

AUG 2 9 2014

Our Ref. 97921

Professor Arvind Gupta President and Vice-Chancellor University of British Columbia 6328 Memorial Rd Vancouver BC V6T 1Z2

Dear Professor Gupta:

I am writing to confirm funding changes to the Ministry of Advanced Education (the Ministry) funding allocations to the University of British Columbia (UBC) Internationally Educated Midwifery (IEM) program, as previously communicated in a letter dated March 2014. Specifically, the Ministry requests:

- The start date for the implementation of the IEM program will be changed from 2014/15 to 2015/16.
- Operating funding provided to the program for 2014/15 will be reallocated to provide recognition of midwife clinical education support for the period of September 1, 2014 to March 31, 2015.
- Clinical education support will consist of \$1,650 per student per term for 2014/15, as negotiated between the Ministry of Health and the Midwives Association of British Columbia.
- A reallocation strategy for operating funding provided for 2014/15 that is not expended in support of recognition for midwife clinical should be developed in consultation with the Ministry. If a reallocation strategy cannot be reached, the funds may be withdrawn by the Ministry to reallocate to other health priorities.

Please note that that the previously negotiated operating funding for 2015/16 will continue as communicated. Further, ongoing annual funding for Midwife clinical education support beginning in 2015/16 will be provided directly by the Ministry of Health as confirmed in a separate letter.

The Ministry feels cooperative efforts around public communications will maximize the benefits to the participants involved and the project being sponsored. As such, I respectfully request that any media releases be jointly formalized between the Ministry and UBC.

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If you have any questions regarding this funding, please contact Mr. Kevin Perrault, Director, Research Universities and Health Programs, at (250) 356-8257 or via email at Kevin.Perrault@gov.bc.ca.

The Ministry would like thank UBC for its important ongoing role in educating health professionals to meet the population health needs of the province.

Sincerely,

Sandra Carroll Deputy Minister

pc: Dr. David Farrar, Provost and Vice President Academic University of British Columbia

Dr. Gavin Stuart, MD, FRCSC, Vice-Provost, Health and Dean of Medicine University of British Columbia

Mr. Pierre Ouillet, Vice President Finance, Resources and Operations University of British Columbia



March 23, 2015

Professor Arvind Gupta
President and Vice-Chancellor
University of British Columbia
7th floor, Walter C. Koerner Library
1958 Main Mall
Vancouver BC V6T 1Z2

Dear Professor Gupta:

I am pleased to confirm that the Ministry of Advanced Education (the Ministry) will provide the University of British Columbia (UBC) with a one-time funding contribution of \$500,000 to be provided in the next electronic funds transfer. These funds are intended to support costs, up to March 31, 2016, associated with the planning and start-up of the proposed plan to distribute physical therapy education to UNBC.

If any funding provided cannot be used for the intended purpose, the Ministry requires that your institution contact the Ministry to develop a reallocation strategy.

The Ministry respectfully requests that public announcements related to this funding be jointly formalized with the Ministry. In the event that you wish to announce these funds, please have your staff contact Rodney Porter, Communications Director, Government Communications and Public Engagement, by phone at (250) 952-6508.

If you have any questions regarding this funding, please contact Mr. Tony Loughran, Executive Director, Research Universities and Health Programs, at (250) 387-8871 or via email at Tony.Loughran@gov.bc.ca.

The Ministry would like to thank UBC for its important ongoing role in educating health professionals to meet the population health needs of the province.

Sincerely,

Sandra Carroll Deputy Minister

pc: Distribution List Follows

.../2

pc: Dr. David Farrar, Provost and Vice-President Academic University of British Columbia

Dr. Gavin Stuart, MD, FRCSC, Vice-Provost, Health and Dean of Medicine University of British Columbia

Ms. Donna Friedlander, Director Post-Secondary Funding and Corporate Finance Branch Ministry of Advanced Education

Mr. Rodney Porter, Communications Director Government Communications and Public Engagement



March 23, 2015

Professor Arvind Gupta
President and Vice-Chancellor
University of British Columbia
7th floor, Walter C. Koerner Library
1958 Main Mall
Vancouver BC, V6T 172

Dear Professor Gupta:

I am writing to confirm changes to the Ministry of Advanced Education (the Ministry) funding allocation for the University of British Columbia (UBC) Speech Language Pathology program as per the attached table.

Specifically, one-time start-up and planning funding for the UBC Speech Language Pathology Program expansion in 2014/15 of \$583,010 will be forwarded with the next electronic funds transfer. This funding is in addition to the \$300,000 previously communicated for 2014/15. The total one-time funding from 2013/14 to 2016/17 remains at \$2,474,763 as communicated March 31, 2014.

The Ministry expects these funds to be applied to program start-up and planning activities for the program identified above. If the funding provided cannot be used for the intended purpose, the Ministry requires that your institution contact the health program area to develop a reallocation strategy. If a reallocation strategy cannot be reached, the funds may be withdrawn by the Ministry and reallocated to other health priorities.

The Ministry respectfully requests that public announcements related to this funding be jointly formalized with the Ministry. In the event that you wish to announce these funds, please have your staff contact Rodney Porter, Communications Director, Government Communications and Public Engagement, by phone at (250) 952-6508.

If you have any questions regarding this funding, please contact Mr. Tony Loughran, Executive Director, Research Universities and Health Programs, at (250) 387-8871 or via email at Tony.Loughran@gov.bc.ca.

.../2

The Ministry would like thank UBC for its important ongoing role in educating health professionals to meet the population health needs of the province.

Sincerely,

Sandra Carroll Deputy Minister

Attachment

pc:

Dr. David Farrar, Provost and Vice President Academic University of British Columbia

Dr. Gavin Stuart, MD, FRCSC, Vice-Provost, Health and Dean of Medicine University of British Columbia

Mr. Rodney Porter, Communications Director Government Communications and Public Engagement

Attachment 1

Revised Schedule of Annual One-time Start-up and Planning Funding

UBC Speech Language Pathology Program

	Fiscal Year	Previously Communicated	Revised Funding	
		Funding	_	
	2013/14	1,290,000	1,290,000	
	2014/15	300,000	883,010	
	2015/16	671,783	88,773	
:	2016/17	212,980	212,980	
	Total	\$2,474,763	\$2,474,763	



March 23, 2015

Professor Arvind Gupta
President and Vice-Chancellor
University of British Columbia
7th floor, Walter C. Koerner Library
1958 Main Mall
Vancouver BC V6T 1Z2

Dear Professor Gupta:

I am pleased to advise that the Ministry of Advanced Education (the Ministry) has received Skills Development Employment Benefit funding under the Labour Market Development Agreement to support short-term training to address the demand for coding-related skills in the technology sector. Specifically, a one-time grant of \$50,000 is being provided to the University of British Columbia (UBC), which is intended to be spent prior to March 31, 2016. These funds will be forwarded to your institution with the next available electronic funds transfer.

In order to ensure a strong match with job openings in local industry, the institution is asked to work closely with the British Columbia Innovation Council and its Acceleration Network in determining the focus of the coding-related course(s).

The Ministry requests that UBC provide a summary report by March 31, 2016, outlining the services provided with this one-time grant. If you do not anticipate utilizing all of the funds in 2015/16, please contact the Ministry by December 1, 2015, to discuss alternatives such as re-profiling or repayment of the funds, or additional time to implement the planned initiatives.

The Ministry respectfully requests that public announcements related to this funding are jointly formalized with the Ministry. In the event that you wish to announce these funds, please have your staff contact Rodney Porter, Communications Director, Government Communications and Public Engagement, by phone at (250) 952-6508.

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Should you have any questions regarding this initiative, please contact Mr. Tony Loughran, Executive Director, Research Universities and Health Programs Branch at (250) 387-8871 or Tony.Loughran@gov.bc.ca.

Sincerely,

Sandra Carroll Deputy Minister

pc: Mr. Ian Burgess, Interim Vice-President, Finance and Operations University of British Columbia

Ms. Donna Friedlander, Director, Post-Secondary Finance Ministry of Advanced Education

Mr. Rodney Porter, Communications Director Government Communications and Public Engagement



March 23, 2015

Professor Arvind Gupta
President and Vice-Chancellor
University of British Columbia
Okanagan Campus
ADM 102A - 1138 Alumni Ave
Kelowna BC V1V 1V7

Dear Professor Gupta:

I am pleased to inform you that the Ministry of Advanced Education will be providing additional funding for the Aboriginal Emergency Assistance Fund. University of British Columbia — Okagagan Campus will receive a one-time allocation of \$27,692 that can be spent during fiscal year 2015/16 and 2016/17.

These funds will be forwarded to your institution with the next available electronic funds transfer.

I would also like to inform you that the Ministry supports the use of any remaining funding from previous years through to the end of the 2016/17 fiscal year.

Please provide a report on your use of emergency assistance funding by the end of May each year that includes:

- Number of students who received funding;
- Total amount disbursed;
- Total amount remaining;
- Description of expense categories;
- Number of students who received assistance and completed their studies, with breakdown of whether the student completed a course, semester or program; and,
- Testimonials from students who have benefitted from emergency assistance funding.

The Ministry requests that public announcements related to this funding are jointly formalized with the Ministry. In the event that you wish to announce the funding, please have your staff contact Mr. Rodney Porter, Communications Director, Government Communications and Public Engagement, by phone at (250) 952-6508.

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Telephone: 250 356-5170

Facsimile: 250 356-5468

Please contact Deborah Hull, Executive Director, Teaching Universities, Institutes and Aboriginal Programs, at 250 387-1446 or <u>Deborah.Hull@gov.bc.ca</u> if you have any questions.

Sincerely,

Sandra Carroll Deputy Minister

pc: Mr. Ian Burgess

Interim Vice-President, Finance and Operations University of British Columbia – Okanagan College

Ms. Donna Friedlander, Director Post-Secondary Finance Ministry of Advanced Education

Mr. Rodney Porter, Director Communications Government Communications and Public Engagement



March 23, 2015

Professor Arvind Gupta, President and Vice-Chancellor University of British Columbia 1958 Main Mall, 7th Floor Walter C. Koerner Library Vancouver BC V6T 1Z2

Dear Professor Gupta:

I am pleased to advise that the Ministry of Advanced Education (the Ministry) will provide the University of British Columbia (the University) with a one-time grant of \$40,000 to support the UBC-Chongqing Student Exchange Program (the Scholarship Program), with the understanding that matching funds will be provided. The Scholarship Program will be between the University and university partners in Chongqing, China.

The Ministry recognizes, embraces, and celebrates the social, cultural, and economic benefits of the student exchanges between China and Canada. The Ministry is committed to increasing the number of international students studying in British Columbia and the number of British Columbia's students studying abroad. This grant will allow the University to establish scholarships to support the exchange of students between university partners in Chongqing and the University.

These funds will be forwarded to the University in the next available electronic funds transfer, and the Ministry would appreciate receiving information from the University on outcomes achieved.

The Ministry requests that public communication by the University regarding the Scholarship Program be jointly formalized with the Ministry by contacting our Government Communications and Public Engagement Office at (250) 952-6400.

Sincerely,

Sandra Carroll Deputy Minister

pc: Distribution List Follows

.../2

Telephone: 250 356 5170

Facsimile: 250 356-5468

pc: Mr. Adel El Zaim, Executive Director International Office, Office of the Vice President, Research and International University of British Columbia

Mr. Kevin Brewster, Executive Lead Post-Secondary Finance Branch Ministry of Advanced Education

Ms. Susan Brown, Executive Director Strategic Policy and Planning Branch Ministry of Advanced Education

Mr. Rodney Porter, Communications Director Government Communications and Public Engagement Ministry of Advanced Education

Ms. Donna Friedlander, Director Post-Secondary Finance Branch Ministry of Advanced Education



March 27, 2015

Dear Presidents:

I am writing in follow up to my letter of January 12, 2015, regarding two important international education initiatives—an inventory of International Partnership Agreements and tracking study and work abroad.

I want to thank you for your support for the development of an International Partnership Agreements inventory. Using the information your institutions have provided, my staff will continue to work with the British Columbia Council for International Education and your international education teams to ensure we have a good system-wide understanding of international education activities and are able to maximize sector opportunities.

I also wanted to let you know that a request has now gone to your Heads of International Education to initiate the data collection process related to tracking study and work abroad. The collection of this information will help us create a baseline understanding of the number of students seeking a global education experience. As with the development of the international partnerships inventory, I am seeking your support in completing this request. The information will be due back to the Ministry in September.

If you have any questions, please let me know.

Thank you for your cooperation.

Sincerely,

Sandra Carroll
Deputy Minister

pc: Distribution List Follows

.../2

pc: Institutional Heads of International Education

Ms. Robin Ciceri, President Research Universities Council of BC

Ms. Ruth Wittenberg, President BC Association of Institutes and Universities

Mr. Jim Reed, President BC Colleges

Dr. Randall Martin, Executive Director BC Council for International Education



June 23, 2015 Our Ref. 100172

To: Members of the Research Universities' Council of British Columbia

Further to recent discussions about the 2015/16 Mandate letters, I am writing to clarify what's expected with regard to the travel practices reference contained therein.

As you know, public sector organization board members are asked to sign the Taxpayer Accountability Principles to demonstrate a commitment to a cost-conscious public sector that strengthens cost management capabilities and fosters a principled culture of efficiency and accountability.

Similarly, the Province of British Columbia Core Policy and Procedures Manual sets out management and financial policy for public sector organizations that is principles-based. Chapter 10 of the Manual states that "whenever possible, ministers and ministries are expected to promote the spirit and intent of government travel policy by requesting that similar policies are adopted by Crown corporations, public bodies, funded agencies and government contractors."

It is with this understanding that the Mandate Letter makes reference to existing expectations regarding travel practices. Post-secondary institutions are specifically being asked to have travel policies in place to promote the spirit and intent of government's travel policies.

I hope this clarifies expectations sufficiently. I appreciate your cooperation as you work towards having all board members sign the Mandate Letter by June 30, 2015.

Sincerely,

Sandra Carroll Deputy Minister



July 10, 2015

To: Presidents, B.C. Public Post-Secondary Institutions

I am writing with regard to the targeted funding initiative underway as part of B.C.'s Skills for Jobs Blueprint. The Blueprint, now in its second year of implementation, outlines government's plan to re-engineer education and training so that British Columbians will have the skills needed to fill anticipated job openings.

I would like to thank you for the work your institutions have undertaken towards successfully implementing this initiative and to ensuring that education and training is aligned with jobs in demand.

In 2014/15, the sector targeted \$40 million towards programs which support jobs in demand, and this year has increased targeted programs by a further \$90 million. By 2017/18, total targeted funding will be equivalent to 25 percent of operating grants (\$450 million).

I am pleased to advise that institutions' 2015/16 Skills Gap Plans have recently been approved by the Labour Market Priorities Board. The full-time equivalent (FTE) targets identified in 2015/16 Skills Gap Plans will be confirmed in each institution's annual budget letter from the Ministry of Advanced Education. Institutions remain responsible for 100 percent of the delivery of targeted FTEs identified in their Plans, and those that are not able to meet these targets may have funding redirected.

The combined results of the 2014/15 and 2015/16 Plans include:

- \$124 million targeted to programs that support the Top-60 high demand occupations;
- An additional \$3 million targeted to high-priority health programs;
- \$3 million targeted to programs which support regional labour market priorities, Aboriginal people and people with disabilities;
- Total targeted funding of \$320 million across the system (\$190 million pre-Blueprint and \$130 million Blueprint);
- Almost 21,000 targeted FTEs.

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A summary of the target-funded FTEs by Classification of Instructional Program (CIP) is attached for your information (Attachment 1).

If you have any questions regarding this initiative, please contact Mr. Kevin Brewster, Assistant Deputy Minister, at Kevin.Brewster@gov.bc.ca or (250) 952-7410.

Thank you again for your contribution towards the success of this initiative.

Sincerely,

Kevin Brewster for

Sandra Carroll Deputy Minister

Attachment

pc: Ms. Robin Ciceri, President

Research Universities' Council of British Columbia

Mr. Jim Reed, President

BC Colleges

Ms. Ruth Wittenberg, President

British Columbia Association of Institutes and Universities

Vice-Presidents Finance

B.C. Public Post-Secondary Institutions

Mr. Kevin Brewster, Assistant Deputy Minister Financial and Management Services Division

Ministry of Advanced Education

Ms. Bobbi Plecas, Assistant Deputy Minister

Institutions and Programs Division

Ministry of Advanced Education

	- Navai	ligetelande	il Files
24DER GP: Circumstive (Parroquin emister 1944)	(2011/15)	2015/16	- 1007 <u>/11</u>
∃Business and Management	1,128	2,523	3,651
Business, management, marketing and related support services	1,128	2,523	
∃ Engineering and Applied Sciences	977	2,503	3,480
Agriculture, agriculture operations and related sciences	30	5	35
Computer and information sciences and support services	137	574	711
Engineering	617	1,471	2,088
Engineering technologies and engineering-related fields	123	306	429
Natural resources and conservation	70	147	217
⊞Arts and Sciences		1,147	1,609
Area, ethnic, cultural, gender, and group studies	462 9	7.	16
Biological and biomedical sciences	58	136	194
Communication, journalism and related programs	6	16	22
Communications technologies/technicians and support services	3	5	8
English language and literature/letters	27	31	58
History		4	4
Liberal arts and sciences, general studies and humanities	16	93	109
Mathematics and statistics	4	16	20
Physical sciences	28	8	36
Psychology	87	233	320
Social sciences	224	596	820
Philosophy and religious studies		2	2
≅ Human and Social Services	382	987	1,369
Family and consumer sciences/human sciences	110	185	295
Legal professions and studies	40	87	127
Parks, recreation, leisure and fitness studies	21	305	326
Public administration and social service professions	184	342	526
Security and protective services	27	68	95
∄Health	205	205	410
Health professions and related programs	205	205	410
⇒Visual and Performing Arts	132	176	308
Visual and performing arts	132	176	308
⇒Education		161	161
Education	T-2-1-14 - 1-2-4-0-1-0-0-0-1-1-1-1-1-1-1-1-1-1-1-1-1-1	161	161
:-∜Trades	115	41	156
Construction Trades	109	41	150
Mechanic and repair technologies/technicians	6	-	£150
≓Other	44	107	151
Other	44	107	151
⊐'Developmental		10	14
Basic skills (not for credit)		10	10
High school/secondary diploma and certificate programs	4		4
Grand Total	3.77	377.74	



STATEMENT

For Immediate Release August 7, 2015

Ministry of Advanced Education

Statement on the resignation of UBC president

VICTORIA – Advanced Education Minister Andrew Wilkinson issued the following statement following the resignation of the president of the University of British Columbia.

"The resignation of Dr. Arvind Gupta as the president of UBC is a matter between the Board of Governors and their employee. I wish Dr. Gupta all the very best in his future endeavours.

"The Board of Governors at UBC has named Martha Piper as interim-president during the transition period, while the search for a new president gets underway."

Media contact:

Rodney Porter Communications Director Ministry of Advanced Education 250 889-7494

From: Burnett, Teresa M AVED:EX on behalf of AVED Deputy Minister AVED:EX

Sent: Wednesday, August 19, 2015 1:13 PM

To: 'maclean@math.ubc.ca'

Cc: Minister, AVED AVED:EX; 'reny.kahlon@ubc.ca'

Subject: Our Ref: 100471 - Letter to Professor Mark Mac Lean - Re: Resignation of UBC's

President

Attachments: Attachment - Statement by Minister Wilkinson.pdf; Reply to Mark Mac Lean - Aug 19,

2015.pdf

Attached is a reply to Professor Mark Mac Lean with attachment from Deputy Minister Sandra Carroll, Ministry of Advanced Education.

Office of the Deputy Minister Sandra Carroll, Deputy Minister Ministry of Advanced Education

Ph: (250) 356-5170



August 19, 2015

Professor Mark Mac Lean President, UBC Faculty Association maclean@math.ubc.ca

Dear Prof. Mac Lean:

Thank you for your correspondence of August 8, 2015, to the Honourable Andrew Wilkinson, Minister of Advanced Education, requesting an opportunity to discuss the Board of Governors' recent announcement regarding the resignation of Dr. Arvind Gupta as President of the University of British Columbia (UBC). Your correspondence has been forwarded to me for response on behalf of Minister Wilkinson.

As you know, the Board of Governors has legislated responsibility under the *University Act* for the management and administration of the university, including appointments to various university positions. Consequently, the resignation of a president is a personnel matter between the Board and its employee. As such, I respectfully decline your invitation to discuss this matter.

A copy of the statement made by Minister Wilkinson regarding Dr. Gupta's resignation is attached for your information.

Any questions or concerns the UBC Faculty Association may have are more appropriately directed to the Board of Governors.

Thank you.

Sincerely,

Sandra Carroll
Deputy Minister

Attachment

pc:

Honourable Andrew Wilkinson, Minister of Advanced Education

Ms. Reny Kahlon, Managing Director, UBC Board of Governors Secretariat

Johnstone, Judy E AVED:EX

From: Sent: Cc: Subject:	AVED Deputy Minister AVED:EX Monday, September 14, 2015 10:05 AM 'David_karppinen@bcit.ca'; 'SmedleyR@camosun.bc.ca'; 'larthur@capilanou.ca'; 'beaulieum@cnc.bc.ca'; 'woods@cotr.bc.ca'; 'daileyl@douglascollege.ca'; 'mennell@ecuad.ca'; 'Jhaberfield@jibc.ca'; 'Keri.vangerven@kpu.ca'; 'ahsu@langara.bc.ca'; 'pabrown@nvit.bc.ca'; 'sue.bate@nic.bc.ca'; 'hlarden@nlc.bc.ca'; 'amcdougall@nwcc.bc.ca'; 'JCampbell@okanagan.bc.ca'; 'Treace.Alton@royalroads.ca'; 'charder@selkirk.ca'; 'laura_farrelly@sfu.ca'; 'astrachan@tru.ca'; 'anna.lucarino@ubc.ca'; 'rushton@unbc.ca'; 'jill.smith@ufv.ca'; 'presadmn@uvic.ca'; 'jbutt@vcc.ca'; 'Janet.King@viu.ca'; Carroll, Sandra AVED:EX; Mihlar, Fazil MNGD:EX Executive Staffing Update - Ministry of Advanced Education					
Good morning,						
As many of you have heard, Bobbi Plecas has been appointed as an Associate Deputy Minister, Office of the Premier. Bobbi has been a positive, contributing leader to the Ministry of Advanced Education. Please join me in wishing Bobbi well in her new role.						
I am very pleased to announce the (ADM), Institutions and Programs	nat Fazil Mihlar has been appointed to the ministry as an Assistant Deputy Minister s Division.					
Strategic Initiatives. In this role,	Ministry of Natural Gas Development where he was the ADM responsible for Oil and Fazil developed a strong understanding of what industry needs from our postgovernment, Fazil was an associate editor, editorial page editor and columnist for the					
the Globe and Mail, the National many research reports: A Review	or a National Newspaper Award for best editorial writing in Canada. He has written for Post and Calgary Herald among other publications. He is the author and co-author of of the Canada-US Free Trade Agreement; The Cost of Regulation in Canada and Bank ion of Banking in Canada. He has appeared before the House of Commons and Senate.					
Fazil holds a B.A. in Economics fro and a Marketing Diploma from th Course on Risk Management at H	om Simon Fraser University, an M.A. in Public Administration from Carleton University be Chartered Institute of Marketing in London, England. He also completed a Certificate arvard University.					
Fazil will officially join the ministrueeks.	y on September 15 th and he looks forward to meeting with all of you over the coming					
Thank you.						
Sandra Carroll Deputy Minister Ministry of Advanced Education						

From: Clifford, Kate AVED:EX

Sent: Tuesday, November 3, 2015 10:20 AM

To: 'David Karppinen'; 'Rosemary Smedley'; 'Leah R Arthur'; 'Marlene Beaulieu

(beaulieum)'; 'woods@cotr.bc.ca'; 'Dailey, Laureen'; 'carina@ecuad.ca'; 'Haberfield, Janet'; 'keri.vangerven@kpu.ca'; 'Alice Hsu'; 'sue.bate@nic.bc.ca'; 'hlarden@nlc.bc.ca'; 'pabrown@nvit.bc.ca'; Ali McDougall; 'jcampbell@okanagan.bc.ca'; 'Treace Alton'; 'laura_farrelly@sfu.ca'; 'charder@selkirk.ca'; 'Arlee Strachan'; 'anna.lucarino@ubc.ca'; 'jill.smith@ufv.ca'; 'rushton@unbc.ca'; 'Shari Winter - Presadmn'; 'Jessica Butt';

'janet.king@viu.ca'

Cc: Clemente, Christina AVED:EX

Subject: PSI Directory Contact Confirmation

Hello everyone.

As many of you know, Erin Hansen

Our new Administrative Assistant, Christina Clemente, will be taking on the task of updating the Post-Secondary Institutes Directory pages for Fall 2015. Can you please send her the name and e-mail address of the staff member who will be the contact for updates within your institution? Her email address is Christina.Clemente@gov.bc.ca

Kind Regards,

Kate Clifford | Senior Executive Assistant Office of the Deputy Minister Ministry of Advanced Education P: 250 356-5173 | F: 250-356-5468

From:

Clemente, Christina AVED:EX

Sent:

Tuesday, November 17, 2015 8:48 AM

To:

'anna.lucarino@ubc.ca'

Subject:

PSI Directory Fall 2015 Update

Hello,

I will be sending out the Post-Secondary Institutes Directory pages for updating very soon. Please reply to this e-mail with the name and e-mail of the address of the staff member who will be taking on this task for the Fall 2015 update.

Kindest regards, Christina

Christina Clemente, Document Coordinator Office of the Deputy Minister Ministry of Advanced Education P: 250 356-5170| F: 250-356-5468

From:

Clifford, Kate AVED:EX

Sent:

Tuesday, November 17, 2015 8:46 AM

To:

'Kahlon, Reny'; 'Harbottle, Tyler'

Subject:

RE: Invite

Importance:

High

Hi Reny and Tyler,

Unfortunately, Deputy Carroll will be unable to attend Dr. Piper's keynote presentation this afternoon due to pressing matters that have arisen in her schedule. I apologise for the short notice, and hope this doesn't cause too much inconvenience.

Kind Regards,

Kate Clifford | Senior Executive Assistant Office of the Deputy Minister Ministry of Advanced Education P: <u>250 356-5173</u> | F: <u>250-356-5468</u>

From: Kahlon, Reny [mailto:rkahlon@mail,ubc.ca] Sent: Thursday, November 5, 2015 11:28 AM

To: Clifford, Kate AVED:EX **Cc:** Harbottle, Tyler. **Subject:** RE: Invite

This is great, Kate. I will ask Tyler to provide you with any additional information that you may need or want.

Regards.

Reny

From: Clifford, Kate AVED:EX [mailto:Kate.Clifford@gov.bc.ca]

Sent: Thursday, November 05, 2015 11:21 AM

To: Kahlon, Reny Subject: RE: Invite

Dear Reny,

On behalf of Sandra Carroll, Deputy Minister of Advanced Education, thank you for the invitation to attend Dr. Martha Piper's keynote presentation at the Vancouver Board of Trade on November 17, 2015 at the Fairmont Waterfront Hotel. Deputy Carroll would be pleased to attend as the UBC Board of Governors guest. Please forward any relevant information (if any) to me prior to the event.

Kind Regards,

Kate Clifford | Senior Executive Assistant

Office of the Deputy Minister Ministry of Advanced Education P: 250 356-5173 | F: 250-356-5468

From: Kahlon, Reny [mailto:rkahlon@mail.ubc.ca] Sent: Thursday, November 5, 2015 9:37 AM

To: Carroll, Sandra AVED:EX

Subject: Invite

Reny Kahlon Managing Director Office of the Board of Governors The University of British Columbia Old Administration Building 6328 Memorial Road Vancouver, B.C. Canada V6T 1Z2

Telephone: 604-822-2127

BB: 604-505-7771 Fax: 604-822-1205

E-mail: reny.kuhlon@ubc.ca