Page 01

Withheld pursuant to/removed as

s.16



P.O. Box 129, 2555 Tachie Road Fort St. James, BC, Canada VOJ 1P0

p: 250.996.8297 | f: 250.996.8730

www.sinclar.com/apollo

August 22, 2016

Nak'Al Koh Logging Ltd. Fort St James, BC

Attention: Leonard Thomas

Re: Nak'Al Koh Logging Commitment

Leonard,

This is to confirm that Apollo Forest Products has a management agreement with Ta Da Chun Timber Limited pertaining to Forest Licence A64418.

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We look forward to supporting Nak'azdli in their new business venture.

Regards,

Bruce McLean Apollo Forest Products Ltd. Page 03 to/à Page 43

Withheld pursuant to/removed as

s.21

Review of the Appraisal of Logging Equipment for Nak'al Koh Logging Ltd.

By Greg Taylor, J. M. Taylor Ltd.

16/11/18

As a duty of the Facilitator Contract with BC and CSFNs I have been asked to give my perspective on the appraisal of logging equipment and also the ability to source similar equipment at lower cost. Given the limited scope of the assignment, I have drawn on my past knowledge in corporate banking, my review of the appraisal report for the equipment under consideration and a discussion with Dan Anderson, President of Sterling Appraisals & Machinery Ltd., the company which prepared the report.

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Additional volumes are

coming on stream in future years to provide sufficient work for the economic life of the equipment. In addition to logging sawlogs, there is potential to harvest MPB salvage for the Fort St. James bioenergy plant.

Sterling is a company with experience in providing appraisals of this nature for Canadian and American financial institutions. The President of Sterling has professional appraisal qualifications for Canada and the USA. Much of Sterling's business involves appraisals to support bank financing of heavy equipment for logging. The appraisal prepared for Nak'al Koh is typical of this type of report and as such correctly follows the guidelines and procedures of the Canadian and American appraisal authorities.

It appears the appraisal has been based upon appropriate investigations of recent used equipment purchases, used equipment for sale and comparable new equipment, all with suitable adjustments to yield the best estimations of comparable value.

The question of the availability of similar equipment at lower cost is a valid consideration which frequently arises. Fortunately, the appraisal process itself addresses this type of concern through the comparison of recent sales of similar pieces of equipment but, more particularly, through the investigation of equipment which is on the market at the time of the appraisal. Sterling undertook this investigation and concluded the equipment represents fair value compared to available alternatives. Furthermore, the low usage and good level of maintenance are additional advantages.

#### Conclusion

Within the bonds of the limited scope of this assignment, I have applied my expertise based upon experience in financing to the forest sector to conclude:

- the appraisal has been preformed by appraisal professionals in accordance with established professional standards
- the firm engaged to conduct the appraisal has extensive experience in appraisals of this type in Canada and the USA
- appraisal process has addressed the issue of the availability of less expensive equipment and determined this is not a concern in this situation.

Based upon the foregoing, use of this appraisal in support of a request for funding is warranted.



## Natural Resource Sector

# REQUEST FOR GOVERNMENT TRANSFER

COMPLETE	THIS SEC	CTION AFTER	APPRO	VALS TO INIT	IATE PAY	MENT		
INVOICE NUMBER:			INVOICE PAYMENT AMOUNT \$1,000,000			,000		
MINISTRY AND TRANSFER PAYMENT IDENTIFICATION								
MINISTRY:	FORESTS, LANDS AND NA RESOURCE OPERATIONS			URAL BRANCH		First Nations Relations Branch		
BRANCH CONTACT NAME:	Neil Edv	vards		DIVISION:	TOPFN	TOPFN		
PROJECT TITLE:		stment Funding for azdli Development oration		PHONE:	250-356	250-356-6073		
START DATE:	Decembe 13, 2016			ch 31, 2017	TOTAL AMO	OUNT:	\$1,000,000	
		RECIPIENT	DENTIFI	CATION				
LEGAL NAME OF RECIPIENT:	Nak'azd	li Whut'en Fi	rst Natio	n				
RECIPIENT'S ADDRESS:	284 Kwa	h Road, Fort	Saint Jan	nes, BC V0J 1F	0			
REPRESENTATIVE'S NAME:	s.16			DATE OF REQUE	ST Decen	nber 21,	2016	
E-MAIL:			PHONE:	s.16	FAX:			
		PROJE	CT DETA	ILS				
PURPOSE OF PROJECT:		Other						
DESCRIPTION OF THE PROJECT	Funding to support purchase of logging equipment for Nok'ai Koh Logging Ltd., a company controlled by Nak'azdli Whut'en Nation							
EXPLANATION AS TO HOW THE TRA SUPORTS THE MINISTRY SERVICE P OBJECTIVES [REQUIREMENT OF CPI	Provides funding for the FN and associated logging company to acquire equipment to support the First Nations aspirations to successfully enter the forest sector industry and supports Reconciliation with the First Nation							
WHAT ARE THE EXPECTED OUTCOMES AND HOW WILL THE MINISTRY DETERMINE THAT THEY HAVE BEEN ACHIEVED?		Equipment has been acquired will be determined once sale and purchase is complete. To be review by the local district and regional offices and final report provided by Nak'azdli to the Forestry Table outlining the completion of the purchase agreements.  Will increase capital investment, Increase jobs for Nak'azdli members and local communities Increase forest sector competitiveness Increase access to forest tenures, new partnerships with other tenure holders.						
PARTNERSHIPS INVOLVED:		Nak'azdli Whut'en and Nok'ai Koh Logging Ltd.						
MINISTRY'S ROLE:		Review final report on achievement of the purchase agreements to acquire equipment for logging company						
WHAT MONITORING IS IN PLACE? EXAMPLE: PERFORMANCE TARGETS MILESTONES		Review of final report and purchase agreements						
RECIPIENT IS:								
TRANSFER TYPE AND SELECTION PROCESS								
☐ GRANT -STOB 77 – PGO PO Class: G  SHARED COST ARRANGEMENT - STOB 80 - PGO PO Class: A  TYPE OF SCA ARRANGEMENT: FINANCING ARRANGEMENT  IF FINANCING ARRANGEMENT IS CHOSEN - EXPLAIN WHY IT IS NOT REASONABLE FOR THE RECIPIENT TO WAIT FOR REIMBURSEMENT								

					Agre	eement #:			
TRADE AGREEMENT EXCLUSION CO	800 - EXCLUDED-REGIONAL/ECONOMIC DEVELOPMENT								
SELECT THE CODE FOR THE PROCL PROCESS USED.	208 Direct Award - SCA - Financial Assistance to Target Group								
IF DIRECT AWARD, PROVIDE RATION CODE 208 WAS SELECTED ABOVE, II SPECIFIED TARGET GROUP]									
IF A COMPETITIVE PROCES WAS US CHOOSE THE DOCUMENT TYPE & PI		SOLICITATION DOCUMENT TYPE 33T [INCLUDE DOCUMENTATION WITH COMPLIANCE REVIEW] PROCESS USED 33T							
BUDGET									
	CLIENT (MINISTRY)	RESF	PONSIBILITY	SERVICI	STOB	PROJECT			
ACCOUNT CODING	120	0	798D	30320	8001	07AE078			
PAYMENT METHOD	IF 'D' ch PLEASE	'D' CHEQUE IF 'D' cheque, provide instructions & mailing address: PLEASE NOTIFY LINDSAY WOOD OR ANNIKA VAN ROY WHEN CHEQUE IS AVAILABLE							
FUNDING SOURCE:	<ul> <li>□ Base Budget □ Contingency □ Special Account □ Other SFE</li> <li>□ Funding is available within the division</li> <li>□ Funding is not available within the division but approved within the Ministry Treasury Board Approval Number #</li> <li>□ Funding is recoverable</li> <li>□ Recovery Source:</li> </ul>								
BUDGET BREAKDOWN:	\$1,000,000 FY2017								
GST APPLICABLE?						& Other Agreements			
		RECIPIE	NT CAPACIT	Υ					
WHATDUE DILIGENCE WAS DONE TO ASSURE THAT THE RECIPIENT HAS SUFFICIENT CAPACITY TO COMPLETE THE PROJECT? [REQUIREMENT OF CPPM 21.3.5]	s.16,s.21								
RISKS									
IDENTIFY RISKS AND STEPS TAKEN TO MITIGATE THE RISKS: EXAMPLE: FINANCIAL, SAFETY, PUBLIC RELATIONS ETC.	s.16,s.21								
WHAT ARE THE RISKS IF THIS TRANSFER DOES NOT PROCEED?									
OTHER CONSIDERATIONS:  THE TRANSFER WILL NOT ADVERSELY AFFECT EXISTING INDUSTRY THE TRANSFER WILL NOT CREATE A CONFLICT OF INTEREST BETWEEN PARTIES									
APPROVAL									
POLICY REVIEW COMPLETED AND	ATTACHE	) [	]	BUDG	ET REVIEW COMPLE	TED			
CHIEF FINANCIAL OFFICER NAME: Ranbir Parmar									

DATE

DATE

EXPENSE AUTHORITY NAME: Charles Hunter

SIGNATURE

SIGNATURE

		Agreement #:
A/ASSISTANT DEPUTY MINISTER (PROGRAM) NAME: Trish Balcaen	SIGNATURE	DATE
EXECUTIVE FINANCIAL OFFICER (FLNRO only) NAME: Paul Knowles	SidNATURE	
	SIGNATURE	DATE

						Agree	ement #:	
		COMP	LETE <u>ONLY</u> F	OR MODIFIC	CATIONS			
MODIFICATION # (For example: 1, 2, etc.)		MODI	FIED END DATE:		MODIFIED	\$		
PROVIDE DETAILED REA THIS MODIFICATION. INCLUDE: • NEW/ADDITIONAL TEI STIPULATIONS • RISK OF NOT PROCES	RMS AND							
			IANGE TO TH					
IF	THE FUN	IDING HAS	CHANGED-	COMPLETE	THE SECTION	ONS BELOW		
NEW BUDGET BREAKDO	WN:	\$ \$ \$	F	:Y :Y :Y				
DOES THE ORIGINAL SOLICITATION PROCESS AWARD RATIONALE STIL		YES NO IF NO,	COMPLETE THE	E DIRECT AWAF	RD INFORMATIO	ON IN NUMBERS 1	, 2 BELOW	
1. SELECT THE DIRECT PROCESS CODE THAT APPLIES TO THIS MO	AT	Choose	Choose a Direct Award Code.					
2. PROVIDE THE RATIO FOR THE DIRECT AV SELECTED ABOVE. [ 208 WAS SELECTED SPECIFIED TARGET	VARD IF CODE , INCLUDE							
IF DIFFERENT FROM ORI COMPLETE ACCOUNT CO		CLIENT (MINISTRY)	RESPON	SIBILITY	SERVICE LINE	STOB	PROJE	СТ
<b>IF DIFFERENT FROM ORI</b> COMPLETE FUNDING SO		Fund Fund Trea	Budget Ing is availabiling is not availing is not Apiling is recover overy Source:	lable within the proval Numb	livision he division bu	cial Account ut approved with nount \$	Other	stry
			APPI	ROVAL				
POLICY REVIEW COMPI	LETED AND	ATTACHED			BUDGET R	REVIEW COMPLET	ED	
CHIEF FINANCIAL OFFICE NAME:	ĒR			016			D.175	
EXPENSE ALITHORITY				SIGNATURE	=		DATE	

If at any time an additional modification agreement is required, add a page below and copy this Modification page in full onto it, then update the new page with the new modification number and other relevant information specific to the new modification.

SIGNATURE

SIGNATURE

SIGNATURE

DATE

DATE

DATE

ASSISTANT DEPUTY MINISTER (PROGRAM)

EXECUTIVE FINANCIAL OFFICER (FLNRO only)

NAME:

NAME:

## STRATEGIC FORESTRY PROJECT FUNDING AGREEMENT

## BETWEEN:

Her Majesty the Queen in Right of the Province of British Columbia, as represented by the Minister of Aboriginal Relations and Reconciliation

("B.C.")

## AND:

Nak'azdli Whut'en, on its own behalf and on behalf of its members

("Nak'azdli")

(Hereinafter referred to individually as a "Party" and collectively as the "Parties")

## WHEREAS:

- A. The Parties have a shared interest in creating a substantial and valuable new equity position for Nak'azdli and its members in the forestry economy that results in:
  - increased capital investment in both Nak'azdli and non-Nak'azdli forestry-related businesses;
  - b. increased number of jobs for Nak'azdli members and local communities;
  - increased forest sector competitiveness and certainty for both Nak'azdli and major forest licensees;
  - enhanced opportunity for Nak'azdli to access forest tenures, including through new partnerships with other tenure holders;
- B. The Parties established the forestry table in January 2016. During their negotiations at the forestry table, the Parties have identified the forestry-related proposal attached as Schedule A ("Strategic Forestry Project") within the area identified by Nak'azdli and illustrated in the map attached as Schedule "B" ("Territory"); and
- C. The Parties wish to fund the Strategic Forestry Project in accordance with this Strategic Forestry Project Funding Agreement ("Agreement").

**NOW THEREFORE** in consideration of the promises and mutual covenants and agreements hereinafter set out the Parties agree as follows:

- Purpose. The purpose of this Agreement is to provide funding to Nak'azdli to pay for the costs of carrying out the Strategic Forestry Project in order to increase Nak'azdli participation in the forest economy.
- Payment. B.C. will provide Nak'azdli with a payment of \$1,000,000 as soon as practicable after this Agreement is signed by all of the Parties for the scope of work identified in Schedule A related to the development and implementation of the Strategic Forestry Project.
- 3. **Partial Accommodation**. The funding provided to Nak'azdli for the Strategic Forestry Project constitutes a partial economic accommodation and is a component of any accommodation or compensation that may be required for impacts to Nak'azdli rights, including title, recognized and affirmed by section 35 of the *Constitution Act*, 1982 as a result of forestry activities in the Territories.
- 4. Report. Nak'azdli will report to the forestry table on the outcomes and deliverables identified in Schedule A. Nak'azdli will provide a financial report on actual expenditures within 90 days of the completion of the Strategic Forestry Project or the termination of the Agreement, whichever comes first.
- 5. **Termination.** If a forestry table co-chair identifies concerns that the outcomes identified in Schedule A are not being met, the Parties will meet to discuss and seek to address the concerns. If the Parties are unable to resolve the concerns, this Agreement may be terminated by written agreement of the Parties or by either Party on 60 days written notice.
- 6. **Unexpended Funds.** If Nak'azdli has unexpended funds provided under this Agreement on termination or on completion of the Strategic Forestry Project, those unexpended funds will be repaid to B.C. within 30 days of receipt of a written request from B.C. or will constitute an advance payment to Nak'azdli for a future Strategic Forestry Project.
- 7. **Nak'azdli Representations and Warranties**. Nak'azdli represents and warrants to B.C, with the intent and understanding that they will be relied on by B.C. in entering into this Agreement, that it has the legal power, capacity and authority to enter into this Agreement and this Agreement is a valid and binding obligation upon Nak'azdli.
- 8. **B.C. Representations and Warranties.** B.C. represents and warrants to Nak'azdli, with the intent and understanding that that they will be relied on by Nak'azdli in entering into this Agreement, that it has the authority to enter into this Agreement and that this Agreement is a valid and binding obligation upon B.C.
- 9. **Funding**. Notwithstanding any other provisions of this Agreement, the payment in section 2 is subject to:
  - a) there being sufficient monies available in an appropriation, as defined in the *Financial Administration Act*, to enable B.C. to make the payment; and

- b) Treasury Board not having controlled or limited, pursuant to the *Financial Administration Act*, expenditure under any appropriation.
- 10. No Admissions. Nothing in this Agreement will be construed as:
  - an admission of the validity of, or any fact or liability in relation to, any claims relating to the scope or geographic extent or any alleged past or future infringements of Nak'azdli rights, including title, recognized and affirmed by section 35 of the Constitution Act, 1982;
  - b) an admission or acknowledgement of any obligation to provide any financial, economic or other compensation, including those in this Agreement, as part of B.C.'s obligation to consult and, as appropriate, accommodate; or
  - c) in any way limiting the position the Parties may take in any proceeding or in any discussion or negotiation between the Parties, except as expressly contemplated in this Agreement.
- 11. Viability or Economic Feasibility. Nak'azdli agrees (i) it is solely responsible for determining the economic benefit of the purchase agreement contemplated as part of the Strategic Forestry Project, and (ii) B.C. neither makes nor offers any representation or guarantee in respect of the viability or economic feasibility of any operations that may be undertaken by Nak'azdli as a result of any purchase agreement.
- 12. Amendment. This Agreement may be amended by agreement of the Parties in writing.
- 13. **Execution in Counterpart**. This Agreement may be executed in counterparts and by facsimile or email, and such counterparts, when executed and delivered, will constitute an original and all such counterparts together will constitute one and the same agreement.

IN WITNESS WHEREOF the Parties have executed this Agreement as set out below:

as represented by the Minister of Aboriginal Relations and Reconciliation,	Chief and Council				
A = 0	s.16				
Per: Mlade	Per: Authorized Signatory				
Authorized Signatory	s.16				
Name: December 20, 2016	Name:				
Date: Trish Balcaen	Date: December 13,2016				
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