

# Perrin, Thorau & Associates Ltd.

Dan Perrin  
Phone (250) 655-3431  
Fax (250) 655-3074

Box 66  
Brentwood Bay, BC  
V8M 1R3

Kim Thorau  
Phone (250) 474-2281  
Fax (250) 474-6285

## COVID Review Invoice #3

March 21, 2022

Melia Walker  
Emergency Management BC  
Via Email

### **Fees:**

For services under contract C20CFFS40695 SOW 2021 – EMBC (COVID Post Ops Review - 2) the team reviewed documents, conducted research and prepared for public announcement, including consulting with Indigenous representative organizations.

Coding: Client: Client: 10 RC: 15K68 SL: 11731 STOB:6001 Project: 15KCOVI;

Maximum Contract Fee Amount	\$475,000.00
Fees Invoiced to Date	92,237.50
Current Invoice	
Dan Perrin	s.17; s.21
Chris Trumpy	
Bob de Faye	
Kim Thorau	

Total Fees	28,073.75
GST (#899218093RT)	1,403.69
<b>Total</b>	<b>29,477.44</b>

### **Expenses** (See Attached)

Expenses not including HST	-
GST on Expenses	-
<b>Total</b>	<b>-</b>

<b>Total Invoice Amount</b>	<b>\$ 29,477.44</b>
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Fee Amount remaining	\$354,688.75
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Dan Perrin

Hours Worked

			Hours February de Faye	Thorau
1	Perrin s.17; s.21	Trumpy		
2				
3				
4				
5				
6				
7				
8				
9				
10				
11				
12				
13				
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18				
19				
20				
21				
22				
23				
24				
25				
26				
27				
28				
29				
30				
31				
Hours				

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Kim Thorau  
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Fax (250) 474-6285

## COVID Review Invoice #4

March 31, 2022

Melia Walker  
Emergency Management BC  
Via Email

### **Fees:**

For services under contract C20CFFS40695 SOW 2021 – EMBC (COVID Post Ops Review - 2) the team reviewed documents, conducted research and prepared for the announcement and stakeholder engagement.

Coding: Client: Client: 10 RC: 15K68 SL: 11731 STOB:6001 Project: 15KCOVI;

Maximum Contract Fee Amount	\$475,000.00
Amount Invoiced to Date	120,311.25
Current Invoice	
Dan Perrin	s.17; s.21
Chris Trumpy	
Bob de Faye	
Kim Thorau	

Total Fees	27,985.00
GST (#899218093RT)	1,399.25
<b>Total</b>	<b>29,384.25</b>

Amount Remaining Within Contract Maximum

### **Expenses** (See Attached)

Expenses not including HST	-
GST on Expenses	-
<b>Total</b>	<b>-</b>

<b>Total Invoice Amount</b>	<b>\$ 29,384.25</b>
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Fee Amount remaining	\$326,703.75
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Dan Perrin

Hours Worked

	Perrin	Trumpy	Hours March de Faye	Thorau
1	s.17; s.21			
2				
3				
4				
5				
6				
7				
8				
9				
10				
11				
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26				
27				
28				
29				
30				
31				
Hours				

**STATEMENT OF WORK - AMENDMENT #1**  
**STRATEGIC ADVISOR SERVICES AGREEMENT**

<b>Contractor</b>	<b>Perrin, Thorau and Associates Ltd.</b>
<b>Supplier#</b>	<b>916361 - 001</b>
<b>Contract ID#</b>	<b>C20CFFS40695</b>
<b>Master RFP Reference#</b>	<b>RFP#SA-MF5</b>
<b>Statement of Work Ref#</b>	<b>2021 – EMBC (COVID Post Ops Review – 2) Amendment #1</b>

**WHEREAS:**

- A. The parties entered into a Strategic Advisor Services Agreement dated March 18, 2020 (the “Umbrella Agreement”), further amended by Modification Agreement #1 (increased financial limit), that contemplates Her Majesty the Queen in the Right of the Province of British Columbia (the “Province”) retaining **Perrin, Thorau and Associates Ltd.** (the “Contractor”) to cause **Dan Perrin** to provide specified services in accordance with certain terms and conditions, set out in a Statement of Work, once it has been agreed upon and executed by both parties;
- B. The parties entered into Statement of Work #2021 – EMBC (COVID Post Ops Review – 2) on October 14, 2021, that contemplates the Province retaining the Contractor to provide specified Services in accordance with certain terms and conditions, set out in that Statement of Work.
- C. The parties wish to amend Statement of Work #2021 – EMBC (COVID Post Ops Review - 2) through this **Amendment #1** as follows:

1. **Section 3 “Services”** is amended by adding the following:

The Ministry and the Contractor have agreed that for the purpose of Statement of Work #2021 – EMBC (COVID Post Ops Review -2), the subcontractors Hill + Knowlton Strategies, Quocksister Consulting and its employees Stephen Smart and Melissa Quocksister will report to the Contractor.

- (a) The subcontractor **Hill + Knowlton Strategies** and its employee Stephen Smart will be responsible for coordinating issues management and strategic communications in support of the Contractor’s Services set out in Section 3 of Statement of Work #2021 – EMBC (COVID Post Ops Review -2), and as further described in Appendix 3.1 to this Statement of Work Amendment #1.

The subcontractor will:

- (i) Ensure that review panel members are provided with issues management

and a strategic communications support and perspectives throughout the project;

- (ii) Provide independent communications analysis and insights to support key project deliverables, including reviews of participant responses, reports, and any public communications;
- (iii) Support review panel members with an outside issues and media commentary lens as required;
- (iv) Other related services as may be agreed by the Contractor and subcontractor.

- (b) The subcontractor **Quocksister Consulting**, and its employee Melissa Quocksister will be responsible for liaison with Indigenous organizations engaged as part of the Contractor's Services set out in Section 3 of Statement of Work #2021 – EMBC (COVID Post Ops Review-2).

The subcontractor will:

- (i) Contribute to the design of the Indigenous engagement;
- (ii) Advise the project team on effective and culturally appropriate engagement;
- (iii) Attend engagement sessions;
- (iv) Advise the project team on interpretation of the input they receive;
- (v) Other related services as may be agreed by the Contractor and subcontractor.

2. **Section 17, Table 2 - "Personnel and Hourly Rate"** shall include the following addition:

**Table 2**

Key Personnel of the Contractor	Hourly Rate (\$CDN) *	Travel GroupRate
<b>Approved Subcontractor(s) as Key Personnel:</b>	s.17; s.21	
Hill + Knowlton Strategies - Stephen Smart		Group 2
Quocksister Consulting – Melissa Quocksister		Group 2

\*Hourly rates for Approved Subcontractors must not exceed the hourly rate for the Advisor unless approved by the Province Lead. In assessing a request for such approval, the Province Lead will consider (1) whether the majority of the Services are provided by the Contractor (Advisor and Contractor's employees), (2) if the use of Approved Subcontractors is for a short-term period only, and (3) if the overall costs to the Province are lower than other Statement of Work Proposals received by the Province.

3. Appendices to this Statement of Work Amendment #1 are to be considered as supplements to the respective Appendices of Statement of Work #2021 EMBC (COVID Post Ops Review -2). The Contractor confirms that the provisions and disclosures of the "Subcontractor's Undertaking of Confidentiality" (attached as Appendix 5.3 and Appendix 5.4) and the "Subcontractor's Conflict of Interest Disclosure" (attached as Appendix 7.3 and Appendix 7.4), collectively and individually apply to the Contractor's subcontractors identified in the addition to Table 2 above, during the term of this Statement of Work 2021 EMBC (COVID Post Ops Review – 2) – Amendment #1.

Except for those sections amended by this Amendment #1, all other terms of **Statement of Work #2021 EMBC (COVID Post Ops Review -2)** remain in effect.

**Province Lead:**

<b>Name:</b>	Tara Richards	<b>Title:</b>	Deputy Minister Emergency Management BC Ministry of Public Safety and Solicitor General
<b>E-mail:</b>	<a href="mailto:Tara.Richards@gov.bc.ca">Tara.Richards@gov.bc.ca</a>	<b>Tel:</b>	(778) 698-8711

In addition to the Province Lead, the Ministry of Finance's representative for all matters regarding the Umbrella Agreement is below.

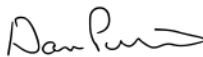

**Ministry of Finance Representative:**

<b>Name:</b>	Doug Foster	<b>Title:</b>	ADM, Deputy Minister's Office, Ministry of Finance
<b>E-mail:</b>	<a href="mailto:Doug.Foster@gov.bc.ca">Doug.Foster@gov.bc.ca</a>	<b>Tel:</b>	(250) 387-9022

The Umbrella Agreement, as amended by this Amendment #1 to Statement of Work 2021 EMBC (COVID Ops Post Review – 2) is ratified and confirmed.

**Execution and Delivery of Statement of Work:**

This Statement of Work Amendment #1 may be entered into by a separate copy, being executed by, or on behalf of, each party and that executed copy being delivered to the other party by a method provided for in section 13.1 of the Umbrella Agreement or any other method agreed to by the parties.

SIGNED with an effective date of the 15 <sup>th</sup> day of March 2022 by the Contractor (or, if not an individual, on its behalf its authorized signatory or signatories):	SIGNED with an effective date of the 15 <sup>th</sup> day of March 2022 on behalf of the Province by its duly authorized representative:
	
Signature(s)  <u>Dan Perrin</u> Print Name President – Perrin, Thorau and Associates Ltd.	Signature  <u>Tara Richards</u> Print Name Deputy Minister, Emergency Management BC Ministry of Public Safety and Solicitor General
Print Title(s)	Print Title

## APPENDIX 3.1 – SUBCONTRACTOR’S STATEMENT OF WORK PROPOSAL



Hill+Knowlton  
Strategies

### PROJECT PROPOSAL

**To:** Dan Perrin – Perrin, Thorau & Associates LTD.  
**From:** Stephen Smart - H+K Strategies  
**Date:** March 15, 2022  
**Subject:** Issues + Strategic Counsel Support – COVID Review

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#### Situational Analysis

The Government of British Columbia is undertaking a review of their operational response to the COVID-19 pandemic. The stated goal is to provide an initial record of how that response was handled, lessons learned, and ultimately to inform preparations for future pandemics and major natural disasters or climate change-induced extreme weather events. The independently contracted review team is seeking outside issues management and strategic communications support to aid in their efforts to deliver a thorough, balanced document that incorporates all perspectives, and will be viewed credibly by government, stakeholders, the public, and news media.

#### Project Support Objectives

- + Ensure that review panel members are provided with issues management and a strategic communications perspective throughout the project.
- + Provide independent communications analysis and insights to key project deliverables including review participants, reports, and any public communications.
- + Support the review panel members with an outside issues and media commentary lens as required.

#### Scope of Work

- + Ongoing issues and communication advice
- + Review and commenting on interim and final reports as well as other significant aspects of the review process
- + Ad hoc issues management support
- + Communication support for public or media engagement if required
- + Establishment of ongoing media monitoring to ensure panel members are aware of relevant coverage of their activities.

#### Proposed Budget

Based on the scope of work and the likelihood of peaks and valley in the support required, we suggest a monthly retainer arrangement of <sup>s.17, s.21</sup> plus applicable taxes for a seven month duration (April – September) commencing with the Government’s announcement of the panel and concluding with delivery of the final report expected in late September.



## APPENDIX 5.3 – SUBCONTRACTOR’S UNDERTAKING OF CONFIDENTIALITY

**Subcontractor: Hill + Knowlton Strategies - Stephen Smart**

**Contractor: Perrin, Thorau and Associates Ltd.**

**Statement of Work: 2021 – EMBC (COVID Post Ops Review – 2)**

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1. In consideration of the Subcontractor’s role in relation to assisting the Contractor with this Statement of Work, the Subcontractor undertakes on behalf of itself and its employee(s) to treat as confidential and not disclose, refer to or permit to be disclosed, at any time, information produced for, or obtained from, the Contractor, Her Majesty the Queen in the Right of the Province of British Columbia (the “Province”), or its agencies, boards, commissions, crowns, employer associations, employers, any BC public sector pension plan boards of trustees, pension plan partners, the Executive Council of British Columbia (“Cabinet”), a member of Cabinet, a Committee of Cabinet or an advisor to any such party (any or all of which is referred to as the “Organization”) (verbally, electronically or in writing) in relation to or resulting from this Statement of Work, including but not limited to the following:
  - (a) the contents of materials, including presentations brought to meetings or circulated to or within the any member of the Organization;
  - (b) the conversations and discussions held within, or in the presence of members of, the Organization;
  - (c) any part of the agendas of the meetings of established or ad hoc committees of the Organization;
  - (d) the fact that I and/or my employee(s) have attended or been scheduled to attend meetings of established or ad hoc committees of the Organization;
  - (e) the outcomes, decisions or actions of the that I and/or my employee(s) become aware of by virtue of this Statement of Work; and
  - (f) any reports, recommendations or analysis prepared for, by or in connection with the Organization that I and/or my employee(s) become aware of by virtue of this Statement of Work.
2. Section 1 of this Undertaking does not apply insofar as:
  - (a) the disclosure is expressly permitted in writing by the Province in conjunction with other Organization party(ies) as the Province deems necessary;
  - (b) the information to be disclosed is general public knowledge other than because of a breach of this Agreement;
  - (c) the disclosure is to staff of the Province or otherwise required to perform the Contractor’s obligations under this Agreement; or
  - (d) the disclosure is required to comply with applicable laws.
3. In relation to this Statement of Work, the Subcontractor may receive information from the Province or the Contractor that includes solicitor client privilege. The Subcontractor undertakes on behalf of itself and its employees to treat as confidential any legal advice received on behalf of the Province under this Agreement other than to communicate it to authorized officials of the Province and must not do anything that could result in a waiver or breach of the solicitor-client privilege associated with that advice. If the Subcontractor incorporates any legal advice from the Province’s legal counsel into any materials related to this Statement of Work, the Subcontractor must add the following note to the applicable document:

"This document may contain information that is protected by solicitor client privilege. Prior to any disclosure of this document outside of government of British Columbia, including in response to a request under the Freedom of Information and Protection of Privacy Act, the Ministry in possession of this document must consult with the lawyer responsible for the matter to determine whether information contained in this document is subject to solicitor client privilege."

4. The Subcontractor undertakes on behalf of itself and its employees, not to use any of the information referenced in section 1 and 3 above for any other purpose other than those expressly provided for under this Statement of Work.
5. The Subcontractor undertakes on behalf of itself, and to cause its employee(s), upon request of the Province or the Contractor, to return to the Province Lead or designate all information received as a result of this Statement of Work, including all copies, derivatives, reports and analysis containing such information.
6. The Subcontractor undertakes on behalf of itself, and to cause its employee(s) to immediately notify the Province Lead, if they receive a summons, subpoena, order or similar instrument or otherwise become subject to a legal obligation requiring disclosure of any information required to keep confidential under this Undertaking and/or this Statement of Work or if, through inadvertence or otherwise, it or any of its employee(s) becomes aware of a disclosure of information contrary to this Undertaking and/or this Statement of Work.

SIGNED with an effective date of 15<sup>th</sup> day of March 2022 by the Subcontractor (or, if not an individual, on its behalf by its authorized signatory or signatories)

Signature(s)



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Print Name(s)

**Stephen Smart**

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Print Title(s)

**Subcontractor**

Senior Vice President and General Manager, Western Canada  
Hill + Knowlton Strategies

## APPENDIX 5.4 – SUBCONTRACTOR’S UNDERTAKING OF CONFIDENTIALITY

**Subcontractor: Quocksister Consulting – Melissa Quocksister**

**Contractor: Perrin, Thorau and Associates Ltd.**

**Statement of Work: 2021 – EMBC (COVID Post Ops Review – 2)**

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1. In consideration of the Subcontractor’s role in relation to assisting the Contractor with this Statement of Work, the Subcontractor undertakes on behalf of itself and its employee(s) to treat as confidential and not disclose, refer to or permit to be disclosed, at any time, information produced for, or obtained from, the Contractor, Her Majesty the Queen in the Right of the Province of British Columbia (the “Province”), or its agencies, boards, commissions, crowns, employer associations, employers, any BC public sector pension plan boards of trustees, pension plan partners, the Executive Council of British Columbia (“Cabinet”), a member of Cabinet, a Committee of Cabinet or an advisor to any such party (any or all of which is referred to as the “Organization”) (verbally, electronically or in writing) in relation to or resulting from this Statement of Work, including but not limited to the following:
  - (a) the contents of materials, including presentations brought to meetings or circulated to or within the any member of the Organization;
  - (b) the conversations and discussions held within, or in the presence of members of, the Organization;
  - (c) any part of the agendas of the meetings of established or ad hoc committees of the Organization;
  - (d) the fact that I and/or my employee(s) have attended or been scheduled to attend meetings of established or ad hoc committees of the Organization;
  - (e) the outcomes, decisions or actions of the that I and/or my employee(s) become aware of by virtue of this Statement of Work; and
  - (f) any reports, recommendations or analysis prepared for, by or in connection with the Organization that I and/or my employee(s) become aware of by virtue of this Statement of Work.
2. Section 1 of this Undertaking does not apply insofar as:
  - (a) the disclosure is expressly permitted in writing by the Province in conjunction with other Organization party(ies) as the Province deems necessary;
  - (b) the information to be disclosed is general public knowledge other than because of a breach of this Agreement;
  - (c) the disclosure is to staff of the Province or otherwise required to perform the Contractor’s obligations under this Agreement; or
  - (d) the disclosure is required to comply with applicable laws.
3. In relation to this Statement of Work, the Subcontractor may receive information from the Province or the Contractor that includes solicitor client privilege. The Subcontractor undertakes on behalf of itself and its employees to treat as confidential any legal advice received on behalf of the Province under this Agreement other than to communicate it to authorized officials of the Province and must not do anything that could result in a waiver or breach of the solicitor-client privilege associated with that advice. If the Subcontractor incorporates any legal advice from the Province’s legal counsel into any materials related to this Statement of Work, the Subcontractor must add the following note to the applicable document:

“This document may contain information that is protected by solicitor client privilege. Prior to any disclosure of this document outside of government of British Columbia, including in response to a request under the Freedom of Information and Protection of Privacy Act, the Ministry in possession of this document must consult with the lawyer responsible for the matter to determine whether information contained in this document is subject to solicitor client privilege.”

4. The Subcontractor undertakes on behalf of itself and its employees, not to use any of the information referenced in section 1 and 3 above for any other purpose other than those expressly provided for under this Statement of Work.
5. The Subcontractor undertakes on behalf of itself, and to cause its employee(s), upon request of the Province or the Contractor, to return to the Province Lead or designate all information received as a result of this Statement of Work, including all copies, derivatives, reports and analysis containing such information.
6. The Subcontractor undertakes on behalf of itself, and to cause its employee(s) to immediately notify the Province Lead, if they receive a summons, subpoena, order or similar instrument or otherwise become subject to a legal obligation requiring disclosure of any information required to keep confidential under this Undertaking and/or this Statement of Work or if, through inadvertence or otherwise, it or any of its employee(s) becomes aware of a disclosure of information contrary to this Undertaking and/or this Statement of Work.

SIGNED with an effective date of 15<sup>th</sup> day of March 2022 by the Subcontractor (or, if not an individual, on its behalf by its authorized signatory or signatories)

Signature(s)

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Print Name(s)

**Melissa Quocksister**

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Print Name(s)

**Subcontractor**

Principal, Quocksister Consulting

Print Title(s)

## APPENDIX 7.3 – SUBCONTRACTOR’S CONFLICT OF INTEREST DISCLOSURE

**Subcontractor:** Hill + Knowlton Strategies - Stephen Smart

**Contractor:** Perrin, Thorau and Associates Ltd.

**Statement of Work:** 2021 – EMBC (COVID Post Ops Review – 2)

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**Definition:** “Conflict of Interest” means an actual, perceived or potential inconsistency between the Contractor’s obligation and duty to act for the benefit of Her Majesty the Queen in the Right of the Province of British Columbia (the “Province”), and the Contractor’s, its employees’ and/or its Subcontractor’s duty to act for the benefit of another party or the Contractor’s, its employees’ and/or its Subcontractor’s interests. A Conflict of Interest may take a number of forms: it may be financial or non-financial; it may be direct or indirect; it may be professional, personal or family related.

**Discussion:** A Conflict of Interest may arise from existing, former or prospective:

- directorship, employment or contractual interest;
- interest in business enterprises or professional practices;
- share ownership;
- beneficial interest in trusts;
- professional or personal association with the Province;
- professional association or relationship with other organizations or individuals;
- personal association with other organizations or individuals;
- family relationship;
- any relationship that may cause a person to perceive that a person has a divided loyalty to the Province and another party with interests that are inconsistent or competing with the Province’s interests; or
- a set of circumstances in which a person has a private or personal interest that may appear to influence the objective exercise of the person’s duties to, or in respect of, the Province.

The Subcontractor has reviewed this Statement of Work and has read and understood the definition and discussion of the term Conflict of Interest as set out above.

The Subcontractor hereby declares on behalf of itself and its employee(s) (collectively “we” or “our”), that it has disclosed any Conflicts of Interest that currently exist in respect of this Statement of Work in the space afforded below.

1. A direct or indirect conflict with the “Contractor’s duties to the Province under this Statement of Work may arise because (please indicate if non-applicable):
2.
  - a) I/We, or my/our Associates<sup>1</sup>, hold the following offices (appointed or elected):  
s.17; s.21; s.22
  - b) I/We, my/our Associates, or any trustee or any nominee on my/our behalf, own or possess, directly or indirectly, the following interests (i.e., shares, businesses, trusts or properties):  
s.17; s.21; s.22

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<sup>1</sup> “Associate” of a person means any person closely connected by blood or otherwise including, but not limited to, a spouse (including common-law spouse), parent, grandparent, brother, sister, child or grandchild.

- c) I/We, or my/our Associates, have the following interests in existing or proposed transactions or agreements with, or involving, the Province.  
s.17; s.21; s.22
- d) I/We, or my/our Associates, have existing professional associations or relationships with other organizations or individuals:  
s.17; s.21; s.22
- e) I/We, or my/our Associates, have personal associations or affiliations with the following other organizations or individuals:  
s.17; s.21; s.22
- f) I/We, or my/our Associates, have family relationships with people who may have a Conflict of Interest arising from directorships of, employment by, business, professional or personal relationships or affiliations with, the Province or other organizations that are adverse in interest to the Province, or legal or beneficial ownership of trusts or other property, namely:  
s.17; s.21; s.22
3. The nature and extent of the conflicting office duty or interest referred to in section 1 of this declaration (please indicate if non-applicable):  
s.17; s.21; s.22
4. A Conflict of Interest with the Contractor's duties to the Province under this Statement of Work may arise because I/We receive financial remuneration (either for services performed by me/us, as an owner or part owner, trustee, or employee or otherwise) from the following sources (please indicate if non-applicable):  
s.17; s.21; s.22
5. The following is a list of each Subsidiary<sup>2</sup> or Affiliate<sup>3</sup> of a company listed in section 1 of this declaration.

Company Listed in Section 1	Name of Subsidiary or Affiliate	Type of Business Ordinarily Carried on by Subsidiary or Affiliate
s.17; s.21; s.22		

<sup>2</sup> For the purposes of this declaration, a corporation is a subsidiary of another corporation where:

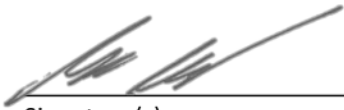
- a. it is controlled by:
- (i) that other corporation;
  - (ii) that other corporation and one or more other corporations, each of which is controlled by that other corporation; or
  - (iii) two or more other corporations, each of which is controlled by that other corporation; or
- b. it is a subsidiary or a subsidiary of that other corporation.

6. Other than disclosed above, I/we have the following relationships or interests that could compromise, or be perceived to compromise, my employee(s)/our ability to exercise judgment with a view to the best interests of the Province under this Statement of Work.

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*[SUBCONTRACTOR TO COMPLETE]*

SIGNED with an effective date of 15<sup>th</sup> day of March 2022 by the Subcontractor (or, if not an individual, on its behalf by its authorized signatory or signatories)



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Signature(s)

**Stephen Smart**

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Print Name(s)

**Subcontractor**

Senior Vice President and General Manager, Western  
Canada

Hill + Knowlton Strategies

Print Title(s)

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<sup>3</sup> For the purposes of this declaration, one corporation is affiliated with another corporation where one of them is the subsidiary of the other, or both are subsidiaries of the same corporation, or each of them is controlled by the same person.

## APPENDIX 7.4 – SUBCONTRACTOR’S CONFLICT OF INTEREST DISCLOSURE

**Subcontractor:** Quocksister Consulting

**Contractor:** Perrin, Thorau and Associates Ltd.

**Statement of Work:** 2021 – EMBC (COVID Post Ops Review – 2)

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**Definition:** “Conflict of Interest” means an actual, perceived or potential inconsistency between the Contractor’s obligation and duty to act for the benefit of Her Majesty the Queen in the Right of the Province of British Columbia (the “Province”), and the Contractor’s, its employees’ and/or its Subcontractor’s duty to act for the benefit of another party or the Contractor’s, its employees’ and/or its Subcontractor’s interests. A Conflict of Interest may take a number of forms: it may be financial or non-financial; it may be direct or indirect; it may be professional, personal or family related.

**Discussion:** A Conflict of Interest may arise from existing, former or prospective:

- directorship, employment or contractual interest;
- interest in business enterprises or professional practices;
- share ownership;
- beneficial interest in trusts;
- professional or personal association with the Province;
- professional association or relationship with other organizations or individuals;
- personal association with other organizations or individuals;
- family relationship;
- any relationship that may cause a person to perceive that a person has a divided loyalty to the Province and another party with interests that are inconsistent or competing with the Province’s interests; or
- a set of circumstances in which a person has a private or personal interest that may appear to influence the objective exercise of the person’s duties to, or in respect of, the Province.

The Subcontractor has reviewed this Statement of Work and has read and understood the definition and discussion of the term Conflict of Interest as set out above.

The Subcontractor hereby declares on behalf of itself and its employee(s) (collectively “we” or “our”), that it has disclosed any Conflicts of Interest that currently exist in respect of this Statement of Work in the space afforded below.

1. A direct or indirect conflict with the “Contractor’s duties to the Province under this Statement of Work may arise because (please indicate if non-applicable):
2.
  - a) I/We, or my/our Associates<sup>1</sup>, hold the following offices (appointed or elected):  
s.17; s.21; s.22
  - b) I/We, my/our Associates, or any trustee or any nominee on my/our behalf, own or possess, directly or indirectly, the following interests (i.e., shares, businesses, trusts or properties):  
s.17; s.21; s.22

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<sup>1</sup> “Associate” of a person means any person closely connected by blood or otherwise including, but not limited to, a spouse (including common-law spouse), parent, grandparent, brother, sister, child or grandchild.



- c) I/We, or my/our Associates, have the following interests in existing or proposed transactions or agreements with, or involving, the Province.  
s.17; s.21; s.22
- d) I/We, or my/our Associates, have existing professional associations or relationships with other organizations or individuals:  
s.17; s.21; s.22
- e) I/We, or my/our Associates, have personal associations or affiliations with the following other organizations or individuals:  
s.17; s.21; s.22
- f) I/We, or my/our Associates, have family relationships with people who may have a Conflict of Interest arising from directorships of, employment by, business, professional or personal relationships or affiliations with, the Province or other organizations that are adverse in interest to the Province, or legal or beneficial ownership of trusts or other property, namely:  
s.17; s.21; s.22
3. The nature and extent of the conflicting office duty or interest referred to in section 1 of this declaration (please indicate if non-applicable):  
s.17; s.21; s.22
4. A Conflict of Interest with the Contractor's duties to the Province under this Statement of Work may arise because I/We receive financial remuneration (either for services performed by me/us, as an owner or part owner, trustee, or employee or otherwise) from the following sources (please indicate if non-applicable):
5. s.17; s.21; s.22
6. The following is a list of each Subsidiary<sup>2</sup> or Affiliate<sup>3</sup> of a company listed in section 1 of this declaration.

Company Listed in Section 1	Name of Subsidiary or Affiliate	Type of Business Ordinarily Carried on by Subsidiary or Affiliate
s.17; s.21; s.22		

<sup>2</sup> For the purposes of this declaration, a corporation is a subsidiary of another corporation where:

- a. it is controlled by:
  - (i) that other corporation;
  - (ii) that other corporation and one or more other corporations, each of which is controlled by that other corporation; or
  - (iii) two or more other corporations, each of which is controlled by that other corporation; or
- b. it is a subsidiary or a subsidiary of that other corporation.

7. Other than disclosed above, I/we have the following relationships or interests that could compromise, or be perceived to compromise, my employee(s)/our ability to exercise judgment with a view to the best interests of the Province under this Statement of Work.

---

s.17; s.21; s.22

SIGNED with an effective date of 15<sup>th</sup> day of March 2022 by the Subcontractor (or, if not an individual, on its behalf by its authorized signatory or signatories)

---

Signature(s)

**Melissa Quocksister**

---

Print Name(s)

**Subcontractor**

Principal, Quocksister Consulting

Print Title(s)

---

<sup>3</sup> For the purposes of this declaration, one corporation is affiliated with another corporation where one of them is the subsidiary of the other, or both are subsidiaries of the same corporation, or each of them is controlled by the same person.

# Perrin, Thorau & Associates Ltd.

Dan Perrin  
(250) 655-3431

Box 66  
Brentwood Bay, BC  
V8M 1R3

Kim Thorau  
(250) 474-2281

COVID Review Invoice #5 Revised

T

May 11, 2022

Melia Walker  
Emergency Management BC  
Via Email

## Fees:

For services under contract C20CFFS40695 SOW 2021 – EMBC (COVID Post Ops Review - 2) the team reviewed documents, conducted research, prepared for stakeholder engagement and conducted meetings with stakeholders and public sector officials necessary to undertake the review.

Coding: Client: Client: 10 RC: 15K68 SL: 11731 STOB:6001 Project: 15KCOVI;

Maximum Contract Fee Amount	\$475,000.00
Amount Invoiced to Date	148,296.25
Current Invoice	s.17; s.21

Dan Perrin  
Chris Trumpy  
Bob de Faye  
Kim Thorau  
Stephen Smart  
Melissa Quocksister

Total Fees	49,321.25
GST (#899218093RT)	2,466.06
<b>Total</b>	<b>51,787.31</b>

Amount Remaining Within Contract Maximum

## Expenses (See Attached)

Expenses not including HST	-
GST on Expenses	-
<b>Total</b>	<b>-</b>

<b>Total Invoice Amount</b>	<b>\$ 51,787.31</b>
-----------------------------	---------------------

Fee Amount remaining	\$277,382.50
----------------------	--------------

Dan Perrin

# Hours Worked

	Hours					
	April					
	Perrin	Trumpy	de Faye	Thorau	Smart	Quocksister
	s.17; s.21					
1						
2						
3						
4						
5						
6						
7						
8						
9						
10						
11						
12						
13						
14						
15						
16						
17						
18						
19						
20						
21						
22						
23						
24						
25						
26						
27						
28						
29						
30						
31						
Hours						

# Perrin, Thorau & Associates Ltd.

Dan Perrin  
(250) 655-3431

Box 66  
Brentwood Bay, BC  
V8M 1R3

Kim Thorau  
(250) 474-2281

COVID Review Invoice #5 Revised V2

T

May 30, 2022

Melia Walker  
Emergency Management BC  
Via Email

## Fees:

For services under contract C20CFFS40695 SOW 2021 – EMBC (COVID Post Ops Review - 2) the team reviewed documents, conducted research, prepared for stakeholder engagement and conducted meetings with stakeholders and public sector officials necessary to undertake the review.

Coding: Client: Client: 10 RC: 15K68 SL: 11731 STOB:6001 Project: 15KCOVI;

Maximum Contract Fee Amount \$475,000.00

Amount Invoiced to Date 148,296.25

Current Invoice s.17; s.21

See Attached Invoice Dan Perrin  
See Attached Invoice Chris Trumpy  
See Attached Invoice Bob de Faye  
See Attached Invoice Kim Thorau  
See Attached Invoice Stephen Smart  
See Attached Invoice Melissa Quocksister

Total Fees 49,321.25

GST (#899218093RT) 2,466.06

**Total** **51,787.31**

Amount Remaining Within Contract Maximum

## Expenses (See Attached)

Expenses not including HST -

GST on Expenses -

**Total** -

**Total Invoice Amount** **\$ 51,787.31**

Fee Amount remaining \$277,382.50

Dan Perrin

**Hours Worked**

	<b>Hours</b>	
	<b>April</b>	
	<b>Perrin</b>	<b>Thorau</b>
1	s.17; s.21	
2		
3		
4		
5		
6		
7		
8		
9		
10		
11		
12		
13		
14		
15		
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17		
18		
19		
20		
21		
22		
23		
24		
25		
26		
27		
28		
29		
30		
31		
<b>Hours</b>		

Chris Trumpy  
2083 Neil St  
Victoria BC V8R 3E1

April 30, 2022

Dan Perrin  
Perrin Thorau and Associates Ltd.  
Box 66 Brentwood Bay  
Victoria, BC, V8W 3E9

---

## INVOICE FOR SERVICES - COVID Review #5

### Services:

Meet with government staff and stakeholders, review relevant material and contribute to discussions with and material produced by the project team. Met with numerous groups of stakeholders.

### Fees:

Current Invoice	Chris Trumpy, s.17; s.21	\$11,007.50	
Total Fees			\$11,007.50
GST (#899218093RT)			\$550.38
<b>Total</b>			<b>\$11,557.88</b>

### Expenses

Expenses not including GST

GST on Expenses

**Total**

**Invoice Total**

**\$11,557.88**

Chris Trumpy

CHRIS TRUMPY - Hours Worked

Date	Hours		
		April	
1		s.17; s.21	
2			
3			
4			
5			
6			
7			
8			
9			
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12			
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14			
15			
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17			
18			
19			
20			
21			
22			
23			
24			
25			
26			
27			
28			
29			
30			
31			
Total hours	0.00		0.00

Total:



531297BC Ltd.  
Attn: Robert C. de Faye  
1360 Richardson Street  
Victoria, BC V8S 1P7

April 30, 2022

Dan Perrin  
Perrin Thorau and Associates Ltd.  
Box 66 Brentwood Bay  
Victoria, BC, V8W 3E9

---

**INVOICE FOR SERVICES - COVID Review #5**

**Services:**

Meet with government staff and stakeholders, review relevant material and contribute to discussions with and material produced by the project team.

**Fees:**

Current Invoice	Bob de Faye s.17; s.21	\$10,591.25	
Total Fees			\$10,591.25
GST (#899218093RT)			\$529.56
<b>Total</b>			<b>\$11,120.81</b>

**Expenses**

Expenses not including GST  
GST on Expenses  
**Total**

**Invoice Total**

<b>\$11,120.81</b>

**Supplier Name: 531297BC Ltd.**  
**GST#: 89470 7389 RT 0001**  
**Please make cheque payable to: 531297BC Ltd.**

Bob de Faye

### BOB de FAYE - Hours Worked

Date	Hours		
	March		
1	s.17; s.21		
2			
3			
4			
5			
6			
7			
8			
9			
10			
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27			
28			
29			
30			
31			
Total hours		0.00	0.00

Total: s.17; s.21

H+K Strategies  
800 - 160 Bloor St East  
Toronot On M4W 3P7

April 30, 2022

Dan Perrin  
Perrin Thorau and Associates Ltd.  
Box 66 Brentwood Bay  
Victoria, BC, V8W 3E9

**INVOICE FOR SERVICES - COVID Review #1**

**Services:**

Supported the COVID review team and monitored media.

**Fees:**

Current Invoice	S. Smart	s.17; s.21	\$2,405.00	
Total Fees				\$2,405.00
GST (#899218093RT)				\$120.25
<b>Total</b>				<b>\$2,525.25</b>

**Expenses**

Expenses not including GST				
GST on Expenses				
<b>Total</b>				
<b>Invoice Total</b>				<b>\$2,525.25</b>

### Stephen Smart - Hours Worked

Date	Hours		
		April	
1		s.17; s.21	
2			
3			
4			
5			
6			
7			
8			
9			
10			
11			
12			
13			
14			
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22			
23			
24			
25			
26			
27			
28			
29			
30			
31			
Total hours	0.00		0.00

Total:



Quocksister Consulting  
2503346515

202-1100 Admirals Road  
Victoria, British Columbia  
V9A2P6  
Canada

Billed To  
Dan Parrin  
COVID-19 Lessons Learned  
Canada

Date of Issue  
04/26/2022  
  
Due Date  
05/25/2022

Invoice Number  
0000000051

Amount Due (CAD)  
**\$1,000.00**

Description	Rate	Qty	Line Total
Indigenous Liaison Melissa Quocksister – Apr 7, 2022 Meet with Dan, Bob and Chris.	s.17; s.21		
Indigenous Liaison Melissa Quocksister – Apr 12, 2022 Introductions to Team			
Indigenous Liaison Melissa Quocksister – Apr 14, 2022 Follow-up with FNHA re All Chiefs Meeting, Follow-up with FNLC, letterhead examples			
Indigenous Liaison Melissa Quocksister – Apr 20, 2022 Meet with Colin Braker (FNS) to review questions and discuss next steps			
Indigenous Liaison Melissa Quocksister – Apr 27, 2022 Follow-up with FNS/FNLC re next steps (as discussed April 20), Follow-up with FNHA re All Chief Meeting, Draft letters on letterhead (Q&A document)			
Indigenous Liaison Melissa Quocksister – Apr 28, 2022 Weekly Check-in Meeting, follow-up letters finalized			

Subtotal	1,000.00
Tax	0.00

Total	1,000.00
Amount Paid	0.00
<hr/>	
Amount Due (CAD)	\$1,000.00

# Perrin, Thorau & Associates Ltd.

Dan Perrin  
(250) 655-3431

Box 66  
Brentwood Bay, BC  
V8M 1R3

Kim Thorau  
(250) 474-2281

COVID Review Invoice #6

T

June 6, 2022

Melia Walker  
Emergency Management BC  
Via Email

## Fees:

For services under contract C20CFFS40695 SOW 2021 – EMBC (COVID Post Ops Review - 2) the team reviewed documents, conducted research, prepared for stakeholder engagement and conducted meetings with stakeholders and public sector officials necessary to undertake the review.

Coding: Client: Client: 10 RC: 15K68 SL: 11731 STOB:6001 Project: 15KCOVI;

Maximum Contract Fee Amount \$475,000.00

Amount Invoiced to Date 197,617.50

Current Invoice

See Attached Invoice Dan Perrin s.17; s.21

See Attached Invoice Chris Trumpy

See Attached Invoice Bob de Faye

Kim Thorau

See Attached Invoice Stephen Smart

See Attached Invoice Melissa Quocksister

Total Fees 54,347.50

GST (#899218093RT) 2,717.38

**Total** **57,064.88**

Amount Remaining Within Contract Maximum

## Expenses (See Attached)

Expenses not including HST -

GST on Expenses -

**Total** -

**Total Invoice Amount** **\$ 57,064.88**

Fee Amount remaining \$223,035.00

Dan Perrin

**Hours Worked**

		Hours
		May
	Perrin	Thorau
1	s.17; s.21	
2		
3		
4		
5		
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24		
25		
26		
27		
28		
29		
30		
31		
<b>Hours</b>		



Chris Trumpy  
2083 Neil St  
Victoria BC V8R 3E1

June 1, 2022

Dan Perrin  
Perrin Thorau and Associates Ltd.  
Box 66 Brentwood Bay  
Victoria, BC, V8W 3E9

---

## INVOICE FOR SERVICES - COVID Review #6

### Services:

Meet with government staff and stakeholders, review relevant material and contribute to discussions with and material produced by the project team.

### Fees:

Current Invoice	s.17, s.21		
	Chris Trumpy	\$11,747.50	
Total Fees			\$11,747.50
GST (#899218093RT)			\$587.38
<b>Total</b>			<b>\$12,334.88</b>

### Expenses

Expenses not including GST

GST on Expenses

**Total**

**Invoice Total**

**\$12,334.88**

Chris Trumpy

CHRIS TRUMPY - Hours Worked

Date	Hours		
		May	
1		s.17; s.21	
2			
3			
4			
5			
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26			
27			
28			
29			
30			
31			
Total hours	0.00		0.00

Total:

531297BC Ltd.  
Attn: Robert C. de Faye  
1360 Richardson Street  
Victoria, BC V8S 1P7

June 1, 2022

Dan Perrin  
Perrin Thorau and Associates Ltd.  
Box 66 Brentwood Bay  
Victoria, BC, V8W 3E9

---

**INVOICE FOR SERVICES - COVID Review #6****Services:**

Meet with government staff and stakeholders, review relevant material and contribute to discussions with and material produced by the project team.

**Fees:**

Current Invoice	s.17; s.21		
	Bob de Faye	\$12,580.00	
Total Fees			\$12,580.00
GST (#899218093RT)			\$629.00
<b>Total</b>			<b>\$13,209.00</b>

**Expenses**

Expenses not including GST  
GST on Expenses  
**Total**

**Invoice Total**

<b>\$13,209.00</b>

**Supplier Name: 531297BC Ltd.**  
**GST#: 89470 7389 RT 0001**  
**Please make cheque payable to: 531297BC Ltd.**

Bob de Faye

### BOB de FAYE - Hours Worked

Date	Hours		
	May		
1	s.17; s.21		
2			
3			
4			
5			
6			
7			
8			
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10			
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28			
29			
30			
31			
Total hours		0.00	0.00

Total: s.17; s.21

H+K Strategies  
800 - 160 Bloor St East  
Toronot On M4W 3P7

June 1, 2022

Dan Perrin  
Perrin Thorau and Associates Ltd.  
Box 66 Brentwood Bay  
Victoria, BC, V8W 3E9

**INVOICE FOR SERVICES - COVID Review #2**

**Services:**

Supported the COVID review team and monitored media.

**Fees:**

Current Invoice	S. Smart	s.17; s.21	\$2,405.00	
Total Fees				\$2,405.00
GST (#899218093RT)				\$120.25
<b>Total</b>				<b>\$2,525.25</b>

**Expenses**

Expenses not including GST				
GST on Expenses				
<b>Total</b>				
<b>Invoice Total</b>				<b>\$2,525.25</b>

### Stephen Smart - Hours Worked

Date	Hours		
		May	
1		s.17; s.21	
2			
3			
4			
5			
6			
7			
8			
9			
10			
11			
12			
13			
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18			
19			
20			
21			
22			
23			
24			
25			
26			
27			
28			
29			
30			
31			
Total hours	0.00		0.00

Total:



Quocksister Consulting  
2503346515

202-1100 Admirals Road  
Victoria, British Columbia  
V9A2P6  
Canada

Billed To  
Dan Parrin  
COVID-19 Lessons Learned

Date of Issue  
05/27/2022

Invoice Number  
0000000055

Amount Due (CAD)

**\$1,000.00**

Due Date  
06/25/2022

Canada

Description	Rate	Qty	Line Total
Indigenous Liaison Melissa Quocksister – May 5, 2022 Weekly meeting	s.17; s.21		
Indigenous Liaison Melissa Quocksister – May 10, 2022 Meet with Julie Robertson, BC Friendship Centers			
Indigenous Liaison Melissa Quocksister – May 12, 2022 Weekly Meeting, prepare power point for engagements			
Indigenous Liaison Melissa Quocksister – May 19, 2022 COVID-19 All Chiefs Town Hall FNHA			
Indigenous Liaison Melissa Quocksister – May 26, 2022 Weekly meeting, follow-up with FNLC re: survey link and upcoming meeting opportunity, asseble llist of Indigenous Health-related organizations for discussion			

Subtotal 1,000.00

Tax 0.00

Total 1,000.00

Amount Paid 0.00

---

Amount Due (CAD)

\$1,000.00



# Perrin, Thorau & Associates Ltd.

Dan Perrin  
(250) 655-3431

Box 66  
Brentwood Bay, BC  
V8M 1R3

Kim Thorau  
(250) 474-2281

---

## COVID Review Invoice #7

July 4, 2022

Melia Walker  
Emergency Management BC  
Via Email

### **Fees:**

For services under contract C20CFFS40695 SOW 2021 – EMBC (COVID Post Ops Review - 2) the team reviewed documents, conducted research, prepared for stakeholder engagement and conducted meetings with stakeholders and public sector officials necessary to undertake the review, began work on report

Coding: Client: Client: 10 RC: 15K68 SL: 11731 STOB:6001 Project: 15KCOVI;

Maximum Contract Fee Amount	\$475,000.00
Amount Invoiced to Date	251,965.00
Current Invoice	s.17; s.21

	Dan Perrin
See Attached Invoice	Chris Trumpy
See Attached Invoice	Bob de Faye
	Kim Thorau
See Attached Invoice	Stephen Smart
See Attached Invoice	Melissa Quocksister

Total Fees	48,605.00
GST (#899218093RT)	2,430.25
<b>Total</b>	<b>51,035.25</b>

Amount Remaining Within Contract Maximum	\$174,430.00
--	--------------

### **Expenses** (See Attached)

Expenses not including HST	-
GST on Expenses	-
<b>Total</b>	-

<b>Total Invoice Amount</b>	<b>\$ 51,035.25</b>
-----------------------------	---------------------

Fee Amount remaining	\$174,430.00
----------------------	--------------

Dan Perrin

Hours Worked

	Hours	
	June	
	Perrin	Thorau
1	s.17; s.21	
2		
3		
4		
5		
6		
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22		
23		
24		
25		
26		
27		
28		
29		
30		
31		
Hours		0.00

Total billable hours should have read s.17; s.21

Chris Trumpy  
2083 Neil St  
Victoria BC V8R 3E1

July 1, 2022

Dan Perrin  
Perrin Thorau and Associates Ltd.  
Box 66 Brentwood Bay  
Victoria, BC, V8W 3E9

---

**INVOICE FOR SERVICES - COVID Review #7****Services:**

Meet with government staff and stakeholders, review relevant material and contribute to discussions with and material produced by the project team.

**Fees:**

Current Invoice	Chris Trumpy <sup>s.17; s.21</sup>	\$10,637.50	
Total Fees			\$10,637.50
GST (#899218093RT)			\$531.88
<b>Total</b>			<b>\$11,169.38</b>

**Expenses**

Expenses not including GST  
GST on Expenses  
**Total**

**Invoice Total**

<b>\$11,169.38</b>

Chris Trumpy

CHRIS TRUMPY - Hours Worked

Date	Hours	
		June s.17; s.21
1		
2		
3		
4		
5		
6		
7		
8		
9		
10		
11		
12		
13		
14		
15		
16		
17		
18		
19		
20		
21		
22		
23		
24		
25		
26		
27		
28		
29		
30		
31		
Total hours	0.00	0.00

Total:

531297BC Ltd.  
Attn: Robert C. de Faye  
1360 Richardson Street  
Victoria, BC V8S 1P7

July 1, 2022

Dan Perrin  
Perrin Thorau and Associates Ltd.  
Box 66 Brentwood Bay  
Victoria, BC, V8W 3E9

---

**INVOICE FOR SERVICES - COVID Review #7****Services:**

Meet with government staff and stakeholders, review relevant material and contribute to discussions with and material produced by the project team.

**Fees:**

Current Invoice	s.17; s.21	
Bob de Faye	\$10,082.50	
Total Fees		\$10,082.50
GST (#899218093RT)		\$504.13
<b>Total</b>		<b>\$10,586.63</b>

**Expenses**

Expenses not including GST  
GST on Expenses  
**Total**

**Invoice Total**

**\$10,586.63**

**Supplier Name: 531297BC Ltd.**  
**GST#: 89470 7389 RT 0001**  
**Please make cheque payable to: 531297BC Ltd.**

Bob de Faye

### BOB de FAYE - Hours Worked

Date	Hours		
	June		
1	s.17; s.21		
2			
3			
4			
5			
6			
7			
8			
9			
10			
11			
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26			
27			
28			
29			
30			
31			
Total hours		0.00	0.00

Total: s.17; s.21

H+K Strategies  
800 - 160 Bloor St East  
Toronot On M4W 3P7

July 1, 2022

Dan Perrin  
Perrin Thorau and Associates Ltd.  
Box 66 Brentwood Bay  
Victoria, BC, V8W 3E9

**INVOICE FOR SERVICES - COVID Review #3**

**Services:**

Supported the COVID review team and monitored media.

**Fees:**

Current Invoice	S. Smart	s.17; s.21	\$2,405.00	
Total Fees				\$2,405.00
GST (#899218093RT)				\$120.25
<b>Total</b>				<b>\$2,525.25</b>

**Expenses**

Expenses not including GST				
GST on Expenses				
<b>Total</b>				
<b>Invoice Total</b>				<b>\$2,525.25</b>

### Stephen Smart - Hours Worked

Date	Hours		
		June	
1		s.17, s.21	
2			
3			
4			
5			
6			
7			
8			
9			
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26			
27			
28			
29			
30			
31			
Total hours	0.00		0.00

Total:

Total billable hours should have read s.17; s.21





Quocksister Consulting  
2503346515

202-1100 Admirals Road  
Victoria, British Columbia  
V9A2P6  
Canada

Billed To  
Dan Parrin  
COVID-19 Lessons Learned

Date of Issue  
07/05/2022

Due Date  
08/03/2022

Invoice Number  
0000000057

Amount Due (CAD)  
**\$875.00**

Canada

Description	Rate	Qty	Line Total
	s.17, s.21		
Indigenous Liaison Jun 15, 2022 Search out tribal councils (contacts) and email letter individually, set up and add info to tracking database			
Indigenous Liaison Jun 16, 2022 Follow-up with FNLC re upcoming meeting, weekly meeting with the team, email letter to nations			
Indigenous Liaison Jun 23, 2022 Weekly Team meeting, follow-up emails with letter			

Subtotal 875.00

Tax 0.00

Total 875.00  
Amount Paid 0.00

Amount Due (CAD) \$875.00

# Perrin, Thorau & Associates Ltd.

Dan Perrin  
(250) 655-3431

Box 66  
Brentwood Bay, BC  
V8M 1R3

Kim Thorau  
(250) 474-2281

---

COVID Review Invoice #8 Revised

August 4, 2022

Gillian Godfrey  
Emergency Management BC  
Via Email

## **Fees:**

For services under contract C20CFFS40695 SOW 2021 – EMBC (COVID Post Ops Review - 2) the team reviewed documents, conducted research, conducted meetings with public sector officials necessary to undertake the review and continued drafting the report.

Coding: Client: Client: 10 RC: 15K68 SL: 11731 STOB:6001 Project: 15KCOVI;

Maximum Contract Fee Amount	\$475,000.00
Amount Invoiced to Date	301,679.75
Current Invoice	

	Dan Perrin	s.17; s.21
See Attached Invoice	Chris Trumpy	
See Attached Invoice	Bob de Faye	
	Kim Thorau	
See Attached Invoice	Stephen Smart	
See Attached Invoice	Melissa Quocksister	

Total Fees	57,257.50
GST (#899218093RT)	2,862.88
<b>Total</b>	<b>60,120.38</b>

Amount Remaining Within Contract Maximum	\$116,062.75
--	--------------

## **Expenses** (See Attached)

Expenses not including HST	-
GST on Expenses	-
<b>Total</b>	<b>-</b>

<b>Total Invoice Amount</b>	<b>\$ 60,120.38</b>
-----------------------------	---------------------

Fee Amount remaining	\$116,062.75
----------------------	--------------

Dan Perrin

Hours Worked

	Hours	
	July	
	Perrin	Thorau
1		
2	s.17; s.21	
3		
4		
5		
6		
7		
8		
9		
10		
11		
12		
13		
14		
15		
16		
17		
18		
19		
20		
21		
22		
23		
24		
25		
26		
27		
28		
29		
30		
31		
Hours		

Chris Trumpy  
2083 Neil St  
Victoria BC V8R 3E1

August 1, 2022

Dan Perrin  
Perrin Thorau and Associates Ltd.  
Box 66 Brentwood Bay  
Victoria, BC, V8W 3E9

---

## INVOICE FOR SERVICES - COVID Review #8

### Services:

Meet with government staff and stakeholders, review relevant material and contribute to discussions with and material produced by the project team.

### Fees:

Current Invoice	s.17; s.21		
Chris Trumpy		\$17,205.00	
Total Fees			\$17,205.00
GST (#899218093RT)			\$860.25
<b>Total</b>			<b>\$18,065.25</b>

### Expenses

Expenses not including GST

GST on Expenses

**Total**

**Invoice Total**

**\$18,065.25**

Chris Trumpy

CHRIS TRUMPY - Hours Worked

Date	Hours		
		July	
1		s.17; s.21	
2			
3			
4			
5			
6			
7			
8			
9			
10			
11			
12			
13			
14			
15			
16			
17			
18			
19			
20			
21			
22			
23			
24			
25			
26			
27			
28			
29			
30			
31			
Total hours	0.00		0.00

Total:

531297BC Ltd.  
Attn: Robert C. de Faye  
1360 Richardson Street  
Victoria, BC V8S 1P7

August 1, 2022

Dan Perrin  
Perrin Thorau and Associates Ltd.  
Box 66 Brentwood Bay  
Victoria, BC, V8W 3E9

---

**INVOICE FOR SERVICES - COVID Review #8**

**Services:**

Meet with government staff and stakeholders, review relevant material and contribute to discussions with and material produced by the project team.

**Fees:**

Current Invoice	Bob de Faye s.17; s.21	\$13,135.00	
Total Fees			\$13,135.00
GST (#899218093RT)			\$656.75
<b>Total</b>			<b>\$13,791.75</b>

**Expenses**

Expenses not including GST			
GST on Expenses			
<b>Total</b>			
<b>Invoice Total</b>			<b>\$13,791.75</b>

**Supplier Name: 531297BC Ltd.**  
**GST#: 89470 7389 RT 0001**  
**Please make cheque payable to: 531297BC Ltd.**

Bob de Faye

### BOB de FAYE - Hours Worked

Date	Hours		
	July		
1	s.17; s.21		
2			
3			
4			
5			
6			
7			
8			
9			
10			
11			
12			
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24			
25			
26			
27			
28			
29			
30			
31			
Total hours		0.00	0.00

Total: s.17; s.21

H+K Strategies  
800 - 160 Bloor St East  
Toronot On M4W 3P7

August 1, 2022

Dan Perrin  
Perrin Thorau and Associates Ltd.  
Box 66 Brentwood Bay  
Victoria, BC, V8W 3E9

**INVOICE FOR SERVICES - COVID Review #4**

**Services:**

Supported the COVID review team and monitored media.

**Fees:**

Current Invoice	S. Smart	s.17; s.21	
Total Fees			\$2,405.00
GST (#899218093RT)			\$120.25
<b>Total</b>			<b>\$2,525.25</b>

**Expenses**

Expenses not including GST	
GST on Expenses	
<b>Total</b>	
<b>Invoice Total</b>	<b>\$2,525.25</b>



### Stephen Smart - Hours Worked

Date	Hours		
		July	
1			
2			
3		s.17; s.21	
4			
5			
6			
7			
8			
9			
10			
11			
12			
13			
14			
15			
16			
17			
18			
19			
20			
21			
22			
23			
24			
25			
26			
27			
28			
29			
30			
31			
Total hours	0.00		0.00

Total:



Quocksister Consulting      202-1100 Admirals Road  
2503346515      Victoria, British Columbia  
V9A2P6  
Canada

Billed To  
Dan Parrin  
COVID-19 Lessons Learned

Date of Issue  
08/02/2022  
  
Due Date  
08/31/2022

Invoice Number  
0000000059

Amount Due (CAD)  
**\$250.00**

Canada

Description	Rate	Qty	Line Total
Indigenous Liaison Melissa Quocksister – Jul 14, 2022 Team check in meeting, draft social media post for FNLCs, follow up emails to FNHA rep (Devi) and facilitator Dan George for feedback	s.17; s.21		
Indigenous Liaison Melissa Quocksister – Jul 25, 2022 Team meeting			

Subtotal 250.00

Tax 0.00

Total 250.00

Amount Paid 0.00

Amount Due (CAD) \$250.00

# Perrin, Thorau & Associates Ltd.

Dan Perrin  
(250) 655-3431

Box 66  
Brentwood Bay, BC  
V8M 1R3

Kim Thorau  
(250) 474-2281

---

COVID Review Invoice #9 Revised

September 11, 2022

Gillian Godfrey  
Emergency Management BC  
Via Email

## **Fees:**

For services under contract C20CFFS40695 SOW 2021 – EMBC (COVID Post Ops Review - 2) the team reviewed documents, conducted research, conducted meetings with public sector officials necessary to undertake the review and continued drafting the report.

Coding: Client: Client: 10 RC: 15K68 SL: 11731 STOB:6001 Project: 15KCOVI;

Maximum Contract Fee Amount	\$475,000.00
Amount Invoiced to Date	358,937.25
Current Invoice	s.17; s.21

	Dan Perrin
See Attached Invoice	Chris Trumpy
See Attached Invoice	Bob de Faye
	Kim Thorau
See Attached Invoice	Stephen Smart
See Attached Invoice	Melissa Quocksister

Total Fees	52,170.00
GST (#899218093RT)	2,608.50
<b>Total</b>	<b>54,778.50</b>

Amount Remaining Within Contract Maximum	\$63,892.75
--	-------------

## **Expenses** (See Attached)

Expenses not including HST	-
GST on Expenses	-
<b>Total</b>	<b>-</b>

<b>Total Invoice Amount</b>	<b>\$ 54,778.50</b>
-----------------------------	---------------------

Fee Amount remaining	\$63,892.75
----------------------	-------------

Dan Perrin

Hours Worked

	Hours August	
	Perrin	Thorau
	s.17; s.21	
1		
2		
3		
4		
5		
6		
7		
8		
9		
10		
11		
12		
13		
14		
15		
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17		
18		
19		
20		
21		
22		
23		
24		
25		
26		
27		
28		
29		
30		
31		
Hours		0.00

Chris Trumpy  
2083 Neil St  
Victoria BC V8R 3E1

September 1, 2022

Dan Perrin  
Perrin Thorau and Associates Ltd.  
Box 66 Brentwood Bay  
Victoria, BC, V8W 3E9

---

**INVOICE FOR SERVICES - COVID Review #9****Services:**

Analysis of project materials and developing the written report.

**Fees:**

Current Invoice	Chris Trumpy, s.17; s.21	\$12,302.50	
Total Fees			\$12,302.50
GST (#899218093RT)			\$615.13
<b>Total</b>			<b>\$12,917.63</b>

**Expenses**

Expenses not including GST

GST on Expenses

**Total**

**Invoice Total**

**\$12,917.63**

Chris Trumpy

CHRIS TRUMPY - Hours Worked

Date	Hours		
		August	
1		s.17; s.21	
2			
3			
4			
5			
6			
7			
8			
9			
10			
11			
12			
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14			
15			
16			
17			
18			
19			
20			
21			
22			
23			
24			
25			
26			
27			
28			
29			
30			
31			
Total hours	0.00		0.00

Total:

531297BC Ltd.  
Attn: Robert C. de Faye  
1360 Richardson Street  
Victoria, BC V8S 1P7

September 1, 2022

Dan Perrin  
Perrin Thorau and Associates Ltd.  
Box 66 Brentwood Bay  
Victoria, BC, V8W 3E9

---

**INVOICE FOR SERVICES - COVID Review #9**

**Services:**

Analysis of project materials and developing the written report.

**Fees:**

Current Invoice		
	Bob de Faye s.17, s.21	\$11,192.50
Total Fees		\$11,192.50
GST (#899218093RT)		\$559.63
<b>Total</b>		<b>\$11,752.13</b>

**Expenses**

Expenses not including GST  
GST on Expenses  
**Total**

<b>\$11,752.13</b>

**Invoice Total**

**Supplier Name: 531297BC Ltd.**  
**GST#: 89470 7389 RT 0001**  
**Please make cheque payable to: 531297BC Ltd.**

Bob de Faye

### BOB de FAYE - Hours Worked

Date	Hours		
	August		
1	s.17, s.21		
2			
3			
4			
5			
6			
7			
8			
9			
10			
11			
12			
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25			
26			
27			
28			
29			
30			
31			
Total hours		0.00	0.00

Total: s.17; s.21



H+K Strategies  
800 - 160 Bloor St East  
Toronot On M4W 3P7

September 1, 2022

Dan Perrin  
Perrin Thorau and Associates Ltd.  
Box 66 Brentwood Bay  
Victoria, BC, V8W 3E9

**INVOICE FOR SERVICES - COVID Review #5**

**Services:**

Supported the COVID review team and monitored media.

**Fees:**

Current Invoice	s.17, s.21		
	S. Smart	\$2,405.00	
Total Fees			\$2,405.00
GST (#899218093RT)			\$120.25
<b>Total</b>			<b>\$2,525.25</b>

**Expenses**

Expenses not including GST			
GST on Expenses			
<b>Total</b>			
<b>Invoice Total</b>			<b>\$2,525.25</b>

### Stephen Smart - Hours Worked

Date	Hours		
		August	
1		s.17; s.21	
2			
3			
4			
5			
6			
7			
8			
9			
10			
11			
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24			
25			
26			
27			
28			
29			
30			
31			
Total hours	0.00		0.00

Total:

# Perrin, Thorau & Associates Ltd.

Dan Perrin  
(250) 655-3431

Box 66  
Brentwood Bay, BC  
V8M 1R3

Kim Thorau  
(250) 474-2281

---

## COVID Review Invoice #10

October 5, 2022

Gillian Godfrey  
Emergency Management BC  
Via Email

### **Fees:**

For services under contract C20CFFS40695 SOW 2021 – EMBC (COVID Post Ops Review - 2) the team reviewed documents, conducted research, conducted meetings with public sector officials necessary to undertake the review and finalized the report.

Coding: Client: Client: 10 RC: 15K68 SL: 11731 STOB:6001 Project: 15KCOVI;

Maximum Contract Fee Amount	\$475,000.00
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Amount Invoiced to Date	411,107.25
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Current Invoice	s.17; s.21
-----------------	------------

	Dan Perrin
--	------------

See Attached Invoice	Chris Trumpy
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See Attached Invoice	Bob de Faye
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	Kim Thorau
--	------------

See Attached Invoice	Stephen Smart
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See Attached Invoice	Melissa Quocksister
----------------------	---------------------

Total Fees	45,792.50
------------	-----------

GST (#899218093RT)	2,289.63
--------------------	----------

<b>Total</b>	<b>48,082.13</b>
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Amount Remaining Within Contract Maximum	\$18,100.25
--	-------------

### **Expenses** (See Attached)

Expenses not including HST	2,562.38
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GST on Expenses	127.38
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<b>Total</b>	<b>2,689.76</b>
--------------	-----------------

<b>Total Invoice Amount</b>	<b>\$ 50,771.89</b>
-----------------------------	---------------------

Fee Amount remaining	\$18,100.25
----------------------	-------------

Dan Perrin

Hours Worked

Hours		
September		
	Perrin	Thorau
1	s.17; s.21	
2		
3		
4		
5		
6		
7		
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22		
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25		
26		
27		
28		
29		
30		
31		
Hours		0.00

Expense Claim

Date	Description	Recpt .	Air Travel Ferry	Taxi	Parking	Long Distance	Per Diem	Other	Total Claim	GST	Total Expense
September 30, 2022	Report editing	Y						2,040.00	2,040.00	102.00	2,142.00
									-	-	-
August 12, 2022	Harbour Air	Y	507.63						507.63	25.38	533.01
									-	-	-
August 12, 2022	Per Diem - Group 1 - Lunch Only						14.75		14.75	-	14.75
									-	-	-
									-	-	-
<b>Total</b>			507.63	-	-	-	14.75	2,040.00	2,562.38	127.38	2,689.76

Chris Trumpy  
2083 Neil St  
Victoria BC V8R 3E1

October 1, 2022

Dan Perrin  
Perrin Thorau and Associates Ltd.  
Box 66 Brentwood Bay  
Victoria, BC, V8W 3E9

---

**INVOICE FOR SERVICES - COVID Review #10****Services:**

Analysis of project materials and developing the written report.

**Fees:**

Current Invoice	Chris Trumpy <sup>s.17; s.21</sup>	\$8,232.50	
Total Fees			\$8,232.50
GST (#899218093RT)			\$411.63
<b>Total</b>			<b>\$8,644.13</b>

**Expenses**

Expenses not including GST

GST on Expenses

**Total**

**Invoice Total**

**\$8,644.13**

Chris Trumpy

CHRIS TRUMPY - Hours Worked

Date	Hours		
		September	
1		s.17, s.21	
2			
3			
4			
5			
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8			
9			
10			
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12			
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14			
15			
16			
17			
18			
19			
20			
21			
22			
23			
24			
25			
26			
27			
28			
29			
30			
31			
Total hours	0.00		0.00

Total:

531297BC Ltd.  
Attn: Robert C. de Faye  
1360 Richardson Street  
Victoria, BC V8S 1P7

October 1, 2022

Dan Perrin  
Perrin Thorau and Associates Ltd.  
Box 66 Brentwood Bay  
Victoria, BC, V8W 3E9

---

**INVOICE FOR SERVICES - COVID Review # 10**

**Services:**

Analysis of project materials and developing the written report.

**Fees:**

Current Invoice	Bob de Faye s.17; s.21	\$10,452.50	
Total Fees			\$10,452.50
GST (#899218093RT)			\$522.63
<b>Total</b>			<b>\$10,975.13</b>

**Expenses**

Expenses not including GST  
GST on Expenses  
**Total**

**Invoice Total**

<b>\$10,975.13</b>

**Supplier Name: 531297BC Ltd.**  
**GST#: 89470 7389 RT 0001**  
**Please make cheque payable to: 531297BC Ltd.**

Bob de Faye



### BOB de FAYE - Hours Worked

Date	Hours		
	September		
1	s.17; s.21		
2			
3			
4			
5			
6			
7			
8			
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23			
24			
25			
26			
27			
28			
29			
30			
31			
Total hours		0.00	0.00

Total: s.17; s.21

H+K Strategies  
800 - 160 Bloor St East  
Toronot On M4W 3P7

October 1, 2022

Dan Perrin  
Perrin Thorau and Associates Ltd.  
Box 66 Brentwood Bay  
Victoria, BC, V8W 3E9

**INVOICE FOR SERVICES - COVID Review #6**

**Services:**

Supported the COVID review team, monitored media, reviewed draft report.

**Fees:**

Current Invoice	S. Smart	s.17, s.21	\$2,405.00	
Total Fees				\$2,405.00
GST (#899218093RT)				\$120.25
<b>Total</b>				<b>\$2,525.25</b>

**Expenses**

Expenses not including GST				
GST on Expenses				
<b>Total</b>				
<b>Invoice Total</b>				<b>\$2,525.25</b>

### Stephen Smart - Hours Worked

Date	Hours		
		September	
1		s.17; s.21	
2			
3			
4			
5			
6			
7			
8			
9			
10			
11			
12			
13			
14			
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22			
23			
24			
25			
26			
27			
28			
29			
30			
31			
Total hours	0.00		0.00

Total:



Quocksister Consulting      202-1100 Admirals Road  
2503346515      Victoria, British Columbia  
V9A2P6  
Canada

Billed To  
Dan Parrin  
COVID-19 Lessons Learned

Date of Issue  
09/27/2022  
  
Due Date  
10/26/2022

Invoice Number  
0000000061

Amount Due (CAD)  
**\$375.00**

Canada

Description	Rate	Qty	Line Total
s.17; s.21			
Indigenous Liaison			
Melissa Quocksister – Aug 26, 2022			
Two check-in meetings, review of Chapter 10 Draft 1			
Indigenous Liaison			
Melissa Quocksister – Sep 16, 2022			
Check-in Meeting, Review and comment on Chapter 10 Draft 2			
Subtotal			375.00
Tax			0.00
Total			375.00
Amount Paid			0.00
Amount Due (CAD)			\$375.00

# Booking Statement for Harbour Air Seaplanes

Booking #  
s.22

Invoice<sup>s.22</sup>

Date  
Friday, Aug 12, 2022

Departure  
08:00  
Vancouver Harbour

Arrival  
08:35  
Victoria Harbour

Duration  
35 minutes

1 Passenger(s) » GoFlex  
Perrin, Daniel

Status:  
KK - Confirmed

## Air Transportation Charges

Sked 200 : (St) GO Flex	1 @	\$224.36
-------------------------	-----	----------

## Taxes, Fees and Charges

All Skeds - Baggage : Checked Baggage Fee	0 @	\$0.00
---	-----	--------

Sked 200 : Carbon Offset	1 @	\$0.65
--------------------------	-----	--------

Sked 200 : Fuel Surcharge	1 @	\$7.00
---------------------------	-----	--------

Sked 200 : VHFC Terminal Fee	1 @	\$10.85
------------------------------	-----	---------

+ Goods and Services Tax		\$12.14
--------------------------	--	---------

<b>Canadian Dollars</b>		<b>\$255.00</b>
-------------------------	--	-----------------

Visa		\$0.00
------	--	--------

\*\*\*\* \* 1828

## goFLEX Fare Conditions:

- In terminal check-in is 30 minutes prior to departure time.
- Refundable up to 4 hrs\* prior to departure.
- Changeable up to 4 hrs\* prior to departure (subject to difference in fare value).
- Changes or cancellations within 4 hrs are subject to a \$20 fee\*
- \*For flights departing on or before 11am, changes and cancellations must be made before 5pm the day prior to avoid the aforementioned fees.
- 50% cancellation fee for groups of 4+ if cancelled within 24 hrs of departure.
- If not fully checked in at least 15 minutes prior to departure time in terminal, seat will be forfeited and a 100% No Show Fee will be charged.

## Required Travel Documents:

- All passengers 18 years and above must present either one piece of valid government issued photo identification, or two pieces of government-issued identification without a photograph.

**Guaranteed Baggage:**

- 25 lbs. on all routes except:
- 35 lbs. between Richmond (YVR South), Ganges & Maple Bay.
- 50 lbs between Richmond (YVR South), Victoria & Nanaimo.

**Standby Baggage:**

- 25 lbs. (space available) on all routes except:
- 15 lbs. (space available) between Richmond (YVR South), Ganges & Maple Bay.
- 0 lbs between Richmond (YVR South), Victoria & Nanaimo.

**Important Baggage Notes:**

- Individual bags may not weigh more than 50lbs each.
- All bags are weighed, including purses, briefcases, backpacks, and suitcases, etc.
- Luggage over 50 lbs. total (per passenger) is subject to \$1 per lb, and travels on space available basis.

**Booking #**

s.22

**Invoice** <sup>s.22</sup>

Date  
Friday, Aug 12, 2022

**Air Transportation Charges**

Sked 200 : (Pk) GO Flex	1 @	\$246.27
-------------------------	-----	----------

Departure  
16:00  
Victoria Harbour

**Taxes, Fees and Charges**

All Skeds - Baggage : Checked Baggage Fee	0 @	\$0.00
---	-----	--------

Arrival  
16:35  
Vancouver Harbour

Sked 200 : Carbon Offset	1 @	\$0.65
--------------------------	-----	--------

Sked 200 : Fuel Surcharge	1 @	\$7.00
---------------------------	-----	--------

Duration  
35 minutes

Sked 200 : VHFC Terminal Fee	1 @	\$10.85
------------------------------	-----	---------

+ Goods and Services Tax		\$13.23
--------------------------	--	---------

1 Passenger(s) » GoFlex  
Perrin, Daniel

<b>Canadian Dollars</b>	<b>\$278.00</b>
-------------------------	-----------------

Status:  
KK - Confirmed

Visa	\$0.00
------	--------

\*\*\*\* \* 1828

**goFLEX Fare Conditions:**

- In terminal check-in is 30 minutes prior to departure time.

- Refundable up to 4 hrs\* prior to departure.
- Changeable up to 4 hrs\* prior to departure (subject to difference in fare value).
- Changes or cancellations within 4 hrs are subject to a \$20 fee\*
- \*For flights departing on or before 11am, changes and cancellations must be made before 5pm the day prior to avoid the aforementioned fees.
- 50% cancellation fee for groups of 4+ if cancelled within 24 hrs of departure.
- If not fully checked in at least 15 minutes prior to departure time in terminal, seat will be forfeited and a 100% No Show Fee will be charged.

#### **Required Travel Documents:**

- All passengers 18 years and above must present either one piece of valid government issued photo identification, or two pieces of government-issued identification without a photograph.

#### **Guaranteed Baggage:**

- 25 lbs. on all routes except:
- 35 lbs. between Richmond (YVR South), Ganges & Maple Bay.
- 50 lbs between Richmond (YVR South), Victoria & Nanaimo.

#### **Standby Baggage:**

- 25 lbs. (space available) on all routes except:
- 15 lbs. (space available) between Richmond (YVR South), Ganges & Maple Bay.
- 0 lbs between Richmond (YVR South), Victoria & Nanaimo.

#### **Important Baggage Notes:**

- Individual bags may not weigh more than 50lbs each.
  - All bags are weighed, including purses, briefcases, backpacks, and suitcases, etc.
  - Luggage over 50 lbs. total (per passenger) is subject to \$1 per lb, and travels on space available basis.
-



EDITORIAL ASSOCIATES

Editing, writing, training  
for 30 years

Invoice mw22-010

**Date** September 30, 2022

**From** West Coast Editorial Associates LLP, per Merrie-Ellen Wilcox  
1246 Acton St.  
Victoria, BC V8T 1Y2

Business Number: 898 216 759

**To** Dan Perrin  
Perrin Thorau and Associates

**Re** Editing of report on provincial response to COVID-19

---

Fee for editing:

s.17; s.21	\$2,040.00
GST on fee (5%)	\$102.00
<b>Total</b>	<b>\$2,142.00</b>

*Please make payment to **Merrie-Ellen Wilcox**. Thank you.*



Merrie-Ellen Wilcox - Hours Worked

Date	Hours		
		September	
1			
2		s.17; s.21	
3			
4			
5			
6			
7			
8			
9			
10			
11			
12			
13			
14			
15			
16			
17			
18			
19			
20			
21			
22			
23			
24			
25			
26			
27			
28			
29			
30			
31			
Total hours	0.00		0.00

Total:

## Invoice #3 - Payment Overview

Invoice Overview (FI - AP - Entry & Inquiry)

Trading Partner

PERRIN, THORAU AND ASSOCIATES LT

Supplier Num

916361

Invoice Num

#3

Batch Name

FI22APRLC45

Voucher

PO Number

C20CFFS40695

Receipt Num

Site

001

Operating Unit

Finance and Citizens S

Date

21-MAR-2022

Amount

29,477.44

Unpaid

0.00

Unapplied

Settlement Date

Type

Standard

Currency

CAD

Release

Description

Contract # C20CFFS40695 SOW 2021- F

Active Hold

☒
☐
☐

Reason

Invoice Status

Approval

Not Required

Status

Validated

Accounting

Processed

Payment

Fully Paid

Scheduled Payments

Curr	Amount	Remaining	Due Date	Held
<input checked="" type="checkbox"/> CAD	29,477.44	0.00	24-MAR-2022	<input type="checkbox"/>
<input type="checkbox"/>				<input type="checkbox"/>
<input type="checkbox"/>				<input type="checkbox"/>

Actual Payments

Paid By	Paid On
14416842 - Chec	29-MAR-2022

Payment Overview

View PO

Supplier

Invoice Workbench

## Invoice #4 - Payment Overview

Invoice Overview (FI - AP - Entry & Inquiry)

Trading Partner

PERRIN, THORAU AND ASSOCIATES LT

Supplier Num

916361

Invoice Num

#4

Batch Name

FI22APRLC45

Voucher

PO Number

C20CFFS40695

Receipt Num

Site

001

Operating Unit

Finance and Citizens S

Date

31-MAR-2022

Amount

29,384.25

Unpaid

0.00

Unapplied

Settlement Date

Type

Standard

Currency

CAD

Release

Description

Contract # C20CFFS40695 SOW 2021- F

Active Hold

Reason

Approval

Not Required

Status

Validated

Accounting

Processed

Payment

Fully Paid

Scheduled Payments

Curr	Amount	Remaining	Due Date	Held
<input checked="" type="checkbox"/> CAD	29,384.25	0.00	31-MAR-2022	<input type="checkbox"/>
<input type="checkbox"/>				<input type="checkbox"/>
<input type="checkbox"/>				<input type="checkbox"/>

Actual Payments

Paid By	Paid On
14433961 - Chec	05-APR-2022

Payment Overview

View PO

Supplier

Invoice Workbench

Invoice #5-2022 - Payment Overview

Invoice Overview (FI - AP - Entry & Inquiry)

Trading Partner

PERRIN, THORAU AND ASSOCIATES LT

Supplier Num

916361

Invoice Num

5-2022

Batch Name

FI23APRLC9

Voucher

PO Number

C20CFFS40695

Receipt Num

Site

001

Operating Unit

Finance and Citizens S

Type

Standard

Date

30-MAY-2022

Currency

CAD

Amount

51,787.31

Unpaid

0.00

Unapplied

Settlement Date

Release

Description

SOW #2021-EMBC (COVID Post Ops R

Invoice Status

Approval

Not Required

Status

Validated

Accounting

Processed

Payment

Fully Paid

Active Hold

Reason

Scheduled Payments

Curr	Amount	Remaining	Due Date	Held
<div><div></div><div>CAD</div></div>	51,787.31	0.00	03-JUN-2022	<div><div></div></div>
<div><div></div><div></div></div>				<div><div></div></div>
<div><div></div><div></div></div>				<div><div></div></div>

Actual Payments

Paid By	Paid On
14550104 - Chec	08-JUN-2022

Payment Overview

View PO

Supplier

Invoice Workbench

Invoice #6 - Payment Overview

Invoice Overview (FI - AP - Entry & Inquiry)

Trading Partner

PERRIN, THORAU AND ASSOCIATES LT

Supplier Num

916361

Invoice Num

#6

Batch Name

FI23APKDM9

Voucher

PO Number

C20CFFS40695

Receipt Num

Site

001

Operating Unit

Finance and Citizens S

Type

Standard

Date

06-JUN-2022

Currency

CAD

Amount

57,064.88

Unpaid

0.00

Unapplied

Settlement Date

Release

Description

Contract # C20CFFS40695 SOW 2021-

Invoice Status

Approval

Not Required

Status

Validated

Accounting

Processed

Payment

Fully Paid

Active Hold

Scheduled Payments

Curr	Amount	Remaining	Due Date	Held
<div><div></div><div>CAD</div></div>	57,064.88	0.00	23-JUN-2022	<div><div></div></div>
<div><div></div><div></div></div>				<div><div></div></div>
<div><div></div><div></div></div>				<div><div></div></div>

Actual Payments

Paid By	Paid On
14591357 - Chec	28-JUN-2022

Payment Overview

View PO

Supplier

Invoice Workbench

Invoice #7 - Payment Overview

Invoice Overview (FI - AP - Entry & Inquiry)

Trading Partner

PERRIN, THORAU AND ASSOCIATES LT

Supplier Num

916361

Invoice Num

#7

Batch Name

FI23APKDM13

Voucher

PO Number

C20CFFS40695

Receipt Num

Site

001

Operating Unit

Finance and Citizens S

Type

Standard

Date

04-JUL-2022

Currency

CAD

Amount

52,200.49

Unpaid

0.00

Release

Unapplied

Settlement Date

Description

Invoice #7

Active Hold

Reason

Approval

Not Required

Status

Validated

Accounting

Processed

Payment

Fully Paid

Scheduled Payments

Curr	Amount	Remaining	Due Date	Held
<input checked="" type="checkbox"/> CAD	52,200.49	0.00	21-JUL-2022	<input type="checkbox"/>
<input type="checkbox"/>				<input type="checkbox"/>
<input type="checkbox"/>				<input type="checkbox"/>

Actual Payments

Paid By	Paid On
14644147 - Chec	26-JUL-2022

Payment Overview

View PO

Supplier

Invoice Workbench

## Invoice #8A - Payment Overview

Invoice Overview (FI - AP - Entry & Inquiry)

Trading Partner	PERRIN, THORAU AND ASSOCIATES LT		Site	001
Supplier Num	916361	Operating Unit	Finance and Citizens S	
Invoice Num	#8A	Type	Standard	Date
Batch Name	FI23APALG2	Currency	CAD	Amount
Voucher		Release		Unpaid
PO Number	C20CFFS40695			Unapplied
Receipt Num				Settlement Date
Invoice Status	Description Contract # C20CFFS40695 SOW 2021- F			
Approval	Not Required	Active Hold	Reason	
Status	Validated	<input checked="" type="checkbox"/>		
Accounting	Processed	<input type="checkbox"/>		
Payment	Fully Paid	<input type="checkbox"/>		

Scheduled Payments				Actual Payments		
Curr	Amount	Remaining	Due Date	Held	Paid By	Paid On
<input checked="" type="checkbox"/> CAD	60,120.38	0.00	17-AUG-2022	<input type="checkbox"/>	14692229 - Chec	22-AUG-2022
<input type="checkbox"/>				<input type="checkbox"/>		
<input type="checkbox"/>				<input type="checkbox"/>		

[Payment Overview](#)
[View PO](#)
[Supplier](#)
[Invoice Workbench](#)

## Invoice #COVID Review #9 - Payment Overview

Invoice Overview (FI - AP - Entry & Inquiry)

Trading Partner

PERRIN, THORAU AND ASSOCIATES LT

Supplier Num

916361

Invoice Num

COVID Review - #9

Batch Name

FI23APKDM25

Voucher

PO Number

C20CFFS40695

Receipt Num

Site

001

Operating Unit

Finance and Citizens S

Type

Standard

Date

11-SEP-2022

Currency

CAD

Amount

54,778.50

Unpaid

0.00

Release

Unapplied

Settlement Date

Invoice Status

Approval

Not Required

Status

Validated

Accounting

Processed

Payment

Fully Paid

Description

Contract # C20CFFS40695 SOW 2021-

Active Hold

☒

Reason

Scheduled Payments

Curr	Amount	Remaining	Due Date	Held
<input checked="" type="checkbox"/> CAD	54,778.50	0.00	28-SEP-2022	<input type="checkbox"/>
<input type="checkbox"/>				<input type="checkbox"/>
<input type="checkbox"/>				<input type="checkbox"/>

Actual Payments

Paid By	Paid On
14767878 - Chec	04-OCT-2022

Payment Overview

View PO

Supplier

Invoice Workbench



Invoice #COVID Review #10 - Payment Overview

Invoice Overview (FI - AP - Entry & Inquiry)

Trading Partner

PERRIN, THORAU AND ASSOCIATES LT

Supplier Num

916361

Invoice Num

COVID Review Invoice #

Batch Name

FI23APKDM34

Voucher

PO Number

C20CFFS40695

Receipt Num

Site

001

Operating Unit

Finance and Citizens S

Type

Standard

Date

05-OCT-2022

Currency

CAD

Amount

50,771.89

Unpaid

0.00

Unapplied

Settlement Date

Release

Description

Contract # C20CFFS40695 SOW 2021- F

Invoice Status

Approval

Not Required

Status

Validated

Accounting

Processed

Payment

Fully Paid

Active Hold

Reason

☒

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☐

Scheduled Payments

Actual Payments

Curr	Amount	Remaining	Due Date	Held	Paid By	Paid On
<input checked="" type="checkbox"/> CAD	50,771.89	0.00	24-OCT-2022	<input type="checkbox"/>	14819531 - Chec	27-OCT-2022
<input type="checkbox"/>				<input type="checkbox"/>		
<input type="checkbox"/>				<input type="checkbox"/>		

Payment Overview

View PO

Supplier

Invoice Workbench