

From: [Travia, David V AGRI:EX](#)
To: [Neilson, Larry AGRI:EX](#); [Roth, Myron AGRI:EX](#); [Turner, Michael R AGRI:EX](#); [Carswell, Barron AGRI:EX](#)
Subject: FW: Review of the Animal Health Centre
Date: Wednesday, January 10, 2018 5:30:00 PM

Hi gents,

As you can see in the chain below, Deloitte has been engaged to support the Animal Health Center review. I put myself forward to speak to the Deloitte representative, and will be connecting with them as soon as I hit send on this.

I wanted to loop you in, as I think it would be important to have support from you when this meeting occurs. Not sure if we all need to be there (although the more the merrier in my view). Myron I think your knowledge/insights would be particularly important.

I have no idea yet when this will occur, but can/will keep you posted as I learn more.

Thanks all,
David

David Travia, MPA | Director, Intergovernmental Relations, Program Evaluation and BC Seafood Secretariat | Corporate Governance, Policy and Legislation Branch | Ministry of Agriculture | Ph: 250-356-7640

From: Shoemaker, Wes AGRI:EX
Sent: Wednesday, January 10, 2018 4:31 PM
To: Sutherland, Craig FLNR:EX; Hryciuk, Lorie AGRI:EX; Ross, Jamie (CA - British Columbia)
Cc: Travia, David V AGRI:EX; Short, Charles J FLNR:EX; de Bree, Jennifer FLNR:EX
Subject: RE: Review of the Animal Health Centre

Shane/Jamie,

In terms of meeting with Provincial staff in terms of understanding the context and role of FLNRO and AGRI, please contact Charlie Short from FLNRO and David Travia from AGRI. I have copied them both on this message and will ask that they reach out to you. I have also copied your contact information for them in case you don't get the chance in the next day or two to connect with them.

sgregg@deloitte.ca
Shayne Gregg
Partner | Risk Advisory
Deloitte LLP
2800 -1055 Dunsmuir Street, Vancouver, BC, V7X 1P4
D: +1 (604) 640 3261 | M: +1 (604) 788 3261

Jamie Ross
jaross@deloitte.ca

Wes

From: Sutherland, Craig FLNR:EX
Sent: January 10, 2018 1:54 PM
To: Shoemaker, Wes AGRI:EX <Wes.Shoemaker@gov.bc.ca>; Hrycuik, Lorie AGRI:EX <Lorie.Hrycuik@gov.bc.ca>
Cc: Travia, David V AGRI:EX <David.Travia@gov.bc.ca>; Short, Charles J FLNR:EX <Charles.Short@gov.bc.ca>; de Bree, Jennifer FLNR:EX <Jennifer.deBree@gov.bc.ca>
Subject: RE: Review of the Animal Health Centre

I'll ask Charlie to meet with Deloitte. thx

From: Shoemaker, Wes AGRI:EX
Sent: Wednesday, January 10, 2018 1:52 PM
To: Hrycuik, Lorie AGRI:EX; Sutherland, Craig FLNR:EX
Cc: Travia, David V AGRI:EX; Short, Charles J FLNR:EX
Subject: Review of the Animal Health Centre

Lori/Craig,

As you are likely aware, we have engaged Deloitte to do a review of the Animal Health Centre to look into concerns related to alleged conflict of interest with regards to the testing of farmed salmon. When Lori Halls and I met with Deloitte this morning, they asked for an opportunity to meet with staff within AGRI and FLNR with respect to the role (policy or otherwise) that the Province (and the respective Ministries) plays with regards to finfish aquaculture.

Can either you (Lori would this be David Travia?) or the appropriate staff arrange to meet with Deloitte within the next week? If so, I can provide you with the contact info for Deloitte.

Wes

W.H. (Wes) Shoemaker, MBA
Deputy Minister
Ministry of Agriculture
5th Floor, 808 Douglas Street
Victoria, BC V8W 9B4
Tel: 250.356.1803 | Cell: 250.516.6892 | Fax: 250.356.7279

E-mail: wes.shoemaker@gov.bc.ca

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From: [Travia, David V AGRI:EX](#)
To: [Shoemaker, Wes AGRI:EX](#)
Cc: [Hryciuk, Lorie AGRI:EX](#)
Subject: FW: Review of the Animal Health Centre
Date: Friday, January 12, 2018 3:41:00 PM

Hi Wes,

FYI the meeting with Deloitte is being set up. Appropriate AGRI staff being looped in.

David Travia, MPA | Director, Intergovernmental Relations, Program Evaluation and BC Seafood Secretariat | Corporate Governance, Policy and Legislation Branch | Ministry of Agriculture | Ph: 250-356-7640

From: Travia, David V AGRI:EX
Sent: Friday, January 12, 2018 12:30 PM
To: Neilson, Larry AGRI:EX; Roth, Myron AGRI:EX; Turner, Michael R AGRI:EX; Carswell, Barron AGRI:EX
Subject: RE: Review of the Animal Health Centre

Hi all,

Update: I just got off the phone with the Deloitte representative (Jamie Ross). Summary of the call and what is being asked of us:

- The mandate of Deloitte is to review whether the AHC has the necessary controls in place to manage conflict of interest
- Deloitte is looking to speak to a broader group of key AGRI staff to gain a better sense of the “broader ecosystem” of players related to aquaculture in BC.
- Based on my conversation, they are looking to have an informal conversation. No materials are required
- Looking to book one hour, next Friday the 19th, most likely sometime after lunch.
- Going to ask Holly (our new admin here in CGPL) to coordinate the booking of the meeting
- Jamie stressed that what they want to be able to illustrate in their report is that there is a huge number of actors involved in regulating BC aquaculture. They want to ensure they can clear up public misconceptions that have come up as of late.

Let me know if you have any questions. Jamie is available too if anyone wants to chat with him beforehand.

Thanks!
David

David Travia, MPA | Director, Intergovernmental Relations, Program Evaluation and BC Seafood Secretariat | Corporate Governance, Policy and Legislation Branch | Ministry of Agriculture | Ph: 250-356-7640

From: Travia, David V AGRI:EX
Sent: Wednesday, January 10, 2018 5:31 PM

To: Neilson, Larry AGRI:EX; Roth, Myron AGRI:EX; Turner, Michael R AGRI:EX; Carswell, Barron AGRI:EX
Subject: FW: Review of the Animal Health Centre

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Jamie Ross
jaross@deloitte.ca

Wes

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Sent: January 10, 2018 1:54 PM
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Cc: Travia, David V AGRI:EX <David.Travia@gov.bc.ca>; Short, Charles J FLNR:EX <Charles.Short@gov.bc.ca>; de Bree, Jennifer FLNR:EX <Jennifer.deBree@gov.bc.ca>
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From: [Skogstad, Holly AGRI:EX](#)
To: [Travia, David V AGRI:EX](#)
Subject: RE: Meeting set up
Date: Monday, January 15, 2018 2:10:35 PM

I have set this up and booked the 4th floor Boardroom. Heidi says that there is one individual to call in so I provided her with the call in number but if there is more we will need to get the telecommunicator and provide them with a conference number

If you have any documents that you need me to attach the meeting ect please just send them over and I can do that for you

Thank you

Holly

From: Travia, David V AGRI:EX
Sent: Friday, January 12, 2018 12:36 PM
To: Skogstad, Holly AGRI:EX
Cc: Evers, Charlene AGRI:EX
Subject: Meeting set up

Hi Holly,

I'm going to need your help setting up a meeting on the afternoon of Friday January 18th.

I'll be looping you in with someone named Jamie Ross from Deloitte. He will put you in touch with their admin person so the two of you can coordinate.

In attendance would be:

- Me
- Larry Neilson
- Mike Turner
- Barron Carswell
- Myron Roth

I'll be forwarding your contact info to Jamie.

Thanks,
David

David Travia, MPA | Director, Intergovernmental Relations, Program Evaluation and BC Seafood Secretariat | Corporate Governance, Policy and Legislation Branch | Ministry of Agriculture | Ph: 250-356-7640

From: [Ross, Jamie \(CA - British Columbia\)](#)
To: [Travia, David V AGRI:EX](#)
Cc: [Skogstad, Holly AGRI:EX](#); [Hygh, Heidi \(CA - British Columbia\)](#)
Subject: RE: Review of the Animal Health Centre
Date: Friday, January 12, 2018 12:46:34 PM

Hi David,

That's great – thank you. Holly, nice to meet you virtually.

Heidi (copied) can help with calendars on our end. Heidi, just FYI, we're hoping to schedule one 60 minute meeting with 3-4 people from the Ministry of Agriculture. From our side, attendees would be me, Shayne and Mike Diamond (I've already put a hold in our calendars for next Friday afternoon, but need to confirm if the specific meeting time the Ministry will propose will work for Shayne and Mike).

Thanks all – have a great weekend.

Jamie.

From: Travia, David V AGRI:EX [<mailto:David.Travia@gov.bc.ca>]

Sent: Friday, January 12, 2018 12:38 PM

To: Ross, Jamie (CA - British Columbia)

Cc: Skogstad, Holly AGRI:EX

Subject: RE: Review of the Animal Health Centre

Hi Jamie,

Thanks again for the call today. Cced is Holly Skogstad. She is our Office Manager and will be able to assist with the meeting booking. Her number is: 250 356-2944.

David

David Travia, MPA | Director, Intergovernmental Relations, Program Evaluation and BC Seafood Secretariat |
Corporate Governance, Policy and Legislation Branch | Ministry of Agriculture | Ph: 250-356-7640

From: Ross, Jamie (CA - British Columbia) [<mailto:jaross@deloitte.ca>]

Sent: Thursday, January 11, 2018 5:05 PM

To: Travia, David V AGRI:EX

Subject: RE: Review of the Animal Health Centre

Perfect – either number works. Thanks – speak with you then.

Cheers,

Jamie.

From: Travia, David V AGRI:EX [<mailto:David.Travia@gov.bc.ca>]

Sent: Thursday, January 11, 2018 4:46 PM

To: Ross, Jamie (CA - British Columbia) <jaross@deloitte.ca>

Subject: RE: Review of the Animal Health Centre

Thanks for the understanding Jamie. I'll give you a call at noon – I see a number for you down in this chain.

David

David Travia, MPA | Director, Intergovernmental Relations, Program Evaluation and BC Seafood Secretariat |
Corporate Governance, Policy and Legislation Branch | Ministry of Agriculture | Ph: 250-356-7640

From: Ross, Jamie (CA - British Columbia) [<mailto:jaross@deloitte.ca>]

Sent: Thursday, January 11, 2018 3:55 PM

To: Travia, David V AGRI:EX

Subject: RE: Review of the Animal Health Centre

Hi David,

No worries at all – I can certainly relate!

Tomorrow, my only opening currently is at noon – would you be OK to connect briefly by phone then? Any time between 12-1 would work. Otherwise, 8:00 AM could be an option.

Let me know your preference.

Cheers,

Jamie.

From: Travia, David V AGRI:EX [<mailto:David.Travia@gov.bc.ca>]

Sent: Thursday, January 11, 2018 2:54 PM

To: Ross, Jamie (CA - British Columbia) <jaross@deloitte.ca>

Subject: RE: Review of the Animal Health Centre

I'm so sorry Jamie, I got pulled into a meeting that only just concluded. Let's try for tomorrow. Again, I am free all day so please let me know when would work best for you.

Regards,

David

David Travia, MPA | Director, Intergovernmental Relations, Program Evaluation and BC Seafood Secretariat |
Corporate Governance, Policy and Legislation Branch | Ministry of Agriculture | Ph: 250-356-7640

From: Ross, Jamie (CA - British Columbia) [<mailto:jaross@deloitte.ca>]

Sent: Thursday, January 11, 2018 2:14 PM

To: Travia, David V AGRI:EX

Subject: RE: Review of the Animal Health Centre

Hi David,

I've tried the number below a few times but I seem to have missed you (apologies, my earlier call ran a couple of minutes over). Please feel free to give me a ring at 778-977-6181 between now and 2:30 if that works for you. Otherwise, we can try for tomorrow.

Cheers,

Jamie.

From: Travia, David V AGRI:EX [<mailto:David.Travia@gov.bc.ca>]

Sent: Thursday, January 11, 2018 1:51 PM

To: Ross, Jamie (CA - British Columbia) <jaross@deloitte.ca>

Subject: RE: Review of the Animal Health Centre

Yep – talk to you in a bit

David Travia, MPA | Director, Intergovernmental Relations, Program Evaluation and BC Seafood Secretariat |
Corporate Governance, Policy and Legislation Branch | Ministry of Agriculture | Ph: 250-356-7640

From: Ross, Jamie (CA - British Columbia) [<mailto:jaross@deloitte.ca>]

Sent: Thursday, January 11, 2018 1:47 PM

To: Travia, David V AGRI:EX

Subject: RE: Review of the Animal Health Centre

Hi David,

Thanks – good suggestions. Can I give you a call at the number below at 2:00?

Cheers,

Jamie.

From: Travia, David V AGRI:EX [<mailto:David.Travia@gov.bc.ca>]

Sent: Thursday, January 11, 2018 1:34 PM

To: Ross, Jamie (CA - British Columbia) <jaross@deloitte.ca>

Subject: RE: Review of the Animal Health Centre

Thanks Jamie,

Looking at my calendar, I am booking up. Hopefully, we can make it work on the Thursday and/or Friday. If not, I suppose we will have look to the 22nd or 23rd.

There are a few people on my end that I would like to include. However, It would be helpful if we could have a short call. I'm curious about the type of information (generally) you will be seeking,

length of the process and so forth. This will help me ensure I get the right people looped in, and also help me describe for them what is being asked of them.

I am available today until 2:30. If that doesn't work for you, I have tomorrow wide open.

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From: Ross, Jamie (CA - British Columbia) [<mailto:jaross@deloitte.ca>]

Sent: Thursday, January 11, 2018 1:26 PM

To: Travia, David V AGRI:EX

Subject: RE: Review of the Animal Health Centre

Hi David,

Thanks for your note – much appreciated. Given our schedules and yours, perhaps we could look to connect with members of your team on Thursday and Friday next week? If that works, let me know who we can work with regarding schedules and we'll have someone on our team get these in people's calendars. Don't hesitate to contact me if you have any questions.

Best regards,

Jamie.

Jamie Ross

Partner | Risk Advisory

D: +1 (250) 978 4412 | M: +1 (778) 977 6181

jaross@deloitte.ca | deloitte.ca

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From: Travia, David V AGRI:EX [<mailto:David.Travia@gov.bc.ca>]

Sent: Wednesday, January 10, 2018 5:44 PM

To: Ross, Jamie (CA - British Columbia) <jaross@deloitte.ca>

Subject: RE: Review of the Animal Health Centre

Hi Jamie,

I've given a heads up to a few key staff here on this meeting. Please let me know the timeframe of when you'd like to meet and I'll look to get the right people involved. I will be unavailable Monday through Wednesday next week, as I will be in all-day meetings out of office.

Best,

David

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From: [Travia, David V AGRI:EX](#)
To: [Neilson, Larry AGRI:EX](#); [Roth, Myron AGRI:EX](#); [Turner, Michael R AGRI:EX](#); [Carswell, Barron AGRI:EX](#)
Subject: RE: Review of the Animal Health Centre
Date: Friday, January 12, 2018 12:29:00 PM

Hi all,

Update: I just got off the phone with the Deloitte representative (Jamie Ross). Summary of the call and what is being asked of us:

- This is not an “investigation” of the lab or of any one person
- The mandate of Deloitte is to review whether the AHC has the necessary controls in place to manage conflict of interest
- Deloitte is looking to speak to a broader group of key AGRI staff to gain a better sense of the “broader ecosystem” of players related to aquaculture in BC.
- Based on my conversation, they are looking to have an informal conversation. No materials are required
- Looking to book one hour, next Friday the 19th, most likely sometime after lunch.
- Going to ask Holly (our new admin here in CGPL) to coordinate the booking of the meeting
- Jamie stressed that what they want to be able to illustrate in their report is that there is a huge number of actors involved in regulating BC aquaculture. They want to ensure they can clear up public misconceptions that have come up as of late.

Let me know if you have any questions. Jamie is available too if anyone wants to chat with him beforehand.

Thanks!
David

David Travia, MPA | Director, Intergovernmental Relations, Program Evaluation and BC Seafood Secretariat | Corporate Governance, Policy and Legislation Branch | Ministry of Agriculture | Ph: 250-356-7640

From: Travia, David V AGRI:EX
Sent: Wednesday, January 10, 2018 5:31 PM
To: Neilson, Larry AGRI:EX; Roth, Myron AGRI:EX; Turner, Michael R AGRI:EX; Carswell, Barron AGRI:EX
Subject: FW: Review of the Animal Health Centre

Hi gents,

As you can see in the chain below, Deloitte has been engaged to support the Animal Health Center review. I put myself forward to speak to the Deloitte representative, and will be connecting with them as soon as I hit send on this.

I wanted to loop you in, as I think it would be important to have support from you when this meeting occurs. Not sure if we all need to be there (although the more the merrier in my view). Myron I think your knowledge/insights would be particularly important.

I have no idea yet when this will occur, but can/will keep you posted as I learn more.

Thanks all,
David

David Travia, MPA | Director, Intergovernmental Relations, Program Evaluation and BC Seafood Secretariat | Corporate Governance, Policy and Legislation Branch | Ministry of Agriculture | Ph: 250-356-7640

From: Shoemaker, Wes AGRI:EX
Sent: Wednesday, January 10, 2018 4:31 PM
To: Sutherland, Craig FLNR:EX; Hrycuik, Lorie AGRI:EX; Ross, Jamie (CA - British Columbia)
Cc: Travia, David V AGRI:EX; Short, Charles J FLNR:EX; de Bree, Jennifer FLNR:EX
Subject: RE: Review of the Animal Health Centre

Shane/Jamie,

In terms of meeting with Provincial staff in terms of understanding the context and role of FLNRO and AGRI, please contact Charlie Short from FLNRO and David Travia from AGRI. I have copied them both on this message and will ask that they reach out to you. I have also copied your contact information for them in case you don't get the chance in the next day or two to connect with them.

sgregg@deloitte.ca
Shayne Gregg
Partner | Risk Advisory
Deloitte LLP
2800 -1055 Dunsmuir Street, Vancouver, BC, V7X 1P4
D: +1 (604) 640 3261 | M: +1 (604) 788 3261

Jamie Ross
jaross@deloitte.ca

Wes

From: Sutherland, Craig FLNR:EX
Sent: January 10, 2018 1:54 PM
To: Shoemaker, Wes AGRI:EX <Wes.Shoemaker@gov.bc.ca>; Hrycuik, Lorie AGRI:EX <Lorie.Hrycuik@gov.bc.ca>
Cc: Travia, David V AGRI:EX <David.Travia@gov.bc.ca>; Short, Charles J FLNR:EX <Charles.Short@gov.bc.ca>; de Bree, Jennifer FLNR:EX <Jennifer.deBree@gov.bc.ca>
Subject: RE: Review of the Animal Health Centre

I'll ask Charlie to meet with Deloitte. thx

From: Shoemaker, Wes AGRI:EX
Sent: Wednesday, January 10, 2018 1:52 PM
To: Hryciuk, Lorie AGRI:EX; Sutherland, Craig FLNR:EX
Cc: Travia, David V AGRI:EX; Short, Charles J FLNR:EX
Subject: Review of the Animal Health Centre

Lori/Craig,

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Can either you (Lori would this be David Travia?) or the appropriate staff arrange to meet with Deloitte within the next week? If so, I can provide you with the contact info for Deloitte.

Wes

W.H. (Wes) Shoemaker, MBA
Deputy Minister
Ministry of Agriculture
5th Floor, 808 Douglas Street
Victoria, BC V8W 9B4
Tel: 250.356.1803 | Cell: 250.516.6892 | Fax: 250.356.7279
E-mail: wes.shoemaker@gov.bc.ca

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From: [Ross, Jamie \(CA - British Columbia\)](#)
To: [Travia, David V AGRI:EX](#)
Subject: RE: Review of the Animal Health Centre
Date: Thursday, January 11, 2018 3:55:38 PM

Hi David,
No worries at all – I can certainly relate!
Tomorrow, my only opening currently is at noon – would you be OK to connect briefly by phone then? Any time between 12-1 would work. Otherwise, 8:00 AM could be an option.
Let me know your preference.
Cheers,
Jamie.

From: Travia, David V AGRI:EX [<mailto:David.Travia@gov.bc.ca>]
Sent: Thursday, January 11, 2018 2:54 PM
To: Ross, Jamie (CA - British Columbia)
Subject: RE: Review of the Animal Health Centre

I'm so sorry Jamie, I got pulled into a meeting that only just concluded. Let's try for tomorrow. Again, I am free all day so please let me know when would work best for you.

Regards,
David

David Travia, MPA | Director, Intergovernmental Relations, Program Evaluation and BC Seafood Secretariat |
Corporate Governance, Policy and Legislation Branch | Ministry of Agriculture | Ph: 250-356-7640

From: Ross, Jamie (CA - British Columbia) [<mailto:jaross@deloitte.ca>]
Sent: Thursday, January 11, 2018 2:14 PM
To: Travia, David V AGRI:EX
Subject: RE: Review of the Animal Health Centre

Hi David,
I've tried the number below a few times but I seem to have missed you (apologies, my earlier call ran a couple of minutes over). Please feel free to give me a ring at 778-977-6181 between now and 2:30 if that works for you. Otherwise, we can try for tomorrow.
Cheers,
Jamie.

From: Travia, David V AGRI:EX [<mailto:David.Travia@gov.bc.ca>]
Sent: Thursday, January 11, 2018 1:51 PM
To: Ross, Jamie (CA - British Columbia) <jaross@deloitte.ca>
Subject: RE: Review of the Animal Health Centre

Yep – talk to you in a bit

David Travia, MPA | Director, Intergovernmental Relations, Program Evaluation and BC Seafood Secretariat |
Corporate Governance, Policy and Legislation Branch | Ministry of Agriculture | Ph: 250-356-7640

From: Ross, Jamie (CA - British Columbia) [<mailto:jaross@deloitte.ca>]
Sent: Thursday, January 11, 2018 1:47 PM
To: Travia, David V AGRI:EX
Subject: RE: Review of the Animal Health Centre

Hi David,
Thanks – good suggestions. Can I give you a call at the number below at 2:00?
Cheers,
Jamie.

From: Travia, David V AGRI:EX [<mailto:David.Travia@gov.bc.ca>]

Sent: Thursday, January 11, 2018 1:34 PM

To: Ross, Jamie (CA - British Columbia) <jaross@deloitte.ca>

Subject: RE: Review of the Animal Health Centre

Thanks Jamie,

Looking at my calendar, I am booking up. Hopefully, we can make it work on the Thursday and/or Friday. If not, I suppose we will have look to the 22nd or 23rd.

There are a few people on my end that I would like to include. However, It would be helpful if we could have a short call. I'm curious about the type of information (generally) you will be seeking, length of the process and so forth. This will help me ensure I get the right people looped in, and also help me describe for them what is being asked of them.

I am available today until 2:30. If that doesn't work for you, I have tomorrow wide open.

David Travia, MPA | Director, Intergovernmental Relations, Program Evaluation and BC Seafood Secretariat | Corporate Governance, Policy and Legislation Branch | Ministry of Agriculture | Ph: 250-356-7640

From: Ross, Jamie (CA - British Columbia) [<mailto:jaross@deloitte.ca>]

Sent: Thursday, January 11, 2018 1:26 PM

To: Travia, David V AGRI:EX

Subject: RE: Review of the Animal Health Centre

Hi David,

Thanks for your note – much appreciated. Given our schedules and yours, perhaps we could look to connect with members of your team on Thursday and Friday next week? If that works, let me know who we can work with regarding schedules and we'll have someone on our team get these in people's calendars. Don't hesitate to contact me if you have any questions.

Best regards,

Jamie.

Jamie Ross

Partner | Risk Advisory

D: +1 (250) 978 4412 | M: +1 (778) 977 6181

jaross@deloitte.ca | deloitte.ca

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From: Travia, David V AGRI:EX [<mailto:David.Travia@gov.bc.ca>]

Sent: Wednesday, January 10, 2018 5:44 PM

To: Ross, Jamie (CA - British Columbia) <jaross@deloitte.ca>

Subject: RE: Review of the Animal Health Centre

Hi Jamie,

I've given a heads up to a few key staff here on this meeting. Please let me know the timeframe of when you'd like to meet and I'll look to get the right people involved. I will be unavailable Monday through Wednesday next week, as I will be in all-day meetings out of office.

Best,

David

David Travia, MPA | Director, Intergovernmental Relations, Program Evaluation and BC Seafood Secretariat | Corporate Governance, Policy and Legislation Branch | Ministry of Agriculture | Ph: 250-356-7640

From: Shoemaker, Wes AGRI:EX

Sent: Wednesday, January 10, 2018 4:31 PM

To: Sutherland, Craig FLNR:EX; Hryciuk, Lorie AGRI:EX; Ross, Jamie (CA - British Columbia)

Cc: Travia, David V AGRI:EX; Short, Charles J FLNR:EX; de Bree, Jennifer FLNR:EX

Subject: RE: Review of the Animal Health Centre

Shane/Jamie,

In terms of meeting with Provincial staff in terms of understanding the context and role of FLNRO and AGRI, please contact Charlie Short from FLNRO and David Travia from AGRI. I have copied them both on this message and will ask that they reach out to you. I have also copied your contact information for them in case you don't get the chance in the next day or two to connect with them.

sgregg@deloitte.ca

Shayne Gregg

Partner | Risk Advisory

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Jamie Ross

jaross@deloitte.ca

Wes

From: Sutherland, Craig FLNR:EX

Sent: January 10, 2018 1:54 PM

To: Shoemaker, Wes AGRI:EX <Wes.Shoemaker@gov.bc.ca>; Hrycuik, Lorie AGRI:EX <Lorie.Hrycuik@gov.bc.ca>

Cc: Travia, David V AGRI:EX <David.Travia@gov.bc.ca>; Short, Charles J FLNR:EX <Charles.Short@gov.bc.ca>; de Bree, Jennifer FLNR:EX <Jennifer.deBree@gov.bc.ca>

Subject: RE: Review of the Animal Health Centre

I'll ask Charlie to meet with Deloitte. thx

From: Shoemaker, Wes AGRI:EX

Sent: Wednesday, January 10, 2018 1:52 PM

To: Hrycuik, Lorie AGRI:EX; Sutherland, Craig FLNR:EX

Cc: Travia, David V AGRI:EX; Short, Charles J FLNR:EX

Subject: Review of the Animal Health Centre

Lori/Craig,

As you are likely aware, we have engaged Deloitte to do a review of the Animal Health Centre to look into concerns related to alleged conflict of interest with regards to the testing of farmed salmon. When Lori Halls and I met with Deloitte this morning, they asked for an opportunity to meet with staff within AGRI and FLNR with respect to the role (policy or otherwise) that the Province (and the respective Ministries) plays with regards to finfish aquaculture.

Can either you (Lori would this be David Travia?) or the appropriate staff arrange to meet with Deloitte within the next week? If so, I can provide you with the contact info for Deloitte.

Wes

W.H. (Wes) Shoemaker, MBA

Deputy Minister

Ministry of Agriculture

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Victoria, BC V8W 9B4

Tel: 250.356.1803 | Cell: 250.516.6892 | Fax: 250.356.7279

E-mail: wes.shoemaker@gov.bc.ca

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To: [Sutherland, Craig FLNR:EX](#); [Hrycuik, Lorie AGRI:EX](#); [Ross, Jamie \(CA - British Columbia\)](#)
Cc: [Travia, David V AGRI:EX](#); [Short, Charles J FLNR:EX](#); [de Bree, Jennifer FLNR:EX](#)
Subject: RE: Review of the Animal Health Centre
Date: Wednesday, January 10, 2018 4:30:59 PM

Shane/Jamie,

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sgregg@deloitte.ca

Shayne Gregg

Partner | Risk Advisory

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D: +1 (604) 640 3261 | M: +1 (604) 788 3261

Jamie Ross

jaross@deloitte.ca

Wes

From: Sutherland, Craig FLNR:EX
Sent: January 10, 2018 1:54 PM
To: Shoemaker, Wes AGRI:EX <Wes.Shoemaker@gov.bc.ca>; Hrycuik, Lorie AGRI:EX <Lorie.Hrycuik@gov.bc.ca>
Cc: Travia, David V AGRI:EX <David.Travia@gov.bc.ca>; Short, Charles J FLNR:EX <Charles.Short@gov.bc.ca>; de Bree, Jennifer FLNR:EX <Jennifer.deBree@gov.bc.ca>
Subject: RE: Review of the Animal Health Centre

I'll ask Charlie to meet with Deloitte. thx

From: Shoemaker, Wes AGRI:EX
Sent: Wednesday, January 10, 2018 1:52 PM
To: Hrycuik, Lorie AGRI:EX; Sutherland, Craig FLNR:EX
Cc: Travia, David V AGRI:EX; Short, Charles J FLNR:EX
Subject: Review of the Animal Health Centre

Lori/Craig,

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E-mail: wes.shoemaker@gov.bc.ca

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From: [Travia, David V AGRI:EX](#)
To: [Hrycuik, Lorie AGRI:EX](#)
Subject: RE: Review of the Animal Health Centre
Date: Wednesday, January 10, 2018 2:37:00 PM

Yes, my intention would have been to bring them in to the meeting. Just as Charlie will do for FLNR I'm sure.

David Travia, MPA | Director, Intergovernmental Relations, Program Evaluation and BC Seafood Secretariat | Corporate Governance, Policy and Legislation Branch | Ministry of Agriculture | Ph: 250-356-7640

From: Hrycuik, Lorie AGRI:EX
Sent: Wednesday, January 10, 2018 2:37 PM
To: Travia, David V AGRI:EX
Subject: Re: Review of the Animal Health Centre

Dave. There is also Myron and Ali that will need to speak with them as well.

Sent from my BlackBerry 10 smartphone on the TELUS network.

From: Travia, David V AGRI:EX
Sent: Wednesday, January 10, 2018 1:55 PM
To: Sutherland, Craig FLNR:EX; Shoemaker, Wes AGRI:EX; Hrycuik, Lorie AGRI:EX
Cc: Short, Charles J FLNR:EX; de Bree, Jennifer FLNR:EX
Subject: RE: Review of the Animal Health Centre

Lorie is out of the office today, but I am happy to meet with them.

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To: [Sutherland, Craig FLNR:EX](#); [Shoemaker, Wes AGRI:EX](#); [Hrycuik, Lorie AGRI:EX](#)
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Date: Wednesday, January 10, 2018 1:55:00 PM

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David Travia, MPA | Director, Intergovernmental Relations, Program Evaluation and BC Seafood Secretariat | Corporate Governance, Policy and Legislation Branch | Ministry of Agriculture | Ph: 250-356-7640

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To: Shoemaker, Wes AGRI:EX; Hrycuik, Lorie AGRI:EX
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E-mail: wes.shoemaker@gov.bc.ca

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From: [Travia, David V AGRI:EX](#)
To: [Shoemaker, Wes AGRI:EX](#); [Hrycuik, Lorie AGRI:EX](#)
Subject: RE: Review of the Animal Health Centre
Date: Friday, January 19, 2018 3:13:00 PM

FYI – we (myself, Larry, Mike and Myron) just met with Deloitte. Meeting went well and they have what they need. We made ourselves available for follow ups.

David Travia, MPA | Director, Intergovernmental Relations, Program Evaluation and BC Seafood Secretariat | Corporate Governance, Policy and Legislation Branch | Ministry of Agriculture | Ph: 250-356-7640

From: Shoemaker, Wes AGRI:EX
Sent: Wednesday, January 10, 2018 4:31 PM
To: Sutherland, Craig FLNR:EX; Hrycuik, Lorie AGRI:EX; Ross, Jamie (CA - British Columbia)
Cc: Travia, David V AGRI:EX; Short, Charles J FLNR:EX; de Bree, Jennifer FLNR:EX
Subject: RE: Review of the Animal Health Centre

Shane/Jamie,

In terms of meeting with Provincial staff in terms of understanding the context and role of FLNRO and AGRI, please contact Charlie Short from FLNRO and David Travia from AGRI. I have copied them both on this message and will ask that they reach out to you. I have also copied your contact information for them in case you don't get the chance in the next day or two to connect with them.

sgregg@deloitte.ca
Shayne Gregg
Partner | Risk Advisory
Deloitte LLP
2800 -1055 Dunsmuir Street, Vancouver, BC, V7X 1P4
D: +1 (604) 640 3261 | M: +1 (604) 788 3261

Jamie Ross
jaross@deloitte.ca

Wes

From: Sutherland, Craig FLNR:EX
Sent: January 10, 2018 1:54 PM
To: Shoemaker, Wes AGRI:EX <Wes.Shoemaker@gov.bc.ca>; Hrycuik, Lorie AGRI:EX <Lorie.Hrycuik@gov.bc.ca>
Cc: Travia, David V AGRI:EX <David.Travia@gov.bc.ca>; Short, Charles J FLNR:EX <Charles.Short@gov.bc.ca>; de Bree, Jennifer FLNR:EX <Jennifer.deBree@gov.bc.ca>
Subject: RE: Review of the Animal Health Centre

I'll ask Charlie to meet with Deloitte. thx

From: Shoemaker, Wes AGRI:EX
Sent: Wednesday, January 10, 2018 1:52 PM
To: Hrycuik, Lorie AGRI:EX; Sutherland, Craig FLNR:EX
Cc: Travia, David V AGRI:EX; Short, Charles J FLNR:EX
Subject: Review of the Animal Health Centre

Lori/Craig,

As you are likely aware, we have engaged Deloitte to do a review of the Animal Health Centre to look into concerns related to alleged conflict of interest with regards to the testing of farmed salmon. When Lori Halls and I met with Deloitte this morning, they asked for an opportunity to meet with staff within AGRI and FLNR with respect to the role (policy or otherwise) that the Province (and the respective Ministries) plays with regards to finfish aquaculture.

Can either you (Lori would this be David Travia?) or the appropriate staff arrange to meet with Deloitte within the next week? If so, I can provide you with the contact info for Deloitte.

Wes

W.H. (Wes) Shoemaker, MBA
Deputy Minister
Ministry of Agriculture
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From: [Hrycuik, Lorie AGRI:EX](#)
To: [Shoemaker, Wes AGRI:EX](#); [Sutherland, Craig FLNR:EX](#)
Cc: [Travia, David V AGRI:EX](#); [Short, Charles J FLNR:EX](#)
Subject: Re: Review of the Animal Health Centre
Date: Wednesday, January 10, 2018 2:36:28 PM

Wes. Please send me the contact information for Deloitte and I will work with Matt Austen's branch to ensure the staff that support aquaculture speak with Deloitte. Lorie

Sent from my BlackBerry 10 smartphone on the TELUS network.

From: Shoemaker, Wes AGRI:EX
Sent: Wednesday, January 10, 2018 1:52 PM
To: Hrycuik, Lorie AGRI:EX; Sutherland, Craig FLNR:EX
Cc: Travia, David V AGRI:EX; Short, Charles J FLNR:EX
Subject: Review of the Animal Health Centre

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Wes

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