

Ministry of Agriculture
BRIEFING NOTE FOR PREMIER FOR INFORMATION FOR MEETING WITH MARINE
HARVEST'S GLOBAL CEO Aarskog

Ref: 187861

Date: April 3, 2018

Title: Premier John Horgan meeting with Marine Harvest (MH) Chief Executive Officer (CEO) Alf-Helge Aarskog and Marine Harvest Canada (MHC) Managing Director, Vincent Erenst.

Issue: Discussion on MHC's long term viability of Atlantic salmon aquaculture in British Columbia's economy and MHC's future plan with respect to First Nations and related activities in the Broughton Archipelago.

Background: Marine Harvest is the largest producer of farmed salmon in the world, with a production (2016) of 380,621 metric tonnes and revenue of 3.13 billion EURO (~ CDN \$4.89 billion). The company operates in 10 countries with primary farming operations in Norway, Scotland, Canada and Chile. Globally it employs 12,717 full time equivalents (FTE). In B.C., production in 2016 was 43,349 tonnes (11.4% of global production) from 40 sites of which 25-30 are in operation at any one time. MHC's workforce in B.C. is approximately 550 FTEs employed in farming and processing operations (4.3% of global work force).

MHC has invested approximately \$120 million in B.C. in recent years on hatchery upgrades, a processing plant in Surrey, farm and feeding systems. The company has also invested approximately \$50 million in integrated pest management for sea lice control in an effort to mitigate environmental impacts. While MHC's investment in B.C. has been significant, the company also has recently invested \$185 million in aquaculture operations in Newfoundland and New Brunswick.

The management of aquaculture in Canada is primarily the responsibility of the federal government under the Department of Fisheries and Oceans Canada (DFO). The province works in partnership with DFO. The following more specifically outlines the roles and responsibilities of the federal government and the Province:

Fisheries and Oceans Canada	DFO responsible for licensing industry and protection of fish health Will accept license applications but is not making decisions due to harmonized process with BC
Ministry of Agriculture	B.C.'s lead for seafood industry development B.C.'s lead for strategic aquaculture policy Maintains Plant Animal Health Laboratory that supports DFO's audit program
Ministry of Forests Lands and Natural Resource Operations and Rural Economic Development (FLNR)	Issue tenures authorizing the use of the land, foreshore and marine areas for finfish and shellfish aquaculture (Land Act) Issue freshwater licences (Water Sustainability Act). Marine Use Planning
Ministry of Environment and Climate Change Strategy	Issues permits for sewage discharge (Environmental Management Act) Issue permits for pesticide use (Integrated Pest Management Act)

Note there was a previous meeting in January 2018 between the Premier John Horgan and CEOs from Mitsubishi and Marine Harvest regarding B.C.'s positions on salmon farming.

Recent developments in the Washington state, United States have also attracted attention towards the Atlantic salmon farming industry in the Pacific Northwest. The state of Washington recently announced that it will be phasing out all Atlantic salmon farming operations by 2022 - largely in part to concerns regarding risks to wild salmon populations.

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First Nations Considerations: Salmon farms are currently located in the traditional territories of at least 28 B.C. First Nations (taking into account overlap of territories). Twenty First Nations have economic and social partnerships in place with B.C. salmon farmers, accounting for approximately 78% of B.C. farmed salmon production. First Nations communities provide approximately 30% of the workforce on the farms of B.C.'s four largest salmon farming companies. There are several farms operating without agreements or consent from adjacent First Nations.

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s.13,s.16

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HARVEST'S GLOBAL CEO Aarskog

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Hon. Lana Popham
Minister of Agriculture
Email: AGR.Minister@gov.bc.ca

February 8, 2018

Dear Minister Popham;

I am writing today in order to share our organization's perspective about the report and recommendations from the Minister of Agriculture's Advisory Committee on Finfish Aquaculture. I was an active member of this committee and am proud of the work we accomplished. While we did not find consensus on the risks of the potential harm associated with salmon aquaculture in B.C., we were able to agree on the principles of six key recommendations.

I am confident this report will be instrumental in our \$1.5-billion industry's continued evolution. We agree with many of the strategic recommendations and recommended actions contained in the report, and in fact have already implemented many of them. We look forward to working with you and your ministry, all levels of government, coastal communities and First Nations to implement them where they are workable as drafted, and refine them where needed.

I believe it is important that you have my unfiltered thoughts, which echo the sentiments of the BCSFA's 52 members, as you consider your response and how you might act on the recommendations and the impact that may have on this industry and the 6,600 good jobs it supports. Jobs supported by marine-based salmon farming are extremely important to rural coastal B.C.

One key passage from the report's introduction is worth highlighting:

"Despite the differences within MAACFA on the risk that farms pose, members share a common vision on the importance of sustaining wild Pacific salmon, the need for salmon farm practices to better align with this primary goal, and the importance for government and the industry to build greater trust among British Columbians."

The BC Salmon Farmers Association agrees with that statement. Our perspective is that with an average of 70 per cent of salmon harvested in B.C. and more than half of the fish harvested globally coming from farms, the industry plays a key role in both meeting our demand for healthy fish to eat and in reducing the strain on wild fish stocks. While any farming, on land or water, has an environmental impact it can be done responsibly and with wild animals top-of-mind. That is our goal.



It is noteworthy that the report highlights the great strides our industry has made in key areas over the last 30 years, including fish health, environmental protection, and developing relationships with Indigenous governments. We will continue to actively pursue honing our craft through best practices in husbandry; adaptation of innovative technology supported by good science; and in collaboration with First Nations, all levels of government, and other stakeholders. This report will contribute to that important work.

Unfortunately, these facts are often ignored by industry critics, though we would welcome their collaboration in addressing their concerns, so we can continue to meet the growing demand for fish to eat in B.C. and around the world while continuing to minimize our environmental impact.

I would like to add that the report contains some recommended actions that we agree with in principle, but which would prove unworkable in practice. In particular, while we agree collaborating with First Nations when using Crown land is crucial, and we have a long track record of doing so, the recommendation that would require holders of long-standing Crown tenures to acquire First Nations agreement as a condition of continuing operations at existing sites is unclear and, as drafted, unworkable. We cannot support it as written but would be pleased to collaborate with the provincial government and First Nations to address that.

It is key to note that making a recommendation on existing sites sits outside the mandate of this panel, which was charged in 2016 with offering the government advice on issuing new tenures – not existing sites. Regardless, the recommendation was made and thus we need to address it.

More on that below.

I would like to briefly share our perspective on all six strategic recommendations:

Salmon Farm Locations:

We agree that an area-based approach to managing salmon farms is the right approach and have been moving that way as an industry for some time. However, we could do more. Our greatest challenge in moving to full area-based management has been an unwillingness by government and some First Nations to amend and re-locate existing sites to designated areas.

We believe greater flexibility of farming allowing for maximum allowable biomass in a particular area (rather than on a site-specific basis) will result in a higher degree of environmental



performance, and better fish health.

Siting a farm today is a much more exact science than it was 30 years ago. Through advances in technology, science, and expertise we are able to choose better farm sites that provide an optimal rearing location, promote a high degree of fish health, minimize any potential risks to wild salmon, and significantly minimize environmental impacts that have been associated with farms sited decades ago. Allowing for flexibility in relocating farms, with full participation of First Nations partners, will further the modernization of the industry in B.C.

Aboriginal Rights and Title:

We agree entirely with the principle that it is crucial to consult with local First Nations when establishing a new operation on Crown land. Indeed, our industry has not proposed a new site for more than a decade without first securing the support of local First Nations through open dialogue and collaboration, and currently has agreement with 20 B.C. First Nations.

Many of the 6,600 jobs supported by salmon farming in B.C. are held by people of First Nations heritage. We partner with many businesses owned by First Nations and their members. Overall, B.C.'s salmon farming industry has a mutually-productive relationship with First Nations.

However, the report exceeds the committee's mandate and looks at existing tenures, suggesting salmon farmers should have to secure First Nations support to renew licenses of occupation at existing sites. It fails to offer clarity on the process for that consultation or a requirement that all participate in a meaningful dialogue about those sites. That lack of clarity would be unworkable on the ground, and benefit neither First Nations governments nor businesses operating in B.C.

Some salmon farms have been in place for 30 years, and are key employers in their communities. While all our members who hold existing licenses have reached out to all local First Nations and in most cases secured agreements through open dialogues, in a handful of cases a local community has refused to even speak with us. We would welcome consultation and collaboration and to develop equitable partnerships but can only do so when all parties will show up, in good faith.

Clarity about the process for consultation on existing sites and the need for all parties to productively sit at the table together are necessary for this recommendation to be effective in practice.

The report's recommendation for the application of the United Nations Declaration on the Rights of Indigenous Peoples (UNDRIP) is in the right direction. Across B.C., many difficult issues



will need to be resolved as business and other stakeholders learn to apply the principles of the UNDRIP to new businesses and new sites. But the magnitude of the challenge increases exponentially when we start to apply the concept of “prior” consent to existing businesses.

Marine Planning and Community Engagement:

We agree with the Council that the long history of public debate, continued controversy and public trust issues associated with salmon farming warrants creating more opportunities for community, public and local government consultation and communication. Marine planning processes have provided an important forum for this engagement and provided guidance to salmon farming companies when looking at potential sites. We agree with the principles expressed in these recommendations and look forward to working with government and all stakeholders to further to increase community engagement and build greater public trust.

Pathogens and Disease:

We agree with the council that risk of pathogen transfer is perhaps the most controversial topic we currently face in salmon farming. We also note that through its 18 months of deliberations the council heard from numerous speakers strongly opposed to aquaculture, but “the council did not receive definitive data on the harm produced to wild salmon populations by pathogens. Instead it heard perspectives on the risks.”

We believe that the information presented to this council, and published in scientific literature and by Fisheries and Oceans Canada, supports the view that the risk to wild Pacific salmon from pathogen transfer from farmed salmon is low, especially when farms are appropriately sited. Further, the \$35-million Cohen Commission of Inquiry into the Decline of Sockeye Salmon in the Fraser River (2012) found sea lice are not a serious threat to wild salmon, and salmon farmers continue to manage sea lice levels on their fish to low levels.

However, we know there are many people who disagree with this for their own reasons, which is why we are supportive of Canada’s Chief Scientific Advisor being asked to appoint an independent science panel to provide recommendations on the appropriate use and consideration of scientific evidence in protecting the marine environment in decision-making on aquaculture. We believe this satisfies MAACFA recommended action 4.1. Scientific discovery must be expedited in this area, funding increased, and additional wet lab space established to enable this important work.

Alternate Technologies and Approaches:

Aquaculture has always been driven by science and innovation. This is as true today as it has been over the last three decades. The council heard how Norway is using policy to drive



innovation as it seeks to increase its annual farmed fish production from 1.2-million tonnes to 5-million tonnes to meet the growing demand for fish. The council learned that this policy includes specific marine sites designated for innovative pilot projects to test new technology. We believe this may be an appropriate option for B.C. to explore. Some people believe the answer for B.C. is to move production to exclusively land-based operations. As we have discussed with you previously, while some land-based salmon farming is certainly an option in B.C. for a small portion of the province's production, moving to that as the only option simply does not make business or practical sense. That said, it is important such discussions occur and be well-informed, and we believe moving forward with recommended action 5.2 will provide this important information and context to the conversation. We also believe the government should continue to encourage the development of aquaculture technology through good policy, and remove any barriers to land-based production uncovered in discussion. Our members agree 100% with Johan Andresasen, CEO of Atlantic Sapphire, which is developing a major land-based salmon farm south of Miami Florida, that "Every fish grown in a tank on land doesn't mean one less fish grown in a net pen. This is about growing more seafood and providing better nutrition. It's not a competition." (Undercurrent News, Feb. 5, 2018)

Transparency and Information Gaps:

We support the recommendations on enhancing transparency and filling information gaps. Regionally, DFO currently publishes 20 different reports on finfish aquaculture activities containing significant amounts of data. However, it remains cumbersome to navigate and updates are often behind schedule. As previously communicated to both DFO and your government, we agree that creating a website similar to Norway's barentswatch site would be productive. To that end, we have completed a review of what DFO currently reports regarding salmon aquaculture in B.C. and made some recommendations on how we could proceed in collaboration.

Our industry also has a direct responsibility to be transparent and communicate, and has taken a number of steps in that regard. Since 2015 we have published an annual Sustainability Progress Report and our farmers are all participants in robust third-party certification programs that necessitate a high degree of information transparency. We believe an advanced reporting model should be developed and launched in B.C. as quickly as possible.

I think we can agree that while not everyone has the same views about B.C.'s salmon farms, they are an important industry. Salmon farming in B.C. supports 6,600 jobs, many in remote communities, and generates \$1.5 billion in economic benefit for the province each year. It provides an average of 70 per cent of the salmon harvested in B.C. annually, and is both the



province's highest valued seafood product and highest-valued agricultural export.

I trust this letter has been helpful, and look forward to speaking with you further in the near future.

Kind regards,

A handwritten signature in grey ink, appearing to be "JD", written over a light grey circular background.

Jeremy Dunn, Executive Director
BC Salmon Farmers Association

CC

John Horgan, Premier of British Columbia

Scott Fraser, Minister of Indigenous Relations and Reconciliation

Doug Donaldson, Minister of Forests, Lands, Natural Resources and Rural Development

Wes Shoemaker, Deputy Minister of Agriculture

Geoff Meggs, Chief of Staff, Office of the Premier

Dominic LeBlanc, Minister of Fisheries and Oceans Canada

From: [Travia, David V AGRI:EX](#)
To: [Roth, Myron AGRI:EX](#)
Cc: [Neilson, Larry AGRI:EX](#); [Turner, Michael R AGRI:EX](#)
Subject: Assistance with BN for Premier and MH meeting
Date: Thursday, February 22, 2018 1:29:34 PM
Attachments: [FW 700602 REQUEST BN Re Letter to the Honourable John Horgan Premier from Vincent Erenst MD Marine Harvest Canada.msg](#)

Hi Myron,

I just received a request for a Meeting Note for an upcoming meeting between MH and the Premier.
s.13,s.16

I will attempt to start something with prior and recent notes we have done. However, most of what I can speak to is regarding the aquaculture and provincial economy piece. Is there any chance you have something existing with a background on Marine Harvest. And in addition, their work with FN and initiatives within the Broughton? If you do, hoping you can send to me and I can incorporate. If not, hoping you can help flesh the note out once I get a draft pulled together.

Many thanks,

Dave

David Travia, MPA | Director, Intergovernmental Relations, Program Evaluation and BC Seafood Secretariat | Corporate Governance, Policy and Legislation Branch | Ministry of Agriculture | Ph: 250-356-7640

BC Sustainable Aquaculture Pathway

Canada has a world class aquaculture industry on both coasts. On the one hand, we have expert advice that recognizes Canada's great potential and that recommends that we should grow production. On the other hand, we hear ongoing concerns that the industry might be posing an unacceptable risk to wild salmon.

We have heard that some Canadians have a desire for a land-based salmon farming sector. While there are some small facilities with small production, some say there is great potential. Industry and financial experts argue that the technology is in its infancy and has a long way to go before we see significant production, and this may not be in B.C. or Canada because we are far away from major markets.

We are told that some Indigenous nations do not want farms in their territories. But there are also Indigenous nations that want these farms.

These are complex issues, and there are many thousands of good jobs hanging in the balance. There is also great concern over the future that lies ahead for our wild pacific salmon.

We propose a comprehensive plan to undertake considerable work over the next four years that will provide answers regarding a future pathway for sustainable aquaculture in B.C.

We will answer key questions about the risk net-pen farms may pose to wild salmon. We are making a considerable investment in scientific capacity and research. We have developed an investment incentive plan to accelerate research and development on next generation aquaculture technology, particularly closed-containment aquaculture. We're also partnering with all salmon producers and fishers to make investments to continue to better understand all pressures on wild salmon stocks and enhance the habitat of our wild salmon stocks through a levy assessed to every salmon fisher or farmer on the west coast.

Proposed Pathway Forward

A pathway forward that addresses concerns, develops a new framework for involvement of Indigenous peoples, and seeks to create business certainty to foster investment and innovation in British Columbia.

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Broughton Area Finfish Aquaculture Tenure Recommendations
Industry Engagement
Roles and Responsibilities

Purpose & Scope:

The general purpose for the finfish aquaculture industry's engagement is to provide advice and feedback on recommendations from the G2G process, as outlined in the Letter of Understanding (LoU) (attachment 1), on specific finfish aquaculture tenures through application of their individual and collective knowledge on the aquaculture industry. Responsibilities include:

- a) Review accuracy and completeness of information and data being used and provide specific industry information, as required. Information may include, but not be limited to:
 - a. Following schedules and broodstock sites;
 - b. Production schedules and timing of harvest on a tenure by tenure basis;
 - c. Hatchery production schedules;
 - d. Processing plant supply arrangements; and,
 - e. Employee statistics by community
- b) Review and provide timely feedback and advice on recommendations from the G2G process;
- c) Review and provide advice on public communications, as appropriate.

Membership:

Consists of the two operators who have applied for tenure renewals, identified under the LoU, and broader salmon farming industry representation. Alternate members can participate in meeting discussions only when they are acting as the representative. This includes:

1. **Cermaq**
 - 2 members; 1 alternate
2. **Marine Harvest**
 - 2 members; 1 alternate
3. **British Columbia Salmon Farmers Association**
 - 1 member; 1 alternate

Responsibilities:

Industry representatives and alternates will:

- a) Collaborate on advice and recommendations to the G2G table, as required;
- b) Develop advice that considers relevant government policies and programs, First Nations rights, interests and knowledge, other jurisdictional best practices and supporting data and documentation;
- c) Make best efforts to attend and participate in meetings set out in the schedule in this document; and,

- d) Advise the G2G co-chairs if unable to attend a meeting, and ensure the designated alternate is available for the meeting.

Provincial government and First Nations representatives will:

- a) Lead and participate in discussion topics and agenda items; and,
- b) Maintain the confidentiality of any information received by industry that has been identified as confidential or sensitive by industry.
 - Sensitive and/or proprietary industry information may be subject to non-disclosure agreements, as appropriate.

Meeting Procedures:

Meetings will be co-chaired by one First Nation and one Provincial government representative. The co-chairs may choose to engage independent facilitation for meetings if considered appropriate. The role of the co-chairs is to:

- a) Provide good meeting management, including adherence to agendas and timelines; and,
- b) Summarize advice heard and acknowledge key points and action items and/or next steps and report out to industry in a timely manner.

The co-chairs will be responsible for agendas, background materials, technical presentations, venues, and other meeting details. The co-chairs will seek to ensure meeting agendas and review materials are circulated at least one week in advance of a meeting to provide adequate review time.

The co-chairs will not force consensus, but will seek consensus where possible through the collaboration of all participants. This means that all participants may not always agree with the final advice or recommendations. Disagreement or conflicting opinions with respect to the recommendations will be captured in summary notes.

Summaries will be circulated after the meeting and industry representatives will be given five business days to review and comment.

Meeting discussions and summary reporting are to be conducted without prejudice.

Meetings are not public and will not be advertised.

Timeline & Schedule

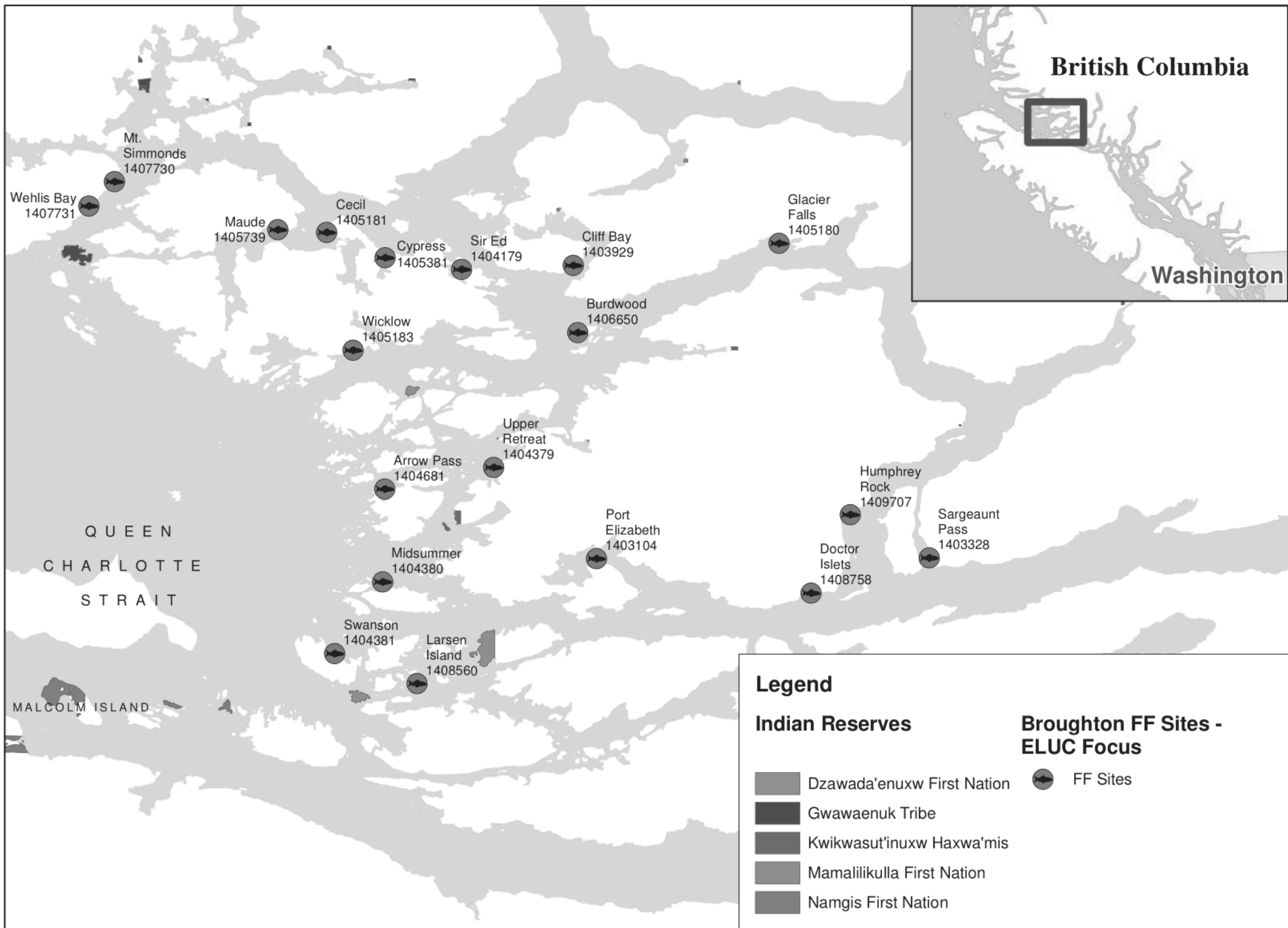
A schedule of conference call and in person meetings is provided below and may be subject to change from time to time. In person meeting locations will either be in Nanaimo or lower mainland B.C.

1. August 3rd – in person meeting – Nanaimo
2. August 17th – conference call
3. August 31st – conference call
4. September 14th – in person meeting – Nanaimo
5. Other tbd (late September?)

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Withheld pursuant to/removed as

s.16;s.13



From: Mack, James AGRI:EX
To: Travia, David V AGRI:EX; Short, Charles J FLNR:EX; "Jeremy.Dunn@marineharvest.com"; "Vincent.Frenst@marineharvest.com"; "ruth@bcsalmonfarmers.ca"; Scott, Melissa AGRI:EX; Sutherland, Craig FLNR:EX; "linda.sams@cermaq.com"; "david.kiemele@cermaq.com"; "Sharon.DeDominicis@marineharvest.com"
Subject: Cancelling this afternoon's meeting
Date: Thursday, July 26, 2018 1:38:36 PM

Following a discussion with Ruth earlier today, I am cancelling today's check in call.

We are working with the **s.13,s.16**

s.13,s.16

Feel free to give me a call if you want to discuss,

James Mack

Assistant Deputy Minister – Agriculture Science and Policy

Ministry of Agriculture

NEW PHONE#: 778-698-2578

Fax: 250-356-7279

e-mail: James.mack@gov.bc.ca

From: Mack, James AGRI:EX
To: "L BROWNSEY"; Sheldan, Tim FLNR:EX; Shoemaker, Wes AGRI:EX
Cc: Sutherland, Craig FLNR:EX; Short, Charles J FLNR:EX; Travia, David V AGRI:EX
Subject: debrief on industry meeting
Date: Monday, May 14, 2018 11:03:07 PM

Apologies for the late email...

Craig/Charlie/David and I met with Cermaq, Marine Harvest and the BC Salmon Farmers Association today on the Broughton discussions. We provided an update along the lines previously discussed.

Some interesting points from industry:

s.13,s.16

We committed to following up with industry after the next meeting and before the tenure expiry date – looking at the week of July 4th.

Craig/Charlie – let me know if I missed anything.

James Mack

From: [Travia, David V AGRI:EX](#)
To: [Mack, James AGRI:EX](#)
Cc: [Turner, Michael R AGRI:EX](#)
Subject: Draft Letter to Aquaculture Industry from SC
Date: Tuesday, August 7, 2018 5:05:28 PM
Attachments: [Industry comments reply Aug 7.docx](#)

Hi James,

Mike took a go at pulling together a response to industry from the ^{s.13,s.16} and I've reviewed. Currently drafted as a response to both companies jointly.

From: Turner, Michael R AGRI:EX
Sent: Tuesday, August 7, 2018 3:54 PM
To: Travia, David V AGRI:EX
Subject: RE: industry q and a draft

Hey David,

Draft note attached for review. I couldn't find a clear statement ^{s.13,s.16}

s.13,s.16

Thanks,

Mike

From: Travia, David V AGRI:EX
Sent: August 7, 2018 1:44 PM
To: Turner, Michael R AGRI:EX
Subject: FW: industry q and a draft

As discussed

From: Mack, James AGRI:EX
Sent: Friday, August 3, 2018 12:27 AM
To: Short, Charles J FLNR:EX; L BROWNSEY; Sutherland, Craig FLNR:EX; Travia, David V AGRI:EX; Grimes, Melissa IRR:EX; Puggioni, Giovanni IRR:EX
Subject: industry q and a draft

For your review between midnight and 8am ☺

s.13,s.16

I'll talk to the front desk about business services/printer in the morning.

From: [Mack, James AGRI:EX](#)
To: ["david.kiemele@cermaq.com"; "Jeremy.Dunn@marineharvest.com"; "linda.sams@cermaq.com"; Sutherland, Craig FLNR:EX; Short, Charles J FLNR:EX; "Sharon.DeDominicis@marineharvest.com"; "ruth@bcsalmonfarmers.ca"; "Vincent.Erenst@marineharvest.com"; Travia, David V AGRI:EX](#)
Subject: Follow up on our call
Date: Wednesday, July 11, 2018 11:57:23 AM

I just wanted to send a follow up note to our call on July 10th. The purpose of the call was to follow up to Friday's meeting [s.13,s.16](#)
[s.13,s.16](#)

From: [Neilson, Larry AGRI:EX](#)
To: [Roth, Myron AGRI:EX](#); [Turner, Michael R AGRI:EX](#)
Cc: [Travia, David V AGRI:EX](#); [Carswell, Barron AGRI:EX](#)
Subject: FW: 700602 REQUEST BN Re: Letter to the Honourable John Horgan, Premier from Vincent Erenst, MD Marine Harvest Canada
Date: Tuesday, February 27, 2018 3:19:54 PM
Attachments: [2018-01 Letter to Hon. John Horgan.pdf](#)

FYI – this is the incoming. Im transferring the e-approval to Mike.

And Myron, I will send you my draft...which has very little in it.

Thanks you all...

Cheers, Larry

From: Johnson, Lisa E AGRI:EX
Sent: Thursday, February 22, 2018 9:33 AM
To: Hansen, Erin AGRI:EX
Subject: FW: 700602 REQUEST BN Re: Letter to the Honourable John Horgan, Premier from Vincent Erenst, MD Marine Harvest Canada
Hi Erin,
Please see the attached BN request from PJH office. They are requesting BN by March 5, not sure if Will has sent this request through or not?
Thank you, LJ

From: McLaren, Chris PREM:EX
Sent: Thursday, February 22, 2018 9:27 AM
To: Johnson, Lisa E AGRI:EX
Subject: 700602 REQUEST BN Re: Letter to the Honourable John Horgan, Premier from Vincent Erenst, MD Marine Harvest Canada

Hello Lisa,

Please find attached a letter from Marine Harvest Canada requesting a meeting with the Premier and their CEO, Alf-Helge Aarskog while he is visiting Canada.

We have confirmed our meeting with Mr. Aarskog and would now like to request a BN from AGRI regarding this company and their current work with First Nations and their initiatives in the Broughton Archipelago.

For your information, Kate Van Meer-Mass has already requested this BN from Will Beale but I wanted to provide you with the request as well so everyone is in the loop.

Please provide our office with this BN by March 5.

Thank you for your kind assistance with this request.

Cheers,

Chris

Chris McLaren

Scheduling Officer | Office of the Premier | T: 250 – 387-1806 | E: chris.mclaren@gov.bc.ca

From: Super, Kristi [<mailto:kristi.super@marineharvest.com>]
Sent: Monday, January 22, 2018 1:23 PM
To: OfficeofthePremier, Office PREM:EX
Subject: Letter to the Honourable John Horgan, Premier from Vincent Erenst, MD Marine Harvest Canada
Dear Premier,

Please find enclosed a letter from Vincent Erenst, Managing Director of Marine Harvest Canada Inc.

Kind regards,

Kristi Super

Executive Assistant to the Managing Director
Marine Harvest Canada Inc.
Phone 250-850-3276, ext. 7249
Fax 250-850-3275
www.marineharvest.ca

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From: [Scott, Melissa AGRI:EX](#)
To: [Hansen, Erin AGRI:EX](#)
Cc: [Skogstad, Holly AGRI:EX](#); [Neilson, Larry AGRI:EX](#); [Hryciuk, Lorie AGRI:EX](#); [Travia, David V AGRI:EX](#); [Hodson, Georgina AGRI:EX](#); [Evers, Charlene AGRI:EX](#)
Subject: FW: BC Salmon Farmers Association meeting on Jan 25th
Date: Tuesday, January 23, 2018 11:55:41 AM
Attachments: [FW Jan 25 meeting.msg](#)

By way of this email I will ask that staff prepare bullets.... Please advise the CLIFF/E-Approval number that they will be working from.

Thank you

Melissa

From: Hansen, Erin AGRI:EX
Sent: Tuesday, January 23, 2018 11:53 AM
To: Scott, Melissa AGRI:EX
Cc: Hodson, Georgina AGRI:EX
Subject: RE: BC Salmon Farmers Association meeting on Jan 25th

Hi Melissa.

I have attached the incoming for this meeting which Lorie was copied on. As Wes didn't request materials in his request for me to book the meeting I didn't think to start a briefing note for it. My apologies. Due to the short turn around are staff able to pull together some bullets for the meeting?

Thanks,

Erin

From: Scott, Melissa AGRI:EX
Sent: Tuesday, January 23, 2018 11:27 AM
To: Hansen, Erin AGRI:EX
Cc: Hodson, Georgina AGRI:EX
Subject: BC Salmon Farmers Association meeting on Jan 25th
s.13,s.16

Thank you,

Melissa Scott

Assistant Deputy Minister's Office
Ministry of Agriculture, Agriculture, Science and Policy Division
Phone: 250-356-1821
iPhone: 778-679-1773
Melissa.Scott@gov.bc.ca

From: [Mack, James AGRI:EX](#)
To: [Short, Charles J FLNR:EX](#); [Sutherland, Craig FLNR:EX](#); [Puggioni, Giovanni IRR:EX](#); [Travia, David V AGRI:EX](#); [Grimes, Melissa IRR:EX](#)
Subject: FW: Cermaq public position on Indigenous relationships
Date: Friday, July 13, 2018 12:00:14 PM
Attachments: [ATT00001.gif](#)
[Indigenous peoples dlb.docx](#)

s.13,s.16

From: Linda Sams [mailto:linda.sams@cermaq.com]
Sent: Thursday, July 12, 2018 9:31 AM
To: Mack, James AGRI:EX
Subject: Cermaq public position on Indigenous relationships

Hello James

Please also follow the links in this document - they take to our Global site and Canadian site. These have been in place for some time and I thought considering our current discussion it was important for you to know this public position exists.

Linda Sams
Sustainable Development Director



Phone +1 250-286-0022
Direct +1 250-286-0022 ext. 2232
Mobile +1 250-201-0048

Cermaq Canada Ltd.
203 - 919 Island Hwy
V9W 2C2 Campbell River, BC, Canada

[Cermaq.ca](#) [Facebook](#) [Twitter](#)

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From: [Neilson, Larry AGRI:EX](#)
To: [Matthews, Carmen AGRI:EX](#); [Travia, David V AGRI:EX](#); [Turner, Michael R AGRI:EX](#); [Roth, Myron AGRI:EX](#)
Subject: FW: general stats from BCSFA
Date: Thursday, July 19, 2018 3:37:45 PM
Attachments: [236381 Incoming BCSFA Letter re MAACFA Report-FEB2018.pdf](#)

FYI – not sure if we’ve seen this one or not....

Larry

From: Vukelich, Vera FLNR:EX
Sent: Thursday, July 19, 2018 3:34 PM
To: Neilson, Larry AGRI:EX
Subject: general stats from BCSFA

February 2018 Incoming Ltr from BCSFA:

“...Salmon farming in B.C. supports 6,600 jobs, many in remote communities, and generates \$1.5 billion in economic benefit for the province each year. It provides an average of 70 per cent of the salmon harvested in B.C. annually, and is both the province’s highest valued seafood product and highest-valued agricultural export..”

Vera

Vera Vukelich, Manager, Land Policy and Programs

Lands Branch; Rural Development, Lands and Innovation Division

Ministry of Forests, Lands, Natural Resource Operations and Rural Development

PO Box 9308 Stn Prov Govt, Victoria BC V8W 9J2 (4th Fl, 780 Blanshard St)

PH: 250 356-7040 iPH: 250 889-9192 FX: 250 356-6791

From: [Mack, James AGRI:EX](#)
To: [Travia, David V AGRI:EX](#); [Neilson, Larry AGRI:EX](#); [Turner, Michael R AGRI:EX](#)
Cc: [Hrycuik, Lorie AGRI:EX](#)
Subject: FW: Generic Farmed Salmon Production Cycle Information
Date: Friday, July 13, 2018 1:44:29 PM

s.13,s.16

From: Ruth Salmon s.22
Sent: Thursday, July 12, 2018 9:48 AM
To: Mack, James AGRI:EX
Subject: Generic Farmed Salmon Production Cycle Information

Hi James,

Below are a few links that provide the steps in the salmon farming process. The Cermaq Value Chain (second link) might be the most useful as it includes specific timelines of each part of the process.

Let me know if you think there is any more generic information that would be helpful to the table.

<https://www.youtube.com/watch?v=NQobr4gGk5o>

<https://www.cermaq.com/wps/wcm/connect/cermaq-ca/cermaq-canada/our-salmon/value-chain>

<http://www.griegseafoodcanada.com/our-fish/life-cycle/>

Thanks,

Ruth

Interim Executive Director, BCSFA

Mobile: 604-202-2147

From: [Puggioni, Giovanni IRR:EX](#)
To: [Ritchie, Leanne GCPE:EX](#); [Grimes, Melissa IRR:EX](#); [Short, Charles J FLNR:EX](#); [Travia, David V AGRI:EX](#)
Subject: Fw: Materials for BC Salmon Farmers Association meeting at 11:00 am today
Date: Thursday, January 25, 2018 10:19:01 AM
Attachments: [Broughton Solution Key Messages for Industry AGRI.docx](#)

Fyi.

s.13,s.16

From: Hansen, Erin AGRI:EX
Sent: Thursday, January 25, 2018 9:19 AM
To: Caul, Doug D IRR:EX; Nash, Laurel IRR:EX; Puggioni, Giovanni IRR:EX; Sheldan, Tim FLNR:EX; Sutherland, Craig FLNR:EX; MacDonald, Alex GCPE:EX
Cc: Howie, Matthew IRR:EX; Bates, Nancy FLNR:EX
Subject: Materials for BC Salmon Farmers Association meeting at 11:00 am today

Good morning.

Please find attached the materials for the meeting this morning at AGRI with the BC Salmon Farmers Association today at 11:00 am.

Thanks,

Erin Hansen

Senior Executive Assistant to Wes Shoemaker
Deputy Minister of the Ministry of Agriculture
250-356-1800 Erin.Hansen@gov.bc.ca

From: [Travia, David V AGRI:EX](#)
To: [Mack, James AGRI:EX](#)
Subject: FW: Response Letter from Broughton SC to Industry: For Review
Date: Thursday, August 9, 2018 4:26:21 PM
Attachments: [Letter re August 3 TOR.msg](#)

James,
s.13,s.16

David Travia

Director, Intergovernmental Relations and BC Seafood Secretariat | Corporate Governance, Policy and Legislation Branch | Ministry of Agriculture | Ph: 778 974-3764 (**note: new landline number**)

From: Short, Charles J FLNR:EX
Sent: Thursday, August 9, 2018 3:41 PM
To: Travia, David V AGRI:EX
Subject: RE: Response Letter from Broughton SC to Industry: For Review
s.13,s.16

From: Travia, David V AGRI:EX
Sent: Thursday, August 9, 2018 3:38 PM
To: Short, Charles J FLNR:EX
Subject: FW: Response Letter from Broughton SC to Industry: For Review

Hi Charlie,

Attached is the latest draft of the response letter incorporating your and Gio's input. I sent this to Andrei this morning for his review. He confirmed receipt, s.22

s.22

Speaking with James just now, he felt it would be a good idea to share this with Brenda now so we can ensure the letter could go out tomorrow. Are you able to send this to her?

From: L BROWNSEY
To: [Short, Charles J FLNR:EX](#); [Mack, James AGRI:EX](#); [Sutherland, Craig FLNR:EX](#); [Grimes, Melissa IRR:EX](#); [Puggioni, Giovanni IRR:EX](#); [Travia, David V AGRI:EX](#); [Whitaker, Andrei AG:EX](#)
Subject: Fwd: August 3 meeting
Date: Thursday, August 2, 2018 12:26:10 PM
Attachments: [ATT00001.gif](#)

From: "David Kiemele"
To: s.22
Cc: "Chamberlin, Bob"
Sent: Thursday, August 2, 2018 11:30:20 AM
Subject: Re:August 3 meeting

Hello Lorne,

Thank you for your response sent Aug 1 to our July 31st email which contained suggested edits to the TOR and agenda for the proposed meeting on the 3rd.

s.22

s.22 . Cermaq will however be represented in the meeting by Linda Sams, our Sustainable Development Director.

Cermag legal council was also unavailable to participate tomorrow, but we do look forward to discussion taking place around our suggested edits to the TOR and agenda.

Kind Regards

David

David Kiemele
Managing Director



Phone +1 250-286-0022
Direct +1 250-286-0022 ext 2222
Mobile +1 (250) 266-1010

Cermag Canada Ltd.
203-919 Island Highway
V9W 2C2 Campbell River, BC, Canada

[Cermag.ca](#) [Facebook](#) [Twitter](#)

From: L BROWNSEY
To: david kiemele
Cc: Bob Chamberlin
Date: 01/08/2018 08:01 PM

Mr. Kiemele, please find attached a letter from Chief Chamberlin and myself.

Thank you

Lorne Brownsey[attachment "cermauq letter.docx" deleted by David Kiemele/PNA/Germaq]

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RESPECTING INDIGENOUS PEOPLES

What are the concerns?

Indigenous peoples have historically been marginalized in most countries, including in Norway, Chile, and Canada. While the situation for indigenous people varies substantially in the countries where Cermaq operates, circumstances around our use of sea and land areas for salmon farming have been and will be evolving as civil rights, international conventions and political and cultural conditions change. In BC, Canada, there are substantial tensions which involve the roles and responsibilities of Federal, Provincial and Indigenous Governments.

The concerns mainly relate to the rights and title of land and water.

Cermaq's approach

Cermaq respects indigenous peoples' rights and engages in developing mutual beneficiary relations within the scope of international conventions, governance and regulations in each country.

Cermaq **Canada** operates in the traditional territory of multiple **First Nations** in BC and is committed to developing and maintaining positive relationships with indigenous peoples. The company follows a set of guiding principles for these relationships. Appropriate consultation and consent is central to the debate in BC and is very complex. Whereas consultation is generally a process between Governments (involving Federal and Provincial Governments and each First Nation) though industry can be invited to participate, a Protocol Agreement between a company and the First Nation is seen as an important step in doing business in BC.

When Cermaq acquired the operations in Canada (Pacific National Group, Prime Pacific Seafarms and Heritage) a simple agreement was in place with the Ahousaht First Nation. Today, we have a comprehensive Protocol Agreement with Ahousaht First Nation in whose territory half of Cermaq's operations are located.

Cermaq's goal is to have Protocol Agreements with local First Nations for all its operations, but every First Nation is different and has different views on Salmon farming. The situation is further complicated as many of our sites are in areas claimed by more than one Nation. Cermaq continues to seek to engage and build relationships with local First Nations.

Cermaq engages actively in finding solutions that can be mutually acceptable and beneficially.

In **Chile**, the indigenous communities and peoples (of which **Mapuche** is the main group) rights have been strengthened over the recent years, and several claims will be assessed by the authorities over the coming years. Consequently, Cermaq is addressing the new situation and potential new requirements to continue developing robust relations to indigenous communities in the regions where we operate.

The **Sami people** have special rights in **Norway** linked to reindeer husbandry. In spatial planning and other planning e.g. of industry development and use of land, the Sami people is a stakeholder with defined rights. The potential areas where Cermaq's interest may be in conflict with the reindeer husbandry traditions are few, and mainly related to location of fresh water facilities.

Our statements and messages on this topic

- We are committed to developing and maintaining positive relationships with indigenous peoples.
- We respect the diversity of interests and cultures among indigenous people.
- Approximately 30% of Cermaq Canada employees are Indigenous.

- Nearly 80% of all salmon produced in BC is done under written agreement with First Nations.

Infographics
Copyright

Additional information

Respecting indigenous peoples: <https://www.cermaq.com/wps/wcm/myconnect/cermaq/old-articles/localcommunities/respecting-indigenous-peoples>

Cermaq Canada's [10 principles](#) of First Nation Relations



File: 0280-30

Vincent Erenst
Managing Director
Marine Harvest Canada
124 – 1334 Island Hwy
Campbell River, BC, Canada
V9W 8C9

David Kiemele
Managing Director
Cermaq Canada Ltd.
203-919 Island Highway
Campbell River, BC, Canada
V9W 2C2

Dear Mr. Erenst and Mr. Kiemele,

Thank you for your emails of July 31, 2018, regarding the Government to Government (G2G) process related to the Letter of Understanding (LOU) between the Province of B.C. and three First Nations located in the Broughton Archipelago area.

We have received your questions and concerns through your respective written comments and through the verbal discussions at the meeting on August 3 in Nanaimo. We thank you for your attendance and participation and as a result of your input we provided you with a revised industry engagement document. Further clarification to some of your written feedback is provided below:

With regards to statutory decision making and tenure renewals:

The recommendations coming out of the G2G process may result in decisions that may inform or influence the Statutory Decision Makers' decisions on tenure replacements. The role of the Statutory Decision Maker as it relates to tenure replacements remains in place and current provincial policies for tenure decisions still apply. In the case of provincial Statutory Decision Makers, the provincial government has issued policy direction that no decisions should be made at this time on tenures listed in the LOU and that these should move to a month-to-month basis until the G2G table has completed its recommendations and decisions are made by the respective parties.

With regards to claims about salmon farming impacts and other language in the LOU:

The language used in the LOU is based on principles of Reconciliation and an understanding of how the signatory First Nations and the Province of B.C. can work together under a G2G process. The purpose of engaging the salmon farming industry within the G2G process is to provide an opportunity for companies to communicate their own perspectives and inform the development of recommendations. This is expected to include perspectives from industry that are different from the perspectives stated in the understanding of the parties to the LOU.

With regards to what best practices have been considered in the G2G process:

The province and the First Nation parties to the LOU each have their own experiences in reviewing best practices and other information on this topic. Notably, the province received this year a multi-stakeholder report and recommendations from the Minister of Agriculture's Advisory Committee on Finfish Aquaculture. The BC Salmon Farmers Association was a member of that committee and companies had the opportunity to make presentations to that process.

With regards to the role of other parties (e.g., Fisheries and Oceans Canada and other First Nations) in the G2G process:

The G2G process is between the Province of B.C. and three First Nations. The role of DFO is acknowledged in the LOU and they will be engaged in the process. The Province does recognize the claims of other First Nations in this area and will consult with them on the G2G process. The provincial Statutory Decision Makers will also consult with appropriate First Nations as part of their consultation process.

With regards to the role of industry and private information used in the G2G process:

Information provided by industry will be treated confidentially during the development of recommendations, but will be considered as part of the record of the proceedings. The table can meet individually with each of the companies to avoid any inappropriate information sharing. The table can also provide a non-disclosure agreement for any specific information that companies need to remain protected.

With regards to the logistics of future industry involvement in the G2G process:

It is the responsibility of the co-chairs of the G2G table to lead the process and ensure a respectful and productive process. The table is willing to discuss with industry the use of a facilitator for specific elements of this process. The table will consider suggestions relating to timelines and formats of meetings to ensure participation is maximized.

Thank you for writing and sharing your concerns with us.

Sincerely,

Page 035 to/à Page 037

Withheld pursuant to/removed as

s.16;s.13

From: [Mack, James AGRI:EX](#)
To: [Short, Charles J FLNR:EX](#); [L BROWNSEY](#); [Sutherland, Craig FLNR:EX](#); [Travia, David V AGRI:EX](#); [Grimes, Melissa IRR:EX](#); [Puggioni, Giovanni IRR:EX](#)
Subject: industry q and a draft
Date: Friday, August 3, 2018 12:26:36 AM
Attachments: [Industry q+a - draft for table.docx](#)

For your review between midnight and 8am ☺
s.13,s.16

I'll talk to the front desk about business services/printer in the morning.

From: Short, Charles J FLNR:EX
Sent: Thursday, August 2, 2018 3:21 PM
To: Mack, James AGRI:EX
Cc: L BROWNSEY; Sutherland, Craig FLNR:EX; Travia, David V AGRI:EX; Grimes, Melissa IRR:EX; Puggioni, Giovanni IRR:EX
Subject: RE: Draft Agenda. August 3 2018 (00451906xC6E53) V3
s.13,s.16

Thanks,
Charlie

From: Mack, James AGRI:EX
Sent: Thursday, August 2, 2018 3:20 PM
To: Short, Charles J FLNR:EX
Cc: L BROWNSEY; Sutherland, Craig FLNR:EX; Travia, David V AGRI:EX; Grimes, Melissa IRR:EX; Puggioni, Giovanni IRR:EX
Subject: Re: Draft Agenda. August 3 2018 (00451906xC6E53)_V3
Are we sending this to industry? They're asking about an updated agenda.
Can I send it as draft?

Sent from my iPhone

On Aug 2, 2018, at 2:02 PM, Short, Charles J FLNR:EX <Charles.Short@gov.bc.ca> wrote:
s.13,s.16

Charlie

From: L BROWNSEY [[s.22](#)]
Sent: Thursday, August 2, 2018 1:54 PM
To: Mack, James AGRI:EX
Cc: Sutherland, Craig FLNR:EX; Travia, David V AGRI:EX; Short, Charles J FLNR:EX; Grimes, Melissa IRR:EX; Puggioni, Giovanni IRR:EX
Subject: Re: Draft Agenda. August 3 2018 (00451906xC6E53)_V3
Great. Thanks David. I will be heading off Hornby on the 4/5 ferry which will bet me to Nanaimo at 5.30/6.30

From: "James Mack" <James.Mack@gov.bc.ca>
To: s.22
Cc: "Sutherland, Craig FLNR:EX" <Craig.Sutherland@gov.bc.ca>, "Travia, David V AGRI:EX" <David.Travia@gov.bc.ca>, "Short, Charles J FLNR:EX" <Charles.Short@gov.bc.ca>, "Grimes, Melissa IRR:EX" <Melissa.Grimes@gov.bc.ca>,

"Puggioni, Giovanni IRR:EX" <Giovanni.Puggioni@gov.bc.ca>

Sent: Thursday, August 2, 2018 1:40:01 PM

Subject: Re: Draft Agenda. August 3 2018 (00451906xC6E53)_V3

Yes - David's trying to get a document together. I'm driving until 4 and will take a crack at it then

David and I are both in Nanaimo tonight if you want to go through this

Sent from my iPhone

On Aug 2, 2018, at 1:33 PM, L BROWNSEY

<s.22

> wrote:

I trust that we are going through the input from the companies and coming up with thoughts on it.

From: "James Mack" <James.Mack@gov.bc.ca<<mailto:James.Mack@gov.bc.ca>>>

To: "Sutherland, Craig FLNR:EX"

<Craig.Sutherland@gov.bc.ca<<mailto:Craig.Sutherland@gov.bc.ca>>>

Cc: s.22

s.22

>, "Travia, David V AGRI:EX"

<David.Travia@gov.bc.ca<<mailto:David.Travia@gov.bc.ca>>>, "Short, Charles J FLNR:EX"

<Charles.Short@gov.bc.ca<<mailto:Charles.Short@gov.bc.ca>>>, "Grimes, Melissa IRR:EX"

<Melissa.Grimes@gov.bc.ca<<mailto:Melissa.Grimes@gov.bc.ca>>>, "Puggioni, Giovanni

IRR:EX" <Giovanni.Puggioni@gov.bc.ca<<mailto:Giovanni.Puggioni@gov.bc.ca>>>

Sent: Thursday, August 2, 2018 1:05:56 PM

Subject: Re: Draft Agenda. August 3 2018 (00451906xC6E53)_V3

At this point I just received the news but am happy to do that

Sent from my iPhone

On Aug 2, 2018, at 1:02 PM, Sutherland, Craig FLNR:EX

<Craig.Sutherland@gov.bc.ca<<mailto:Craig.Sutherland@gov.bc.ca>>>

<<mailto:Craig.Sutherland@gov.bc.ca>>> wrote:

s.13,s.16

From: Mack, James AGRI:EX

Sent: Thursday, August 2, 2018 12:52 PM

To: Short, Charles J FLNR:EX

Cc: Sutherland, Craig FLNR:EX;

s.22

s.22 ; Travia, David V AGRI:EX

Subject: Re: Draft Agenda. August 3 2018 (00451906xC6E53)_V3

s.13,s.16

s.13,s.16

Sent from my iPhone

On Aug 2, 2018, at 11:55 AM, Short, Charles J FLNR:EX
<Charles.Short@gov.bc.ca<<mailto:Charles.Short@gov.bc.ca>>
<<mailto:Charles.Short@gov.bc.ca>>> wrote:
s.13,s.16

Charlie

Page 041 to/à Page 051

Withheld pursuant to/removed as

s.16;s.13

FILE #	CLIENT NAME	FLNR LOCATION NAME
1403929	CERMAQ CANADA LTD.	CLIFF BAY, NORTH WISHART
1404179	CERMAQ CANADA LTD.	SIR EDMUND BAY, BROUGHTON IS.
1405181	CERMAQ CANADA LTD.	GREENWAY SOUND
1405381	CERMAQ CANADA LTD.	CYPRESS HARBOUR
1405739	CERMAQ CANADA LTD.	BROUGHTON ISLAND
1406650	CERMAQ CANADA LTD.	BURDWOOD GROUP
1407730	CERMAQ CANADA LTD.	COMPTON POINT
1407731	CERMAQ CANADA LTD.	WELLS PASSAGE
1403104	MARINE HARVEST CANADA INC.	GILFORD ISLAND
1403328	MARINE HARVEST CANADA INC.	SARGEAUNT PASS
1404379	MARINE HARVEST CANADA INC.	RETREAT PASSAGE
1404380	MARINE HARVEST CANADA INC.	MIDSUMMER ISLAND, SPRING PASSAGE
1404381	MARINE HARVEST CANADA INC.	SWANSON ISLAND
1404681	MARINE HARVEST CANADA INC.	BONWICK ISLAND
1405180	MARINE HARVEST CANADA INC.	TRIBUNE CHANNEL
1405183	MARINE HARVEST CANADA INC.	FIFE SOUND
1408560	MARINE HARVEST CANADA INC.	INDIAN CHANNEL
1408758	MARINE HARVEST CANADA INC.	KNIGHT INLET
1409707	MARINE HARVEST CANADA INC.	HUMPHREY ROCK, TRIBUNE CHANNEL
1406655	MARINE HARVEST CANADA INC.	MIDSUMMER ISD.

DFO LOCATION NAME	TENURE EXPIRY DATE	TOTAL AREA	COMMENCEMENT DATE
Cliff Bay Simoom Sound Wishart Peninsula	Jun 20 2018	25.2	Jun 20 2013
Sir Edmund Bay, NE Shore Broughton Inlet	Jun 20 2018	25.1	Jun 20 2013
Cecil Island, Greenway Sound	Jun 20 2018	59.5	Jun 20 2013
Cypress Hrbr, Harbour Pt, Sutlej Channel	Jun 20 2018	11.4965	Jun 20 2013
Maude Island, SE Broughton Is.,	Jun 20 2018	78.5	Jun 20 2013
Burdwood Group, Raleigh Passage	Jun 20 2018	34.3	Jun 20 2013
Simmonds Bay, Wells Passage	Jun 20 2018	37.8	Jun 20 2013
Wehli Bay, Wells Passage	Jun 20 2018	35.4	Jun 20 2013
Port Elizabeth, Gilford Island	Jun 20 2018	24.9	Jun 20 2013
Sargeaunt Passage, Tribune Channel	Jun 20 2018	27.8	Jun 20 2013
Upper Retreat Passage	Jun 20 2018	11	Jun 20 2013
Midsummer Island, Spring Passage	Jun 20 2018	44.4	Jun 20 2013
Swanson Island, North side	Jun 20 2018	24.8	Jun 20 2013
Arrow Passage, Bonwick Island	Jun 20 2018	13.8	Jun 20 2013
Glacial Falls, Watson Cove, Tribune Channel	Jun 20 2018	21.5	Jun 20 2013
Wicklow Point, Broughton Island	Jun 20 2018	14.8	Jun 20 2013
Larsen Island, Indian Channel	Jun 20 2018	24.3	Jun 20 2013
Doctor Islets, Knight Inlet	Jun 20 2018	41.6	Jun 20 2013
Humphrey Rock, Tribune Channel	Jun 20 2018	33.9	Jun 20 2013
Potts Bay, Midsummer Island	Apr 01 2025	4.34	Apr 01 2005

From: [Shoemaker, Wes AGRI:EX](#)
To: [Mack, James AGRI:EX](#); [Travia, David V AGRI:EX](#)
Subject: Marine Harvest Meeting
Date: Monday, April 9, 2018 12:53:30 PM

James/David:

In anticipating of the PJH meeting tomorrow with Marine Harvest, I'd like to make sure that I have the most updated/accurate information about the location/expiry of MH's tenures in BC.

Could I ask for your to resend what you have on this?

Wes

W.H. (Wes) Shoemaker, MBA

Deputy Minister

Ministry of Agriculture

5th Floor, 808 Douglas Street

Victoria, BC V8W 9B4

Tel: 250.356.1803 | Cell: 250.516.6892 | Fax: 250.356.7279

E-mail: wes.shoemaker@gov.bc.ca

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From: Dunn, Jeremy
To: [Dunn, Jeremy](#)
Subject: New Contact Info @ Marine Harvest Canada
Date: Saturday, May 12, 2018 11:02:17 AM

Hello,

Apologies for the mass email. I would have rather had the time to reach out to you all individually, but it's been a busy start with Marine Harvest Canada. I wanted to pass along a note to you all, most of whom I have connected with in my previous role as Executive Director of the BC Salmon Farmers Association. I've taken on a new, exciting challenge with Marine Harvest and I am sure will be connecting with you at some point in the near future. Updated contact info is below.

Jeremy Dunn

Director of Community Relations + Public Affairs

Marine Harvest Canada

604-908-7073 (mobile)

MarineHarvest.ca

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From: [Roth, Myron AGRI:EX](#)
To: [Travia, David V AGRI:EX](#)
Subject: Re: Assistance with BN for Premier and MH meeting
Date: Thursday, February 22, 2018 2:01:07 PM

Hi Dave,

s.22

and don't have my computer or note books with me - which would have some information. I have a call into Ian Roberts, but this is usually a circular approach since he will know what/why I need this information. Given that the meeting isn't until April, and assuming the Premier's office want's the semblance of a reasonable effort to put this together, asking for a 3rd or 4th day (Monday/Tuesday) shouldn't be unreasonable.

Cheers,
Myron

From: Travia, David V AGRI:EX
Sent: Thursday, February 22, 2018 1:29 PM
To: Roth, Myron AGRI:EX
Cc: Neilson, Larry AGRI:EX; Turner, Michael R AGRI:EX
Subject: Assistance with BN for Premier and MH meeting

Hi Myron,

s.13,s.16

I will attempt to start something with prior and recent notes we have done. However, most of what I can speak to is regarding the aquaculture and provincial economy piece. Is there any chance you have something existing with a background on Marine Harvest. And in addition, their work with FN and initiatives within the Broughton? If you do, hoping you can send to me and I can incorporate. If not, hoping you can help flesh the note out once I get a draft pulled together.

Many thanks,
Dave

David Travia, MPA | Director, Intergovernmental Relations, Program Evaluation and BC Seafood Secretariat | Corporate Governance, Policy and Legislation Branch | Ministry of Agriculture | Ph: 250-356-7640

From: [Travia, David V AGRI:EX](#)
To: [Scott, Melissa AGRI:EX](#); [Hansen, Erin AGRI:EX](#)
Cc: [Skogstad, Holly AGRI:EX](#); [Neilson, Larry AGRI:EX](#); [Hrycuik, Lorie AGRI:EX](#); [Evers, Charlene AGRI:EX](#)
Subject: RE: BC Salmon Farmers Association meeting on Jan 25th
Date: Tuesday, January 23, 2018 4:22:35 PM
Attachments: [Broughton Solution Key Messages for Industry AGRI.docx](#)

Hi again,

Sorry to be a pain but this was a rush request and I need to get this into eApproval. The meeting is scheduled for Thursday morning.

Please and thanks,

David

David Travia, MPA | Director, Intergovernmental Relations, Program Evaluation and BC Seafood Secretariat | Corporate Governance, Policy and Legislation Branch | Ministry of Agriculture | Ph: 250-356-7640

From: Travia, David V AGRI:EX
Sent: Tuesday, January 23, 2018 2:04 PM
To: Scott, Melissa AGRI:EX; Hansen, Erin AGRI:EX
Cc: Skogstad, Holly AGRI:EX; Neilson, Larry AGRI:EX; Hrycuik, Lorie AGRI:EX; Hodson, Georgina AGRI:EX; Evers, Charlene AGRI:EX
Subject: RE: BC Salmon Farmers Association meeting on Jan 25th

Hello all,

I have a draft of these bullets ready to go forward.

Can I please get the eApproval set up and directed my way so I can upload and get to Lorie?

Many thanks

David Travia, MPA | Director, Intergovernmental Relations, Program Evaluation and BC Seafood Secretariat | Corporate Governance, Policy and Legislation Branch | Ministry of Agriculture | Ph: 250-356-7640

From: Scott, Melissa AGRI:EX
Sent: Tuesday, January 23, 2018 11:56 AM
To: Hansen, Erin AGRI:EX
Cc: Skogstad, Holly AGRI:EX; Neilson, Larry AGRI:EX; Hrycuik, Lorie AGRI:EX; Travia, David V AGRI:EX; Hodson, Georgina AGRI:EX; Evers, Charlene AGRI:EX
Subject: FW: BC Salmon Farmers Association meeting on Jan 25th
By way of this email I will ask that staff prepare bullets.... Please advise the CLIFF/E-Approval number that they will be working from.
Thank you
Melissa

From: Hansen, Erin AGRI:EX
Sent: Tuesday, January 23, 2018 11:53 AM
To: Scott, Melissa AGRI:EX
Cc: Hodson, Georgina AGRI:EX
Subject: RE: BC Salmon Farmers Association meeting on Jan 25th
Hi Melissa.

I have attached the incoming for this meeting which Lorie was copied on. As Wes didn't request materials in his request for me to book the meeting I didn't think to start a briefing note for it. My apologies. Due to the short turn around are staff able to pull together some bullets for the meeting?

Thanks,

Erin

From: Scott, Melissa AGRI:EX
Sent: Tuesday, January 23, 2018 11:27 AM

To: Hansen, Erin AGRI:EX

Cc: Hodson, Georgina AGRI:EX

Subject: BC Salmon Farmers Association meeting on Jan 25th

DM has a meeting this coming Thursday with the BC Salmon Farmers Association... no BN was requested by the DMO. Staff have not started one, but are nervous as to why one was not requested and what the meeting is about.

Can you please get back to me?

Thank you,

Melissa Scott

Assistant Deputy Minister's Office

Ministry of Agriculture, Agriculture, Science and Policy Division

Phone: 250-356-1821

iPhone: 778-679-1773

Melissa.Scott@gov.bc.ca

From: [Puggioni, Giovanni IRR:EX](#)
To: [Mack, James AGRI:EX](#)
Cc: [Short, Charles J FLNR:EX](#); [L BROWNSEY](#); [Sutherland, Craig FLNR:EX](#); [Grimes, Melissa IRR:EX](#); [Travia, David V AGRI:EX](#)
Subject: RE: Broughton Area Industry Engagement
Date: Wednesday, July 25, 2018 8:06:22 AM

Thanks for the clarification James. Given the type of response we've had from the FF sector (and other sectors) it'll be important for us to be able to point to all those various touch points of engagement beyond what we're doing jointly with the Broughton Nations via the Steering Committee. If someone from MIRR is needed for any of those engagements with Industry please advise, otherwise we know its in good hands...:-)

Thank you.

ciao

Gio

Giovanni Puggioni

Executive Director

Major Projects and Cross Government Initiatives

Strategic Partnerships and Initiatives Division

Ministry of Indigenous Relations and Reconciliation

PO Box 9100 Stn Prov Govt

Victoria, BC V8W 9B1

*******Note – New landline number - (778) 974-2143*******

Phone: (778) 974-2143

Fax: (250) 952-0111

Email: Giovanni.Puggioni@gov.bc.ca

From: Mack, James AGRI:EX

Sent: July-25-18 8:01 AM

To: Puggioni, Giovanni IRR:EX

Cc: Short, Charles J FLNR:EX; L BROWNSEY; Sutherland, Craig FLNR:EX; Grimes, Melissa IRR:EX; Travia, David V AGRI:EX

Subject: Re: Broughton Area Industry Engagement

We need to finalize an agenda but the working approach is there will be time with the whole industry team and then individual time with each company

s.13,s.16

Sent from my iPhone

On Jul 25, 2018, at 7:46 AM, Puggioni, Giovanni IRR:EX <Giovanni.Puggioni@gov.bc.ca> wrote:

A few comments/observations....

s.13,s.16

Giovanni Puggioni
Executive Director
Major Projects and Cross Government Initiatives
Strategic Partnerships and Initiatives Division
Ministry of Indigenous Relations and Reconciliation
PO Box 9100 Stn Prov Govt
Victoria, BC V8W 9B1

*****Note – New landline number - (778) 974-2143*****

Phone: (778) 974-2143

Fax: (250) 952-0111

Email: Giovanni.Puggioni@gov.bc.ca

From: Short, Charles J FLNR:EX
Sent: July-24-18 9:41 PM
To: Mack, James AGRI:EX
Cc: L BROWNSEY; Sutherland, Craig FLNR:EX; Puggioni, Giovanni IRR:EX; Grimes, Melissa IRR:EX; Travia, David V AGRI:EX
Subject: RE: Broughton Area Industry Engagement
s.13,s.16

From: Mack, James AGRI:EX
Sent: Tuesday, July 24, 2018 8:39 PM
To: Short, Charles J FLNR:EX
Cc: L BROWNSEY; Sutherland, Craig FLNR:EX; Puggioni, Giovanni IRR:EX; Grimes, Melissa IRR:EX; Travia, David V AGRI:EX
Subject: Re: Broughton Area Industry Engagement
Would be good to chat soon.

s.13,s.16

Sent from my iPhone

On Jul 24, 2018, at 8:33 PM, Short, Charles J FLNR:EX <Charles.Short@gov.bc.ca>

wrote:

Thanks – will do some tweaking to address these points and be a bit more explicit on types of information we’re talking about.

s.13,s.16

C

From: Mack, James AGRI:EX
Sent: Tuesday, July 24, 2018 3:25 PM
To: Short, Charles J FLNR:EX; L BROWNSEY; Sutherland, Craig FLNR:EX; Puggioni, Giovanni IRR:EX; Grimes, Melissa IRR:EX; Travia, David V AGRI:EX
Subject: RE: Broughton Area Industry Engagement
Charlie

Thanks for this – we’re getting close.

A few thoughts:

s.13,s.16

From: Short, Charles J FLNR:EX
Sent: Tuesday, July 24, 2018 1:30 PM
To: Mack, James AGRI:EX; L BROWNSEY; Sutherland, Craig FLNR:EX; Puggioni, Giovanni IRR:EX; Grimes, Melissa IRR:EX; Travia, David V AGRI:EX
Subject: Broughton Area Industry Engagement

s.13,s.16

s.13,s.16

Thanks,
Charlie

Page 063 to/à Page 064

Withheld pursuant to/removed as

s.14;s.13

From: [Mack, James AGRI:EX](#)
To: [Sutherland, Craig FLNR:EX](#)
Cc: [Short, Charles J FLNR:EX](#); [Puggioni, Giovanni IRR:EX](#); [Travia, David V AGRI:EX](#); [Grimes, Melissa IRR:EX](#)
Subject: RE: Cermaq public position on Indigenous relationships
Date: Friday, July 13, 2018 3:16:19 PM
Attachments: [image001.gif](#)

s.13,s.16

From: Sutherland, Craig FLNR:EX
Sent: Friday, July 13, 2018 3:13 PM
To: Mack, James AGRI:EX
Cc: Short, Charles J FLNR:EX; Sutherland, Craig FLNR:EX; Puggioni, Giovanni IRR:EX; Travia, David V AGRI:EX; Grimes, Melissa IRR:EX
Subject: Cermaq public position on Indigenous relationships

Hi James:

s.13,s.16

Craig

From: Mack, James AGRI:EX
Sent: Friday, July 13, 2018 12:00 PM
To: Short, Charles J FLNR:EX; Sutherland, Craig FLNR:EX; Puggioni, Giovanni IRR:EX; Travia, David V AGRI:EX; Grimes, Melissa IRR:EX
Subject: FW: Cermaq public position on Indigenous relationships

s.13,s.16

From: Linda Sams [<mailto:linda.sams@cermaq.com>]
Sent: Thursday, July 12, 2018 9:31 AM
To: Mack, James AGRI:EX
Subject: Cermaq public position on Indigenous relationships

Hello James

Please also follow the links in this document - they take to our Global site and Canadian site. These have been in place for some time and I thought considering our current discussion it was important for you to know this public position exists.

Linda Sams
Sustainable Development Director



Phone +1 250-286-0022
Direct +1 250-286-0022 ext. 2232
Mobile +1 250-201-0048

Cermaq Canada Ltd.
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V9W 2C2 Campbell River, BC, Canada

Cermaq.ca [Facebook](#) [Twitter](#)

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Withheld pursuant to/removed as

s.14;s.13

From: [Mack, James AGRI:EX](#)
To: [Ruth Salmon](#)
Cc: [Travia, David V AGRI:EX](#); [Scott, Melissa AGRI:EX](#)
Subject: RE: Confirming Monday at 2 pm
Date: Wednesday, June 27, 2018 5:24:19 PM

Ruth,

Deputy Ministers have organized a meeting with salmon farm companies on July 6th.

I was hoping to have a phone call with you and the same companies this Friday to answer questions on the latest announcements as well as prepare for the meeting with DMs.

Do you think you could coordinate availability and get back to me on whether this is possible? Given the time crunch, I can move anything around on Friday to make this work. Alternatively we could look at next week but I'd rather not if possible

Let me know,
thanks

-----Original Message-----

From: Mack, James AGRI:EX
Sent: Sunday, May 13, 2018 5:15 PM
To: Ruth Salmon
Cc: Sutherland, Craig FLNR:EX; Short, Charles J FLNR:EX; Travia, David V AGRI:EX; Scott, Melissa AGRI:EX
Subject: Re: Confirming Monday at 2 pm

I'll find a boardroom at our office. Ask for me at security at 808 Douglas - we'll be on the fifth floor.

Attendees will be myself and David Travia from agriculture and (hopefully) Craig Sutherland and Charlie short from frlnrord.

And yes it would be great if bcsfa can come as well.

Sent from my iPhone

> On May 13, 2018, at 4:18 PM, Ruth Salmon <Ruth.Salmon@gov.bc.ca> wrote:
>
> Hi James,
>
> Heard back from Vincent. He is good with 2 pm tomorrow. Unfortunately, he
> can't make it before that. David is also good for 2 pm.
>
> Can you please provide location and a list of who will be attending from
> government.
>
> On that note, James, is it appropriate that BCSFA be in attendance - or do
> you feel this is it a company specific meeting? I am fine either way, just
> want to check.
>
> Thanks for confirming location, attendees and BCSFA participation.
>
> Ruth
>
>> On 2018-05-13, 9:44 AM, "Mack, James AGRI:EX" <James.Mack@gov.bc.ca> wrote:

>>
>> Not ideal but I think it can work.
>>
>> Let me know what's possible on your end and we'll do our best to work it
>> in.
>>
>> Earlier than 2pm would be better if possible
>>
>> Sent from my iPhone
>>
>>> On May 12, 2018, at 1:19 PM, Ruth Salmon · s.22 wrote:
>>>
>>> Hi James,
>>>
>>> Can't confirm yet - still waiting to hear from Vincent. But David
>>> Kiemele
>>> and Jeremy could make a meeting Monday at 2 pm.
>>>
>>> Tuesday and Wednesday don't work for David.
>>>
>>> Will Monday pm work for you folks?
>>>
>>> Will get back to you once I've heard from Vincent.
>>>
>>> Thanks,
>>> Ruth
>>>
>>>
>>>
>>>> On 2018-05-11, 6:47 PM, "Mack, James AGRI:EX" <James.Mack@gov.bc.ca>
>>>> wrote:
>>>>
>>>> I need to coordinate with my colleague at flnrord so not sure exactly.
>>>> Monday to Wednesday is good. Most times are flexible except Wednesday
>>>> morning
>>>>
>>>> Sent from my iPhone
>>>>
>>>>> On May 11, 2018, at 6:42 PM, Ruth Salmon · s.22 wrote:
>>>>>
>>>>> Yes, for sure. I'll reach out to those involved over the weekend.
>>>>>
>>>>> What day works best? Time?
>>>>>
>>>>> Thanks very much.
>>>>>
>>>>> Ruth
>>>>>
>>>>>> On 2018-05-11, 6:36 PM, "Mack, James AGRI:EX" <James.Mack@gov.bc.ca>
>>>>>> wrote:
>>>>>>
>>>>>> Ruth
>>>>>>
>>>>>> I forgot to reach out earlier. Any chance we can get a meeting with
>>>>>> the
>>>>>> two companies I. The broughton next week?
>>>>>>

From: [Neilson, Larry AGRI:EX](#)
To: [Short, Charles J FLNR:EX](#); [Mack, James AGRI:EX](#); [Travia, David V AGRI:EX](#)
Cc: [Sutherland, Craig FLNR:EX](#); ["L BROWNSEY"](#); [Hrycuik, Lorie AGRI:EX](#)
Subject: RE: Documents
Date: Friday, July 13, 2018 3:01:48 PM
Attachments: [RE Industry Advisory ToR.msg](#)

Thanks Charlie – I followed up with Myron and he provided a few examples and thoughts that may be helpful:

Cheers, Larry

From: Short, Charles J FLNR:EX
Sent: Friday, July 13, 2018 2:25 PM
To: Mack, James AGRI:EX; Neilson, Larry AGRI:EX; Travia, David V AGRI:EX
Cc: Sutherland, Craig FLNR:EX; 'L BROWNSEY'; Hrycuik, Lorie AGRI:EX
Subject: RE: Documents

I'll look into a couple more things. The advisory table does provide advice and comment to a G2G2G table (in this case it's FN, BC and Canada).

From: Mack, James AGRI:EX
Sent: Friday, July 13, 2018 2:00 PM
To: Short, Charles J FLNR:EX; Neilson, Larry AGRI:EX; Travia, David V AGRI:EX
Cc: Sutherland, Craig FLNR:EX; 'L BROWNSEY'; Hrycuik, Lorie AGRI:EX
Subject: RE: Documents

Charlie

Thanks for sending this.

s.13,s.16

From: Short, Charles J FLNR:EX
Sent: Thursday, July 12, 2018 4:47 PM
To: 'L BROWNSEY'
Cc: Sutherland, Craig FLNR:EX; Mack, James AGRI:EX
Subject: Documents

Lorne – as discussed. Here is:

s.13,s.16

Charlie

Charlie Short

Executive Director | Coast Area Operations

From: [Mack, James AGRI:EX](#)
To: [L BROWNSEY](#)
Cc: [Sutherland, Craig FLNR:EX](#); [Travia, David V AGRI:EX](#); [Short, Charles J FLNR:EX](#); [Grimes, Melissa IRR:EX](#); [Puggioni, Giovanni IRR:EX](#)
Subject: Re: Draft Agenda. August 3 2018 (00451906xC6E53)_V3
Date: Thursday, August 2, 2018 1:40:04 PM

Yes - David's trying to get a document together. I'm driving until 4 and will take a crack at it then

David and I are both in Nanaimo tonight if you want to go through this

Sent from my iPhone

On Aug 2, 2018, at 1:33 PM, L BROWNSEY <[s.22](#)>

> wrote:

[s.13,s.16](#)

From: "James Mack" <James.Mack@gov.bc.ca>
To: "Sutherland, Craig FLNR:EX" <Craig.Sutherland@gov.bc.ca>
Cc: '[s.22](#)',
"Travia, David V AGRI:EX" <David.Travia@gov.bc.ca>, "Short, Charles J FLNR:EX" <Charles.Short@gov.bc.ca>, "Grimes, Melissa IRR:EX" <Melissa.Grimes@gov.bc.ca>, "Puggioni, Giovanni IRR:EX" <Giovanni.Puggioni@gov.bc.ca>
Sent: Thursday, August 2, 2018 1:05:56 PM
Subject: Re: Draft Agenda. August 3 2018 (00451906xC6E53)_V3

At this point I just received the news but am happy to do that

Sent from my iPhone

On Aug 2, 2018, at 1:02 PM, Sutherland, Craig FLNR:EX
<Craig.Sutherland@gov.bc.ca<<mailto:Craig.Sutherland@gov.bc.ca>>> wrote:

[s.13,s.16](#)

From: Mack, James AGRI:EX
Sent: Thursday, August 2, 2018 12:52 PM
To: Short, Charles J FLNR:EX
Cc: Sutherland, Craig FLNR:EX;
[s.22](#) ; Travia, David V AGRI:EX
Subject: Re: Draft Agenda. August 3 2018 (00451906xC6E53)_V3

I had a quick chat with the two companies.

[s.13,s.16](#)

Can we change that on the agenda?

Sent from my iPhone

On Aug 2, 2018, at 11:55 AM, Short, Charles J FLNR:EX

[<Charles.Short@gov.bc.ca<mailto:Charles.Short@gov.bc.ca>>](mailto:Charles.Short@gov.bc.ca) wrote:

Hi – I've sent this agenda to Brenda for comment. I incorporated comments received from Cermaq (not all) and as far as creating more time as MH suggests, we can certainly do that if that's what the table (and industry) wants and we can make those revisions. Cermaq did not comment on time allocation.

Charlie

From: [Travia, David V AGRI:EX](#)
To: [Sutherland, Craig FLNR:EX](#); [Mack, James AGRI:EX](#)
Cc: [Short, Charles J FLNR:EX](#)
Subject: RE: FF Industry Mtg tomorrow
Date: Monday, May 14, 2018 12:59:59 PM
Attachments: [Industry Meeting Agenda May 14.docx](#)
[attachment 1.docx](#)
[BCSFA Letter MAACFA Report-FEB2018.pdf](#)

Charlie pulled together a draft annotated agenda for discussion at the pre-meeting. I've added a few bits to it, and inserted some Q&As that were developed for the MAACFA release down below. Also attached is the industry proposal and a previous letter from BCSFA re: MAACFA report.

From: Sutherland, Craig FLNR:EX
Sent: Sunday, May 13, 2018 10:30 PM
To: Mack, James AGRI:EX
Cc: Short, Charles J FLNR:EX; Travia, David V AGRI:EX
Subject: RE: FF Industry Mtg tomorrow
Ok

From: Mack, James AGRI:EX
Sent: Sunday, May 13, 2018 10:28 PM
To: Sutherland, Craig FLNR:EX
Cc: Short, Charles J FLNR:EX; Travia, David V AGRI:EX
Subject: Re: FF Industry Mtg tomorrow
Might as well. I'll get the boardroom for both meetings

Sent from my iPhone

On May 13, 2018, at 10:27 PM, Sutherland, Craig FLNR:EX <Craig.Sutherland@gov.bc.ca> wrote:

Your office?

From: Mack, James AGRI:EX
Sent: Sunday, May 13, 2018 10:24 PM
To: Sutherland, Craig FLNR:EX
Cc: Short, Charles J FLNR:EX; Travia, David V AGRI:EX
Subject: Re: FF Industry Mtg tomorrow
Ok

Sent from my iPhone

On May 13, 2018, at 10:23 PM, Sutherland, Craig FLNR:EX
<Craig.Sutherland@gov.bc.ca> wrote:

How about 1:30pm prep mtg?

From: Mack, James AGRI:EX
Sent: Sunday, May 13, 2018 10:11 PM
To: Sutherland, Craig FLNR:EX
Cc: Short, Charles J FLNR:EX; Travia, David V AGRI:EX
Subject: Re: FF Industry Mtg tomorrow

I also have a dmcnr obligation so timing is not great but it's they're only availability this week

Do you want a pre-call in messaging? We discussed:

s.13,s.16

Sent from my iPhone

On May 13, 2018, at 10:05 PM, Sutherland, Craig FLNR:EX
<Craig.Sutherland@gov.bc.ca> wrote:

I can attend this meeting starting at 2pm however I'll need to leave around 2:30pm in order to attend a DMCNR mtg at 2:45pm.

Charlie – glad you are also attending since I have to leave early.

Have we sorted out key messages yet to their anticipated questions?

Craig Sutherland
Assistant Deputy Minister
Regional Operations – Coast Area
Ministry of Forests, Lands, Natural Resource
Operations and Rural Development
British Columbia, Canada

From: [Short, Charles J FLNR:EX](#)
To: [Travia, David V AGRI:EX](#)
Subject: RE: FF industry
Date: Monday, February 19, 2018 10:46:23 AM

s.13,s.16

C

From: Travia, David V AGRI:EX
Sent: Monday, February 19, 2018 10:38 AM
To: Short, Charles J FLNR:EX
Subject: RE: FF industry

We've had no meetings since the one on January 25th. Agree it would be a good idea to do an update. s.13,s.16

s.13,s.16

David Travia, MPA | Director, Intergovernmental Relations, Program Evaluation and BC Seafood Secretariat | Corporate Governance, Policy and Legislation Branch | Ministry of Agriculture | Ph: 250-356-7640

From: Short, Charles J FLNR:EX
Sent: Monday, February 19, 2018 9:38 AM
To: Travia, David V AGRI:EX
Subject: FF industry

Hey – was talking to Tim last week and he was asking on most recent dialogue with industry. Anything? We should probably try and organize something with them soon – even if a brief update on where things are at.

C

Charlie Short

Executive Director | Coast Area Operations
Ministry of Forests, Lands, Natural Resource Operations and Rural Development
250-387-1721 | charles.short@gov.bc.ca

From: Ruth Salmon
To: [Mack, James AGRI:EX](#)
Cc: [Travia, David V AGRI:EX](#); [Neilson, Larry AGRI:EX](#); [Hrycuik, Lorie AGRI:EX](#)
Subject: Re: Generic Farmed Salmon Production Cycle Information
Date: Friday, July 13, 2018 2:12:52 PM

Understand – and agree with you.

Ruth

Interim Executive Director, BCSFA
Mobile: 604-202-2147

From: James Mack <james.mack@gov.bc.ca>
Date: Friday, July 13, 2018 at 2:00 PM
To: Ruth Salmon -s.22
Cc: "Travia, David V AGRI:EX" <David.Travia@gov.bc.ca>, "Neilson, Larry AGRI:EX" <Larry.Neilson@gov.bc.ca>, "Hrycuik, Lorie AGRI:EX" <Lorie.Hrycuik@gov.bc.ca>
Subject: RE: Generic Farmed Salmon Production Cycle Information

Ruth
s.13,s.16

From: Ruth Salmon [[mailto:s.22](#)]
Sent: Thursday, July 12, 2018 9:48 AM
To: Mack, James AGRI:EX
Subject: Generic Farmed Salmon Production Cycle Information

Hi James,

Below are a few links that provide the steps in the salmon farming process. The Cermaq Value Chain (second link) might be the most useful as it includes specific timelines of each part of the process.

Let me know if you think there is any more generic information that would be helpful to the table.

<https://www.youtube.com/watch?v=NQobr4gGk5o>

<https://www.cermaq.com/wps/wcm/connect/cermaq-ca/cermaq-canada/our-salmon/value-chain>

<http://www.griegseafoodcanada.com/our-fish/life-cycle/>

Thanks,

Ruth

Interim Executive Director, BCSFA
Mobile: 604-202-2147

From: [Mack, James AGRI:EX](#)
To: [Sutherland, Craig FLNR:EX](#); [Short, Charles J FLNR:EX](#)
Cc: [Travia, David V AGRI:EX](#)
Subject: RE: heads up - IN for PJH meeting with Marine Harvest
Date: Monday, April 9, 2018 4:19:07 PM
Attachments: [187861 - Mtg Note - PJH and MH CEO Aarskog April 5.docx](#)
Importance: High

Craig,

This is the note to the Premier for the Marine Harvest meeting tomorrow. You saw almost the same version a month ago – **s.13,s.16**
s.13,s.16

PO wants to make sure that FLNRORD is ok with the note. Can you confirm ASAP?

Thanks,

From: Mack, James AGRI:EX
Sent: Friday, March 9, 2018 4:39 PM
To: Sutherland, Craig FLNR:EX
Subject: heads up - IN for PJH meeting with Marine Harvest
Craig,
s.13,s.16

Let me know if you have any concerns

James Mack

Assistant Deputy Minister – Agriculture Science and Policy

Ministry of Agriculture

Phone: 250-356-1821

Fax: 250-356-7279

e-mail: James.mack@gov.bc.ca

From: [Mack, James AGRI:EX](#)
To: [Shoemaker, Wes AGRI:EX](#)
Cc: [Travia, David V AGRI:EX](#)
Subject: RE: Marine Harvest Meeting
Date: Monday, April 9, 2018 3:58:13 PM
Attachments: [s.13,s.16](#)

Wes,

Attached is a map of the Broughton with farm sites and FN reserves identified. Also attached is a list of tenures by company in the Broughton.

From: Shoemaker, Wes AGRI:EX
Sent: Monday, April 9, 2018 12:53 PM
To: Mack, James AGRI:EX; Travia, David V AGRI:EX
Subject: Marine Harvest Meeting

James/David:

In anticipating of the PJH meeting tomorrow with Marine Harvest, I'd like to make sure that I have the most updated/accurate information about the location/expiry of MH's tenures in BC.

Could I ask for your to resend what you have on this?

Wes

W.H. (Wes) Shoemaker, MBA

Deputy Minister

Ministry of Agriculture

5th Floor, 808 Douglas Street

Victoria, BC V8W 9B4

Tel: 250.356.1803 | Cell: 250.516.6892 | Fax: 250.356.7279

E-mail: wes.shoemaker@gov.bc.ca

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From: David Kiemele
To: [Mack, James AGRI:EX](#); [Linda Sams](#)
Cc: [Travia, David V AGRI:EX](#)
Subject: Re: Mitsubishi request
Date: Friday, July 13, 2018 12:23:08 PM
Attachments: [ATT00001.gif](#)

Hello James

No issues at all

Kind Regards

David

Sent from my iPhone

David Kiemele
Managing Director



Phone +1 250-286-0022
Direct +1 250-286-0022 ext 2222
Mobile +1 (250) 266-1010

Cermaq Canada Ltd.
203-919 Island Highway
V9W 2C2 Campbell River, BC, Canada

[Cermaq.ca](#) [Facebook](#) [Twitter](#)

On Jul 13, 2018, at 11:52 AM, Mack, James AGRI:EX <James.Mack@gov.bc.ca> wrote:

David,
s.13,s.16

James Mack
Assistant Deputy Minister – Agriculture Science and Policy
Ministry of Agriculture
Phone: 250-356-1821
Fax: 250-356-7279
e-mail: James.mack@gov.bc.ca

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From: Mack, James AGRI:EX
To: Short, Charles J FLNR:EX; L BROWNSEY; Sutherland, Craig FLNR:EX; Puggioni, Giovanni IRR:EX; Grimes, Melissa IRR:EX; Travia, David V AGRI:EX
Subject: RE: New Exec Director for BC Salmon Farmers Association
Date: Wednesday, August 8, 2018 1:49:31 PM
Attachments: Industry comments reply Aug 7.docx

To the provincial team,
s.13,s.16

From: Mack, James AGRI:EX
Sent: Wednesday, August 8, 2018 10:35 AM
To: Short, Charles J FLNR:EX; L BROWNSEY; Sutherland, Craig FLNR:EX; Puggioni, Giovanni IRR:EX; Grimes, Melissa IRR:EX; Travia, David V AGRI:EX
Subject: New Exec Director for BC Salmon Farmers Association
Note that Jean Paul Fraser (former BC DM for GCPE) is the new ED.
<https://www.fishfarmingexpert.com/article/ex-deputy-minister-named-as-bc-salmon-farmers-chief/>

Page 084 to/à Page 087

Withheld pursuant to/removed as

s.14;s.13

From: [Mack, James AGRI:EX](#)
To: ["L BROWNSEY"](#)
Cc: [Sutherland, Craig FLNR:EX](#); [Short, Charles J FLNR:EX](#); [Travia, David V AGRI:EX](#)
Subject: RE: Quick industry update
Date: Tuesday, July 31, 2018 11:22:32 AM

s.13,s.16

From: L BROWNSEY [mailto:[s.22](#)]
Sent: Tuesday, July 31, 2018 11:21 AM
To: Mack, James AGRI:EX
Cc: Sutherland, Craig FLNR:EX; Short, Charles J FLNR:EX; Travia, David V AGRI:EX
Subject: Re: Quick industry update
s.13,s.16

From: "James Mack"
To: "Sutherland, Craig FLNR:EX"
Cc: 's.22', "Short, Charles J FLNR:EX", "Travia, David V AGRI:EX"
Sent: Tuesday, July 31, 2018 9:47:45 AM
Subject: Re: Quick industry update
s.13,s.16

Sent from my iPhone

> On Jul 31, 2018, at 9:35 AM, Sutherland, Craig FLNR:EX wrote:

s.13,s.16

<
> -----Original Message-----
> From: Mack, James AGRI:EX
> Sent: Tuesday, July 31, 2018 9:28 AM
> To: s.22, Short, Charles J FLNR:EX; Sutherland, Craig FLNR:EX; Travia, David V AGRI:EX
> Subject: Quick industry update
>
> We did not proceed with a call yesterday. Both companies are sending written comments-questions expecting them tomorrow
>
> Sent from my iPhone

From: Linda Sams
To: [Mack, James AGRI:EX](#)
Cc: [Jeremy Dunn](#); [Vincent Erenst](#); ruth@bcsalmonfarmers.ca; [David Kiemele](#); [Short, Charles J FLNR:EX](#); [Travia, David V AGRI:EX](#); [Sutherland, Craig FLNR:EX](#)
Subject: Re: revised document on industry engagement
Date: Friday, August 3, 2018 4:49:01 PM
Attachments: [12869667.gif](#)

Thank you

Sent from my iPhone

> On Aug 3, 2018, at 4:46 PM, Mack, James AGRI:EX wrote:

>

> Let us know your comments and we'll see what we can do

>

> Sent from my iPhone

>

> On Aug 3, 2018, at 4:42 PM, Linda Sams <mailto:linda.sams@cermaq.com>>> wrote:

>

> My only comment at this point is I have not consulted yet on those dates with rest of my company and we will respond formally Tuesday

> I also note we are faced with a shortened week to prepare materials and that may need to be considered re: submitting on 10th

> Linda

>

> Sent from my iPhone

>

>

> Linda Sams

> Sustainable Development Director

>

>

>

>

> Phone +1 250-286-0022

> Direct +1 250-286-0022 ext. 2232

> Mobile +1 250-201-0048

>

> Cermaq Canada Ltd.

> 203 - 919 Island Hwy

> V9W 2C2 Campbell River, BC, Canada

>

> Cermaq.ca<<http://www.cermaq.ca/>> Facebook<<http://www.facebook.com/cermaqcanada/>>

Twitter<<http://twitter.com/CermaqCan/>>

>

> On Aug 3, 2018, at 4:31 PM, Mack, James AGRI:EX <mailto:James.Mack@gov.bc.ca>>> wrote:

>

> On behalf of the G2G table, please find attached an updated document on industry engagement to reflect today's discussion. We will follow up with written responses to your letters and will try to get this to you next week.

>

> Thanks again for today's meeting and let me know if you want to discuss.

>

>

> -----

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> -----
>

Linda Sams
Sustainable Development Director



Phone +1 250-286-0022
Direct +1 250-286-0022 ext. 2232
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Cermaq Canada Ltd.
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Cermaq.ca [Facebook](#) [Twitter](#)

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From: [Mack, James AGRI:EX](#)
To: [Travia, David V AGRI:EX](#); [Hansen, Erin AGRI:EX](#); [Hodson, Georgina AGRI:EX](#)
Cc: [Short, Charles J FLNR:EX](#); [Scott, Melissa AGRI:EX](#)
Subject: RE: RUSH STAFF AND MATERIALS REQUEST re Premier Meeting with Marine Harvest - April 10
Date: Tuesday, April 3, 2018 2:08:08 PM

s.13,s.16

Thanks,

From: Travia, David V AGRI:EX
Sent: Tuesday, April 3, 2018 9:52 AM
To: Short, Charles J FLNR:EX; Mack, James AGRI:EX
Subject: RE: RUSH STAFF AND MATERIALS REQUEST re Premier Meeting with Marine Harvest - April 10

I have a feeling it's the same meeting. I'm certainly not aware of another one.

Attached is the final BN that went forward (CLIFF 187861)

Also attached is the incoming request. In it, you'll see the PDF letter from MH, specifying date ranges of availability that include April 10.

David Travia, MPA | Director, Intergovernmental Relations, Program Evaluation and BC Seafood Secretariat | Corporate Governance, Policy and Legislation Branch | Ministry of Agriculture | Ph: 250-356-7640

From: Short, Charles J FLNR:EX
Sent: Tuesday, April 3, 2018 9:43 AM
To: Mack, James AGRI:EX; Travia, David V AGRI:EX
Subject: FW: RUSH STAFF AND MATERIALS REQUEST re Premier Meeting with Marine Harvest - April 10

Importance: High

Guys – is this the same meeting we already provided information for or is this a follow up?

Charlie

From: de Bree, Jennifer FLNR:EX
Sent: Wednesday, March 28, 2018 3:54 PM
To: Sutherland, Craig FLNR:EX; Short, Charles J FLNR:EX
Cc: Barwin, Gabrielle FLNR:EX
Subject: RUSH STAFF AND MATERIALS REQUEST re Premier Meeting with Marine Harvest - April 10
Importance: High

Hi Craig/Charlie.

s.13,s.16

Thank you for your assistance.

Jennifer de Bree

Executive Administrative Assistant

Regional Operations Division – Coast Area

Ministry of Forests, Lands, Natural Resource Operations and Rural Development
Phone (250) 387-9773
Email: Jennifer.deBree@gov.bc.ca

From: Barwin, Gabrielle FLNR:EX
Sent: Wednesday, March 28, 2018 3:48 PM
To: de Bree, Jennifer FLNR:EX
Subject: Meeting with Marine Harvest - April 10
Importance: High

Hi Jennifer,

The MO has requested staff support and materials for the upcoming meeting with Marine Harvest.
Additional details in the table below.

s.13,s.16

Please let me know if this request is better directed elsewhere.
Many thanks,
Gabby

From: [Travia, David V AGRI:EX](#)
To: [Short, Charles J FLNR:EX](#)
Cc: [Mack, James AGRI:EX](#)
Subject: RE: stakeholder list
Date: Thursday, June 14, 2018 4:48:24 PM

Marine Harvest

Dunn, Jeremy, Director of Public Affairs: Jeremy.Dunn@marineharvest.com

Or

Vincent Erenst, Managing Director of Marine Harvest Canada: Vincent.Erenst@marineharvest.com

BC Salmon Farmer Association

Ruth Salmon

Ruth.Salmon@aquaculture.ca

Grieg Seafood BC Ltd.

Rocky's Boschman

rocky.boschman@griegseafood.com

Cermaq Canada

David Kiemele

david.kiemele@cermaq.com

David Travia, MPA | Director, Intergovernmental Relations, Program Evaluation and BC Seafood Secretariat | Corporate Governance, Policy and Legislation Branch | Ministry of Agriculture | Ph: 250-356-7640

From: Mack, James AGRI:EX
Sent: Thursday, June 14, 2018 2:16 PM
To: Short, Charles J FLNR:EX; Travia, David V AGRI:EX
Subject: RE: stakeholder list
OK – David can you get them something.

From: Short, Charles J FLNR:EX
Sent: Thursday, June 14, 2018 2:15 PM
To: Mack, James AGRI:EX; Travia, David V AGRI:EX
Subject: RE: stakeholder list
Just an industry list

From: Mack, James AGRI:EX
Sent: Thursday, June 14, 2018 1:06 PM
To: Short, Charles J FLNR:EX; Travia, David V AGRI:EX
Subject: RE: stakeholder list
It matters what stakeholders they are talking about – industry? FNs?

From: Short, Charles J FLNR:EX
Sent: Thursday, June 14, 2018 12:56 PM
To: Travia, David V AGRI:EX; Mack, James AGRI:EX
Subject: FW: stakeholder list
Guys – do you have an existing list handy?

From: McLaren, Kenn FLNR:EX
Sent: Thursday, June 14, 2018 12:45 PM
To: Nasadyk, Alanah FLNR:EX
Cc: Short, Charles J FLNR:EX; Kingston, Charlotte PREM:EX
Subject: stakeholder list
Hi Alanah;

Could you please have staff send our stakeholder list to Charlotte in the Premier's Office. This will be in regard to FFAQ.

Thanks so much,

Kenn

Kenn McLaren

Ministerial Assistant | Honourable Doug Donaldson

Minister of Forests, Lands, Natural Resource Operations and Rural Development

o- 250-387-6240 c – 250-953-7231

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From: [Shoemaker, Wes AGRI:EX](#)
To: [Hrycuik, Lorie AGRI:EX](#)
Cc: [Travia, David V AGRI:EX](#)
Subject: Re: Tomorrow meeting with Salmon Farming Industry Reps
Date: Wednesday, January 24, 2018 3:55:12 PM

Great. Thanks.

Wes

W.H. (Wes) Shoemaker, MBA

Deputy Minister

Ministry of Agriculture

5th Floor, 808 Douglas Street

Victoria, BC V8W 9B4

Tel: 250.356.1803 | Cell: 250.516.6892 | Fax: 250.356.7279

E-mail: wes.shoemaker@gov.bc.ca

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Sent from my iPhone

On Jan 24, 2018, at 3:54 PM, Hrycuik, Lorie AGRI:EX <Lorie.Hrycuik@gov.bc.ca> wrote:

Wes, Dave and I would both like to join the meeting.

Thank you for the invite.

Lorie

Lorie Hrycuik

Ministry of Agriculture

250-356-8299

From: Shoemaker, Wes AGRI:EX

Sent: Wednesday, January 24, 2018 3:42 PM

To: Hrycuik, Lorie AGRI:EX

Subject: Tomorrow meeting with Salmon Farming Industry Reps

Lorie,

Would you (or David) like to join me in the meeting with some of the Salmon Farmers industry reps tomorrow?

Wes

W.H. (Wes) Shoemaker, MBA

Deputy Minister

Ministry of Agriculture

5th Floor, 808 Douglas Street

Victoria, BC V8W 9B4

Tel: 250.356.1803 | Cell: 250.516.6892 | Fax: 250.356.7279

E-mail: wes.shoemaker@gov.bc.ca

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From: [Shoemaker, Wes AGRI:EX](#)
To: [Mack, James AGRI:EX](#)
Cc: [Sheldan, Tim FLNR:EX](#); [L BROWNSEY](#); [Sutherland, Craig FLNR:EX](#); [Short, Charles J FLNR:EX](#); [Travia, David V AGRI:EX](#)
Subject: Re: Update on discussions with Marine Harvest and Cermaq
Date: Wednesday, July 11, 2018 11:44:13 AM

s.13,s.16

Wes
W.H. (Wes) Shoemaker, MBA
Deputy Minister
Ministry of Agriculture
[5th Floor, 808 Douglas Street](#)
[Victoria, BC V8W 9B4](#)
Tel: [250.356.1803](#) | Cell: [250.516.6892](#) | Fax: [250.356.7279](#)
E-mail: wes.shoemaker@gov.bc.ca

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Sent from my iPhone

On Jul 11, 2018, at 11:35 AM, Mack, James AGRI:EX <James.Mack@gov.bc.ca> wrote:

s.13,s.16

James Mack

*Assistant Deputy Minister – Agriculture Science and Policy
Ministry of Agriculture*

Phone: 250-356-1821

Fax: 250-356-7279

e-mail: James.mack@gov.bc.ca

From: [Mack, James AGRI:EX](#)
To: [Jeremy Dunn](#); [Vincent Erenst](#); ruth@bcsalmonfarmers.ca; [linda sams](#); [david kiemele](#)
Cc: [Short, Charles J FLNR:EX](#); [Travia, David V AGRI:EX](#)
Subject: RE:industry comments on Broughton Meeting Materials
Date: Tuesday, July 31, 2018 6:01:05 PM

I understand that comments are coming from Cermaq and Marine Harvest on the draft materials sent out last Friday. I just wanted to provide advice to both companies that it will be best to send your comments directly to the G2G table through Bob Chamberlin and Lorne Brownsey (email addresses in the message below).

Thanks and feel free to give me a call if you want to discuss,

From: L BROWNSEY [mailto:[s.22](#)]

Sent: Friday, July 27, 2018 3:52 PM

To: [Jeremy Dunn](#); [Vincent Erenst](#); ruth@bcsalmonfarmers.ca; [linda sams](#); [david kiemele](#)

Cc: [Bob Chamberlin](#); [Mack, James AGRI:EX](#); [Short, Charles J FLNR:EX](#); [Brenda Gaertner](#)

Subject: Broughton Meeting Materials

Good afternoon.

On behalf of Chief Chamberlin and myself, and the other members of the Government to Government table on fin fish aquaculture in the Broughton area, I attach draft materials for an August 3 meeting in Nanaimo. We would be happy to receive any comments you have on the materials before or at the meeting. Finalizing understandings on the process will be an important and necessary step in our engagement.

Thank you for your attention to this material.

Lorne Brownsey

Chief Negotiator for British Columbia

From: Neilson, Larry AGRI:EX
To: Mack, James AGRI:EX
Cc: Travia, David V AGRI:EX; Roth, Myron AGRI:EX; Turner, Michael R AGRI:EX
Subject: Rocky contcat info - FW: Congrats to Grieg - Nice to seem some good news...
Date: Thursday, June 14, 2018 10:51:16 AM

James – here is Rocky’s contact info.

Larry

From: Marilyn Hutchinson [mailto:marilyn.hutchinson@griegseafood.com]

Sent: Thursday, June 14, 2018 10:48 AM

To: Neilson, Larry AGRI:EX

Subject: RE: Congrats to Grieg - Nice to seem some good news...

Hi, Larry. Rocky’s cell is s.22 and his email is rocky.boschman@griegseafood.com. This coming Sunday June 17, Father’s Day, Grieg Seafood is donating enough fresh salmon fillets for a Salmon BBQ hosted by the Grand Forks Legion to feed 2,000 members of the Grand Forks community as they recover from the recent floods. Here’s a link <https://boundarychamber.com/event/fathers-day-community-bbq/>.

MLA Linda Larson is also aware.

- Marilyn

Grieg Seafood BC Ltd., Cell. s.22

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From: Neilson, Larry AGRI:EX [mailto:Larry.Neilson@gov.bc.ca]

Sent: June 14, 2018 10:41 AM

To: Marilyn Hutchinson

Cc: Roth, Myron AGRI:EX ; Travia, David V AGRI:EX

Subject: RE: Congrats to Grieg - Nice to seem some good news...

Hi Marilyn – quick question: do you have contact information for Rocky close at hand..please?

Thanks in advance, Larry

From: Roth, Myron AGRI:EX

Sent: Friday, March 2, 2018 2:15 PM

To: Travia, David V AGRI:EX; Carswell, Barron AGRI:EX; Neilson, Larry AGRI:EX; Turner, Michael R AGRI:EX; Matthews, Carmen AGRI:EX; Cheesman, Sean AGRI:EX

Cc: Schur, TJ AGRI:EX; Austin, Matt AGRI:EX

Subject: Congrats to Grieg - Nice to seem some good news...

With all the media focus on “the letter”, it was nice to see some positive discussion about salmon farming being mentioned in parliament! Feel free to share.

Cheers,

Myron

Myron Roth, Ph.D., P.Ag. | Industry Specialist – Aquaculture & Seafood

p: 250-356-1831 | cell: 250-812-0706

From: Marilyn Hutchinson [mailto:marilyn.hutchinson@griegseafood.com]

Sent: Friday, March 2, 2018 11:47 AM

To: Roth, Myron AGRI:EX

Subject: Re: Congrats to Grieg

Myron, you made my day. We are planning to contribute again to the food bank at Easter.

Hope you are well.

- Marilyn

Sent from my iPhone

marilyn.hutchinson@griegseafood.com

Grieg Seafood BC Ltd. (250) 203-0314

On Mar 2, 2018, at 2:23 PM, Roth, Myron AGRI:EX <Myron.Roth@gov.bc.ca> wrote:

Hi Marilyn,

Not sure if you've this, but it's an excerpt from the "Blues" from the debate Tuesday morning in the legislature.

**GRIEG SEAFOOD AND
DONATION OF SALMON TO FOOD BANK**

Copyright

<https://www.leg.bc.ca/documents-data/debate-transcripts/41st-parliament/3rd-session/20180227am-House-Blues>

Cheers,

Myron

Myron Roth, Ph.D., P.Ag. | Industry Specialist –Aquaculture & Seafood

BC Ministry of Agriculture | p: 250-356-1831 | cell: 250-812-0706

1-888-221-7141 | AgriServiceBC@gov.bc.ca

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From: Ruth Salmon
To: [Mack, James AGRI:EX](#)
Cc: [Travia, David V AGRI:EX](#); [Scott, Melissa AGRI:EX](#)
Subject: Tomorrow @ 2 pm
Date: Thursday, June 28, 2018 1:07:44 PM
Importance: High

James,

The following individuals can make a call tomorrow (Friday) at 2 pm. I suggested they block off 1 hour, maybe 1.5 hours?

BCSFA - Ruth Salmon
Marine Harvest - Jeremy Dunn (possibly Vincent Erenst)
Cermaq - Linda Sams
Greig - Rocky Boshman
Creative Salmon - Tim Rundle

Do you require email addresses to send meeting notice, or do you have them?

I have a BCSFA address since we last communicated - ruth@bcsalmonfarmers.ca

Thanks,
Ruth

On 2018-06-27, 5:24 PM, "Mack, James AGRI:EX" <James.Mack@gov.bc.ca> wrote:

>Ruth,
>
>Deputy Ministers have organized a meeting with salmon farm companies on
>July 6th.
>
>I was hoping to have a phone call with you and the same companies this
>Friday to answer questions on the latest announcements as well as prepare
>for the meeting with DMs.
>
>Do you think you could coordinate availability and get back to me on
>whether this is possible? Given the time crunch, I can move anything
>around on Friday to make this work. Alternatively we could look at next
>week but I'd rather not if possible
>
>Let me know,
>thanks
>
>-----Original Message-----
>From: Mack, James AGRI:EX
>Sent: Sunday, May 13, 2018 5:15 PM
>To: Ruth Salmon
>Cc: Sutherland, Craig FLNR:EX; Short, Charles J FLNR:EX; Travia, David V
>AGRI:EX; Scott, Melissa AGRI:EX
>Subject: Re: Confirming Monday at 2 pm
>
>I'll find a boardroom at our office. Ask for me at security at 808
>Douglas - we'll be on the fifth floor.
>

>Attendees will be myself and David Travia from agriculture and
>(hopefully) Craig Sutherland and Charlie short from frlnrord.
>
>And yes it would be great if bcsfa can come as well.
>
>Sent from my iPhone
>
>> On May 13, 2018, at 4:18 PM, Ruth Salmon · s.22 > wrote:
>>
>> Hi James,
>>
>> Heard back from Vincent. He is good with 2 pm tomorrow. Unfortunately,
>>he
>> can't make it before that. David is also good for 2 pm.
>>
>> Can you please provide location and a list of who will be attending from
>> government.
>>
>> On that note, James, is it appropriate that BCSFA be in attendance - or
>>do
>> you feel this is it a company specific meeting? I am fine either way,
>>just
>> want to check.
>>
>> Thanks for confirming location, attendees and BCSFA participation.
>>
>> Ruth
>>
>>> On 2018-05-13, 9:44 AM, "Mack, James AGRI:EX" <James.Mack@gov.bc.ca>
>>>wrote:
>>>
>>> Not ideal but I think it can work.
>>>
>>> Let me know what's possible on your end and we'll do our best to work
>>>it
>>> in.
>>>
>>> Earlier than 2pm would be better if possible
>>>
>>> Sent from my iPhone
>>>
>>>> On May 12, 2018, at 1:19 PM, Ruth Salmon · s.22 · wrote:
>>>>
>>>> Hi James,
>>>>
>>>> Can't confirm yet - still waiting to hear from Vincent. But David
>>>> Kiemele
>>>> and Jeremy could make a meeting Monday at 2 pm.
>>>>
>>>> Tuesday and Wednesday don't work for David.
>>>>
>>>> Will Monday pm work for you folks?
>>>>
>>>> Will get back to you once I've heard from Vincent.
>>>>
>>>> Thanks,
>>>> Ruth

>>>>
>>>>
>>>>
>>>>> On 2018-05-11, 6:47 PM, "Mack, James AGRI:EX" <James.Mack@gov.bc.ca>
>>>>> wrote:
>>>>>
>>>>> I need to coordinate with my colleague at flnrord so not sure
>>>>> exactly.
>>>>> Monday to Wednesday is good. Most times are flexible except
>>>>> Wednesday
>>>>> morning
>>>>>
>>>>> Sent from my iPhone
>>>>>
>>>>>> On May 11, 2018, at 6:42 PM, Ruth Salmon <s.22 wrote:
>>>>>>
>>>>>> Yes, for sure. I'll reach out to those involved over the weekend.
>>>>>>
>>>>>> What day works best? Time?
>>>>>>
>>>>>> Thanks very much.
>>>>>>
>>>>>> Ruth
>>>>>>
>>>>>>> On 2018-05-11, 6:36 PM, "Mack, James AGRI:EX"
>>>>>>><James.Mack@gov.bc.ca>
>>>>>>> wrote:
>>>>>>>
>>>>>>> Ruth
>>>>>>>
>>>>>>> I forgot to reach out earlier. Any chance we can get a meeting
>>>>>>> with
>>>>>>> the
>>>>>>> two companies I. The broughton next week?
>>>>>>>
>>>>>>> I know marine harvest is in town. Would be good to get this
>>>>>>> together
>>>>>>> if
>>>>>>> possible.
>>>>>>>
>>>>>>> Let me know
>>>>>>>
>>>>>>> Sent from my iPhone
>>>>>>>
>>>>>>>> On May 9, 2018, at 1:42 PM, Ruth Salmon <s.22 wrote:
>>>>>>>>
>>>>>>>> Hi James,
>>>>>>>>
>>>>>>>>> Wanted to touch base with you in my new role as Interim Executive
>>>>>>>>> Director of BCSFA. Jeremy indicated you would like to schedule a
>>>>>>>>> meeting
>>>>>>>>> sooner rather than later with industry to discuss a number of
>>>>>>>>> important
>>>>>>>>> issues.
>>>>>>>>>
>>>>>>>>>> Can we chat this afternoon about the meeting and decide on a date?
>>>>>>>>>> Let

>>>>>>> me know what time and phone # to reach you.

>>>>>>>

>>>>>>> Thanks very much,

>>>>>>> Ruth

>>>>>>>

>>>>>>> Interim Executive Director, BCSFA

>>>>>>> Cell: s.22

>>>>>>>

>>>>>>>

>>>>>

>>>>>

>>>>

>>>>

>>

>>

From: [Mack, James AGRI:EX](#)
To: [Shoemaker, Wes AGRI:EX](#); [Sheldan, Tim FLNR:EX](#); "L BROWNSEY"
Cc: [Sutherland, Craig FLNR:EX](#); [Short, Charles J FLNR:EX](#); [Travia, David V AGRI:EX](#)
Subject: Update on discussions with Marine Harvest and Cermaq
Date: Wednesday, July 11, 2018 11:35:41 AM

As a follow up to Friday's meeting between industry and DMs, FLNRORD/AGRI had a call yesterday with Marine Harvest, Cermaq and the BC Salmon Farmers' Association to discuss how the industry would become engaged in the G2G process. We provided the options of an introductory meeting with a sub-set of the G2G table on July 18th as well as meeting the full G2G table on August 3rd. We also relayed a request from the G2G table to receive production information from the companies on the 17 sites under consideration.

s.13,s.16

James Mack
Assistant Deputy Minister – Agriculture Science and Policy
Ministry of Agriculture
Phone: 250-356-1821
Fax: 250-356-7279
e-mail: James.mack@gov.bc.ca