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Ministry of Jobs, Economic Development and Innovation
2023/24 Estimates Summary

(in \$000's)

Estimates - Operating Budget	Restated Estimates 2022/23	Estimates 2023/24	Variance
Trade and Industry Development	28,379	29,064	685
Small Business and Economic Development	7,454	7,701	247
Investment and Innovation	13,029	13,503	474
Regional Development	27,391	27,676	285
Transfers to Crown Corporations and Agencies	25,640	26,020	380
Executive and Support Services	8,516	8,877	361
Northern Development Fund	500	500	-
	110,909	113,341	2,432

Variance Explanations:

Trade and Industry Development (\$685,000 increase)

- \$685,000 increase attributed to a base budget lift for compensation increases under the Shared Recovery Mandate

Small Business and Economic Development (\$247,000 increase)

- \$247,000 increase attributed to a base budget lift for compensation increases under the Shared Recovery Mandate

Investment and Innovation (\$474,000 increase)

- \$374,000 increase attributed to a base budget lift for compensation increases under the Shared Recovery Mandate
- \$100,000 increase attributed to a base budget lift to implement the initiatives outlined in the Economic Plan
 - *Budget 2022* provided a base budget lift of \$1.3M in 2022-23 and \$1.4M in 2023-24 onwards

Regional Development (\$285,000 increase)

- \$285,000 increase attributed to a base budget lift for compensation increases under the Shared Recovery Mandate

Transfers to Crown Corporations (\$380,000 increase)

- \$380,000 increase attributed to a base budget lift for compensation increases under the Shared Recovery Mandate

Executive and Support Services (\$361,000 increase)

- \$386,000 increase attributed to a base budget lift for compensation increases under the Shared Recovery Mandate
- (\$25,000) decrease attributed to adjustments made to the Ministers' Offices budget; approved by the Premier's Office to better align budgets with current staffing complement. There is no change to the actual staffing complement (Minister and six support staff and Minister of State and two support Staff) in comparison to the prior year.

Estimates - Capital	Restated Estimates 2022/23	Estimates 2023/24	Variance
Furniture and Equipment	3	3	-
	3	3	-

Capital budget to allow for minor unexpected capital purchases, if required.

Budget 2023/24 Questions and Answers

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1. Why has JEDI's budget increased by \$2.432 million from 2022/23?

JEDI's 2023/24 budget of \$113.341 million increased by \$2.432 million from the 2022/23 restated estimates budget of \$110.909 million.

Budget Increase/(Decrease) Summary	\$ 000's
Compensation increases: Shared Recovery Mandate ¹	\$2,357
Economic Plan Increase ²	\$100
Ministers' Offices Decrease (see Q#2) ³	(\$25)
Net Budget Increase	\$2,432

1. Budget increase attributed to a base budget lift for compensation increases under the Shared Recovery Mandate
2. Budget 2022 provided a base budget lift of \$1.3 million in 2022/23 and \$1.4 million in 2023/24 onward for staffing related to implementation of the Economic Plan
3. Ministers' Offices budgets were adjusted to better align budgets with staffing complements.

2. Why has the Ministers' Offices budgets decreased by \$25,000 in 2023/24?

Ministers' offices budgets were adjusted to better align budgets with staffing complements, following a cross government review approved by the Premier's Office, resulting in the following adjustments:

- \$28,000 increase in the Ministers' Office Budget
 - The Minister's Office budget includes funding for the Legislative salary of the Minister as well as budget for six support staff. There is no change to the number of support staff from the prior year.
 - The approved increase includes \$5,000 for training under Office and Business expenses.
- (\$53,000) decrease in the Minister of State Office Budget
 - The Minister of State's Office budget includes funding for the Legislative salary of the Minister of State as well as budget for two support staff. There is no change to the actual staffing complement from the prior year.

*Any questions on the review of Ministers' Offices budgets should be directed to the Ministry of Finance.

3. How much funding has been allocated to “StrongerBC, B.C.’s Economic Plan” in *Budget 2023*?

- In February 2022, Government released an Economic Plan with a vision for B.C.’s economic future: an inclusive, sustainable, and innovative economy that works for everyone.
- *Budget 2022* provided an allocation of \$50 million over three years to deliver on New Actions in the Economic plan. This includes targeted strategies and investments under JEDI to support both clean and inclusive growth.
- Programs are ongoing and continue to deliver benefits to people in B.C. into 2023/24:
 - The Province launched a new **B.C. Centre for Agritech Innovation** in July 2022 and is investing as much as \$6.5 million over three years for the Centre, to help further position the province as a world leader in agricultural technology.
 - B.C. Assembly of First Nations (BCAFN) has launched a new **Centre of Excellence in First Nations Economic Development**, and the Province is providing more than \$1.2 million to the BCAFN in 2022/23 for the launch. The Centre will support First Nations to determine and implement their economic development goals, priorities and strategies.
 - Innovate BC will receive \$10 million over three years to establish **Integrated Marketplaces** to amplify innovation and connect local businesses with customers.
 - An **ESG Centre for Excellence** will be established to promote Environmental, Social and Governance principles for products and services.
 - The Ministry is developing various strategies as part of the StrongerBC Economic Plan, such as: Life Sciences and Biomanufacturing Strategy (Question #4), Trade Diversification Strategy (see Question #5), Small Business Diversity and Inclusion Action Plan, Industrial and Manufacturing Action Plan, Coastal Marine Strategy and Intellectual Property Strategy. The remainder of the \$50 million will be allocated to initiatives within these strategies when ready.
- *Budget 2022* provided a base budget lift of \$4.1M (\$1.3M in FY23 and \$1.4M in FY24 and FY25 to implement the initiatives in the Economic Plan and to support ongoing tracking and reporting on the progress of the plan’s intended outcomes

4. How much funding was allocated to B.C. Life Sciences and Manufacturing in Budget 2023?

- On February 14th, The Province and the Government of Canada announced that they are making a combined investment of \$7.2M for the National Biomanufacturing Training Centre at the British Columbia Institute of Technology (BCIT), which will support companies addressing some of the world's most pressing health-care challenges.
- The Province is contributing \$2 million while the Government of Canada, through Pacifican, is providing \$5.2 million.
- BCIT will partner with the Canadian Alliance for Skills and Training in Life Sciences to deliver training at the Centre.

5. Does Budget 2023 Provide any Incremental Funding for the Trade Diversification Strategy?

- The B.C. Trade Diversification Strategy is a trade and investment development plan that outlines actions to support entry in new markets and to increase the overall number and diversity of businesses exporting in the province.
- No incremental funding has been provided for the Trade Diversification Strategy in Budget 2023.
- The Trade Diversification Strategy (Strategy) is a ministry Mandate Letter commitment to help B.C. businesses build connections in new markets, increase exports, and highlight B.C. as a low-carbon supplier.
- The Strategy is a key action under the Stronger BC Economic Plan, and will align with strategies across government including the ESG Centre of Excellence, Industrial and Manufacturing Action Plan, Goods Movement Strategy, Mass Timber Action Plan, and Reconciliation Action Plan.

6. How much funding was allocated to supports for forestry workers and rural communities?

- Budget 2022 provided more than \$185 million over three years to bring forth coordinated and comprehensive supports to help forestry workers and contractors, industry, communities, and First Nations to adapt and respond to impacts of old growth deferrals. \$44M of this funding was allocated to 2023/24.

Included in the programs through JEDI are:

- **Forest Employment Program (FEP):** Creates short-term employment to help forest and land-based contractors explore new work.

- **Rural Business and Community Recovery Initiative (RBCRI):** Hires advisers to help create jobs and support rural businesses and communities in hard hit areas.
 - **Enhanced Community Transition Services:** Ensures supports are in place for workers and communities after a community transition event (e.g. mill closure).
 - **Rural Economic and Diversification Infrastructure Program (REDIP):** Promotes economic diversification, clean growth and infrastructure development.
 - In 2022/23 Province is investing up to \$33M in (\$23 million base budget)
 - Program will continue in 2023/24.
- As part of the original FWCS suite of programs, the BC Manufacturing Jobs Fund (MJF) will support value-add manufacturing from all manufacturing sectors, with an investment of \$180 million (see Question # 7)

7. How much funding has been allocated to the B.C. Manufacturing Jobs Fund?

- As part of the Forestry Worker Community Supports announced in November 2021, the Province committed to supporting innovation in Regional B.C. through investments in value-added forestry and other manufacturing to mitigate the impacts of old growth deferrals.
- On January 17, 2023 the Province announced up to \$90 million over three years for the B.C. Manufacturing Jobs Fund; on February 15, 2023 the Province announced that the program has been expanded to include manufacturing projects in all areas of B.C.; up to \$180 million is now available.
- The fund will help manufacturing companies modernize, innovate, and grow by providing funding for capital projects in all regions in B.C., particularly in communities affected by economic impacts or downturns.

8. How much funding was allocated for Mass Timber projects in Budget 2023?

- The Office of Mass Timber Implementation (OMTI) released the Mass Timber Action Plan (MTAP) in April 2022.
- The MTAP is a bold, carbon-friendly market transformation strategy. It combines strategic regulatory, policy and program interventions to bridge three pillars of

B.C.'s economy that are typically siloed – forestry, manufacturing and land development/construction.

- In FY2022/23, the Ministry received a base budget lift of \$2.620 million (\$2.476 million under Trade and Industry Development and \$144,000 for corporate support) for the Office of Mass Timber Implementation (OMTI).
- The funding was received to support 18 FTEs and operating costs to advance the implementation of the Mass Timber Action Plan (MTAP).
 - *Budget 2021* provided a base budget lift of \$1.27 million beginning in FY23;
 - *Budget 2022* provided a further base budget lift of \$1.35 million for a total budget of \$2.62 million per year.
- **Mass Timber Demonstration Projects**
 - As part of StrongerBC, FII received funding of \$3.0 million in 2020/21 for a mass timber demonstration program, which offsets incremental costs related to the design and construction of buildings that can demonstrate mass timber building systems and construction processes
 - An additional \$2 million per year for Mass Timber Demonstration projects was allocated to FII in 2021/22 and 2022/23.

9. How much funding was allocated to InBC in Budget 2023?

- InBC is a \$500 million strategic investment fund focused on a triple bottom line approach (economic, environmental and social), that will invest in small and medium-sized B.C. companies to help them scale up and reach their highest potential, while generating returns that support a growing economy.
- InBC will advance the Economic Plan by supporting low-carbon innovation and the low-carbon economy across sectors.
- Previous to Budget 2023, there was no base operating budget for InBC. Crown operations were funded through retained earnings, revenues from existing portfolios, and a fiscal agency loan.
- The Province is providing InBC with incremental funding over five years (starting in 2023/24) to fund InBC's operations and debt services costs.
- InBC Investment Corp. (InBC) is presenting a balanced budget over the next three years, as indicated in its Service Plan.
 - Provincial contribution of \$7.36 million in 2023/24, \$10.649 million in 2024/25 and \$14.161 million in 2025/26.
- InBC's actual funding needs will be driven in large part by the timing of their investment decisions and the resulting interest costs on funds borrowed from the Province to make the investments.

- Venture capital investment income is not budgeted for because the timing of distributions from venture capital portfolios is unpredictable, and it is difficult to estimate the value of a portfolio distribution until it occurs.

10. How much funding was allocated to Future Ready in Budget 2023?

- Any questions on Future Ready should be directed to the Minister of Post-Secondary Education and Future Skills.

Below is the general messaging on Future Ready provided by PSFS.

Future Ready: Skills for the Jobs of Tomorrow Plan:

- People are B.C.'s most important asset.
- We know that 80 per cent of the 1 million new job openings in B.C. over the next decade will require some form of post-secondary education and training.
- We hear from British Columbians, the business community, and students that we need to move on this challenge now - we can't wait.
- That's why we are moving forward with StrongerBC's Future Ready Plan, which is making education and training more accessible, affordable, and relevant to help prepare British Columbians for the jobs of tomorrow.
- Future Ready is a bold, transformative plan that will help people expand the skills and knowledge they need to succeed in high-demand, good paying jobs.

Secondary messaging:

- StrongerBC's Future Ready Plan is accelerating talent development and skills training across the province- to support workers and businesses across all sectors of the economy.
- The plan will help equip British Columbians with the knowledge and skills they require to succeed in the jobs of today and the future.
- As we work to ensure the next decade is filled with opportunity and shared

Cabinet Confidences; Government Financial Information

- Cabinet Confidences; Government Financial Information
- JEDI received Preliminary approval for the following items over the fiscal plan:
 - Manufacturing Workforce Development: \$3 million Cabinet Confidences; Government Financial Information to fund a youth internship program.

- Technology and Innovation Workforce Development Initiatives: \$8.1 million
 - Canadian Tech Talent Accelerator Program (CTTAP): Cabinet Confidences; Government Financial Information
 - The CTTAP supports Canada's economic recovery by providing valuable, in-demand skills to unemployed and underemployed youth (18 to 29 years old) from communities underrepresented in the digital economy.
 - Digital Skills Bootcamp: Cabinet Confidences; Government Financial Information
 - The Digital Skills Bootcamps helps to upskill workers in small and medium sized businesses to enable effective use of digital sales and marketing tools.

MANDATE LETTER COMMITMENTS DECEMBER 2022

Mandate Letter Commitments December 2022	Division Lead	Contact	Completed or Underway	Status
Minister Brenda Bailey Mandate Letter				
1. Continue to deliver the StrongerBC Economic Plan to build an inclusive, sustainable, and innovative economy that works for people.	Tim Lesiuk, ITIC	Danielle Grbavac	Underway	<p>Since release of the StrongerBC Economic Plan in February 2022, the government of B.C. has been working on the implementation of 13 flagship actions and 70+ early commitments to grow a clean and inclusive economy.</p> <ul style="list-style-type: none"> • Of the flagship actions announced in the Plan, 7 are complete: Collaborating on an Indigenous economic development agency; Building a new Trades and Technology Complex at BCIT; Developing a Mass Timber Action Plan; Delivering a Trade Diversification Strategy; Establishing Integrated Marketplaces for innovation; Creating an Agritech Centre of Excellence; and Initiating a Goods Movement Strategy. • Performance measures for each of the Plan’s six missions are in development to track progress over time. In Spring 2023, JEDI intends to release an update on how the Plan is being delivered.
2. Make B.C. a global destination for investment in clean industries by leveraging federal investments, taking steps to attract more new companies, and supporting B.C.-based clean business start-ups.	Kerry Pridmore, TIDD	William Hoyle	Completed	<ul style="list-style-type: none"> • In Fall 2022, JEDI supported and adjudicated funding applications in B.C. for the CanExport Community Investments program (Federal). The program provides support to communities and non-profit organizations to help them attract, retain and expand their FDI activities. 11 B.C. community projects were funded in 2023. • Leveraged growing global demand for green economy products and services by positioning B.C. to be among the world leaders in sustainable business including low-carbon investments in clean industries at targeted industry events in

Mandate Letter Commitments December 2022	Division Lead	Contact	Completed or Underway	Status
Minister Brenda Bailey Mandate Letter				
				<p>Canada (BC, AB, ON), Japan, South Korea, EU, USA, and China. As a result of these activities, several Inbound Missions and Executive Visits (FDI-focus) to B.C. were supported. FY22-23 results include MOUs and investors making Final Investment Decisions in B.C.</p> <ul style="list-style-type: none"> • Two Connection Days completed in May and October 2022. JEDI engaged with investment firms and companies regarding opportunities in B.C., supporting clean business scale-up – matchmaking capital sources and business investments to support company growth.
3. Continue to drive innovation in biotechnology, low carbon technology, and climate solutions and identify opportunities for communities across the province.	Paul Pawlowski, IID (biotech)	Majja Duffy	Underway	<p>The Life Sciences and Biomanufacturing Strategy is under development, planned to be released in April 2023. The Strategy will position B.C. as an international hub for life sciences. Implementation initiatives are underway:</p> <ul style="list-style-type: none"> • The National Biomanufacturing Training Centre (NBTC) at BC Institute for Technology will provide hands-on biomanufacturing training with leading-edge equipment in a cleanroom environment. NBTC is established to address talent shortage challenges. It was announced in February 2023. NBTC to open in early 2024. Leverages federal funding: \$5.2 million from PacificCan. • Establish two new wetlab facilities that will provide early-stage biotech companies access to turnkey labs and equipment – one in Vancouver (Mt Pleasant) and one on Vancouver Island (Saanich). Announcement planned for April 2023.

Mandate Letter Commitments December 2022	Division Lead	Contact	Completed or Underway	Status
Minister Brenda Bailey Mandate Letter				
	Tim Lesiuk, ITIC (low carbon tech, climate solutions)	Elaine Cross	Underway	<p>The Integrated Marketplace (aka ZELDA) is underway, which will help industry to decarbonize and increase productivity through adoption of made-in-B.C. technology:</p> <ul style="list-style-type: none"> • In December 2022, government announced an investment of up to \$11.5 million in funding over three years to support the program. • In October 2022, JEDI contracted with IBM to develop the business processes for the program and a Shared Cost Agreement was signed with Innovate BC to deliver the program. • The program was launched December 2022 with the first industry partnership (aka test bed) with YVR as part of the announcement. • Hiring of five Integrated Marketplace staff is in progress, with the Vice President hired January 2023 and director recruitment currently underway. • Announcement of a second test bed at Prince Rupert Port Authority is expected in March 2023, along with the first projects at the two initial test beds. • Innovate BC has applied for PacifiCan funding to further expand the program.
4. Continue to support advancement of clean industry in alignment with our CleanBC and StrongerBC plans and continue to provide support for industries in	Chris Rathbone, SBED	Sonja Cunningham	Underway	<p>The BC Manufacturing Jobs Fund, announced in January 2023, will invest \$180 million into manufacturing companies to modernize, innovate and grow by providing funding for capital projects in all regions in B.C., particularly in communities affected by economic impacts or downturns. There will be a focus on helping the forestry sector retrofit and develop new, sustainable value-added business lines that reduce dependency</p>

Mandate Letter Commitments December 2022	Division Lead	Contact	Completed or Underway	Status
Minister Brenda Bailey Mandate Letter				
transition.				on old growth logging and make innovative use of biomaterials. The program intake will be open for up to two years, with projects funded at regular intervals.
5. With support from the Minister of State for Trade, launch and implement the Trade Diversification Strategy that will diversify our trading partners to hedge against global uncertainty and position B.C. businesses on the global stage.	Kerry Pridmore, TIDD	Lori MacKenzie	Development of Trade Diversification Strategy Underway. Expected to be released Spring 2023.	<p><u>Trade Diversification Strategy Update:</u></p> <ul style="list-style-type: none"> • Market, sector, and programming research has been completed, and business intelligence from our teams here and in-market has been gathered. • Strategic goals and metrics have also been developed. • External engagement on the Strategy was carried out in the Spring 2022 to understand the needs of B.C. exporting businesses, including businesses traditionally under-represented, and to inform actions in the Strategy. • Between April and May 2022, Minister of State for Trade hosted 7 virtual roundtable engagement sessions. A total of 32 participants attended the sessions, including representatives from business and trade associations, industry associations, businesses, and organizations representing women, people of colour, LGBTQ2+, youth, and entrepreneurs with disabilities. • A tailored approach was taken to Indigenous engagement. Individual sessions were held with Indigenous groups instead of roundtables, and engagement materials included Indigenous context and appropriate questions. • Trade and Industry Development division is working on finalizing actions, developing Strategy implementation and launch plans in advance of a Spring 2023 release.

Mandate Letter Commitments December 2022	Division Lead	Contact	Completed or Underway	Status
Minister Brenda Bailey Mandate Letter				
6. Continue working with local governments to identify and preserve land suitable for supporting sustainable industrial activity and economic benefits in rural and urban communities throughout the province.	Kerry Pridmore, TIDD	Lori MacKenzie	Underway	<ul style="list-style-type: none"> • JEDI continues to support Metro Vancouver in their efforts to address industrial land challenges through their Regional Industrial Lands Strategy. JEDI is also working with other Ministries such as Transportation and Infrastructure to identify opportunities for targeted investments in the region. • To promote available industrial land in the rest of B.C., we are working with the Ministry of Citizens’ Services to promote their Community Investment Opportunities Tool (CIOT), which is part of a suite of data-driven planning tools developed under the StrongerBC initiative to provide communities with accessible resources for economic and community growth. • The CIOT is a visual tool that showcases investment land opportunities including agricultural, industrial and commercial properties throughout the province and enables rapid analysis of investment decisions by incorporating community asset information with digital and other infrastructure data.
7. With support from the Parliamentary Secretary for Rural Development, work with rural communities to strengthen regional economic development and to build economic resilience in hard-hit	Chris Rathbone, SBED	Kim Reid	Underway	<p>Coordinate the \$185 million Forest Worker and Community Supports programs and services to offset economic impacts from changes in the forest sector. While some programing is through PSFS and LBR, JEDI leads on the following:</p> <ul style="list-style-type: none"> • Forest Employment Program (FEP) <ul style="list-style-type: none"> ○ Funding allocated to land-based projects to create short-term employment opportunities for forestry contractors. • Rural Business and Community Recovery Initiative (RBCRI)

Mandate Letter Commitments December 2022	Division Lead	Contact	Completed or Underway	Status
Minister Brenda Bailey Mandate Letter				
forest sector communities.				<ul style="list-style-type: none"> ○ Temporary employment opportunities for advisors to support rural businesses and communities impacted by forest policy changes and other economic impacts. ● Rural Economic Diversification Infrastructure Program (REDIP) <ul style="list-style-type: none"> ○ Economic diversification program including specific focus on communities impacted by old growth deferrals. ● BC Jobs Manufacturing Fund <ul style="list-style-type: none"> ○ Help manufacturing companies modernize, innovate, and grow by providing funding for capital projects. ● Community Transition Services <ul style="list-style-type: none"> ○ Enhanced community transition services to communities undergoing significant economic disruption.
8. Support the Minister of Post-Secondary Education and Future Skills to deliver the Future Ready Skills plan so British Columbians have the skills they need for the jobs of the future and to support B.C. employers impacted by global labour shortages.	Tim Lesiuk, ITIC	Matt Zahynacz	Underway	Engagement for the Future Ready Skills Plan (FRSP) was conducted in the spring of 2022 with JEDI representation at a number of these sessions. Engagement and the resultant FRSP focused on three areas: shortage of skilled workers for expected employment demand; skills gaps for these workers, and the transition in the nature of what and how work is done. An omnibus Treasury Board submission reflecting engagement and other skilling priorities was completed late in 2022 that included a number of JEDI funding requests. We are awaiting formal decisions from Treasury Board in the Ministry budget letter.

Mandate Letter Commitments December 2022	Division Lead	Contact	Completed or Underway	Status
Minister Jagrup Brar Mandate Letter				
1. Continue to leverage our role as the trade gateway to Canada by seeking new strategies to expand export opportunities and diversify our trading partners across the globe, and by arranging opportunities for B.C. to showcase our remarkable products and services to potential trading partners with strong prospects for growth in trade with our province.	Kerry Pridmore, TIDD	Lori MacKenzie	Development of Trade Diversification Strategy Underway. Expected to be released Spring 2023.	<p><u>Trade Diversification Strategy Update:</u></p> <ul style="list-style-type: none"> Market, sector, and programming research has been completed, and business intelligence from our teams here and in-market has been gathered. Strategic goals and metrics have also been developed. External engagement on the Strategy was carried out in Spring 2022 to understand the needs of B.C. exporting businesses, including businesses traditionally under-represented, and to inform actions in the Strategy. Between April and May 2022, Minister of State for Trade hosted 7 virtual roundtable engagement sessions. A total of 32 participants attended the sessions, including representatives from business and trade associations, industry associations, businesses, and organizations representing women, people of colour, LGBTQ2+, youth, and entrepreneurs with disabilities. A tailored approach was taken to Indigenous engagement. Individual sessions were held with Indigenous groups instead of roundtables, and engagement materials included Indigenous context and appropriate questions. Trade and Industry Development division is working on finalizing actions, developing Strategy implementation and launch plans in advance of a Spring 2023 release.
2. Work with all ministries to ensure more regular interactions with the federal government on B.C.'s international trade and economic priorities,	Kerry Pridmore, TIDD	William Hoyle	Completed	<ul style="list-style-type: none"> Represented B.C.'s trade and investment interests at Federal-Provincial-Territorial (FPT) tables to advance discussions on economic priority areas and sectors to seize opportunities and address challenges that open markets for B.C. (e.g. FPT Agri-Food Investments, FPT Director Generals on FDI, FPT Economic-based National Security Community Practice, etc.).

Mandate Letter Commitments December 2022	Division Lead	Contact	Completed or Underway	Status
Minister Jagrup Brar Mandate Letter				
including increased opportunities for face-to-face meetings with staff and key ministers in Ottawa.				<ul style="list-style-type: none"> Initiated face-to-face discussions for Ministers with federal counterparts (Global Affairs Canada) on the new Indo-Pacific Strategy, China bi-lateral relations and collaboration on trade and investment initiatives and the role of B.C. in new programs (with the goal of advancing B.C. economic priorities in alignment with Indo-Pacific Strategy).
3. Build on relationships with B.C.’s neighbouring jurisdictions – including through the Pacific Coast Collaborative, the Pacific NorthWest Economic Region, and inter-provincial trade – to expand trade opportunities for B.C. businesses and support our shared efforts to reduce emissions.	Kerry Pridmore, TIDD		Underway	<ul style="list-style-type: none"> Engage with PCC affiliated organizations during March 2023 Ministerial trip to Portland, OR. Additional meetings are planned with government and corporate officials to further trade relations and explore commercial opportunities, particularly in Mass Timber.
4. Continue to work across ministries and with the federal government to ensure British Columbia’s interests are protected and advanced in trade negotiations and disputes, including supporting the Minister of Forests on	Kerry Pridmore, TIDD	Steve Anderson	Underway	<ul style="list-style-type: none"> The Trade Policy, Analytics and Marketing Branch (TPAM) continues to lead B.C.’s domestic and international trade policy to secure new, preferential, and predictable market access for B.C. workers and businesses in other jurisdictions, as well as defend B.C. industries when they are being treated unfairly. There are several trade negotiations currently ongoing: two negotiations with the UK (the Canada-UK free trade agreement negotiations and the UK’s accession negotiations to the Comprehensive and Progressive Agreement for Trans-Pacific

Mandate Letter Commitments December 2022	Division Lead	Contact	Completed or Underway	Status
Minister Jagrup Brar Mandate Letter				
softwood lumber negotiations with the United States.				<p>Partnership); the Canada-India Early Progress Trade Agreement negotiations; the Canada-Indonesia Comprehensive Economic Partnership Agreement negotiations; the Canada-ASEAN free trade agreement negotiations; the Canada-Ukraine free trade agreement modernization negotiations; and negotiations to add financial services coverage under the Canadian Free Trade Agreement. TPAM works across Ministries throughout the negotiations to identify B.C.'s interests and potential impact to B.C., and engages with the federal government to ensure that B.C.'s interests are protected and advanced in trade negotiations.</p> <ul style="list-style-type: none"> • TPAM continues to support the Ministry of Forests on the softwood lumber dispute with the U.S. B.C. continues to emphasize to Canada that resolving the dispute is B.C.'s number one trade priority. • TPAM is closely monitoring, and supporting the Ministry of Agriculture and Food on dairy disputes under the Canada-United States-Mexico Agreement and the Comprehensive and Progressive Agreement for Trans-Pacific Partnership. • TPAM is currently monitoring the EU's proposed implementation of a carbon border adjustment mechanism (CBAM) for potential impact to B.C.

MANDATE LETTER COMMITMENTS PRIOR TO DECEMBER 2022 TRANSITION

Mandate Letter Commitments February 2022	Division Lead	Contact	Completed or Underway	Status
Minister Ravi Kahlon Mandate Letter				
1. Support people and businesses in the recovery from the COVID-19 pandemic by continuing to deliver initiatives that will directly support small businesses and build an inclusive economic recovery across BC.	Kerry Pridmore, TIDD	William Hoyle	Completed	<ul style="list-style-type: none"> Invested more than \$530 million in COVID-19 relief grants to businesses providing short term relief and medium-term recovery to help them navigate the challenges of operating in the pandemic and to support economic recovery. As part of the StrongerBC Economic Plan, development of the Small Business Diversity and Inclusion Action Plan, to understand barriers and challenges, and deliver support to underrepresented small business owners. Enacted the Food Delivery Service Fee Act, providing certainty to small business owners with a delivery cap of 20% on fees charged by food delivery companies. In addition, the legislation protects drivers’ rights. Ongoing support to help businesses to start and grow through the delivery of a suite of core Small Business BC (SBBC) services. The Export Navigator Program continues to provide support to small businesses looking to export outside of B.C. The program’s six Regional Export Advisors and three specialist Export Advisors for Indigenous, Women and Youth owned businesses provide one-on-one mentoring to help small businesses become “export ready”.
2. Work across ministries to lead the development and coordinate	Kerry Pridmore, TIDD	Lori MacKenzie	Underway	<ul style="list-style-type: none"> JEDI staff have completed comprehensive economic modelling on the manufacturing sector. <small>Advice/Recommendations; Cabinet Confidences; Intergovernmental Communications</small>

Mandate Letter Commitments February 2022	Division Lead	Contact	Completed or Underway	Status
Minister Ravi Kahlon Mandate Letter				
implementation of an industrial and manufacturing strategy that generates cleaner, more innovative, value-added economic activity across BC, while supporting our commitments to reconciliation and CleanBC.				Advice/Recommendations; Cabinet Confidences; Intergovernmental Communications
3. With support from the Minister of Energy, Mines and Low Carbon Innovation, boost B.C. as a global exporter of climate solutions by investing in B.C.-based carbon capture and storage and other low carbon technologies.	Tim Lesiuk, ITIC	Elaine Cross	Underway Plan and deliver targeted export programming.	Proactively plan and deliver export programming for B.C.'s clean tech sector. Includes participation at select trade shows to support B.C. companies and promote B.C.'s low carbon tech capabilities, including an outbound mission of B.C. companies to Fuel Cell Expo Japan (March 2023) and inbound visits of foreign buyers to Hydrogen and Fuel Cells Canada Int'l Expo (Vancouver June 2023).

Mandate Letter Commitments February 2022	Division Lead	Contact	Completed or Underway	Status
Minister Ravi Kahlon Mandate Letter				
<p>4. Support the work of the Minister of State for Trade on special projects to support economic development, trade and innovation in areas such as B.C.'s shipbuilding sector, aerospace and forest sector innovation.</p>	<p>Kerry Pridmore, TIDD</p>	<p>Lori MacKenzie</p>	<p>Development of Trade Diversification Strategy Underway.</p> <p>Expected to be released Spring 2023.</p>	<p><u>Trade Diversification Strategy Update:</u></p> <ul style="list-style-type: none"> • Market, sector, and programming research has been completed, and business intelligence from our teams here and in-market has been gathered. • Strategic goals and metrics have also been developed. • External engagement on the Strategy was carried out in Spring 2022 to understand the needs of B.C. exporting businesses, including businesses traditionally under-represented, and to inform actions in the Strategy. • Between April and May 2022, Minister of State for Trade, hosted 7 virtual roundtable engagement sessions. A total of 32 participants attended the sessions, including representatives from business and trade associations, industry associations, businesses, and organizations representing women, people of colour, LGBTQ2+, youth, and entrepreneurs with disabilities. • A tailored approach was taken to Indigenous engagement. Individual sessions were held with Indigenous groups instead of roundtables, and engagement materials included Indigenous context and appropriate questions. • Trade and Industry Development division is working on finalizing actions, developing Strategy implementation and launch plans in advance of a Spring 2023 release. <p>Trade and Investment</p> <ul style="list-style-type: none"> • Proactively planned and delivered export programming for B.C.'s aerospace, ocean/marine, and forest sectors. Includes missions to select trade shows and conferences

Mandate Letter Commitments February 2022	Division Lead	Contact	Completed or Underway	Status
Minister Ravi Kahlon Mandate Letter				
				<p>to support B.C. companies and promote B.C.'s capabilities, such as:</p> <ul style="list-style-type: none"> ○ Connecting B.C.'s value-add wood sector to inbound buyers from priority Asian markets during the annual Global Buyers Mission in Whistler (September 2023); ○ Attending and promoting BC at the International Mass Timber Conference in Portland March 2023; and ○ Arranging exhibition space and providing matching making for B.C. companies at SMM Hamburg (September 2022) and Heli-Expo USA (March 2023).
<p>5. Support B.C. shipyards to build capacity and become increasingly competitive with investments to support more shipbuilding, refit, repair, and maintenance here in B.C.</p>	<p>Kerry Pridmore, TIDD</p>	<p>Lori MacKenzie</p>	<p>Underway. Expected to be released in 2023</p>	<p><u>Update: BC Maritime Industries Strategy</u></p> <ul style="list-style-type: none"> ● In Fall 2022, Cabinet endorsed and approved an approach for a B.C. Maritime Industries Strategy (the "Strategy"), following extensive cross-government and industry engagement to understand key needs and opportunities. ● This engagement included a survey and a series of roundtables and one-on-one discussions with sector stakeholders such as, domestic ship owners, newbuild, maintenance and ship repair yards, local governments, First Nations, federal government, post-secondary institutions, economic development agencies and regional industry associations. ● In response to industry feedback, a West Coast Maritime Office has been created within JEDI to 'enhance

Mandate Letter Commitments February 2022	Division Lead	Contact	Completed or Underway	Status
Minister Ravi Kahlon Mandate Letter				
				<p>collaboration to encourage cross-sectoral co-operation, co-ordination, and planning, including and increase partnerships between sector stakeholders and both provincial and federal government.</p> <ul style="list-style-type: none"> • Further strategic initiatives are expected to address top industry challenges in areas that include decarbonization, workforce development, infrastructure, ocean science and innovation, and major procurements. • Final Strategy including supporting activities are under development with anticipated public launch in 2023.
<p>6. Capitalize on the potential of B.C.'s aerospace industry by expanding support for B.C. companies to integrate into global supply chains and access new markets.</p>	<p>Kerry Pridmore, TIDD</p>	<p>Lori MacKenzie</p>	<p>Underway</p>	<ul style="list-style-type: none"> • JEDI provided the Aerospace Industries Association of Canada (AIAC) with a \$280,000 "Supply Chain Resiliency Grant" to expose supply chain barriers and examine the B.C. aerospace industry's strengths and growth prospects. AIAC delivered JEDI its final supply chain report, "B.C. Aerospace Sector Study" by Roland Berger in May 2022. • JEDI continues to work with the AIAC to advance the key recommendations in the Roland Berger supply chain report, including: <ul style="list-style-type: none"> ○ Reducing the cost of business and improving operational efficiency, through government support where possible, and procedural efficiencies. ○ Increasing the attractiveness of B.C.'s aerospace sector for talent – make B.C. a preferred destination for national global talent.

Mandate Letter Commitments February 2022	Division Lead	Contact	Completed or Underway	Status
Minister Ravi Kahlon Mandate Letter				
				<ul style="list-style-type: none"> ○ Strengthening aerospace infrastructure and sectoral recognition. ● The “Accelerating Manufacturing Scale-Up Program” provided \$882,000 in funding to B.C. aerospace manufacturing companies to enhance productivity and scale, e.g., \$250,000 to Coulson Airplane to scale up production of proprietary aerial firefighting tanks. ● JEDI Trade and Industry Development (export team) advances B.C. aerospace exports into strategic markets by working directly with B.C. aerospace companies and facilitating participating in global aerospace events, e.g., Singapore Airshow (February 2024) and Heli-Expo USA (March 2024).
7. Launch a strategic investment fund to support our government's objective of building a more innovative low-carbon economy by investing in high-potential B.C. businesses to help them scale up and grow here.	IID	Paul Pawlowski/David Mortimer (InBC)	Underway	<ul style="list-style-type: none"> ● December 2022: InBC announced its first investments, starting with venture capital funds that have strong connections to B.C. and are aligned with impact objectives to drive climate action, advance reconciliation and innovate for the future. ● October 2022: InBC launched its Investment Policy Statement, clarifying the parameters for delivering a triple bottom line investing approach and contains InBC’s impact investment objectives, risk tolerance, constraints and reporting requirements. ● February 2022: InBC announced its first Chief Investment Officer. ● December 2021: InBC announced its first CEO.

Mandate Letter Commitments February 2022	Division Lead	Contact	Completed or Underway	Status
Minister Ravi Kahlon Mandate Letter				
				<ul style="list-style-type: none"> • April 2021: InBC officially launched with the first reading of Bill 5, the <i>InBC Investment Corp. Act</i>, in the House, followed by a media event with MRK and PJH.
8. Lead the Office of Mass Timber Implementation and, with support from the Minister of Forests, advance the mass timber action plan.	Kerry Pridmore, TIDD	Jarrett Hutchinson	Underway	<ul style="list-style-type: none"> • The Mass Timber Action plan was released on April 7, 2022. • The Mass Timber Demonstration Project has announced three rounds of funding for buildings to date. • Five new skills training programs to support B.C.'s workforce adapt to mass timber construction have been announced since 2021. • Eighty-three mass timber research projects have been funded in the past three years; advancing the amount of data and scientific support for the use of mass timber in construction. • Use of mass timber is now integrated into the ESG Framework for Capital. • International collaboration is underway through the Pacific Coast Collaborative on a Low Carbon Construction task force. • Annual square footage of mass timber used in new buildings grew by 15% in 2022, exceeding the forecast by 5%.
9. With support from the Minister of Advanced Education and Skills Training, work with BC's Innovation	Tim Lesiuk (emergency mgt tech, AI, quantum,	Elaine Cross	Underway	The Quantum Algorithms Institute (QAI) was established in 2020 to focus on B.C.'s strengths in quantum computing systems and quantum algorithm software development by creating a long-term talent pipeline for this transformative

Mandate Letter Commitments February 2022	Division Lead	Contact	Completed or Underway	Status
Minister Ravi Kahlon Mandate Letter				
<p>Commissioner to lead investment in innovation clusters, with a focus on emerging industries where BC companies have developed the early lead – such as life sciences, emergency management technology, engineered wood, clean tech, artificial intelligence, and quantum and virtual reality technologies.</p>	<p>clean tech, VR)</p> <p>Kerry Pridemore (engineered wood)</p> <p>Paul Pawlowski (life sciences)</p>	<p>Maija Duffy</p>	<p>Underway</p>	<p>technology that has the potential to tackle real world problems that traditional computers cannot solve.</p> <ul style="list-style-type: none"> • New Strategic Plan, spending plan, project pipeline and revenue streams established in 2022 by interim CEO and approved by the Board. • Recruitment of permanent Executive Director in progress. • Board structure currently under review and will include more demand-side representation. • Pipeline of projects underway, aligned with the three core streams of the Strategic Plan • Strong alignment between QAI and the National Quantum Strategy, and Chair of QAI Board is also Co-Chair of National Quantum Advisory Council. <p>Cabinet Confidences</p> <p>See item #3 in the current ML for details.</p>
<p>10. Support the work of the Minister of Agriculture, Food and Fisheries to move forward with the recommendations of the Food Security Task Force and develop a new</p>	<p>Kerry Pridmore, TIDD</p>	<p>Lori MacKenzie</p>	<p>Underway</p>	<ul style="list-style-type: none"> • The Minister of Agriculture and Food’s Advisory Group on Regenerative Agriculture and Agritech (MAGRAA) was established in June 2022 to build upon the groundwork laid by the Food Security Task Force and develop recommendations on opportunities for promoting innovation, technology adoption, and regenerative practices that will increase the productivity, profitability, and sustainability of B.C.’s food system.

Mandate Letter Commitments February 2022	Division Lead	Contact	Completed or Underway	Status
Minister Ravi Kahlon Mandate Letter				
Regenerative Agricultural Network, which will create jobs for workers, opportunities for farmers and greater food security by bringing together natural systems of production with agri-technologies that enhance production.				<ul style="list-style-type: none"> The 18-member group consists of regenerative agriculture and agritech industry experts from farming, academia, industry associations, private-sector representatives, and special advisors. JEDI supports this work as part of the secretariat and led a technical working group to develop a standardized description for agritech. In January 2023, the Advisory Group developed a Regenerative Agriculture and Agritech Strategic Framework which lays out their advice to the Minister on the vision, mission, values, goals, and strategic priorities for regenerative agriculture and agritech in the future.

Mandate Letter Commitments February 2022	Division Lead	Contact	Completed or Underway	Status
Minister George Chow Mandate Letter				
1. Seek new strategies to expand B.C.'s export opportunities as the province recovers from the COVID-19 pandemic, with a specific emphasis	Kerry Pridmore, TIDD	William Hoyle	Completed	<p>The Ministry delivered against priority market work plans which consisted of events and initiatives to expand exports and attract investment. Examples include:</p> <p>BC Export Awards, Vancouver, November 2021. MGC attended, spoke in a one-on-one interview/ fireside chat with Business in</p>

Mandate Letter Commitments February 2022	Division Lead	Contact	Completed or Underway	Status
Minister George Chow Mandate Letter				
on B.C.'s emerging clean technology and innovation sector.				<p>Vancouver (BiV) Chief Editor Kirk LaPointe and presented three awards during the 39th annual B.C. Export Awards.</p> <p>ABCMI Business Opportunities Conference, Vancouver, October 2021, 260 delegates. The B.C. Government was a sponsor of this annual conference of the Association of BC Marine Industries. Sponsorship included TIDD's ADM Basi speaking and participating in a panel discussion at the conference; a B.C. booth with Ministry staff managing the booth and engaging with conference delegates.</p> <p>BIO International Conference in San Diego, USA, June 2022. Minister Chow gave opening remarks in the virtual pre-BIO showcase, where 8 B.C. companies pitched to an international audience of approximately 100 international attendees. At the BIO International Conference event itself, 35 B.C. companies attended.</p> <p>In September 2022, the Ministry supported an inbound delegation to B.C. of over 30 companies comprised of utilities, renewable energy project developers, government agencies and conglomerates from the Asia Pacific region (Singapore, Malaysia, the Philippines, Thailand, Vietnam, Cambodia, Indonesia and South Korea). The mission focus entailed hydrogen, fuel cells, and carbon capture and storage under the theme of "Decarbonizing the Energy Sector". The B.C. program consisted of site visits and pre-arranged meetings over two days. More than 20 BC clean tech companies attended the event, with over 50 meetings scheduled with the international delegates.</p>

