical schools (CMGs):

- IMGs are ineligible to apply for the larger number and greater variety of first-year residency positions reserved for CMGs in the first iteration of the CaRMS matching process.
- IMGs must take the Medical Council of Canada evaluating exam before they can apply for a postgraduate position.

- IMGs who obtain a residency position must complete a pre-residency or orientation program.
- An IMG is not considered to be a resident until successfully completing the first 12 weeks of the residency period (the Assessment Verification Period).
- A five-year return of service obligation is imposed on IMGs as a condition for acceptance into a postgraduate position.

Not all of these distinctions give rise to fairness concerns. We see no problem with reserving a sufficient number of positions to ensure that CMGs can move to the concluding stages of their medical education. For graduates of medical schools that have not been subject to the North American accreditation process, the evaluating exam is an objective method of determining eligibility to apply. The concept of a pre-residency program is valid, provided that it focuses on training and orientation that will assist IMGs to succeed in residency.

Having a probationary (Assessment Verification) period only for IMGs does raise a concern, since Canadian or US graduates who exhibit problems early on are not subject to swift dismissal from the residency program. A differently structured Assessment Verification Period might be possible, but as we discuss in Volume 1, the effort and resources required to make it work would, we believe, outweigh the benefits.

The rationale for imposing a return of service obligation only on IMGs seems to be based on a "quid pro quo"; in return for getting a residency position, the IMG agrees to practise in an underserviced area. Yet graduates of Ontario medical schools are not asked to "give back" through return of service, nor are CMGs who come to Ontario after graduating from other provinces or the United States. This is a difficult distinction to justify, especially since the same five-year period of return of service is required whether the residency is two years, five years, or more. As we suggest in Volume 1, there is a need to be clearer about the rationale for a return of service requirement, to assess the current requirement against that rationale, and to make changes if necessary.

In theory, the selection process makes no distinction between CSAs and immigrant IMGs, but it is important to look at the impact and outcome of seemingly neutral criteria and processes. This analysis is described in Volume 1, where we look at the impact of an optional clinical exam, the application of initial filters such as date of graduation, and the absence of opportunities for many IMGs to show their competence in a North American clinical setting.

LEGAL CONSIDERATIONS

During our consultations, faculty members spoke about their desire to select IMGs based on legitimate predictors of success and their wish to avoid potential legal challenges. Some IMGs felt that the selection process

discriminated against them, either in relation to graduates of Canadian medical schools or, in the case of immigrant IMGs, in relation to Canadians who had studied medicine abroad. For example, in a focus group with immigrant IMGs, individuals said that they believed the system to discriminate against them on the basis of age. This was based on a perceived preference for CSAs, who, as a group, tend to be younger than immigrant IMG applicants.

A review of reported legal decisions revealed various cases brought by IMGs. Such cases must be viewed with care, since they often involve policies and processes that no longer exist, arose in other provinces with different systems, were decided on legal doctrines that have since been refined or replaced, or do not relate to the issues at stake in the IMG Review. It is probably most instructive to look at how Canadian courts and tribunals consider claims of discrimination under the Canadian *Charter of Rights and Freedoms* and provincial human right laws.

This section of the report looks at the following questions:

- 1. How do Canadian courts and tribunals define discrimination?
- 2. What is the legal test to determine if unequal treatment is justifiable?
- 3. What principles have been applied in cases involving foreign-trained professionals?
- 4. What legal challenges have been brought by IMGs?

We also refer to an investigation initiated by the human rights commission in Quebec to look at IMG access to postgraduate positions under policies in place in that province, and to two decisions of the Ontario Human Rights Tribunal that relate to other professions.

Note re legal considerations...

We did not conduct a thorough review of all applicable legal decisions, nor should our analysis be relied upon in assessing legal risk or potential legal action.

HOW DO COURTS AND TRIBUNALS DEFINE DISCRIMINATION?

Courts and tribunals are often called upon to consider claims of unfair distinctions based on membership in a group or as between one group and another. However, not all distinctions or claims of unfairness amount to discrimination in the legal sense. A review of leading cases under the Canadian

Charter of Rights and Freedoms (the Charter) and human right laws¹ reveals legal principles for determining when a distinction amounts to discrimination and when reliance on certain criteria for selecting one person over another is discriminatory.

Section 15 of the *Charter* states that everyone has the right to equal protection and equal benefit of the law without discrimination based on race, national or ethnic origin, colour, religion, sex, age, or mental or physical disability. Other similar or "analogous" grounds of discrimination have been recognized, such as sexual orientation, ² marital status, ³ and citizenship. ⁴ The *Charter* applies to government, including government policies, programs, and laws.

In addition, human rights statutes such as Ontario's *Human Rights Code* state that everyone has the right to equal treatment with respect to services and facilities (which includes educational services), employment, contracts, and membership in trade unions and self-governing professions, without discrimination based on listed grounds. In Ontario, the relevant prohibited grounds of discrimination are race, ancestry, place of origin, colour, ethnic origin, citizenship, creed, sex, sexual orientation, age, marital status, family status, disability, record of offences (only in regard to discrimination in employment), and receipt of public assistance (only in regard to discrimination in housing). The *Human Rights Code* applies not only to government, but also to the broader public sector (e.g., universities and hospitals) and private entities.

Not every distinction is considered discriminatory under the law. The Supreme Court of Canada has established a two-part test for assessing an equality rights claim under the *Charter*: (1) does the law create a distinction, whether intentional or not, on an enumerated or analogous ground and (2) does the distinction create a disadvantage by perpetuating prejudice or stereotyping?⁵ To establish this, the person making the claim must first show that he or she has been denied a benefit that has been given to others or carries a burden that others do not, by reason of a personal characteristic that falls under a prohibited ground of discrimination. If the person is able to show this, then at

¹ The focus of this section is on discrimination; however, there have also been legal challenges by foreign-trained physicians citing unfairness or unreasonableness in the decision-making process by the relevant authority (e.g., a College of Physicians and Surgeons). These decisions turn on their own facts, but those reviewed suggest that courts will be highly deferential to the decision-making of expert licensing bodies.

² Vriend v. Alberta, [1998] 1 S.C.R. 493.

³ Miron v. Trudel, [1995] 2 S.C.R. 418.

⁴ Andrews v. Law Society of British Columbia, [1989] 1 S.C.R. 143.

⁵ Although this test originates from *Andrews*, it has been confirmed by the Supreme Court in decisions such as *R. v. Kapp*, [2008] 2 S.C.R. 283, *Ermineskin Indian Band and Nation v. Canada*, [2009] 1 S.C.R. 222 and most recently in *Withler v. Canada* (*Attorney General*), [2011] 1 S.C.R. 396.

the second part of the test the question is whether the distinction between the person making the claim and others discriminates by perpetuating disadvantage or prejudice or by stereotyping in a way that does not correspond to actual characteristics or circumstances.

The Ontario Court of Appeal has said that this same two-step approach to discrimination under the *Charter* applies to claims of discrimination under the *Human Rights Code*. However, the Court also noted that in most human rights cases, if the claimant shows a distinction based on a prohibited ground that creates a disadvantage, it is not necessary to have independent evidence of stereotyping or the perpetuation of prejudice. As a result, in the human rights context, where a claimant demonstrates a "distinction causing disadvantage," this is generally enough to establish a "*prima facie* case." The respondent must then bring itself within a defence under the *Code* to avoid a finding of discrimination.

The courts have emphasized the importance of substantive equality. Substantive equality is concerned with the impact of laws, policies, or actions on disadvantaged groups. It recognizes that inequality can result not only from distinctions that, on their face, treat people unequally. Inequality can also result from neutral rules, requirements, or treatment that do not directly draw distinctions based on prohibited grounds but nevertheless have an adverse impact on particular individuals or groups because of their personal characteristics. Substantive equality also recognizes that different treatment of individuals based on their actual needs and circumstances may not be discrimination. ⁷

For example, in *Eldridge v. British Columbia (Attorney General)*, ⁸ the Supreme Court applied a substantive equality approach and ruled that discrimination may result from a failure to take positive steps to ensure that disadvantaged groups are able to benefit equally from services offered to the public. In particular, in order to have equal access to medical services, substantive equality required the government to provide sign-language interpretation to hearing impaired hospital patients, where necessary for effective communication.

The Supreme Court recognized that discrimination can arise on a system-wide or institutional level; *CN v. Canada (Canadian Human Rights Commission).* ⁹ This

⁶ Ontario (Disability Support Program) v. Tranchemontagne, 2010 ONCA 593 (CanLII) at para. 90.

⁷ See *Withler*, note 5.

⁸ [1997] 3 S.C.R. 624.

⁹ [1987] 1 S.C.R. 1114.

type of "systemic discrimination" is discrimination, often unintentional, that results from procedures or attitudes that that have the effect of limiting access to opportunities. Often, these are established procedures or systems that create barriers that result in the underrepresentation of certain groups, typically in employment. In the CN case, the systemic discrimination in recruitment, hiring, and promotion resulted in very low levels of women in certain "blue-collar" positions. The Court noted that the hiring and promotion policies of CN amounted to the systematic denial of women's equal employment opportunities.

WHAT IS THE LEGAL TEST TO DETERMINE IF UNEQUAL TREATMENT IS JUSTIFIABLE?

In cases that arise under the *Charter*, if a s. 15 violation is found, the government may be able to establish, pursuant to s. 1, that the limit on equality is nevertheless a reasonable limit in a free and democratic society. For example, in *Lavoie v. Canada*¹¹ the majority of judges of the Supreme Court found that giving preference to Canadian citizens when hiring for the federal public service did breach s. 15 equality rights, but also concluded that this was a reasonable limit on equality rights under s. 1 of the *Charter*. Canada's policy objectives, including enhancing the value of Canadian citizenship and encouraging naturalization, were sufficiently important to justify the discrimination.

Under the *Human Rights Code*, where discrimination is found, the organization or institution against which the claim is made may establish a defence to the discrimination by showing that the policy, rule, or requirement that resulted in unequal treatment is a legitimate standard, or a *bona fide* requirement. In the *Meiorin*¹² decision, the Supreme Court of Canada set out a three-part test to determine whether a standard that results in discrimination can be justified as a reasonable and *bona fide* one. The organization or institution must establish on a balance of probabilities that the standard, factor, requirement, or rule

¹⁰ The Ontario Human Rights Commission's *Policy and Guidelines on Racism and Racial Discrimination* (June 9, 2005) adopts the following definition for systemic discrimination:

SYSTEMIC OR INSTITUTIONAL DISCRIMINATION CONSISTS OF PATTERNS OF BEHAVIOUR, POLICIES OR PRACTICES THAT ARE PART OF THE SOCIAL OR ADMINISTRATIVE STRUCTURES OF AN ORGANIZATION, AND WHICH CREATE OR PERPETUATE A POSITION OF RELATIVE DISADVANTAGE FOR RACIALIZED PERSONS. THESE APPEAR NEUTRAL ON THE SURFACE BUT, NEVERTHELESS, HAVE AN EXCLUSIONARY IMPACT ON RACIALIZED PERSONS. HOWEVER, SYSTEMIC DISCRIMINATION CAN OVERLAP WITH OTHER TYPES OF DISCRIMINATION THAT ARE NOT NEUTRAL. FOR EXAMPLE, A DISCRIMINATORY POLICY CAN BE COMPOUNDED BY THE DISCRIMINATORY ATTITUDES OF THE PERSON WHO IS ADMINISTERING IT.

¹¹ [2002] 1 S.C.R. 769.

¹² British Columbia (Public Service Employee Relations Commission) v. BCGSEU, [1999] 3 S.C.R. 3.

- 1. was adopted for a purpose or goal that is rationally connected to the function being performed;
- 2. was adopted in good faith, in the belief that it is necessary for the fulfillment of the purpose or goal; and
- 3. is reasonably necessary to accomplish its purpose or goal, in the sense that it is impossible to accommodate the claimant without undue hardship.

The ultimate issue is whether accommodation has been incorporated into the standard up to the point of undue hardship. In this analysis, the procedure used to assess and achieve accommodation is as important as the substantive content of the accommodation.

WHAT PRINCIPLES HAVE BEEN APPLIED IN CASES INVOLVING FOREIGN-TRAINED PROFESSIONALS?

To date, there has been little willingness on the part of courts or tribunals to strike down policies, requirements, or decisions related to foreign-trained persons. However, in one British Columbia decision, ¹³ a distinction that favoured graduates from countries with an "Anglo-Saxon" tradition was found to be based on assumptions about the merits of the British education system and therefore discriminatory on the basis of place of origin.

Many of the decisions to date have dealt with policies no longer in place or with issues unrelated to those being considered in the IMG Review.

Nonetheless, they provide some insight into potential claims that could be made and how these challenges might be handled by Ontario courts or tribunals. It should be noted that the cases are very fact-driven; the evidence marshalled in support of the particular claim is significant in determining its outcome. As well, many of the early decisions failed to apply a substantive equality approach as required by the Supreme Court of Canada. A different approach to the analysis may well have resulted in a different outcome.

As explained above, one of the first considerations in any legal challenge is whether a distinction is based in a prohibited ground of discrimination. If a link to a ground is not established, no discrimination will be made out. Therefore, many of the decisions discuss whether there is a link between place of education and a prohibited ground of discrimination such as place of origin. With regard to persons who originate from Canada but who receive their medical education abroad, decision-makers have found that there does not appear to be a sufficient link to a human rights ground. ¹⁴ For persons who

¹³ Bitonti v. College of Physicians and Surgeons of British Columbia, [1999] B.C.H.R.T.D. No. 60.

¹⁴ See for example, *Iqbal v. Ontario (Health and Long-Term Care)*, 2010 HRTO 2351 (CanLII) and *Ramlall v. Ontario*, (11 February 2005), (Ont.S.C.J.), aff'd [2005] O.J. No. 2836 (C.A.). This may also be true of a person born in one foreign country and who

receive their education in their country of origin, there appears to be some willingness to accept that place of education may serve as a "proxy" for place of origin, since there will often be a strong correlation between place of education and where someone comes from. ¹⁵ However, this is not always the case, with some decision-makers refusing to make the link between place of education, even when correlated with country of origin, and a prohibited ground of discrimination. ¹⁶

Even if a prohibited ground of discrimination is found to be engaged, to date, decision-makers have been willing to accept that there are differences between IMGs and other graduates that allow for legitimate distinctions to be made between them. Courts and tribunals have tended to defer to the expertise of the regulating body in determining what is required for IMGs or other foreign-trained professionals to qualify to practise in Canada, provided the determination is not based on <u>assumptions</u> about the merits of a particular education system. ¹⁷

Decision-makers have noted the wide variation in the medical and other professional programs around the world and the challenges in evaluating the competence of their graduates. However, there is still an expectation that some individualized assessment of the actual training received or the equivalency of the qualification will be conducted. Where there are additional costs associated with assessing foreign credentials, at least one case has found that charging higher application fees to foreign graduates is not discriminatory.¹⁸

obtains his or her medical training in another foreign country that is unconnected to the place of his or her birth.

¹⁵ See *Bitonti*, note 13, and *White v. National Committee on Accreditation*, 2010 HRTO 1888 (CanLII).

¹⁶ For example *Safai-Naini v. Quebec (Attorney General)*, [2002] Q.J. No. 1392. (Que. Sup. Ct.) and *Durakovic v. Canadian Architectural Certification Board*, 2011 HRTO 333 (CanLII). In both decisions, the decision-maker noted that Canadians who graduate from foreign schools would be in exactly the same position as the foreign-born individual.

¹⁷ There have also been cases where foreign-trained doctors have challenged decisions on the basis of unreasonableness rather than discrimination. For example, in *Devlin v. College of Physicians and Surgeons of British Columbia*, [2002] B.C.J. No 1612., a psychiatrist who graduated from University of Dublin medical school and who had failed the licensing exam seven times filed an application for judicial review seeking a court order compelling the College to register him on its special register. The Court found the College's decision not to register Dr. Devlin reasonable. The evaluation of his credentials, the weight to be given to the opinion of his peers, and his repeated failures were matters within the College's expertise, with which "courts must be very hesitant to interfere."

¹⁸ Durakovic v. Canadian Architectural Certification Board, note 16.

In short, courts and tribunals have not found discrimination if (a) the assessment of foreign credentials or the process that foreign graduates are required to go through to obtain a licence is not based on assumptions about the quality of programs in other jurisdictions, and (b) there is some individualized assessment of the actual training received or the equivalency of the qualification. However, this may not always be the case if a requirement that has an adverse effect on IMGs cannot be shown to be related to legitimate difficulties in evaluating programs from around the world or actual differences between IMGs and Canadian graduates. For example, the *Bitonti* Tribunal did note that issues such as the heavy reliance on reference letters from known Canadian doctors raise the potential for unfairness.¹⁹

In two cases involving applications for certification by foreign-trained teachers, the College's insistence on original records from their country of origin was found to discriminate against them, as they were unable to obtain these documents because they had fled from their countries and come to Canada as Convention refugees. The College was unable to demonstrate that it could not accommodate these applicants without undue hardship.²⁰

It is therefore important to consider whether requirements that adversely impact IMGs can be shown to be legitimate and necessary, including whether there has been accommodation to the point of undue hardship. In this analysis, the approach in other Canadian provinces may be relevant. Discrepancies in the effects on Canadian-born and foreign-born IMGs may also be highly relevant. If Canadian-born IMGs are more successful, this could be indicative of discriminatory biases in the system that are unrelated to place of education.

In some instances, IMGs have failed to be selected for or to succeed in a program, or to pass an exam, and have argued that this either reflects systemic discrimination against foreign-trained individuals or biases based on human rights grounds. Courts have tended to dismiss such claims. Although these cases turn on their own facts, the decision-makers in the cases reviewed all concluded that these failures were due to the shortcomings of the individual and not problems with the program or evaluator bias. ²¹ The fact that other foreign-trained persons have been successful with regard to the same program

¹⁹ In a similar vein, in the housing context, the Human Rights Tribunal of Ontario (HRTO) has found that a landlord's policy of rejecting prospective tenants who lack rental, employment, or credit history in Canada disadvantaged newcomers. As the landlord had not shown that these practices were legitimate and *bona fide*, discrimination was found; *Ahmed v. 177061 Canada Ltd (Shelter Canadian Properties Ltd.)*, 2002 CanLII 46504 (ON HRT).

²⁰ Siadat v. Ontario College of Teachers, 2007 CanLII 253 (ON SDC); Nemati v. Ontario College of Teachers, 2010 HRTO 1808 (CanLII).

²¹ See *Neiznanski v. University of Toronto* (1995), 24 C.H.R.R. D/187 (Ont. Bd.Of Inquiry) and *Zhang v. Queen's University*, 2010 HRTO 2488 (CanLII).

or exam has been cited in support of the finding that the individual was assessed on his or her own merits but did not meet legitimate requirements. As well, objective and documentary evidence that demonstrates deficits in knowledge or clinical skills has been an important consideration for courts and tribunals in concluding that the individual who filed the claim did not experience discrimination.²²

It is worth noting, however, that the outcome could be different in a case with evidence of highly subjective and culturally biased decision-making criteria. For example, a Tribunal found discrimination in employment when a Pakistani Canadian man was not given a high school teaching job because a White woman was perceived to be more "enthusiastic" and therefore to have greater potential to motivate students. The Pakistani Canadian candidate was enthusiastic, but simply demonstrated this in a different manner. The Tribunal found discrimination because of the employer's failure to take into account cultural differences in communication styles and interpersonal skills. ²³

It may also be different if the challenges in succeeding in the program or on the exam could be shown to be systemic; i.e., affecting not just the individual in question. For a discussion of systemic discrimination, see the Ontario Human Rights Commission's *Policy and Guidelines on Racism and Racial* Discrimination at www.ohrc.on.ca.

There have been decisions that have considered challenges by foreign-trained doctors who seek to be exempted from a commitment to practise medicine in an underserviced area. In both cases, one from Quebec (Forghani c. Québec (Procureur général)) and another from Saskatchewan (Kirsten v. College of Physicians and Surgeons of Saskatchewan), the commitment was made through a "special program" which required candidates to agree to practise medicine in an underserviced area for a number of years in exchange for access to certain benefits. In both cases, the court refused the request to be exempted from the requirement. Both courts rejected the argument that the physician's Charter rights were violated. ²⁴ In each decision, the court noted that the physician freely entered into the agreement and accepted its conditions in exchange for

²² For example, in one case the Tribunal heard specific examples from one of the program evaluators, who described how the applicant's examination of a newborn was observed to be deficient. The Tribunal was also influenced by the documentary evidence, which consistently showed the applicant failing to meet expectations; *Zhang v. Queen's University*.

²³ Quereshi v. Central High School of Commerce (No. 3) (1989), 12 C.H.R.R. D/394 (Ont. Bd. Inq.). For a more detailed discussion of subtle forms of racial discrimination, please see the Ontario Human Rights Commission's *Policy and Guidelines on Racism and Racial Discrimination*: www.ohrc.on.ca.

²⁴ The *Charter* rights at issue in the two cases were mobility rights (s. 6 of the *Charter*), the right to life, liberty and security of the person (s. 7) and equality rights (s. 15).

benefits in accessing the medical profession that would have not otherwise been available.²⁵

It may be significant that in the Saskatchewan case, foreign doctors had a choice of either entering into a specific type of agreement with restrictions on location of practice or pursuing the traditional means of obtaining a licence, without conditions. In the Quebec case, the evidence showed that there was an overabundance of physicians in the province, but a lack of representation in rural areas. Therefore, while the law did treat the applicant differently from North American graduates, it did not amount to discrimination under s. 15 of the *Charter* because the program in fact provided a benefit (it allowed the government to open up additional positions for foreign-trained graduates), and was a necessary measure to deal with the unequal distribution of doctors across the province. Therefore, it should be noted that where IMGs must enter into such agreements in order to be licensed, and non-IMGs are not required to, it may be important to be able to explain whether IMGs are obtaining a benefit or are experiencing a burden as a result of the requirement, and to demonstrate a public policy reason for treating IMGs differently.

Finally, as far as we are aware, there are no cases that have found that a limited number of positions or a lack of programs to assist foreign-trained physicians is discriminatory.

LEGAL CHALLENGES BY IMGS

The following is a brief summary of some of the legal challenges brought by IMGs, with a focus on Ontario case law.

While to date none of the Ontario legal challenges has been successful, the cases often turn on their own facts and the strength of the evidence presented, in particular the justification for the policy or practice being challenged. As well, not all decision-makers have applied the current legal test for discrimination.

In a 1988 decision, *Jamorski v. Ontario (Attorney General)*, ²⁶ the Ontario Court of Appeal held that limitations on access to postgraduate training for IMGs did

[84]

²⁵ In *Kirsten v. College of Physicians and Surgeons of Saskatchewan*, 146 Sask. R. 161 (Q.B.), the Court found that the physician, who was originally from South Africa, had a choice between obtaining the necessary qualifications that would have allowed him to obtain a licence without conditions or applying for a conditional *locum tenens* permit, which required him to commit to five years of service in an underserviced community in Saskatchewan. Having chosen the latter, to obtain a benefit he considered advantageous, he had waived his *Charter* rights (assuming, without deciding, that his mobility rights were violated). In *Forghani c. Québec (Procureur général)* (1997), 155 D.L.R. (4th) 599 the Quebec Court of Appeal noted that the while there was differential treatment, applying the s. 15 case law from the Supreme Court of Canada, it did not amount to discrimination. Section 7 of the *Charter* was also not violated as the right to life, liberty, and security of the person does not include the right to practise a profession.

not violate s. 15 of the *Charter*. At the time, graduates of unaccredited medical schools had to compete for access to a limited number of spaces in a preinternship program, while graduates of accredited schools had direct access to a different and larger pool of internship positions. The Court found that that the graduates of the unaccredited medical schools were not "similarly situated" to graduates of accredited schools, noting that their medical education was not known to, or monitored by, the relevant Ontario authorities. Therefore the system under challenge was found to be a "sophisticated, *bona fide* system of assessing medical schools." It should be noted that *Jamorski* was decided before the Supreme Court set out its analysis of what constitutes discrimination under s. 15 of the *Charter*. While this case is interesting from a historical perspective, great care must be taken in relying on it.

In *Beattie v. Ontario* (*Minister of Health*),²⁹ the Ontario Court of Appeal heard challenges to changes to the medical licensing regulation launched by two Canadians studying medicine in Ireland. When they studied abroad, the relevant regulation named the United States and several Commonwealth countries as equivalent. However, the regulation had been changed to distinguish between accredited North American schools and all other medical schools. Their claim was dismissed. As *Jamorksi* had found the new Regulations constitutional, the Court had no power to rewrite or amend them to make special provision for the appellants, even though they had been in the middle of their medical studies abroad when the change took effect.

In *Ramlall v. Ontario*, a civil action by an IMG against the Ontario government was dismissed by the Court on the basis that it was plain and obvious the claim could not succeed. In part, the judge relied on *Jamorski* to conclude that the law with regard to access to the medical residency training program was "settled" and the facts did not disclose a breach of the *Charter*.

In contrast, in a 1999 decision the British Columbia Human Rights Tribunal found that the College of Physicians and Surgeons of BC and the Ministry of Health had discriminated against five graduates of foreign medical schools in

²⁶ (1988), 64 O.R. (3d) 162 (C.A.).

²⁷ The record in the case established that the reasons for implementing the preinternship program included, in particular, a wide variation in the levels of competence of graduates of unaccredited medical schools.

²⁸ In *Bakht v. Newfoundland Medical Board*, [1986] N.J. No. 149(Nfld. C.A.), the Court of Appeal followed a similar approach and dismissed the argument that the categorization of medical schools was discriminatory without any real analysis. The Court accepted that the fact that a professional body requires additional training for graduates of foreign universities "merely reflects differences in approach and technique and certainly cannot be deemed to be discriminatory in any way." This case was also decided before the Supreme Court's decision in *Andrews*.

²⁹ [1988] O.J. No. 220 (C.A.).

Italy, Romania, Russia, and the Philippines; *Bitonti v. College of Physicians and Surgeons of British Columbia*. At the time, the BC College had a system that distinguished between applicants training in Category I countries (North America and the Commonwealth) and Category II countries (all others). Category II applicants were required to do two years of internship in a Category I country hospital, one of which had to be in Canada. Category I applicants had to do only a one-year internship in an approved hospital.

The Tribunal accepted a "high correlation between place of training and place of origin." The more onerous requirements placed on Category II applicants resulted in discrimination on the basis of place of origin. The Tribunal found that the distinction between Category I and Category II countries "was based on assumptions about the merits of the British education system" and that the College had failed over a period of some 40 or 50 years "to have made any effort to obtain an understanding of the medical education system anywhere else in the world." It further noted the absence of any mechanism by which graduates from Category II schools could demonstrate that their training met the standards demanded of Canadian doctors. The Tribunal refused to follow *Jamorski*, noting that in light of the Supreme Court of Canada's subsequent s. 15 decisions, *Jamorski* can no longer be considered sound law.

Although *Bitonti* is significant as a case where a Tribunal found discrimination against foreign-trained doctors, it largely turns on its facts, in particular, the assumptions associated with an "Anglo-Saxon" education and the lack of a means for those trained in other countries to demonstrate the equivalency of their qualifications.³⁰ However, it clearly demonstrates that discrimination is much more likely to be found where stereotypical notions about quality of education or qualifications are at play.

In 2007, the Human Rights Tribunal of Ontario (HRTO) considered a complaint that Ontario's system of allocating funded medical residency positions discriminated on the basis of place of origin, race, creed, ancestry, and ethnic origin; *Marakkaparambil v. Ontario* (*Health and Long-Term Care*. ³¹ The HRTO refused to rely on *Jamorski* and *Ramlall* to dismiss the complaint without a full hearing. The HRTO noted that in *Marakkaparambil* the challenge focused not on place of medical degree, but on the relationship between that factor and the protected ground of place of origin. In addition, the Courts in *Jamorski* and

[86]

³⁰ The foreign-trained doctors were only successful in part. For example, the decision found that hospitals that refused internships to all non-Canadian trained graduates had not engaged in discriminatory conduct. The Tribunal noted that although foreign-trained graduates had virtually no chance of being selected, this was based on the hospitals' legitimate goal of seeking out the best candidates. The Tribunal accepted the hospitals' argument that they were not in a position to properly evaluate foreign-trained graduates.

³¹ 2007 HRTO 24 (CanLII).

Ramlall had not applied the discrimination analysis set out in the Supreme Court of Canada jurisprudence. It was therefore not "plain and obvious" that the Marakkaparambil complaint could not succeed. This case was settled.

In a recent decision, the HRTO dismissed a claim of discrimination by a Canadian citizen who was educated abroad; *Iqbal v. Ontario* (*Health and Long-Term Care*).³² The applicant did not appear at the hearing. There were two aspects to the applicant's claim. First, the applicant claimed that as an IMG, he was initially restricted from applying for the residency of his choice. Although the restrictions were eventually lifted, he argued that his applications were unsuccessful because the restrictions were lifted very late in the process for him. The HRTO found that there was no evidence before it to support this aspect of his discrimination claim.

Second, the applicant claimed discrimination on the basis that, as an IMG, he was required to enter into a return of service agreement with the Ministry in exchange for funding his residency. ³³ The HRTO found that evidence from the applicant was needed to make the link between the place where he was educated and his ethnic origin or place of origin. Other than the fact that the applicant stated that he was a Canadian citizen, there was no evidence related to place of origin or ethnic origin. There was nothing to support an inference that any distinctions between IMGs generally, or the applicant in particular, were a proxy for discrimination on the basis of place of origin or ethnic origin. The Application was dismissed.

In Zhang v. Queen's University, the HRTO dealt with a different type of discrimination claim brought by an IMG. Rather than a challenge to a policy or regulation related to IMGs, the Tribunal heard a claim alleging individual discrimination in how an IMG was evaluated in the 12-week Assessment Verification Program (AVP). Dr. Zhang received her medical training in China. She self-identified as a woman over the age of 50, from China, who was single-parenting her son at the relevant time. She claimed that her failure to successfully complete the 12-week AVP in family medicine at Queen's University resulted from discrimination based on race, place of origin, age, and family status.

After hearing the evidence of the applicant and four witnesses for the respondent, including the applicant's three evaluators during the program and the AVP program director, the Tribunal concluded that there was insufficient

^{32 2010} HRTO 2351 (CanLII).

³³ The Tribunal noted that although not essential to its reasons, this initiative is aimed at improving access to medical services in underserviced communities and also provides training opportunities to participants (including medical graduates other than IMGs) to assist them in meeting the requirements of the College of Physicians and Surgeons of Ontario.

evidence to support a connection between the applicant's failure to succeed in the program and any prohibited grounds of discrimination. The Tribunal decision-maker noted the inability of the applicant to communicate coherently during the hearing, despite having a very good command of the English language. As a result, it was not possible to get the applicant to provide the Tribunal with the background necessary to fully evaluate her allegations. As well, the Tribunal gave weight to the documentary evidence which consistently showed that the applicant was below average, with an insufficient knowledge base and clinical skills.

While the applicant was being closely monitored and was given additional support, this was not due to her place of origin or other personal characteristics, but rather because of a deficit in her clinical skills. Finally, the Tribunal noted that everyone in the AVP program comes from a place other than Canada. While this does not mean that discrimination in the program cannot exist, the applicant in this case was unable to prove that she experienced discrimination because of her race, place of origin, age, and family status.

In an interim decision dealing with procedural issues, namely delay and abuse of process,³⁴ the HRTO considered the claim of a doctor trained in the United States. In *Keith v. College of Physicians and Surgeons of Ontario*,³⁵ the applicant alleged that the failure of the College to individually assess his qualifications as a specialist between 1992 and 2007, and its reliance on specialist certification by the Royal College of Physicians and Surgeons of Canada, amounted to discrimination on the grounds of place of origin and citizenship because it undervalued his American training. The applicant also claimed that reliance on the Royal College process was discriminatory because it disadvantages older, foreign-trained physicians.

Moreover, the applicant alleged that after he was recognized as a specialist by the College in 2007 under its new process, the manner in which he is permitted to describe his specialty, or in which the Ontario College describes his specialty, e.g., on its website, distinguished between him and Royal College-certified specialists, and amounted to discrimination on the basis of place of origin, citizenship, and age.

The Tribunal dismissed the allegations about events pre-dating 2007 on the basis of delay (i.e., the applicant had not filed his claim of discrimination within one year of this alleged discrimination as required under the *Human Rights*

³⁴ The adjudicator refused to dismiss the application based on allegations of abuse of process resulting from a settlement, which was not clearly related to the claims made under the *Code*.

^{35 2010} HRTO 2310 (CanLII).

Code). As for the post-2007 policies and practices, the Tribunal found that they were part of a series of incidents that related to the issue of how the applicant's credentials were described to the public once he was granted College recognition of his specialty. Therefore his allegations of discrimination in that regard were timely.

There is no decision on the merits of this case as yet (and if the case is settled, there may never be). However, it is interesting insofar as it illustrates another type of discrimination claim that may be brought by a foreign-trained physician, namely how foreign specialists may describe themselves or be described by the provincial regulatory college. It is also an example of a discrimination claim based on the ground of age.

LEGAL CHALLENGES IN OTHER PROFESSIONS

Two Ontario human rights claims made by foreign-trained lawyers and architects are briefly summarized below. These cases could potentially be relevant to human rights issues affecting IMGs.

In White v. National Committee on Accreditation, a Russian lawyer challenged a decision of the Committee that assesses legal training and professional experience obtained outside of Canada. The Committee had not recognized the applicant's Russian education and training as equivalent to legal training provided in a Canadian law school. The HRTO was prepared to assume, without deciding, that the applicant experienced adverse effect discrimination because of her place of origin (Russia) and ethnic origin (Russian). However, the Tribunal applied the three-step test from Meiorin (outlined above) to conclude that the discriminatory requirement was nevertheless justified as a bona fide and reasonable one.

The Tribunal found that the National Committee had made sufficient efforts to accommodate foreign-trained lawyers and therefore the applicant did not experience discrimination. In particular, the Tribunal found that, as required by the *Meiorin* test, the process provides for individualized assessments of foreign-trained lawyers who apply for a Certificate of Equivalency. Rather than assumptions that the Canadian legal education system is better than that of other jurisdictions, assessments are based on research and evaluation of the legal systems in other jurisdictions and the legal training and professional experience provided in those jurisdictions.

This decision suggests that evaluation standards will be found to be reasonable and justified if the education and training of international graduates is assessed on an individualized basis having regard to the actual training received, rather than assumptions about the quality of education in particular countries.

In a subsequent decision concerning a foreign-trained architect, ³⁶ the HRTO reached a similar conclusion. The process to evaluate the academic credentials for architects who graduated from unaccredited schools was not discriminatory. The respondent did not base the assessment on assumptions about the academic credentials; rather, it conducted an individual assessment of academic qualifications to see if they meet the requirement of the Canadian Educational Standard for Admission to Provincial Architectural Associations in Canada. The higher certification fee for international applicants was also not discriminatory as the time required to assess international qualifications justifies a higher fee.

QUEBEC HUMAN RIGHTS REPORT, 2010

In 2010, the Quebec Human Rights Commission released its report after a systemic investigation of the IMG postgraduate selection process. The Commission was concerned about reports that approved postgraduate training positions in Quebec were being left vacant, notwithstanding the number of IMG physicians whose degrees had been recognized as equivalent by the Collège des medecins. In 2007, 85 positions remained vacant in the four Quebec universities that were the focus of the investigation, including 62 in family medicine. By contrast, in Ontario in 2011, IMGs filled 221 first-year residency positions and only 11 positions were left unfilled across the entire system. This is an example of why care must be taken in considering how the Quebec findings might apply to the Ontario context since the investigation focused on circumstances unique to Quebec.

The Quebec investigation was designed to verify, for each stage of the selection process, whether there were elements likely to have a discriminatory impact on access to the postgraduate training program in medicine for IMGs, i.e., persons who had earned their medical degree outside Canada and the United States, based on race, ethnic or national origin, age, and sex. The Commission's analysis of the data led it to conclude that there was a clear relationship between the ethnic origin of the candidate and his or her choice of place of training: in almost every case, the candidate had undertaken medical training within the geographical areas of his or her birth.

The Commission found that there were several elements in the selection process that had a discriminatory effect on IMGs. These included reliance on the length of time away from practice or studies, knowledge of the Quebec medical system, the difficulty of assessing foreign training or practice, and

³⁶ Durakovic v. Canadian Architectural Certification Board, 2011 HRTO 333 (CanLII).

³⁷ Inquiry into discrimination against International Medical Graduates, Commission des droits de la personne et droits de la jeunesse (Quebec Human Rights Commission), Resolution CIM-559-5.1.1, Released November 10, 2010.

reliance on non-validated selection criteria and evaluation tools. The Commission also felt that IMGs had less access to essential information that was more readily available to Quebec graduates. Finally, the Commission found a lack of adequate support measures for IMGs.

The Commission made the following recommendations:

To the universities

- Revise the process and selection criteria to ensure real access for IMGs
- Set up a validation process for the criteria and selection tools to ensure an objective and representative assessment process
- Develop a support program, including information sessions, preparatory internships, and other resources, to promote better knowledge of medical practice in Quebec
- Educate teachers and others who deal with IMGs as to their professional reality and culture
- Report periodically to the government as to the measures established to promote the integration of IMGs

> To the Ministère de la Sante et des Services sociaux

- Take steps to ensure that the number of positions set for the program is respected by the universities and that all the positions are filled
- Make the issues of IMGs a priority in order to ensure and promote implementation of measures to improve their integration and success in the system, in collaboration with the College and universities

> To the College des medecins du Quebec

 Ensure that the universities give full recognition to the equivalence of degrees obtained by IMGs

> To all respondents

- Conserve data concerning the follow-up of candidates and make it available to the public
- Establish a centralized and reliable information system regarding the admission and selection process for IMGs
- Collaborate to develop a preparatory training course or supervision period of six months to provide better access to postdoctoral training for IMGs

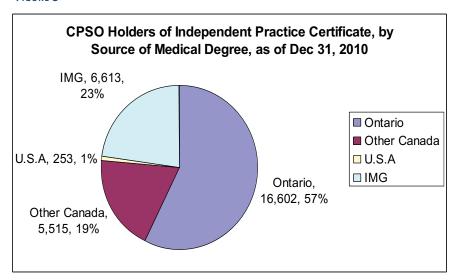
6. Ontario context

IMGS PRACTISING OR TRAINING IN ONTARIO

INDEPENDENT PRACTICE CERTIFICATES

According to the College of Physicians and Surgeons of Ontario, 28,983 physicians held an independent practice certificate in Ontario as of December 31, 2010. Of those, 6,613 (23%) were international medical graduates.

FIGURE 8



Source: Data provided by College of Physicians and Surgeons of Ontario; used with permission.

During 2010, CPSO issued 378 independent practice certificates to IMGs. This is more than three times the number issued in 2000.

FIGURE 9



Source: Registering Success, 2010 Registration Report, College of Physicians and Surgeons of Ontario, May 2011; used with permission.

CPSO's Registration Report highlights the following attributes of the 378 IMGs who received independent practice certificates in 2010:

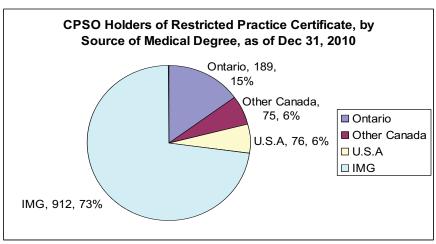
- (a) 49% most recently held a postgraduate education certificate. While those with postgraduate certificates include IMGs doing clinical fellowships in a subspecialty as a "visa fellow," we assume that the vast majority of the 185 individuals were former IMG residents who had completed a residency at an Ontario faculty of medicine.
- (b) **21% most recently held a restricted licence.** Indications are that the majority of these restricted certificates were issued under CPSO's "Restricted Certificates" policy to eligible individuals who had not yet passed their national certification exams.
- (c) **27% had never held a certificate of any kind from CPSO**. Indications are that many in this group were individuals who qualified in another province and then moved to Ontario.

The Ontario Physician Human Resources Data Centre produces data reports on physicians practising in Ontario and physicians in postgraduate medical training. Their data indicate that in 2009, IMGs represented 24.8% of active physicians in Ontario. In the same year, 17.2% of IMG physicians in Ontario had prior postgraduate training in Ontario as of 1993 or later, not including clinical fellowships.

RESTRICTED PRACTICE CERTIFICATES

In 2010, CPSO issued 229 restricted practice licences to IMGs, bringing the total number of IMGs with restricted licences to 912 as of December 31, 2010. Although IMGs represent 23% (approximately one-quarter) of independent-licence holders, they represent 73% (approximately three-quarters) of restricted-licence holders.

FIGURE 10



Source: Data provided by College of Physicians and Surgeons of Ontario; used with permission.

Restricted certificates can be issued to physicians under a variety of circumstances:

- Practitioners who have had a term or condition imposed by a CPSO committee or who voluntarily take on a restriction of any kind
- Individuals who are eligible to take one or more of the national examinations but have not yet passed
- IMGs who have completed a six-month practice ready assessment and have moved to a period of supervised practice
- Individuals going through CPSO's "pathways," which involve at least one year under a restricted licence
- Assistant professors who have not obtained full academic licences
- Individuals who want to "moonlight" for a period during their postgraduate studies

POSTGRADUATE CERTIFICATES

As of December 31, 2010, 1,876 IMGs held Ontario postgraduate certificates with appointments for residency training (including the Assessment Verification Period) or clinical fellowships (including the pre-evaluation assessment program), broken down as follows:

TABLE 39

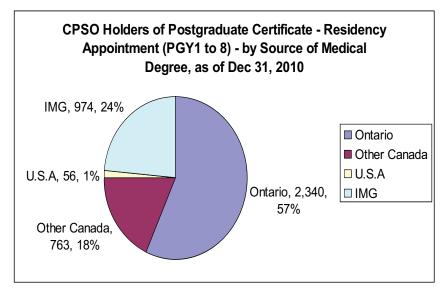
IMGs Holding CPSO Postgraduate Licences for Residency or Clinical Fellowships, as of Dec 31, 2010							
Residency	974						
Clinical Fellowships	902						
TOTAL	1,876						

Source: Data provided by College of Physicians and Surgeons of Ontario; used with permission.

Typically, IMGs in clinical fellowships are "visa fellows" who come with funding for their position in a subspecialty and then return to their home country. We were unable to find statistics on how many visa fellows decide to stay in Canada and end up moving into a residency position. We did hear about a few cases where individuals have stayed on by obtaining either a residency position or an academic practice certificate.

As of December 2010, 24% of postgraduate certificates for residency appointments were held by IMGs, which is close to the percentage of IMGs holding independent licences in Ontario.

FIGURE 11



Source: Data provided by College of Physicians and Surgeons of Ontario; used with permission.

BREAKDOWNS

The above data is helpful in providing a general picture of IMG certificate-holders in Ontario. However, further breakdowns, whether from CPSO or other data-holders, would enable conclusions to be drawn in the following areas:

- To what extent can the increases in independent practice certificates issued to IMGs be attributed to the completion of Ontario postgraduate positions or attributed to other routes to independent practice?
- How many IMGs have obtained restricted licences under the different categories and to what extent do they lead to independent practice certificates (as opposed to temporary or permanent restricted practice certificates)?
- Within the various classes of IMG certificate-holders, what is the breakdown as between immigrant IMGs and CSAs?
- To what extent do visa fellows end up staying in Canada, whether by moving into a postgraduate position, by obtaining an academic licence, or by other means?

RISE IN THE NUMBER OF CANADIANS STUDYING ABROAD

"When decisions were made to designate 200 positions, which took effect in 2004, the intention was that they were for immigrants to Canada. The whole CSA issue wasn't on the radar at the time."

–Staff member from Ministry of Health and Long-Term Care.

In a 2010 study on "Canadian Students Studying Medicine Abroad," the Canadian Resident Matching Service found that approximately 80 schools in almost 30 countries outside North America have Canadian students enrolled in medicine. The study observed that new schools emerge every year, most of which target North American students who want to become physicians. Although CSAs (and the medical education they obtain) are diverse, the study notes that "what they have in common is their desire to come home to Canada to practice medicine." The study reports the following with respect to the numbers:

The number of CSAs has grown exponentially since 2000. The estimated number has more than doubled since the first survey in 2006. As the majority of Canadians are enrolled in programs with a duration of four years, the output of these international medical schools could contribute almost 700 graduates per year (equal to the total number of graduates each year in all medical schools west of Ontario), or nearly 30% of the total Canadian medical school output.

In light of these findings, it is not surprising that CaRMS data show an increase over the past four years in the number of CSAs who apply for residency positions across Canada, the number who obtain a match, and the number who remain unmatched.

TABLE 40

Annual Match Results for Active IMGS 2008 – 2001								
		CSA			TOTAL			
	Matched	Unmatched	Total	Matched	Unmatched	Total		
2011	182	291	473	198	1,249	1,447	1,920	
2010	183	194	377	197	1,223	1,420	1,797	
2009	136	171	307	256	1,090	1,346	1,653	
2008	95	86	181	258	1,104	1,362	1,543	

The following table shows how, across Canada, CSAs have been obtaining an increasing share of residency positions available through the CaRMS matching process (although, as noted above, many remain unmatched).

TABLE 41

Annual Match Results for Active IMGS 2008 – 2001 Matched Applicants									
	CS	SA	Othe	TOTAL					
	#	%	#	%					
2011	182	47.9	198	52.1	380				
2010	183	48.2	197	51.8	380				
2009	136	34.7	256	65.3	392				
2008	95	26.9	258	73.1	353				

Source: CaRMS national data

In Ontario, data from the Centre for the Evaluation of Health Professionals Educated Abroad indicate how the ratio of CSAs to immigrant IMGs has shifted over the past five years in Ontario. The numbers are based on registration in the pre-residency training and orientation programs, which are mandatory for all IMGs accepted into residency positions in the Ontario faculties of medicine.

TABLE 42

Orientation to Training and Practice in Canada Program for Specialists Pre-Residency Program for Family Medicine CSA and Immigrant IMG Cohort Data 2007 – 2011									
	Total Candidates	CSAs	Immigrant IMGs	% of CSAs	% of Immigrant IMGs				
2007	100	15	85	15%	85%				
2008	83	20	63	24%	76%				
2009	229	78	151	34%	66%				
2010	211	101	110	48%	52%				
2011	231	120	111	52%	48%				
TOTAL	854	334	520	39%	61%				

Source: Centre for the Evaluation of Health Professionals Educated Abroad

EVOLUTION OF IMG PROGRAMS IN ONTARIO

Prior to 1986, graduates of unaccredited medical schools who passed the MCCEE could apply for internships along with all other applicants although they had to defer to Canadian graduates in priority of placement. Also prior to 1986, when they were eliminated, unfunded internships were often available to candidates who failed to secure funded spots.³⁸

- ACCESS! Task Force, 1989

Table 43 shows the succession of IMG programs in Ontario over the years.

TABLE 43

	History of Ontario Training and Assessment Positions for International Medical Graduates																							
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	IMG- ONTARIO																							
																	Oi	VIAN						
															API	MG								
							Ontario International Medical Graduate																	
											_	gram /IGP)												
Pre-Internship Program (PIP)																								
87/ 88	88/ 89	89/ 90	90/	91/	92/	93/	94/	95/ 96	96/ 97	97/ 98	98/	99/	00/	01/	02/	03/	04/	05/	06/ 07	07/ 08	08/	09/ 10	10/	11/ 12

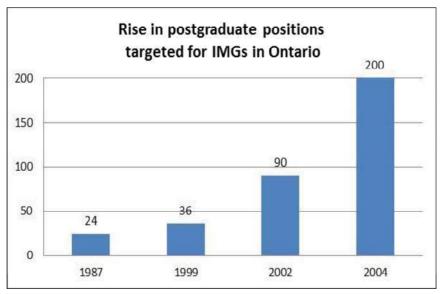
Programs to select IMGs for postgraduate medical training in Ontario began 25 years ago with the Pre-Internship Program (PIP). Prior to 1986, IMGs could approach program directors in Ontario faculties of medicine to seek postgraduate training positions, but there was no formal process. IMGs who failed to obtain a funded position were sometimes able to obtain an unfunded position.

Figure 12 shows how the number of designated IMG postgraduate positions has risen in Ontario since they began in 1987.

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³⁸ Ontario. Ontario Ministry of Citizenship, *Access! Task Force on Access to Professions and Trades in Ontario*, Peter A. Cumming, Chair, Enid L. D. Lee and Dimitrios G. Oreopoulos, Commissioners. (Toronto: Publications Ontario, 1989. (Report)), 288.

FIGURE 12



Source: Ontario Ministry of Health and Long-Term Care

As noted earlier, the number of IMGs accepted into postgraduate programs can be higher than the number of designated positions. For example, IMGs may fill non-designated positions in the second iteration of the CaRMS match.

PRE-INTERNSHIP PROGRAM (PIP)

1987/88 to 1993/94

The Pre-Internship Program was a formal program that offered 24 rotational clerkship positions to evaluate and upgrade clinical and language skills of IMGs as a prelude to internship positions. The top 72 scorers on an entrance exam were invited to do an OSCE and interview. The top 24 candidates were then invited to attend the clerkship program, which was similar to the fourth year of medical school in Canada. After successfully completing the clerkship, IMGs were granted an internship position funded by the Ministry of Health. Applicants must have resided in Ontario for the previous 12 months and must have passed the Medical Council of Canada's evaluating exam.

Part of the genesis for the Pre-Internship Program was a legal challenge by several IMGs who argued that the preferred access to residency positions enjoyed by Canadian medical graduates contravened Section 15 of the *Charter*. This issue generated media reports at the time about "why Polish doctors were stuck delivering pizzas." ³⁹

[99]

³⁹ CBC Digital Archive, description of "Monitor" (current affairs show running from 1984 to 1990). Retrieved from http://archives.cbc.ca/programs/499/.

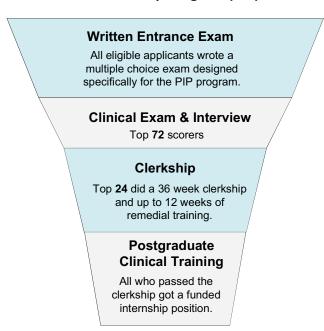
The number of positions (24) was based on a calculation related to the percentage of Ontario residents who were successful on their first application to medical school. Having a set number of positions was also seen as a way for government to control health care expenditures in light of projections of physician surpluses. The positions were available only for family medicine and not for other specialty programs.

The rationale for the clerkship component was to enable IMGs to obtain clinical experience in the Canadian medical system and to demonstrate their readiness to assume responsibilities in the less-supervised environment of a medical resident. PIP participants had to pay a fee for the clerkship (\$1,200 initially, later increased to \$2,000).

IMGs were assigned to faculties of medicine for the clerkship positions by lottery. Acceptance decisions were made by the IMG Director and committee members. A mini-match for internships was conducted by the Council of Ontario Universities.

The Pre-Internship Program was first introduced as a three-year pilot program coordinated by the Ontario Ministry of Health, the College of Physicians and Surgeons of Ontario, and the Council of Ontario Faculties of Medicine. The program had been recommended by a Joint Working Group of Graduates of Foreign Medical Schools. The PIP and its successor programs (Ontario IMG Program and IMG-Ontario) were administered by the University of Toronto.

Pre-Internship Program (PIP)



PRE-RESIDENCY PROGRAM (PRP)

The Pre-Residency Program was in place during the time of the Pre-Internship Program, although we were unable to confirm when it began. Under the PRP, faculties of medicine assessed IMG applicants, over a period of four to 12 weeks, for suitability to fill postgraduate positions unoccupied by Canadian medical graduates in specialty programs. There was no standardized assessment process and the number of positions depended on available vacancies each year. These were funded and paid positions. The PRP was more a process than a program, and any faculty of medicine could choose to participate.

ONTARIO INTERNATIONAL MEDICAL GRADUATE PROGRAM (OIMGP)

1994/95 to 2003/04

The Ontario IMG Program was essentially a continuation of the Pre-Internship Program under a new name. "Internship" was removed from the name of the program following changes in Ontario's broader medical education system in July 1993. At that time, the College of Physicians and Surgeons of Ontario replaced the pre-licensure requirement of a one-year rotating internship with certification by either the College of Family Physicians of Canada (minimum of two years' residency) or the Royal College (minimum four years' residency). These changes had financial implications for the government in funding longer periods of training, including training for successful graduates of the OIMGP clerkship program who were assured of funding for their subsequent postgraduate training.

In 1994, around the time that the Ontario IMG Program took effect, Ontario developed an integrated physician resources planning strategy to manage and control the number of physicians educated and practising in the province. The plan was designed to be consistent with the National Action Plan on Physician Resources Management, which included, for example, reducing undergraduate enrolment by 10% effective 1993.

Of the 24 OIMGP positions, 12 were situated at the University of Toronto and three went to each of the four other medical schools in Ontario. The number of positions increased to 36 after the 1999 McKendry Report and to 50 in 2002 after the 2000 Expert Panel on Health Professional Human Resources. When the positions were increased to 36, specialty positions became available in addition to family medicine.

Both McKendry and the Expert Panel talked about the need to increase the number of physicians in Ontario and the opportunity for IMGs to help. The Expert Panel's report, "Shaping Ontario's Physician Workforce," advocated increasing opportunities for qualified practice-ready IMGs. A mini-match was

approved by the Council of Faculties of Medicine and coordinated by the Council of Ontario Universities. In addition to application and test fees, those selected were charged \$2,000 for tuition.

The purpose of the program was to maintain a standardized approach to evaluating and training IMGs to Canadian standards. It was also a means of enhancing control of the growth of IMGs in the physician human resource supply and control of future health care expenditures. All the positions were targeted to family medicine and general specialties needed in smaller communities across Ontario.

IMGs who entered postgraduate training through the program constituted "Pool B" in the Pools Framework implemented by the Council of Ontario Faculties of Medicine in 1994/95. The Pools Framework was developed to help control the overall number of new physicians able to practise in Ontario and to ensure that all qualified Ontario/Canadian undergraduates (citizens/permanent residents) received postgraduate placements despite the overall decrease in positions. There were five Pools, and only Pools A and B were eligible to become physicians in Ontario.

ASSESSMENT PROGRAM FOR INTERNATIONAL MEDICAL GRADUATES (APIMG)

2002/03 to 2003/04

The Assessment Program for IMGs provided a six-month assessment for physicians who had practised medicine or been in training in an eligible specialty for 12 months within the previous three years. It was the precursor of the current six-month practice ready assessment. The program was developed in response to the 1999 McKendry Report and the 2000 Expert Panel on Health Professional Human Resources. The target was 40 positions. Added to the 50 entry positions in the OIMGP, this brought the total to 90 positions targeted for IMGs.

The candidates had to be graduates of medical schools approved by the World Health Organization and fully qualified and licensed to practise in their specialty in their home country. They also had to have demonstrated language fluency and passed the Medical Council of Canada's evaluating exam and Part 1 of the qualifying exam.

Candidates did not have to be Canadian citizens or permanent residents, and so could apply from outside Canada. Training was provided, if required (up to one year in family medicine or two years in specialty postgraduate training). This provided an accelerated route as an alternative to the OIMGP.

Candidates who met the basic eligibility criteria in a paper review then participated in a discipline-specific selection process with the relevant program directors. This included an interview, written examination, and clinical skills

assessment. Upon passing the program, they could move on to take the national certification examinations. Others were eligible for one to two years of additional postgraduate medical training, unless their skills were assessed as being too low to consider remedial training.

Participants received a stipend during the assessment, as they do under the current practice ready assessment program. Candidates offered a position were required to establish a five-year return of service agreement with a community that required their services. This was the first time return of service was required in Ontario.

APIMG was administered by the Council of Ontario Universities.

IMG-ONTARIO

2004/05 to 2006/07

IMG-Ontario was established as a centralized information, evaluation, and training centre for IMGs. It replaced the OIMGP for access to entry-level positions and APIMG for advanced-level assessments. At first, the program was called the Ontario IMG Clearinghouse, but the name was soon changed (by June 2004). In 2004, the Ontario government also increased the targeted positions for IMGs from 90 to 200.

The decision to establish IMG-Ontario flowed from the government's 2002 "8-Part Strategy" to reduce barriers to registration, assessment, and training for IMGs and other non-licensed physicians. In part, it was a response to the 2002 CPSO-led Physician Resource Task Force on IMGs. The government announcement regarding IMG-Ontario indicates that the program was developed by the Ministry of Health along with partners at the Council of Ontario Faculties of Medicine and the College of Physicians and Surgeons of Ontario.

IMG-Ontario was housed at the University of Toronto. Initially, it had four possible placement options: clerkship, first-year residency (PGY1), second-year residency for specialties only (PGY2), or practice ready assessment. In 2006/07, the clerkship option was removed.

Eligible IMGs took a written exam and their files were reviewed. The top candidates were invited to do an objective structured clinical examination (CE1 for first-year residency, CE2 for second-year residency or practice ready assessment). After completing the clinical exam, candidates were ranked according to their scores and offered positions based on the ranking. In 2006/07 the program began to accept Part 1 of the Medical Council of Canada qualifying exam as the written exam instead of requiring applicants for first-year residency positions to take an IMG-Ontario exam. These changes were designed to improve transparency and consistency and to reduce duplication and the number of exams.

The first 12 weeks of the residency program were the Assessment Verification Period, after which the faculties made a recommendation on the candidate's suitability to the College of Physicians and Surgeons of Ontario. IMGs were also required to sign return of service agreements to work in underserviced areas for up to five years.

In July 2005, IMG-Ontario's eligibility criteria was amended to allow Canadian citizens and permanent residents studying medicine abroad (CSAs) to apply for IMG positions in their final year of medical school, rather than having to first obtain a medical degree. That enabled this cohort of IMGs to move into residency without interruption in their training. It also increased the number of applicants eligible for the program. Also in 2005, IMGs became eligible to compete for non-designated positions left vacant after the first and second iterations of the CaRMS match. In 2006, IMGs became eligible to participate in the second iteration.

In 2005, IMG-Ontario also developed a two- to three-week pre-residency orientation program for family medicine. This evolved into a mandatory fourmonth pre-residency program in 2007. A five-week version for specialty programs was launched in 2009, subsequently became mandatory, was later reduced to four weeks, and is currently three weeks with an online component.

Changes to IMG-Ontario announced in 2006 included shifting the selection of candidates for residency positions from IMG-Ontario to the faculties of medicine. The faculties had been concerned that individuals were being assigned to them based simply on exam scores, and that their main role in the selection was to indicate how many positions they would offer.

CURRENT MODEL (CEHPEA, CARMS, ETC.)

2007/08 to Present

IMG-Ontario was disbanded in 2007 and responsibilities were divided among four bodies, thus formally separating the assessment, selection, placement, and counselling roles.

TABLE 44

Current Model for IMG Access to Postgraduate Positions								
	Role	Description						
Access Centre	Counselling	In December 2006, the Access Centre for Internationally Educated Health Professionals opened as a department of the Ministry's HealthForceOntario Marketing and Recruitment Agency. The Access Centre provides free counselling and support services to internationally educated health professionals.						
СЕНРЕА	Assessment	In April 2007, the Centre for the Evaluation of Health Professionals Educated Abroad began providing optional assessments for IMGs seeking first- or second-year residency positions or practice ready assessment positions in Ontario. In 2011, the provincial clinical exam for first-year applicants (CE1) was replaced with a national clinical exam (NAC OSCE). CEHPEA also runs mandatory pre-residency programs for IMGs selected into first-year residency programs. CEHPEA is a not-for-profit organization funded by the Ministry.						
Faculties of Medicine	Ranking	As of 2007, the faculties of medicine are responsible for interviewing and ranking IMG candidates for first-year residency positions. They also interview and select IMGs for second-year and practice ready assessment positions.						
CaRMS	Placement	As of 2007, IMGs apply for PGY1 residency positions through a dedicated stream in the CaRMS match. As of 2009, IMG and CMG positions are blended in the second iteration. Prior to 2009, there were designated positions in both the first and second iterations.						

A major difference between the current and previous models is that, for IMGs seeking access to entry-level positions, the clinical assessment is now voluntary instead of mandatory. A major exception is the joint selection process for family medicine, which evaluates all but very recent graduates on their scores on that exam in order to determine who will be granted a file review and interview. Typically, specialty programs indicate on the CaRMS website that the exam is strongly encouraged, recommended, or preferred.

The objective in the decision to make the clinical exam optional was to accommodate CSAs who, it was thought, could not take it in their final year of medicine in time to apply for a residency position and thus had to wait a year. Another objective was to give IMGs a choice in light of the expense of taking the exam.

FIRST-YEAR RESIDENCY POSITIONS (PGY1)

IMG applicants apply to CaRMS for residency positions. They must be Canadian citizens or permanent residents, they must have graduated from an acceptable medical school, and they must have passed the Medical Council of Canada

evaluating exam. If the language of undergraduate medical education was not English or French, they must also have passed one of the specified tests for English or French proficiency. As noted above, applicants have the option of taking a clinical assessment from CEHPEA (formerly CE1, now NAC OSCE) or a comparable agency from another province to strengthen their portfolio.

The programs review applications and determine which candidates they will interview. After the interviews, applicants rank medical schools and the medical programs rank applicants. The CaRMS algorithm establishes the match that places applicants into residency positions.

Successful applicants must take a pre-residency or orientation program administered by CEHPEA. The family medicine pre-residency program began in 2007/08. It is currently a four-month program, including six weeks in the classroom and time at the residency site. The specialty Orientation to Training and Practice in Canada began in 2008/09. It was reduced from five weeks to four in 2010, and is now three weeks plus an online component. As was the case with IMG-Ontario, the first 12 weeks of the residency are the Assessment Verification Period, and residents must sign a return of service agreement.

ADVANCED-LEVEL POSITIONS

Before CEHPEA advertises advanced-level positions, the faculties of medicine indicate which specialty programs have capacity to create a position. The number of positions identified as advanced positions form part of the 200 designated positions for IMGs.

Eligibility requirements for applying for the advanced-level positions are the same as for first-year positions, but with the following additional requirements:

- All: Must have passed Part 1 of the Medical Council of Canada qualifying exam in addition to the evaluating exam
- Second-year entry: Must have completed at least one year of postgraduate medical education in the specialty area
- Practice ready assessment: Must have experience in an independent professional practice within the past five years and be board certified

Eligible candidates write a Specialty Written Exam (SWE) and a Specialty Specific Clinical Exam (CE2). For some specialties, program directors also require candidates to complete the CE1 (now NAC OSCE). Candidates deemed eligible by CEHPEA are interviewed by a panel of program directors or other postgraduate faculty members.

After the interviews, the faculty interviewers meet to identify candidates who would be acceptable to enter the system in a second-year residency position or in a six-month practice ready assessment. The decision is based on exam results, a review of prior clinical experience, reference letters, and interview

scores. After discussion, the program directors decide which of the acceptable applicants will be offered an advanced-level position.

The six-month practice ready assessment takes place in a supervised clinical setting at an Ontario faculty of medicine. The purpose is to ensure that these physicians are indeed ready for practice in an Ontario setting. If deemed practice ready at the end of the six months, the individual may apply for certification examinations from the Royal College and for registration with College of Physicians and Surgeons of Ontario. Alternatively, they can be assigned up to two years of postgraduate training, or they can be dismissed from the program. IMGs receive a stipend of \$5,000 per month during the sixmonth practice ready assessment. Those assigned to a residency position receive a salary that is the same as the salary for residents who graduated from Canadian or US medical schools.

As with IMGs selected for first-year residency positions, individuals selected for second-year residency or practice ready assessment positions must sign a return of service agreement. However, practice ready assessment participants are not required to complete an Assessment Verification Period.

7. OTHER PROVINCES

This section looks at the features of IMG programs in British Columbia, Alberta, Manitoba, and Quebec. These four provinces are illustrative of how approaches can vary across the country. The information is based on our telephone interviews with contacts in these jurisdictions, supplemented by a review of websites and other available materials.

ACCESS TO FIRST-YEAR RESIDENCY POSITIONS

DESIGNATED POSITIONS FOR IMGS

BRITISH COLUMBIA

The Ministry of Health Services of British Columbia funds a number of designated postgraduate positions for IMGs each year. In 2005, the number was raised from six to 18, with 12 positions in family medicine and six in specialty programs. The number of family medicine positions was increased to 13 in 2011. Subspecialty positions are not offered. There is a possibility that the number of family medicine positions will increase over the next five years.

ALBERTA

Alberta had 40 IMG positions in 2011, compared with 11 in 2001 when the provincially funded Alberta International Medical Graduate (AIMG) program began. The AIMG Steering Committee recommends an annual allocation of the available AIMG residency positions among family medicine and the other general specialties, based in part on the residency programs' willingness and ability to accept AIMG residency applicants. In 2001, the founding year of AIMG, all positions were allocated to family medicine. Positions are now allocated to other general specialties, but the majority remains in family medicine. Attached to each AIMG residency position is additional funding to support the additional mentoring IMGs require.

MANITOBA

In Manitoba, there are no designated positions for IMGs. IMGs and graduates of Canadian medical schools compete together for first-year residency positions. In 2011, approximately 40 IMGs obtained residency positions in this way.

QUEBEC

In Quebec, there are no designated positions for IMGs. Instead, 65 positions have been added to the total number for graduates of Quebec medical schools. The government's manpower planning committee allocates the positions to the province's four medical schools. The allocation is approximately 50% family medicine and 50% other specialties.

PRE-APPLICATION PROCESS

QUEBEC

Before applying for a residency position in Quebec, IMG applicants must first obtain recognition of the equivalence of their medical degree from the Collège des médecins du Québec. There is no citizenship requirement. Any degree from a university recognized by the Foundation for Advancement of International Medical Education and Research is accepted. The College will grant the recognition if the applicant has also passed the Medical Council of Canada evaluating exam, Part 1 of the qualifying exam, and a clinical exam. The clinical exam can be either the NAC OSCE (previously CMQ) or Part 2 of the qualifying exam.

Once the Medical Council of Canada makes Part 1 of the qualifying exam available internationally, the Collège will consider removing the requirement for IMGs to pass the evaluating exam as well. Part 1 of the qualifying exam is more demanding than the evaluating exam, contains a section on clinical decision-making, and has Canadian content.

The clinical exam is mandatory for IMGs in Quebec because the medical school programs want some sense of the applicants' clinical skills. Candidates pay the full cost of the NAC OSCE or Part 2 of the qualifying exam (\$1,950). This cost is the same as for graduates of Canadian medical schools who take Part 2, plus \$400 for opening a file.

APPLICATION PROCESS

BRITISH COLUMBIA

The British Columbia IMG program is administered by IMG-BC, a provincially funded body based at St. Paul's Hospital in Vancouver.

Applicants fill out a two-part online application that establishes eligibility. This requires proof of graduation and transcripts from a recognized medical school, but medical students in their final year may apply as well. Applicants must be Canadian citizens, permanent residents, landed immigrants, or refugees. They must have passed the Medical Council of Canada's evaluating exam, and scores on Part 1 and Part 2 of the qualifying exam will be reviewed if taken.

Applicants must also provide proof of residence in BC for one year. The program recognizes that candidates may have been out of the province for education purposes.

ALBERTA

The Alberta International Medical Graduate Program (AIMG) assesses IMGs for placement in dedicated postgraduate residency positions, in family medicine

and other general specialties, at the University of Alberta and the University of Calgary.

AIMG is led by a steering committee with representatives from the Ministry of Health and Wellness, the College of Physicians and Surgeons of Alberta, Alberta Health Services, the Alberta Rural Physician Action Plan (an organization that trains, recruits, and retains physicians for rural Alberta), the Alberta IMG Association (an advocacy group for IMGs), and the province's two faculties of medicine.

IMGs have approximately two months to apply on line to AIMG, beginning in May. Applicants must show proof of graduation and transcripts from a recognized medical school that has been in existence for at least ten years. They must also include three reference letters, a personal statement, and scores from the Medical Council of Canada's evaluating exam and from Part 1 of the qualifying exam.

Language proficiency is indicated by scores on the Test of English as a Foreign Language Internet-Based Test (TOEFL-iBT) or the International English Language Testing System (IELTS). Following a recent evaluation of the Canadian Language Benchmark Assessment (CLBA), it was decided to no longer accept CLBA as a sufficient test of language skills.

Applicants must also provide proof of residence in Alberta for at least six weeks prior to the application deadline. Albertans studying abroad must demonstrate two years or more in high school or a post-secondary institution in Alberta.

AIMG conducts an initial review to ensure that the application is complete. Applicants select up to five disciplines to which they wish to be matched.

QUEBEC

Once the Collège des médecins du Québec has granted equivalence recognition, the IMG may apply for residency at one or more of the four medical schools, in as many programs as they wish. The CaRMS matching system is used for both iterations.

A recent Human Rights Commission decision highlighted the fact that available positions remained unfilled after the selection process. There is debate over whether this is primarily because Quebec graduates are going elsewhere or because of an unwillingness to take IMGs.

PRE-MATCH SELECTION PROCESS

BRITISH COLUMBIA

IMG-BC conducts a file review to select 70 applicants for a mandatory clinical exam, which is now the national exam (NAC-OSCE).

Since 2005, the 35 top scorers on the clinical exam are also offered the opportunity to take a one-week orientation program, followed by a 12-week clinical assessment prior to the CaRMS match. The assessment does not pass or fail candidates, but the selection committee uses the evaluations to assist in ranking candidates. The orientation and clinical assessment have been found to be valuable tools in assessing candidates. The results have also been found to be a more reliable discriminator than the clinical exam alone, especially for family medicine.

Individual residency programs decide on the ranking of applicants for the CaRMS match. In family medicine, the program director is assisted by an IMG residency committee selected for its breadth of teaching experience, familiarity with IMG issues, and awareness of community needs.

ALBERTA

Based on its assessment of completed applications, AIMG develops a list of approximately 150 applicants to invite to a clinical exam. In the past, the exam has been an AIMG exam and was offered in September at the University of Alberta in Edmonton and the University of Calgary. In the future, AIMG will use the NAC OSCE. If the number of eligible applicants exceeds capacity, the evaluating exam scores are used to narrow down the applicants invited to take the clinical exam.

The Alberta program now has two intakes during their annual assessment cycle. The clinical exam for the first intake is in September and in March for the second. CSAs in their final year of medical school can take the clinical exam at either of these two intakes, assuming that they meet the eligibility requirements.

Applicants who pass the clinical exam are invited to participate in Multiple Mini-Interviews. When necessary, clinical exam scores are used to limit the number to be interviewed. There are nine interview stations, with interviewers including professionals from medicine, other health disciplines, and human resources. The multidisciplinary approach is said to work well because the Multiple Mini-Interviews test communication and problem-solving skills—unlike the clinical exam, which is content-based and has right and wrong responses. In the Multiple Mini-Interviews, candidates are given scenarios and asked how they would deal with them. Interviewers ask probing questions to help elicit complete answers. At each station, candidates are given a rating, such as acceptable or excellent, and there is a place on the form to flag concerns.

The Multiple Mini-Interviews format was introduced in 2007. Although it is still too early to determine its role in predicting success in residency or in certification exams, AIMG officials report that an evaluation after the first year concluded that it demonstrated good reliability and validity, and that it was

widely accepted by applicants and examiners. The AIMG plans to continue using this interview format and has invested in research to assess the reliability and stability of individual stations.

Alberta modelled its interviews on the McMaster University Multiple Mini-Interviews process. The purpose was to move away from a one-hour interview with a single panel to a structured process in which each candidate would be seen by nine different people. This is thought to provide a more objective evaluation of an individual's interview performance.

Each residency program director receives a package from the AIMG for the IMGs who applied to their program. The package includes the completed application (including scores from the MCC evaluating exam and Part 1 of the qualifying exam, letters of reference, the clinical exam score, and the Multiple Mini-Interviews report). Program directors then decide who will be interviewed and how the applicants will be ranked. In some cases, program directors choose not to hold interviews, instead relying wholly on the material provided by the AIMG. The AIMG has no role in the selection process at this stage, but has observed that the program directors rely strongly on the clinical exam and Multiple Mini-Interviews results.

Beginning in 2012, the clinical exam and Multiple-Mini-Interviews process will be offered twice to take advantage of the NAC OSCE, and to better accommodate CSAs from both northern and southern hemisphere medical schools as well as applicants generally.

RESIDENCY MATCH

BRITISH COLUMBIA

All candidates who pass the clinical exam are entitled to apply to the CaRMS first iteration for one of the designated positions, whether or not they also took the one-week orientation and 12-week clinical assessment. If any of the designated positions remains unfilled after the first iteration, candidates may apply in the second iteration for these and any unfilled positions from the 250 non-designated CaRMS positions.

ALBERTA

IMGs applying for residency positions in Alberta do not participate in the first iteration of the CaRMS residency match. Instead, IMGs who meet the eligibility criteria, including residency in Alberta, apply to the AIMG for one or more of the funded positions available for IMGs. The AIMG administers a separate matching process for this.

In 2011, 45 IMGs secured positions in the Alberta match. All of them were permitted to enter the program, even though the number exceeded the 40 positions designated for this stage of the process.

The AIMG match takes place in December. Applicants assessed by AIMG as eligible and who are not matched to an AIMG residency position may apply in the second iteration of the CaRMS match. In 2011, up to 10 positions were available for IMGs at this stage. However, no candidates were successful in the second iteration that year.

MANITOBA

In Manitoba, IMGs can compete for entry-level residency positions in the CaRMS process with graduates of Canadian medical schools.

QUEBEC

As in Manitoba, IMGs in Quebec can compete with CMGs for entry-level residency positions in the CaRMS process. The difference is that in Quebec, additional positions are added in recognition of the fact that IMGs are also applying.

POST-MATCH PROCESS

ALBERTA EXTERNSHIP PROGRAM

Upon being matched to a residency position, IMGs begin a variable 16-week externship program in February. All or part of the externship may be waived, based on a determination by the candidate's residency program director. The bulk of the externship is run by the family medicine or other specialty program at the site where the residency will take place. In addition, the AIMG runs orientation workshops that are a mandatory part of the externship.

The on-site component of the externship is similar to the experience CMGs receive in the clerkship year. It includes both classroom and clinical work, as well as exercises that involve the use of medical, contextualized language with standard patients. There are several rotations and continuous evaluation by preceptors to ensure that participants are reaching the expected benchmarks. The program director may require externs to participate in extra remediation in some cases.

Externs receive \$1,050 per month while in externship. Preceptors are paid \$2,000 a month to manage an extern.

QUEBEC PRE-RESIDENCY PROGRAM

IMGs who obtain a residency position attend a pre-residency program at the university where they have been selected. For family medicine, the duration is four to five weeks. For the other specialties, the program is less structured.

RESIDENCY PROGRAM

BRITISH COLUMBIA

Applicants matched to a family medicine position complete their residency program at St. Paul's Hospital. This program, which began in 2005, is the first in North America to create a training site specifically for IMGs, with the added advantage that they work alongside Canadian-trained residents. The IMG residents in family medicine at St. Paul's receive extensive exposure to ethical, cultural, and behavioural medicine issues and spend more time analyzing doctor-patient relationships and communication issues.

IMGs matched to specialty positions are integrated into residency programs through the University of British Columbia, which uses hospitals throughout the province for training.

Initially, the IMGs in the IMG-BC family medicine program generally performed as well as other residents in their program evaluations, but not as well in the national CFPC certification exam when compared with all BC residents across the various hospital sites. However, IMGs have progressively improved their performance and their results are now comparable with those of their Canadian-trained colleagues. Much effort has been directed to preparing the IMGs for the certification exam, particularly the Simulated Office Orals where IMGs had historically done poorly. The director of IMG-BC remarked that, "The CFPC results have improved dramatically since we have taken more time to teach our residents the techniques required for exam success."

ALBERTA

If selected AIMG candidates pass the externship (and the failure rate is very low), they begin their residency along with CaRMS-selected residents in July. Applicants matched in the second iteration of CaRMS do their externship later and consequently may begin their residencies off cycle.

AIMG officials report that over the period of the program, the pass rate on CFPC/Royal College national certification exams has been very high (98% in a 2008 evaluation), although it was lower on the first try in 2010.

QUEBEC

All residents (CMGs and IMGs) start at the same time (July 1st). It is felt that this is important to maintain collegiality and cohesion among the residents. They must be Quebec residents when they begin their residency training. There is no probationary or assessment verification period, but IMGs may be assigned to easier rotations at the start of the residency period as a period of adjustment.

Quebec does not offer advanced-level residency placement. All IMGs enter in the first year, but they can be fast-tracked and authorized to apply to write

their certification exams early. It is for the university to decide whether they are ready early, provided that they have completed the minimum period of residency required by the Royal College.

The funding is assigned to the position rather than the resident and it continues as long as necessary. This means that residents may take extra training or return for more residency training if they fail the certification exam or are not considered ready at the end of the normal residency period.

All residents must take the ALDO-Québec Educational Activity (a constitutional, legal, and ethical workshop that is required to obtain a licence to practise medicine) and the relevant national exams. A recent research report looked at the success rates of Quebec IMGs in pre-residency and family medicine certification exams. ⁴⁰ In both cases, IMGs did much worse than graduates of Canadian and US medical schools (CMGs). In the pre-residency clinical exams, their average success rate was below 50%, versus 98% for CMGs. For the national certification exam administered by the College of Family Physicians of Canada, the average success rate for IMGs was 56%, versus 93.5% for CMGs. Because of the way residency is funded in Quebec, the candidate can return for more training. Success rates are better on the second or third attempt, but still lower than the CMGs' rates. Subsequent research is showing that IMGs who go back and do the two-year clerkship do very well in the exams.

RETURN OF SERVICE

Policies about return of service agreements, and to whom they apply, vary by province. The descriptions below apply to IMGs who obtain first-year residency positions. (The section following this one describes "Additional IMG Programs," some of which include return of service components.)

BRITISH COLUMBIA

IMGs must complete a return of service period in a rural, underserviced British Columbia community. Family medicine residents complete a two-year return of service and specialist residents complete a minimum of three years.

ALBERTA

There is no return of service requirement in Alberta for IMGs entering first-year residency positions.

⁴⁰ See MacLellan, A-M, Brailovsky, C., Rainsberry, P, Bowmer, I. & Desrochers, M. (2010). Examination outcomes for IMGs pursuing or completing family medicine residency training in Quebec. *Canadian Family Physician*, Vol 56: September 2010.

MANITOBA

There is no general return of service requirement in Manitoba. However, in family medicine, there is a rural and remote stream. Candidates selected for this stream have a two-year return of service requirement.

QUEBEC

There is no return of service requirement for IMGs in Quebec residency programs.

CANADIANS STUDYING ABROAD

BRITISH COLUMBIA

Apart from steps taken to recognize the circumstances of those applying in their final year of medical school, CSAs and immigrant IMGs are treated alike. No CSAs were selected in 2011 for any of the designated positions. One CSA was selected in 2010.

ALBERTA

Adjustments have been made to enable medical students in their final year to complete the process. They are permitted to do the clinical exam and Multiple Mini-Interviews before they have their results from Part 1 of the qualifying exam. They can then participate in the first externship available after graduation. Medical students from the southern hemisphere who graduate in November can begin the process before graduation, and if successful, do the February externship.

The program does not publish data on the breakdown between immigrant IMGs and CSAs. However, last year's national report from the Canadian Post-M.D. Education Registry (CAPER) shows that the proportion of CSAs is growing. This was confirmed by AIMG personnel.

MANITOBA

Manitoba reports that the number of CSAs has been growing steadily, and that more than 50% of the IMGs selected in 2011 were CSAs.

ADDITIONAL IMG PROGRAMS

QUEBEC

CLERKSHIP PROGRAM

The Quebec clerkship approach was implemented about 10 years ago. If medical students withdraw from or are asked to leave medical school, universities can replace them with IMGs, who complete the full two-year

intensive clerkship and receive a Quebec medical degree. The admission process is managed by the medical school.

The graduates do very well in the certification exams. Approximately eight IMGs per year come through this program, which is seen as very successful. We have been advised that the two years in the medical school environment ensures that the IMGs acquire the skills needed to succeed in residency and the certification exam.

BRIDGING PROGRAM

Quebec has a new program for IMGs who obtained equivalence recognition from the Collège but were unsuccessful in securing a residency position. The purpose of the program is to improve their chances of obtaining a residency position when they apply again. The program is run by a non-profit organization created for this purpose. It involves an initial clinical exam and a four-month bridging program. The program is funded by the government and is expected to produce about 32 candidates per year.

MANITOBA

Manitoba has three accelerated programs. Two are for family medicine and one is for other specialty programs. The following information applies as of August 2011.

MEDICAL LICENSURE PROGRAM FOR INTERNATIONAL MEDICAL GRADUATES

This program is for physicians with previous experience in family medicine/general practice. It consists of four weeks of orientation and one year of residency-type training, followed by practice in a rural area under a conditional licence. This is a joint initiative of three organizations: Manitoba Health, the University of Manitoba, and the College of Physicians and Surgeons of Manitoba. It is located at the University of Manitoba and has been operating since 2001.

Applicants must be permanent residents or Canadian citizens and meet language proficiency requirements. They must have passed the Medical Council of Canada evaluating exam, Part 1 of the qualifying exam, and the NAC OSCE. A change being considered is to require the NAC OSCE at the time of application. Applicants must have had one year in general practice at some point and must also have worked as a physician within the past seven years. Language proficiency requirements may change to rely on the Test of English as a Foreign Language and no longer accept the option of the Canadian Language Benchmark Assessment.

A select number of applicants are invited to a 30-minute interview. Two or more interviewers independently rate the applicants' answers. A committee reviews the applications and decides who will be accepted into the program.

The weighting is 10% for application details, 50% for the NAC OSCE, and 40% for the interview. In 2011, there were 225 applicants and 19 were accepted.

Before beginning the program, accepted candidates obtain an education registration with the College of Physicians and Surgeons of Manitoba. The Physician Resource Coordination Office assists them in securing a written offer of rural employment with a sponsor, which can be a Regional Health Authority, a private clinic, or a hospital. They are expected to have a sponsor before they start the one-year training component. The contract with the sponsor will include a return of service requirement, usually for three years.

The training component involves 13 four-week postgraduate rotations, taken alongside other residents. IMG physicians are evaluated after each rotation. Failure in any one rotation results in remediation. Failure in any two rotations will result in dismissal from the program.

After successful completion of the program, IMGs can obtain a conditional licence to work for their sponsor employer. They are assigned practice advisors and undergo mandatory audits. They have five years to obtain their Medical Council of Canada Licentiate and seven years to pass the certification exam of the College of Family Physicians of Canada. Return of service obligations apply.

Recently, the program has tightened up admission to the program so that those unlikely to succeed are identified earlier in the process. All of the 19 successful candidates in 2011 had completed both Part 1 and Part 2 of the Medical Council of Canada's qualifying exams.

INTERNATIONAL MEDICAL GRADUATE ASSESSMENT FOR CONDITIONAL LICENSURE

This program, which began in 2006, offers an accelerated route to licensure for family physicians who are "practice ready." Applicants must have completed two years of acceptable postgraduate training, or one year of acceptable postgraduate training and at least three years of practice experience in the past five years.

Eligible applicants complete a Clinician Assessment and Professional Enhancement (CAPE). This is a three-day assessment conducted through the Office of Continuing Medical Education at the University of Manitoba. CAPE has four components: multiple choice questions, a structured oral interview, therapeutics assessment, and clinical and communication skills evaluation using standardized patient scenarios. The top candidates from the assessment are invited to a 30-minute interview with at least two interviewers. Applicants are expected to apply to the College of Physicians and Surgeons of Manitoba for conditional licensure upon completing the assessment if they are shortlisted for an interview.

As the committee reviews the applications, the weighting is 10% for application details, 50% for CAPE, and 40% for the interview. The top applicants are offered positions in the program. From 2006 to 2010, the admission rate was 57%. In the 2011 assessment year, 73 candidates applied and five were admitted, for an admission rate of 6.8%. Once again, this reflects a decision to tighten up the admission process at the early stages. As in the Medical Licensure Program, here too the successful candidates had completed both parts of the Medical Council of Canada qualifying exams.

After acceptance, candidates obtain rural employment with a regional health authority, private clinic, hospital, or other employer that will fund their subsequent assessment. The Physician Resource Coordination Office assists candidates in connecting with potential employers. The contract with the employer will contain a return of service requirement of two to three years. Candidates also take a four-week structured orientation (in Winnipeg), which prepares them for the Canadian health care system, followed by a three-month assessment (which may be in multiple locations).

As with the Medical Licensure Program, successful candidates are assigned a mentor and practice supervisor, are subject to audits, and have five years to obtain their Licentiate and seven years to pass the national certification exam. There are no fees for the two family medicine programs, although there is a fee for the conditional licence. Currently, there is no language requirement for the program, but it is expected that the Test of English as a Foreign Language will be a requirement in the future.

THE NON-REGISTERED SPECIALIST ASSESSMENT PROGRAM

The Non-Registered Specialist Assessment Program began in 1999. It facilitates three- to 12-month clinical assessments of non-registered specialists to ensure that they meet the requirements for licensure by the College of Physicians and Surgeons of Manitoba. Applicants must register with the Physician Recruitment Coordination Office, attaching a copy of their curriculum vitae and their score on the Test of English as a Foreign Language (TOEFL). The Regional Health Authorities post specialist vacancies, and the candidates connect with employers directly to seek a sponsorship. The candidate must have a sponsor before applying and the contract with the sponsor will set out any return of service requirement.

The Physician Recruitment Coordination Office reviews the application to determine if a potential sponsor has been identified and to confirm immigration status. Preference is given to Manitoba residents with permanent resident status. Applicants must have a score of 100 on TOEFL, with at least 25 in the speaking and listening component. They must also have completed the Medical Council of Canada evaluating exam. Preference is given to those who have also passed Parts 1 and 2 of the qualifying exam.

The Office then circulates, to a screening panel, a list of candidates who have met the screening criteria. The panel consists of representatives from the University of Manitoba IMG Program, Department of Assessment, and the V.P. Medical from sponsoring regions (or individuals appointed by the V.P. Medical group). The final slate of potential candidates is scheduled for an interview with the members of the screening panel and a representative from the Physician Recruitment Coordination Office.

From its inception in 1999 to June 22, 2010, 51 candidates have entered the program. There is no specific annual quota or maximum.

Successful applicants undergo assessment in the relevant specialty at the University of Manitoba's affiliated hospitals. Each program decides on the duration of the assessment, which can be from three months to 12 months. Supervisors and others complete interim and final reports on the participants. The head of the department submits a final report on whether the candidate has the clinical skills and knowledge to practise independently and safely, equivalent to the level of a final-year resident in the specialty. The final recommendation is forwarded to the College from the university, signed by the Coordinator of the Non-Registered Specialist Assessment Program and the Associate Dean of Postgraduate Medical Education, based on the departmental report.

After successfully completing the assessment program, the specialist physicians begin independent practice under a return of service agreement.

APPENDIX A: REFERENCES

The increased focus on IMGs over the past decade has generated a growing body of writing and research. At the same time, there has been research on the reliability of various tools and criteria for the selection of successful candidates, for employment or professional roles generally and for entry into medical school or postgraduate medical education programs in particular. Many such studies do not focus specifically on IMGs, but some recent work looks at the unique challenge of distinguishing among IMG candidates applying for entry into residency or practice.

Most of the North American research has focused on the residency selection process and the residency experience, likely because this is essentially the only route into practice for IMGs in the United States. In Canada, an effort to gather data on IMGs and their progress through the Canadian health care system has begun, but much of the most valuable information that this research will generate has yet to emerge.

We reviewed a number of relevant studies, reports, and literature reviews in preparing this report, many of which were referred to us by consultation participants, faculty members, academics, and other experts. They also drew our attention to a much larger body of literature dealing with IMG policies and programs, the IMG experience, selection methodologies, meeting the needs of IMGs, and related topics.

Given the complexity of the issues, especially those facing immigrant IMGs seeking an opportunity to practise in Canada, it is not surprising that the policy and research literature covers much broader ground than the issues in the IMG Review. We focused on the work that appeared most relevant to our mandate and have referred to some of that literature at various points in Volumes 1 and 2 of this report. Here, we present a longer list of materials. We hope that this will be of assistance to those who wish to pursue any of the issues in greater depth.

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APPENDIX B: ACRONYMS

The following are some of the many acronyms we encountered during the IMG Review, not all of which are used in this report.

AFMC	Association of Faculties of Medicine of Canada
ACGME	Accreditation Council for Graduate Medical Education (US)
AIPSO	Association of International Physicians and Surgeons of Ontario
AVP	Assessment Verification Period
САСМ	Committee on Accreditation of Canadian Medical Schools
CAPER	Canadian Post-M.D. Education Registry
CASPer	Computer-based Assessment for Sampling PERsonal characteristics
CaRMS	Canadian Resident Matching Service
CE1	General Comprehensive Clinical Exam (tests readiness for post graduate year one (PGY1) level.
СЕРНЕА	Centre for the Evaluation of Health Professionals Educated Abroad
CFPC	College of Family Physicians of Canada
СОГМ	Council of Ontario Faculties of Medicine
COMLEX	Comprehensive Osteopathic Licensing Examination (US)
CLEO	Considerations of Legal, Ethical and Organization
cou	Council of Ontario Universities
CPSO	College of Physicians and Surgeons of Ontario
CSA	Canadian studying abroad
ECFMG	United States Education Commission for Foreign Medical Graduates
ERAS	Electronic Residency Application System (US version of CaRMS)
FAIMER	Foundation for Advancement of International Medical Education and Research
FHRCO	Federation of Health Regulatory Colleges of Ontario

FMEC	Future of Medical Education in Canada
FMRAC	Federation of Medical Regulatory Authorities of Canada
FHGs	Family health groups
FHNs	Family health networks
FHTs	Family health teams
GIS	Graduate of international school (Canadian who studied abroad)
HFO MRA	HealthForceOntario Marketing and Recruitment Agency
IMG	International Medical Graduate
LCME	Liaison Committee on Medical Education
LMCC	Licentiate of the Medical Council of Canada
мсс	Medical Council of Canada
MCCEE	Medical Council of Canada Evaluating Exam
MCCQEI and II	Medical Council of Canada Qualifying Exams Part I and Part II
МСІ	Ontario Ministry of Citizenship and Immigration
MINC	Medical Identification Number for Canada
ММІ	Multiple Mini-Interview
MOHLTC	Ontario Ministry of Health and Long-Term Care
NAC	National Assessment Collaboration
NAC OSCE	National Assessment Collaboration Objective Structured Clinical Examination
Northern	Northern Ontario School of Medicine
OPHRDC	Ontario Physician Human Resources Data Centre
ОТРС	Orientation to Training and Practice in Canada
OSCE	Objective Structured Clinical Examination

ОТРС	Orientation to Training and Practice in Canada
PAIRO	Professional Association of Internes and Residents of Ontario
PCRP	Physician Credential Registry of Canada
PGM:COFM	Postgraduate Management Committee, Council of Ontario Faculties of Medicine
PGE:COFM	Postgraduate Education Committee, Council of Ontario Faculties of Medicine
PGY1	Postgraduate Year 1 (entry level postgraduate training)
PGY2+	Postgraduate Year 2+ (advanced level postgraduate training)
PEAP	Pre-Evaluation Assessment Program
PRA	Practice Ready Assessment
PRP	Pre-Residency Program
RHPA	Regulated Health Professions Act
RCPSC	Royal College of Physicians and Surgeons of Canada
ROS	Return of Service
RPA	Registration through Practice Assessment
SWE	Specialty written exam
TOEFL	Test of English as a Foreign Language
USMLE	United States Medical Licensing Exam