

Fwd: District of Squamish

From: Manahan, Suzanne EMPR:EX <Suzanne.Manahan@gov.bc.ca>
To: David Keane <David_Keane@wlng.ca>
Sent: December 23, 2020 8:49:41 AM PST
Received: December 23, 2020 8:49:41 AM PST
Attachments: image002.jpg

Good morning, info on depreciation is below. Happy holidays.
Suzanne

Begin forwarded message:

From: "Manahan, Suzanne EMPR:EX" <Suzanne.Manahan@gov.bc.ca>
Date: December 8, 2020 at 11:51:50 AM PST
To: David Keane <David_Keane@wlng.ca>
Cc: Rob Mingay <rob_mingay@wlng.ca>
Subject: RE: District of Squamish

Hi David, thanks for the update. Under existing regulations WLNG does not qualify as a "major LNG plant" as defined under the Assessment Act. The current threshold is set at 4 MPTA. This is why we are so focused on the importance of a negotiated agreement, the depreciation rate issues would not exist.

Below is a link to the applicable section and would be pleased to discuss further.

https://www.bclaws.ca/civix/document/id/complete/statreg/53_2016#section3

Suzanne

From: David Keane <David_Keane@wlng.ca>
Sent: December 8, 2020 10:46 AM
To: Manahan, Suzanne EMPR:EX <Suzanne.Manahan@gov.bc.ca>
Cc: Rob Mingay <rob_mingay@wlng.ca>
Subject: District of Squamish

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s.17

Rob, did I miss anything?

Best,
David

David Keane
Strategic Advisor



Woodfibre LNG Limited
900-1185 W. Georgia St, Vancouver, BC
V6E 4E6
Office: +1 (604) 620-7883 ext: 112

RE: OIC 657-2020

From: Suzanne.Manahan@gov.bc.ca
To: David Keane <David_Keane@wlng.ca>
Sent: January 6, 2021 11:58:22 AM PST
Received: January 6, 2021 11:58:22 AM PST
Attachments: image002.jpg

Hi David, Happy New Year to you too. Apologies for the delay, I wanted to connect with the program area to discuss the intent of the OIC and program. This was the response:

COVID-19 has caused a significant loss in load for BC Hydro and a reduction of jobs across the province. The objective of the CleanBC Industrial Electrification Rate is to attract new clean industry and incent industrial electrification in order to aid the economy, meet CleanBC goals, and increase load for BC Hydro, which will help keep rates low for its customers.

The CleanBC Industrial Electrification Rate is a time and volume limited discount for Clean Industry and Innovation or those that have an ability to fuel switch.

Given the large loads associated with LNG, a single LNG plant could consume the entire available volume and would not create additional economic development opportunities, this would be counter to the objective of creating broader economic development opportunities.

Hope that helps.

Suzanne

From: David Keane <David_Keane@wlng.ca>
Sent: January 4, 2021 1:40 PM
To: Manahan, Suzanne EMPR:EX <Suzanne.Manahan@gov.bc.ca>
Subject: OIC 657-2020

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

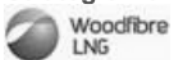
Suzanne,

Happy New Year!! I hope you were able to get some much needed rest and are ready for a brighter 2021 (I hope).

The attached OIC was issued just before Christmas and provides highly subsidized power prices for certain facilities. It does not seem to include LNG facilities, which is why I am asking the question. Would this apply to the Woodfibre LNG facility?

Best regards,
David

David Keane
Strategic Advisor



Woodfibre LNG Limited
900-1185 W. Georgia St, Vancouver, BC
V6E 4E6
Office: +1 (604) 620-7883 ext: 112

RE: Updated NDA

From: Suzanne.Manahan@gov.bc.ca
To: David Keane <David_Keane@wlng.ca>
Cc: Langlais, Danielle EMPR:EX <Danielle.Langlais@gov.bc.ca>
Sent: January 14, 2021 9:47:58 AM PST
Received: January 14, 2021 9:47:58 AM PST
Attachments: image001.jpg

Yes, we have a few markups to go back to Stephanie but are waiting on Hydro to consolidate. Hydro's counsel is now back from annual leave so should have back to Stephanie relatively soon.

Thanks.

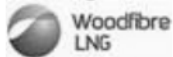
From: David Keane <David_Keane@wlng.ca>
Sent: January 14, 2021 9:45 AM
To: Manahan, Suzanne EMPR:EX <Suzanne.Manahan@gov.bc.ca>
Subject: Updated NDA

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Suzanne, have you heard back from your lawyers regarding the updated NDA? I spoke with Stephanie and she is waiting.

Thank you.

David Keane
Strategic Advisor



Woodfibre LNG Limited
900-1185 W. Georgia St, Vancouver, BC
V6E 4E6
Office: +1 (604) 620-7883 ext: 112

Re: Sharing the Competitiveness Gap

From: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
To: David Keane <David_Keane@wlng.ca>
Sent: January 27, 2021 11:58:38 AM PST
Received: January 27, 2021 11:58:38 AM PST
Attachments: image003.jpg

Hello, I have a meeting with DM Friday morning, it's ready to go pending approval.
Suzanne

On Jan 27, 2021, at 11:50 AM, David Keane <David_Keane@wlng.ca> wrote:

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Suzanne, I hate to be a bother but any word on being able to share the information regarding the competitiveness gap with WLNG?

Thank you,
David

David Keane
Strategic Advisor
<image003.jpg>

Woodfibre LNG Limited
900-1185 W. Georgia St, Vancouver, BC
V6E 4E6
Office: +1 (604) 620-7883 ext: 112

Competitiveness Gap

From: David Keane <David_Keane@wlng.ca>
To: Mihlar, Fazil EMLI:EX <Fazil.Mihlar@gov.bc.ca>
Cc: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>, Grace Hsieh <Grace_Hsieh@wlng.ca>, Ron Bailey <Ron_Bailey@pacific-canbriam.ca>
Sent: January 29, 2021 10:46:46 AM PST
Received: January 29, 2021 10:51:00 AM PST
Attachments: image003.jpg

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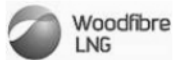
Fazil,

Would you have time for a call early next week to discuss the competitiveness gap? I did speak with Suzanne so I understand the concern but I am hopeful we can find a mutually agreeable solution.

I copied Grace who can assist in finding a convenient day and time for the meeting.

Best regards,
David

David Keane
Strategic Advisor



Woodfibre LNG Limited

FW: Competitiveness Gap

From: Suzanne.Manahan@gov.bc.ca
To: Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Sent: February 2, 2021 12:42:45 PM PST
Received: February 2, 2021 12:42:46 PM PST

-----Original Message-----

From: David Keane <David_Keane@wlng.ca>
Sent: February 1, 2021 9:03 AM
To: Mihlar, Fazil EMLI:EX <Fazil.Mihlar@gov.bc.ca>
Cc: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>; Grace Hsieh <Grace_Hsieh@wlng.ca>; Ron Bailey <Ron_Bailey@pacific-canbriam.ca>; McCann, Meghan EMLI:EX <Meghan.McCann@gov.bc.ca>; Jang, Monica EMLI:EX <Monica.Jang@gov.bc.ca>
Subject: RE: Competitiveness Gap

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Fazil,

s.17

Please let me know if you would like to discuss.

Warm regards,
David

David Keane
Strategic Advisor

Woodfibre LNG Limited

-----Original Message-----

From: Mihlar, Fazil EMLI:EX <Fazil.Mihlar@gov.bc.ca>
Sent: Monday, February 1, 2021 8:25 AM
To: David Keane <David_Keane@wlng.ca>
Cc: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>; Grace Hsieh <Grace_Hsieh@wlng.ca>; Ron Bailey <Ron_Bailey@pacific-canbriam.ca>; McCann, Meghan EMLI:EX <Meghan.McCann@gov.bc.ca>; Jang, Monica EMLI:EX <Monica.Jang@gov.bc.ca>
Subject: Re: Competitiveness Gap

WARNING: This email originated outside of our organisation. As a security measure, please exercise caution with E-Mail content and any links or attachments.

David,

Thank you for your email.

s.17

Regards,

Fazil.

From: David Keane <David_Keane@wlng.ca>
Sent: January 29, 2021 10:46 AM
To: Mihlar, Fazil EMLI:EX
Cc: Manahan, Suzanne EMLI:EX; Grace Hsieh; Ron Bailey
Subject: Competitiveness Gap

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Fazil,

s.17

I copied Grace who can assist in finding a convenient day and time for the meeting.

Best regards,

David

David Keane

Strategic Advisor

[Description: LogoWoodfibre LNG - Small]

Woodfibre LNG Limited

Agenda for Thursday's call

From: David Keane <David_Keane@wlng.ca>
To: Mihlar, Fazil EMLI:EX <Fazil.Mihlar@gov.bc.ca>, Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
Cc: Ron Bailey <Ron_Bailey@pacific-canbriam.ca>, Micah Libin <Micah_Libin@wlng.ca>, moes@telus.net
Sent: February 10, 2021 5:47:05 PM PST
Received: February 10, 2021 5:47:14 PM PST
Attachments: image003.jpg

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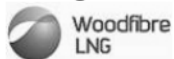
Fazil and Suzanne,

Below is the proposed agenda for tomorrow's meeting:

1. What are we asking for and why is it important?
 - a. Government concerns
2. Woodfibre's contracting strategy – (cost plus)
3. Three areas of concern for Woodfibre
 - a. Pipeline cost,
 - b. Power cost, and
 - c. Municipal taxes.
4. Next steps

Best regards,
David

David Keane
Strategic Advisor



Woodfibre LNG Limited

Yesterday's Call

From: David Keane <David_Keane@wlng.ca>
To: Mihlar, Fazil EMLI:EX <Fazil.Mihlar@gov.bc.ca>, Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
Sent: February 12, 2021 1:31:44 PM PST
Received: February 12, 2021 1:31:53 PM PST
Attachments: image003.jpg

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Fazil and Suzanne,

Thank you very much for meeting with us yesterday. I know that you have a thousand things on the go and I greatly appreciate you taking the time to meet. The meeting was very helpful from my point of view and we will pull together the items that we discussed, which are:

- Pipeline costs issues,
- Power pricing options that may be acceptable to government and BC Hydro, and
- Examining the possibility of seeking a credit rating that may help us reduce security costs.

Again, thank you very much for you time.

Warm regards,
David

David Keane
Strategic Advisor



Woodfibre LNG Limited

Gap

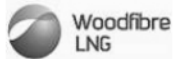
From: David Keane <David_Keane@wlng.ca>
To: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
Sent: March 3, 2021 1:01:14 PM PST
Received: March 3, 2021 1:06:27 PM PST
Attachments: image003.jpg

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Suzanne, any word from Fazil on sharing the data?

David

David Keane
Strategic Advisor



Woodfibre LNG Limited

Competitiveness Assessment

From: Suzanne.Manahan@gov.bc.ca
To: David Keane <David_Keane@wlng.ca>
Cc: Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Sent: March 11, 2021 7:50:28 AM PST
Received: March 11, 2021 7:50:29 AM PST
Attachments: 2021.02.28 WLNG Competitiveness_Final.pptx

s.17

Suzanne Manahan
Executive Project Lead
Deputy Minister's Office
250-217-1567



WLNG Competitiveness Assessment

Draft & Confidential

February, 2021

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Withheld pursuant to/removed as

s.12 ; s.17

RE: Tonight's Call

From: Suzanne.Manahan@gov.bc.ca
To: David Keane <David_Keane@wlng.ca>
Sent: March 24, 2021 11:22:53 AM PDT
Received: March 24, 2021 11:22:00 AM PDT
Attachments: image002.jpg

Hi David, no, the deck has only been shared with Woodfibre.

On federal investments, I have confirmed that LNGC received FISC and \$275 million in high-efficiency gas turbines and \$55 million to replace Haisla Bridge. This was done through Innovation, Science, and Economic Development Canada's [Strategic Innovation Fund](#).

Hope that helps.

Suzanne

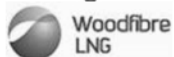
From: David Keane <David_Keane@wlng.ca>
Sent: March 24, 2021 10:29 AM
To: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
Subject: Tonight's Call

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Suzanne, please add Ron Bailey to the invitation list for tonight's call. Also, has NRCan seen the competitiveness gap number you shared with us?

Thank you.

David Keane
Strategic Advisor



Woodfibre LNG Limited

RE:s.17

From: Suzanne.Manahan@gov.bc.ca
To: David Keane <David_Keane@wlng.ca>
Sent: March 24, 2021 5:58:27 PM PDT
Received: March 24, 2021 5:58:00 PM PDT
Attachments: image001.jpg

Yes, correct.

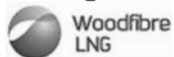
From: David Keane <David_Keane@wlng.ca>
Sent: March 24, 2021 5:58 PM
To: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
Subject: s.17

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s.17

Thank you.

David Keane
Strategic Advisor



Woodfibre LNG Limited

Meeting on WLNG Model

From: Suzanne.Manahan@gov.bc.ca
To: David Keane <David_Keane@wlng.ca>
Sent: March 30, 2021 1:06:44 PM PDT
Received: March 30, 2021 1:06:00 PM PDT

David, we had our meeting with our NRCan colleagues last night and would like to share our thoughts:

s.17

As always, pleased to discuss and assist where possible.

Suzanne

Suzanne Manahan
Executive Lead, Deputy Minister's Office
Ministry of Energy, Mines and Low Carbon Innovation
250-217-1567

RE: EPC

From: Suzanne.Manahan@gov.bc.ca
To: David Keane <David_Keane@wlng.ca>
Cc: Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Sent: April 6, 2021 10:48:11 AM PDT
Received: April 6, 2021 10:48:00 AM PDT
Attachments: image002.jpg

Hi David, as discussed, answers in red.

- Why the government (Deetken) needs to review the agreement? Woodfibre LNG has requested access to economic concessions to assist in improving the overall performance of the project. Government requires a full review of contracts and agreements to validate data provided and assess the competitiveness gap.
- What is the purpose of reviewing the agreement? The purpose of reviewing the agreement is to validate the assumptions made in the economic model and support Woodfibre's request to access fiscal programs.
- What the government requires to be released by McDermott? All unredacted contracts, commercial agreements and appendices related to Woodfibre LNG and supporting infrastructure.
- How the commercially sensitive parts of the agreement would be protected from freedom of information requests. Because of Covid, it is proposed that commercial agreement validation not be by physical copies in a boardroom, instead a virtual data room exercise is suggested. Any materials produced for government will be subject to release and protection provisions within the legislations.
- When the government needs to review the agreement – this is mostly related to the timing of getting the PST / competitiveness materials to Cabinet. Government has requested a review of the agreement as soon as the agreements are available, the review will look at the plant footprint, engineering costs, labour considerations and other relevant information as related to the application of operating performance payments (PST). The review of the agreement underpins the competitiveness analysis and is a requirement to moving forward on economic levers.

Thanks,
Suzanne

From: David Keane <David_Keane@wlng.ca>
Sent: March 1, 2021 3:55 PM
To: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
Subject: EPC

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Suzanne,

I just wanted to follow-up on the note I sent last week regarding the below questions. If possible I would like to be able to send a letter to McDermott regarding the answers to the below questions.

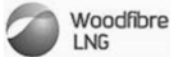
- Sharing of the EPC contract – we have to seek McDermott's agreement to share the contract. Could you provide the following; this will allow us to prepare a letter requesting approval:

- Why the government (Deetken) needs to review the agreement?
- What is the purpose of reviewing the agreement?
- What the government requires to be released by McDermott?
- How the commercially sensitive parts of the agreement would be protected from freedom of information requests.
- When the government needs to review the agreement – this is mostly related to the timing of getting the PST / competitiveness materials to Cabinet.

Thank you very much for your help.

Best,
David

David Keane
Strategic Advisor



Woodfibre LNG Limited

FW: materials from today's meeting

From: Suzanne.Manahan@gov.bc.ca
To: David Keane <David_Keane@wlng.ca>
Sent: April 30, 2021 10:56:06 AM PDT
Received: April 30, 2021 10:56:00 AM PDT
Attachments: 2021.04.15 WLNG Levers .pptx

As discussed, slide 5 are the items that need validation.

Thanks.

From: Elise Lepine <elepine@deetken.com>
Sent: April 15, 2021 11:24 AM
To: David Keane <david_keane@wlng.ca>; Ron Bailey <ron_bailey@pacific-canbriam.ca>
Cc: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>; Becca Zalmanowitz <bzalmanowitz@deetken.com>; Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Subject: materials from today's meeting

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Hi all,

Please find attached the materials from this morning's meeting. Feel free to reach out if you have any questions.

Regards,

--

Elise Lepine | Associate Partner | 
Suite 500–210 W. Broadway, Vancouver, BC V5Y 3W2
T: +1(604) 731-4424 ext.106 E: elepine@deetken.com W: www.deetken.com


A company of


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WLNG Economic Levers

Draft & Confidential

April, 2021

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s.12 ; s.17

Question on Woodfibre Intensity

From: Suzanne.Manahan@gov.bc.ca
To: David Keane <David_Keane@wlng.ca>
Cc: Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Sent: May 4, 2021 11:09:48 AM PDT
Received: May 4, 2021 11:09:00 AM PDT

Hi David, please let me know if you need any further follow up.

Thanks,
Suzanne

From: Peyman, Hurrian ENV:EX <Hurrian.Peyman@gov.bc.ca>
Sent: May 4, 2021 10:47 AM
To: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
Cc: D'Souza, Don ENV:EX <Don.DSouza@gov.bc.ca>; Fleming, Chris S ENV:EX <Chris.S.Fleming@gov.bc.ca>
Subject: Question on Woodfibre

Hi Suzanne,

Thanks for your question about Woodfibre and its potential eligibility under the CleanBC Program for Industry.

I've provided a link to the CleanBC Industrial Incentive Program [fact sheet](#)

As you can see, industrial facilities with emissions above 10Kt CO₂e/year, and are not within excluded sectors, are eligible for the Incentive program.

New greenfield facilities are eligible, under the New Entrant Provision (see fact sheet for details) to receive up to 100% of the portion of the carbon tax they pay above \$30/tonne for up to 24 months

The LNG benchmark is not listed in the fact sheet (because no eligible LNG facilities currently exist). The level of benchmark is included in the agreement with LNG Canada and is established at 0.24 t CO₂e/t LNG produced. This includes emissions associated with the production of the electricity used at the facility. If Woodfibre were to attain the intensity listed in its Environmental Assessment (0.059 tCO₂e/t LNG) then they would be below the benchmark and eligible for up to 100% reimbursement of the carbon tax paid over \$30/tonne.

Chris, Don, please provide additional commentary as needed..

Hurrian Peyman
Acting Director, Economics and Analysis
Climate Action Secretariat
778 698-4085
604 862-1996

Interconnection

From: Suzanne.Manahan@gov.bc.ca
To: David Keane <David_Keane@wlng.ca>, Ron Bailey <Ron_Bailey@pacific-canbriam.ca>
Cc: Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Sent: June 23, 2021 11:29:33 AM PDT
Received: June 23, 2021 11:29:00 AM PDT

Hello, has Micah or someone from your team reached out to BCHydro with respect to the interconnection and facility agreement. In reviewing the 2019 document, its noted that:

We understand you are planning to make your decision to proceed on the Woodfibre LNG project at the end of October 2019. If your decision has not been made and Facilities Agreement is not signed by October 31, 2019, the cost estimates and completion dates for implementation will need to be reassessed.

I'm flagging that there may be a process required to refresh historical data and cost estimates and we should likely build that into our joint critical path planning, if required.

Thanks,
Suzanne

Suzanne Manahan
Executive Lead, Deputy Minister's Office
Ministry of Energy, Mines and Low Carbon Innovation
250-217-1567

Net Zero Accelerator

From: David Keane <David_Keane@wlng.ca>
To: Mihlar, Fazil EMLI:EX <Fazil.Mihlar@gov.bc.ca>
Cc: Grace Hsieh <Grace_Hsieh@wlng.ca>, Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>, Rob Mingay <rob_mingay@wlng.ca>
Sent: July 7, 2021 4:49:29 PM PDT
Received: July 7, 2021 4:49:37 PM PDT
Attachments: image003.jpg

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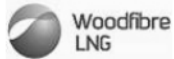
Fazil,

s.17

As timing is critical, would you be available tomorrow or Friday for a Zoom meeting?

Best regards,
David

David Keane
Strategic Advisor



Woodfibre LNG Limited

Bullets

From: Suzanne.Manahan@gov.bc.ca
To: David Keane <David_Keane@wlng.ca>
Sent: July 27, 2021 1:58:16 PM PDT
Received: July 27, 2021 1:58:00 PM PDT

David, as discussed and pleased to provide any additional information.

s.17

Suzanne Manahan
Executive Lead, Deputy Minister's Office
Ministry of Energy, Mines and Low Carbon Innovation
250-217-1567

RE: OPP Discussions

From: Danielle.Langlais@gov.bc.ca
To: David Keane <David_Keane@wlng.ca>, Ron_Bailey@pacific-canbriam.ca, Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
Cc: Grace Hsieh <Grace_Hsieh@wlng.ca>
Sent: July 28, 2021 11:43:55 AM PDT
Received: July 28, 2021 11:43:00 AM PDT
Attachments: image004.jpg, image001.jpg

Thanks David. Looks like we will have Ron on the call on the 29th.

Many thanks,

Danielle Langlais, CAPM

Senior Project Manager | Woodfibre Implementation Group
Ministry of Energy, Mines and Low Carbon Innovation
250 893 0079

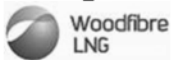
From: David Keane <David_Keane@wlng.ca>
Sent: July 28, 2021 11:17 AM
To: Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>; Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>; Ron_Bailey@pacific-canbriam.ca
Cc: Grace Hsieh <Grace_Hsieh@wlng.ca>
Subject: RE: OPP Discussions

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Thank you. I also sent you a note that I am not able to make the call at 10 am on the 29th.

Best,
David

David Keane
Strategic Advisor



Woodfibre LNG Limited

From: Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Sent: Wednesday, July 28, 2021 10:55 AM
To: David Keane <David_Keane@wlng.ca>; Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>; Ron_Bailey@pacific-canbriam.ca
Subject: RE: OPP Discussions

WARNING: This email originated outside of our organisation. As a security measure, please exercise caution with E-Mail content and any links or attachments.

Hi David,

Thanks for the note – I have passed this along to Kyla, who is coordinating the meetings.

Many thanks,

Danielle Langlais, CAPM

Senior Project Manager | Woodfibre Implementation Group
Ministry of Energy, Mines and Low Carbon Innovation
250 893 0079

From: David Keane <David_Keane@wlng.ca>

Sent: July 28, 2021 10:45 AM

To: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>; Ron_Bailey@pacific-canbriam.ca

Cc: Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>

Subject: RE: OPP Discussions

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

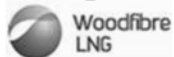
Suzanne, may we add the following to our list:

- Jackson Giles, Jackson_Giles@po-and-g.com and
- Lucky Zhang - Lucky_Zhang@pectechlng.com

Thank you. We can remove Alicia Tang.

Thank you.

David Keane
Strategic Advisor



Woodfibre LNG Limited

From: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>

Sent: Wednesday, July 14, 2021 12:57 PM

To: David Keane <David_Keane@wlng.ca>; Ron_Bailey@pacific-canbriam.ca

Cc: Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>

Subject: OPP Discussions

WARNING: This email originated outside of our organisation. As a security measure, please exercise caution with E-Mail content and any links or attachments.

Hello, we would like to establish the team and start the conversations for the framework of the operating performance payment agreement. The discussions would include Woodfibre, Energy Mines and the tax policy team at Ministry of Finance. Could you please let me know who you would like included from Woodfibre and we can work with Grace to schedule the kick off meeting.

Thanks,
Suzanne

Suzanne Manahan
Executive Lead, Deputy Minister's Office
Ministry of Energy, Mines and Low Carbon Innovation
250-217-1567

RE: OPP Discussions

From: Danielle.Langlais@gov.bc.ca
To: David Keane <David_Keane@wlng.ca>, Ron_Bailey@pacific-canbriam.ca, Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
Sent: July 28, 2021 2:48:37 PM PDT
Received: July 28, 2021 2:48:00 PM PDT
Attachments: image001.jpg

Great news about your wife David. I've resent the invite.

Many thanks,

Danielle Langlais, CAPM

Senior Project Manager | Woodfibre Implementation Group
Ministry of Energy, Mines and Low Carbon Innovation
250 893 0079

From: David Keane <David_Keane@wlng.ca>
Sent: July 28, 2021 2:17 PM
To: Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>; Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>; Ron_Bailey@pacific-canbriam.ca
Subject: RE: OPP Discussions

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Hi Danielle, my wife is coming home tonight so I can join tomorrow's meeting. Please resend the calendar invitation.

Thank you.

From: "Langlais, Danielle EMLI:EX" <Danielle.Langlais@gov.bc.ca>
Sent: Jul. 28, 2021 10:55
To: David Keane <David_Keane@wlng.ca>; "Manahan, Suzanne EMLI:EX" <Suzanne.Manahan@gov.bc.ca>; Ron_Bailey@pacific-canbriam.ca
Subject: RE: OPP Discussions

WARNING: This email originated outside of our organisation. As a security measure, please exercise caution with E-Mail content and any links or attachments.

Hi David,

Thanks for the note – I have passed this along to Kyla, who is coordinating the meetings.

Many thanks,

Danielle Langlais, CAPM

Senior Project Manager | Woodfibre Implementation Group
Ministry of Energy, Mines and Low Carbon Innovation
250 893 0079

From: David Keane <David_Keane@wlng.ca>
Sent: July 28, 2021 10:45 AM

To: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>; [Ron Bailey@pacific-canbriam.ca](mailto:Ron_Bailey@pacific-canbriam.ca)

Cc: Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>

Subject: RE: OPP Discussions

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

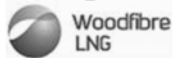
Suzanne, may we add the following to our list:

- Jackson Giles, Jackson_Giles@po-and-g.com and
- Lucky Zhang - Lucky_Zhang@pectechlng.com

Thank you. We can remove Alicia Tang.

Thank you.

David Keane
Strategic Advisor



Woodfibre LNG Limited

From: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>

Sent: Wednesday, July 14, 2021 12:57 PM

To: David Keane <David_Keane@wlng.ca>; [Ron Bailey@pacific-canbriam.ca](mailto:Ron_Bailey@pacific-canbriam.ca)

Cc: Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>

Subject: OPP Discussions

WARNING: This email originated outside of our organisation. As a security measure, please exercise caution with E-Mail content and any links or attachments.

Hello, we would like to establish the team and start the conversations for the framework of the operating performance payment agreement. The discussions would include Woodfibre, Energy Mines and the tax policy team at Ministry of Finance. Could you please let me know who you would like included from Woodfibre and we can work with Grace to schedule the kick off meeting.

Thanks,
Suzanne

Suzanne Manahan
Executive Lead, Deputy Minister's Office
Ministry of Energy, Mines and Low Carbon Innovation
250-217-1567

RE: Kick Off Meeting - Gas Nomination Joint Table (WLNG/Fortis/BC)

From: Danielle.Langlais@gov.bc.ca
To: David Keane <David_Keane@wlng.ca>
Sent: July 29, 2021 10:31:44 AM PDT
Received: July 29, 2021 10:31:00 AM PDT
Attachments: image002.jpg

Hi David,

We just ended. Micah and Ron were on the call and should be able to fill you in. Otherwise Suzanne and I are available if you have any questions.

Many thanks!

Danielle Langlais, CAPM

Senior Project Manager | Woodfibre Implementation Group
Ministry of Energy, Mines and Low Carbon Innovation
250 893 0079

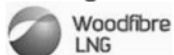
From: David Keane <David_Keane@wlng.ca>
Sent: July 29, 2021 10:30 AM
To: Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Subject: RE: Kick Off Meeting - Gas Nomination Joint Table (WLNG/Fortis/BC)

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Danielle, can you let me in the meeting?

Thank you.

David Keane
Strategic Advisor



Woodfibre LNG Limited

-----Original Appointment-----

From: Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Sent: Thursday, July 29, 2021 9:18 AM
To: Tania.Specogna@fortisbc.com; Ron_Bailey@pacific-canbriam.ca; Joe.Mazza@fortisbc.com; Rowe, Katherine EMLI:EX; David Keane; Bell, Jordan; Micah Libin; krteitge@gmail.com; Davison, Jennifer EMLI:EX; Wieringa, Paul EMLI:EX
Cc: Manahan, Suzanne EMLI:EX
Subject: Kick Off Meeting - Gas Nomination Joint Table (WLNG/Fortis/BC)
When: Thursday, July 29, 2021 10:00 AM-11:00 AM (UTC-08:00) Pacific Time (US & Canada).
Where: Microsoft Teams Meeting

WARNING: This email originated outside of our organisation. As a security measure, please exercise caution with E-Mail content and any links or attachments.

.....
.....

[Join Skype Meeting](#)

[Trouble Joining?](#) [Try Skype Web App](#)

Join by phone

Local - Victoria: s.15	(BC, Canada) English (United States)
Local - Vancouver: s.15	(BC, Canada) English (United States)
Toll-Free: s.15	(BC, Canada) English (United States)
Local - Kamloops: s.15	(BC, Canada) English (United States)
Local - Prince George: s.15	(BC, Canada) English (United States)
Local - Nelson: s.15	(BC, Canada) English (United States)

[Find a local number](#)

Conference ID: s.15

[Forgot your dial-in PIN?](#) [Help](#)

FW: Letter to BC EMLCI and BC Hydro -

From: Suzanne.Manahan@gov.bc.ca
To: Elise Lepine <elepine@deetken.com>, Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Sent: August 10, 2021 3:14:32 PM PDT
Received: August 10, 2021 3:14:00 PM PDT
Attachments: image001.jpg, SN Letter to BC Hydro and BC EMLCI.pdf, Letter to F. Mihlar and C ORiley Aug 3 FNL.pdf

From: Grace Hsieh <Grace_Hsieh@wlng.ca>
Sent: August 9, 2021 11:57 AM
To: Mihlar, Fazil EMLI:EX <Fazil.Mihlar@gov.bc.ca>; Chris.Oriley@bchydro.com
Cc: Peter Baker <Peter_Baker@squamish.net>; Ron Bailey <Ron_Bailey@pacific-canbriam.ca>; MacLaren, Les EMLI:EX <Les.MacLaren@gov.bc.ca>; Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>; Keith.Anderson@bchydro.com; christopher.roberts@bchydro.com; David Keane <David_Keane@wlng.ca>; Micah Libin <Micah_Libin@wlng.ca>; Rob Mingay <rob_mingay@wlng.ca>
Subject: Letter to BC EMLCI and BC Hydro -

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Dear Fazil and Chris,

Please see attached letters from Squamish Nation and Woodfibre LNG Limited regarding the Woodfibre LNG project.

Kind Regards,

Grace

Grace Hsieh, CCAP
Executive Assistant



Woodfibre LNG Limited
900-1185 W. Georgia St, Vancouver, BC, V6E 4E6
Tel: +1 604-620-7883 ext.124
Cell: +1 778-954-7166
Fax: +1 604-620-8860

*Located on the unceded traditional territories of the Squamish (Sḵwxwú7mesh Úxwumixw),
Tsleil-Waututh (Səílilwətaʔ/Selilwitulh), and Musqueam (xʷməθkʷəy̓əm) First Nations*

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Withheld pursuant to/removed as

s.16 ; s.18.1



Woodfibre
LNG

August 3, 2021

Confidential and Commercially Sensitive Information

Fazil Mihar, Deputy Minister
BC Ministry of Energy, Mines and Low Carbon Innovation
PO Box 9332 Stn Prov Govt,
Victoria, B.C., V8W 9N3

Chris O'Riley, President & Chief Executive Officer
BC Hydro
333 Dunsmuir Street, 18th floor
Vancouver, B.C., V6B 5R3

Via E-mail : Fazil.Mihlar@gov.bc.ca
chris.oriley@bchydro.com

Dear Fazil and Chris,

s.17



Woodfibre
LNG

s.17

Sincerely,

Ron Bailey
Executive Vice President, PO&G Energy (Canada) Limited and
Acting President, Woodfibre LNG Limited

cc: Les MacLaren, Assistant Deputy Minister, BC Ministry of Energy, Mines and Low Carbon
Innovation
Suzanne Manahan, Executive Lead, BC Ministry of Energy, Mines and Low Carbon
Innovation
Keith Anderson, Vice President, Customer Service, BC Hydro
Chris Roberts, Senior Key Account Manager, BC Hydro
David Keane, Strategic Advisor, Woodfibre LNG Limited
Micah Libin, Vice President, Commercial, Woodfibre LNG Limited

Page 2 of 2

RE: BC Hydro Export Price

From: Suzanne.Manahan@gov.bc.ca
To: David Keane <David_Keane@wlng.ca>
Cc: Micah Libin <Micah_Libin@wlng.ca>
Sent: August 11, 2021 10:47:36 AM PDT
Received: August 11, 2021 10:47:00 AM PDT
Attachments: image001.jpg

Let's talk about this.

Thanks.

From: David Keane <David_Keane@wlng.ca>
Sent: August 11, 2021 9:39 AM
To: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
Cc: Micah Libin <Micah_Libin@wlng.ca>
Subject: BC Hydro Export Price

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Suzanne,

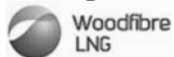
We have been asked by our Chairman about the current export price for power and whether or not WLNG is able to receive that price. I recall that we previously asked if we were eligible to for the export price but we were told that we are not eligible. As you know, our current ask for power is to eliminate the tier 2 price (~\$0.04) from the RS1823 rate. However, the Chairman has asked why we are not able to receive the export price. I need to get more details on why this is not available to WLNG or any other business for that matter. Is there a policy that addresses export prices? If so do you know where I may find it?

Micah is checking with BC Hydro on their policy related to exporting power and what the current power price that they receive for exporting power to the US?

Thank you for any help you are able to provide.

Best,
David

David Keane
Strategic Advisor



Woodfibre LNG Limited

Re: BC Hydro Export Price

From: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
To: David Keane <David_Keane@wlng.ca>
Cc: Micah Libin <Micah_Libin@wlng.ca>
Sent: August 11, 2021 12:32:58 PM PDT
Received: August 11, 2021 12:32:59 PM PDT
Attachments: image001.jpg, image006.jpg

3:30 works, thanks

On Aug 11, 2021, at 11:48 AM, David Keane <David_Keane@wlng.ca> wrote:

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Thank you. Are you free at 3:30 today? I could do tomorrow any time after 10:00 am.

David

David Keane
Strategic Advisor
<image001.jpg>

Woodfibre LNG Limited

From: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
Sent: Wednesday, August 11, 2021 10:48 AM
To: David Keane <David_Keane@wlng.ca>
Cc: Micah Libin <Micah_Libin@wlng.ca>
Subject: RE: BC Hydro Export Price

WARNING: This email originated outside of our organisation. As a security measure, please exercise caution with E-Mail content and any links or attachments.

Let's talk about this.

Thanks.

From: David Keane <David_Keane@wlng.ca>
Sent: August 11, 2021 9:39 AM
To: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
Cc: Micah Libin <Micah_Libin@wlng.ca>
Subject: BC Hydro Export Price

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Suzanne,

We have been asked by our Chairman about the current export price for power and whether or not WLNG is able to receive that price. I recall that we previously asked if we were eligible to for the export price but we were told that we are not eligible. As you know, our current ask for power is to eliminate the tier 2 price (~\$0.04) from the RS1823 rate. However, the Chairman has asked why we are not able to receive the export price. I need to get more details on why this is not available to WLNG or any other business for that matter. Is there a policy that addresses export prices? If so do you know where I may find it?

Micah is checking with BC Hydro on their policy related to exporting power and what the current power price that they receive for exporting power to the US?

Thank you for any help you are able to provide.

Best,
David

David Keane
Strategic Advisor
<image006.jpg>

Woodfibre LNG Limited

Competitive List

From: Suzanne.Manahan@gov.bc.ca
To: David Keane <David_Keane@wlng.ca>, Elise Lepine <elepine@deetken.com>, Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>, Ron Bailey <Ron_Bailey@pacific-canbriam.ca>
Sent: August 11, 2021 6:48:28 PM PDT
Received: August 11, 2021 6:48:00 PM PDT
Attachments: Competitiveness Checklist.pdf

As discussed, attached is the list of deliverables as we move through the competitiveness assessment.

Suzanne Manahan
Executive Lead, Deputy Minister's Office
Ministry of Energy, Mines and Low Carbon Innovation
250-217-1567

Page 051 of 171 to/à Page 054 of 171

Withheld pursuant to/removed as

s.12 ; s.13 ; s.17

Re: Tonight's meeting

From: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
To: David Keane <David_Keane@wlng.ca>
Cc: Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>, Ron Bailey <Ron_Bailey@pacific-canbriam.ca>
Sent: August 30, 2021 11:27:23 AM PDT
Received: August 30, 2021 11:27:24 AM PDT

Okay. Will cancel tonight and keep Wednesday.

Thanks

On Aug 30, 2021, at 11:23 AM, David Keane <David_Keane@wlng.ca> wrote:

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Nothing from me. I am chasing KPMG on the PST information.

David Keane
Strategic Advisor

Woodfibre LNG Limited

-----Original Message-----

From: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
Sent: Monday, August 30, 2021 11:17 AM
To: David Keane <David_Keane@wlng.ca>; Ron Bailey <Ron_Bailey@pacific-canbriam.ca>
Cc: Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Subject: Tonight's meeting

WARNING: This email originated outside of our organisation. As a security measure, please exercise caution with E-Mail content and any links or attachments.

Hello, does Woodfibre have any items to update on this evening?

Thanks

Woodfibre LNG

From: David Keane <David_Keane@wlng.ca>
To: Mihlar, Fazil EMLI:EX <Fazil.Mihlar@gov.bc.ca>, Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
Sent: August 30, 2021 12:51:35 PM PDT
Received: August 30, 2021 12:51:49 PM PDT
Attachments: image003.jpg

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Fazil and Suzanne,

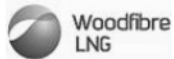
I wanted you to be aware of an email I sent to the Federal officials we have been working with regarding a letter of comfort from the federal government. The fact that the comfort letter has been delayed has caused us to hold off our planned FID until October. The email is below:

To:

s.16; s.17

Kind regards,
David

David Keane
Strategic Advisor



Woodfibre LNG Limited

AGENDA: MoF/EMLI/WLNG Meeting Series

From: Danielle.Langlais@gov.bc.ca
To: Ron_Bailey@pacific-canbriam.ca, Nagelbach, Alexander FIN:EX
<Alexander.Nagelbach@gov.bc.ca>, Turner, Geoff J EMLI:EX
<Geoff.Turner@gov.bc.ca>, Urwin, Mark EMLI:EX <Mark.Urwin@gov.bc.ca>,
Preston, Keith DM FIN:EX <Keith.D.Preston@gov.bc.ca>, Lucky Zhang
<Lucky_Zhang@pectechlng.com>, Jackson Giles <Jackson_Giles@po-and-
g.com>, Foster, Doug FIN:EX <Doug.Foster@gov.bc.ca>, Manahan, Suzanne
EMLI:EX <Suzanne.Manahan@gov.bc.ca>, Micah Libin
<Micah_Libin@wlng.ca>, David Keane <David_Keane@wlng.ca>
Sent: September 15, 2021 10:32:48 AM PDT
Received: September 15, 2021 10:32:00 AM PDT
Attachments: Competitivenss Agenda Sep 15_21.pdf
Hi All,

Please find enclosed agenda for this evenings meeting.

Many thanks,

Danielle Langlais, CAPM

Senior Project Manager | Woodfibre Implementation Group
Ministry of Energy, Mines and Low Carbon Innovation
250 893 0079

Page 058 of 171 to/à Page 062 of 171

Withheld pursuant to/removed as

s.12 ; s.13 ; s.17

Letter of Understanding

From: David Keane <David_Keane@wlng.ca>
To: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>, Foster, Doug
FIN:EX <Doug.Foster@gov.bc.ca>
Sent: September 21, 2021 1:58:48 PM PDT
Received: September 21, 2021 1:58:57 PM PDT
Attachments: image003.jpg

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

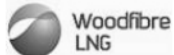
Suzanne and Doug,

Apologies, but on page 2, the letter refers to "load interconnection agreement". Apparently, this is an old document that has been replaced by the Facilities Agreement, which we are signing this week. It can be deleted from the letter.

On another note, Doug did you have a chance to see my email I sent yesterday? Would you have time to discuss?

Regards,
David

David Keane
Strategic Advisor



Woodfibre LNG Limited

Competitiveness Checklist

From: David Keane <David_Keane@wlng.ca>
To: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
Sent: September 22, 2021 7:59:45 AM PDT
Received: September 22, 2021 8:01:45 AM PDT
Attachments: image002.jpg, Copy of Competitiveness Agenda August 18_21 with Assignments Status Updates (1).xlsx

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Suzanne,

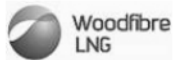
Attached is the latest update regarding our competitiveness checklist. Do you have time for a call today or tomorrow to go over it. Also, when is our next call with Doug?

Do you have any update re: the letter of understanding?

Thank you for your help.

Best,
David

David Keane
Strategic Advisor



Woodfibre LNG Limited

Page 065 of 171 to/à Page 067 of 171

Withheld pursuant to/removed as

s.12 ; s.13 ; s.17

Competitiveness Checklist

From: David Keane <David_Keane@wlng.ca>
To: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
Sent: September 22, 2021 4:21:53 PM PDT
Received: September 22, 2021 4:22:19 PM PDT
Attachments: image003.jpg, Copy of Competitiveness Agenda August 18_21 with Assignments Status Updates (1).xlsx

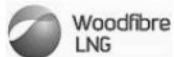
[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Suzanne,

Attached is the updated competitiveness checklist.

David

David Keane
Strategic Advisor



Woodfibre LNG Limited

Page 069 of 171 to/à Page 071 of 171

Withheld pursuant to/removed as

s.12 ; s.13 ; s.17

RE: Competitiveness Checklist

From: Danielle.Langlais@gov.bc.ca
To: David Keane <David_Keane@wlng.ca>
Sent: October 4, 2021 11:22:06 AM PDT
Received: October 4, 2021 11:22:00 AM PDT
Attachments: image001.jpg

Good morning David,

My pleasure, I will have this over to you shortly.

Best,

Danielle Langlais, CAPM

Senior Project Manager | Woodfibre Implementation Group
Ministry of Energy, Mines and Low Carbon Innovation
250 893 0079

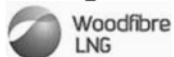
From: David Keane <David_Keane@wlng.ca>
Sent: October 4, 2021 9:44 AM
To: Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Subject: Competitiveness Checklist

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Danielle, would you please send me the latest updated Excel version of the competitiveness check list? I have an internal meeting with Woodfibre this afternoon and I'll up-date the list and send you a copy.

Thank you.

David Keane
Strategic Advisor



Woodfibre LNG Limited

RE: Competitiveness Checklist

From: Danielle.Langlais@gov.bc.ca
To: David Keane <David_Keane@wlng.ca>
Sent: October 4, 2021 11:28:06 AM PDT
Received: October 4, 2021 11:28:00 AM PDT
Attachments: image002.jpg, Competitiveness Check List - Updated September 29 (dl).xlsx
Please find latest enclosed.

Danielle Langlais, CAPM

Senior Project Manager | Woodfibre Implementation Group
Ministry of Energy, Mines and Low Carbon Innovation
250 893 0079

From: Langlais, Danielle EMLI:EX
Sent: October 4, 2021 11:22 AM
To: 'David Keane' <David_Keane@wlng.ca>
Subject: RE: Competitiveness Checklist

Good morning David,

My pleasure, I will have this over to you shortly.

Best,

Danielle Langlais, CAPM

Senior Project Manager | Woodfibre Implementation Group
Ministry of Energy, Mines and Low Carbon Innovation
250 893 0079

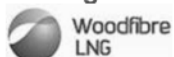
From: David Keane <David_Keane@wlng.ca>
Sent: October 4, 2021 9:44 AM
To: Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Subject: Competitiveness Checklist

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Danielle, would you please send me the latest updated Excel version of the competitiveness check list? I have an internal meeting with Woodfibre this afternoon and I'll up-date the list and send you a copy.

Thank you.

David Keane
Strategic Advisor



Woodfibre LNG Limited

Page 074 of 171 to/à Page 078 of 171

Withheld pursuant to/removed as

s.12 ; s.13 ; s.17

RE: District of Squamish Tax

From: Suzanne.Manahan@gov.bc.ca
To: David Keane <David_Keane@wlng.ca>, apowell <apowell@deetken.com>
Sent: October 6, 2021 11:04:16 AM PDT
Received: October 6, 2021 11:04:00 AM PDT
Attachments: image003.jpg

Hi Andre, welcome back. As background, I asked Ruben to calculate the 10 year tax cost to WLNG based on the three options outlined by the district.

Thanks

From: David Keane <David_Keane@wlng.ca>
Sent: October 6, 2021 10:20 AM
To: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>; apowell <apowell@deetken.com>
Subject: District of Squamish Tax

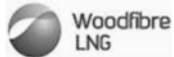
[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Suzanne and Andre,

I was wondering if you had a chance to review the numbers regarding a 2% tax on gross revenue?

Thank you.

David Keane
Strategic Advisor



Woodfibre LNG Limited

RE: District of Squamish Tax

From: David Keane <David_Keane@wlng.ca>
To: Ruben Schneider <rschneider@deetken.com>
Cc: Andre Powell <apowell@deetken.com>, Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
Sent: October 6, 2021 12:29:07 PM PDT
Received: October 6, 2021 12:29:17 PM PDT
Attachments: image005.jpg, image006.jpg

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Ruben, yes tonight's meeting would be a good place to share the info.

David

David Keane
Strategic Advisor



Woodfibre LNG Limited

From: Ruben Schneider <rschneider@deetken.com>
Sent: Wednesday, October 6, 2021 11:13 AM
To: David Keane <David_Keane@wlng.ca>
Cc: Andre Powell <apowell@deetken.com>; Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
Subject: Re: District of Squamish Tax

WARNING: This email originated outside of our organisation. As a security measure, please exercise caution with E-Mail content and any links or attachments.

Hello David,

s.17

Regards,
Ruben

----- Forwarded message -----

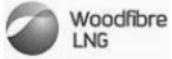
From: **David Keane** <David_Keane@wlng.ca>
Date: Wed, 6 Oct 2021 at 10:20
Subject: District of Squamish Tax
To: Manahan, Suzanne EMPR:EX (Suzanne.Manahan@gov.bc.ca) <Suzanne.Manahan@gov.bc.ca>, Andre Powell (apowell@deetken.com) <apowell@deetken.com>

Suzanne and Andre,

I was wondering if you had a chance to review the numbers regarding a 2% tax on gross revenue?

Thank you.

David Keane
Strategic Advisor



Woodfibre LNG Limited

Updated Competitiveness Checklist

From: David Keane <David_Keane@wlng.ca>
To: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>, Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Sent: October 8, 2021 11:06:11 AM PDT
Received: October 8, 2021 11:06:54 AM PDT
Attachments: image003.jpg, Copy of Competitiveness Check List - Updated September 29 (dl) v3.xlsx

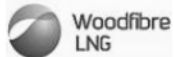
[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Suzanne and Danielle,

Attached is an updated competitiveness checklist. We went through the list yesterday so it is up to date as of today from the Woodfibre side.

David

David Keane
Strategic Advisor



Woodfibre LNG Limited

Page 083 of 171 to/à Page 086 of 171

Withheld pursuant to/removed as

s.12 ; s.13 ; s.17

NTP

From: Suzanne.Manahan@gov.bc.ca
To: David Keane <David_Keane@wlng.ca>, Ron_Bailey@pacific-canbriam.ca
Cc: Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Sent: October 20, 2021 10:30:52 AM PDT
Received: October 20, 2021 10:30:00 AM PDT

Good morning, under the provincial Squamish FN agreement a payment is required when the project proponent confirms Notice to Proceed has been issued.

The definition reads:

Notice to Proceed means the date on which written instruction is delivered by Woodfibre LNG to the EPC Contractor under the engineering, procurement and construction contract for the Woodfibre LNG Project.

Are you able to confirm that this milestone has been achieved?

Thanks,
Suzanne

Suzanne Manahan
Executive Lead, Deputy Minister's Office
Ministry of Energy, Mines and Low Carbon Innovation
250-217-1567

Fwd: District of Squamish - RTA Estimates

From: Suzanne.Manahan@gov.bc.ca, Manahan, Suzanne EMLI:EX
<Suzanne.Manahan@gov.bc.ca>
To: David Keane <David_Keane@wlng.ca>, Ron Bailey <Ron_Bailey@pacific-canbriam.ca>
Cc: Danielle EMLI:EX Langlais <Danielle.Langlais@gov.bc.ca>, Langlais, Danielle
EMLI:EX <Danielle.Langlais@gov.bc.ca>
Sent: October 25, 2021 1:42:10 PM PDT
Received: October 25, 2021 1:42:10 PM PDT
Attachments: 2021.10.22 DoS RTA Estimates.pdf

David and Ron, attached are the tax estimates. We can discuss Wednesday.
Thanks

Begin forwarded message:

From: Ruben Schneider <rschneider@deetken.com>
Date: October 22, 2021 at 6:36:42 PM PDT
To: "Manahan, Suzanne EMLI:EX" <Suzanne.Manahan@gov.bc.ca>
Cc: "Langlais, Danielle EMLI:EX" <Danielle.Langlais@gov.bc.ca>, Andre Powell
<apowell@deetken.com>
Subject: District of Squamish - RTA Estimates

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Hi Suzanne,

Please see attached a draft document that summarizes the modelling results based on the proposed DoS Revitalization Tax Agreement.
Please let me know if you have any questions, feedback, or would like to see further information.

My thinking was to also share these estimates with WLNG during our next Working Group meeting.

Kind regards and hope you have a nice weekend,
Ruben
--

Ruben Schneider | Associate | 

Suite 500–210 W. Broadway, Vancouver, BC V5Y 3W2

C: +1 236 865 0880; E: rschneider@deetken.com





Tax Revitalization Agreement - District of Squamish

Draft and Confidential

October 22, 2021

Page 090 of 171 to/à Page 093 of 171

Withheld pursuant to/removed as

s.16 ; s.17

RE: District of Squamish - RTA Estimates

From: David Keane <David_Keane@wlng.ca>
To: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>, Ron Bailey <Ron_Bailey@pacific-canbriam.ca>
Cc: Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Sent: October 25, 2021 2:58:32 PM PDT
Received: October 25, 2021 2:58:40 PM PDT

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Suzanne,

s.16

David

David Keane
Strategic Advisor

Woodfibre LNG Limited

-----Original Message-----

From: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
Sent: Monday, October 25, 2021 1:42 PM
To: David Keane <David_Keane@wlng.ca>; Ron Bailey <Ron_Bailey@pacific-canbriam.ca>
Cc: Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Subject: Fwd: District of Squamish - RTA Estimates

WARNING: This email originated outside of our organisation. As a security measure, please exercise caution with E-Mail content and any links or attachments.

David and Ron, attached are the tax estimates. We can discuss Wednesday.

Thanks

Begin forwarded message:

From: Ruben Schneider <rschneider@deetken.com>
Date: October 22, 2021 at 6:36:42 PM PDT
To: "Manahan, Suzanne EMLI:EX" <Suzanne.Manahan@gov.bc.ca>
Cc: "Langlais, Danielle EMLI:EX" <Danielle.Langlais@gov.bc.ca>, Andre Powell <apowell@deetken.com>
Subject: District of Squamish - RTA Estimates

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Hi Suzanne,

Please see attached a draft document that summarizes the modelling results based on the proposed DoS Revitalization Tax Agreement.

Please let me know if you have any questions, feedback, or would like to see further information.

My thinking was to also share these estimates with WLNG during our next Working Group meeting.

Kind regards and hope you have a nice weekend, Ruben

--

Ruben Schneider | Associate |

[https://can01.safelinks.protection.outlook.com/?url=http%3A%2F%2Ficons.iconarchive.com%2Ficons%2Ficons8%2Fwindows-8%2F16%2FSocial-Networks-Linkedin-icon.png&data=04%7C01%7CSuzanne.Manahan%40gov.bc.ca%7C26af72abc6894bb40ab008d998029966%7C6fdb52003d0d4a8ab036d3685e359adc%7C0%7C0%7C637707959192535760%7CUnknown%7CTWFpbGZsb3d8eyJWljiMC4wLjAwMDAiLCJQIjoiV2luMzliLCJBTiI6IklhaWwiLCJXVCi6Mn0%3D%7C1000&sdata=kenurx4DwOQtptt6J0TH62NQCS6P7Mo%2BHq5d2dp2qms%3D&reserved=0]
<https://can01.safelinks.protection.outlook.com/?url=https%3A%2F%2Fprotect2.fireeye.com%2Fv1%2Furl%3Fk%3D5f32eefa-00a9d7f9-5f35d497-86aa398f0cb5-67eb33bcb862b52f%26q%3D1%26e%3De132b504-e9f3-4e02-9b97-ef10c8d7d0a6%26u%3Dhttps%253A%252F%252Fcan01.safelinks.protection.outlook.com%252F%253Furl%253Dhttps%25253A%25252F%25252Fwww.linkedin.com%25252Fcompany%25252Fdeetken-insight%25252F%2526data%253D04%25257C01%25257CSuzanne.Manahan%252540gov.bc.ca%25257C0967834a2b654437b74908d995c54e35%25257C6fdb52003d0d4a8ab036d3685e359adc%25257C0%25257C0%25257C637707959192545715%25257CUnknown%25257CTWFpbGZsb3d8eyJWljiMC4wLjAwMDAiLCJQIjoiV2luMzliLCJBTiI6IklhaWwiLCJXVCi6Mn0%25253D%25257C1000%2526sdata%253DtY4M2P8osPrMqA%25252Fk2hPx%25252B%25252F0iiBhNd5ZnJUvBs89GjrY%25253D%2526reserved%253D0&data=04%7C01%7CSuzanne.Manahan%40gov.bc.ca%7C26af72abc6894bb40ab008d998029966%7C6fdb52003d0d4a8ab036d3685e359adc%7C0%7C0%7C637707959192545715%7CUnknown%7CTWFpbGZsb3d8eyJWljiMC4wLjAwMDAiLCJQIjoiV2luMzliLCJBTiI6IklhaWwiLCJXVCi6Mn0%3D%7C1000&sdata=9op66pk5z2hLp3WJEC%2B5XUyoOBShYnWpQt4Pvv6P%2ByU%3D&reserved=0>

Suite 500–210 W. Broadway, Vancouver, BC V5Y 3W2

C: +1 236 865 0880; E: rschneider@deetken.com<mailto:rschneider@deetken.com>

[https://can01.safelinks.protection.outlook.com/?url=https%3A%2F%2Fprotect2.fireeye.com%2Fv1%2Furl%3Fk%3D3be872f1-64734bf2-3bef489c-86aa398f0cb5-b68af0bcdedc80881%26q%3D1%26e%3De132b504-e9f3-4e02-9b97-ef10c8d7d0a6%26u%3Dhttps%253A%252F%252Fdrive.google.com%252Fuc%253Fid%253D131c08mETmgVrcwcu_HXFM631YiWKJnG%2526export%253Ddownload&data=04%7C01%7CSuzanne.Manahan%40gov.bc.ca%7C26af72abc6894bb40ab008d998029966%7C6fdb52003d0d4a8ab036d3685e359adc%7C0%7C0%7C637707959192545715%7CUnknown%7CTWFpbGZsb3d8eyJWljiMC4wLjAwMDAiLCJQIjoiV2luMzliLCJBTiI6IklhaWwiLCJXVCi6Mn0%3D%7C1000&sdata=GpHTFMXryjAa4UfPbq1M3pfLXD38U8oD474DRRfUNnY%3D&reserved=0]<https://can01.safelinks.protection.outlook.com/?url=https%3A%2F%2Fprotect2.fireeye.com%2Fv1%2Furl%3Fk%3D29073987-769c0084-290003ea-86aa398f0cb5-960cc5f9448c6647%26q%3D1%26e%3De132b504-e9f3-4e02-9b97-ef10c8d7d0a6%26u%3Dhttps%253A%252F%252Fcan01.safelinks.protection.outlook.com%252F%253Furl%253Dhttps%25253A%25252F%25252Fdeetken.com%25252Finsight%25252F%2526data%253D04%25257C01%25257CSuzanne.Manahan%252540gov.bc.ca%25257C0967834a2b654437b74908d995c54e35%25257C6fdb52003d0d4a8ab036d3685e359adc%25257C0%25257C0%25257C637705498005681335%25257CUnknown%25257CTWFpbGZsb3d8eyJWljiMC4wLjAwMDAiLCJQIjoiV2luMzliLCJBTiI6IklhaWwiLCJXVCi6Mn0%25253D%25257C1000%2526sdata%253DfmsJSjTtS6ZV4ZlyUkqrXNRfzAJZmaahVu31zTi3ZkY%25253D%2526reserved%253D0&data=04%7C01%7CSuzanne.Manahan%40gov.bc.ca%7C26af72abc6894bb40ab008d998029966%7C6fdb52003d0d4a8ab036d3685e359adc%7C0%7C0%7C637707959192545715%7CUnknown%7CTWFpbGZsb3d8eyJWljiMC4wLjAwMDAiLCJQIjoiV2luMz

liLCJBTil6lk1haWwiLCJXVCI6Mn0%3D%7C1000&sdata=xzmbJZYIndxdUkiWHFB8GoJwYD0L8gJQqlU7e1Djm
NQ%3D&reserved=0>

RE: Roadmap to 2030

From: David Keane <David_Keane@wlng.ca>
To: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>, Ron_Bailey@pacific-canbriam.ca
Sent: October 25, 2021 2:59:50 PM PDT
Received: October 25, 2021 3:00:06 PM PDT
Attachments: image003.jpg

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Suzanne, thank you. Lot's to digest.

David

David Keane
Strategic Advisor



Woodfibre LNG Limited

From: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
Sent: Monday, October 25, 2021 2:58 PM
To: Ron_Bailey@pacific-canbriam.ca
Cc: David Keane <David_Keane@wlng.ca>
Subject: Roadmap to 2030

WARNING: This email originated outside of our organisation. As a security measure, please exercise caution with E-Mail content and any links or attachments.

Good afternoon,

I'm pleased to announce that today, the Province launched the CleanBC Roadmap to 2030. Building on actions in our 2018 CleanBC plan, the Roadmap to 2030 is a stronger, more ambitious climate plan to reach our 2030 emissions reduction targets and build a strong, low carbon economy.

The Roadmap to 2030 includes actions across eight pathways including: low-carbon energy; transportation; buildings; communities; industry; agriculture, aquaculture and fisheries; forest bioeconomy; and negative emissions technologies. Highlights of the Roadmap include:

- New requirements to make all new buildings net-zero emissions by 2030*
- A nation leading adoption of zero-emission vehicles with 90% ZEVs by 2030 and 100% by 2035*
- An accelerated shift towards active transportation and public transit*
- A commitment to increase the price on carbon pollution to meet or exceed the federal benchmark, with supports for people and businesses*
- Requirements for new industry projects to have enforceable plans to reach net-zero emissions by 2050*

- *Reducing methane emissions from the oil and gas sector by 75% by 2030 (from 2014 levels), and nearly eliminating methane emissions from oil and gas, mining, forestry and industrial wood waste by 2035*
- *Enhancing the CleanBC Program for Industry to reduce emissions while supporting competitiveness*
- *Integrating emission goals into the oil and gas royalty system*
 - *Developing a coordinated provincial approach to carbon capture, utilization and storage*
- *Support for innovation in areas like clean hydrogen, the forest-based bioeconomy and negative emissions technology*
 - *Increased clean fuel and energy efficiency requirements*
 - *A cap on emissions for natural gas utilities that will significantly reduce GHGs with a variety of pathways to achieve it*
 - *A Clean Transportation Action Plan will support emission reductions by focusing on efficiency-first transportation options*

The expanded climate actions in the Roadmap to 2030 will accelerate our transition to a net-zero future, and ensure we meet B.C.'s legislated greenhouse gas target of 40% below 2007 levels by 2030. To learn more and to read the CleanBC Roadmap to 2030, please visit: www.cleanbc.gov.bc.ca and read the [news release](#).

I would also like to share with you the [2021 Climate Change Accountability Report](#). The report includes detailed information on CleanBC progress over the 2020-2021 period to reduce carbon pollution, prepare for climate impacts and create low-carbon economic opportunities for people across the province. It also includes emissions data for the 2019 reporting year.

Suzanne

Suzanne Manahan
Executive Lead, Deputy Minister's Office
Ministry of Energy, Mines and Low Carbon Innovation
250-217-1567

FID Definition

From: Suzanne.Manahan@gov.bc.ca
To: David Keane <David_Keane@wlng.ca>, Ron_Bailey@pacific-canbriam.ca
Sent: October 27, 2021 9:32:42 AM PDT
Received: October 27, 2021 9:32:00 AM PDT

Good morning, below is what the province will be looking for with respect to FID definition. Pleased to discuss.

FID Definition:

Irrevocable evidence that all commercial matters, arrangements and agreements related to executing the project have been finalized and necessary and sufficient direction to proceed has been given.

This includes:

1. A signed Engineering, Procurement and Construction (EPC) Contract as well as a signed Notice to Proceed letter to the EPC Contractor as detailed in Appendix 11 of the EPC Contract.
2. A signed Notice to Proceed letter to FortisBC regarding the construction of the Eagle Mountain – Woodfibre Gas Pipeline project.
3. Gas supply – signed Transportation Service Agreement or equivalent with FortisBC, Enbridge and other, if applicable, covering the entire feedstock transportation requirements for Woodfibre LNG.
4. Electricity supply – signed Electricity Supply Agreement with BC Hydro for Woodfibre LNG's power requirements.

All items are to be loaded into the data warehouse as evidence that the project has irrevocably made a Final Investment Decision.

Further Information:

Further details and evidence of partnership agreement(s) between Woodfibre LNG and any other joint venture partner including commitments made by both sides (as this partnership underpins the economics of the project).

Suzanne

Suzanne Manahan
Executive Lead, Deputy Minister's Office
Ministry of Energy, Mines and Low Carbon Innovation
250-217-1567

WLNG Steps to Further Reduce Costs

From: David Keane <David_Keane@wlng.ca>
To: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
Cc: Ron_Bailey@pacific-canbriam.ca, Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Sent: October 27, 2021 3:01:04 PM PDT
Received: October 27, 2021 3:03:00 PM PDT
Attachments: image003.jpg, Woodfibre LNG - Steps Taken to Further Reduce Project Costs - Final.pdf

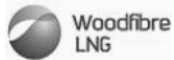
[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Suzanne,

Attached is a paper outlining what the project has done to further reduce costs. Please let me know if you have any questions.

David

David Keane
Strategic Advisor



Woodfibre LNG Limited

Page 101 of 171 to/à Page 102 of 171

Withheld pursuant to/removed as

s.12 ; s.17

RE: Draft Agenda: Competitiveness Review - Oct 27, 2021

From: Danielle.Langlais@gov.bc.ca
To: David Keane <David_Keane@wlng.ca>
Cc: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
Sent: October 28, 2021 3:34:29 PM PDT
Received: October 28, 2021 3:34:00 PM PDT
Attachments: image001.jpg, Competitiveness Check List Updated Oct 28 (dl).xlsx

Hi David, Suzanne,

Please find enclosed updated competitiveness check list with the updates from this afternoons call. Can you kindly review for accuracy? Once you have reviewed I will finalize in preparation for our next meeting with the Ministry of Finance.

Many thanks,

Danielle Langlais, CAPM

Senior Project Manager | Woodfibre Implementation Group
Ministry of Energy, Mines and Low Carbon Innovation
250 893 0079

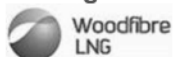
From: David Keane <David_Keane@wlng.ca>
Sent: October 28, 2021 8:36 AM
To: Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>; Miller, Kyla EMLI:EX <Kyla.Miller@gov.bc.ca>; Urwin, Mark EMLI:EX <Mark.Urwin@gov.bc.ca>; Ron_Bailey@pacific-canbriam.ca; Micah Libin <Micah_Libin@wlng.ca>; Foster, Doug FIN:EX <Doug.Foster@gov.bc.ca>; Lucky Zhang <Lucky_Zhang@pectechlng.com>; Jackson Giles <Jackson_Giles@pacificenergycorp.com>; Nagelbach, Alexander FIN:EX <Alexander.Nagelbach@gov.bc.ca>; Preston, Keith DM FIN:EX <Keith.D.Preston@gov.bc.ca>; Turner, Geoff J EMLI:EX <Geoff.Turner@gov.bc.ca>
Cc: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
Subject: RE: Draft Agenda: Competitiveness Review - Oct 27, 2021

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Danielle, thank you. If you and Suzanne have some time today I would like to go back through the checklist because there are several tasks that should be shown as complete. Should take no longer than 15 minutes.

David

David Keane
Strategic Advisor



Woodfibre LNG Limited

From: Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Sent: Wednesday, October 27, 2021 6:13 PM
To: Miller, Kyla EMLI:EX <Kyla.Miller@gov.bc.ca>; Urwin, Mark EMLI:EX <Mark.Urwin@gov.bc.ca>; David Keane <David_Keane@wlng.ca>; Ron_Bailey@pacific-canbriam.ca; Micah Libin <Micah_Libin@wlng.ca>; Foster, Doug FIN:EX <Doug.Foster@gov.bc.ca>; Lucky Zhang <Lucky_Zhang@pectechlng.com>; Jackson Giles <Jackson_Giles@pacificenergycorp.com>; Nagelbach, Alexander FIN:EX <Alexander.Nagelbach@gov.bc.ca>; Preston, Keith DM FIN:EX <Keith.D.Preston@gov.bc.ca>; Turner, Geoff J EMLI:EX <Geoff.Turner@gov.bc.ca>
Cc: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
Subject: RE: Draft Agenda: Competitiveness Review - Oct 27, 2021

WARNING: This email originated outside of our organisation. As a security measure, please exercise caution with E-Mail content and any links or attachments.

Hi All,

Please find enclosed updated competitiveness checklist.

Best,

Danielle Langlais, CAPM

Senior Project Manager | Woodfibre Implementation Group
Ministry of Energy, Mines and Low Carbon Innovation
250 893 0079

From: Miller, Kyla EMLI:EX <Kyla.Miller@gov.bc.ca>

Sent: October 27, 2021 10:39 AM

To: Urwin, Mark EMLI:EX <Mark.Urwin@gov.bc.ca>; David Keane <David_Keane@wlng.ca>; Ron Bailey<[pacific-canbriam.ca](mailto:Ron_Bailey@pacific-canbriam.ca)>; 'Micah_Libin@wlng.ca' <Micah_Libin@wlng.ca>; Foster, Doug FIN:EX <Doug.Foster@gov.bc.ca>; Lucky_Zhang@pectechlng.com; Jackson Giles <Jackson_Giles@po-and-g.com>; Nagelbach, Alexander FIN:EX <Alexander.Nagelbach@gov.bc.ca>; Preston, Keith DM FIN:EX <Keith.D.Preston@gov.bc.ca>; Turner, Geoff J EMLI:EX <Geoff.Turner@gov.bc.ca>

Cc: Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>

Subject: FW: Draft Agenda: Competitiveness Review - Oct 27, 2021

Hello all,

Please see attached for the “MoF/EMLI/WLNG Meeting Series” for 2:30 PM today.

- Agenda

Kyla Miller

Administrative Assistant | Woodfibre Implementation Group
Ministry of Energy, Mines, and Low Carbon Innovation
Tel: 250 889 4157

-

Page 105 of 171 to/à Page 107 of 171

Withheld pursuant to/removed as

s.12 ; s.13 ; s.17

WLNG Fact Sheet

From: Danielle.Langlais@gov.bc.ca
To: David Keane <David_Keane@wlng.ca>, Micah_Libin@wlng.ca, Andrew Brown
<Andrew_Brown@wlng.ca>
Cc: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>, Ruben
Schneider <rschneider@deetken.com>
Sent: November 10, 2021 5:44:25 PM PST
Received: November 10, 2021 5:44:00 PM PST
Attachments: 2021.05.10 WLNG Project fact sheet v.1 (004).pptx
As discussed.

Best,

DL.



WLNG Project Fact Sheet

Confidential

May, 2021

*For discussion purposes only, all
figures are subject to change*

Page 110 of 171

Withheld pursuant to/removed as

s.12 ; s.17

Page 111 of 171 to/à Page 112 of 171

Withheld pursuant to/removed as

s.12 ; s.16 ; s.17

Page 113 of 171

Withheld pursuant to/removed as

s.12 ; s.17



Appendix

Page 115 of 171

Withheld pursuant to/removed as

s.12 ; s.16 ; s.17

RE: Evening Meeting

From: David Keane <David_Keane@wlng.ca>
To: Ruben Schneider <rschneider@deetken.com>, Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
Cc: Ron_Bailey@pacific-canbriam.ca, Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Sent: November 24, 2021 10:25:45 AM PST
Received: November 24, 2021 10:25:57 AM PST
Attachments: image005.jpg, image006.jpg

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Fine with me.

David Keane
Strategic Advisor



Woodfibre LNG Limited

From: Ruben Schneider <rschneider@deetken.com>
Sent: Wednesday, November 24, 2021 10:21 AM
To: David Keane <David_Keane@wlng.ca>; Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
Cc: Ron_Bailey@pacific-canbriam.ca; Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Subject: Re: Evening Meeting

WARNING: This email originated outside of our organisation. As a security measure, please exercise caution with E-Mail content and any links or attachments.

I wouldn't mind a brief check-in with the group.

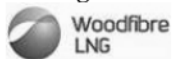
I still owe the DoS RTA throughput sensitivity and I recall there was interest in sharing our approach to estimating profitability based on forecasted commodity prices.

Regards,
Ruben

On Wed, Nov 24, 2021 at 9:33 AM David Keane <David_Keane@wlng.ca> wrote:

Nothing from me for this evening.

David Keane
Strategic Advisor



Woodfibre LNG Limited

From: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
Sent: Wednesday, November 24, 2021 9:32 AM
To: Ruben Schneider <rschneider@deetken.com>; David Keane <David_Keane@wlng.ca>;
Ron_Bailey@pacific-canbriam.ca; Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Subject: Evening Meeting

WARNING: This email originated outside of our organisation. As a security measure, please exercise caution with E-Mail content and any links or attachments.

Good morning, checking in to see if we have agenda items for our evening call.

Thanks,
Suzanne

Suzanne Manahan
Executive Lead, Deputy Minister's Office
Ministry of Energy, Mines and Low Carbon Innovation
250-217-1567

WLNG Steps to Further Reduce Costs

From: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
To: Foster, Doug FIN:EX <Doug.Foster@gov.bc.ca>, Nagelbach, Alexander
FIN:EX <Alexander.Nagelbach@gov.bc.ca>, Preston, Keith DM FIN:EX
<Keith.D.Preston@gov.bc.ca>, Turner, Geoff J EMLI:EX
<Geoff.Turner@gov.bc.ca>, Urwin, Mark EMLI:EX <Mark.Urwin@gov.bc.ca>,
Chicoine, Alisha EMLI:EX <Alisha.Chicoine@gov.bc.ca>, Langlais, Danielle
EMLI:EX <Danielle.Langlais@gov.bc.ca>
Sent: December 8, 2021 10:23:41 AM PST
Received: December 8, 2021 10:23:42 AM PST
Attachments: Woodfibre LNG - Steps Taken to Further Reduce Project Costs - Final.pdf
Attached was provided by David Keane to support the economic and competitiveness package.

Suzanne

Page 119 of 171 to/à Page 120 of 171

Withheld pursuant to/removed as

s.12 ; s.17

RE: Modeling Working Group

From: David Keane <David_Keane@wlng.ca>
To: Ruben Schneider <rschneider@deetken.com>, Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
Cc: XT:Lepine, Elise HLTH:IN <elepine@deetken.com>, Ron_Bailey@pacific-canbriam.ca, Joe Im <Joe_Im@pacificenergycorp.com>, Andrew Brown <Andrew_Brown@wlng.ca>, Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>, apowell@deetken.com, Micah Libin <Micah_Libin@wlng.ca>
Sent: December 8, 2021 4:33:16 PM PST
Received: December 8, 2021 4:33:25 PM PST
Attachments: image003.jpg

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

All, neither Joe nor Andrew are able to join tonight's meeting.

David

David Keane
Strategic Advisor



Woodfibre LNG Limited

From: Ruben Schneider <rschneider@deetken.com>
Sent: Wednesday, December 8, 2021 10:38 AM
To: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>; David Keane <David_Keane@wlng.ca>
Cc: XT:Lepine, Elise HLTH:IN <elepine@deetken.com>; Ron_Bailey@pacific-canbriam.ca; Joe Im <Joe_Im@pacificenergycorp.com>; Andrew Brown <Andrew_Brown@wlng.ca>; Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>; apowell@deetken.com; Micah Libin <Micah_Libin@wlng.ca>
Subject: Re: Modeling Working Group

WARNING: This email originated outside of our organisation. As a security measure, please exercise caution with E-Mail content and any links or attachments.

Dear All,

Regarding the agenda for our Modeling Working Group meeting tonight:

I would like to discuss the latest update to the model based on clarification from FortisBC regarding the EGP cost estimate.

As a secondary item, we could discuss upstream modeling. Specifically the Canbriam purchase price input assumption.

Kind regards,
Ruben

On Wed, Nov 24, 2021 at 4:44 PM Micah Libin <Micah_Libin@wlng.ca> wrote:

My apologies. I am double booked tonight with another meeting. I can join this call if I am needed. If so, please text my cell: s.22

Thank you,

Micah

-----Original Appointment-----

From: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>

Sent: Friday, May 28, 2021 9:30 AM

To: Manahan, Suzanne EMLI:EX; XT:Lepine, Elise HLTH:IN; Ron_Bailey@pacific-canbriam.ca; David Keane; Joe Im; Micah Libin; Andrew Brown; Becca Zalmanowitz; Langlais, Danielle EMLI:EX; Grace Hsieh; apowell@deetken.com; Ruben Schneider

Subject: Modeling Working Group

When: Wednesday, November 24, 2021 5:30 PM-6:30 PM (UTC-08:00) Pacific Time (US & Canada).

Where: Microsoft Teams Meeting

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New feature: MS Teams Dial-in option

Microsoft Teams meeting

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Or call in (audio only)

s.15

Canada, Victoria

Phone Conference ID: s.15

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[Learn More](#) | [Meeting options](#)

RE: Modeling Working Group

From: David Keane <David_Keane@wlng.ca>
To: Ruben Schneider <rschneider@deetken.com>, Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
Cc: XT:Lepine, Elise HLTH:IN <elepine@deetken.com>, Ron_Bailey@pacific-canbriam.ca, Joe Im <Joe_Im@pacificenergycorp.com>, Andrew Brown <Andrew_Brown@wlng.ca>, Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>, apowell@deetken.com, Micah Libin <Micah_Libin@wlng.ca>
Sent: December 8, 2021 5:06:17 PM PST
Received: December 8, 2021 5:06:26 PM PST
Attachments: image003.jpg

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Agree.

David Keane
Strategic Advisor



Woodfibre LNG Limited

From: Ruben Schneider <rschneider@deetken.com>
Sent: Wednesday, December 8, 2021 5:05 PM
To: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
Cc: David Keane <David_Keane@wlng.ca>; XT:Lepine, Elise HLTH:IN <elepine@deetken.com>; Ron_Bailey@pacific-canbriam.ca; Joe Im <Joe_Im@pacificenergycorp.com>; Andrew Brown <Andrew_Brown@wlng.ca>; Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>; apowell@deetken.com; Micah Libin <Micah_Libin@wlng.ca>
Subject: Re: Modeling Working Group

WARNING: This email originated outside of our organisation. As a security measure, please exercise caution with E-Mail content and any links or attachments.

My preference would be to have a brief check-in tonight so I can send out the updated model.

Ruben

On Wed, Dec 8, 2021 at 5:03 PM Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca> wrote:

Okay, perhaps we should reschedule?

On Dec 8, 2021, at 4:48 PM, David Keane <David_Keane@wlng.ca> wrote:

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

All, neither Joe nor Andrew are able to join tonight's meeting.

David

David Keane
Strategic Advisor
[Description: LogoWoodfibre LNG - Small]
Woodfibre LNG Limited

From: Ruben Schneider <rschneider@deetken.com>
Sent: Wednesday, December 8, 2021 10:38 AM
To: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>; David Keane <David_Keane@wlng.ca>
Cc: XT:Lepine, Elise HLTH:IN <elepine@deetken.com>; Ron Bailey<[pacific-canbriam.ca](mailto:Ron_Bailey@pacific-canbriam.ca)>; Joe Im <Joe_Im@pacificenergycorp.com>; Andrew Brown <Andrew_Brown@wlng.ca>; Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>; apowell@deetken.com; Micah Libin <Micah_Libin@wlng.ca>
Subject: Re: Modeling Working Group

WARNING: This email originated outside of our organisation. As a security measure, please exercise caution with E-Mail content and any links or attachments.

Dear All,

Regarding the agenda for our Modeling Working Group meeting tonight:
I would like to discuss the latest update to the model based on clarification from FortisBC regarding the EGP cost estimate.
As a secondary item, we could discuss upstream modeling. Specifically the Canbriam purchase price input assumption.

Kind regards,
Ruben

On Wed, Nov 24, 2021 at 4:44 PM Micah Libin <Micah_Libin@wlng.ca<mailto:Micah_Libin@wlng.ca>> wrote:
My apologies. I am double booked tonight with another meeting. I can join this call if I am needed. If so, please text my cell: s.22

Thank you,

Micah

-----Original Appointment-----

From: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca<<mailto:Suzanne.Manahan@gov.bc.ca>>>
Sent: Friday, May 28, 2021 9:30 AM
To: Manahan, Suzanne EMLI:EX; XT:Lepine, Elise HLTH:IN; Ron Bailey<[pacific-canbriam.ca](mailto:Ron_Bailey@pacific-canbriam.ca)<mailto:Ron_Bailey@pacific-canbriam.ca>>; David Keane; Joe Im; Micah Libin; Andrew Brown; Becca Zalmanowitz; Langlais, Danielle EMLI:EX; Grace Hsieh; apowell@deetken.com<<mailto:apowell@deetken.com>>; Ruben Schneider
Subject: Modeling Working Group
When: Wednesday, November 24, 2021 5:30 PM-6:30 PM (UTC-08:00) Pacific Time (US & Canada).
Where: Microsoft Teams Meeting

WARNING: This email originated outside of our organisation. As a security measure, please exercise

caution with E-Mail content and any links or attachments.

New feature: MS Teams Dial-in option

Microsoft Teams meeting

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meeting<[Or call in \(audio only\)](https://can01.safelinks.protection.outlook.com/?url=https%3A%2F%2Fprotect2.fireeye.com%2Fv1%2Furl%3Fk%3D2c20eadc-73bbd3ca-2c27d0b1-86dafce4a874-5bf54f587704659d%26q%3D1%26e%3D414b3720-bf4d-47a0-a7a3-919bfd45260b%26u%3Dhttps%253A%252F%252Fteams.microsoft.com%252F1%252Fmeetup-join%252F19%25253ameeting_ZDYyNTg5ZDMtYmYzMy00ZDMxLThkZDUtZjI5MWI0YzFiNzg%252540thread.v2%252F0%253Fcontext%253D%25257b%252522Tid%252522%25253a%252522fdb5200-3d0d-4a8a-b036-d3685e359adc%252522%25252c%252522Oid%252522%25253a%252522546a528a-d328-49ac-b31f-37f5d60a1092%252522%25257d&data=04%7C01%7CSuzanne.Manahan%40gov.bc.ca%7C654428c8c4c34ac16b4708d9baab80b8%7C6fdb52003d0d4a8ab036d3685e359adc%7C0%7C0%7C637746068035815078%7CUnknown%7CTWFpbGZsb3d8eyJWIjoiMC4wLjAwMDAiLCJQIjoiV2luMzIiLCJBTiI6IklhaWwiLCJXVCi6Mn0%3D%7C3000&sdata=Uv7JWlIcu0Q6sCAGFO%2ByVVHrfDUIGZMx2VGiiAbMs0Mk%3D&reserved=0></p></div><div data-bbox=)

s.15

Canada, Victoria

Phone Conference ID: s.15

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More<[Page 125 of 171 EML-2023-30533](https://can01.safelinks.protection.outlook.com/?url=https%3A%2F%2Faka.ms%2FJoinTeamsMeeting&data=04%7C01%7CSuzanne.Manahan%40gov.bc.ca%7C654428c8c4c34ac16b4708d9baab80b8%7C6fdb52003d0d4a8ab036d3685e359adc%7C0%7C0%7C637746068035834991%7CUnknown%7CTWFpbGZsb3d8eyJWIjoiMC4wLjAwMDAiLCJQIjoiV2luMzIiLCJBTiI6IklhaWwiLCJXVCi6Mn0%3D%7C3000&sdata=JF%2BIyagSZfuG%2FX5u2wdKkppWy302ATBIrNtp8opHwVU%3D&reserved=0></p></div><div data-bbox=)

pbGZsb3d8eyJWIjoiMC4wLjAwMDAiLCJQIjoiV2luMzIiLCJBTiI6Ik1haWwiLCJXVCI6Mn0%3D%7C3000&sdata=0YCNmszqfZ3YAKnlidiJK4wIPYOTMIxkD6CGr%2Bbxf1c%3D&reserved=0> |

Meeting

options<https://can01.safelinks.protection.outlook.com/?url=https%3A%2F%2Fprotect2.fireeye.com%2Fv1%2Furl%3Fk%3Dab6202bb-f4f93bad-ab6538d6-86dafce4a874-

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253ForganizerId%253D546a528a-d328-49ac-b31f-37f5d60a1092%2526tenantId%253D6fdb5200-3d0d-

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d3685e359adc%2526threadId%253D19_meeting_ZDYyNTg5ZDMtYmYzMy00ZDMxLThkZDUtZjI5M

WI0YzFiNzg%2540thread.v2%2526messageId%253D0%2526language%253Den-

US&data=04%7C01%7CSuzanne.Manahan%40gov.bc.ca%7C654428c8c4c34ac16b4708d9baab80b8%7

C6fdb52003d0d4a8ab036d3685e359adc%7C0%7C0%7C637746068035834991%7CUnknown%7CTWF

pbGZsb3d8eyJWIjoiMC4wLjAwMDAiLCJQIjoiV2luMzIiLCJBTiI6Ik1haWwiLCJXVCI6Mn0%3D%7

C3000&sdata=w2itQCBRlyNVbeSgcnsVkkE%2BdqOjmPtYh3eTzXnMQ%2F8%3D&reserved=0>

RE: Call for agenda items

From: David Keane <David_Keane@wlng.ca>
To: Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>, Ruben Schneider <rschneider@deetken.com>
Sent: December 15, 2021 10:19:16 AM PST
Received: December 15, 2021 10:19:26 AM PST

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Daniel, yes we do. They are:

- 1). Update on the org chart, and
- 2). Capital cost for Pacific Canbriam

Thank you.

David Keane
Strategic Advisor

Woodfibre LNG Limited

-----Original Message-----

From: Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Sent: Wednesday, December 15, 2021 10:11 AM
To: Ruben Schneider <rschneider@deetken.com>; David Keane <David_Keane@wlng.ca>
Subject: Call for agenda items

WARNING: This email originated outside of our organisation. As a security measure, please exercise caution with E-Mail content and any links or attachments.

Good morning,

I hope you're having a good week so far. I'm reaching out to see if either Woodfibre or Deetken have any agenda items for this evenings call?

Best,

DL.
Sent from my iPhone

RE: Upstream Assumptions

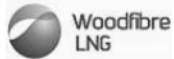
From: David Keane <David_Keane@wlng.ca>
To: Ruben Schneider <rschneider@deetken.com>, Ron Bailey <ron_bailey@pacificenergycorp.com>, Joe Im <Joe_Im@pacificenergycorp.com>, Andrew Brown <Andrew_Brown@wlng.ca>, Micah Libin <Micah_Libin@wlng.ca>
Cc: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>, Andre Powell <apowell@deetken.com>, Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Sent: December 16, 2021 4:34:19 PM PST
Received: December 16, 2021 4:34:28 PM PST
Attachments: image005.jpg, image006.png

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Ruben, thank you. We'll make sure you are aware of any discussion involving this with NRCan.

David

David Keane
Strategic Advisor



Woodfibre LNG Limited

From: Ruben Schneider <rschneider@deetken.com>
Sent: Thursday, December 16, 2021 10:31 AM
To: Ron Bailey <ron_bailey@pacificenergycorp.com>; David Keane <David_Keane@wlng.ca>; Joe Im <Joe_Im@pacificenergycorp.com>; Andrew Brown <Andrew_Brown@wlng.ca>; Micah Libin <Micah_Libin@wlng.ca>
Cc: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>; Andre Powell <apowell@deetken.com>; Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Subject: Upstream Assumptions

WARNING: This email originated outside of our organisation. As a security measure, please exercise caution with E-Mail content and any links or attachments.

Dear All,

As discussed in yesterday's modeling working group, I wanted to share some key assumptions around the Canbriam upstream.

The assumptions are listed below for your information and validation.

s.17

Lastly, I wanted to note that s.22

s.22

Page 129 of 171 to/à Page 130 of 171

Withheld pursuant to/removed as

s.17

Competitiveness Checklist

From: David Keane <David_Keane@wlng.ca>
To: Manahan, Suzanne EMPR:EX (Suzanne.Manahan@gov.bc.ca) <Suzanne.Manahan@gov.bc.ca>, Langlais, Danielle EMPR:EX (Danielle.Langlais@gov.bc.ca) <Danielle.Langlais@gov.bc.ca>, Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>, Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Cc: Christine Kennedy <christine_kennedy@wlng.ca>, Micah Libin <Micah_Libin@wlng.ca>
Sent: December 22, 2021 8:47:11 AM PST
Received: December 22, 2021 8:47:36 AM PST
Attachments: AGENDA Competitiveness Check List December 21 2021(WLNG).xlsx, image003.jpg

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

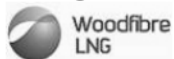
Suzanne and Danielle,

Attached is an updated competitiveness checklist. Christine, Micah and I walked through it and made changes that we thought relevant, e.g., adding Christine's name in lieu of Ron's in some cases and marking complete some of the tasks that have been finished. I highlighted the changes in red so they would be easy to identify. Although I will remain on the file, Micah will have point on the checklist going forward.

Please let me know if you have any questions or concerns.

Best regards,
David

David Keane
Strategic Advisor



Woodfibre LNG Limited

Page 132 of 171 to/à Page 134 of 171

Withheld pursuant to/removed as

s.12 ; s.13 ; s.17

November 24, 2021 - 2:30 - 3:30 Via MS Teams

RE: Agenda: MoF/EMLI/WLNG Meeting Series - Jan 05 2022

From: David Keane <David_Keane@wlng.ca>
To: Miller, Kyla EMLI:EX <Kyla.Miller@gov.bc.ca>, Ron_Bailey@pacific-canbriam.ca, Micah Libin <Micah_Libin@wlng.ca>, Foster, Doug FIN:EX <Doug.Foster@gov.bc.ca>, Lucky Zhang <Lucky_Zhang@wlng.ca>, Jackson Giles <Jackson_Giles@pacificenergycorp.com>, Nagelbach, Alexander FIN:EX <Alexander.Nagelbach@gov.bc.ca>, Preston, Keith DM FIN:EX <Keith.D.Preston@gov.bc.ca>, Turner, Geoff J EMLI:EX <Geoff.Turner@gov.bc.ca>, Urwin, Mark EMLI:EX <Mark.Urwin@gov.bc.ca>, Christine Kennedy <christine_kennedy@wlng.ca>
Cc: Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>, Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
Sent: January 5, 2022 2:14:24 PM PST
Received: January 5, 2022 2:14:56 PM PST
Attachments: image003.jpg, AGENDA Competitiveness Check List December 21 2021(WLNG).xlsx

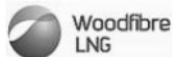
[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Kyla,

We updated the checklist in late December and I think our update got lost in the holiday shuffle. Attached is our update and the specific updates are highlighted in red.

Regards,
David

David Keane
Strategic Advisor



Woodfibre LNG Limited

From: Miller, Kyla EMLI:EX <Kyla.Miller@gov.bc.ca>
Sent: Wednesday, January 5, 2022 10:01 AM
To: David Keane <David_Keane@wlng.ca>; Ron_Bailey@pacific-canbriam.ca; Micah Libin <Micah_Libin@wlng.ca>; Foster, Doug FIN:EX <Doug.Foster@gov.bc.ca>; Lucky Zhang <Lucky_Zhang@wlng.ca>; Jackson Giles <Jackson_Giles@pacificenergycorp.com>; Nagelbach, Alexander FIN:EX <Alexander.Nagelbach@gov.bc.ca>; Preston, Keith DM FIN:EX <Keith.D.Preston@gov.bc.ca>; Turner, Geoff J EMLI:EX <Geoff.Turner@gov.bc.ca>; Urwin, Mark EMLI:EX <Mark.Urwin@gov.bc.ca>; Christine Kennedy <christine_kennedy@wlng.ca>
Cc: Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>; Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
Subject: Agenda: MoF/EMLI/WLNG Meeting Series - Jan 05 2022

WARNING: This email originated outside of our organisation. As a security measure, please exercise caution with E-Mail content and any links or attachments.

Hi all,

Please see attached for the "MoF/EMLI/WLNG Meeting Series" – January 05, 2022.

- Agenda

Kyla Miller

Administrative Assistant | Woodfibre Implementation Group
Ministry of Energy, Mines, and Low Carbon Innovation
Tel: 250 889 4157

Page 138 of 171 to/à Page 140 of 171

Withheld pursuant to/removed as

s.12 ; s.13 ; s.17

RE: Virtual Data Room

From: David Keane <David_Keane@wlng.ca>
To: Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>, Gwen Baladjay <Gwen_Baladjay@wlng.ca>
Sent: January 11, 2022 4:06:43 PM PST
Received: January 11, 2022 4:06:56 PM PST
Attachments: image001.jpg, image003.jpg

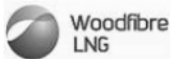
[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Danielle,

I'll have to check with our lawyers. I'll revert as soon as possible.

David

David Keane
Strategic Advisor



Woodfibre LNG Limited

From: Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Sent: Tuesday, January 11, 2022 3:23 PM
To: Gwen Baladjay <Gwen_Baladjay@wlng.ca>
Cc: David Keane <David_Keane@wlng.ca>
Subject: RE: Virtual Data Room

WARNING: This email originated outside of our organisation. As a security measure, please exercise caution with E-Mail content and any links or attachments.

Hi Gwen,

Our colleagues at the Ministry of Finance have asked for the privileges in the VDR to be changed so items can be saved/downloaded. We do not see any issues with this given that we are under an NDA, but have CC'd David here so he is aware of this request.

Many thanks,

Danielle Langlais, CAPM
Senior Project Manager | Woodfibre Implementation Group
Ministry of Energy, Mines and Low Carbon Innovation
250 893 0079

From: Gwen Baladjay <Gwen_Baladjay@wlng.ca>
Sent: January 5, 2022 11:36 AM
To: Preston, Keith DM FIN:EX <Keith.D.Preston@gov.bc.ca>
Cc: Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Subject: RE: Virtual Data Room

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Hi Keith,

I have referred this to our Tech team, will get back to you as soon as an update is received.

Thank you.

Kind regards,

Gwen Baladjay
Executive Assistant & Office Coordinator



Woodfibre LNG Limited

900-1185 W. Georgia St, Vancouver, BC, V6E 4E6

Tel: +1 604-620-7883 ext.124

*Located on the unceded traditional territories of the Squamish (Sk̓wxwú7mesh Úxwumixw),
Tsleil-Waututh (Səlilwətaʔ/Selilwitulh), and Musqueam (xʷməθkʷəy̓əm) First Nations*

From: Preston, Keith DM FIN:EX <Keith.D.Preston@gov.bc.ca>
Sent: Wednesday, January 5, 2022 10:37 AM
To: Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Cc: Gwen Baladjay <Gwen_Baladjay@wlng.ca>
Subject: RE: Virtual Data Room

WARNING: This email originated outside of our organisation. As a security measure, please exercise caution with E-Mail content and any links or attachments.

Fantastic, thanks Danielle.

Gwen, please let me know if you have any questions, but hopefully all I need is a password reset.

Keith Preston
Tax Policy Branch
Ministry of Finance
P: (778) 698-9581
C: (250) 882-3974

From: Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Sent: January 5, 2022 10:36 AM
To: Preston, Keith DM FIN:EX <Keith.D.Preston@gov.bc.ca>
Cc: Gwen_Baladjay@wlng.ca
Subject: RE: Virtual Data Room

Good morning Keith,

I have CC'd Gwen Baladjay of Woodfibre LNG who should be able to provide this info.

Happy to assist further if needed.

Best,

Danielle Langlais, CAPM

Senior Project Manager | Woodfibre Implementation Group
Ministry of Energy, Mines and Low Carbon Innovation
250 893 0079

From: Preston, Keith DM FIN:EX <Keith.D.Preston@gov.bc.ca>
Sent: January 5, 2022 10:24 AM
To: Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Subject: FW: Virtual Data Room

Hi Danielle –

My most recent password for WLNG's virtual data room is no longer working and it appears that Grace, who originally sent me login info, ^{s.22} Do you know any admin people on that side who I could contact to restore my access?

Thanks

Keith

Keith Preston
Tax Policy Branch
Ministry of Finance
P: (778) 698-9581
C: (250) 882-3974

From: Grace Hsieh <Grace_Hsieh@wlng.ca>
Sent: May 19, 2021 12:39 PM
To: Turner, Geoff J EMLI:EX <Geoff.Turner@gov.bc.ca>; Preston, Keith DM FIN:EX <Keith.D.Preston@gov.bc.ca>
Cc: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>; XT:Lepine, Elise HLTH:IN <elepine@deetken.com>; David Keane <David_Keane@wlng.ca>; Micah Libin <Micah_Libin@wlng.ca>
Subject: Virtual Data Room

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Hello Geoff and Keith,

I have the log-in info for both of you to access the Virtual data room.
I will send you the log-in info in a separate email.

Please do not hesitate to let me know if you have any issues or questions.

Grace

Grace Hsieh, CCAP
Executive Assistant



Woodfibre LNG Limited

Cell: +1 778-954-7166

*Located on the unceded traditional territories of the Squamish (Sḵwxwú7mesh Úxwumixw),
Tseil-Waututh (Səlilwətaʔ/Selilwitulh), and Musqueam (xʷməθkʷəy̓əm) First Nations*

RE: Tonights Meeting

From: David Keane <David_Keane@wlng.ca>
To: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>, Ruben Schneider <rschneider@deetken.com>, Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Sent: January 12, 2022 1:04:10 PM PST
Received: January 12, 2022 1:04:18 PM PST
Attachments: image003.jpg

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Nothing from us.

David Keane
Strategic Advisor



Woodfibre LNG Limited

From: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
Sent: Wednesday, January 12, 2022 10:48 AM
To: Ruben Schneider <rschneider@deetken.com>; David Keane <David_Keane@wlng.ca>; Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Subject: Tonights Meeting

WARNING: This email originated outside of our organisation. As a security measure, please exercise caution with E-Mail content and any links or attachments.

Good morning, checking to see if we have items to discuss this evening.

Thanks.

Suzanne Manahan
Executive Lead, Deputy Minister's Office
Ministry of Energy, Mines and Low Carbon Innovation
250-217-1567

Dec Financials

From: David Keane <David_Keane@wlng.ca>
To: Manahan, Suzanne EMPR:EX (Suzanne.Manahan@gov.bc.ca) <Suzanne.Manahan@gov.bc.ca>, Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
Cc: Langlais, Danielle EMPR:EX (Danielle.Langlais@gov.bc.ca) <Danielle.Langlais@gov.bc.ca>, Christine Kennedy <christine_kennedy@wlng.ca>, Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Sent: January 17, 2022 8:26:49 AM PST
Received: January 17, 2022 8:26:59 AM PST
Attachments: image003.jpg

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

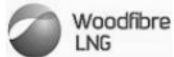
Suzanne,

December's financial statements for WLNG and PEC are now ready and I have asked that they be submitted to the VDR. Canbriam's first draft will be available on Monday, and I will make sure it is uploaded to the VDR on Tuesday. The consolidated financials should be ready by Tuesday as well. The final audited reports will be ready in March.

Please let me know if you have any questions.

David

David Keane
Strategic Advisor



Woodfibre LNG Limited

RE: Modeling Working Group

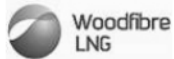
From: David Keane <David_Keane@wlng.ca>
To: Ron Bailey <ron_bailey@pacificenergycorp.com>, Suzanne.Manahan@gov.bc.ca, Andrew Brown <Andrew_Brown@wlng.ca>, Joe Im <Joe_Im@pacificenergycorp.com>, Micah Libin <Micah_Libin@wlng.ca>, bzalmanowitz@deetken.com, Ron_Bailey@pacific-canbriam.ca, elepine@deetken.com, Danielle.Langlais@gov.bc.ca, rschneider@deetken.com, Grace_Hsieh@wlng.ca, apowell@deetken.com, Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>, XT:Lepine, Elise HLTH:IN <elepine@deetken.com>, Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
Sent: January 19, 2022 9:06:34 AM PST
Received: January 19, 2022 9:06:55 AM PST
Attachments: image003.jpg

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Ron, not from my end and I am also conflicted this evening.

David

David Keane
Strategic Advisor



Woodfibre LNG Limited

From: Ron Bailey <ron_bailey@pacificenergycorp.com>
Sent: Wednesday, January 19, 2022 7:42 AM
To: Suzanne.Manahan@gov.bc.ca; Andrew Brown <Andrew_Brown@wlng.ca>; Joe Im <Joe_Im@pacificenergycorp.com>; David Keane <David_Keane@wlng.ca>; Micah Libin <Micah_Libin@wlng.ca>; bzalmanowitz@deetken.com; Ron_Bailey@pacific-canbriam.ca; elepine@deetken.com; Danielle.Langlais@gov.bc.ca; rschneider@deetken.com; Grace_Hsieh@wlng.ca; apowell@deetken.com
Subject: RE: Modeling Working Group

Several of us from WLNG have a conflict tonight. Are there key issues to address this week?

Thanks!

Ron

RE: Agenda Items

From: David Keane <David_Keane@wlng.ca>
To: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>, Ruben Schneider <rschneider@deetken.com>, Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Sent: January 26, 2022 11:43:37 AM PST
Received: January 26, 2022 11:44:04 AM PST
Attachments: image003.jpg

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Nothing on my end, but we may want to meet next week to go over the model to see if there is anything else we need to cover.

David

David Keane
Strategic Advisor



Woodfibre LNG Limited

From: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
Sent: Wednesday, January 26, 2022 11:15 AM
To: Ruben Schneider <rschneider@deetken.com>; David Keane <David_Keane@wlng.ca>; Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Subject: Agenda Items

WARNING: This email originated outside of our organisation. As a security measure, please exercise caution with E-Mail content and any links or attachments.

Hello, checking for agenda items for this evenings call.

Thanks.

Suzanne Manahan
Executive Lead, Deputy Minister's Office
Ministry of Energy, Mines and Low Carbon Innovation
250-217-1567

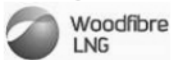
RE: Doug's availability for Tuesday PST Discussion

From: David Keane <David_Keane@wlng.ca>
To: Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Cc: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
Sent: January 28, 2022 12:51:47 PM PST
Received: January 28, 2022 12:51:58 PM PST
Attachments: image003.jpg

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Danielle, thank you.

David Keane
Strategic Advisor



Woodfibre LNG Limited

From: Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Sent: Friday, January 28, 2022 11:29 AM
To: David Keane <David_Keane@wlng.ca>
Cc: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
Subject: Doug's availability for Tuesday PST Discussion

WARNING: This email originated outside of our organisation. As a security measure, please exercise caution with E-Mail content and any links or attachments.

Just a quick note to let you know that Doug's assistant has confirmed that he will attend the PST meeting on Tuesday.

Have a wonderful weekend,

Danielle Langlais, CAPM
Senior Project Manager | Woodfibre Implementation Group
Ministry of Energy, Mines and Low Carbon Innovation
250 893 0079

RE: Virtual Data Room

From: David Keane <David_Keane@wlng.ca>
To: Gwen Baladjay <Gwen_Baladjay@wlng.ca>, Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Sent: January 31, 2022 5:53:54 PM PST
Received: January 31, 2022 5:54:13 PM PST
Attachments: image003.jpg, Access to VDR Documents, image001.jpg

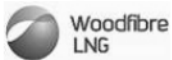
[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Danielle and Gwen, I sent a note last week (attached) to Doug asking him to let me know which documents he needs access to and we will make that happen.

Please let me know if I am missing something.

Best,
David

David Keane
Strategic Advisor



Woodfibre LNG Limited

From: Gwen Baladjay <Gwen_Baladjay@wlng.ca>
Sent: Tuesday, January 11, 2022 3:47 PM
To: Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Cc: David Keane <David_Keane@wlng.ca>
Subject: RE: Virtual Data Room

Hi Danielle,

I haven't heard back from our Techsupport yet, they've been tied up with many various support request.

Thank you.

Kind regards,

Gwen Baladjay
Executive Assistant & Office Coordinator



Woodfibre LNG Limited

900-1185 W. Georgia St, Vancouver, BC, V6E 4E6

Tel: +1 604-620-7883 ext.124

*Located on the unceded traditional territories of the Squamish (Skwxwú7mesh Úxwumixw),
Tsleil-Waututh (Səlilwətaʔ/Selilwitulh), and Musqueam (xʷməθkʷəy̓əm) First Nations*

From: Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Sent: Tuesday, January 11, 2022 3:23 PM
To: Gwen Baladjay <Gwen_Baladjay@wlng.ca>
Cc: David Keane <David_Keane@wlng.ca>
Subject: RE: Virtual Data Room

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Hi Gwen,

Our colleagues at the Ministry of Finance have asked for the privileges in the VDR to be changed so items can be saved/downloaded. We do not see any issues with this given that we are under an NDA, but have CC'd David here so he is aware of this request.

Many thanks,

Danielle Langlais, CAPM
Senior Project Manager | Woodfibre Implementation Group
Ministry of Energy, Mines and Low Carbon Innovation
250 893 0079

From: Gwen Baladjay <Gwen_Baladjay@wlng.ca>
Sent: January 5, 2022 11:36 AM
To: Preston, Keith DM FIN:EX <Keith.D.Preston@gov.bc.ca>
Cc: Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Subject: RE: Virtual Data Room

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Hi Keith,

I have referred this to our Tech team, will get back to you as soon as an update is received.

Thank you.

Kind regards,

Gwen Baladjay
Executive Assistant & Office Coordinator



Woodfibre LNG Limited
900-1185 W. Georgia St, Vancouver, BC, V6E 4E6
Tel: +1 604-620-7883 ext.124

*Located on the unceded traditional territories of the Squamish (Sḵwxwú7mesh Úxwumixw),
Tsleil-Waututh (Səlilwətaʔ/Selilwitulh), and Musqueam (xʷməθkʷəy̓əm) First Nations*

From: Preston, Keith DM FIN:EX <Keith.D.Preston@gov.bc.ca>
Sent: Wednesday, January 5, 2022 10:37 AM
To: Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Cc: Gwen Baladjay <Gwen_Baladjay@wlng.ca>
Subject: RE: Virtual Data Room

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Fantastic, thanks Danielle.

Gwen, please let me know if you have any questions, but hopefully all I need is a password reset.

Keith Preston
Tax Policy Branch
Ministry of Finance
P: (778) 698-9581
C: (250) 882-3974

From: Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Sent: January 5, 2022 10:36 AM
To: Preston, Keith DM FIN:EX <Keith.D.Preston@gov.bc.ca>
Cc: Gwen_Baladjay@wlng.ca
Subject: RE: Virtual Data Room

Good morning Keith,

I have CC'd Gwen Baladjay of Woodfibre LNG who should be able to provide this info.

Happy to assist further if needed.

Best,

Danielle Langlais, CAPM
Senior Project Manager | Woodfibre Implementation Group
Ministry of Energy, Mines and Low Carbon Innovation
250 893 0079

From: Preston, Keith DM FIN:EX <Keith.D.Preston@gov.bc.ca>
Sent: January 5, 2022 10:24 AM
To: Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Subject: FW: Virtual Data Room

Hi Danielle –

My most recent password for WLNG's virtual data room is no longer working and it appears that Grace, who originally sent me login info,^{s.22} Do you know any admin people on that side who I could contact to restore my access?

Thanks

Keith

Keith Preston
Tax Policy Branch

Ministry of Finance

P: (778) 698-9581

C: (250) 882-3974

From: Grace Hsieh <Grace_Hsieh@wlng.ca>

Sent: May 19, 2021 12:39 PM

To: Turner, Geoff J EMLI:EX <Geoff.Turner@gov.bc.ca>; Preston, Keith DM FIN:EX <Keith.D.Preston@gov.bc.ca>

Cc: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>; XT:Lepine, Elise HLTH:IN <elepine@deetken.com>;

David Keane <David_Keane@wlng.ca>; Micah Libin <Micah_Libin@wlng.ca>

Subject: Virtual Data Room

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Hello Geoff and Keith,

I have the log-in info for both of you to access the Virtual data room.

I will send you the log-in info in a separate email.

Please do not hesitate to let me know if you have any issues or questions.

Grace

Grace Hsieh, CCAP

Executive Assistant



Woodfibre LNG Limited

Cell: +1 778-954-7166

*Located on the unceded traditional territories of the Squamish (Sḵwxwú7mesh Úxwumixw),
Tsleil-Waututh (Səlilwətaʔ/Selilwitulh), and Musqueam (xʷməθkʷəy̓əm) First Nations*

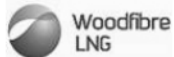
Access to VDR Documents

From: David Keane <David_Keane@wlng.ca>
To: Manahan, Suzanne EMPR:EX (Suzanne.Manahan@gov.bc.ca) <Suzanne.Manahan@gov.bc.ca>, Foster, Doug FIN:EX (Doug.Foster@gov.bc.ca) <Doug.Foster@gov.bc.ca>, Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>, Foster, Doug FIN:EX <Doug.Foster@gov.bc.ca>
Cc: Selena Basi <selena_basi@wlng.ca>, Stephanie Wong <Stephanie_Wong@wlng.ca>
Sent: January 28, 2022 4:24:28 PM PST
Attachments: image003.jpg
Suzanne and Doug,

I spoke with our lawyers regarding downloading documents that are located in the virtual data room (VDR). We will accommodate your request. Please send me a list of the documents you would like to download and we'll make it happen.

Best,
David

David Keane
Strategic Advisor



Woodfibre LNG Limited

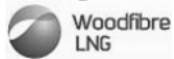
RE: Evening Meeting - Agenda Items

From: David Keane <David_Keane@wlng.ca>
To: Ruben Schneider <rschneider@deetken.com>, Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
Cc: Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Sent: February 2, 2022 2:54:17 PM PST
Received: February 2, 2022 2:54:39 PM PST
Attachments: image005.jpg, image006.jpg

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Yes, we should have a general check-in and also discuss sunk costs.

David Keane
Strategic Advisor



Woodfibre LNG Limited

From: Ruben Schneider <rschneider@deetken.com>
Sent: Wednesday, February 2, 2022 2:52 PM
To: David Keane <David_Keane@wlng.ca>; Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
Cc: Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Subject: Re: Evening Meeting - Agenda Items

WARNING: This email originated outside of our organisation. As a security measure, please exercise caution with E-Mail content and any links or attachments.

Nothing specific on my end.

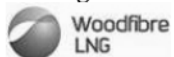
David, I think you had requested we use our call this week for a general check-in on the model?

Regards,
Ruben

On Wed, Feb 2, 2022 at 2:16 PM David Keane <David_Keane@wlng.ca> wrote:

Nothing on my end.

David Keane
Strategic Advisor



Woodfibre LNG Limited

From: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
Sent: Wednesday, February 2, 2022 12:13 PM
To: David Keane <David_Keane@wlng.ca>; Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>; Ruben Schneider <rschneider@deetken.com>
Subject: Evening Meeting - Agenda Items

WARNING: This email originated outside of our organisation. As a security measure, please exercise caution with E-Mail content and any links or attachments.

Hello, checking for agenda items for this evening's meeting.

Thanks.

Suzanne Manahan
Executive Lead, Deputy Minister's Office
Ministry of Energy, Mines and Low Carbon Innovation
250-217-1567

RE: MoFinance - VDR Data Request

From: David Keane <David_Keane@wlng.ca>
To: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>, Micah Libin <Micah_Libin@wlng.ca>, Christine Kennedy <christine_kennedy@wlng.ca>, Selena Basi <selena_basi@wlng.ca>, Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Sent: February 3, 2022 1:32:46 PM PST
Received: February 3, 2022 1:32:59 PM PST
Attachments: image001.jpg, image006.jpg

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Thanks.

David Keane
Strategic Advisor



Woodfibre LNG Limited

From: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
Sent: Thursday, February 3, 2022 1:08 PM
To: David Keane <David_Keane@wlng.ca>; Micah Libin <Micah_Libin@wlng.ca>; Christine Kennedy <christine_kennedy@wlng.ca>; Selena Basi <selena_basi@wlng.ca>; Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Subject: RE: MoFinance - VDR Data Request

WARNING: This email originated outside of our organisation. As a security measure, please exercise caution with E-Mail content and any links or attachments.

VDR please and they should be downloadable to assist finance with evaluations.

Thanks.

From: David Keane <David_Keane@wlng.ca>
Sent: February 3, 2022 1:03 PM
To: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>; Micah Libin <Micah_Libin@wlng.ca>; Christine Kennedy <christine_kennedy@wlng.ca>; Selena Basi <selena_basi@wlng.ca>; Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Subject: RE: MoFinance - VDR Data Request

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Suzanne, thank you. To be clear, the documents referenced are documents to be uploaded to the VDR, not for us to download hard copies and send to Finance – correct?

David

David Keane
Strategic Advisor

From: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>

Sent: Thursday, February 3, 2022 10:10 AM

To: David Keane <David_Keane@wlng.ca>; Micah Libin <Micah_Libin@wlng.ca>; Christine Kennedy <christine_kennedy@wlng.ca>; Selena Basi <selena_basi@wlng.ca>; Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>

Subject: MoFinance - VDR Data Request

WARNING: This email originated outside of our organisation. As a security measure, please exercise caution with E-Mail content and any links or attachments.

Hi David, Ministry of Finance has requested the following documents to be loaded to the VDR:

- Executed EPC contract with appendices. VDR currently has draft April 28/21 agreement and McDermott is not named.
- Detailed period to date financial for 2021. Looking for a view of parent company, Canadian view of assets, liabilities, income statement, security and encumbrances.
- BC view of financials for the purpose of validating corporate income tax assumption in the model.
- Executed Facility Study Agreement, TSA 1 and when available, TSAv2.

Thanks and please let me know if any issues arise.

Suzanne

RE: Agenda items

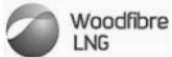
From: David Keane <David_Keane@wlng.ca>
To: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>, Ruben Schneider <rschneider@deetken.com>
Cc: Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Sent: February 9, 2022 2:32:20 PM PST
Received: February 9, 2022 2:33:00 PM PST
Attachments: image003.jpg

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

I am checking. If they are not available then I suggest we put off the call to next week.

David

David Keane
Strategic Advisor



Woodfibre LNG Limited

From: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
Sent: Wednesday, February 9, 2022 1:31 PM
To: Ruben Schneider <rschneider@deetken.com>
Cc: David Keane <David_Keane@wlng.ca>; Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Subject: RE: Agenda items

WARNING: This email originated outside of our organisation. As a security measure, please exercise caution with E-Mail content and any links or attachments.

David, could you please confirm Joe and Jackson's participation.

Thanks.

From: Ruben Schneider <rschneider@deetken.com>
Sent: February 9, 2022 1:29 PM
To: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
Cc: David Keane <David_Keane@wlng.ca>
Subject: Re: Agenda items

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

I believe we were planning to use the time to walk through key assumptions in the model for the purpose of validation.

Are we set to have Jackson and Joe join us for tonight?

I am currently drafting up a list of the assumptions that I'm hoping we can go over.

Regards,
Ruben

On Wed, Feb 9, 2022 at 1:22 PM Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca> wrote:

Checking in on agenda items for this evenings call.

Thanks.

Suzanne Manahan
Executive Lead, Deputy Minister's Office
Ministry of Energy, Mines and Low Carbon Innovation
250-217-1567

RE: Declined: Technical Walk Through - Modeling Working Group

From: David Keane <David_Keane@wlng.ca>
To: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>, Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Sent: February 9, 2022 3:46:48 PM PST
Received: February 9, 2022 3:47:27 PM PST

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Yes.

David Keane
Strategic Advisor

Woodfibre LNG Limited

-----Original Message-----

From: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
Sent: Wednesday, February 9, 2022 3:46 PM
To: David Keane <David_Keane@wlng.ca>; Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>
Subject: Fwd: Declined: Technical Walk Through - Modeling Working Group

WARNING: This email originated outside of our organisation. As a security measure, please exercise caution with E-Mail content and any links or attachments.

Hi David, Jackson has declined, could you follow up with him.

Thanks

Begin forwarded message:

From: Jackson Giles <Jackson_Giles@pacificenergycorp.com>
Date: February 9, 2022 at 3:15:45 PM PST
To: "Manahan, Suzanne EMLI:EX" <Suzanne.Manahan@gov.bc.ca>
Subject: Declined: Technical Walk Through - Modeling Working Group

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

RE: Economic Model Technical Walk Thorough

From: David Keane <David_Keane@wlng.ca>
To: Ruben Schneider <rschneider@deetken.com>
Cc: Manahan, Suzanne EMPR:EX (Suzanne.Manahan@gov.bc.ca) <Suzanne.Manahan@gov.bc.ca>, Joe Im <Joe_Im@pacificenergycorp.com>, Ron Bailey <ron_bailey@pacificenergycorp.com>, Andrew Brown <Andrew_Brown@wlng.ca>, Jackson Giles <Jackson_Giles@pacificenergycorp.com>, Langlais, Danielle EMPR:EX (Danielle.Langlais@gov.bc.ca) <Danielle.Langlais@gov.bc.ca>, Langlais, Danielle EMLI:EX <Danielle.Langlais@gov.bc.ca>, Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>
Sent: February 10, 2022 7:47:44 AM PST
Received: February 10, 2022 7:47:53 AM PST
Attachments: image006.jpg, image005.jpg

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Ruben, thank you.

David Keane
Strategic Advisor



Woodfibre LNG Limited

From: Ruben Schneider <rschneider@deetken.com>
Sent: Wednesday, February 9, 2022 5:57 PM
To: David Keane <David_Keane@wlng.ca>
Cc: Manahan, Suzanne EMPR:EX (Suzanne.Manahan@gov.bc.ca) <Suzanne.Manahan@gov.bc.ca>; Joe Im <Joe_Im@pacificenergycorp.com>; Ron Bailey <ron_bailey@pacificenergycorp.com>; Andrew Brown <Andrew_Brown@wlng.ca>; Jackson Giles <Jackson_Giles@pacificenergycorp.com>; Langlais, Danielle EMPR:EX (Danielle.Langlais@gov.bc.ca) <Danielle.Langlais@gov.bc.ca>
Subject: Re: Economic Model Technical Walk Thorough

WARNING: This email originated outside of our organisation. As a security measure, please exercise caution with E-Mail content and any links or attachments.

Hi David,

Please find the latest model attached.

There have not been any modeling or assumption changes since when I last shared the model with the WLNG team (Dec 8).

Kind regards,
Ruben

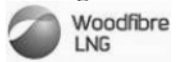
On Wed, Feb 9, 2022 at 4:34 PM David Keane <David_Keane@wlng.ca> wrote:

Ruben,

In order to prepare for next week's economic Modeling call, please send out the latest version of the model.

Thank you,
David

David Keane
Strategic Advisor



Woodfibre LNG Limited

Jang, Monica JEDI:EX

From: David Keane <David_Keane@wlng.ca>
Sent: February 1, 2021 9:03 AM
To: Mihlar, Fazil EMLI:EX
Cc: Manahan, Suzanne EMLI:EX; Grace Hsieh; Ron Bailey; McCann, Meghan EMLI:EX; Jang, Monica EMLI:EX
Subject: RE: Competitiveness Gap

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Fazil,

s.17

Please let me know if you would like to discuss.

Warm regards,
David

David Keane
Strategic Advisor

Woodfibre LNG Limited

-----Original Message-----

From: Mihlar, Fazil EMLI:EX <Fazil.Mihlar@gov.bc.ca>
Sent: Monday, February 1, 2021 8:25 AM
To: David Keane <David_Keane@wlng.ca>
Cc: Manahan, Suzanne EMLI:EX <Suzanne.Manahan@gov.bc.ca>; Grace Hsieh <Grace_Hsieh@wlng.ca>; Ron Bailey <Ron_Bailey@pacific-canbriam.ca>; McCann, Meghan EMLI:EX <Meghan.McCann@gov.bc.ca>; Jang, Monica EMLI:EX <Monica.Jang@gov.bc.ca>
Subject: Re: Competitiveness Gap

WARNING: This email originated outside of our organisation. As a security measure, please exercise caution with E-Mail content and any links or attachments.

David,

Thank you for your email.

s.17

s.17

Regards,

Fazil.

From: David Keane <David_Keane@wlng.ca>
Sent: January 29, 2021 10:46 AM
To: Mihlar, Fazil EMLI:EX
Cc: Manahan, Suzanne EMLI:EX; Grace Hsieh; Ron Bailey
Subject: Competitiveness Gap

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Fazil,

s.17

I copied Grace who can assist in finding a convenient day and time for the meeting.

Best regards,

David

David Keane

Strategic Advisor

[Description: LogoWoodfibre LNG - Small]

Woodfibre LNG Limited

Jang, Monica JEDI:EX

From: David Keane <David_Keane@wlng.ca>
Sent: February 12, 2021 1:32 PM
To: Mihlar, Fazil EMLI:EX; Manahan, Suzanne EMLI:EX
Subject: Yesterday's Call

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Fazil and Suzanne,

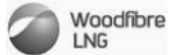
Thank you very much for meeting with us yesterday. I know that you have a thousand things on the go and I greatly appreciate you taking the time to meet. The meeting was very helpful from my point of view and we will pull together the items that we discussed, which are:

- Pipeline costs issues,
- Power pricing options that may be acceptable to government and BC Hydro, and
- Examining the possibility of seeking a credit rating that may help us reduce security costs.

Again, thank you very much for your time.

Warm regards,
David

David Keane
Strategic Advisor



Woodfibre LNG Limited

Jang, Monica JEDI:EX

From: David Keane <David_Keane@wlng.ca>
Sent: May 5, 2021 10:44 AM
To: Mihlar, Fazil EMLI:EX
Subject: Woodfibre LNG takes another step forward with second offtake agreement

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Fazil,

I am pleased to announce that Woodfibre LNG has taken another step toward shipping some of the world's cleanest LNG to Asian markets, where it can offset coal and displace millions of tonnes of greenhouse gas every year.

Woodfibre LNG has signed a second LNG Sales and Purchase Agreement (SPA) with BP Gas Marketing Limited (BPGM), a wholly-owned indirect subsidiary of BP Plc, for the delivery of liquefied natural gas (LNG) from PO&G's Woodfibre LNG export facility near Squamish, British Columbia. Under the terms of the SPA, BPGM will receive 0.75 million tonnes per annum (MTPA) of LNG over 15 years on a free on board (FOB) basis, with first delivery expected in 2026. This latest SPA will increase BPGM's total LNG off-take to 1.5 MTPA, over 70 per cent of Woodfibre LNG's future annual production.

The use of renewable energy for e-drive power places Woodfibre – and Squamish – at the forefront of the world's clean energy transition. At the same time, it was a costly choice that has made competitiveness challenging.

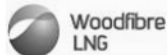
Our focus now is to put the project in the best position possible as we work toward a final investment decision and start of construction.

We're proud that forward-looking companies like BP are turning to projects like ours for sustainable, stable natural gas supply that will supply a clean energy mix. We look forward to working with BPGM to deliver Canadian natural gas from one of the lowest carbon footprint LNG facilities in the world, and help advance the climate goals of growing economies as they phase away from coal, lower their emissions, and meet net-zero targets.

Please let me know if you have any questions.

Warm regards,
David

David Keane
Strategic Advisor



Woodfibre LNG Limited

Jang, Monica JEDI:EX

From: David Keane <David_Keane@wlng.ca>
Sent: July 7, 2021 4:49 PM
To: Mihlar, Fazil EMLI:EX
Cc: Grace Hsieh; Manahan, Suzanne EMLI:EX; Rob Mingay
Subject: Net Zero Accelerator

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

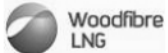
Fazil,

s.17

As timing is critical, would you be available tomorrow or Friday for a Zoom meeting?

Best regards,
David

David Keane
Strategic Advisor



Woodfibre LNG Limited

Jang, Monica JEDI:EX

From: David Keane <David_Keane@wlng.ca>
Sent: August 30, 2021 12:52 PM
To: Mihlar, Fazil EMLI:EX; Manahan, Suzanne EMLI:EX
Subject: Woodfibre LNG

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Fazil and Suzanne,

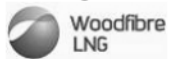
I wanted you to be aware of an email I sent to the Federal officials we have been working with regarding a letter of comfort from the federal government. The fact that the comfort letter has been delayed has caused us to hold off our planned FID until October. The email is below:

To:

s.16; s.17

Kind regards,
David

David Keane
Strategic Advisor



Woodfibre LNG Limited

Jang, Monica JEDI:EX

From: David Keane <David_Keane@wlng.ca> on behalf of David Keane External
<David_Keane_External@wlng.ca>
Sent: November 30, 2021 11:17 AM
To: Mihlar, Fazil EMLI:EX; Manahan, Suzanne EMLI:EX
Cc: Christine Kennedy; Rob Mingay; Andrew Brown
Subject: Meeting notes - ISED meeting

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Fazil and Suzanne,

s.12; s.17

Regards,
David

David Keane
Strategic Advisor



Woodfibre LNG Limited