

BC Hydro Issues Note

Site C Worker Accommodation Camp Contract Award

BC Hydro has signed a contract with ATCO Two Rivers Lodging Group for the design, construction, partial financing, operation and maintenance of 1,600-person worker accommodation at the Site C dam site.

FACTS

- The eight-year contract will have a total value of \$470 million and is expected to create approximately 360 jobs during construction and operation of the camp.
- The Site C worker accommodation camp will be built to house up to 1,600 construction workers, with services and utilities designed to accommodate a total capacity of 2,200, if required.
- The quality of worker accommodation is a key component of the project's labour approach to attract and retain workers for the Site C project. The accommodations will feature single-occupancy bedrooms with ensuite bathrooms, television and Wi-Fi services. In addition, workers will have access to a multi-faith centre, 100-person movie theatre, managed lounge and a stand-alone gymnasium that will include a running track and separate weight training area.

KEY MESSAGES

- We have signed a contract with ATCO Two Rivers Lodging Group for a worker accommodation camp for Site C. ATCO will provide the design, construction, partial financing, operation and maintenance of the worker camp.
- A rigorous evaluation process concluded that ATCO best met BC Hydro's requirements for the Site C worker camp and ensures its customers achieve value for money.
- The quality of worker accommodation is a key component of the project's labour approach to attract and retain workers for the Site C project. And to minimize the impact on nearby communities, the camp will be self-sufficient and designed to accommodate the fluctuating number of workers.
- Site C construction is providing an important economic boost for the region and the province. Building this work camp is going to create hundreds of jobs, while delivering a quality facility for workers within budget.
 - ATCO will need more than 300 workers for the construction and operation of the worker camp. They are recruiting locally for these jobs and are participating in job fairs this week in the region.
- Site C is just over two months into an almost decade-long construction period. There are going to be significant economic opportunities for northern and Aboriginal workers and businesses from this project.

BACKGROUND

- The competitive selection process for this contract was managed by Partnerships B.C. The procurement process was initiated in March 2014 with a Request for Qualifications. A Request for Proposals was issued to three shortlisted proponent teams in summer 2014. ATCO Two Rivers Lodging Group was named preferred proponent in April 2015, followed by a limited notice to proceed in June 2015.
- The limited notice to proceed allowed ATCO to initiate design, mobilization, site preparation and preliminary manufacturing activities. ATCO mobilized to the dam site in August of this year.
- ATCO has extensive experience in the area of designing, constructing and operating worker accommodation facilities, in British Columbia, Alberta and across Canada and globally. They have done work in B.C. for more than 40 years. Most recently, ATCO completed a 1,700-person accommodation village for workers on the Rio Tinto Alcan Smelter Modernization Project and a 600-person lodge for the Kitimat LNG project.

Key Messages

- We've signed a contract with ATCO Two Rivers Lodging Group for the worker accommodation camp for Site C. ATCO will provide the design, construction, partial financing, operation and maintenance of the worker camp.
- A rigorous evaluation process concluded that ATCO best met our requirements for the Site C worker camp and ensures our customers achieve value for money.
- The quality of worker accommodation is a key component of the project's labour approach to attract and retain workers for the Site C project. And to minimize the impact on nearby communities, the camp will be self-sufficient and designed to accommodate the fluctuating number of workers.
- Site C construction is providing an important economic boost for the region and the province. Building this work camp is going to create hundreds of jobs, while delivering a quality facility for workers within budget.
- ATCO will need more than 300 workers for the construction and operation of the worker camp. They are recruiting locally for these jobs and are participating in job fairs this week in the region.

Supporting Points:

- Site C is just over two months into an almost decade-long construction period.
- There are currently about 400 workers on the Site C dam site near Fort St. John. Of these, approximately 80 per cent are from B.C.
- Employment is going to continue to ramp up over the coming months and years — there are going to be significant economic opportunities for northern and Aboriginal workers and businesses from the construction of Site C.
- Once built, Site C will provide clean, reliable and affordable electricity for more than 100 years.

Q&As

Question	Answer
1. Please tell me about this contract award?	<ul style="list-style-type: none"> • We've signed a contract with ATCO Two Rivers Lodging Group for the worker accommodation camp for Site C. ATCO will provide the design, construction, partial financing, operation and maintenance of the worker camp. • A rigorous evaluation process concluded that ATCO best met our requirements for the Site C worker camp and ensures our customers achieve value for money. • The eight-year contract will have a total value of \$470 million and is expected to create approximately 360 jobs during construction and operation of the camp.

2. Tell me about this camp?	<ul style="list-style-type: none"> • The Site C worker accommodation camp will be built to house up to 1,600 construction workers, with services and utilities designed to accommodate a total capacity of 2,200, if required. • The accommodations will feature single-occupancy bedrooms with ensuite bathrooms, television and Wi-Fi services. In addition, workers will have access to a multi-faith centre, 100-person movie theatre, managed lounge and a stand-alone gymnasium that will include a running track and separate weight training area.
3. Why is this important?	<ul style="list-style-type: none"> • The quality of worker accommodation is a key component of the project's labour approach to attract and retain workers for the Site C project. • And to minimize the impact on nearby communities, the camp will be self-sufficient and designed to accommodate the fluctuating number of workers.
4. When does this work start?	<ul style="list-style-type: none"> • ATCO was named the preferred proponent for the worker camp contract in April of this year. In June, ATCO was given a limited notice to proceed, which allowed them to initiate design, mobilization, site preparation and preliminary manufacturing activities. • ATCO mobilized to the dam site in August of this year.
5. Is it correct that ATCO is an Alberta company?	<ul style="list-style-type: none"> • Yes, ATCO is based in Alberta. However, they have done work in B.C. for more than 40 years. Most recently, ATCO completed a 1,700-person accommodation village for workers on the Rio Tinto Alcan Smelter Modernization Project and a 600-person lodge for the Kitimat LNG project.
6. Why couldn't a B.C. company do this work?	<ul style="list-style-type: none"> • A rigorous evaluation process concluded that ATCO best met our requirements for the Site C worker camp and ensures our customers achieve value for money. • You should also be aware that several local companies have been sub-contracted to do work on the camp. Petrowest Construction from Charlie Lake is doing site preparation work for the worker accommodation camp. In addition, the Fort St. John office of WSP Canada is doing surveying work, and Helical Pier Systems out of Fort St. John is conducting pile work for the camp.

7. Who else bid on this contract?	<ul style="list-style-type: none"> We received and evaluated 11 submissions for the qualification process and shortlisted three teams. The shortlisted teams were: <ul style="list-style-type: none"> Peace River Housing Partners <ul style="list-style-type: none"> Forum Equity Partners Inc. Aecon Group Inc. Sodexo Canada Ltd. Brookfield Financial Corp. Champion Canada International ULC Cormode & Dickson Construction Ltd. Plenary Living <ul style="list-style-type: none"> Plenary Group (Canada) Ltd. Aramark Remote Workplace Services Ltd. Britco LP Jacob Bros. Construction Ltd. Black Diamond Group Ltd. Two Rivers Lodging Group <ul style="list-style-type: none"> Atco Structures and Logistics Ltd. Bird Capital Limited Partnership Bird Design Build Construction Inc.
8. What are the criteria you used to select the winning bid?	<ul style="list-style-type: none"> For all Site C procurements, we have objectives related to achieving value for money for our customers. This includes meeting budget and schedule, and managing risks. For the worker accommodation camp, respondents were required at the qualification stage to demonstrate that they have a strong delivery record on projects of a similar size and scope. Respondents were also required to show that they have the financial resources necessary to deliver the contract scope. At the proposal stage, three shortlisted teams were evaluated on their proposals for the design, construction, partial financing, operation and maintenance of the 1,600-person Site C worker camp. A rigorous evaluation process concluded that Two Rivers Lodging Group met BC Hydro's requirements for Site C worker accommodation within the budget established for this contract.
9. How many jobs will this camp create?	<ul style="list-style-type: none"> Approximately 360 positions will be created by the construction and operation of the worker accommodation camp.
10. How do we know that the jobs won't all go to Albertans?	<ul style="list-style-type: none"> ATCO is recruiting locally for these positions, including participating in job fairs this week in the region.

11. Overall, how many jobs are currently going to British Columbians on Site C construction?	<ul style="list-style-type: none"> • Site C is just over two months into an almost decade-long construction period. • There are currently about 400 workers on the Site C dam site near Fort St. John. Of these, approximately 80 per cent are from B.C. • When engineering jobs are included — mostly based in Vancouver — there are approximately 500 people in total working on the Site C project, of which about 85 per cent are based in B.C. • Employment is going to continue to ramp up over the coming months and years —there are going to be significant economic opportunities for northern and Aboriginal workers and businesses from the construction of Site C.
12. Why is there a lounge at a work site?	<ul style="list-style-type: none"> • The worker camp has been designed to minimize the impact on nearby communities. As a result, the camp is designed to be self-sufficient.

October 7, 2015

BC Hydro Awards Site C Worker Accommodation Contract to ATCO Two Rivers Lodging Group

VANCOUVER – BC Hydro announced today that it has signed a contract with ATCO Two Rivers Lodging Group for the design, construction, partial financing, operation and maintenance of worker accommodation at the Site C dam site. The eight-year contract has a value of approximately \$470 million. A rigorous evaluation process concluded that ATCO Two Rivers Lodging Group met BC Hydro's requirements for Site C worker accommodation within the budget established for the contract.

Approximately 360 positions will be created by the construction and operation of the worker accommodation camp. ATCO Two Rivers Lodging is recruiting locally for these positions.

Two Rivers Lodging Group is a partnership of companies from across Canada. The primary partner ATCO has extensive experience in the area of designing, constructing and operating worker accommodation facilities in British Columbia, Alberta, across Canada and globally. ATCO has provided high-quality, turnkey workforce lodging solutions in British Columbia for the past 40 years, which include some of the province's most significant resource projects. Recently, ATCO completed a 1,700-person accommodation village for workers on the Rio Tinto Alcan Smelter Modernization Project and a 600-person lodge for the Kitimat LNG project.

Site C is just over two months into an almost decade-long construction period. There are currently about 400 workers on the Site C dam site near Fort St. John. Of these, approximately 80 per cent are from B.C. Employment is going to continue to ramp up over the coming months and years — there are going to be significant economic opportunities for northern and Aboriginal workers and businesses from the construction of Site C.

Several local companies have been sub-contracted to do work on the project. Petrowest Construction from Charlie Lake is doing site preparation work for the worker accommodation camp. In addition, the Fort St. John office of WSP Canada is doing surveying work, Helical Pier Systems out of Fort St. John is conducting pile work for the camp, and Northern Geo out of Fort St. John is doing compaction testing.

ATCO is participating in Site C business-to-business networking sessions and job fairs in the Peace region this week. ATCO will be recruiting for both construction and operating jobs for the facility. To learn more, visit: www.sitecproject.com/job-fairs-b2b-networking-sessions-at-peace.

The quality of worker accommodation is a key component of the project's labour approach to attract and retain workers for the Site C project. The worker accommodation camp for Site C will be built to house up to 1,600 construction workers, with services and utilities designed to accommodate a total

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capacity of 2,200, if required. To minimize the impact on nearby communities, the camp will be self-sufficient and designed to accommodate the fluctuating number of workers.

Construction of the Site C Clean Energy Project started in July 2015 and will be completed in 2024. Once built, Site C will provide clean, reliable and affordable electricity in B.C. for more than 100 years.

Quotes:

Hon. Bill Bennett, Minister of Energy and Mines and Minister Responsible for Core Review:

“Site C construction is providing an important economic boost for the region and the province. Building this work camp is going to create hundreds of jobs, while delivering a quality facility for workers within budget.”

Chris O’Riley, Deputy CEO, BC Hydro:

“The contract award to ATCO follows a rigorous competitive selection process that ensures our customers get the best value for money. Once complete, the worker camp will provide a modern living facility that will help us attract and retain workers for Site C.”

Steve Lockwood, President & Chief Operating Officer, ATCO Structures & Logistics:

“We are pleased to work with BC Hydro to provide their workforce with a high-quality facility that brings the comforts of home one step closer. ATCO’s proven expertise to build and operate a project of this magnitude will create real efficiencies and cost savings for BC Hydro, as well as jobs and opportunities for the Peace River region.”

Pat Pimm, MLA, Peace River North:

“The worker accommodation camp is one of the most important early construction activities on Site C and I’m pleased to see the contract awarded. I’m looking forward to seeing local workers and businesses benefit from the construction and operation of this facility.”

Hon. Mike Bernier, MLA, Peace River South:

“Constructing and operating the worker camp will create business and job opportunities for the region and I’m pleased to see the procurement process completed and work underway.”

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Media inquiries

BC Hydro Media Relations

Tel: 604 928 6468



100 DAYS OF SITE C CONSTRUCTION

Construction of the Site C Clean Energy Project has been underway for 100 days. Construction crews have been busy undertaking site preparation activities, including: clearing trees and vegetation at the dam site, upgrading public roads, building access roads at the dam site, constructing a 1,600-person worker accommodation facility, excavation and slope stabilization, and starting work on a temporary construction bridge across the Peace River.

In the first 100 days of construction:

- There are currently more than 600 people working on the project.
- More than 1-million m³ of material has been excavated and relocated on the north bank.
- Approximately 530 hectares of land has been cleared as part of site preparation work.
- More than 13,000 m³ of timber has been delivered to local mills for processing.
- A temporary 300-person work camp has been set up on site to house workers while the 1,600-person lodge is constructed.
- 900 metres of public road improvements have been completed, with another 1.6 km underway.
- Approximately 15 km of construction access roads are under construction within the dam site area.

LEARN MORE

Throughout construction, BC Hydro is committed to providing you with information about Site C construction activities in a timely manner. To learn more about Site C construction activities:

- Visit us on the web and sign up to receive email updates on construction: www.sitecproject.com
- Follow us on Twitter: @sitecproject
- Call our toll-free construction information telephone line at: 1-877-217-0777
- Email us at: sitec@bchydro.com
- Register for the Site C Business Directory to stay informed about procurement opportunities at: www.sitecproject.com

ABOUT SITE C

BC Hydro's Site C Clean Energy Project will be a third dam and hydroelectric generating station on the Peace River in northeast B.C., about seven kilometres southwest of Fort St. John.

Site C will provide 1,100 megawatts of capacity, and produce about 5,100 gigawatt hours of electricity each year — enough energy to power the equivalent of about 450,000 homes per year in B.C.

Site C is being built to help meet long-term electricity needs in B.C., which are forecast to increase by 40 per cent over the next 20 years.

Once completed in 2024, Site C will be a source of clean, reliable and cost-effective electricity in B.C. for more than 100 years.

CONSTRUCTION PHOTOS



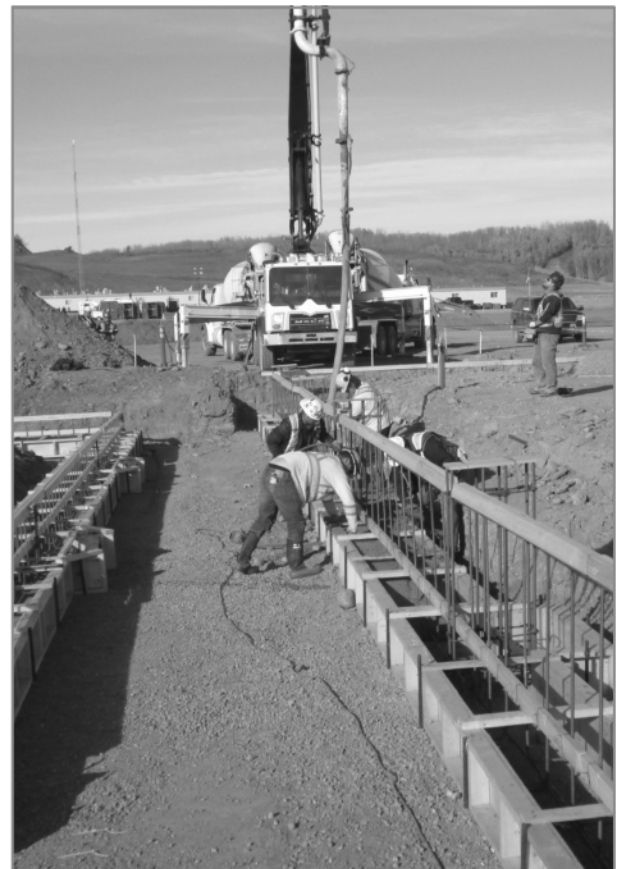
Aerial view of the north bank of the Site C dam site. A temporary 300-person modular complex houses ATCO workers as they build a 1,600-person worker accommodation facility.



Excavators installing screw piles at the location of the worker accommodation camp.



Ministry of Transportation and Infrastructure contractor A.L. Sims and Sons prepares 240 Road for paving.



Workers from ATCO Two Rivers Lodging Group start the first concrete pour on what will be the worker accommodation fitness centre.



An aerial view shows material relocation at the Site C dam site.



Workers install a water line for the worker lodge.



Truck on the north bank of the Site C dam site hauling materials.



Dust mitigation at the Site C dam site.



North bank excavation at the Site C dam site.

CONNECTING LOCAL WORKERS WITH SITE C JOBS



Job fairs were held in Tumbler Ridge, Chetwynd and Fort St. John in October; more are planned for 2016.

One of BC Hydro's objectives for Site C is to provide economic opportunities for northern and Aboriginal communities in B.C. That's why we hosted job fairs and business-to-business networking sessions in Tumbler Ridge, Chetwynd and Fort St. John in early October. The sessions, held in partnership with the B.C. Chamber of Commerce, provided an opportunity for job seekers and businesses from local and Aboriginal communities to meet with Site C contractors, including ATCO Two Rivers Lodging Group, Morgan Construction and Securiguard.

The sessions were supported by representatives from local chambers, WorkBC.ca, WorkBC Job Search and Support, Employment Connections, the Industry Training Authority and Northern Lights College.

BC Hydro's Aboriginal Relations team was also at the events to support Aboriginal job seekers and businesses.

In total, over 1,000 job seekers attended the three job fairs and 214 businesses participated in the business-to-business networking sessions.

PROTECTING EAGLE NESTS



BC Hydro and its contractors will monitor and take great care to avoid or mitigate effects on active Bald Eagle nests during Site C construction. No active Bald Eagle nests will be disturbed, and BC Hydro will only remove or relocate Bald Eagle nests when they are inactive, as confirmed by an independent qualified professional — and in accordance with our permits under the Wildlife Act.

Active Bald Eagle nests within construction areas will be protected until they become inactive. A "no-clearing buffer" will be implemented around each active nest. This buffer will be maintained for as long as necessary to avoid disturbance to the nesting birds.

BC Hydro also will install up to 38 artificial nesting platforms during the construction period. Platforms will be designed to be attractive to nesting Bald Eagles. Where feasible and safe, nests will be removed intact and relocated and installed on nest platforms.

BC Hydro will monitor Bald Eagle nests annually during construction. Once construction is complete, monitoring will continue for the first 10 years of project operations.

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November 3, 2015

Site C construction reaches 100-day mark
600 construction workers now on site

FORT ST. JOHN – This week marks 100 days of construction on the Site C Clean Energy Project in northeast B.C. In the first 100 days of construction, work crews have been undertaking site preparation activities, including: clearing trees and vegetation at the dam site, upgrading public roads, building access roads at the dam site, constructing a 1,600-person worker camp, excavation and slope stabilization and starting work on a temporary construction bridge across the Peace River.

Highlights of the first 100 days of construction include:

- There are currently more than 600 workers on site and this number will continue to increase in 2016 and over the coming years.
- Over 530 hectares of land has been cleared as part of site preparation work.
- Approximately 13,000m³ of timber has been delivered to local mills for processing.
- About 100 trailers have been delivered and set up on site to provide temporary accommodation for workers while the 1,600-person worker accommodation camp is constructed.
- The first concrete pour took place for the worker camp in October and the first dorms have been delivered to site.
- 900 metres of public road improvements have been completed, with another 1.6 km of roadwork underway.
- Approximately 15 km of construction access roads are under construction within the dam site area.

Site preparation is the first step in an almost decade-long construction period for Site C. When the site preparation work is completed in early 2016, construction of the earthfill dam will begin. A contractor for main civil works is expected to be named later this year.

Quotes:

Hon. Bill Bennett, Minister of Energy and Mines and Minister Responsible for Core Review:

“In just over three months, the construction of Site C is already creating jobs and business opportunities for communities and Aboriginal groups, and will continue to do so for almost a decade. Once built, Site C will benefit generations of British Columbians by providing clean, renewable and affordable electricity for more than 100 years.” [not approved]

Hon. Todd Stone, Minister of Transportation & Infrastructure:

“Public road improvements are one of the most important early activities on Site C construction. This work has been progressing very well as our contractor, A.L. Sims and Sons from Prince George, is close to completing its work on 240 and 269 roads. This work will benefit the community by providing roads that are wider, smoother and safer for travel.” [not approved]

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XX, CEO/Deputy CEO, BC Hydro:

"We are committed to seeing northern and Aboriginal communities benefit from the construction of Site C through jobs, business opportunities and benefit agreements. That's why we held local job fairs and business networking sessions early in the construction phase — and we continue to work very hard to reach agreements with First Nations and local and regional governments impacted by the project." [not approved]

Hon. Mike Bernier, MLA, Peace River South:

"Site C is part of a long-term energy vision for our province and I'm very pleased to see construction progressing well in the first 100 days. The timing of Site C construction is also very important as it's going to provide family-supporting jobs for people in the north. I'm looking forward to seeing construction advance and employment ramp up." [not approved]

Pat Pimm, MLA, Peace River North:

"Site C is an important job creator for the Peace region and I'm pleased to see Site C contractors posting all of their positions locally. It's great to see construction underway and I'm looking forward to seeing more and more local businesses and workers benefit from construction. I'm very proud of the vision and fortitude that our government demonstrated in approving Site C." [not approved]

Key Facts:

- More than 1,000 people and over 200 businesses participated in jobs fairs and business-to-business networking sessions in October. Sessions were held in Tumbler Ridge, Chetwynd and Fort St. John. Additional sessions are planned for 2016.
- As of the end of September, there were approximately 600 workers on site, including approximately 450 workers from B.C.
- \$3.2 billion will be added to the provincial economy from the purchase of goods and services during Site C construction, including \$130 million to the regional economy.
- \$40 million in tax revenues will be provided to local governments during construction.
- Site C construction activities will contribute \$179 million in provincial revenues and \$270 million in federal revenues during the construction period.
- A regional legacy benefits agreement will see \$2.4 million provided to the Peace River Regional District and its member municipalities for 70 years, indexed to inflation, starting when Site C is operational.
- When Site C is combined with BC Hydro's \$1.7 billion in annual capital investment, an average of \$2.4 billion is being invested annually in B.C.'s electrical system.

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Additional Information

- **Photos:** Site C construction photos are available at: www.sitecproject.com/construction-activities/photo-and-video-gallery.
- **Construction Update:** A snapshot of the first 100 days of construction is available at: www.sitecproject.com.

For more information please contact:

BC Hydro Media Relations: 604.928.6468

November 3, 2015

Site C construction reaches 100-day mark

FORT ST. JOHN – This week marks 100 days of construction on the Site C Clean Energy Project in northeast B.C. In the first 100 days of construction, work crews have been undertaking site preparation activities, including: clearing trees and vegetation at the dam site, upgrading public roads, building access roads at the dam site, constructing a 1,600-person worker accommodation facility, excavation and slope stabilization and starting work on a temporary construction bridge across the Peace River.

Highlights of the first 100 days of construction include:

- More than 600 people are currently working on the project and this number will continue to increase in the coming years.
- More than 1,000 people and over 200 businesses participated in jobs fairs and business-to-business networking sessions in October in Tumbler Ridge, Chetwynd and Fort St. John.
- 900 metres of public road improvements have been completed, with another 1.6 km of roadwork underway.
- Another 15 km of construction access roads are under construction within the dam site area.
- Over 530 hectares of land has been cleared as part of site preparation work.
- Approximately 13,000 m³ of timber has been delivered to local mills for processing.
- More than 1-million m³ of material has been excavated and relocated on the north bank of the dam site.
- A temporary 300-person work camp has been set up on site to house workers while the 1,600-person lodge is constructed.
- The first concrete pour took place for the worker accommodation lodge in October and the first dorms have been delivered to site.

Site preparation is the first step in an almost decade-long construction period for Site C. When the site preparation work is completed in early 2016, construction of the earthfill dam will begin. A contractor for main civil works is expected to be named later this year.

During construction, BC Hydro and its contractors are implementing mitigation measures to avoid or reduce effects on the environment and will comply with all federal and provincial conditions of approval.

Quotes:

Hon. Bill Bennett, Minister of Energy and Mines and Minister Responsible for Core Review:

“In just over three months, the construction of Site C is already creating jobs and business opportunities for communities and Aboriginal groups, and will continue to do so for almost a decade. Once built, Site C will benefit generations of British Columbians by providing clean, renewable and affordable electricity for more than 100 years.”

Hon. Todd Stone, Minister of Transportation & Infrastructure:

“Public road improvements are an important early activity on Site C construction. This work has been progressing very well as our contractor, A.L. Sims and Sons from Prince George, is close to completing its work on 240 and 269 roads. This work will benefit the community by providing roads that are wider, smoother and safer for travel.”

Chris O’Riley, Deputy CEO, BC Hydro:

“We are committed to seeing northern and Aboriginal communities benefit from the construction of Site C through jobs, business opportunities and benefit agreements. That’s why we held local job fairs and business networking sessions early in the construction phase — and we will continue to create opportunities for B.C.’s workers and businesses who want to participate in this historic project.”

Hon. Mike Bernier, MLA, Peace River South:

“Site C is part of a long-term energy vision for our province and I’m very pleased to see construction progressing well in the first 100 days. The timing of Site C construction is also very important as it’s going to provide family-supporting jobs for people in the north. I’m looking forward to seeing construction advance and employment ramp up.”

Pat Pimm, MLA, Peace River North:

“Site C is an important job creator for the Peace region and I’m pleased to see Site C contractors posting all of their positions locally. It’s great to see construction underway and I’m looking forward to seeing more and more local businesses and workers benefit from construction. I’m very proud of the vision and fortitude that our government demonstrated in approving Site C.”

Key Facts:

- As of the end of September, there were approximately 600 people working on the project, including approximately 450 workers from B.C.
- Additional job fairs and business networking sessions are planned for 2016.
- \$3.2 billion will be added to the provincial economy from the purchase of goods and services during Site C construction, including \$130 million to the regional economy.
- \$40 million in tax revenues will be provided to local governments during construction.
- Site C construction activities will contribute \$179 million in provincial revenues and \$270 million in federal revenues during the construction period.
- A regional legacy benefits agreement will see \$2.4 million provided to the Peace River Regional District and its member municipalities for 70 years, indexed to inflation, starting when Site C is operational.
- When Site C is combined with BC Hydro’s \$1.7 billion in annual capital investment, an average of \$2.4 billion is being invested annually in B.C.’s electrical system.

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Additional Information

- **Photos:** Site C construction photos are available at: www.sitecproject.com/construction-activities/photo-and-video-gallery.
- **Construction Update:** A snapshot of the first 100 days of construction is available at: www.sitecproject.com.

For more information please contact:

BC Hydro Media Relations: 604.928.6468

November 25, 2015

Site C main civil works contract to create thousands of construction jobs, business opportunities for B.C.

Preferred proponent named for single largest construction contract for Site C

VANCOUVER – BC Hydro has selected Peace River Hydro Partners as the preferred proponent for the Site C main civil works contract. Peace River Hydro Partners include ACCIONA Infrastructure Canada Inc., Petrowest Corporation and Samsung C&T Canada Ltd.

Main civil works is the largest single contract for the construction of the Site C project, and includes the construction of an earthfill dam, two diversion tunnels and a concrete foundation for the generating station and spillways.

Work under this contract is expected to create approximately 8,000 person-years of employment over the eight-year contract, along with business opportunities for local, regional and Aboriginal businesses. Approximately 1,500 people will be working on main civil works at the peak of construction.

To meet the demand for jobs and business opportunities, BC Hydro is planning a series of job fairs and business-to-business networking sessions in early 2016. The sessions will provide an opportunity for local, regional and Aboriginal businesses and job seekers to meet the main civil works preferred proponent and other contractors.

A rigorous evaluation process concluded that Peace River Hydro Partners has a strong delivery record for projects of a similar size and nature and best met BC Hydro's requirements for the Site C main civil works contract.

BC Hydro issued a Request for Qualifications in April 2014 and shortlisted four proponent teams to provide proposals for the main civil works contract. BC Hydro received proposals from all four teams in October 2015. A contract is expected to be awarded by early 2016. The proposal by Peace River Hydro Partners is within the budget established by BC Hydro, and is included in the \$8.335 billion cost estimate for Site C.

While main civil works is the largest contract for Site C, other upcoming major construction contracts include: turbines and generators, generating station and spillways, Highway 29 realignment, and substation and transmission lines.

Quotes:

Premier Christy Clark -

"The Site C project is creating thousands of jobs for our province, as well as significant opportunities for apprenticeships, skills training, and business contracts. As B.C.'s diverse economy continues to grow, Site C is part of our vision to meet long-term energy needs, providing clean, renewable and affordable electricity for generations."

Hon. Bill Bennett, Minister of Energy and Mines and Minister Responsible for Core Review -

"I'm very pleased to see the Site C project continuing to make good progress with the selection of a preferred proponent for main civil works. This work is significant and it is going to create jobs and business opportunities for people and businesses across British Columbia."

Jessica McDonald, President and CEO, BC Hydro -

"We are pleased to see a strong response to the procurement of the main civil works contract, and are encouraged by the competitive pricing of the preferred proponent. The rigorous competitive selection process has reconfirmed the project budget for the largest Site C contract, and has also ensured we got the best value for our customers."

Hon. Mike Bernier, MLA, Peace River South -

"Main civil works is the single largest work package for Site C and it will provide jobs and economic benefits for the Peace region. I look forward to seeing a contract award soon and the start of construction of the earthfill dam. This is a very good achievement for the project."

Pat Pimm, MLA, Peace River North -

"It's good to see the main civil works preferred proponent selected and I look forward to seeing the job fairs and business networking sessions take place early in 2016. As the single biggest work component of the project, main civil works is expected to provide many business and job opportunities for the region."

Rick Quigley, Peace River Hydro Partners -

"Peace River Hydro Partners are excited to be part of building a legacy project that will benefit British Columbians for generations to come. Our partnership has strong roots in Fort St. John, and I'm proud to be a part of the team building a clean energy project in the same community in which I live and work. We look forward to working closely with local workers and First Nations communities to maximize the economic opportunity for families in the Peace region."

Quick Facts:

- Construction of the project will contribute \$3.2 billion to the provincial economy.
- The main civil works contract comprises the majority of earthworks required to construct the Site C project, including:
 - Approximately 32 million cubic metres of excavation for structures, including the approach channel and tailrace.
 - River diversion works, including construction of two 10.8 metre internal diameter concrete-lined tunnels between 700 metres to 800 metres in length, and associated cofferdams and intake and outlet structures.
 - Earthfill dam – central core zoned earth embankment approximately 1,050 metres long and 60 metres above the present river level.
 - A roller-compacted concrete buttress – approximately 800 metres in length to a maximum height of 70 metres.
 - Significant ancillary works such as a permanent network of site roads, site drainage and debris handling facilities.
- Once built, Site C will provide clean, reliable and affordable electricity for more than 100 years. It will provide enough electricity to power the equivalent of about 450,000 homes per year.

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For more information:

Sam Oliphant, Press
Secretary
Office of the Premier
250 952-7252

Jake Jacobs, Media Relations
Ministry of Energy and Mines
250 952-0628

BC Hydro Media Relations
604 928-6468

Learn more:

Site C Clean Energy Project: www.sitecproject.com.

Canada Starts Here: The BC Jobs Plan: <http://engage.gov.bc.ca/bcjobsplan/>.

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Commitment to Local Economy and Jobs

Peace River Hydro Partners (PRHP) are committed to providing economic opportunity throughout the project to the residents and businesses of the Peace region, with a particular focus on local jobs training and apprenticeships. PRHP expects to have up to 600 people working on construction of the Site C Clean Energy Project (Site C) by May 2016, and up to 1,500 workers at peak construction in mid-2018, in addition to jobs such as component manufacturing, transportation and related services.

Peace River Hydro Partners and their subcontractors are committed to:

- 1) Hiring local workers throughout the lifecycle of the project
 - Jobs on Site C will include: machine operators, tunnelers, carpenters, construction supervisors, surveyors, engineers, electrical and mechanical professionals, labourers and administrators.
 - PRHP partners ACCIONA and Petrowest have a proven track record of hiring local workers and contractors on the Fort St. John Hospital project.
- 2) Providing training opportunities, including apprenticeships, to local residents in order to build a skilled labour force and long-term capacity for future projects in the region
 - During the Fort St. John Hospital Project, PRHP partner ACCIONA worked with Northern Lights College to set up training programs in the region.
- 3) Posting Site C jobs to websites in British Columbia, by specifying job locations in the Peace region, so that local employees can access jobs easily.
 - PRHP will post project jobs to WorkBC Employment Connections Fort St. John (<http://www.employmentconnections.bc.ca/>).
- 4) Holding local events to meet in person with workers and local and Aboriginal businesses to discuss project opportunities and encourage local participation.
 - PRHP will hold job fairs with BC Hydro in order to highlight employment opportunities to the local workforce.

Peace River Hydro Partners will be working with CLAC (Christian Labour Association Canada) and CMAW (Construction Maintenance and Allied Workers Canada) on this contract. Consistent with BC Hydro's managed open site approach, PRHP will be working with other union and non-union groups on Site C opportunities.

About Peace River Hydro Partners

Peace River Hydro Partners is a partnership between Petrowest Corporation, ACCIONA Infrastructure Canada Inc. and Samsung C&T Canada Ltd.

- ACCIONA Infrastructure Canada Inc. has been operating in Canada since 2001 and headquartered in Vancouver, B.C. since 2006. Recently it completed the Fort St. John Hospital, in partnership with Petrowest.

- Petrowest Corporation was established in 2006, upon the acquisition of Quigley Contracting which was established in B.C. in 1990 by Rick Quigley, a lifelong resident of Fort St. John. The Petrowest group of companies operates out of Northeast B.C. and Western Canada. Petrowest houses four divisions in Fort St. John.
- Samsung C&T Canada Ltd. has been operating in Canada since 2012.

Media enquiries for Peace River Hydro Partners: (604) 202-5251 or email media@prhp.ca

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Peace River Hydro Partners

Peace River Hydro Partners is a partnership between ACCIONA Infrastructure Canada Inc., Petrowest Corporation, and Samsung C&T Canada Ltd.

ACCIONA Infrastructure Canada Inc.

ACCIONA Infrastructure Canada Inc. is a wholly-owned Canadian subsidiary of ACCIONA S.A., which stands as a leader in the fields of infrastructure development, renewable energy (including hydroelectric dams), water, and services. ACCIONA Infrastructure Canada has been operating in Canada since 2001 and headquartered in Vancouver since 2006 and has offices in Calgary, Toronto, and Montreal.

ACCIONA's project experience includes: Fort St. John Hospital (Fort St. John, B.C.), Southeast Stoney Trail Project (Calgary, AB), Autoroute 30 Extension Project (Quebec), Rialb Dam Project (Spain), Ralco Hydroelectric Power Plant Project (Chile), and the Mularroya Dam Project (Spain).

For more information: www.accionaca.ca

Petrowest Corporation

Petrowest Corporation was established in 2006 upon the acquisition of Quigley Contracting, which was established in B.C. in 1990 by Rick Quigley, a lifelong resident of Fort St. John. The Petrowest group of companies operates out of Northeast B.C. and Western Canada. Petrowest houses four divisions in Fort St. John. Publicly-traded on the Toronto Stock Exchange, Petrowest is involved with industrial and civil infrastructure projects.

Petrowest's project experience includes: Site C Clean Energy Project — sub-contracted to work on the workers' lodge and site preparation (Fort St. John, B.C.), Fort St. John Hospital (Fort St. John, B.C.), Spectra Energy Dawson Creek (Dawson Creek, B.C.), and the Highway 43 Twinning Project (Sturgeon Lake, AB).

For more information: www.petrowestcorp.com

Samsung C&T Canada Ltd.

Samsung C&T Canada is a wholly-owned Canadian subsidiary of Korea-based Samsung C&T Corporation. Samsung is experienced in engineering, construction, trading, and investing, including the construction of hydroelectric dams, roads, buildings, tunnels, bridges, and airports.

Samsung's project experience includes: Armow Wind Project (Ontario), Grand Renewable Wind BOP EPC (Ontario), Grand Renewable T/L EPC (Ontario), South Kent Wind (Ontario), Kingston Solar (Ontario), Youngju Multi-Purpose Dam Project (Korea), Roy Hill Project (Australia), Trung Son Dam Project (Vietnam), and Dhauliganga Dam (India).

Samsung C&T Canada Ltd. has been operating in Canada since 2012.

For more information: <http://www.samsungcnt.com/EN/cnt/index.do>

Media enquiries for Peace River Hydro Partners: (604) 202-5251 or email media@prhp.ca

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Fact Sheet

Peace River Hydro Partners: Commitment to Local Economy and Jobs

Peace River Hydro Partners (PRHP) are committed to providing economic opportunity throughout the project to the residents and businesses of the Peace region, with a particular focus on local jobs training and apprenticeships. PRHP expects to have up to 600 people working on construction of the Site C Clean Energy Project (Site C) by May 2016, and up to 1,500 workers at peak construction in mid-2018, in addition to jobs such as component manufacturing, transportation and related services.

Peace River Hydro Partners and their subcontractors are committed to:

- 1) Hiring local workers throughout the lifecycle of the project
 - Jobs on Site C will include: machine operators, tunnelers, carpenters, construction supervisors, surveyors, engineers, electrical and mechanical professionals, labourers and administrators
 - PRHP partners ACCIONA and Petrowest, have a proven track record of hiring local workers and contractors on the Fort St. John Hospital project.
- 2) Providing training opportunities, including apprenticeships, to local residents in order to build a skilled labour force and long-term capacity for future projects in the region
 - During the Fort St. John Hospital Project, PRHP partner ACCIONA worked with Northern Lights College to set up training programs in the region.
- 3) Posting Site C jobs to websites in British Columbia, by specifying job locations in the Peace Region, so that local employees can access jobs easily.
 - PRHP will post project jobs to both WorkBC (add link) and Employment Connections (add link).
- 4) Holding local events to meet in person with workers and local and Aboriginal businesses to discuss project opportunities and encourage local participation.
 - PRHP will hold job fairs with BC Hydro in order to highlight employment opportunities to the local workforce.

Peace River Hydro Partners will be working with CLAC (Christian Labour Association Canada) and CMAW (Construction Maintenance and Allied Workers Canada) on this contract. Consistent with BC Hydro's managed open site approach, PRHP will be working with other union and non-union groups on Site C opportunities.

About Peace River Hydro Partners

Peace River Hydro Partners is a partnership between Petrowest Corporation, ACCIONA Infrastructure Canada Inc. and Samsung C&T Canada Ltd.

- Petrowest Corporation was established in 2006 since the acquisition of Quigley Contracting which was established in BC in 1990 by Rick Quigley, a lifelong resident of Fort St. John. The Petrowest group of companies operates out of Northeast BC and Northern Alberta. Petrowest houses four divisions in Fort St. John.
- ACCIONA Infrastructure Canada Inc. has been headquartered in Vancouver, BC since 2006. Recently it completed the Fort St. John Hospital, in partnership with Petrowest.
- Samsung C&T Canada Ltd. has been operating in Canada since 2012.

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MAIN CIVIL WORKS PREFERRED PROPONENT ANNOUNCEMENT

Key Messages

- BC Hydro has selected Peace River Hydro Partners as the preferred proponent for the Site C main civil works contract. Peace River Hydro Partners include Petrowest Corporation, ACCIONA Infrastructure Canada Inc. and Samsung C&T Canada Ltd.
- Main civil works is the largest single contract for the construction of the Site C project, and includes the construction of an earthfill dam, two diversion tunnels and a concrete foundation for the generating station and spillways.
- Work under this contract is expected to create approximately 8,000 person-years of employment over the eight-year contract, along with business opportunities for local, regional and Aboriginal businesses. Approximately 1,500 people will be working on main civil works at the peak of construction.
- To meet the demand for jobs and business opportunities, BC Hydro is planning a series of job fairs and business-to-business networking sessions in early 2016. The sessions will provide an opportunity for local, regional and Aboriginal businesses and job seekers to meet the main civil works preferred proponent and other contractors.
- A rigorous evaluation process concluded that Peace River Hydro Partners has a strong delivery record for projects of a similar size and nature and best met BC Hydro's requirements for the Site C main civil works contract.

Questions and Answers

Question	Answer
1. What is going on with today's announcement?	<ul style="list-style-type: none">• BC Hydro has selected Peace River Hydro Partners as the preferred proponent for the Site C main civil works contract.• Main civil works is the largest single contract for the construction of the Site C project, and includes the construction of an earthfill dam, two diversion tunnels and a concrete foundation for the generating station and spillways.• Work under this contract is expected to create approximately 8,000 person-years of employment over the eight-year contract, along with business opportunities for local, regional and Aboriginal businesses. Approximately 1,500 people will be working on main civil works at the peak of construction.
2. Can you tell me more about the preferred proponent?	<ul style="list-style-type: none">• Peace River Hydro Partners include Petrowest Corporation, ACCIONA Infrastructure Canada Inc. and Samsung C&T Canada Ltd.

MAIN CIVIL WORKS PREFERRED PROPONENT ANNOUNCEMENT

<p>3. Where are the proponent companies based?</p>	<ul style="list-style-type: none"> • The Canadian and local content of this contracting team is substantial, particularly for a major contract of this size. • Petrowest is a Canadian company with offices in northeast B.C. and Western Canada. • ACCIONA Infrastructure Canada has been operating in Canada since 2001 and headquartered in Vancouver since 2006 and has offices in Calgary, Toronto, and Montreal. ACCIONA is a wholly-owned Canadian subsidiary of ACCIONA S.A., headquartered in Madrid. • Samsung C&T Canada Ltd. has been operating in Canada since 2012 and is a Canadian subsidiary of Korean-based Samsung C&T Corporation.
<p>4. What was the procurement process for this contract?</p>	<ul style="list-style-type: none"> • BC Hydro issued a Request for Qualifications in April 2014 and shortlisted four proponent teams to provide proposals for the main civil works contract. BC Hydro received proposals from all four teams in October 2015. A contract is expected to be awarded by early 2016. • A rigorous evaluation process concluded that Peace River Hydro Partners has a strong delivery record for projects of a similar size and nature and best met BC Hydro's requirements for the Site C main civil works contract.
<p>5. Why did they get selected over other bidders?</p>	<ul style="list-style-type: none"> • A rigorous evaluation process concluded that Peace River Hydro Partners has a strong delivery record for projects of a similar size and nature and best met BC Hydro's requirements for the Site C main civil works contract. <ul style="list-style-type: none"> ○ We looked at project management (including key personal and experience, safety, quality and environment), construction management (including construction schedule, means and methods and plans for specific the scope of work), and financial capacity, among other considerations.
<p>6. What is the scope of this work?</p>	<ul style="list-style-type: none"> • Main civil works is the largest single contract for the construction of the Site C project. • The scope of the main civil works contract includes the construction of an earthfill dam, two diversion tunnels and a concrete foundation for the generating station and spillways.

MAIN CIVIL WORKS PREFERRED PROPONENT ANNOUNCEMENT

<p>7. How much is this contract worth? Is it within budget?</p>	<ul style="list-style-type: none"> • Main civil works is the largest single contract for the construction of the Site C project, at well over a billion dollars. • We expect to be able to release the approximate contract value when the contract is awarded by early 2016. • The proposal by Peace River Hydro Partners is within the budget established by BC Hydro, and is included in the \$8.335 billion capital cost estimate for Site C.
<p>8. You're announcing a contract hasn't yet been awarded. Is there a chance it'll fall through?</p>	<ul style="list-style-type: none"> • We are confident that we'll have a contract signed by early 2016.
<p>9. If the project is cancelled, what would be the consequences of this contract for ratepayers / taxpayers?</p>	<ul style="list-style-type: none"> • We have no intention of cancelling Site C. Construction is well underway, and the project is on-track to providing clean, renewable power to the system in 2024. • We are moving forward with this project with full confidence in its completion.
<p>10. When will they start work?</p>	<ul style="list-style-type: none"> • Pending contract award, work on site will begin in January 2016. • Some mobilization and preparatory work may start in December 2015.
<p>11. How long will the work take to complete?</p>	<ul style="list-style-type: none"> • The main civil works contract covers an eight-year period.
<p>12. Did any of the other bidders have more B.C. or Canadian ownership?</p>	<ul style="list-style-type: none"> • The Canadian and local content of this contracting team is substantial, particularly for a major contract of this size. • Petrowest is a Canadian company operating out of northeast B.C. and Western Canada, and houses four divisions in Fort St. John. It was established in 2006 upon the acquisition of Quigley Contracting, which was a B.C. company led by Rick Quigley, a lifelong resident of Fort St. John. • ACCIONA Infrastructure Canada has been operating in Canada since 2001 and headquartered in Vancouver since 2006 and has offices in Calgary, Toronto, and Montreal. • Petrowest and ACCIONA have experience building projects in the region, including the Fort St. John Hospital project. • Samsung has been working in Canada since 2012, and has built a number of renewable energy projects in Ontario.

MAIN CIVIL WORKS PREFERRED PROPONENT ANNOUNCEMENT

<p>13. How many jobs will the Main Civil Works contract create?</p>	<ul style="list-style-type: none"> • Work under this contract is expected to create approximately 8,000 person-years of employment over the eight-year contract, along with business opportunities for local, regional and Aboriginal businesses. • Approximately 1,500 people will be working on main civil works at the peak of construction. • Many local workers are expected to be hired to fill these positions, and Peace River Hydro Partners is committed to hiring local workers throughout the lifecycle of the project
<p>14. Will local workers be hired?</p>	<ul style="list-style-type: none"> • Yes. This contract will create significant business and job opportunities for local businesses and workers, and Peace River Hydro Partners is committed to hiring local workers throughout the lifecycle of the project • All job postings for Site C will be posted at WorkBC and Employment Connections, based in Fort St. John. • Business-to-business networking sessions and Job Fairs will also be held in the region in 2016 to align with the work requirements. • BC Hydro and Peace River Hydro Partners are both committed to making sure that job opportunities on Site C are widely known in the region and promoted to local workers.
<p>15. Will there be quotas for hiring locally?</p>	<ul style="list-style-type: none"> • There are no quotas, and quotas are not required to ensure local workers will have jobs on Site C. Peace River Hydro Partners and their subcontractors are committed to: <ul style="list-style-type: none"> ○ Hiring local workers throughout the lifecycle of the project ○ Providing training opportunities, including apprenticeships, to local residents in order to build a skilled labour force and long-term capacity for future projects in the region ○ Posting Site C jobs to websites in British Columbia by specifying job locations in the Peace Region so that local employees can access jobs easily. ○ Holding local events to meet in person with workers and local and Aboriginal businesses to discuss project opportunities and encourage local participation.
<p>16. Will the proponent be listing jobs online somewhere?</p>	<ul style="list-style-type: none"> • Yes, jobs will be posted to local employment websites Work BC and Employment Connections Fort St. John, which is where other Site C contractors are also posting jobs. • Jobs will also be posted to the proponent team members' websites, and, as with other Site C contractors, contact information will be posted to sitecproject.com.

MAIN CIVIL WORKS PREFERRED PROPONENT ANNOUNCEMENT

<p>17. When will hiring begin?</p>	<ul style="list-style-type: none"> • Pending contract award, work on site will begin in January 2016. • Work under this contract is expected to create approximately 8,000 person-years of employment over the eight-year contract, along with business opportunities for local, regional and Aboriginal businesses. • By mid-spring, it is expected that there will be approximately 600 workers on-site. • Many local workers are expected to be hired to fill these positions. That's why we are scheduling job fairs and business networking sessions in 2016. • Approximately 1,500 people will be working on main civil works at the peak of construction.
<p>18. What kinds of workers will be needed?</p>	<ul style="list-style-type: none"> • A wide range of workers will be needed for this contract, including heavy equipment operators, heavy duty mechanics, truck drivers, labourers, tunnelers, carpenters, millrights, construction supervisors, surveyors, engineers, electrical and mechanical professionals, and office administrative staff.
<p>19. Will there be opportunities for apprentices?</p>	<ul style="list-style-type: none"> • Yes. Peace River Hydro Partners will be adhering to the provincial government's policy regarding apprentices on public projects. • They have indicated they will be working with CMAW and CLAC to encourage apprenticeships and deliver Red Seal trained workers into their organization.
<p>20. Will they be using temporary foreign workers?</p>	<ul style="list-style-type: none"> • Peace River Hydro Partners have indicated that they intend to hire many local workers, and they are committed to informing the local workforce and businesses about the project and potential employment and business opportunities. • Any use of foreign works would be as a last resort, only after exploring and exhausting all local and national labour resources, in accordance with applicable regulations, before pursuing additional labour market opinions and foreign worker permits. • Proponent team partners ACCIONA and Petrowest have a proven track record of hiring local workers and contractors on the Fort St. John Hospital project.

MAIN CIVIL WORKS PREFERRED PROPONENT ANNOUNCEMENT

<p>21. How can you be sure that local companies will get sub-contract work?</p>	<ul style="list-style-type: none"> • Main civil works is the largest single contract for the construction of the Site C project, and we expect there will be significant opportunities for local businesses as part of this work. • The proponent has committed to taking part in business-to-business networking sessions in 2016 — the sessions will allow local and regional businesses to meet with the main civil works preferred proponent and potentially form partnerships. • Proponent team partners ACCIONA and Petrowest have a proven track record of hiring local workers and contractors on the Fort St. John Hospital project.
<p>22. Are any First Nations companies involved in this bid?</p>	<ul style="list-style-type: none"> • As part of the contract, Peace River Hydro Partners is required by BC Hydro to provide opportunities for Aboriginal groups. • Proponent team member Petrowest has worked with Aboriginal groups in the project area on previous projects. • The proponent team will be working with Aboriginal groups in the project area to provide employment, training and contracting opportunities.
<p>23. Will the preferred proponent set aside sub-contracting opportunities for First Nations?</p>	<ul style="list-style-type: none"> • As part of the contract, Peace River Hydro Partners is required by BC Hydro to provide opportunities for Aboriginal groups. • Peace River Hydro Partners will be working with Aboriginal groups in the project area to provide employment, training and contracting opportunities. • We are anticipating negotiations will take place with Aboriginals companies over the coming weeks, but do not have details to provide to you today.
<p>24. Are Building Trades unions part of this team?</p>	<ul style="list-style-type: none"> • Peace River Hydro Partners will be partnering with CMAW (Construction Maintenance and Allied Workers Canada) and CLAC (Christian Labour Association Canada) on this contract. • It is early days yet, and other building trade unions may be involved in the main civil work as the construction progresses. Given the significant amount of work involved, work may be subcontracted to subcontractors who have bargaining relationships with other unions. • For example, with some of the contracts already awarded for the site preparation and road improvement activities, a mix of union and non-union contractors/workers have been involved. • It is worth noting that, while main civil works is the largest contract for Site C, other upcoming major construction contracts include: turbines and generators, generating station and spillways, Highway 29 realignment, and substation and transmission lines.

MAIN CIVIL WORKS PREFERRED PROPONENT ANNOUNCEMENT

<p>25. What does this mean for BC Hydro's MOU with Building Trades?</p>	<ul style="list-style-type: none"> • The MOU with the Poly Party Building Trades unions provided an opportunity for them to partner with /negotiate agreements with the various Proponent Teams who submitted bid proposals for the main civil works contract. • There was no requirement that a Proponent Team include labour from any particular union affiliation. • As per the Memorandum of Understanding with the Building Trades, BC Hydro placed greater weight on bids with a mix of labour representation that included poly-party Building Trades unions, to the extent that it contributed to labour stability. • It is worth noting that, while main civil works is the largest contract for Site C, other upcoming major construction contracts for Site C include: turbines and generators, generating station and spillways, Highway 29 realignment, and substation and transmission lines. • Contracts have already been awarded that involve workers from different union affiliations. • We anticipate a mixed site that will have participation from building trades unions, independent unions and non-union contractors to construct the Site C project. • This is one of the many benefits of the managed open site labour approach for Site C. Contractors, regardless of union affiliation or union status, are able to participate on the project while maintaining their existing bargaining relationships.
<p>26. How many of the workers will live in camp, and how many in the community?</p>	<ul style="list-style-type: none"> • It is expected that the majority of main civil works workers will live in camp, with the balance of workers living in local communities.
<p>27. Did you consider the teams' environmental and safety records in evaluating bids?</p>	<ul style="list-style-type: none"> • Yes, we looked at the proponent team members' safety records, as well as their performance on reference projects with respect to safety and the environment. • We also looked at their safety and environment plans. • Peace River Hydro Partners met BC Hydro's environmental and safety requirements. <p><i>If asked:</i></p> <p>We are not in a position to release detailed information for commercial confidentiality reasons.</p>

MAIN CIVIL WORKS PREFERRED PROPONENT ANNOUNCEMENT

<p>28. Please tell me about Petrowest?</p>	<ul style="list-style-type: none"> • Petrowest Corporation was established in 2006 upon the acquisition of Quigley Contracting, which was established in B.C. in 1990 by Rick Quigley, a lifelong resident of Fort St. John. The Petrowest group of companies operates out of Northeast B.C. and Western Canada. Petrowest houses four divisions in Fort St. John. Publicly-traded on the Toronto Stock Exchange, Petrowest is involved with industrial and civil infrastructure projects. • Petrowest's project experience includes: Site C Clean Energy Project — sub-contracted to work on the workers' lodge and site preparation (Fort St. John, B.C.), Fort St. John Hospital (Fort St. John, B.C.), Spectra Energy Dawson Creek (Dawson Creek, B.C.), and the Highway 43 Twinning Project (Sturgeon Lake, AB).
<p>29. Please tell me about Acciona?</p>	<ul style="list-style-type: none"> • ACCIONA is a wholly-owned Canadian subsidiary of ACCIONA S.A. (headquartered in Madrid), which stands as a leader in the fields of infrastructure development, renewable energy (including hydroelectric dams), water, and services. • ACCIONA Infrastructure Canada has been operating in Canada since 2001 and headquartered in Vancouver since 2006 and has offices in Calgary, Toronto, and Montreal. • ACCIONA's project experience includes: Fort St. John Hospital (Fort St. John, B.C.), Southeast Stoney Trail Project (Calgary, AB), Autoroute 30 Extension Project (Quebec), Rialb Dam Project (Spain), Ralco Hydroelectric Power Plant Project (Chile), and the Mularroya Dam Project (Spain).
<p>30. Please tell me about Samsung?</p>	<ul style="list-style-type: none"> • Samsung C&T Canada is a wholly-owned Canadian subsidiary of Korea-based Samsung C&T Corporation. Samsung is experienced in engineering, construction, trading, and investing, including the construction of hydroelectric dams, roads, buildings, tunnels, bridges, and airports. • Samsung's project experience includes: Armow Wind Project (Ontario), Grand Renewable Wind BOP EPC (Ontario), Grand Renewable T/L EPC (Ontario), South Kent Wind (Ontario), Kingston Solar (Ontario), Youngju Multi-Purpose Dam Project (Korea), Roy Hill Project (Australia), Trung Son Dam Project (Vietnam), and Dhauliganga Dam (India). • Samsung C&T Canada Ltd. has been operating in Canada since 2012.

Key Messages

- BC Hydro's procurement approach for the construction of Site C was designed to achieve value for money for ratepayers, as well as meeting the project schedule, budget, and technical requirements. It was also designed to meet our project objectives, such as providing economic opportunities for Aboriginal groups, northern communities and the province. The procurement approach is designed to be within all applicable legislation and provincial policies (including trade agreements).
 - The approach consists of a number of large contracts for major project components, as well as multiple smaller contracts for supporting activities and ancillary works. As such, the project is expected to result in opportunities for small, medium and large businesses.
 - Since 2011, BC Hydro has been focusing its efforts to inform local businesses about opportunities with the project, including holding multiple business sessions in the Peace region. The sessions provide local businesses with the opportunity to meet successful contractors and build relationships. Additional sessions are planned for 2016.
 - BC Hydro's Business Directory has been active for more than six years, which allows local businesses to be notified of business networking sessions and upcoming business opportunities.
 - BC Hydro's procurements for Site C are planned to ensure the actual cost-of-service advantages of local companies and labour are recognized, including considering vendors' experience in working in similar conditions to the Site C area.
- There are already local businesses working on the Site C project, and there are expected to be significant contracting and sub-contracting opportunities for local, regional and Aboriginal businesses over the construction period.
 - Local firm Paul Paquette & Son's Contracting from Chetwynd has been awarded a contract for south bank clearing.
 - A.L. Sims & Sons Ltd. from Prince George has won a contract to improve public roads.
 - Other local companies have been sub-contracted to do work, including Petrowest Construction out of Charlie Lake, the Fort St. John offices of WSP Canada and Helical Pier Systems, and Northern Geo, among many others.

Site C: Local Opportunities

- The construction of Site C will create thousands of jobs, and local workers are already active on the project, with many companies currently hiring workers. As of the end of September, there were more than 600 people working on the project, including more than 450 workers from B.C. The number of workers on site will continue to increase, with the Main Civil Works contractor expected to be selected and on-site within the coming months.
 - To increase opportunities for local employment, BC Hydro has held job fairs in the region to allow local and Aboriginal job-seekers to meet with the contractors that will be building Site C. More job fairs are being planned for the future.
 - BC Hydro lists its contractors on the Site C website with information about how to contact them about job opportunities.
 - Employment opportunities are also being posted on the websites of local employment agencies in the region, such as Work BC / Employment Connections.

Background on NWPTA

- As part of NWPTA, B.C., Alberta and Saskatchewan have committed to “avoid measures that operate to restrict or impair trade between or through their territories, or investment or labour mobility between them.” NWPTA obligates public entities to ensure:
 - No obstacles: government standards and regulations cannot restrict or impair trade, investment or labour mobility between or among the three provinces.
 - Non-discrimination: there will be no preferential treatment of a province's people, investments, goods or services, except for justified actual cost-of-service differences.
- All B.C., Alberta and Saskatchewan government entities and Crown corporations are covered by the NWPTA provisions. Note that there are some exceptions to the provisions including First Nations employment and contracting opportunities.