

From: [Butler, Teresa MCF:EX](#)
To: [Amit, Dotan MCF:EX](#); [Brown, Jasmin MCF:EX](#); [Daien, Sari MCF:EX](#); [Davidson, Leah MCF:EX](#); [Gilmour, Michelle MCF:EX](#); [Kenny, Alison MCF:EX](#); [Murrell, Joanne MCF:EX](#); [Timmis, Anna MCF:EX](#)
Subject: FW: FAQ - FINAL Word and PDF
Date: Monday, February 19, 2018 4:05:04 PM
Attachments: [QA Child Care for Partners and Providers.pdf](#)

FYI

Leah – please make sure the CCOF FAQs/Key Messaging/Website content are consistent with this document.

Thanks,

Teresa

From: Stevanovic, Aleksandra MCF:EX
Sent: Monday, February 19, 2018 3:53 PM
To: Butler, Teresa MCF:EX; Murrell, Joanne MCF:EX; Barry, Jonathan MCF:EX; Wetherill, Anne MCF:EX; Horton, Emily MCF:EX
Subject: FW: FAQ - FINAL Word and PDF
Final FAQ

From: Massey, Christine MCF:EX
Sent: Monday, February 19, 2018 3:46 PM
To: Stevanovic, Aleksandra MCF:EX
Subject: FW: FAQ - FINAL Word and PDF

From: Lauvaas, Kirsten GCPE:EX
Sent: Monday, February 19, 2018 3:40 PM
To: Hilton, Dan GCPE:EX
Cc: Wright, Brendan GCPE:EX; Johnston, Karen GCPE:EX; Massey, Christine MCF:EX; Walton, Clare GCPE:EX; Bond, Allison MCF:EX
Subject: FAQ - FINAL Word and PDF
Hi Dan – to load on to the site – final FAQ for stakeholders.

Thanks,

Kirsten Lauvaas

Government Communications and Public Engagement
Ministry of Children and Family Development
Ph: 250 356-1553 | Cell: 250 213-5572



Affordability

Immediate Relief for Parents

How will the child care fee reduction work?

All child care providers who currently receive Child Care Operating Funding (CCOF) will receive their contract renewal in March. As part of that renewal, providers with infant/toddler care and care for 3- to 5-year-olds will be invited to join the new child care fee reduction initiative, which will be introduced starting in April 2018. Under the initiative, licensed providers will receive extra funding to reduce parent fees under the terms of their CCOF contracts by up to:

- \$350/month/space for group infant/toddler care
- \$200/month/space for family infant/toddler care
- \$100/month/space for group care for children aged 3-5 years
- \$60/month/space for family care for children aged 3-5 years

Parents using part-time care will also be eligible for the fee reductions. The ministry is also considering a contract requirement that would limit the amount by which providers can raise their fees and still be eligible for the fee reduction initiative. Providers facing unplanned, exceptional circumstances can work with the ministry to make changes to their approved fee schedule on a case-by-case basis. More information about the new contracts will be available shortly.

I'm a licensed provider – will I receive further operational supports through Budget 2018?

In addition to the funding for the child care fee reduction initiative, providers who choose to participate will be eligible for a lift in their CCOF base funding of 10% in 2018-19 to support operational expenses. This is the first increase in CCOF in 10 years.

I'm a licensed CCOF provider – how and when do I join?

When providers receive their 2018-19 contract for review, they will be able to join the new child care fee reduction initiative as part of their contract renewal. Information explaining the initiative will be posted on the program webpage and emailed to providers in the weeks leading up to contract renewal. Any questions about joining can be directed to the Child Care Operating Funding Program at 1-888-338-6622.

I'm a licensed provider – what if I don't want to join?

At this time, the new initiative is optional, and providers can choose to participate at any time. However, the initiative provides funding to help providers reduce their parent fees, which will help to keep their program competitive with other programs in their community, while also supporting the families in their programs by providing them with a break in their monthly child care costs. In addition, participating providers will receive a 10% increase on their current CCOF base funding.

Parents will be able to check if their provider has joined the child care fee reduction initiative and will be encouraged to speak to their provider about the fee reduction.

A New Affordable Child Care Benefit

How is the new affordable child care benefit different from the current Child Care Subsidy Program?

The Child Care Subsidy Program is not adequately meeting the needs of families. It is inefficient and insufficient. As such, Government will end the Child Care Subsidy Program and introduce the new and improved affordable child care benefit program in September 2018. Parents who are currently part of the subsidy program will continue to be supported under the new benefit.

As we move towards a system of universal child care in B.C., we must deliver affordability relief for parents most in need. The new affordable child care benefit will do that.

The new benefit is different from the Child Care Subsidy Program in three key ways:

1. **Online Application:** Parents will be able to apply online through a simple application form that will speed up processing over the current fax-based process.
2. **Easy-to-Understand Eligibility:** The new benefit will streamline eligibility requirements – no more complicated formulas. Parents will be able to access information online to help estimate what they are eligible to receive.
3. **Higher payments:** The new benefit will pay higher rates than the subsidy program and will better reflect the real cost of child care – first for those using licensed infant and toddler care (2018-19), and then for those using care for three- to five-year-olds (2019-20).
 - Under the new benefit, many families with annual pre-tax incomes under \$45,000 should find their licensed infant and toddler child care costs are nearly free, with others finding their costs significantly reduced.
 - Families who earn between \$60,000 and \$80,000 in pre-tax income and who are using licensed infant care will be eligible to receive support that will result in their paying an average of \$10 per day per space for care.
4. **Available to more families:** The new benefit will be available to more families at higher annual pre-tax incomes – up to \$111,000.
 - By the end of 2020-21, the new benefit will help up to 86,000 parents with the cost of child care each month. That's over 60,000 more families than are currently being supported through the existing Child Care Subsidy Program.

Where can I find out more about this new affordable child care benefit?

The affordable child care benefit will be available starting in September 2018.

The benefit will be phased in, with amounts increasing over three years, beginning with licensed infant and toddler care (2018-19), then expanding to other licensed care types.

- For example, the maximum benefit amount will be \$1,250 for Licensed Group Infant care, up to \$1,060 for Licensed Group Toddler care, and up to \$1,000 for Licensed Family Infant/Toddler care.

More information on the details of the new benefit will be available in the coming months.

Why are you doing both a child care fee reduction and an affordable child care benefit? Doesn't this just make the system more complicated?

Our long-term vision is to create a system of universal child care in B.C. We need to move away from the existing patchwork of disconnected services and towards a system that provides access to quality and affordable child care to all families that need it. As we do this work, we know that families need immediate relief to help with the cost of child care. Our affordability measures aim to build up a system for all families (through the child care fee reduction program), while targeting increased affordability to families who are most in need (through the affordable child care benefit).

The combined impact of the two affordability measures will be significant. For example:

- From our annual survey of Group CCOF providers in 2016-17, \$1,250 is within the range of median parent costs for monthly Group Infant care in cities in the lower mainland. The following outlines a scenario for a single parent with an infant in Licensed Group Infant care:

Pre-Tax Income	\$45,000 per year	\$74,000 per year
Child Care Cost (Monthly)	\$1,250	\$1,250
Child Care Fee Reduction Program	\$350	\$350
Affordable Child Care Benefit*	\$900	\$900
Total Monthly Cost	\$0	\$0
Total Daily Cost	\$0	\$0

** The maximum benefit for Licensed Group Infant care is \$1,250/month, and is capped at the parent's cost per space.*

Won't increased eligibility and increased rates for the new affordable child care benefit simply encourage providers to raise their parent fees?

We recognize that fee increases are a concern, and we are looking at this issue as part of the implementation of the child care fee reduction initiative.

The ministry is also considering a contract requirement that would limit the amount by which providers can raise their fees and still be eligible for the child care fee reduction initiative. Providers facing unplanned, exceptional circumstances can work with the ministry to make changes to their approved fee schedule on a case-by-case basis. More information about the new contracts will be available shortly.

Increasing Affordability in the Future

How will the low-cost prototype child care sites work?

In addition to the provincial investments announced in *Budget 2018*, the Province has entered into an agreement with the Government of Canada, under the Bilateral Early Learning Child Care (ELCC) Framework, to flow approximately \$153 million in federal funding over three years to British Columbia. One of B.C.'s four priority areas for investment under this agreement is to increase the affordability of child care, beginning with infant and toddler care.

To achieve this priority, B.C. will invest \$30 million per year over two years (2018-19 to 2019-20) to support the introduction of universal child care by providing operational support for new early care and learning prototype sites, focused on infant and toddler spaces. Sites will be located around the Province and selected to represent a range of communities, including those that are currently under-served or with vulnerable populations.

Funding will be conditional on sites implementing fee schedules established by the province. Parent fees will be scaled so the most financially vulnerable families receive the greatest benefit. It is expected that by March 31, 2020, approximately 1,786 child care spaces will be funded through this new model.

These prototype sites will provide valuable information on how government can build out universal child care in the coming years.

How will operators be chosen for the prototype sites?

The operators that are selected for these sites will be representative across the province in both urban and rural settings so that the prototype centres can test the model in a representative range of communities in BC, including more vulnerable or underserved communities.

More information on the selection of these sites will be available in the coming months.

Access for All Families

Licensed Child Care for More Kids

How will this budget support the creation of new child care spaces in B.C.?

Budget 2018 provides an additional \$237 million over three years to build over 22,000 new licensed child care spaces in B.C. This, coupled with targeted investments through our Early Learning and Child Care (ELCC) Agreement with the Government of Canada, will bring our overall total investment in new licensed child care spaces to 24,000 over three years.

How will child care providers apply for this funding?

The ministry will expand and redesign the Child Care Major Capital Funding Program to provide a greater emphasis on supporting partnerships in the non-profit sector, with local governments, and with public-sector agencies.

The ministry will begin accepting applications through a continuous intake process, which is expected to result in more applicants throughout the year. More information will be available in May 2018 when the program launches.

Improving Flexibility for Families

What is being done to ensure that child care providers are able to keep operating?

Maintaining existing child care spaces is an important part of the overall accessibility plan. Measures include enhancements to the Ministry's Child Care Minor Capital Funding Program, which provides funding to child care providers for emergency repairs to existing facilities or equipment, and to support relocation costs if a facility is moving to another location.

These enhancements will expand funding and eligibility to include Family Child Care providers, and will help to support approximately 6,200 spaces per year to remain operational.

What is being done to make it easier for families to find child care that suits their needs?

Starting in 2019-20, the ministry will provide enhanced funding through CCOF for child care providers to offer child care outside regular business hours, to support the many parents and caregivers in B.C. who have shift work or other schedules.

Co-locating child care on school grounds is an option that many parents prefer. The Ministry of Children and Family Development will work with the Ministry of Education and school districts to explore new opportunities for co-location. In addition, the Ministry of Education will pilot the offering of full-day child care in up to eight existing StrongStart BC Centres.

More information on these initiatives will be available in the coming months.

Improving Access for All Children

How will you make child care more inclusive and welcoming to children with special needs?

Federal investments through ELCC funding will help to enhance Supported Child Development (SCD) and Aboriginal Supported Child Development (ASCD) programs for children with special needs through a total investment of \$30 million. The investment is expected to support approximately 1,400 children by reducing waitlists for the SCD and ASCD programs.

More information on the program expansion will be available in the near future.

Will you offer any supports to young parents?

ELCC funding will also support enhanced funding for Young Parent programs across the province. A total of \$3 million over three years has been allocated to this program. More information on the program expansion will be available in the near future.

Indigenous-Led Child Care

What is being done to support Indigenous communities who need child care?

The B.C. government is guided by its commitment to the United Nations Declaration on the Rights of Indigenous Peoples (UNDRIP) – supporting Indigenous peoples’ rights to self-determination and governance, including child care and early years services. We are committed to working with Indigenous communities to co-develop a vision for universal child care for Indigenous communities.

However, we know there are Indigenous children and families throughout B.C. who are facing service gaps – they need access to supports and services today. So, while we engage in longer-term transformative and systemic change with our partners, we are also acting quickly to offer more supports to Indigenous children, families and communities.

Will there be any funding to expand the Aboriginal Head Start Program?

Federal ELCC funding will support the expansion of Aboriginal Head Start (AHS) – a culturally based Indigenous child care model – through a \$10-million annual investment over three years that will support the creation of approximately 590 new licensed child care spaces by 2019-20.

AHS will be expanded beyond the current model to provide fully operational child care services with wrap-around family supports.

We also recognize the need to build capacity to deliver on this expansion; to that end, we are investing in education and training supports for early childhood educators, as well as a bursary program to support Indigenous people throughout B.C. to enroll in a range of programs that support the early years.

Quality Care for our Kids

Supporting Early Childhood Educators through Recruitment and Retention

What is being done to ensure there are enough educators to staff the new licensed child care spaces?

Early Childhood Educators (ECEs) are critical to the quality of early care and learning in licensed facilities. We cannot build a universal child care system without a qualified and well-supported workforce. The need for qualified ECEs will increase proportionately with the planned expansion of child care spaces across the province. That is why we are investing \$136 million in the ECE workforce.

We will start our work by seeking input from the sector to develop a workforce development strategy that includes a consideration of appropriate remuneration.

Our long-term vision is to create an ECE workforce that is well-trained, adequately compensated, and supported to deliver quality early care and learning for all our children.

How will this workforce development strategy be informed?

Government will start by leading a labour-market review to improve our data on wages and benefits in the sector. Currently, we know that wages and access to benefits vary across the sector, in both unionized and non-unionized settings.

We will also work with the sector to identify other human-resource strategies that are needed to attract and retain skilled and experienced early care and learning professionals.

What is being done in the meantime to recruit new ECEs and support current ECEs to improve their skills?

We aren't waiting to take action to support ECEs to work in the child care sector:

- First, through our ELCC Agreement with the Government of Canada, we will invest \$16.3 million into ECE education supports to help build capacity in the field, encourage new students to enter the field, build new professional development opportunities, and enable existing ECEs to upgrade their skills.
- Second, to allow more ECEs to get training, the Ministry of Advanced Education and Skills Training will expand ECE training programs in public post-secondary institutions.
- Third, we also recognize that currently practicing ECEs need support. That's why we will work with the University of Victoria's Community Facilitators Program to expand the reach of that program throughout the province. An additional \$6.3 million of ELCC funding will be available to support the development of, and access to, other professional development opportunities.

Helping Existing Child Care Providers Become Licenced

How will you support unlicensed child care providers to upgrade to licensed providers?

Current Licence-Not-Required (LNR) providers looking to become licenced will be able apply for start-up grants access to help defray some of the costs of becoming licenced.

Providers will be able to apply for a grant that provides \$500 to cover costs associated with becoming licenced (e.g., first aid training, fees) and \$500/per space for equipment for up to seven spaces per provider, for a total \$4,000 per application.

Why is government continuing to provide funding for unlicensed child care through the affordable child care benefit?

For many families, unlicensed settings work for their family – particularly if they need part-time or flexible hours of care. For others, it may be their only choice, and we don't want to negatively impact families by making their care more expensive. We will continue to provide the new affordable child care benefit (at existing subsidy rates) to families utilizing Licence Not Required care.

It will also take time to build the amount of licenced child care that B.C. families need, and we don't want to reduce the access to child care. We will focus the majority of our funding on licenced child care, and Child Care Operating Funding will continue to only be available to licenced child care providers.

Additionally, grants will be available to Licence Not Required child care providers who wish to become licenced. Benefits for the provider to becoming licenced include families being able to access higher rates under the new child care benefit, plus the provider will be eligible to apply for Child Care Operating Funding as a licensed Family Child Care provider. This will help to increase the number of licenced child care spaces throughout the province.

Protecting Kids with Enhanced Accountability

How will you ensure that any child care providers who are breaking the law are held accountable?

As more child care spaces are created, there will be an increased need to licence new facilities and ensure compliance with the *Community Care and Assisted Living Act* and Child Care Licensing Regulation.

Budget 2018 provides additional funding to Health Authorities, through the Ministry of Health, to increase the number of licensing officers to help meet the projected demand for licensing and compliance activities.

Will there be a reporting system that enables parents to find information on their child care providers?

To monitor safety in child care settings, the Ministry of Health is updating the *Community Care and Assisted Living Act* to support public reporting on illegal child care providers and equip parents with better information to inform their child care choices.

Joining Providers in Continuous Improvement

What will be done to ensure that child care in B.C. continues to improve?

The Ministry of Education will work to update and increase access to the BC Early Learning Framework (ELF) that will guide programming for children up to age eight in early care and learning, out-of-school, and school settings. Companion resources will also be available to assist parents in supporting healthy child learning and development.

In addition to updating the ELF, the Ministry of Education will also support better transitions for children into Kindergarten and the primary grades by developing more opportunities for shared professional learning between teachers and early childhood educators. The Ministry of Education will also meet with Deans of Education to explore the inclusion of early learning in elementary teacher training programs.

Work on updating the ELF has already started. Information about other Ministry of Education actions will be available in the coming months.

Working with the network of Child Care Resource and Referral Programs across the province, we will review their role in building a universal child care system in B.C.

To enhance data collection, and to inform future policy development, we will support the Human Early Learning Partnership (HELP) at the University of British Columbia to enhance the Childhood Experiences Questionnaire (CHEQ).

Building Partnerships, Delivering Care

What will be done to build more partnerships with communities and local governments?

The Ministry will provide support for community child care plans to inform local investments in new child care capacity.

As we build towards universal child care, we will need to consider an appropriate system of governance for the new system. This will be some of the work ahead of us in the years to come.

Additional Questions

Is this the \$10-a-day Child Care Plan? And if not, when will we see that?

Our plan over the long term is to deliver a universal early care and learning system that focuses on providing parents with access to affordable, quality child care, when and where it's needed.

The fact that we're not calling our plan the \$10-a-day plan doesn't mean that's not our ultimate goal.

As the Premier has said, the \$10-a-day label was the brand the child care advocates came up with; our new plan embraces the vision of the advocates' plan, but is placed in the context of the many needs and priorities of British Columbians over the coming years.

In the first three years of our plan, *Budget 2018's* new affordable child care benefit – together with the new child care fee reduction initiative – means that many parents who earn between \$0 and \$45,000 a year should find their licensed infant and toddler child care costs are free or significantly reduced.

And, families who earn between \$60 and \$80,000 per year and who use licensed infant care will be eligible to receive the benefit, too – this will result in their paying an average of \$10 a day per space.

Will there be any governance changes for child care? I heard that responsibility for child care would be moving to the Ministry of Education.

The Ministry of Children and Family Development (CFD) continues to have responsibility for child care policy and programs. The Ministry of Education will be working closely with CFD to identify opportunities to build more child care on school grounds. As we build our system of universal child care over the coming years, we will establish a system of governance as well.

How will the Early Learning and Child Care Framework Agreement with the Government of Canada support child care in B.C.?

Through the ELCC Agreement, B.C. will target funding to increase access to licensed child care, including:

- Supporting the creation of up to 1,370 new licensed infant/toddler spaces across 14 communities (approximately \$13.7 million over two years).
- Investing \$30 million per year for two years to operate prototype sites for affordable child care across the province.
- Expanding the funding to support education and professional development of ECEs by \$16.3 million in 2017-18 and 2018-19.
- Expanding culturally based Indigenous child care through \$10 million annually for three years to support the creation of approximately 590 new licensed child care spaces by 2019/20.
- Enhancing Supported Child Development (SCD) programs for children with special needs through \$10 million annually for three years to enhance funding and reduce waitlists for the SCD and Aboriginal SCD programs supporting about 1,400 children.
- Enhanced funding of \$1 million annually for three years for Young Parent Programs (YPP) to support approximately 220 young-parent families and their children.

What is in *Budget 2018* to support licenced child care providers?

Budget 2018 provides a number of supports to licensed child care providers, including:

- An ECE training fund to help build capacity in the field, encourage new students to enter the field, and enable existing ECEs to upgrade their skills.
- As part of the 2018-19 CCOF renewal, licensed providers will be able to participate in a new child care fee reduction initiative. Under the initiative, licensed providers will receive funds to reduce their parent fees, and will also receive a 10% lift to their CCOF base funding rate.
- Increased access to major capital funds to enable programs to expand and to create more licensed spaces.
- An expanded minor capital program.
- The development of a comprehensive workforce strategy that will begin to lay out a plan to address the recruitment and retention issues that have faced the child care sector for more than a decade.

What is in *Budget 2018* to support licensed Family Child Care providers?

Budget 2018 provides a number of supports to licensed Family Child Care (FCC) providers, including:

- As part of the 2018-19 Child Care Operating Funding renewal, licensed Family Child Care providers will be able to apply to participate in the new child care fee reduction initiative. Under the program, licensed family providers will receive funds to reduce their parent fees, and will also see a 10% lift to their CCOF base funding rate.
- Supports to upgrade their training to gain Early Childhood Education credentials.
- FCCs will be supported with a new training model to help them offer the best care possible.
- Access to minor capital funding.

What is in *Budget 2018* to support unlicensed providers?

Start-up funding grants will be available to approximately 60 Licence Not Required providers to convert existing unlicensed spaces to licensed child care.

Benefits for the provider to becoming licenced include:

- Families being able to access higher rates under the new affordable child care benefit
- Eligibility to apply for Child Care Operating Funding and participate in the new child care fee reduction initiative as a licensed Family Child Care provider.

From: [Butler, Teresa MCF:EX](#)
To: [Murrell, Joanne MCF:EX](#)
Cc: [Gilmour, Michelle MCF:EX](#)
Subject: FW: FOR REVIEW: Stakeholder letter & FAQ`
Date: Thursday, February 15, 2018 3:26:55 PM
Attachments: [Stakeholder FAQ QA DRAFT 3 - Sue's comments.docx](#)

Please incorporate Sue's edits into your version.

Thanks,

Teresa

From: Bedford, Sue HLTH:EX
Sent: Thursday, February 15, 2018 3:26 PM
To: Stevanovic, Aleksandra MCF:EX; Butler, Teresa MCF:EX
Cc: Stewart, Sharon A HLTH:EX
Subject: RE: FOR REVIEW: Stakeholder letter & FAQ`

Thanks for the opportunity to review. The document looks very good. I've inserted only a couple of minor comments in the document for your consideration.

s.13

Best regards,

From: Stevanovic, Aleksandra MCF:EX
Sent: Thursday, February 15, 2018 3:10 PM
To: Winkelmans, Tim EDUC:EX; Lemmer, Nicola I AEST:EX; Soper, Darryl AEST:EX; Stewart, Sharon A HLTH:EX; Bedford, Sue HLTH:EX
Cc: Butler, Teresa MCF:EX
Subject: FOR REVIEW: Stakeholder letter & FAQ`
Importance: High

Hi there – MCFD is in the process of developing various stakeholder communication materials. The attached draft FAQs will be distributed to our key stakeholders on Tuesday after the budget. Could you please take a quick look and let Teresa know if there are any questions you'd like to add or edit? We'd need this back tomorrow – sorry about the timeline.

Thanks,

Aleks

Page 017 to/à Page 024

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From: [Butler, Teresa MCF:EX](#)
To: [Amit, Dotan MCF:EX](#); [Brown, Jasmin MCF:EX](#); [Daien, Sari MCF:EX](#); [Davidson, Leah MCF:EX](#); [Gilmour, Michelle MCF:EX](#); [Kenny, Alison MCF:EX](#); [Murrell, Joanne MCF:EX](#); [Timmis, Anna MCF:EX](#)
Subject: FW: For the team
Date: Friday, January 19, 2018 12:46:00 PM
Attachments: [TBSub draft v10.pptx](#)

As discussed in this morning's meeting.

Respectfully,

Teresa

From: Massey, Christine MCF:EX
Sent: Friday, January 19, 2018 9:38 AM
To: Butler, Teresa MCF:EX
Cc: Stevanovic, Aleksandra MCF:EX; Horton, Emily MCF:EX; Barry, Jonathan MCF:EX
Subject: FW: For the team

Teresa – pls share this thanks from the DM and the TB deck, attached. Thanks.

cm

From: Bond, Allison MCF:EX
Sent: Friday, January 19, 2018 8:33 AM
To: Massey, Christine MCF:EX; Twyford, Philip MCF:EX
Cc: Wright, Martin P MCF:EX; Yong, Steven MCF:EX; Jess, Katherine A MCF:EX; Stevanovic, Aleksandra MCF:EX
Subject: For the team

Yesterday we finished our last piece of work to pitch the universal child care plan. We received extraordinary feedback from many throughout the day – including TB staff and other ministers. The Minister wanted me to pass along her appreciation for the efforts. While she did a terrific job, she emphasized that she could not have done it without the preparation of you and your teams. TB staff advised that the length and content were perfect.

Please pass along mine and the Minister's thanks for all the effort. Now we wait for budget day – but we can be confident that we put forward the best possible argument for the best possible plan.

Well done.

Allison Bond

Deputy Minister

Ministry of Children and Family Development

778-698-7038

Page 026 to/à Page 027

Withheld pursuant to/removed as

s.12;s.13

Page 028 to/à Page 029

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s.12;s.13;s.17

Page 030

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s.12;s.13

Page 031 to/à Page 034

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s.12;s.13;s.17

Page 035

Withheld pursuant to/removed as

s.12;s.13

Page 036 to/à Page 040

Withheld pursuant to/removed as

s.12;s.13;s.17

From: [Butler, Teresa MCF:EX](#)
To: [Stevanovic, Aleksandra MCF:EX](#)
Cc: [Murrell, Joanne MCF:EX](#); [Ou, Beiyan MCF:EX](#)
Subject: FW: FOR REVIEW: IN Child Care
Date: Monday, February 19, 2018 2:21:40 PM
Attachments: [IN Child Care in BC Feb 20 DRAFT 2 TB and MAIM edits.docx](#)
Importance: High

Hi Aleks,
I've reviewed and made edits with input from Beiyan.
Please let me know if you require anything further.
Respectfully,
Teresa

From: Butler, Teresa MCF:EX
Sent: Monday, February 19, 2018 12:39 PM
To: Murrell, Joanne MCF:EX; Ou, Beiyan MCF:EX
Cc: Stevanovic, Aleksandra MCF:EX
Subject: FW: FOR REVIEW: IN Child Care
Importance: High

Hi Joanne/Beiyan,

I've reviewed and made some edits. **s.13**
s.13

Please send any edits back to myself and Aleks.

Thanks,

Teresa

From: Stevanovic, Aleksandra MCF:EX
Sent: Monday, February 19, 2018 12:12 PM
To: Butler, Teresa MCF:EX
Subject: FW: FOR REVIEW: IN Child Care
Can you take the first look, thanks.

From: Wright, Brendan GCPE:EX
Sent: Monday, February 19, 2018 12:11 PM
To: Stevanovic, Aleksandra MCF:EX; Barry, Jonathan MCF:EX
Cc: Lauvaas, Kirsten GCPE:EX; Massey, Christine MCF:EX
Subject: FOR REVIEW: IN Child Care

Hi all,

We've put together an issues note on child care, with post-budget messaging. Please could I ask you to review and let me know if you have any edits/concerns, or if there's anything you feel is missing.

We're aiming to get this over to the MO tomorrow. I'll be away, so please copy Kirsten on any responses.

Thank you,

Brendan

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Brendan Wright
Public Affairs Officer
Government Communications and Public Engagement
Ministry of Children and Family Development
E: brendan.wright@gov.bc.ca
T: (250) 356-2028

Page 042 to/à Page 045

Withheld pursuant to/removed as

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From: [Butler, Teresa MCF:EX](#)
To: [Murrell, Joanne MCF:EX](#)
Subject: FW: QA budget 2018 dr 3
Date: Friday, February 9, 2018 2:08:41 PM
Attachments: [QA budget 2018 dr 3.docx](#)

Hi Joanne,

Can you please have someone review the attached, and provide any edits/comments back to me?

Thanks,

Teresa

From: Stevanovic, Aleksandra MCF:EX
Sent: Thursday, February 8, 2018 3:15 PM
To: Butler, Teresa MCF:EX
Subject: FW: QA budget 2018 dr 3
fyi

From: Lauvaas, Kirsten GCPE:EX
Sent: Thursday, February 8, 2018 9:23 AM
To: Barry, Jonathan MCF:EX; Stevanovic, Aleksandra MCF:EX
Cc: Wright, Brendan GCPE:EX
Subject: QA budget 2018 dr 3

Good Morning,

As you'll see, the attached is still in progress, but should be some help in guiding stakeholder FAQs.

I'll send this through early next week for proper review/edits.

Thanks,

Kirsten

Page 047 to/à Page 065

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s.13

From: [Butler, Teresa MCF:EX](#)
To: [Stevanovic, Aleksandra MCF:EX](#)
Cc: [Murrell, Joanne MCF:EX](#); [Timmis, Anna MCF:EX](#)
Subject: FW: URGENT
Date: Monday, January 29, 2018 3:13:56 PM
Attachments: s.13

Hi Aleks,
Anna and Joanne reviewed and identified some edits (see attached).
Thanks to both.
Please let me know if you have any questions.
Respectfully,
Teresa

From: Timmis, Anna MCF:EX
Sent: Monday, January 29, 2018 3:05 PM
To: Butler, Teresa MCF:EX; Murrell, Joanne MCF:EX
Subject: RE: URGENT

Hi Teresa & Joanne,
Again here is the updated chart with the original numbers in red track changes with the new numbers in black. Highlighted in yellow is the new info we received from Sheena and Anne s.13
s.13

Thanks,
Anna

From: Butler, Teresa MCF:EX
Sent: Monday, January 29, 2018 11:11 AM
To: Murrell, Joanne MCF:EX
Cc: Timmis, Anna MCF:EX
Subject: FW: URGENT
Importance: High

Hi Joanne,
Can you please work with Anna to verify the numbers below? I've attached the follow-up email from Anne which Aleks references in her note.
Teresa

From: Stevanovic, Aleksandra MCF:EX
Sent: Monday, January 29, 2018 11:07 AM
To: Butler, Teresa MCF:EX
Subject: FW: URGENT

Hi Teresa – I worked on an urgent request for Christine this AM and forwarded her the table below.
s.13

s.13 Can you have someone go over the numbers and see if they are correct? I did this in hurry. Happy to discuss if they have questions. s.13
s.13 will forward you Anne's note. Thanks

s.13

Page 067 to/à Page 068

Withheld pursuant to/removed as

s.13;s.17

From: [Butler, Teresa MCF:EX](#)
To: [Amit, Dotan MCF:EX](#); [Brown, Jasmin MCF:EX](#); [Daien, Sari MCF:EX](#); [Davidson, Leah MCF:EX](#); [Gilmour, Michelle MCF:EX](#); [Kenny, Alison MCF:EX](#); [Murrell, Joanne MCF:EX](#); [Timmis, Anna MCF:EX](#)
Subject: FW: CC spending
Date: Wednesday, February 14, 2018 4:28:47 PM
Attachments: [CC and ELCC-support for Topic Boxes.xlsx](#)

This is a great resource for all of us.

Teresa

From: Massey, Christine MCF:EX
Sent: Wednesday, February 14, 2018 3:36 PM
To: Stevanovic, Aleksandra MCF:EX; Butler, Teresa MCF:EX; Murrell, Joanne MCF:EX
Subject: FW: CC spending
Fyi – I thought that this was a handy one-page reference.

From: Jones, Kathy G MCF:EX
Sent: Wednesday, February 14, 2018 12:43 PM
To: Massey, Christine MCF:EX; Jess, Katherine A MCF:EX
Subject: RE: CC spending
Here you are

From: Massey, Christine MCF:EX
Sent: Wednesday, February 14, 2018 12:27 PM
To: Jess, Katherine A MCF:EX; Jones, Kathy G MCF:EX
Subject: CC spending

Katherine/Kathy – yesterday, in the briefing binder, there was a one page summary **s.13,s.17**
s.13,s.17

would love to have that handy reference! Can you please send me an e-copy? Thanks.
cm

Page 070 to/à Page 071

Withheld pursuant to/removed as

s.13;s.17

From: [Butler, Teresa MCF:EX](#)
To: [Stevanovic, Aleksandra MCF:EX](#)
Cc: [Amit, Dotan MCF:EX](#); [Brown, Jasmin MCF:EX](#); [Daien, Sari MCF:EX](#); [Davidson, Leah MCF:EX](#); [Gilmour, Michelle MCF:EX](#); [Kenny, Alison MCF:EX](#); [Murrell, Joanne MCF:EX](#); [Timmis, Anna MCF:EX](#)
Subject: Q/As and FAQs for Budget
Date: Monday, February 19, 2018 9:26:35 AM
Attachments: [QA Budget 2018 Child Care dr 8 op edits.docx](#)
[Stakeholder FAQ QA DRAFT 4 ops edts cm.docx](#)
[Stakeholder List Budget 2018 v5.xlsx](#)

Hi Aleks (and team),

For everyone's reference - I've attached the latest versions of the Budget Q/As document (for the MO), and the Stakeholder FAQs (to be sent to stakeholders tomorrow), and the updated list of stakeholders to receive the FAQs. Joanne – could you please save these in the appropriate folder on the LAN?

Please note, for the FAQs document:

s.13

Aleks – please let me know if you would like the team to do some online searches for the missing email contacts in the stakeholder list.

Respectfully,

Teresa Butler, B.Ed, MPA

Director, Child Care Policy

Child Care Policy Team

Early Years and Inclusion Division

Ministry of Children & Family Development

Tel: (778) 698-9796

Acknowledging the Lekwungen People, traditional keepers of this land

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Withheld pursuant to/removed as

s.13

Stakeholder Organization	Primary Contact	Title	Phone	E-mail
Aboriginal Head Start Association of BC	Joan Gignac	Executive Director	(250) 858-4543	executivedirector@ahsabc.com
Aboriginal Mother Centre Society	Laura McDiarmid			
Adoptive Families Association of BC	Karen Maderos			
Alliance for Professionals Serving Young Parents				
Aboriginal Supported Child Development (ASCD)	Diana Elliott Nadine Gagne-L'Hirondelle	Provincial ADIP Advisor Provincial ASCD Advisor	250-388-5593 ext 218	advisor@aidp.bc.ca advisor.ascdp@bcaafc.com
ASCD Regional Advisors	Kim Chernenkoff Tanya Brown Natasha Jones Rona Sterling-Collins Colleen Corder	North Vancouver Fraser Interior Vancouver Island		kchernenkoff@pgnfc.com tanya_brown@squamish.net natasha.jones@rafca.org www.ronasterlingconsulting.com colleen.c@vnfc.ca
BC Aboriginal Child Care Society	Karen Isaac	Executive Director	604-913-9128 ext. 222	karen@acc-society.bc.ca
BC Assembly of First Nations				
BC Association of Aboriginal Friendship Centres	Leslie Varley	Executive Director	250-388-5522 ext 202	lvarley@bcaafc.com
BC Association of School Board Officials	Patti Dundas	President		president@bcasbo.ca
BC Association of Social Workers - Vancouver Island Branch				
BC Business Council	Greg D'Avignon	President and CEO	604-684-3384	greg.davignon@bcbc.com
BC Chamber of Commerce	Val Litwin	President and CEO	604.638.8110	vlitwin@bccchamber.org
BC Colleges	Colin Ewart	President		
BC Confederation of Parent Advisory Councils	Jen Mezei	President		?
BC Council for Families	Joel Kaplan	Executive Director		
BC Family Child Care Association	Carmen Barclay	Chair	(604) 590-1497	office@bcfcca.ca
BC Federation of Foster Parent Associations	Jayne Wilson	Executive Director		
BC Federation of Francophone Parents	Marie-Pierre Lavoie	Présidente		maasselin@fpfcb.bc.ca
BC Federation of Labour	Irene Lanzinger	President		bcfed@bcfed.ca
BC Principals/Vice-Principals Association	Kevin Reimer	President		kreimer@bcppva.bc.ca
BC School Superintendents Association	Tom Longridge	President		tom.longridge@sd72.bc.ca
BC School Trustees Association	Gordon Swan	President		gswan@bcsta.org
BC Society of Transition Houses	Joanne Baker	Executive Director		
BC Teachers' Federation	Glen Hansman	President		presidentsoffice@bctf.ca
BCACDI	Jason Gordon	BCACDI Provincial Advocate	250.212.0305	jason@bcacdi.org
BCGEU	Stephanie Smith	President and CEO	(604) 291-9611	president@bcgeu.ca
Boys and Girls Club of South Coast BC	Carolyn Tuckwell	President & CEO		
Boys and Girls Club of South Coast BC	Rick Jeffery	Board Chair		
Burnaby Neighbourhood House				
Canadian Centre for Policy Alternatives	Seth Klien	Director		ccpabc@policyalternatives.ca
Canadian Centre for Policy Alternatives	Ilgika Ivanova	Senior Economist		
Canadian Union of Public Employees	Paul Faoro	President		pfaoro@cupe.bc.ca
Esquimalt First Nation	Chief Andy Thomas			
Chief Nathan Mathew				
Chief Medical Health Officers	Richard Stanwick	VIHA Chief Medical Health Officer		Adam.calvert@northernhealth.ca
Chief Medical Health Officers	Victoria Lee	Fraser Health Chief Medical Health Officer		Victoria.lee@fraserhealth.ca
Chief Medical Health Officers	Patty Daly	Vancouver Coastal Health Chief Medical Health Officer		Patty.daly@vch.ca
Chief Medical Health Officers	Trevor Corneil	Interior Health Chief Medical Health Officer		Trevor.corneil@interiorhealth.ca
Chief Medical Health Officers	Sandra Allison	Northern Health Chief Medical health Officer		Sandra.allison@northernhealth.ca
Chief Wayne Christian				
Child Abuse Prevention & Counselling Society of Greater Victoria				
Child Care Resource and Referral Programs (CCRRs)	Catherine Carter Clark - Van. Island Mary Walters - Interior Sue Irwin - Vancouver Coastal Shannon Cote - North Shelley Hayes - Fraser	Regional Representatives and one Provincial Representative at BCACCS	(250) 746-4135 ext. 237 (250) 352-0407 (604) 985-7138 ext. 108 (250) 847-8824 (604) 847-2241 (604) 913-9128	ccarterclark@clementscentre.org maryw@kootenaykids.ca sue.irwin@nscr.bc.ca smicrr.manager@telus.net brownc@comserv.bc.ca
City of Delta	Lois Jackson	Mayor		
City of North Vancouver	Heather Evans	Community Planner		hevans@cnv.org
City of Richmond	Malcolm Brodie	Mayor		
City of Vancouver	Gregor Robertson	Mayor		
City of Victoria	Ula Helps	Mayor		
Coalition of Child Care Advocates of BC	Susan Harney	Board Member	(604) 515-5439	info@cccabc.bc.ca

Community Facilitators Program, University of Victoria	Dr. Denise Hodgins Dr. Veronica Pacini-Ketchabaw		(250) 721-6478 campus local: 6478	dhodgins@uvic.ca s 22
Community Social Services Employers' Association of BC	Gentil Mateus			
Credit Union of BC				
District of North Vancouver	Christina Rucci	Community Planner		Cristina_Rucci@dnv.org
District of West Vancouver	Laure Lee Kent			llkent@westcancouver.ca
Early Childhood Education Articulation Committee	Taya Whitehead Kathleen Kummer	Co-Chairs	(250) 365-1271	TWhitehead@selkirk.ca kkummer@capilano.ca
Early Childhood Educators of BC (ECEBC)	Emily Mlieczko	Executive Director	(604) 709-6063	Executive.Director@ecebc.ca
Ending Violence BC				
Family Services of Greater Vancouver	Karin Kirkpatrick	CEO		
Family Support Institute of BC	Angela Clancy	Executive Director	604-540-8374 ext. 524	aclancy@fslbc.com
Federation of Aboriginal Foster Parents	Faye Poirer	President		
Federation of Community Social Services of BC	Richard FitzZaland	Executive Director	(250) 480-7387	rick@fcssbc.ca
Federation of Independent School Associations BC	Doug Lauson	President		s 22
First Call - BC Child and Youth Advocacy Coalition	Adrienne Montani	Provincial Coordinator	604-877-4932	adrienne@firstcallbc.org
First Nations Education	Tyrone McNeil	President		tyrone@fnesc.ca
First Nations Health Authority	Sonia Isaac-Mann Michelle DeGroot	Vice President, Programs, Services, Research & Knowledge Exchange Executive Director, Programs and Community Wellness Services	(604) 693-6707 (604) 693-6747	Michelle.degroot@fnha.ca sonia.isaacmann@fnha.ca
First Nations Health Council	Grand Chief Doug Kelly Matthew Kinch Cheryl Casimer	Chair Secretariat Political Executive First Nations Summit	(604) 693-6500	amber.oates@fnha.ca
First Nations Leadership Council	Grand Chief Edward John			cbraker@fns.bc.ca copyr.edjohn@fns.bc.ca
Fraser Valley Child Development Centre	Shairose Jinnah	Director of Counselling		
Generation Squeeze	Dr. Paul Kershaw			
Grand Chief Doug Kelly				
Grand Chief Ed John				
Health Sciences Association of BC	Val Avery	President		
Healthy Child Development Alliance	Maureen O'Donnell	Executive Director	(604) 877-6410	chbcadmin@cw.bc.ca
Hulitani Family and Community Services Society			(250) 384-9466	
Human Early Learning Partnership (HELP)	Dr. Kimberly Schonert-Reichl	Director	604-822-2215	kimberly.schonert-reichl@ubc.ca
Human Services, Deans & Directors Committee	Aruna Gore Elizabeth Barbeau	Co-Chairs		agore@nvit.bc.ca ; barbeau@douglascollege.ca
Ignite Your Spirit				
Inclusion BC	Faith Bondnar	Executive Director	604-777-9100	fbondnar@inclusionbc.org
Jewish Community Centre	Michael Gardiner		778-836-2108	
Kidz Co. Learning Centre			(250) 746-4020	
Living Wage Coalition	Deanna Ogle			info@livingwageforfamilies.ca
Lower Mainland Purpose Society	Dawn Embree	Executive Director		
Metis Commission				
Metis Nation BC	Clara Morin-Dal Col	President		cmorin-dalcol@mnbc.ca
Ministers' Advisory Committee of Aboriginal Women (Min. of Indigenous Relations)	Chastity Davis	Chair		chastityontheweb@gmail.com
MOSAIC	Eyob Naizghi	Executive Director	604-254-9626	info@mosaicbc.org
North Shore Community Resources	Murray Mollard	Executive Director		Murray.mollard@nscr.bc.ca
North Shore Neighbourhood House	Lisa Hubbard	Executive Director		LHubbard@nsnh.bc.ca
North Shore Neighbourhood House	Kirsten Forestell	Coordinator, Supported Child Development Program	604-998-0131	Kirsten.Forestell@nsscdp.com
New Relationship Trust	Matthew Cook Cortis	Senior Project Officer	P: 604-925-3338	mcookcortis@nrtf.ca
Pacific Community Resources Society				
Parent Support Services Society of BC	Carol Madsen	Executive Director		
Poverty Reduction Coalition	Trish Garner	Community Organizer	604-877-4553	
Provincial Child Care Council (PCCC)	Wayne Robertson	Chair	(604) 688-2337 (w)	WRobertson@lawfoundationbc.org
Provincial Child Care Council (PCCC)	Kim Adamson	Member		kim.adamson@qyymca.ca
Provincial Child Care Council (PCCC)	Natacha Beim	Member		natacha@ccfa.ca
Provincial Child Care Council (PCCC)	Diane Bellesen	Member		s 22
Provincial Child Care Council (PCCC)	Gail Brown	Member		Groo.brown@gmail.com
Provincial Child Care Council (PCCC)	Debra Bryant	Member		dbryant@anbc.org
Provincial Child Care Council (PCCC)	Melissa Burke	Member		Melissa@kidzcompany.ca
Provincial Child Care Council (PCCC)	Rita Leah Chudnovsky	Member		s 22
Provincial Child Care Council (PCCC)	Kevin Campbell	Member		kcampbell@haywood.com
Provincial Child Care Council (PCCC)	Anne Cooper	Member		azcooper@mac.com
Provincial Child Care Council (PCCC)	Andrea Leslie Duncan	Member		andrea.duncan@bcgov.ca
Provincial Child Care Council (PCCC)	Nancy Gale	Member		ngale@cccdca.org

Provincial Child Care Council (PCCC)	Daljit Gill-Badesha	Member		dgill-badesha@surrey.ca
Provincial Child Care Council (PCCC)	Charlene Gray	Member		admin@cycdc.com
Provincial Child Care Council (PCCC)	Roxanne Harris	Member		roxanneh@snuneymuw.ca
Provincial Child Care Council (PCCC)	Laura Lee Kent	Member		lkent@westvancouver.ca
Provincial Child Care Council (PCCC)	Rena Laberge	Member		s.22
Provincial Child Care Council (PCCC)	Angela Maitland	Member		ece.coordinator@haisla.ca
Provincial Child Care Council (PCCC)	Sandra Menzer	Member		s.22
Provincial Child Care Council (PCCC)	Charles Schneider	Member		
Provincial Child Care Council (PCCC)	Margaret Warcup	Member		
Provincial Health Officer	Bonnie Henry	Provincial Health Officer		Bonnie.henry@gov.bc.ca
Provincial Office for Aboriginal Infant Development and Aboriginal Supported Child Development Programs	Diana Elliott	Provincial ADIP Advisor	250-388-5593 ext 218	advisor@aidp.bc.ca
Public Health Agency Canada	Nadine Gagne-L'Hirondelle	Provincial ASCD Advisor		advisor.ascdp@bcaafc.com
Purpose Society	Michael Spowart	Regional Director, Western Region	(604) 666-7128	michael.spowart@phac-aspc.gc.ca
RB Kids Child Care Programs				
Richmond Society for Community Living	Lucia Rincon	SCD Consultant	604-279-7011	
Reach Child and Youth Development Society	Renie D'Aquila	Executive Director		renied@reachchild.org
Regional Managers of Licensing	Shelley McClure	VIHA Regional Manager of Licensing		Shelley.mcclure@viha.ca
Regional Managers of Licensing	Paul Markey	Vancouver Coastal Health Manager of Licensing		Paul.markey@vch.ca
Regional Managers of Licensing	Annette Dellinger	Fraser Health Authority Manager of Licensing		Annette.dellinger@fraserhealth.ca
Regional Managers of Licensing	Gretchen Rondestvedt	Interior Health Authority Manager of Licensing		Gretchen.Rondestvedt@interiorhealth.ca
Regional Managers of Licensing	Adam Calvert	Northern Health Authority Manager of Licensing		Adam.calvert@northernhealth.ca
Representative for Children and Youth	Bernard Richard	Representative for Children & youth		
SCD Regional Advisors	Juanita Hagman Jeanine McDonald Kiran Sidhu Wendy Kenward Kathy Cruikshank	North Vancouver Fraser Interior Vancouver Island		juanita.hagman@trcl.ca jmcdonald@kindsight.org ksidhu@fvdc.org wkenward@pdcrs.com s.22
School Age Child Care Assoc of BC	Tyler Summers	Past President	(604) 709-5661	info@saccabc.org
Single Mothers Alliance			604-684-8772	
SFU Childcare Society	Pat Frouws	Executive Director		
SOS Children's Village	Douglas Dunn	Executive Director		
South Island Wellness Society	Bruce Underwood	President		
SUCCESS	Queenie Choo	Chief Executive Officer	604-684-1628	info@success.bc.ca
Success By Six (UWLM)		Provincial Manager	(604) 268-1300 Ext. 2257	
Social Planning and Research Council of British Columbia (SPARC BC)	Scott Graham	Manager, Research & Consulting		sgraham@sparc.bc.ca
Tsilhqot'in National Government (TNG) Leadership Table				
UBC Child Care Services				
UBCM	Marie Crawford	Associate Executive Director	(604) 270-8226 ext. 104	mcrawford@ubcm.ca
United Way of the Lower Mainland	Michael McKnight	Executive Director		michaelm@uwlm.ca
United Way of the Lower Mainland	Nicola Hill	Labour Director		
VanCity	Tamara Vrooman	CEO	604.877.7666	tamara_vrooman@vancity.com
Vancouver Island University	Ocean Kneeland Danielle Alphonse	Aboriginal Chair of Early Childhood Development / Instructor of ECEC		
Vancouver Joint Child Care Council	Andrea Reimer Sharon Gregson	Co -Chairs		dirreimer@vancouver.ca , cnhasgregson@cnh.bc.ca
Vancouver Reggio Consortium Society				
Victoria Care Resources and Referral				
Village of Fruitvale	Patricia Cecchini	Mayor		
Village of New Denver	Ann Bunka	Mayor		
Wee Care	Dave Leich			
West Coast LEAF	Kasari Govender	Executive Director	604.684.8772	info@westcoastleaf.org
West Coast Child Care Resource Centre	Pam Preston	Executive Director		
YWCA of Metro Vancouver	Janet Austin	CEO		
Robert Lee YMCA				

Page 110 to/à Page 119

Withheld pursuant to/removed as

s.13

From: [Butler, Teresa MCF:EX](#)
To: [Stevanovic, Aleksandra MCF:EX](#); [Murrell, Joanne MCF:EX](#); [Jones, Kathy G MCF:EX](#)
Subject: RE: Budget lock-up documents
Date: Monday, February 19, 2018 1:59:45 PM
Attachments: [Early Childhood Education \(ECE\) Workforce Development Strategy_TB Edits.docx](#)
[CC Plan Affordability_TB Edits.docx](#)
[CC Plan Accessibility_TB Edits.docx](#)
[BC Child Care Plan - Quality_TB Edits.docx](#)

Hi Aleks,
s.13

Please let me know if you require anything further.

Respectfully,

Teresa

From: Stevanovic, Aleksandra MCF:EX
Sent: Monday, February 19, 2018 12:16 PM
To: Butler, Teresa MCF:EX; Murrell, Joanne MCF:EX; Jones, Kathy G MCF:EX
Subject: FW: Budget lock-up documents
Importance: High

Hi – I created these based on our estimate notes. Christine is printing them for tomorrow. Can one of you pls take a quick look at the numbers (financial and statistics); just to make sure all is fine?

They may be distributed tomorrow to the stakeholders.

Thanks,

Aleks

Page 121 to/à Page 130

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s.13

From: [Butler, Teresa MCF:EX](#)
To: [Massey, Christine MCF:EX](#); [Barry, Jonathan MCF:EX](#); [Stevanovic, Aleksandra MCF:EX](#)
Subject: RE: Child Care Spaces
Date: Friday, February 2, 2018 10:23:39 AM

Hi Christine,

Please see below for the updated table. I've added some footnotes **s.13,s.17**
s.13,s.17

Please let me know if you have any questions.

Respectfully,

Teresa

From: Massey, Christine MCF:EX
Sent: Thursday, February 1, 2018 12:42 PM
To: Barry, Jonathan MCF:EX; Stevanovic, Aleksandra MCF:EX
Cc: Butler, Teresa MCF:EX
Subject: RE: Child Care Spaces
GREat. Please send me an updated table.

From: Barry, Jonathan MCF:EX
Sent: Thursday, February 1, 2018 12:36 PM
To: Stevanovic, Aleksandra MCF:EX; Massey, Christine MCF:EX
Cc: Butler, Teresa MCF:EX
Subject: RE: Child Care Spaces
s.13

From: Barry, Jonathan MCF:EX
Sent: Thursday, February 1, 2018 9:48 AM
To: Stevanovic, Aleksandra MCF:EX; Massey, Christine MCF:EX
Cc: Butler, Teresa MCF:EX
Subject: RE: Child Care Spaces
I've inserted some comments into the document and have a question into Anne W **s.13**
s.13

From: Stevanovic, Aleksandra MCF:EX
Sent: Wednesday, January 31, 2018 4:05 PM
To: Massey, Christine MCF:EX
Cc: Butler, Teresa MCF:EX; Barry, Jonathan MCF:EX
Subject: RE: Child Care Spaces

s.13

From: Massey, Christine MCF:EX
Sent: Wednesday, January 31, 2018 4:00 PM
To: Stevanovic, Aleksandra MCF:EX
Cc: Butler, Teresa MCF:EX; Barry, Jonathan MCF:EX
Subject: RE: Child Care Spaces

Thanks. s.13

s.13

cm

From: Stevanovic, Aleksandra MCF:EX
Sent: Wednesday, January 31, 2018 2:26 PM
To: Massey, Christine MCF:EX
Cc: Butler, Teresa MCF:EX; Barry, Jonathan MCF:EX
Subject: Child Care Spaces

Hi Christine – attached is the requested document which indicates the number of child care spaces that will become operational in the next three years.

s.13

Let me know if any questions.

Thanks,

Aleks

From: [Butler, Teresa MCF:EX](#)
To: [Lauvaas, Kirsten GCPE:EX](#)
Cc: [Barry, Jonathan MCF:EX](#); [Stevanovic, Aleksandra MCF:EX](#); [Jones, Kathy G MCF:EX](#); [Johnston, Karen GCPE:EX](#); [Yong, Steven MCF:EX](#); [Rees, Catherine J MCF:EX](#); [Ou, Beiyang MCF:EX](#); [Wright, Martin P MCF:EX](#); [Murrell, Joanne MCF:EX](#); [Wetherill, Anne MCF:EX](#)
Subject: RE: FOR REVIEW: QA budget 2018 dr4
Date: Thursday, February 15, 2018 11:41:11 AM
Attachments: [QA budget 2018 dr4 CC Policy Edits.docx](#)

Hi Kirsten,

Sorry for the delay – it's quite a lengthy document. ^{s.13}

s.13

Please let me know if you require anything further.

Respectfully,

Teresa

From: Lauvaas, Kirsten GCPE:EX
Sent: Thursday, February 15, 2018 9:14 AM
To: Butler, Teresa MCF:EX
Cc: Barry, Jonathan MCF:EX; Stevanovic, Aleksandra MCF:EX; Jones, Kathy G MCF:EX; Johnston, Karen GCPE:EX
Subject: Re: FOR REVIEW: QA budget 2018 dr4
Yes - thanks Teresa. Kathy has it too.

Kirsten Lauvaas
250 213-5572
Sent from my iPhone

On Feb 15, 2018, at 9:05 AM, Butler, Teresa MCF:EX <Teresa.Butler@gov.bc.ca> wrote:

Hi Kirsten – Policy will work to get you our edits by 11am this morning. ^{s.13}

s.13

Thanks,

Teresa

From: Lauvaas, Kirsten GCPE:EX
Sent: Wednesday, February 14, 2018 3:47 PM
To: Barry, Jonathan MCF:EX; Stevanovic, Aleksandra MCF:EX; Butler, Teresa MCF:EX; Jones, Kathy G MCF:EX
Cc: Johnston, Karen GCPE:EX
Subject: RE: FOR REVIEW: QA budget 2018 dr4
Hi All – Christine said she'll be able to review the QA over lunch tomorrow. . . . so I'd love to get our edits back by 10:30/11:00 in order to send her a clean copy to review by noon.

Thanks,

Kirsten

From: Lauvaas, Kirsten GCPE:EX
Sent: Wednesday, February 14, 2018 1:21 PM
To: Barry, Jonathan MCF:EX; Stevanovic, Aleksandra MCF:EX; Butler, Teresa MCF:EX; Jones, Kathy G MCF:EX
Cc: Johnston, Karen GCPE:EX

Subject: FOR REVIEW: QA budget 2018 dr4

Hi All,

Here is the giant child-care budget Q&A. I've done my best to fill in as many answers as I can and I've left some comments or blanks where I'll need policy/operations to help. Please take a look and track any edits so we can incorporate those into the next draft. I know you're all smoking busy, but I'd like to get this to MO by EOD tomorrow if at all possible. . . .

Thanks,

Kirsten

Page 135 to/à Page 161

Withheld pursuant to/removed as

s.13

s.13

From: Butler, Teresa MCF:EX

Sent: Tuesday, February 13, 2018 12:04 PM

To: Williams, Dawn HLTH:EX; Bedford, Sue HLTH:EX; Timmis, Anna MCF:EX

Cc: Brown, Jasmin MCF:EX; Murrell, Joanne MCF:EX

Subject: RE: Fact Sheet needed??

Hi Dawn,

Here is what we currently have. The highlighted figures are being/will be confirmed by Finance.

s.13,s.17

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Withheld pursuant to/removed as

s.13;s.17

Thanks,
Teresa

From: Williams, Dawn HLTH:EX
Sent: Tuesday, February 13, 2018 12:01 PM
To: Bedford, Sue HLTH:EX; Butler, Teresa MCF:EX; Timmis, Anna MCF:EX
Cc: Brown, Jasmin MCF:EX; Murrell, Joanne MCF:EX
Subject: RE: FAct Sheet needed??
Importance: High

Hi there, I did not see anything come into my email... can I get info asap as the fact sheet is due Thursday. Thanks!! D

Dawn Williams

Community Care Facility Licensing & Assisted Living Registry

Ministry of Health | Ph: 250 952 1847

[Child Care BC](#)

[Residential Care BC](#)

[Assisted Living BC](#)

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From: Bedford, Sue HLTH:EX
Sent: Friday, February 2, 2018 11:32 AM
To: Butler, Teresa MCF:EX; Timmis, Anna MCF:EX
Cc: Brown, Jasmin MCF:EX; Murrell, Joanne MCF:EX; Williams, Dawn HLTH:EX
Subject: RE: FAct Sheet needed??

Thanks – please copy me s.22

Best regards,

From: Butler, Teresa MCF:EX
Sent: Friday, February 2, 2018 10:21 AM
To: Timmis, Anna MCF:EX
Cc: Brown, Jasmin MCF:EX; Murrell, Joanne MCF:EX; Williams, Dawn HLTH:EX; Bedford, Sue HLTH:EX
Subject: FW: FAct Sheet needed??

Hi Anna,

Can you please send Dawn the requested information re:s.13

s.13

Thanks,
Teresa

From: Williams, Dawn HLTH:EX
Sent: Thursday, February 1, 2018 10:53 AM
To: Butler, Teresa MCF:EX
Subject: RE: FAct Sheet needed??
Thanks Teresa (welcome back).s.13

s.13

Dawn Williams

Community Care Facility Licensing & Assisted Living Registry

Ministry of Health | Ph: 250 952 1847

[Child Care BC](#)

[Residential Care BC](#)

[Assisted Living BC](#)

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From: Butler, Teresa MCF:EX

Sent: Thursday, February 1, 2018 10:39 AM

To: Williams, Dawn HLTH:EX; Barry, Jonathan MCF:EX

Subject: RE: FAct Sheet needed??

Hi Dawn,

s.13

Please let me know if you require information from us s.13

s.13

Respectfully,

Teresa

From: Williams, Dawn HLTH:EX

Sent: Thursday, February 1, 2018 10:32 AM

To: Barry, Jonathan MCF:EX; Butler, Teresa MCF:EX

Subject: FAct Sheet needed??

In the last 2 years we have drafted a fact sheet regarding the work of the office of the early years.

We are wondering if we should be doing one this year – or if there is another fact sheet that may be more applicable s.13

Attached is the fact sheet from last year.

Dawn Williams

Community Care Facility Licensing & Assisted Living Registry

Ministry of Health | Ph: 250 952 1847

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From: [Butler, Teresa MCF:EX](#)
To: [Jones, Kathy G MCF:EX](#)
Cc: [Barry, Jonathan MCF:EX](#); [Davidson, Andy MCF:EX](#); [Wetherill, Anne MCF:EX](#); [Stevanovic, Aleksandra MCF:EX](#); [Murrell, Joanne MCF:EX](#)
Subject: RE: FOR REVIEW: Summary of CC Investments for FY 18-19 (Accessibility Initiatives)
Date: Wednesday, February 21, 2018 3:59:58 PM
Attachments: [Copy of CC and ELCC-support for Topic Boxes.xlsx](#)

Hi everyone,

Further to my note below, I've now had the chance to go through the table below and reconcile it with budget topic box (also attached for those that don't already have this), and made a few corrections (in red) below.

s.13

Thanks,

Teresa

From: Butler, Teresa MCF:EX
Sent: Wednesday, February 14, 2018 9:53 AM
To: Jones, Kathy G MCF:EX
Cc: Barry, Jonathan MCF:EX; Davidson, Andy MCF:EX; Wetherill, Anne MCF:EX; Stevanovic, Aleksandra MCF:EX; Murrell, Joanne MCF:EX
Subject: FOR REVIEW: Summary of CC Investments for FY 18-19 (Accessibility Initiatives)
Importance: High

Hi Kathy,

Could you please review the table below, which outlines my understanding of the various [Accessibility](#) investments/initiatives for fiscal 2018/19, and let me know if this is accurate from your perspective? Jon, Aleks, Andy and I met yesterday afternoon to review/discuss, and wanted to ensure there is nothing missing or inaccurate.

s.13,s.17

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s.13;s.17

Thanks very much.

Teresa Butler, B.Ed, MPA

Director, Child Care Policy

Child Care Policy Team

Policy and Provincial Services Division

Ministry of Children & Family Development

Tel: (778) 698-9796

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s.13;s.17

From: [Butler, Teresa MCF:EX](#)
To: [Murrell, Joanne MCF:EX](#)
Cc: [Daïen, Sari MCF:EX](#); [Gilmour, Michelle MCF:EX](#); [Davidson, Leah MCF:EX](#); [Kenny, Alison MCF:EX](#); [Stevanovic, Aleksandra MCF:EX](#)
Subject: RE: Q & As
Date: Wednesday, January 24, 2018 3:42:01 PM
Attachments: [QA budget 2018_TB Edits.docx](#)

Hi Joanne & Sari,

Thanks very much for this. I've reviewed and attempted to answer the remaining unanswered questions as well as make some revisions based on my understanding (new version attached). Can you please review, and also make sure Anne and HLTH (Dawn or Sue) have the chance to review their pieces?

s.13

Respectfully,

Teresa

From: Murrell, Joanne MCF:EX
Sent: Tuesday, January 23, 2018 9:52 PM
To: Butler, Teresa MCF:EX
Cc: Daïen, Sari MCF:EX
Subject: Q & As

Teresa,

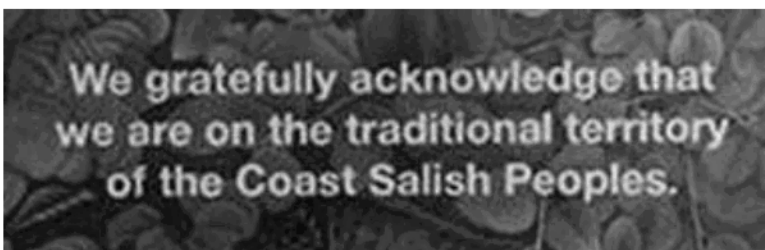
As requested, please see the draft Q & As with edits. Thanks to Tracy and Sari for kickstarting this work.

s.13

Joanne

Joanne Murrell

Manager, Child Care Policy | Ministry of Children and Family Development
778-698-5604
(Cell) 250-213-8724



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From: [Stevanovic, Aleksandra MCF:EX](#)
To: [Butler, Teresa MCF:EX](#); [Murrell, Joanne MCF:EX](#); [Jones, Kathy G MCF:EX](#)
Subject: FW: Budget lock-up documents
Date: Monday, February 19, 2018 12:16:03 PM
Attachments: [BC Child Care Plan - Quality.docx](#)
[CC Plan Accessibility.docx](#)
[CC Plan Affordability.docx](#)
[Early Childhood Education \(ECE\) Workforce Development Strategy.docx](#)
Importance: High

Hi – I created these based on our estimate notes. Christine is printing them for tomorrow. Can one of you pls take a quick look at the numbers (financial and statistics); just to make sure all is fine? They may be distributed tomorrow to the stakeholders.

Thanks,

Aleks

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s.13

From: [Wetherill, Anne MCF:EX](#)
To: [Stevanovic, Aleksandra MCF:EX](#)
Cc: [Butler, Teresa MCF:EX](#); [Ou, Beiyan MCF:EX](#); [Yong, Steven MCF:EX](#); [Davidson, Leah MCF:EX](#); [Murrell, Joanne MCF:EX](#); [Wright, Martin P MCF:EX](#); [Rees, Catherine J MCF:EX](#); [Barry, Jonathan MCF:EX](#)
Subject: Re: CCWG Speaking Notes
Date: Wednesday, February 7, 2018 9:40:46 AM

Hi Aleks

about to read ur doc...

s.12,s.13

Will response asap thx

On Feb 7, 2018, at 9:34 AM, Stevanovic, Aleksandra MCF:EX
<Aleksandra.Stevanovic@gov.bc.ca> wrote:

Thank you all, and thanks Teresa for compiling the responses, very helpful.

From: Butler, Teresa MCF:EX
Sent: Wednesday, February 7, 2018 9:14 AM
To: Ou, Beiyan MCF:EX; Yong, Steven MCF:EX
Cc: Stevanovic, Aleksandra MCF:EX; Davidson, Leah MCF:EX; Murrell, Joanne MCF:EX; Wright, Martin P MCF:EX; Rees, Catherine J MCF:EX; Wetherill, Anne MCF:EX
Subject: RE: CCWG Speaking Notes

Thanks Beiyan,

Aleks – I've gathered the various responses into a single document (see attached).

Please let us know if you require anything further.

Respectfully,

Teresa

s.12,s.13

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s.12;s.13

To: Butler, Teresa MCF:EX; Ou, Beiyan MCF:EX

Cc: Stevanovic, Aleksandra MCF:EX; Davidson, Leah MCF:EX; Murrell, Joanne MCF:EX; Wright, Martin

P MCF:EX; Rees, Catherine J MCF:EX

Subject: RE: CCWG Speaking Notes

Hi Teresa,

s.12,s.13

Regards,

Steve

Steven Yong

Manager, Forecasting & Modelling

Modelling, Analysis & Information Management

Ministry of Children and Family Development

p: (778) 698-5100 *New Number

f: (250) 387-7618

From: Butler, Teresa MCF:EX
Sent: Monday, February 5, 2018 10:00 AM
To: Yong, Steven MCF:EX; Ou, Beiyan MCF:EX
Cc: Stevanovic, Aleksandra MCF:EX; Davidson, Leah MCF:EX; Murrell, Joanne MCF:EX
Subject: FW: CCWG Speaking Notes
Importance: High

Hi Steve and Beiyan,

Please see below for a request from Christine for some background information to support the upcoming briefing this Wednesday with the CCWG **s.12,s.13**. Are you able to collect the requested information and send to Aleks and I by EOD tomorrow (Tues)?
s.12,s.13

Respectfully,

Teresa

From: Massey, Christine MCF:EX
Sent: Monday, February 5, 2018 6:51 AM
To: Stevanovic, Aleksandra MCF:EX
Cc: Butler, Teresa MCF:EX
Subject: RE: CCWG Speaking Notes

Aleks/Teresa - Thank you. I made some edits to the speaking notes (but forgot to turn on "track changes" – sorry). Would one of you mind having one last look to ensure that I didn't wind up making anything inaccurate? It would be great if we could send to the MOs by end of day.

Also, for CCWG on Weds afternoon, it would be great if we could have the following additional info on hand:

s.12,s.13

Finally, Aleks, are you coming to CCWG? If it's not in your calendar, Kim can get you on the attendee list.

From: Stevanovic, Aleksandra MCF:EX
Sent: Friday, February 2, 2018 12:26 PM
To: Massey, Christine MCF:EX
Cc: Butler, Teresa MCF:EX
Subject: CCWG Speaking Notes

Hi Christine – attached are the speaking notes for your review.

Thanks,

Aleks

Regards,

Aleksandra Stevanovic

Executive Director I Children and Youth with Special Needs,
Autism and Early Years Policy
Policy and Provincial Services Division
Ministry of Children and Family Development

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Tel: (778) 698-7361 Fax: (250) 356-0399

From: Timmis, Anna MCF:EX
To: [Murrell, Joanne MCF:EX](#)
Subject: RE: Fast turnaround - Accessibility
Date: Monday, February 5, 2018 2:42:42 PM
Attachments: [Accessibility Communications.docx](#)

Hi Joanne,
Here it is! s.13

s.13

Thanks,
Anna

From: Murrell, Joanne MCF:EX
Sent: Monday, February 5, 2018 2:09 PM
To: Timmis, Anna MCF:EX
Subject: Fast turnaround - Accessibility

Can you please review against the most recent estimates note.
Remember this is for public, so needs to be easy and simple to read.

s.13

I know this is a crazy timeline, but could you do so by 2:45pm?
Thanks in advance
Joanne

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s.13

From: [Stevanovic, Aleksandra MCF:EX](#)
To: [Murrell, Joanne MCF:EX](#)
Cc: [Butler, Teresa MCF:EX](#)
Subject: RE: MCFD_10aDay Policy Briefing Comparison_February 02_2018
Date: Monday, February 19, 2018 6:12:48 PM
Attachments: [MCFD_10aDay Policy Briefing Comparison February 19 2018.docx](#)

Thanks Joanne. **s.13,s.17**
s.13,s.17

From: Murrell, Joanne MCF:EX
Sent: Monday, February 19, 2018 5:18 PM
To: Stevanovic, Aleksandra MCF:EX
Cc: Butler, Teresa MCF:EX
Subject: MCFD_10aDay Policy Briefing Comparison_February 02_2018
As requested

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s.13;s.17

From: [Stevanovic, Aleksandra MCF:EX](#)
To: [Butler, Teresa MCF:EX](#)
Cc: [Timmis, Anna MCF:EX](#); [Murrell, Joanne MCF:EX](#)
Subject: RE: question
Date: Monday, January 29, 2018 12:56:50 PM

Thank you

From: Butler, Teresa MCF:EX
Sent: Thursday, January 25, 2018 4:31 PM
To: Stevanovic, Aleksandra MCF:EX
Cc: Timmis, Anna MCF:EX; Murrell, Joanne MCF:EX
Subject: RE: question

Hi Aleks,

Anna looked into this today, and confirmed that over the past 10 years, there hasn't been a B.C. investment in the creation of spaces of this size/scope. With regard to other P/T's, there have been similar (or higher) investments in space creation (e.g. Ontario is investing up to \$1.6b in new capital funding over 5 years to create 45,000 new licensed CC spaces in 2018).

Thank you Anna for looking into this.

Please let us know if you require anything further.

Respectfully,

Teresa

From: Stevanovic, Aleksandra MCF:EX
Sent: Wednesday, January 24, 2018 4:17 PM
To: Butler, Teresa MCF:EX
Subject: question
Importance: High

Hi Teresa – Christine needs this for communication purposes: Can someone check as to how our investment in 22,000 spaces compares to other provinces? Is it the biggest in BC history? In Canadian history? The last 10 years? Thanks.

Can someone do a quick search tomorrow?

Thanks

Regards,

Aleksandra Stevanovic

Executive Director | Children and Youth with Special Needs,
Autism and Early Years Policy
Policy and Provincial Services Division
Ministry of Children and Family Development

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From: Timmis, Anna MCF:EX
To: [Butler, Teresa MCF:EX](#)
Cc: [Murrell, Joanne MCF:EX](#); [Daien, Sari MCF:EX](#)
Subject: RE: Space Creation Fact Sheet
Date: Friday, February 2, 2018 4:12:28 PM

Hi Teresa,

Just to follow-up I will leave the fact sheet with you for your review/edits and then can send it off to Sue and Dawn next week.

Hope you have a nice weekend!

Anna

From: Timmis, Anna MCF:EX
Sent: Friday, February 2, 2018 2:47 PM
To: Butler, Teresa MCF:EX
Cc: Murrell, Joanne MCF:EX; Daien, Sari MCF:EX
Subject: Space Creation Fact Sheet
Importance: High

Hi Teresa,

Here is the space creation fact sheet that Sari and I worked on. Just thought I would send it to you and Joanne if you would like to review it or would you like me to send it to Dawn and Sue right away?

Thanks!

Anna Timmis

Policy Analyst, Child Care Policy
Ministry of Children and Family Development
525 Superior Street
778-698-8392

From: Timmis, Anna MCF:EX
To: [Murrell, Joanne MCF:EX](#)
Subject: RE: UBCM note
Date: Monday, February 26, 2018 9:46:24 AM
Attachments: [236253 DN - ELCC Space Creation InitiativeV2.docx](#)
[Scan_20180226.pdf](#)

Hi Joanne,

Here is the DN along with the scanned version with my notes. Thanks again I really appreciate it.

Best,

Anna

From: Murrell, Joanne MCF:EX
Sent: Monday, February 26, 2018 9:36 AM
To: Timmis, Anna MCF:EX
Subject: UBCM note

can you send me the UBCM note, I can take that on - it'll save us meeting today, and takes one thing of your plate. I would appreciate your notes.

Thanks

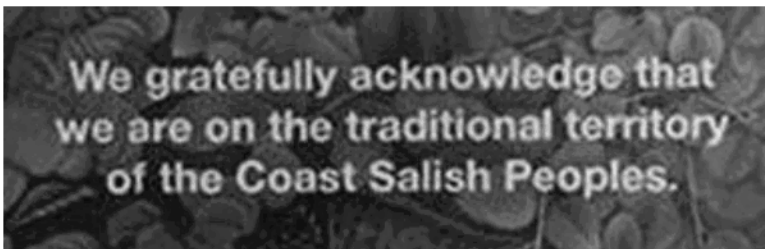
Joanne

Joanne Murrell

Manager, Child Care Policy | Ministry of Children and Family Development

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(Cell) 250-213-8724



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From: Timmis, Anna MCF:EX
To: [Butler, Teresa MCF:EX](#)
Cc: [Murrell, Joanne MCF:EX](#); [Daien, Sari MCF:EX](#)
Subject: Space Creation Fact Sheet
Date: Friday, February 2, 2018 2:46:44 PM
Attachments: [Space Creation Fact Sheet.docx](#)
Importance: High

Hi Teresa,

Here is the space creation fact sheet that Sari and I worked on. Just thought I would send it to you and Joanne if you would like to review it or would you like me to send it to Dawn and Sue right away?

Thanks!

Anna Timmis

Policy Analyst, Child Care Policy
Ministry of Children and Family Development
525 Superior Street
778-698-8392

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s.13

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s.13;s.17

From: [Butler, Teresa MCF:EX](#)
To: [Timmis, Anna MCF:EX](#); [Daien, Sari MCF:EX](#); [Brown, Jasmin MCF:EX](#); [Gilmour, Michelle MCF:EX](#)
Cc: [Murrell, Joanne MCF:EX](#)
Subject: FW: fyi - caucus presentation
Date: Monday, February 5, 2018 10:10:31 AM
Attachments: [CaucuspresFeb4_2018.pptx](#)
[Copy of 2018 Child Care Topic Box s.13](#)
[Child Topic Box for Budget 2018 FINAL5.docx](#)

Reference materials to use when preparing/finalizing the estimates notes. Please treat as confidential and don't distribute, but a good source of information for numbers.

s.13

Thanks,

Teresa

From: Massey, Christine MCF:EX
Sent: Sunday, February 4, 2018 2:00 PM
To: Stevanovic, Aleksandra MCF:EX; Butler, Teresa MCF:EX
Subject: fyi - caucus presentation

FYI – caucus presentation that Minister Chen will give today. s.13

Christine Massey, Assistant Deputy Minister
Policy & Provincial Services, Ministry of Children & Family Development
Desk: 778-698-7121 Mobile: 250-415-0590

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s.12;s.13;s.17

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