

Major Mine Permitting Office

Project Charter

Brucejack Mine Project

PURPOSE

The purpose of this project is to coordinate the authorization and consultation processes for the Brucejack Mine project through a *One Project, One Process* (1P1P) approach, ensuring that the Natural Resource Sector is coordinated in advancing the project to efficient, timely and durable decisions (“the Project”).

The Major Mine Permitting Office within the Ministry of Energy and Mines is responsible for ensuring that the Project is implemented according to agreed upon timelines and will be overseen by the ADM Major Mine Project Board (“the Project Board”).

BACKGROUND

Pretium Resources Inc. (“the Proponent”) proposes to develop an underground gold/silver mine with a throughput of approximately 2,700 tonnes per day. The Brucejack Mine is expected to support more than 500 jobs during a 1-2 year construction period and more than 300 jobs over a minimum 16 year mine life. The Brucejack property is located 65km NW of Stewart and 21km SE of the closed Eskay Creek Mine (see Appendix 1).

The Project lies within the asserted traditional territory of the Skii km Lax Ha and the Tahltan First Nation; as well as the Nass Area, as defined under the Nisga’a Final Agreement (NFA).

The Project was subjected to both a provincial and federal Environmental Assessment (EA), which were coordinated. On March 26, 2015 Minister of Environment and the Minister of Energy and Mines approved the EAC, Certificate number #M15-01. The federal EA process is still ongoing. The proponent is seeking permits for construction activities expected to occur in summer 2015.

OBJECTIVES

1. Successfully coordinate permitting through the Coordinated Authorizations model through the project management approach administered by the Major Mine Permitting Office.
2. Fulfill the Province’s legal obligations for consultation with First Nations consistent with current provincial procedures or other engagement processes

established under relevant Strategic Agreements and other actions that seek to minimize risks to the permitting process (i.e. ECDAs).

3. Develop and implement a Permitting Strategy (attached as Appendix 2) that provides timelines established with the Proponent and permitting agencies required for moving the Project to operations.
4. Ensuring that the Coordinated Authorization process provides efficiencies while retaining the respective independent decision making authority of Statutory Decision Makers.
5. To work directly with the Environmental Assessment Office to ensure a timely transition to permitting and to build efficiencies around information requirements and consultation. This includes monitoring the implementation of Environmental Assessment certificate conditions and ensuring permitting decisions are consistent with these requirements.
6. Support MARR in revenue sharing negotiations and seeking to address First Nations interests and concerns related to the Project.
7. Provide a cross sector, NRS venue to resolving issues, remove barriers to project development, and deliver durable decisions.
8. Define a clear line of accountability for project delivery between the Project Director and permitting agencies.

SCOPE

In Scope	Out of Scope
<ul style="list-style-type: none"> • Determination of required authorizations, defining requirements for complete and high quality applications, and the development of a review schedule for these authorizations. • Technical issues/ matters related to permitting for the Project • 1PIP approach (as per the Guide to Coordinated Authorizations for Major Mines Guidebook (December 2013) administered through the MMPO; • Management of applicable Project Teams, including MRC, for all aspects of permitting; • Development/ delivery of a committee report for Statutory Decision Makers; • Consultation with affected First Nations on project components and all required permits; • Development of accommodation measures where appropriate and necessary to support the coordinated consultation and permitting; and, • Harmonization with the EA process and federal authorizations and consultations insofar as possible. 	<ul style="list-style-type: none"> • Comprehensive Land Use Planning; • Strategic issues that have been resolved/are being addressed through the EA process; • Non-project related reconciliation of aboriginal rights and title claims; • Negotiations on revenue sharing except to the extent that the Project Team can support MARR in this undertaking; and • Permit monitoring and compliance.

ROLES AND RESPONSIBILITIES

Project Role	Name	Responsibilities
Project Board		<ul style="list-style-type: none"> • Accountable to the NRS Board • Oversee and direct the MMPO • Assign appropriate resources to the Project to support agreed upon timelines and permitting schedules • Provide direction on professional reliance. • Advocate for resolving project specific barriers and managing risk • Approve Project Charter and Permittnig Strategy/Schedule • Supports Project Director and team
		<ul style="list-style-type: none"> • Senior level Project accountability to

Executive Director, MMPO	Peter Robb, MEM	<p>the Project Board.</p> <ul style="list-style-type: none"> • Point of contact for all activities outside the project review (i.e. link to revenue sharing negotiations) • Senior point of contact for the proponent and SDMs • Provides project updates and elevates issues to the Project Board for decision and direction • Assigns Project Management Team (Project Director, Project Coordinator and First Nations Advisor) • Supported by Amy Avila, Director MMPO
Project Director	Jen Stalker, FLNRO	<ul style="list-style-type: none"> • Accountable to the Executive Director • Project oversight and project management accountability • Primary Proponent contact • Manages Coordinated Authorizations Process • Chair of MRC • Establishes the Project Specific Mine Review Committee and Terms of Reference • Develops and leads implementation of Permitting Plan/Schedule with the Project Review Team • Proactively identifies risks and issues that may impact Project timelines • Point of contact for all activities outside the project review (i.e. link to revenue sharing negotiation) • Maintains Project critical path, interagency communications, meeting minutes, etc.
Project Review Team (Mine Review Committee as per Appendix 2)	<p>Technical Leads:</p> <p>MEM: Diane Howe (CIO)/ Rebecca Misener (Regional)</p> <p>MoE: Luc Lachance</p> <p>FLNRO: Will Foster (Access and forestry)/ Chris</p>	<ul style="list-style-type: none"> • Accountable/reports to the Project Director and MRC Chair through a matrix reporting approach • Advise Project Director on MRC Terms of Reference • Agency representative on MRC • Advise Project Director in developing Project Plan • Advise Project Director on application information requirements • Provide MRC timely review of required application information

	Schell (Ecosystems)/ Sean Staplin (Water)/ Jen Chermesnok (FCBC/ Lands) MoTI: Sherrie Applegate	requirements according to the agreed upon timelines in the Project Plan <ul style="list-style-type: none"> • Provide MRC timely recommendations to be considered by the SDMs
Project Coordinator	Genevieve Paterson, FLNRO	<ul style="list-style-type: none"> • Accountable to the Project Director • Provides primary project support to the Project Director • Helps coordinate Project critical path, issues tracking, interagency communications, minutes, etc.
First Nations Consultation Coordinator	Greg George, FLNRO First Nations Relations - Skeena	<ul style="list-style-type: none"> • Accountable/reports to the Project Director • Coordinates First Nations consultation for the project on behalf of all agencies on the Project Team • Coordinates and undertakes consultation activities as defined in the Consultation Service Level Determination document – this project has been defined as Service Level 3 • Maintains a comprehensive consultation record and assists in the development of recommendations to be considered by the SDMs as it pertains to First Nation related issues • Ensures discussions with First Nations at Level 4 Working Groups and other non-technical forums are appropriately documented and considered • Liases with MARR on aspects of consultation and strategic negotiations
BC EAO Project Assessment Manager	Scott Barillaro	<ul style="list-style-type: none"> • Advises on the transition from EA review to permitting, including the development and review of management plan and the implementation of other certificate conditions.

CRITICAL SUCCESS FACTORS

- The Project Director has the authority and accountability to lead a multi-agency project review
- The Project Review Team is resourced appropriately to support the timely review of applications according to agreed upon timelines.
- Proponent is able to submit the necessary information requirements for review in order to meet their construction timelines.
- There is efficient and streamlined transition between the EA and permitting process
- Good communication (status updates) between the Project Director and Executive Director.
- Clear direction from the Project Board
- Successful revenue sharing negotiations

LINKS AND DEPENDENCIES

- Federal and Provincial Environmental Assessment Review Process
- Concurrent Approval Regulation under the *Environmental Assessment Act*
- Revenue sharing negotiations
- First Nation consultation

COMMUNICATION

Communication from Team Member/ Committee/Board/ Other	Communication to Team Member/ Committee/Board/ Other	Form of Communication	Frequency	Purpose
Executive Director	Project Board	Email Board Meetings	Bi Weekly	Status report Provide updates Issues and Barriers
Project Board	Executive Director	Email or Board Meetings	As needed	To communicate decisions and direction
Executive Director	Project Management Team (Director and Coordinator)	Check-in Meetings	Weekly or as needed	Updates from Project Board, Project Management team, provide direction
Project Director	Project Review Team (MRC members)	Email Meetings	As needed	Updates Process discussions related to Technical review of application
EAO Project Assessment Manager	Project Director		As needed	
Project Director	Non-Technical Forum (First Nations and the Province)	Meeting/ Conference Call	If required	Separate venue to discuss issues/ accommodations that are out of scope from the technical review (MRC)

Project Director	Established Working Groups/ Sub-Committees	Meeting/ Conference Call	As required/ as agreed to at the time of establishment	Focussed on a specific topic/ project component that requires a separate venue to work through issues in addition to the MRC
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RISK ASSESSMENT

Risk Description	Probability	Impact	Risk Response Strategy
Environmental Assessment Report is submitted without resolution on water issues. This could result in a delay to the EAC decision and therefore, impact permitting decision	Has been resolved	High	Provide sufficient resources to address water quality in permitting.
The Proponent does not have time to collect the necessary baseline information under the tight timelines proposed.	Moderate	High	Clarify information requirements early in the pre-application stage and re-negotiate permitting timelines based on the Proponent's ability to provide required application information.
Government does not have the necessary resources to review the information under the tight timelines proposed	Moderate	High	Obtain commitment from Project Board for project review resourcing.

CHANGE POLICY

A change may be initiated by the Project Board, Project Director or Management Team Members. Change requests should follow the processes outlined below:

- Change request submitted to the Project Director in writing (e-mail)
- Project Team discussion of requirements and impacts to the scope, time and content of the project
- Review and agreement of project team on project modifications
- Document modifications and rationale
- Maintenance of a Change Log
- Provide Project Board sign-off (initial documented modifications)
- Update Project Charter

Change	Initiated By:	Sign Off:	
		Sponsor	Project Manager

May 1 2015

APPROVAL SIGNATURES

Chair of MMP Project Board

_____ Date:

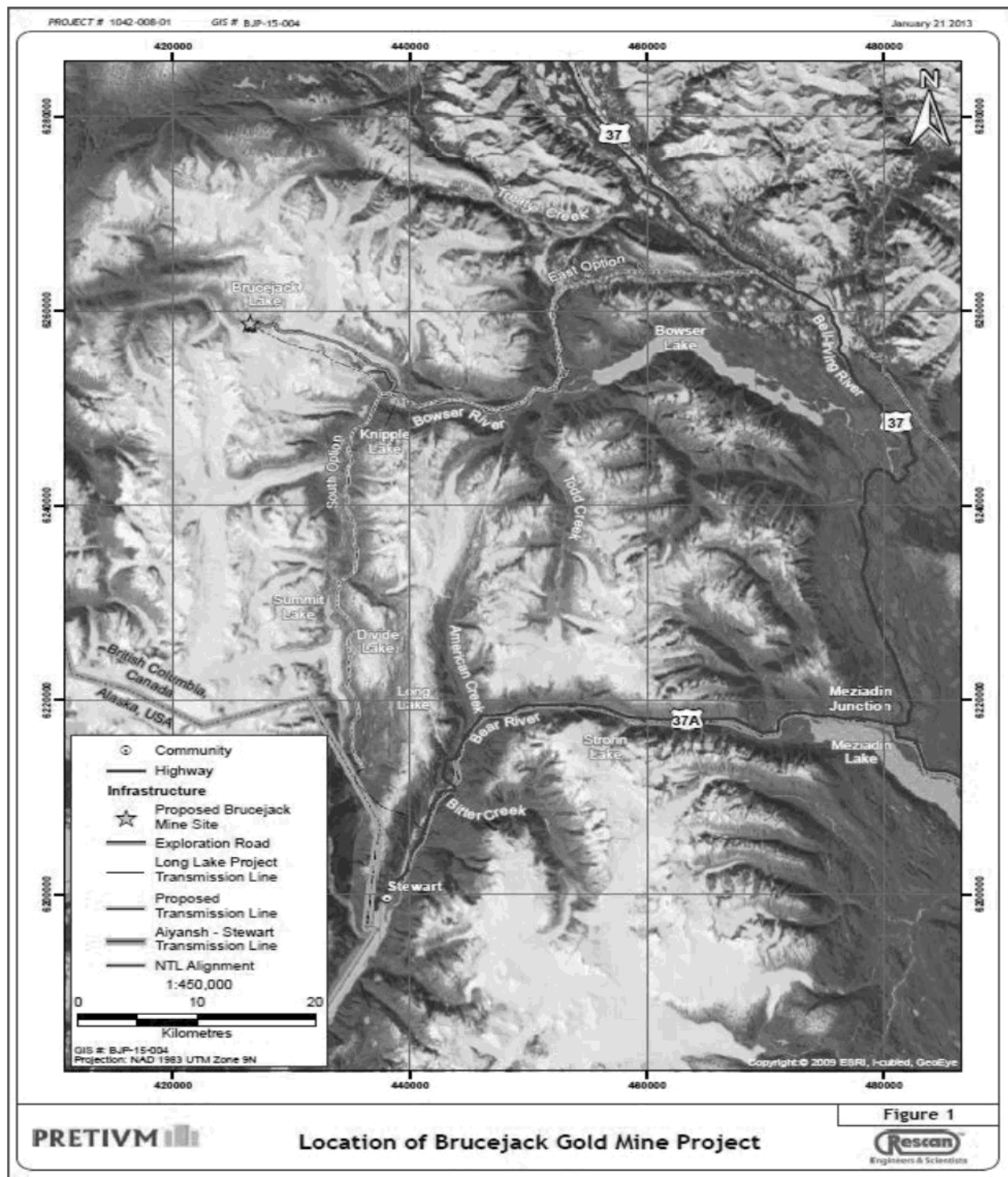
APPENDICES

May 1 2015

Appendix I: Brucejack Mine

Appendix II: Permitting Strategy

APPENDIX I – Brucejack Mine



APPENDIX II – Permitting Strategy