

Manderville, Brad W FIN:EX

From: Manderville, Brad W FIN:EX
Sent: Monday, January 10, 2011 11:50 AM
To: Tinker, Susan PSBC:EX
Subject: RE: draft strategic plan

Hi Susan,

Not Responsive

Not Responsive

s.13

s.13

Not Responsive

Not Responsive

s.13

s.13

Not Responsive

Not Responsive

Please let me know if you require any clarification about the above questions/comments.

Thanks,
Brad

Not Responsive

partnerships
British Columbia

Strategic Plan
December 2010 Update

Not Responsive

s.13

Not Responsive

Manderville, Brad W FIN:EX

From: Manderville, Brad W FIN:EX
Sent: Thursday, January 13, 2011 4:47 PM
To: Tinker, Susan PSBC:EX
Cc: Kern, Nina FIN:EX
Subject: RE: Draft PBC 11/12-13/14 Service Plan

Hi Susan,

Not Responsive

Not Responsive

s.13

s.13

Not Responsive

Thanks,
Brad

Not Responsive

1/7/2013

Deleted: 1/14/2011

Deleted: 1/13/2011 11/12/2011

partnerships
British Columbia

Strategic Plan
December 2010 Update

Not Responsive

Not Responsive

s.13

Not Responsive

Manderville, Brad W FIN:EX

From: Manderville, Brad W FIN:EX
Sent: Monday, January 17, 2011 4:28 PM
To: Tinker, Susan PSBC:EX
Subject: RE: draft strategic plan

Hi Susan,

Not Responsive

Not Responsive

s.13

s.13

Not Responsive

Not Responsive

Thanks,

Brad

From: Susan Tinker [mailto:Susan.Tinker@partnershipsbcc.ca]
Sent: Friday, January 14, 2011 2:08 PM
To: Manderville, Brad W FIN:EX
Subject: RE: draft strategic plan

Not Responsive

From: Manderville, Brad W FIN:EX [mailto:Brad.Manderville@gov.bc.ca]
Sent: Monday, January 10, 2011 11:50 AM
To: Susan Tinker
Subject: RE: draft strategic plan

Hi Susan,

Not Responsive

Not Responsive

s.13

s.13

Not Responsive

Not Responsive

Not Responsive

Not Responsive

s.13

s13

Not Responsive

Ministry of Finance

BRIEFING DOCUMENT

To: Honourable Kevin Falcon
Minister of Finance
and Deputy Premier

Date Requested: May 20, 2011
Date Required: May 26, 2011

Initiated by: Minister's Office

Date Prepared: May 26, 2011

Ministry Contact: Brad Manderville, TBS

Phone Number: (250) 387-9049
Email: Brad.Manderville@gov.bc.ca

Cliff #:

TITLE: Minister of Finance Meeting with PBC Representatives on May 31, 2011

PURPOSE: For Information

(X) EVENT/MEETING

Not Responsive

Not Responsive

Not Responsive

s.13

Not Responsive

Not Responsive

s.13

Not Responsive

APPROVED / NOT APPROVED (only include this if the briefing note is for decision)

Kevin Falcon
Minister

Date

Minister of Finance Meeting with Partnerships BC – May 31, 2011

Not Responsive

Minister of Finance Meeting with Partnerships BC – May 31, 2011

Not Responsive

s.13

Not Responsive

Minister of Finance Meeting with Partnerships BC – May 31, 2011

Not Responsive

s.13

Not Responsive

Minister of Finance Meeting with Partnerships BC – May 31, 2011

Ministry Contact:

Brad Manderville, TBS (250) 387-9049



Issue:

Approval of the 2012/13 **Government's Letter of Expectations (GLE)** for Partnerships British Columbia (PBC)

Not Responsive

s.12, s.13

s.12, s.13

Not Responsive

Not Responsive

Not Responsive

Recommended By: {Signed by Minister of Finance}
Minister of Finance

Date: _____

Key Contact: Sabine Feulgen
ADM/Deputy Secretary to Treasury Board
Ministry of Finance
Phone: (250) 356-5427

PartnershipsBC

July 17, 2012



partnerships
British Columbia

1

Concerns Expressed

- Concern has been expressed regarding a perceived conflict between PBC's role in procurement and then providing procurement management function (in the K-12 sector)

Manderville, Brad W FIN:EX

From: Ringma, Shalegh FIN:EX
Sent: Tuesday, August 28, 2012 9:22 AM
To: Manderville, Brad W FIN:EX
Subject: RE: 265599 Backgrounder /MEETING: Independent Contractors and Businesses Association of BC

From: Philip Hochstein [mailto:Philip@icba.ca]
Sent: Tuesday, August 14, 2012 3:09 PM
To: Sutherland, Aaron FIN:EX
Subject: RE: any news

Aaron:

Any news on the meeting with Kevin?

Philip H.

From: Philip Hochstein
Sent: Tuesday, August 07, 2012 11:19 AM
To: 'aaron.sutherland@gov.bc.ca'
Subject: FW: any news

Aaron:

Here is the email I received from Peter regarding Partnerships BC. We were very disappointed because the conflict within the PBC mandate has not been addressed at all. PBC does the planning and analysis and can then provide the procurement management. PBC has a stake in the outcome of its analysis. Moreover, the services PBC provides is readily available in the private sector. This government subsidized entity is taking work away from ICBA members. One of the key principles behind ICBA's support of the BC Liberals was its value of the private sector over the public sector. PBC is now the antithesis of this and it is harming the private construction industry in BC.

ICBA would like to meet with Minister Falcon as soon as convenient to discuss this matter more fully.

Thanks

Philip H.

Not Responsive

Not Responsive

From: Ringma, Shalegh FIN:EX
Sent: Tuesday, August 28, 2012 9:10 AM

To: Manderville, Brad W FIN:EX

Subject: FW: 265599 Backgrounder /MEETING: Independent Contractors and Businesses Association of BC

Brad, should this go to you?

Shalegh Ringma

Executive Assistant to

Sabine Feulgen ~ **Assistant Deputy Minister**

Room 104 - 617 Government Street Victoria BC | P: 250.387.8675

TREASURY BOARD STAFF

Ministry of Finance

From: Freeman, Lisa FIN:EX

Sent: Monday, August 27, 2012 5:19 PM

To: Ringma, Shalegh FIN:EX

Cc: Parfett, Fiona FIN:EX

Subject: 265599 Backgrounder /MEETING: Independent Contractors and Businesses Association of BC

Hello,

Please see the request for material for the upcoming Minister's meeting with Philip Hochstein September 19, 2012 regarding Peter's email regarding Partnerships BC

Cliffed as 265599 – Peter's email in cliff

Material due:

DMO: noon Tuesday, September 11

MO: noon on Wednesday, September 12

The following pre-briefs and meetings are scheduled:

DM pre-brief: Tuesday, September 11 – 1:15-1:30

Minister Meeting: September 19, 2012, 1:30-2:00

Thank you,

Lisa Freeman

Office of the Deputy Minister, Ministry of Finance

T: 250.387.3184

From: Warren, Keira FIN:EX

Sent: Monday, August 27, 2012 2:11 PM

To: Freeman, Lisa FIN:EX

Subject: MEETING: Independent Contractors and Businesses Association of BC - Sept 19th - 1:30-2:00

Hi Lisa,

Please prepare staff and materials for the below meeting. Materials are due on Sept 12th and Peter will be well aware of the content. Thanks!

MEETING: Independent Contractors and Businesses Association of BC

Participants: Minister Kevin Falcon, Aaron Sutherland, Ministerial Assistant

Deputy Minister's Office: TBC
Philip Hochstein, President Independent Contractors and Businesses Association of BC

Date: September 19, 2012

Time: 1:30-2:00

Location: Boardroom #3 - Suite 740 – 999 Canada Place, Vancouver BC

Details: Here is the email I received from Peter regarding Partnerships BC. We were very disappointed because the conflict within the PBC mandate has not been addressed at all. PBC does the planning and analysis and can then provide the procurement management. PBC has a stake in the outcome of its analysis. Moreover, the services PBC provides is readily available in the private sector. This government subsidized entity is taking work away from ICBA members. One of the key principles behind ICBA's support of the BC Liberals was its value of the private sector over the public sector. PBC is now the antithesis of this and it is harming the private construction industry in BC.

ICBA would like to meet with Minister Falcon as soon as convenient to discuss this matter more fully.

Materials: Keira requested from Lisa – Aug 27th – due Sept 12th

Keira Warren

Administrative Coordinator
Office of the Honourable Kevin Falcon
Minister of Finance and Deputy Premier
Phone:(250) 387-6882 Fax:(250) 387-5594

Manderville, Brad W FIN:EX

From: Ringma, Shalegh FIN:EX
Sent: Tuesday, September 4, 2012 12:02 PM
To: Manderville, Brad W FIN:EX
Subject: FW: 265599 Not Responsive Backgrounders

FYI

Shalegh Ringma
Executive Assistant to
Sabine Feulgen ~ Assistant Deputy Minister
Room 104 - 617 Government Street Victoria BC | P: 250.387.8675
TREASURY BOARD STAFF
Ministry of Finance

From: Freeman, Lisa FIN:EX
Sent: Tuesday, September 4, 2012 11:59 AM
To: Ringma, Shalegh FIN:EX
Subject: 265599 Not Responsive Backgrounders

Hello,

s.13

Not Responsive

Not Responsive

I wouldn't scrap any work that has already been done as these meeting might get rescheduled when we get a new Minister.

Lisa Freeman
Office of the Deputy Minister, Ministry of Finance

T: 250.387.3184

From: Freeman, Lisa FIN:EX
Sent: Monday, August 27, 2012 5:19 PM
To: Ringma, Shalegh FIN:EX
Cc: Parfett, Fiona FIN:EX
Subject: 265599 Backgrounder /MEETING: Independent Contractors and Businesses Association of BC

Hello,

Please see the request for material for the upcoming Minister's meeting with Philip Hochstein September 19, 2012 regarding Peter's email regarding Partnerships BC

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MO: noon on Wednesday, September 12

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Minister Meeting: September 19, 2012, 1:30-2:00

Thank you,

Lisa Freeman
Office of the Deputy Minister, Ministry of Finance

T: 250.387.3184

From: Warren, Keira FIN:EX
Sent: Monday, August 27, 2012 2:11 PM
To: Freeman, Lisa FIN:EX
Subject: MEETING: Independent Contractors and Businesses Association of BC - Sept 19th - 1:30-2:00

Hi Lisa,

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Participants: Minister Kevin Falcon, Aaron Sutherland, Ministerial Assistant
Deputy Minister's Office: TBC
Philip Hochstein, President Independent Contractors and Businesses Association of BC

Date: September 19, 2012

Time: 1:30-2:00

Location: Boardroom #3 - Suite 740 – 999 Canada Place, Vancouver BC

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ICBA would like to meet with Minister Falcon as soon as convenient to discuss this matter more fully.

Materials: Keira requested from Lisa – Aug 27th – due Sept 12th

Keira Warren
Administrative Coordinator
Office of the Honourable Kevin Falcon
Minister of Finance and Deputy Premier
Phone:(250) 387-6882 Fax:(250) 387-5594

Manderville, Brad W FIN:EX

From: Freeman, Lisa FIN:EX
Sent: Wednesday, September 19, 2012 4:13 PM
To: Ringma, Shalegh FIN:EX; Manderville, Brad W FIN:EX
Cc: Chipper, Tammy L FIN:EX
Subject: 265599 Backgrounder /MEETING: Independent Contractors and Businesses Association of BC
Attachments: FW: Media: Partnerships BC: Industry leaders looking for changes in government procurement

Hello,
We are back on. Further to Shelley's note earlier this week (attached), the official request for a backgrounder has come in.

Minister de Jong will be meeting with Philip Hochstein, President of the Independent Contractors and Businesses Association of B.C on September 26th from 11:00-11:45am. We will require staff and materials.

Also Aaron has also requested a quick briefing on this for the Minister maybe on Monday.

So if this note could be ready for Friday end of day that would be great, the Minister can review over the weekend.

I re-open and revised the cliff log 265599.

Lisa Freeman
Office of the Deputy Minister, Ministry of Finance

T: 250.387.3184

From: Ringma, Shalegh FIN:EX
Sent: Tuesday, August 28, 2012 9:23 AM
To: Freeman, Lisa FIN:EX
Subject: RE: 265599 Backgrounder /MEETING: Independent Contractors and Businesses Association of BC

Brad Manderville will prepare the material.

Shalegh Ringma
Executive Assistant to
Sabine Feulgen ~ Assistant Deputy Minister
Room 104 - 617 Government Street Victoria BC | P: 250.387.8675
TREASURY BOARD STAFF
Ministry of Finance

From: Freeman, Lisa FIN:EX
Sent: Monday, August 27, 2012 5:19 PM
To: Ringma, Shalegh FIN:EX
Cc: Parfett, Fiona FIN:EX
Subject: 265599 Backgrounder /MEETING: Independent Contractors and Businesses Association of BC

Hello,
Please see the request for material for the upcoming Minister's meeting with Philip Hochstein September 19, 2012 regarding Peter's email regarding Partnerships BC

Cliffed as 265599 – Peter's email in cliff

Thank you,

Lisa Freeman
Office of the Deputy Minister, Ministry of Finance

T: 250.387.3184

From: Warren, Keira FIN:EX
Sent: Monday, August 27, 2012 2:11 PM
To: Freeman, Lisa FIN:EX
Subject: MEETING: Independent Contractors and Businesses Association of BC - Sept 19th - 1:30-2:00

Hi Lisa,

Please prepare staff and materials for the below meeting. Materials are due on Sept 12th and Peter will be well aware of the content. Thanks!

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Participants: Minister Kevin Falcon, Aaron Sutherland, Ministerial Assistant
Deputy Minister's Office: TBC
Philip Hochstein, President Independent Contractors and Businesses Association of BC

Date: September 19, 2012

Time: 1:30-2:00

Location: Boardroom #3 - Suite 740 – 999 Canada Place, Vancouver BC

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Materials: Keira requested from Lisa – Aug 27th – due Sept 12th

Keira Warren
Administrative Coordinator
Office of the Honourable Kevin Falcon
Minister of Finance and Deputy Premier
Phone:(250) 387-6882 Fax:(250) 387-5594

<p style="text-align: center;">BACKGROUNDER</p> <p>Issue: Government's Planning and Management of Capital Projects</p> <p>Meeting: Independent Contractors and Businesses Association of BC</p> <p>Date: September 26, 2012</p> <p>Cliff:</p>	<p style="text-align: center;">MEETING</p>
---	---

Not Responsive

- As well, ICBA claims that PBC's provision of planning, procurement management and project management services, particularly for capital projects procured using the Design-Build method, places the agency in direct competition with the private sector, which may offer similar services.

Not Responsive

Not Responsive

- ICBA has recently confirmed that the proposed guidelines do not address its key concerns about PBC's service mandate (e.g., PBC's procurement management services for Design-Build projects directly compete with those offered by private sector companies).

Not Responsive

Manderville, Brad W FIN:EX

From: Manderville, Brad W FIN:EX
Sent: Friday, September 21, 2012 5:12 PM
To: Freeman, Lisa FIN:EX
Cc: Feulgen, Sabine FIN:EX; Ringma, Shalegh FIN:EX; Chipper, Tammy L FIN:EX; MacLean, Shelley FIN:EX
Subject: RE: 265599 Backgrounder /MEETING: Independent Contractors and Businesses Association of BC
Attachments: Issues Note - Minister mtg ICBA - 9-26-12.docx

Hi Lisa,

Attached is a backgrounder to support Minister de Jong for his meeting with Philip Hochstein of the ICBA next week.

Thanks,
Brad

From: Freeman, Lisa FIN:EX
Sent: Wednesday, September 19, 2012 4:13 PM
To: Ringma, Shalegh FIN:EX; Manderville, Brad W FIN:EX
Cc: Chipper, Tammy L FIN:EX
Subject: 265599 Backgrounder /MEETING: Independent Contractors and Businesses Association of BC

Hello,
We are back on. Further to Shelley's note earlier this week (attached), the official request for a backgrounder has come in.

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Also Aaron has also requested a quick briefing on this for the Minister maybe on Monday.

So if this note could be ready for Friday end of day that would be great, the Minister can review over the weekend.

I re-open and revised the cliff log 265599.

Lisa Freeman
Office of the Deputy Minister, Ministry of Finance

T: 250.387.3184

From: Ringma, Shalegh FIN:EX
Sent: Tuesday, August 28, 2012 9:23 AM
To: Freeman, Lisa FIN:EX
Subject: RE: 265599 Backgrounder /MEETING: Independent Contractors and Businesses Association of BC

Brad Manderville will prepare the material.

Shalegh Ringma
Executive Assistant to
Sabine Feulgen ~ Assistant Deputy Minister
Room 104 - 617 Government Street Victoria BC | P: 250.387.8675
TREASURY BOARD STAFF
Ministry of Finance

From: Freeman, Lisa FIN:EX
Sent: Monday, August 27, 2012 5:19 PM
To: Ringma, Shalegh FIN:EX
Cc: Parfett, Fiona FIN:EX
Subject: 265599 Backgrounder /MEETING: Independent Contractors and Businesses Association of BC

Hello,
Please see the request for material for the upcoming Minister's meeting with Philip Hochstein September 19, 2012 regarding Peter's email regarding Partnerships BC

Cliffed as 265599 – Peter's email in cliff

Thank you,

Lisa Freeman
Office of the Deputy Minister, Ministry of Finance

T: 250.387.3184

From: Warren, Keira FIN:EX
Sent: Monday, August 27, 2012 2:11 PM
To: Freeman, Lisa FIN:EX
Subject: MEETING: Independent Contractors and Businesses Association of BC - Sept 19th - 1:30-2:00

Hi Lisa,

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MEETING: Independent Contractors and Businesses Association of BC

Participants: Minister Kevin Falcon, Aaron Sutherland, Ministerial Assistant
Deputy Minister's Office: TBC
Philip Hochstein, President Independent Contractors and Businesses Association of BC

Date: September 19, 2012

Time: 1:30-2:00

Location: Boardroom #3 - Suite 740 – 999 Canada Place, Vancouver BC

Details: Here is the email I received from Peter regarding Partnerships BC. We were very disappointed because the conflict within the PBC mandate has not been addressed at all. PBC does the planning and analysis and can then provide the procurement management. PBC has a stake in the outcome of its analysis. Moreover, the services PBC provides is readily available in the private sector. This government subsidized entity is taking work away from ICBA members. One of the key principles behind ICBA's support of the BC Liberals was its value of the private sector over the public sector. PBC is now the antithesis of this and it is harming the private construction industry in BC.

ICBA would like to meet with Minister Falcon as soon as convenient to discuss this matter more fully.

Materials: Keira requested from Lisa – Aug 27th – due Sept 12th

Keira Warren

Administrative Coordinator

Office of the Honourable Kevin Falcon

Minister of Finance and Deputy Premier

Phone:(250) 387-6882 Fax:(250) 387-5594

Not Responsive

From: Greg Baynton
Sent: June 14, 2012 5:05 PM

To: peter.milburn@gov.bc.ca

Subject: Government Response to Industry Reaction to DB Preference, Bundling and PBC Conflict

Hello Peter,

Thank you for initiating the meeting yesterday and providing the information you did. You encouraged us to report it and share it with those we have been interacting with. I would like to verify the highlights of our discussion and ask you to respond confirming the highlights below

Not Responsive

Not Responsive

PBC Conflict of Interest

1. Minister Falcon was briefed following VICA and ICBA raising the issue of an inherent conflict of. The Ministry appreciates the industry's position of a PBC conflict of interest. Effective immediately the Ministry has put a moratorium on PBC from taking on any procurement management after the delivery model has been determined and any DB management contracts.
2. A review of how PBC will be involved going forward is underway and policy will be developed to address this. This expected to occur in the next 2-4 weeks.
3. Government will not allow PBC's service model to displace private sector service providers.

There is some work to be done with the Ministries in terms of addressing the above.

We look forward to future consultation on the above and learning of the outcomes of today's Deputies meeting.

Regards,

Greg Baynton / CEO

Vancouver Island Construction Association

T: 250-388-6471 F: 250-388-5183

E: gregbaynton@vicabc.ca W: www.vicabc.ca

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MacLean, Shelley FIN:EX

From: Philip Hochstein [Philip@icba.ca]
Sent: Thursday, July 5, 2012 2:08 PM
To: Milburn, Peter R FIN:EX
Subject: FW: Draft -- Follow-up

Peter:

Thanks for arranging the conference call to update us on your thinking about government's capital procurement policies and the role of Partnerships BC in that procurement.

Not Responsive

The Minister will issue new instructions on the mandate of Partnership BC. We believe it is best that PBC's role be limited to where it adds its maximum value and does not have a conflict of interest in the outcome. That is at the procurement analysis stage which establishes, among other things, the business case for the project so that Treasury Board can make a proper determination of the viability of a proposed project. That could include a recommendation on the procurement method to employ. PBC would not have any role whatsoever in the managing of the procurement process. We are not at all comfortable in setting a value or type of project that would exempt PBC from this limited role as these services are available in the private sector.

Not Responsive

Again, thanks for your time to discuss this most important issue.

Philip H.

From: Philip Hochstein
Sent: Wednesday, July 04, 2012 3:22 PM
To: Not Responsive
Subject: Draft -- Follow-up

Let me know what you think.

Not Responsive

Peter:

Thanks for arranging the call yesterday afternoon.

Not Responsive

Not Responsive

The Minister will issue new instructions on the mandate of Partnership BC. We believe it is best that PBC's role be limited to where it adds its maximum value. That is at the procurement analysis stage which establishes, among other things, the business case for the project in order to assist Treasury Board determination of the viability of project. That could include a recommendation on the procurement method to employ. PBC would not have any role whatsoever in the managing of the procurement process. We are not at all comfortable in setting a value or type of project that would exempt PBC from this limited role as these services are available in the private sector.

Not Responsive

Again, thanks for your time to discuss this most important issue.

Philip H.

Philip Hochstein
President
Independent Contractors and Businesses Association of BC
211 - 3823 Henning Drive, Burnaby, BC V5C 6P3
Phone: 604.298.7795 Cell: 604.561.9402
Fax: 604.298.2246
Email: philip@icba.ca
Web: www.icba.ca

Please join us for ICBA's 23rd Annual Open Shop Open Golf Tournament on August 17, 2012 at the Surrey Golf Club.

MacLean, Shelley FIN:EX

From: Greg Baynton [gregbaynton@vicabc.ca]
Sent: Wednesday, June 6, 2012 7:56 AM
To: Milburn, Peter R FIN:EX
Cc: Gorman, James EDUC:EX; Clark, Sarah PSBC:EX
Subject: RE: VICA Follow Up Re DB Preference

Peter,

Thank you for your letter. Please let us know what the outcomes are relating to PBC's inherent conflict of interest.

Regards,

Greg Baynton / CEO

Vancouver Island Construction Association

T: 250-388-6471 F: 250-388-5183

E: gregbaynton@vicabc.ca W: www.vicabc.ca

HOW TO AVOID TENDERING PROCESS PITFALLS

Complimentary Workshop in Nanaimo

Let us help answer your questions and manage your risk

Wednesday, June 13, 2012 10:00 AM – 2:00 PM

Click [here](#) to register

Not Responsive

From: Greg Baynton
Sent: April 17, 2012 10:32 AM
To: 'peter.milburn@gov.bc.ca'
Subject: VICA Follow Up Re DB Preference

Hello Peter,

Thank you for the indulging us with some additional time to discuss the governments DB preference and the impacts it has on the construction industry, the communities we live and work in. Our purpose requesting this meeting was a fact finding mission and to advise government of the potential impacts on an industry that is the barometer of the economy. We had some "requests" of you that we understand you will respond to. They are;

Not Responsive

3. **PBC Conflict:** We enquired how the public interest is served when PBC's expanded role is inherently conflicted when they are participating in policy development, advising government, overseeing and participating in development of project definition reports, funding requirements and selling their consulting and project management services to all parties, and in some cases competing with the private sector. You were going to contemplate the issue of conflict and I trust inform us of your findings.

We look forward to hearing from you at your earliest opportunity.

Regards,

Greg Baynton / CEO
Vancouver Island Construction Association
T: 250-388-6471 F: 250-388-5183
E: gregbaynton@vicabc.ca W: www.vicabc.ca





264143

Greg Baynton, Chief Executive Officer
Vancouver Island Construction Association
1075 Alston Street
Victoria BC V9A 3S6

Dear Greg:

Thank you for meeting with us on April 16, 2012, to discuss your concerns about government's approach to capital procurement, particularly related to the school construction projects recently announced by the Ministry of Education, and the role of Partnerships BC in capital asset management. I am writing to help clarify government's direction in these areas.

Not Responsive

.../2

We appreciate the concern you have raised regarding an apparent conflict and are currently reviewing options with Partnerships BC. We will be discussing the alternatives with the Honourable Kevin Falcon, Minister of Finance and Deputy Premier, in the near future.

Government looks forward to maintaining effective working relationships with members of the Vancouver Island Construction Association. I would like to thank you again for taking the time to meet with us.

Sincerely,

A handwritten signature in black ink, appearing to read 'Peter Milburn', with a stylized flourish at the end.

Peter Milburn
Deputy Minister

cc: James Gorman, Deputy Minister
Ministry of Education

Sarah Clark, President and CEO
Partnerships BC



Vancouver Island Construction Association

Victoria 1075 Alston Street, Victoria, BC V9A 3S6 | Ph 250 388 6471 | Fx 250 388 5183

Nanaimo 5-1850 Northfield Road, Nanaimo, BC V9S 3B3 | Ph 250 388 6471 | Fx 250 388 5183

www.vicabc.ca

June 14, 2012

Mrs. Peggy Orchardton, Chair of the Board of Trustees
Greater Victoria School District 61
556 Boluskyne Road
Victoria, BC

Re: Oak Bay High School, Changes in Government Procurement Policy and Partnerships BC
Role in Procurement

Dear Mrs. Orchardton,

Not Responsive



Vancouver Island Construction Association

Victoria 1075 Alston Street, Victoria, BC V9A 3S6 | Ph 250 388 6471 | Fx 250 388 5183

Nanaimo 5-1850 Northfield Road, Nanaimo, BC V9S 3B3 | Ph 250 388 6471 | Fx 250 388 5183

www.vicabc.ca

Not Responsive

3. Effectively immediately, the Ministry of Finance placed a moratorium on PBC's role in procurement analysis and involvement in Design Build projects. This is due to conflict of interest concerns raised by the industry and pending policy development relating to BC's future role in procurement. This will not be retroactive given the potential impact on existing project delivery. The Government will not allow BC's service model to displace private sector service providers.

Not Responsive

Yours truly,

Greg Baynton
Chief Executive Officer,
Vancouver Island Construction Association

CC
John Gaipman, SD 31 Superintendent
Seamus Howley, SD 61 Director of Facilities Services
Rod Windjack, CEI Architecture



Vancouver Island Construction Association

Victoria 1075 Alston Street, Victoria, BC V9A 3S6 | Ph 250 388 6471 | Fx 250 388 5183

Nanaimo 5-1850 Northfield Road, Nanaimo, BC V9S 3B3 | Ph 250 388 6471 | Fx 250 388 5183

www.vicabc.ca

June 14, 2012

Mr. Jim Cambridge, District Superintendent
Sooke School District 62
3143 Jacklin Road
Victoria, BC
V9B 5R1

Re: Proposed New Sooke Schools, Changes in Government Procurement Policy and
Partnerships BC Role in Procurement

Dear Mr. Cambridge,

Not Responsive



Vancouver Island Construction Association

Victoria 1075 Alston Street, Victoria, BC V9A 3S6 | Ph 250 388 6471 | Fx 250 388 5183

Nanaimo 5-1850 Northfield Road, Nanaimo, BC V9S 3B3 | Ph 250 388 6471 | Fx 250 388 5183

www.vicabc.ca

Not Responsive

3. Effectively immediately, the Ministry of Finance placed a moratorium on PBC's role in procurement analysis and involvement in Design Build projects. This is due to conflict of interest concerns raised by the industry and pending policy development relating to PBC's future role in procurement. This will not be retroactive given the potential impact on existing project delivery. The Government will not allow PBC's service model to displace private sector service providers.

Not Responsive

Yours truly,

Greg Baynton
Chief Executive Officer
Vancouver Island Construction Association

CC
Dave Lockyer, Secretary-Treasurer SD62

Ministry of Finance

BRIEFING DOCUMENT

To: Graham Whitmarsh
Deputy Minister
Ministry of Finance

Date Requested: November 16, 2009

Date Required: November 17, 2009

Initiated by: Cheryl Wenezenki-Yolland
Comptroller General
Ministry of Finance

Date Prepared: November 16, 2009

Ministry Contact: George Farkas
Director
Financial Management Branch
Office of the Comptroller General

Phone Number: 250 356-8331
Email: George.Farkas@gov.bc.ca

CLIFF: 223005

TITLE: Partnerships BC (PBC) Core Best Practices

PURPOSE:

(X) **DECISION REQUIRED**

Not Responsive

DISCUSSION:

Not Responsive

s.13

Not Responsive

Not Responsive

APPROVED / NOT APPROVED

Graham Whitmarsh
Deputy Minister
Ministry of Finance

Date



264143

Greg Baynton, Chief Executive Officer
Vancouver Island Construction Association
1075 Alston Street
Victoria BC V9A 3S6

Dear Greg:

Thank you for meeting with us on April 16, 2012, to discuss your concerns about government's approach to capital procurement, particularly related to the school construction projects recently announced by the Ministry of Education, and the role of Partnerships BC in capital asset management. I am writing to help clarify government's direction in these areas.

Not Responsive

.../2

**Ministry of
Finance**

Office of the
Deputy Minister


Mailing Address:
PO Box 9417 Stn Prov Govt
Victoria BC V8W 9V1
www.gov.bc.ca/fin

Location Address:
Room 109
617 Government Street
Victoria BC

We appreciate the concern you have raised regarding an apparent conflict and are currently reviewing options with Partnerships BC. We will be discussing the alternatives with the Honourable Kevin Falcon, Minister of Finance and Deputy Premier, in the near future.

Government looks forward to maintaining effective working relationships with members of the Vancouver Island Construction Association. I would like to thank you again for taking the time to meet with us.

Sincerely,



Peter Milburn
Deputy Minister

cc: James Gorman, Deputy Minister
Ministry of Education

Sarah Clark, President and CEO
Partnerships BC

*This was emailed
to Mr. Baynter
May 24. Please
mail original &
cc's. THX 29/5/12
tn*

MacLean, Shelley FIN:EX

From: Greg Baynton [gregbaynton@vicabc.ca]
Sent: Tuesday, April 17, 2012 10:32 AM
To: Milburn, Peter R FIN:EX
Subject: VICA Follow Up Re DB Preference

Hello Peter,

Thank you for the indulging us with some additional time to discuss the governments DB preference and the impacts it has on the construction industry, the communities we live and work in. Our purpose requesting this meeting was a fact finding mission and to advise government of the potential impacts on an industry that is the barometer of the economy. We had some "requests" of you that we understand you will respond to. They are;

Not Responsive

3. **PBC Conflict:** We enquired how the public interest is served when PBC's expanded role is inherently conflicted when they are participating in policy development, advising government, overseeing and participating in development of project definition reports, funding requirements and selling their consulting and project management services to all parties, and in some cases competing with the private sector. You were going to contemplate the issue of conflict and I trust inform us of your findings.

We look forward to hearing from you at your earliest opportunity.

Regards,

Greg Baynton / CEO
Vancouver Island Construction Association
T: 250-388-6471 F: 250-388-5183
E: gregbaynton@vicabc.ca W: www.vicabc.ca

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