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Klear, Krishna MNGD:EX

From: Wagner, Linda <Linda_Wagner@kindermorgan.com> on behalf of Anderson, Ian
<Ian_Anderson@kindermorgan.com>
Sent: Thursday, August 17, 2017 7:14 PM
To: Nikolejsin, Dave MNGD:EX
Cc: Anderson, Ian
Subject: BC Letter dated August 17, 2017
Attachments: BC Letter 9-17-2017.doc.pdf

Sent on behalf of Ian Anderson

August 17, 2017

By Email (dave.nikolejsin@gov.bc.ca)
And Overnight Courier

Mr. David Nikolejsin
Deputy Minister
Ministry of Energy, Mines and Petroleum Resources
8 Floor, 1810 Blanshard Street
Victoria, British Columbia
V8T 4J1

Dear Mr. Nikolejsin:

I am writing you as Chair of the Deputy Ministers' Committee ("**DM Committee**") about the August 10, 2017 press conference at which the Honourable Minister George Heyman and the Attorney General, Mr. David Eby made an announcement (the "**Announcement**") pertaining to the Trans Mountain Expansion Project (the "**Project**"). Trans Mountain, as you know, relies on the DM Committee and its related groups – the Project Board and Working Group – as our primary points of contact and working interface with the Province.

After the Announcement, Trans Mountain issued a statement emphasizing our commitment to working with the Province and permitting authorities in our ongoing process of seeking and obtaining necessary permits and permissions. I reiterate Trans Mountain's commitment to a constructive process, and provide these comments on the content of the Announcement as it relates to the objectives of the DM Committee (and its members)¹, and the consultation and permitting process generally.

I have concerns arising from the Announcement, as several statements were contrary to our understanding of the process in which we are currently engaged with the Province.

Of particular concern are specific statements about the judicial review proceedings ("**JR**") of the Squamish First Nation ("**Squamish**") at the British Columbia Supreme Court ("**BCSC**") and the suggestion that Crown consultation with Squamish (and other First Nations generally) has been inadequate.

¹ Members of the DM Committee include representatives from: MOE, FLNRO, MOTI, MARR, JAG, EAO, OGC, NRCan and Trans Mountain.

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Squamish has sought JR of the decision of the EAO (a Crown decision) alleging primarily that Crown consultation was inadequate. The Crown is a Respondent in the JR and is expected to defend its decision. We are very concerned that, rather than defend the Crown decision, the Province has signalled its intention to support the Applicant's assertions that consultation was deficient.

Attached as **Appendix "A"** is the Province's May 2016 letter to Squamish in which is set out the Provincial/EAO consultation process on which the parties have relied (the "**Prescribed Consultation Process**"). TM has participated in, and relied on, the Prescribed Consultation Process, on the understanding that doing so would satisfy the Crown consultation requirements with Squamish.

If BC is now of the view that consultation with Squamish, or any other First Nation, has been deficient, the honour of the Crown demands that BC take immediate steps to remedy inadequate consultation. In that regard, we respectfully request that you please advise TM as to:

1. what steps the Crown has taken to determine the sufficiency of consultation with all First Nations (including specifics as to its review of the Federal consultation process);
2. all specific deficiencies (and affected First Nations) identified; and
3. the steps that the Crown will take, or require TM to take, to perfect the alleged inadequate consultation process with Squamish and all First Nations, and the timeline for same.

With specific reference to Squamish, we enclose a copy of the Squamish consultation log (**Appendix "B"**) and request that the Province provide a list of the alleged deficiencies (specific to Squamish) as soon as possible.

As you are aware, the duty to consult rests with the Crown. It appears that the Minister now suggests that consultation (with Squamish and others) was deficient. With respect, supporting Squamish in its "challenge" of the EAO decision (in the scheduled November 2017 JR) without rectifying the alleged deficiencies is not only contrary to the honour of the Crown but will cause direct and material loss and damage to Trans Mountain and countless third parties who have relied on the federal and provincial regulatory process.

If the Crown has concluded that additional consultation is necessary, we expect to continue to play a key role in that consultation process and whatever additional steps are deemed necessary.

As always, Trans Mountain intends to work constructively and efficiently with the DM Committee and its members. We value our relationships with each and wish to ensure that the DM Committee and its members remain committed to the principles and standards that have been guiding the process to date.

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Deputy Minister
Ministry of Energy, Mines and Petroleum Resources
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To that end, I would like to arrange a meeting with you, members of the DM Committee, and any others whom you believe to be integral to the process, to discuss the Squamish consultation specifically and any other consultation that the Crown believes to be inadequate, outstanding or required to complete the Project.

Yours truly,

A handwritten signature in black ink, appearing to read 'Ian Anderson', with a stylized, flowing script.

Ian Anderson

On behalf of TRANS MOUNTAIN PIPELINE L.P.

APPENDIX "A"



File: 30050-20/TMEX-04-01

Reference: 299859

May 9, 2016

SENT VIA EMAIL

Chief Bill Williams
and Councillors
Squamish Nation
PO Box 86131
415 West Esplanade, North Vancouver BC V7L 4J5
Chief_Bill_Williams@squamish.net

Re: Provincial consultation related to the proposed Trans Mountain Expansion Project

Dear Chief Bill Williams and Council:

Environmental Assessment Office (EAO) wrote to Squamish Nation on April 1, 2016 to inform you that the Trans Mountain Expansion Project (TMX) proposed by Kinder Morgan Canada (Kinder Morgan) requires an environmental assessment certificate under the British Columbia *Environmental Assessment Act* (Act). EAO issued a Section 10 Order, specifying this requirement, on April 8, 2016; it is posted on EAO's website.

I am now writing to share a draft Section 11 order (Order) with Squamish Nation, and to request your feedback on this Order. This draft Order describes the proposed procedures for the provincial environmental assessment process for TMX, including key Aboriginal consultation opportunities.

This letter also provides information about the Province of British Columbia's coordinated approach to aboriginal consultation on TMX, including information about consultation by provincial agencies responsible for permit authorizations, coordinated consultation with the federal government, and the role of Kinder Morgan in undertaking procedural aspects of consultation. The purpose of providing this information in one letter is to ensure more clarity regarding the various roles and responsibilities related to consultation on TMX.

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Environmental
Assessment
Office

Mailing Address:
PO Box 9426 Stn Prov Govt
Victoria BC V8W 9V1

Location:
1st & 2nd Fl - 836 Yates Street
Victoria BC V8W 1L8

Environmental Assessment Process

As you are aware, TMX would expand the existing Trans Mountain pipeline system for the transport of oil between Edmonton, Alberta and Burnaby, British Columbia. It would include approximately 987 km of new pipeline, new and modified facilities, such as pump stations and tanks, and the reactivation of 193 km of existing pipeline.

The proposed TMX is subject to a federal regulatory review process by the National Energy Board (NEB) pursuant to the *National Energy Board Act* and the *Canadian Environmental Assessment Act, 2012*. As TMX is an interprovincial pipeline, NEB is the primary regulator. The NEB is expected to submit its final report to the federal government by May 20, 2016. The NEB report will include a recommendation on whether TMX is in the public interest, and will include the terms and conditions that would become legally-binding on Kinder Morgan if TMX were to proceed.

As described in previous correspondence, a recent decision of the BC Supreme Court in *Coastal First Nations v. British Columbia* (BCSC Decision⁷³) held that a portion of the Equivalency Agreement⁷⁴ between EAO and NEB was invalid. Specifically, the Court ruled that the Act applies to NEB projects to the extent that they require a Provincial environmental assessment certificate. Although effectively amended by virtue of the BCSC Decision, the remainder of the Equivalency Agreement remains valid. Under the Equivalency Agreement, the environmental assessment process completed by NEB would be substituted for the environmental assessment process under the Act.

Prior to referring TMX to Ministers for decision on issuing an environmental assessment certificate, EAO will consult with Aboriginal groups to build on the consultation that has occurred to date with federal and provincial agencies, the NEB review process, and engagement with Kinder Morgan. This consultation will inform EAO's understanding of the potential impacts of the project on areas of provincial jurisdiction, how such impacts may affect treaty rights and asserted or established Aboriginal rights, including title (Aboriginal Interests), and whether any additional mitigation or accommodation may be required to address such impacts.

In accordance with our principle of "one project, one assessment", EAO will seek to coordinate Aboriginal consultation activities with other provincial agencies who will be adjudicating permit applications for this project. The Major Projects Management Office (MPMO) within Natural Resources Canada is coordinating the federal government's consultation process with Aboriginal groups potentially impacted by the project. These federal consultations will continue after the release of the NEB report leading up to a

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⁷³ <http://www.canlii.org/en/bc/bcsc/doc/2016/2016bcsc34/2016bcsc34.pdf>

⁷⁴ http://www.eao.gov.bc.ca/EAO_NEB.html

Governor-in-Council decision on the project by December 20, 2016. EAO intends to also coordinate consultation with the federal government, which may involve joint consultation meetings and sharing information. EAO will be communicating with Aboriginal groups in the future to provide more information on the specific next steps in the provincial consultative process, including regarding any coordinated consultation activities with the federal government.

EAO understands that TMX has the potential to impact Squamish Nation's Aboriginal Interests and other interests. At this time, EAO's approach to identifying Aboriginal groups to consult with is based on a geographic analysis of the proximity of the proposed Project to an Aboriginal groups' traditional territory. EAO will continue to refine our approach to consultation based on any new information received, including any additional information that may be provided by Aboriginal groups, the NEB panel report expected to be released on May 20, 2016, and any information made available through our approach to coordinated consultation with the federal government.

Since Squamish Nation's traditional territory overlaps with or is within 2 km of the TMX corridor, EAO proposes to provide Squamish Nation with the following opportunities to participate in consultation:

- Receive notification of the issuance of any legal orders under the Act in relation to TMX;
- Comment to EAO on the issues raised through the NEB panel process and through any subsequent consultation in relation to potential impacts of TMX on areas of provincial jurisdiction on Aboriginal Interests, including any mitigation or accommodation measures, within timelines established by the Project Assessment Lead;
- Review any supplemental information in relation to potential impacts of TMX on areas of provincial jurisdiction on Aboriginal Interests, including any proposed mitigation or accommodation measures, within timelines established by the Project Assessment Lead;
- Provide comments to the Proponent on the draft Aboriginal Consultation Report;
- Government-to-Government meetings, if requested, to discuss potential impacts of TMX on areas of provincial jurisdiction on its Aboriginal Interests and measures to avoid, minimize, or otherwise address or accommodate such impacts, as appropriate;
- Comment on EAO's draft Summary Assessment Report, Consultation Report, and, if recommended, any draft conditions, within established timelines; and
- Provide a separate submission to EAO regarding its views on the draft referral materials to be included in the package of materials sent to the Ministers.

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Provincial Authorizations

In accordance with section 9 of the Act, and with the exception of investigative use permits (e.g. permits to collect information to support the assessment of TMX), permits will not be issued by provincial agencies until the Ministers make a decision on the environmental assessment certificate. However, permitting agencies may consult with Aboriginal groups on permit applications prior to the Ministers' decision on the environmental assessment certificate.

If TMX receives an environmental assessment certificate, a number of provincial agencies may be required to make various provincial permitting decisions: BC Oil and Gas Commission (Commission), Ministry of Environment (BC Parks), Ministry of Transportation and Infrastructure (MOTI) and Ministry of Forests, Lands and Natural Resource Operations (FLNRO). The attachment to this letter outlines the roles and responsibilities of each of the provincial permitting agencies in relation to TMX. Provincial agencies will seek to coordinate consultation to the extent practicable. The coordination of consultation activities across provincial agencies, including EAO, can create benefits for Aboriginal groups through greater efficiency. Coordination also helps to ensure that the relevant agencies have a common understanding of Squamish Nation views and can therefore better seek to address any potential impacts through mitigation or accommodation, as appropriate.

Proponent's Role in Aboriginal Consultation

In the *Haida* 2004 decision, the Supreme Court of Canada stated that the Crown may delegate procedural aspects of consultation to industry proponents seeking a particular development. Under the draft Order, EAO will require Kinder Morgan to provide EAO with an Aboriginal consultation report, which must have first been provided to Aboriginal groups in draft form for comment. EAO may also, at any time in the process, require the Proponent to conduct additional consultation activities.

With respect to the provincial permits, provincial permitting agencies are requesting that Kinder Morgan undertake certain procedural aspects of Aboriginal consultation in relation to provincial permit authorizations. This builds on the previous engagement that Kinder Morgan has had with Aboriginal groups in relation to TMX. Kinder Morgan is best positioned to explain the details of the permit applications to Aboriginal groups, to facilitate effective and timely information exchange, and to provide meaningful opportunities to address concerns raised by Aboriginal groups regarding potential impacts of the permits on Aboriginal Interests, including proposing mitigation measures. This approach will also provide greater opportunities for Aboriginal groups to continue to work directly with Kinder Morgan to address issues and develop plans that are responsive to the broader interests and values of Aboriginal groups.

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While Kinder Morgan is undertaking certain procedural aspects of consultation, the Province remains accountable for ensuring the Crown's duty to consult is fulfilled with respect to the environmental assessment certificate and permit decisions. The Province also remains responsible for ensuring that the duty to accommodate has been fulfilled, and in addition to considering any measures proposed by Kinder Morgan or conditions that may be implemented by the federal crown, provincial agencies may also attach legally-binding conditions to the environmental assessment certificate or provincial permits, in order to avoid, minimize or otherwise address potential impacts of provincial authorizations on Aboriginal Interests.

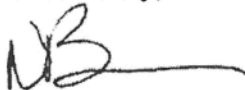
In addition to the Aboriginal consultation report that EAO is requiring Kinder Morgan to provide to EAO within 45 days of the issuance of the Order, provincial agencies will continue to receive regular updates from Kinder Morgan of its engagement with Aboriginal groups. If requested, the provincial agencies will also meet with Aboriginal groups directly to discuss any concerns regarding the provincial authorizations, the status of consultation with Kinder Morgan, and the provincial adjudication process. As indicated earlier, provincial agencies will seek to coordinate consultation activities and information sharing among themselves.

The permitting agencies may provide additional information to Squamish Nation about particular permit applications. Contact information for each of the permitting agencies is also included in the attachment to this letter.

In closing, we look forward to hearing your views regarding the draft Order. Please provide comments to EAO by May 31, 2016. EAO is also seeking confirmation that Squamish Nation wishes to be actively engaged in the consultation opportunities with EAO as described above. If Squamish Nation does not want to participate actively EAO will still keep you informed through notification of key steps in the process as we prepare to refer TMX to Ministers for decision.

We would be pleased to meet with you to discuss any questions and comments you may have regarding the contents of this letter. If you have any questions, require further information, or would like to meet to discuss the environmental assessment process, please contact Nathan Braun at 250 952-6507 or Nathan.Braun@gov.bc.ca. You can also contact Edwin Hubert, Project Assessment Manager, at 250 387-2446 or Edwin.Hubert@gov.bc.ca, or Alanya Smith, Project Assessment Officer, at 250 387-2406 or Alanya.Smith@gov.bc.ca.

Yours truly,



Nathan Braun
Executive Project Director

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Enclosure(s): 2

cc: Lisa Wilcox, Senior Executive Assistant, Squamish Nation
lisa_wilcox@squamish.net

Event Date	Event Type	Community Contacts	Team Members	Details	Concerns
12/14/2011	Phone - Attempt	Elaine Kinequon (Council Administration Manager)	Cheryl Brooks (KMC)	Team member called E. Kinequon and left message requesting a meeting with council on behalf of other team member.	None
12/15/2011	Phone - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Cheryl Brooks (KMC)	Team member phoned L. Wilcox and explained request for meeting with stakeholder on behalf of other team member. L. Wilcox notified team member of office closure for the holidays. Team member confirmed by e-mail that follow-up discussions would commence the week of January 9, 2012.	None
1/9/2012	Phone - Attempt	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Cheryl Brooks (KMC)	Team member phoned L. Wilcox and left message to follow up with previous conversations regarding a council meeting.	None
1/11/2012	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Cheryl Brooks (KMC)	Team member emailed L. Wilcox and requested a short (5-10 minutes maximum) telephone conversation with Chief G. Jacob during the week of January 16 – 20, 2012.	None
2/7/2012	In-Person	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Cheryl Brooks (KMC)	Team member attended a meeting in Vancouver and spoke with stakeholder about the TMEP.	None
04/12/2012	Letter - Outgoing	Chief Ian Campbell Chief Gibby Jacobs Chief Bill Williams Chief Richard Williams	Ian Anderson (KMC)	Team member sent a letter to Chief I. Campbell, Chief G. Jacobs, Chief B. Williams, and Chief R. Williams and notified Squamish First Nation (SMFN) of the Trans Mountain Expansion Project (the Project). Team member stated that the Project was expected to be completed in 2017; during the interim period, KMC was committed to meaningfully engaging with Aboriginal communities along the Project route. KMC recognized the integral role of Aboriginal groups and understood that Aboriginal interests, responsibilities and concerns were critical to the Project's planning. Team member provided the preliminary project scope and stated that further engagement efforts were forthcoming. Also attached: • Project Backgrounder • Project Media Release	None
4/24/2012	Email - Outgoing	Chief Ian Campbell	Regan Schlecker (KMC)	Team member emailed Chief I. Campbell and proposed a date to meet to discuss engagement with Squamish First Nation (SMFN)	None
4/24/2012	Email - Outgoing	Chief Ian Campbell	Regan Schlecker (KMC)	Team member emailed Chief I. Campbell and requested a meeting to discuss the Project and the next steps in the engagement process with SMFN.	None
5/29/2012	Letter - Outgoing	Chief Ian Campbell	Ian Anderson (KMC)	Team member mailed follow up notification letter and attachments (Project System Map and Project Schedule) to Chief and Council.	None
6/29/2012	Phone - Attempt	Chief Ian Campbell	John Kafka (KMC)	Team member phoned Chief I. Campbell and was informed that the office was closed until July 3, 2012. .	None
6/29/2012	Email - Outgoing	Chief Ian Campbell	Regan Schlecker (KMC)	Team member emailed Chief I. Campbell and notified of the filing of the application to National Energy Board (NEB) for approval of the contract terms and toll structure for the Project.	None
7/6/2012	Phone - Attempt	Chief Ian Campbell	John Kafka (KMC)	Team member phoned Chief I. Campbell and left a message with receptionist. Team member requested a meeting on behalf of KMC related to letter that was sent out from KMC on May 29, 2012nd a phone call the team member made June 29, 2012.	None
7/24/2012	Phone - Attempt	Chief Ian Campbell	John Kafka (KMC)	Team member phoned Chief I. Campbell and left message requesting an opportunity to discuss the Project and share information and obtain any concerns SMFN may have regarding the Project. Team member requested a return call.	None
7/31/2012	Letter - Outgoing	Chief Ian Campbell Chief Gibby Jacobs Chief Bill Williams Chief Richard Williams	Gary Youngman (KMC)	Team member sent Chief I. Campbell, Chief G. Jacobs, Chief B. Williams, Chief R. Williams a letter to notify SMFN of the field study work beginning in August, 2012. As KMC had not yet had the opportunity to engage SMFN, the letter acted as an invitation to participate in the studies and engage in dialogue about the Project. Team member requested that Chief I. Campbell, Chief G. Jacobs, Chief B. Williams, and Chief R. Williams contact KMC to receive Project information and to discuss how the community can best participate in the field study program.	None
8/14/2012	Email - Outgoing	Chief Ian Campbell	John Kafka (KMC)	Team member emailed Chief I. Campbell and followed up on a conversation that occurred with the Chief I. Campbell at the ICAB event. Team member requested an opportunity to discuss the proposed TMEP Project and follow-up on letters sent by KMC. Team member requested Chief I. Campbell to provide a few dates, times and locations to meet.	None
8/23/2012	Email - Outgoing	Chief Ian Campbell	John Kafka (KMC)	Team member emailed Chief I. Campbell and requested response in order to arrange a meeting to discuss the proposed TMEP Project. Team member included original email that was sent August 14, 2012.	None

Event Date	Event Type	Community Contacts	Team Members	Details	Concerns
9/4/2012	Email - Outgoing	Chief Ian Campbell	John Kafka (KMC)	Team member emailed Chief I. Campbell and requested a meeting to discuss the Project.	None
9/6/2012	Email - Incoming	Chief Ian Campbell	John Kafka (KMC)	Chief I. Campbell emailed team member and declined request to meet explaining SMFN was debriefing from events co-hosted by the SMFN and T'sleil-Wautuh Nation but noted providing reports to the respective Chiefs and Councils and would determine next steps. Chief I. Campbell notified team member that availability for meeting would not be until mid-October, 2012 and would provide further information as to the SMFN mandate for meeting with representatives of KMC and the legal issues of consultation.	None
10/16/2012	Email - Outgoing	Chief Ian Campbell	John Kafka (KMC)	Team member emailed Chief I. Campbell and requested a meeting to share information, understand the perspectives of SMFN and to see if understandings could be achieved.	None
11/2/2012	Email - Outgoing	Chief Ian Campbell	John Kafka (KMC)	Team member emailed Chief I. Campbell and followed up on email sent October 16, 2012 and requested an opportunity to meet. Team member included KMC's invitation to attend and observe a Spill Response Exercise - a Level 3 Exercise and Deployment for West ridge Terminal on November 29, 2012. Team member requested a reply by November 9, 2012, including all observers' names.	None
11/29/2012	Phone - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member phoned L. Wilcox and requested to meet with SMFN Chief G. Jacob. Team member and L. Wilcox discussed engagement opportunities between KMC and SMFN. L. Wilcox described their capacity challenges and an outstanding issue not related to TMEP. Team member noted that addressing these historic issues would provide a preliminary dialogue to lead into discussions about TMEP. Team member agreed to provide to L. Wilcox communication records between KMC and SMFN for review with Chief G. Jacob. L. Wilcox notified team member that a discussion would be had with the Chief G. Jacob regarding an opportunity to meet.	None
12/6/2012	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member emailed L. Wilcox and indicated an understanding of challenges in resourcing the review of land use or natural resource referrals, and mentioned how KMC might be able to assist SMFN in relation to the Project. Team member attached copies of the written Project-related correspondence to date and asked that after materials have been reviewed, further discussion would occur and next steps would be confirmed.	None
12/13/2012	Phone - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member phoned L. Wilcox and requested an update on the review status for information that was emailed on December 6, 2012. L. Wilcox advised the information was forwarded to Chief G. Jacob. L. Wilcox requested a follow-up call from team member on December 18, 2012 for a progress report and to discuss next steps.	None
12/21/2012	Phone - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member phoned L. Wilcox to set up a meeting between SMFN and KMC. L. Wilcox notified team member that there would be a meeting with Chief G. Jacob and other Chiefs and Councilors the first week of January 2013 to confirm that SMFN will meet with senior KMC representative. L. Wilcox asked Team member to confirm dates in January that would work for KMC executive for a relationship building meeting with the Chiefs where SMFN could express issues and concerns about the Project and past historical issues. L. Wilcox requested the team member prepare a one page executive summary about TMEP, with detailed maps showing the Project in relation to areas of concern (i.e. marine areas) and that information be reviewed on SMFN's website.	None
1/9/2013	Phone - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member phoned L. Wilcox and provided possible dates for a meeting with KMC CEO and Chief and Council L. Wilcox stated that confirmation of the meeting with Chief G. Jacob was required first and requested a return call on January 14, 2013 to confirm next steps after meeting with Chief G. Jacob.	None
1/10/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member emailed L. Wilcox and requested an opportunity to arrange a meeting between SMFN and KMC President. Team member provided KMC President's availability. Team member notified L. Wilcox that a phone call would be made on January 14, 2013 to discuss the meeting.	None
1/10/2013	Letter - Outgoing	Chief Ian Campbell Chief Gibby Jacobs Chief Bill Williams	Regan Schlecker (KMC)	Team member sent a letter to Chief I. Campbell, Chief G. Jacobs, Chief B. Williams and Chief R. Williams to notify SMFN of KMC's future plans for the Trans Mountain Pipeline and to provide information about an announcement sent January 10, 2013 regarding the change in scope for the Project. KMC welcomed First Nations' comments, questions and concerns and invited I. Campbell to visit the Project's website.	None
1/10/2013	Email - Outgoing	Chief Ian Campbell	Regan Schlecker (KMC)	Team member emailed Chief I. Campbell and followed up on a voicemail message regarding a link and copy of the January 10, 2013 news release. Team member supplied contact information to Chief.	None
1/10/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member emailed L. Wilson, referenced the January 10, 2013 news release and confirmed receipt of the release and suggested it be shared with Chief G. Jacob. Team member notified L. Wilcox that a copy was also forwarded to Chief.	None

Event Date	Event Type	Community Contacts	Team Members	Details	Concerns
1/15/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member emailed L. Wilcox and confirmed meeting details for February 12, 2013 meeting at the Main Band office in North Vancouver. Team member confirmed that KMC team members would be in attendance. Team member requested an advance copy of the agenda with the points for discussion laid out. Team member also proposed a separate meeting to discuss any concerns about past projects as they relate to ongoing operational matters.	None
1/22/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member emailed L. Wilcox and provided a draft agenda for the February 12, 2013 meeting. Team member requested confirmation of attendees and agenda topics.	None
1/24/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member emailed L. Wilcox and updated SMFN of KMC President's schedule to meet with SMFN. Team member notified L. Wilcox that a phone call could be expected January 24, 2013.	None
1/24/2013	Email - Incoming	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	L. Wilcox emailed Team member and confirmed receipt of February 12, 2013 meeting agenda and meeting location.	None
1/24/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member emailed L. Wilcox and confirmed meeting logistics. Team member notified L. Wilcox that there was an opportunity to meet prior to the February 12, 2013 meeting.	None
1/24/2013	Email - Incoming	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	L. Wilcox emailed Team member and requested a wording change	None
1/24/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member emailed L. Wilcox with proposed change to wording.	None
1/24/2013	Email - Incoming	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	L. Wilcox emailed team member and suggesting wording change	None
1/25/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member emailed L. Wilcox and notified that changes were made to the agenda as requested .	None
1/31/2013	Phone - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member phoned L. Wilcox and confirmed meeting March 14, 2013 (rescheduled from February 12, 2012). Team member and L. Wilcox discussed a separate meeting date of March 14, 2013 or later in March to ensure that all Chiefs could participate. L. Wilcox requested confirmation for March 14, 2013 date and time, as well as alternate dates should March 14, 2013 not be possible. L. Wilcox notified team member of agreement of the agenda and reiterated that meeting with KMC president in advance of March 14, 2013 would be possible. Team member suggested others could attend the meeting and L. Wilcox agreed. Team member and L. Wilcox agreed to check schedules and confirm by email.	None
1/31/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member emailed L. Wilcox and verified time change for March 14, 2013 meeting. Team member requested dates for an advance meeting in February 2013 and topics of discussion.	None
2/14/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member emailed L. Wilcox and confirmed KMC's interest to meet and discuss outstanding operational matters, ongoing proposals under review by the Province and Port Authority, and how KMC and SMFN could work more effectively together in the future.	None

Event Date	Event Type	Community Contacts	Team Members	Details	Concerns
2/14/2013	Email - Incoming	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	L. Wilcox emailed team member and provided topics for discussion: An overview of things over at Vancouver Wharves, and the Water application for Eagle Creek at the Burnaby site which was submitted to Front counter BC. L. Wilcox noted that SMFN had met with MMM Group on the overpass at Philips Avenue but wanted to review with the KMC team member. L. Wilcox suggested any date after the week of February 18, 2013 was preferred.	None
2/25/2013	Email - Incoming	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	L. Wilcox emailed team member and requested confirmation of meeting with the Vice President of KMC on March 14, 2013. L. Wilcox requested clarification for start time of March 5, 2013 meeting and whether the time could be changed.	None
2/25/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member emailed L. Wilcox and confirmed the March 14, 2013 meeting with the President of KMC. Team member would follow-up with L. Wilcox with confirmation of logistics for the March 5, 2013 meeting.	None
2/26/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member asked L. Wilcox to confirm the location and time of a meeting worked for SMFN.	None
2/27/2013	Email - Incoming	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	L. Wilcox confirmed that the proposed time and location of the meeting worked for SMFN.	None
2/28/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member emailed L. Wilcox and responded to an email sent February 25, 2013 requesting confirmation of the KMC and SMFN meeting for March 5, 2013. Team member requested to know the meeting times available for March 5, 2013.	None
3/1/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member emailed L. Wilcox and provided a tentative agenda for a meeting on March 5, 2013 and suggested starting with getting an understanding of KMC and Vancouver Wharves respective roles and responsibilities, followed by updates on the projects as well as discussing improvements for future relationship. Team member noted the technical staff attending might not stay for the full meeting.	None
3/6/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member emailed L. Wilcox regarding the March 5, 2013 meeting and noted a request by Chief Williams and KMC for team member and L. Wilcox to work together on moving the Project forward, to discuss working relationships on operational projects and to explore options for providing capacity funding to SMFN. Team member confirmed the meeting on March 14, 2013 and, requested a change in start time.	None
3/6/2013	Email - Incoming	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	L. Wilcox emailed Team member and suggested meeting the week of March 11, 2013.	None
3/7/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member emailed L. Wilcox and requested availability to meet and suggested March 12, 13 or 15, 2013, or after the meeting on March 14, 2013. Team member suggested a biologist be in attendance or be available for the Project, and also asked the Project Director to call in from Calgary. Team member noted that KMC's Aboriginal lead team member suggested attendance at the discussions on working relationships and capacity funding.	None
3/11/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member emailed L. Wilcox and provided available dates for a meeting with KMC President and SMFN Chiefs. Team member noted that further discussion could be had at the meeting on March 12, 2013. Team member provided agenda items for the meeting on March 12, 2013.	None
3/12/2013	Email - Incoming	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	L. Wilcox provided Team member with available meeting times.	None
3/13/2013	Phone - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member phoned L. Wilcox and discussed revised meeting times and it was agreed to be rescheduled to Tuesday, March 26, 2013 in North Vancouver. The meeting will take approximately 2 hours and it was understood that SMFN are willing to accommodate KMC President's schedule as necessary. It was noted that Chief G. Jacob is also available for this new date and will attend with Chief B. Williams and Chief.	None

Event Date	Event Type	Community Contacts	Team Members	Details	Concerns
3/13/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Regan Schlecker (KMC)	Team member emailed L. Wilcox and extended an invitation to arrange a Burnaby Terminal site tour for SMFN Environmental Officer in March 2013. L. Wilcox requested the tour be arranged for March 28, 2013.	None
3/14/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member emailed L. Wilcox and stated that meeting attendees could be confirmed prior to the meeting on March 26, 2013.	None
3/14/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member emailed L. Wilcox and provided a draft agenda for the subject meeting. Team member noted that the KMC presentation was focused on the TMEP. Team member requested L. Wilcox confirm titles and the attendees from SMFN and that KMC attendees would also be confirmed.	None
3/14/2013	Email - Incoming	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	L. Wilcox emailed team member and confirmed receipt of meeting agenda and noted that attendance of Chief G. Jacob was not confirmed, but noted that Chief I. Campbell and Chief B. Williams would attend.	None
3/14/2013	Email - Outgoing	Randall Lewis (Environmental Officer)	Regan Schlecker (KMC)	Team member emailed R. Lewis and requested a time for the Burnaby Site Tour on March 28, 2013.	None
3/14/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Regan Schlecker (KMC)	Team member emailed L. Wilcox and requested a time for the Burnaby Site Tour on March 28, 2013. L. Wilcox suggested 10:00 am as a meeting time for March 28, 2013.	None
3/22/2013	Letter - Outgoing	Chief Ian Campbell, Chief Gibby Jacobs, Chief B. Williams, Chief R. Williams	Gary Youngman (KMC)	Team member mailed Chief G. Jacob a letter notifying of permits being filed to support the 2013 field programs for the Environmental and Socio-Economic Assessment (ESA). Team member noted that these permits would be filed with the National Energy Board (NEB) following a regulatory review and public hearing process (projected 2015).	None
3/25/2013	Phone - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team Member sent a text message to L. Wilcox and notified that team members would be meeting at the Squamish Marina on March 26, 2013.	None
3/26/2013	In-Person	Chief Bill Williams, Chief Ian Campbell, Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC), Ian Anderson (KMC), Regan Schlecker (KMC), Gary Youngman (KMC), Peter Forrester (KMC)	Team members met with SMFN representatives and discussed: • Engagement with SMFN • NEB regulatory process and submissions • Emergency Response measures • Concerns over marine life and habitat impact • Capacity Funding SMFN stated that further discussions were warranted with the SMFN Council. Team members were requested to provide information to SMFN and work in conjunction with their representatives.	None
3/27/2013	Email - Incoming	Randall Lewis (Environmental Officer)	Regan Schlecker (KMC)	Team member emailed R. Lewis and provided background information on the request for the Approval Application for Maintenance Works in Unnamed Tributary to Eagle Creek, Burnaby, BC.	None
3/27/2013	Email - Incoming	Randall Lewis (Environmental Officer)	Regan Schlecker (KMC)	Team member emailed R. Lewis and provided a summary of the Burnaby Site Tour and discussed habitat enhancement project opportunities.	None
3/28/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member emailed L. Wilcox and followed up on March 26, 2013 meeting. Team member informed L. Wilcox that available information will be sent upon project study review. Team member attached a copy of March 22, 2013 letter regarding the approach to ESA.	None
4/16/2013	Email - Incoming	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Mike Droppo (KMC)	L. Wilcox emailed team member and provided a formal letter accepting the action of moving forward with the evaluation of documents requested.	None

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4/17/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation), Randall Lewis (Environmental Officer)	Mike Droppo (KMC)	Team member emailed L. Wilcox and followed-up on the assessment of the Eagle Creek Project and provided an update on habitat enhancement project opportunities. Team member emailed R. Lewis and requested if any additional information was needed for the assessment.	None
5/1/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member emailed L. Wilcox and attached the draft Letter of Understanding (LOU) for review by SMFN. Team member explained the key points of the engagement and regulatory process and outlined several next steps regarding KMC engagement with SMFN.	None
5/2/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member emailed L. Wilcox and notified SMFN that the draft LOU sent May 1, 2013 did not include reference to discussions relating to a possible Benefits agreement.	None
5/8/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member emailed L. Wilcox and attached a summary of the LOU timeline, as well as additional information on the engagement process.	None
5/9/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member emailed L. Wilcox and provided an excerpt from a forthcoming letter (to be couriered May 10, 2013) which outlined the engagement process next steps, regulatory process and the Burrard Inlet Marine Workshop. Team member suggested that SMFN participation in the workshop would be appreciated, but noted that SMFN was welcome to meet with KMC representatives privately to discuss the matter. A meeting of the nature could be covered by the LOU with Capacity Funding for participants provided by KMC.	None
5/9/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member emailed L. Wilcox a timeline for project goals.	None
5/16/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member emailed L. Wilcox to confirm details for the Burrard Inlet Marine Workshop scheduled May 22, 2013.	None
5/21/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member emailed L. Wilcox and attached a document detailing the subject matter of the May 22, 2013 workshop.	None
5/23/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member emailed L. Wilcox and suggested arranging a workshop specifically with stakeholder representatives and relayed possible workshop logistics.	None
5/24/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member emailed L. Wilcox and attached the finalized Project Description. Team Member explained the purpose of the Project Description and welcomed any questions.	None
5/27/2013	Letter - Outgoing	Chief Ian Campbell Chief Gibby Jacobs Chief Bill Williams Chief Richard Williams	Gary Youngman (KMC)	Team member mailed Chief G. Jacob and notified SMFN that the Project Description had been submitted to the NEB. It was explained that this preliminary document was used to signal the intent of TransMountain to submit a comprehensive Facilities Application. The submission of the Project Description follows an NEB decision, released on May 16, 2013, that approved the commercial aspects of the proposed expansion project.	None
5/29/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member circulated a letter communicating KMC's commitment to working with SMFN.	None

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6/3/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member emailed L. Wilcox and introduced TERA team members and their role in Traditional Land Use (TLU) study.	None
6/9/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Wanda Lewis (TERA)	Team member emailed L. Wilcox and requested meeting to discuss the TLU study to be conducted in SMFN Traditional Territory, and to further introduce TERA's role within the Project.	None
6/12/2013	Email - Incoming	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	L. Wilcox emailed team member and attached a letter containing the official position SMFN on the Project.	None
6/19/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member emailed L. Wilcox and attached the notice for Emergency Planning fieldwork and requested a representative from SMFN join the field crew to provide observations in relation to their Traditional Territory. Team member noted that field work was scheduled for July, 2013 so there was time to discuss the opportunity further.	None
6/27/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member emailed L. Wilcox a link to regarding TMEP submission to Tanker Safety expert panel. Team member inquired into whether L. Wilcox also made a submission, and if so, requested a copy.	None
7/4/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member emailed L. Wilcox and attached the presentation from the Spill Response Planning Symposium held in BC in March, 2013 by the Puget Sound Partnership. The presentation summarized the Partnership's work on modeling, shipping and managing spill response planning with Makah Tribes. Team member explained that KMC had undertaken preliminary discussions with BC coastal First Nations on developing with them directly and substantively in a regional marine response role. Team member explained that KMC would like to invite SMFN to participate in this initiative and help develop it further. Team member sent an update to the original message later in the day.	None
7/15/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member emailed L. Wilcox and requested confirmation from SMFN that there were no objections to the program discussed in the June 19, 2013 email from team member with regards to the Emergency Planning fieldwork planned for Seymour Creek IR #2 lands. The fieldwork was scheduled for July 20-25, 2013. Team member noted that the information gathered from this fieldwork would be important regardless of the Project's future. Team member detailed the fieldwork methods and purpose.	None
7/16/2013	Email - Incoming	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	L. Wilcox emailed Team member and requested that Chief G. Jacob be contacted directly to arrange a meeting between KMC and SMFN.	None
7/16/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member emailed L. Wilcox and requested a meeting between KMC and SMFN.	None
7/16/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member emailed L. Wilcox and followed up on voicemail requesting a meeting with Chief Jacob and team members. Team member inquired into availability and logistics of meeting.	None
7/17/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member emailed L. Wilcox and stated that arrangements would be made directly with Chief G. Jacob for the meeting.	None
7/17/2013	Letter - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Clare Peacock (TERA)	Team member courtered L. Wilcox the Notification of Commencement of the Archaeological Impact Assessment letter for SMFN review.	None

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7/19/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member emailed L. Wilcox and offered to provide stakeholder data gathered by KMC to add to stakeholder knowledge of project territory.	None
7/19/2013	Email - Outgoing	Chief Bill Williams	Max Nock (KMC)	Team member emailed Chief B. Williams and acknowledged receipt of stakeholder position on Project proposal. Team member proposed sharing information with Chief B. Williams regarding current data on area in question.	None
7/22/2013	Email - Incoming	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	L. Wilcox emailed Team member and provided contact information.	None
7/23/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member emailed L. Wilcox and provided TIMEP information. Team member informed L. Wilcox of availability to provide a presentation on the Project and suggested this would be the best way to give the most up-to-date information.	None
8/08/2013	Letter - Outgoing	Chief Ian Campbell Chief Gibby Jacobs Chief Bill Williams Chief Richard Williams	Regan Schlecker	Team member sent a letter to Chief I. Campbell, Chief G. Jacobs, Chief B. Williams and Chief R. Williams and notified SMFN that capacity funding has been made available from the National Energy Board (NEB), effective July 22, 2013, under the Participant Funding Program to assist landowners. Noted further were the List of Issues released by the NEB on July 29, 2013 which was also available on the NEB website. The letter also stated that the NEB did not intend to consider the environmental and socio-economic effects associated with upstream activities, the development of oil sands, or the downstream use of oil transported by pipeline. Requests for further information on the Participant Funding Program were directed to the NEB and its contact information was provided.	None
8/12/2013	Phone - Incoming	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member advised Lisa Wilcox of Salish Sea initiative meeting and requested Chief G. Jacob participation in Aug. 27, 2013 meeting.	None
8/13/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member emailed L. Wilcox and followed up on a phone call from August 12, 2013. Team member stated a formal invitation would be sent to Chief G. Jacob and any of the Squamish Chiefs to attend a meeting scheduled for August 27, 2013 in Victoria B.C. The meeting would be an initial meeting to introduce the concept and determine the level of interest in working together on a regional approach to addressing some of the concerns KMC has heard from First Nations in engagement on TIMEP.	None
8/20/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member emailed L. Wilcox and confirmed the August 27, 2013 meeting. Team member outlined objectives for the meeting. Team member invited Chief G. Jacob to attend and requested confirmation of attendance by August 22, 2013.	None
8/21/2013	Email - Outgoing	Chief Gibby Jacob	Max Nock (KMC)	Team member invited SMFN and Chiefs or senior staff to attend a meeting on August 27, 2013 to discuss issues raised and to explore the concept of working together on a regional basis.	None
9/16/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member emailed L. Wilcox and attached an invitation to attend an informal meeting of the Salish Sea Chiefs and Designates with the Project representatives to discuss the Salish Sea initiative on September 30, 2013, but alternate dates were also arranged. Team member requested SMFN Chief and Council attendance confirmation by September 26, 2013.	None
9/17/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team Member emailed L. Wilcox and attached an announcement for the Burnaby Terminal Information Session to be held September 25, 2013. Team member notified that the information presented at the Information Session would be forwarded as it became available.	None
9/26/2013	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant, Referrals and Consultation)	Max Nock (KMC)	Team member emailed L. Wilcox info from the Sept. 25, 2013 meeting in Burnaby and also attached information provided to KMC by Transport Canada regarding engaging with First Nations in relation to TERMPOL studies. Team member requested that L. Wilcox advise Chief and Council that KMC would continue to be available to discuss the information and any further information related to the Project.	None

Event Date	Event Type	Community Contacts	Team Members	Details	Concerns
1/21/2014	Email-Incoming	Lisa Wilcox (Senior Executive Assistant to Chief G. Jacob)	Max Nock (KMC)	Team Member emailed L. Wilcox and requested confirmation that Squamish First Nation (SMFN) had received KMC's offer to participate in the National Energy Board (NEB) process following the submission of the Facility Application for the Project.	None
2/4/2014	Phone - Attempt	Chief Gibby Jacob	Max Nock (KMC)	Team Member emailed Chief G. Jacob and expressed interest in meeting to discuss the Project and explore opportunities for further engagement with SMFN. Team Member noted that the Facility Application had been submitted to the NEB; however, KMC was still interested in discussing issues or concerns SMFN had with the Project, as well as discuss related Project initiatives in the Salish Sea and potential opportunities for SMFN.	Regulatory - NEB
2/7/2014	Email-Outgoing	Lisa Wilcox (Senior Executive Assistant to Chief G. Jacob)	Max Nock (KMC)	Team Member emailed L. Wilcox stating he had been unsuccessful in reaching Chief G. Jacob or L. Wilcox by phone, but would keep trying. Team Member requested L. Wilcox provide assistance in getting the Chief G. Jacob to review the email dated February 4, 2014, 'Meeting to discuss the Trans Mountain Expansion Project', and to schedule a meeting with Team Member or I. Anderson.	Regulatory - NEB
2/26/2014	Phone - Attempt	Chief Gibby Jacob	Max Nock (KMC)	Team Member also requested further communication with L. Wilcox regarding project engagement and confirmed the NEB application had been submitted. Team Member phoned Chief G. Jacob, who confirmed that the previous SMFN positions regarding TIMEP taken and expressed to KMC by Chiefs B. Williams and I. Campbell were the current position of the SMFN.	Regulatory - NEB
3/13/2014	Phone - Outgoing	Jennifer Smith (Team Leader Employment and Training)	Regan Schlecker (KMC)	Team Member stated that KMC was working closely with other federal agencies, organizations including Western Canada Marine Response Corporation (WCMRC), and engaging with other Coast Salish Sea First Nations as the Project moves through the NEB regulatory process. Team Member committed to keep L. Wilcox apprised of key Project related initiatives that may be of interest to SMFN to discuss any aspect of the Project, or of current operations.	Procurement
3/13/2014	Letter - Outgoing	Chief Gibby Jacob	Margaret Mears (KMC)	Team Member emailed J. Smith to follow-up on the email sent March 12, 2014 regarding KMC sponsorship to SMFN. Team Member advised that KMC respectfully declines the sponsorship due to the condition that it had to register as another entity, but is open to future opportunities to support such initiatives.	Permitting - Heritage Inspection
3/13/2014	Email-Outgoing	Chief Gibby Jacob, Lisa (Senior Executive Assistant to Chief G. Jacob) Wilcox	Theresa Lane (KMC)	Team Member sent a letter to Chief G. Jacob and Council notifying SMFN of request for Heritage Inspection Permit No. 2013-0165 to the BC Ministry of Forests, Lands and Natural Resource Operations to support the 2014 field programs for the Archaeological Impact Assessment.	Permitting - Heritage Inspection
3/18/2014	Email - Outgoing	Chief Ian Campbell Lisa Wilcox (Senior Executive Assistant to Chief G. Jacob)	Regan Schlecker (KMC)	Team Member emailed L. Wilcox to forward to Chief G. Jacob of SMFN with information regarding permitting for the Trans Mountain Expansion Project.	Fraser River Emergency Response Deployment
19/3/14	Email-Outgoing	Lisa Wilcox (Senior Executive Assistant to Chief G. Jacob)	Max Nock (KMC)	Team Member emailed Chief I. Campbell to notify SMFN of a Fraser River Emergency Response Deployment exercise being held at Cheam on April 10, 2014. Team Member explained that attendees would have the opportunity to observe or participate in the exercise, which would demonstrate land- and river-based equipment deployment. Team Member detailed the required PPE and provided a map for the location of the exercise, requesting that SMFN confirm attendance of representatives by March 31, 2014.	None
4/1/2014	Email-Outgoing	Chief Ian Campbell	Regan Schlecker (KMC)	KMC. No response from SMFN received. Team Member emailed Chief I. Campbell to request confirmation of SMFN representatives' attendance at the April 10, 2014 Fraser River Emergency Response Deployment exercise by no later than April 4, 2014.	None
4/7/2014	Email-Outgoing	Jennifer Smith (Team Leader Employment and Training)	Regan Schlecker (KMC)	Team Member emailed J. Smith an April 7, 2014 letter outlining summer job opportunities at the Burnaby Westridge Terminal for SMFN youth.	Employment & Training
4/7/2014	Letter - Outgoing	Jennifer Smith (Team Leader Employment and Training)	Regan Schlecker (KMC)	Team Member sent a letter to J. Smith to notify SMFN of summer youth employment opportunities with KMC at the Burnaby Westridge Terminal. Team Member explained the positions and requirements, noting that candidates should be submitted for consideration no later than April 18, 2014. Team Member provided contact information for KMC's Procurement Coordinator.	Procurement, Employment & Training

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5/16/2014	Email-Outgoing	Faye Halls (Department Head - Employment)	Theresa Lane (KMC)	Team Member emailed F. Halls and provided a copy of the May 16, 2014 letter regarding the Accountability Resource Management System (ARMS).	Socio, Econ – Employment/Training
5/16/2014	Email-Outgoing	Faye Halls (Department Head - Employment)	Martha Matthew (KMC)	Team Member sent a letter to F. Halls to notify Squamish First Nation (SMFN) of an opportunity to develop a Human Resource Inventory, called Accountability Resource Management System (ARMS) capable of storing and retrieving information for community members. Team Member noted the system would allow communities to provide referrals on behalf of community members who possess the qualifications and skill sets to access employment opportunities as the community was notified. Team Member provided an overview of the process for retrieving data and noted that Trans Mountain would only have access to aggregate data for reporting purposes; to compile information on numbers of community members referred for employment, members hired and numbers retained. This system would enable the Project to maintain accountability of the contractors to hiring requirements and report on the outcomes of the Training and Employment Policies established by Trans Mountain. Team Member noted the deadline for registration with this system was September 30, 2014.	Socio, Econ – Employment/Training
6/5/2014	Email-Outgoing	Lisa Wilcox (Senior Executive Assistant)	Max Nock (KMC)	Team Member emailed L. Wilcox and inquired if Squamish First Nation (SMFN) was interested in arranging a formal or informal meeting between the Kinder Morgan Canada (KMC) President and Chief Campbell during the Musqueam Marine Tanker and Safety Summit at the beginning of June 2014.	None
6/13/2014	Email-Outgoing	Tom Butler (Department Head, Business Revenue and Services)	Sondra Baker (TERA)	Team Member emailed T. Butler and provided a notification letter for Traditional Ecological Knowledge along the Trans Mountain Expansion Project. Team Member provided the schedule for field studies.	TEK
6/16/2014	Email-Outgoing	Chief Ian Campbell	Max Nock (KMC)	Team Member emailed Chief Campbell and indicated that the Kinder Morgan Canada (KMC) President wished to meet with the Chief, as a follow up to the Musqueam Symposium the week of June 9, 2014. Team Member noted the KMC President wished to update Chief Campbell directly on the progress of the Project and to also share new initiatives with Chief Campbell. Team Member requested available dates for the meeting.	None
6/18/2014	Email-Outgoing	Lisa Wilcox (Senior Executive Assistant)	Max Nock (KMC)	L. Wilcox emailed Team Member in response to Team Member's email of June 16, 2014 to Chief Campbell requesting on behalf of Kinder Morgan Canada's (KMC) President to schedule a meeting to discuss the progress of the Project. L. Wilcox confirmed Squamish First Nation (SMFN) Rights & Titles Division group would be available to meet. Team Member to follow-up with available dates.	None
6/19/2014	Email-Outgoing	Lisa Wilcox (Senior Executive Assistant)	Max Nock (KMC)	L. Wilcox emailed Team Member and provided availability for July 2, 2014; July 4, 2014; June 25, 2014; or June 27, 2014. Team Member requested availability for July 18, 2014. L. Wilcox confirmed availability for this date.	None
6/23/2014	Email-Incoming	Lisa Wilcox (Senior Executive Assistant)	Max Nock (KMC)	Team Member received an automatic reply to a meeting invitation regarding Squamish First Nation (SMFN) Chief and Kinder Morgan Canada (KMC) President, stating that L. Wilcox would be out of the office from June 20, 2014 till June 23, 2014.	None
6/26/2014	Email-Outgoing	Lisa Wilcox (Senior Executive Assistant)	Max Nock (KMC)	Team Member and L. Wilcox exchanged emails to arrange a meeting on July 18, 2014 11:30 am to discuss the Project.	None
6/30/2014	Letter - Outgoing	Chief Gibby Jacob	Gary Youngman (KMC)	Team Member sent a letter to Chief Jacob and invited Squamish First Nation (SMFN) to attend a workshop to review the current proposed plans for the Westridge Marine Terminal expansion. Team Member noted the workshop was scheduled July 28, 2014 or August 1, 2014 in Vancouver, BC.	None
7/3/2014	Email-Outgoing	Lisa Wilcox (Senior Executive Assistant)	Theresa Lane (KMC)	Team Member emailed L. Wilcox and L. Wilcox forward an invitation for Chief Jacob and Squamish First Nation (SMFN) attend an upcoming workshop to review the current proposed plans for the Westridge Marine Terminal expansion. Team Member noted the workshop was scheduled July 28, 2014 or August 1, 2014 in Vancouver, BC.	None
7/14/2014	Email-Outgoing	Lisa Wilcox (Senior Executive Assistant), Chief Gibby Jacob	Theresa Lane (KMC), Max Nock (KMC)	Team Member emailed L. Wilcox and requested that the notification be forwarded to Chief Jacob. The notification was regarding the Westridge Marine Terminal Geotechnical Investigation that took place during an 18 - 21 day period in July 2014. Team Member outlined the proposed work which consisted of drilling 14 four to six inch diameter bore holes from a barge into the sea floor to gather subsurface soils information. Team Member also provided contact details if further questions arose or additional information was required.	None
7/17/2014	Email-Outgoing	Lisa Wilcox (Senior Executive Assistant)	Max Nock (KMC)	Team Member emailed L. Wilcox and indicated that the invitation which had been accepted was an old one and the meeting time had changed. Team Member offered to forward another invitation and requested that L. Wilcox confirm which Chief or Chiefs would be attending.	None
7/29/2014	Email-Outgoing	Tom Butler (Department Head, Business Revenue and Services)	Jacqueline Bousfield (TERA)	Team Member emailed T. Butler and notified Squamish First Nation (SMFN) of upcoming Vegetation study scheduled on August 17, 2014 - August 19, 2014. Team Member requested T. Butler to respond by August 1, 2014 if SMFN would like to participate.	Vegetation
8/5/2014	Email-Outgoing	Lisa Wilcox (Senior Executive Assistant)	Jacqueline Bousfield (TERA)	Team Member emailed L. Wilcox and provided the Notification of Archaeological Assessment Fieldwork Associated with the Geotechnical Borehole Drilling Program for the Trans Mountain Expansion Project (TMEP). Team Member indicated the field work would commence August, 2014 and would be conducted under the Heritage Inspection Permit No. 2013-0185 which had been issued July 3, 2013.	Permitting – Heritage Inspection
8/6/2014	Email-Outgoing	Lisa Wilcox (Senior Executive Assistant)	Jacqueline Bousfield (TERA)	Team Member emailed L. Wilcox regarding the Burnaby Mountain Geotechnical Borehole Drilling Program on August 12, 2014. Team Member inquired if Squamish First Nation (SMFN) would like to send a member to take part.	Permitting – Heritage Inspection
8/12/2014	Email-Outgoing	Tom Butler (Department Head, Business Revenue and Services)	Jacqueline Bousfield (TERA)	Team Member emailed T. Butler and indicated wanting to follow up regarding the Vegetation survey that will be conducted in Burnaby on August 17, 2014 - August 19, 2014. Team Member requested T. Butler confirm if Squamish First Nation (SMFN) would be sending a member to join.	Vegetation
8/27/2014	Letter - Outgoing	Chief Gibby Jacob, Lisa Wilcox (Senior Executive Assistant)	Carey Johannesson (KMC)	Team Member sent a letter to SMFN regarding upcoming field studies in Burnaby for the Trans Mountain Expansion Project (TMEP). Team Member noted the studies would include Environmental Field Studies and Geotechnical Assessment. Team Member provided an explanation of each of the studies that were to be conducted.	None
8/27/2014	Email-Outgoing	Lisa Wilcox (Senior Executive Assistant)	Theresa Lane (KMC), Max Nock (KMC)	Team Member emailed L. Wilcox and provided a copy of the August 27, 2014 letter regarding upcoming field studies. Team Member requested the letter be forwarded to the Chief.	None

Event Date	Event Type	Community Contacts	Team Members	Details	Concerns
8/29/2014	Letter - Outgoing	Chief Gibby Jacob	Scott Stoness (KMC)	Team Member sent a letter to Chief Jacob to provide Squamish Nation with a Supplemental Application to Participate Notification. The letter states that the Supplemental Application to Participate Notification has been enclosed and was issued by the National Energy Board (NEB). Team Member noted that correspondence in response should be directed to the NEB as specified. The attachment includes a Project description and information regarding the supplemental opportunity to participate in the NEB hearing. The attachment notes that supplemental application is for the new preferred corridor through Burnaby Mountain. Included is the navigation to the application on the NEB website.	Regulatory – NEB Process
9/24/2014	Letter - Outgoing	Chief Gibby Jacob	Margaret Mears (KMC)	Team Member sent a letter to Chief Jacob and requested Squamish First Nation (SMFN) provide input on the development of a fish and fish habitat offsetting program. Team Member indicated that Trans Mountain was interested in ideas about which fisheries related projects could be undertaken that may improve fisheries habitat within regions the proposed Trans Mountain Expansion Project (TMEP) would be constructed. Team Member stated that after initial ideas had been collected, Kinder Morgan Canada (KMC) would evaluate the draft plan and complete a prioritization process which would be followed by ground-truthing in the field. Team Member requested the preliminary ideas be provided by October 31, 2014 for consideration in the draft plan.	Terrestrial – Freshwater Fish
9/24/2014	Email-Outgoing	Lisa Wilcox (Senior Executive Assistant)	Jacqueline Bousfield (TERA)	Team Member emailed L. Wilcox and provided a copy of the September 24, 2014 letter regarding the development of an Aquatics Offset Program.	Terrestrial – Freshwater Fish
11/10/2014	Letter-Incoming	Chief Ian Campbell	Ian Anderson (KMC)	Chief Campbell sent a letter to Kinder Morgan Canada (KMC) President regarding the proposed Trans Mountain Expansion Project (TMEP) and to address points that were raised in the October 30, 2014 letter to Squamish First Nation (SMFN) from KMC. The letter stated the opinions that KMC was minimizing the concerns of on oil spill both on water and on land, that SMFN was entered into the National Energy Board (NEB) Process but does not agree that the process is the proper consultation process, as well that through the Information Request (IR) process KMC did not provide proper information. The letter noted that SMFN was not intending to close off communication with KMC but only seeking discussions with the Crown. The letter noted that SMFN would be in contact with KMC once SMFN issues with the Crown had been resolved.	Engagement Process – Aboriginal Marine – Spills – Environmental Effects Terrestrial – Spills – Environmental Effects
11/14/2014	Email-Incoming	Aaron Bruce (Legal Counsel)	Max Nock (KMC)	A. Bruce emailed Team Member and provided a letter from Squamish First Nation (SMFN) dated November 10, 2014 regarding the proposed Trans Mountain Expansion Project (TMEP).	None
11/18/2014	Letter - Outgoing	Chief Ian Campbell, Lisa Wilcox (Senior Executive Assistant)	Gary Youngman (KMC), Max Nock (KMC), Theresa Lane (KMC)	Team Member sent a letter to Chief Campbell regarding the Trans Mountain (TM) Pipeline ULC response to evidence presented by the Squamish First Nation (SMFN) during the Aboriginal oral traditional evidence hearings for the Trans Mountain Expansion Project (TMEP) on October 24, 2014. The letter provided responses to concerns noted by the SMFN for the topics of Protection of Cemetery and Graveyard sites, Potential Effects to Fish and Fish Habitats, Increase in Tanker Traffic, Disruption of Traditional Subsistence Activities, Cumulative Effects, Marine Oil Spill Remediation Plan, Oil Spill as a Result of Seismic Event in the Marine Environment, and Residual Effects.	Marine – Fish Marine – Tanker Traffic Environmental – Cumulative Effects
11/18/2014	Email-Outgoing	Aaron Bruce (Legal Counsel)	Max Nock (KMC)	Team Member emailed A. Bruce and acknowledged receipt of letter regarding the proposed Trans Mountain Expansion Project (TMEP) dated November 10, 2014.	Engagement Process – Aboriginal Marine – Spills – Environmental Effects Terrestrial – Spills – Environmental Effects
12/19/2014	Email - Outgoing	Lisa Wilcox (Senior Executive Assistant)	Jacqueline Bousfield (TERA)	Team Member emailed L. Wilcox and provided a copy of the proposed 2015 Geotechnical Borehole Program dated December 19, 2014. Team Member noted the updated notification included information on Brunette Ave and North Road as well that added to the schedule was Brunette Ave (Hole 02). Team Member noted that the proposed start date of Brunette Ave was January 12, 2015 and maps would be provided early in the new year.	Permitting – Heritage Investigation
12/19/2014	Letter - Outgoing	Lisa Wilcox (Senior Executive Assistant)	Wanda Lewis	Team Member sent an updated letter to Squamish First Nation (SMFN) regarding Notification of Archaeological Assessment Fieldwork Associated with Geotechnical Borehole Drilling Program for the Trans Mountain Pipeline Expansion Project (Application file No. 11200-3012A0290; Permit 2013-0165).	Permitting – Heritage Investigation

Event Date	Event Type	Community Group	Community Contacts	Team Members	Details	Concerns
1/6/2015	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Jacqueline Bousfield (TERA)	Team Member emailed L. Wilcox and provided an updated copy of the 2015 Geotechnical Borehole Program. Team Member noted that in regards to North Road (Hole 01) it was proposed that an assessment would take place on January 26, 2015 and drilling would start on January 27, 2015. Team Member noted these were tentative dates that could change at any time and referenced the updated program for information regarding drill dates for the remaining drill sites at both Brunette Ave and North Road.	Permitting - Heritage Inspection
1/8/2015	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Jacqueline Bousfield (TERA)	Team Member emailed L. Wilcox and noted that drilling at Brunette Ave (Hole 03) was now scheduled to commence on January 22, 2015. Team Member provided an updated schedule listing drill dates for Brunette Ave and North Road. Also provided were maps of Brunette Ave and North Road for reference.	Permitting - Heritage Inspection
1/15/2015	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Jacqueline Bousfield (TERA)	Team Member emailed L. Wilcox and noted that BGC Engineering was not able to mobilize rigs until after January 26, 2015. As a result, the entire drilling schedule would be delayed by approximately one week. Team Member expressed hope to have a schedule provided to L. Wilcox the following day.	Permitting - Heritage Inspection
1/16/2015	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Jacqueline Bousfield (TERA)	Team Member emailed L. Wilcox and provided an updated drilling schedule from BGC Engineering. Team Member listed the dates for all locations and noted that an assessment would take place at North Road on or before the scheduled drill date.	Permitting - Heritage Inspection
1/21/2015	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Jacqueline Bousfield (TERA)	Team Member emailed L. Wilcox and provided an update to the drilling schedule from BGC Engineering which was originally provided to L. Wilcox on January 16, 2015. Team Member listed the new dates for all drill locations which included scheduled archaeological pre-drill assessment dates.	Permitting - Heritage Inspection
1/22/2015	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Jacqueline Bousfield (TERA)	Team Member emailed L. Wilcox and noted that the desk top assessments of North Road (Hole 01 & 02) had been revised as a result of the borehole relocation. Team Member provided the updated recommendations and noted that BGC Engineering was not planning to drill on Sundays throughout the schedule. Team Member provided an updated list of drill dates for the Brunette Ave and North Road locations.	Permitting - Heritage Inspection
1/28/2015	Phone - Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Jennifer Hooper (KMC)	Team Member telephoned Squamish First Nation (SMFN) and spoke with L. Wilcox. Team Member indicated the purpose of the call was to request a meeting with SMFN economic development team to provide an overview of the procurement opportunities. L. Wilcox advised that a letter had been sent which outlined SMFN's position in regard to the project. L. Wilcox requested Team Member send an email requesting a meeting.	Socio-Econ. Marine - Procurement/Business Opportunities
1/28/2015	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Jennifer Hooper (KMC)	Team Member emailed L. Wilcox as a follow up to a telephone conversation on January 28, 2015. Team Member requested a meeting with Squamish First Nation's (SMFN) Economic Development management team. Team Member noted the purpose of the meeting was to provide information regarding the Procurement Opportunities available through the project and to learn about SMFN's business capacity. Team Member indicated that February 2, 2015- February 27, 2015 and March 2, 2015 - March 9, 2015 were available dates.	Socio-Econ. Marine - Procurement/Business Opportunities
2/11/2015	Letter - Outgoing	Squamish First Nation	Chief Gibby Jacob	Gary Youngman (KMC)	Team Member sent a letter to Chief Jacob regarding Trans Mountain Expansion Project (TMEP) employment opportunities. The letter stated that if Squamish First Nation (SMFN) was interested in providing employment capacity information for members of SMFN it was asked that SMFN complete the Employment Interests and Abilities Form which was included with the letter. The letter noted that the TMEP desired to meet with SMFN to discuss this opportunity further and assist in the collection of employment information and that the information collection deadline was April 30, 2015. The letter expressed that all information collected would be used by TMEP to gain a better understanding of the abilities and interest of SMFN, shared with contractors to assist in recruitment efforts, and inform training programs that were under development.	Socio-Econ. Marine - Employment/Training - First Nations.
2/12/2015	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Theresa Lane (KMC)	Team Member emailed L. Wilcox and provided a letter regarding employment opportunities with the Trans Mountain Expansion Project (TMEP) as well as a second document regarding employment and abilities on behalf of another Kinder Morgan Canada (KMC) Team Member dated February 11, 2015. Team Member noted hard copies of the letter and attachment would be sent via mail.	Socio-Econ. Marine - Employment/Training - First Nations.
2/23/2015	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Jacqueline Bousfield (TERA)	Team Member emailed L. Wilcox and noted that Brunette Ave (BH-01) and North Road (BH-02) had been removed from the drilling schedule. Team Member committed to following up with rescheduled dates once they were available.	Permitting - Heritage Inspection
2/24/2015	Phone - Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Jennifer Hooper (KMC)	Team Member called L. Wilcox as a follow up to an email sent on January 28, 2015 requesting a meeting. L. Wilcox advised that an attempt was made to coordinate with Squamish First Nation (SMFN) representatives. Team Member proposed a meeting date of March 2, 2015. L. Wilcox suggested that Team Member send an email providing available dates and SMFN would coordinate a convenient date.	Socio-Econ. Marine - Procurement/Business Opportunities.
3/3/2015	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Michael Izen (KMC)	Team Member emailed L. Wilcox and followed up on the February 11, 2015 letter regarding the compilation of labour force information. Team Member provided a list of preliminary questions. Team Member requested available dates for a meeting to discuss.	Socio-Econ. Marine - Employment/Training - First Nations

3/5/2015	Phone - Attempt	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Michael Izen (KMC)	Team Member left a voicemail for L. Wilcox and requested a return call to discuss employment data collection.	Socio-Econ. Marine-Employment/Training - First Nations
3/6/2015	Email-Incoming	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Michael Izen (KMC)	L. Wilcox emailed Team Member and requested a copy of the February 11, 2015 letter from Trans Mountain Expansion Project (TMEP) regarding the compilation of labour force information.	Socio-Econ. Marine-Employment/Training - First Nations
3/6/2015	Phone - Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Michael Izen (KMC)	Team Member called L. Wilcox and confirmed the email request for a meeting had been received. L. Wilcox indicated that the request would be forwarded to the team for further action.	Socio-Econ. Marine-Employment/Training - First Nations
3/20/2015	Letter - Outgoing	Squamish First Nation	Chief Gibby Jacob	Jennifer Hooper (KMC)	Team Member sent a letter to Chief Jacob regarding the procurement database for the Trans Mountain Expansion Project (TMEP). The letter indicated all interested Aboriginal businesses were encouraged to register online for possible procurement opportunities. The letter requested the information be provided to community and member owned businesses. The letter noted the registration deadline would be April 15, 2015. The letter included a list of contracts and materials that would be procured for the Project and a copy of the Kinder Morgan Canada (KMC) Aboriginal Procurement Policy.	Socio-Econ. Marine - Procurement/Business Opportunities
4/2/2015	Email-Outgoing	Squamish First Nation	Tom Butler (Department Head - Business Revenue and Services), Lisa Wilcox (Senior Executive Assistant)	Sara Stepa (TERA), Jacqueline Bousfield (TERA), Jamie Andrews (KMC), Ian Franck (KMC)	Team Member emailed T. Butler and L. Wilcox to provide Notification of Archaeological Assessment for Geotechnical Works for the Trans Mountain Expansion Project (TMEP). Team Member noted an archaeological overview assessment (AOA), site map, and overview maps for both the Burnaby and Westridge Terminals are also attached.	Permitting - Heritage Inspection
4/6/2015	Email-Outgoing	Squamish First Nation	Squamish First Nation Administration Department	Sara Stepa (TERA)	Team Member emailed the Squamish First Nation (SMFN) administration and noted that there had been emails sent to both T. Butler and L. Wilcox on April 2, 2015 that had been returned to Team Member as undeliverable. Team Member provided a copy of the original email along with all documents that were provided.	Permitting - Heritage Inspection
4/9/2015	Email-Outgoing	Squamish First Nation	Faye Halls (Employment and Training Department Head)	Martha Matthew (KMC)	Team Member emailed F. Halls and proposed a meeting to discuss employment and training. Team Member noted a colleague had collected Skills Inventory and the next step would be to discuss employment opportunities on the Trans Mountain Expansion Project (TMEP).	Socio-Econ. Marine - Employment/Training - First Nations,
4/17/2015	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Jacqueline Bousfield (TERA)	Team Member emailed L. Wilcox and provided an updated copy of the Geotechnical notification letter dated April 17, 2015 which outlined more upcoming sites that BGC Engineering planned to drill at. Also provided were maps of each location, and the archaeological assessment for each site. Team Member noted that a new Aboriginal Engagement Supervisor at CH2M would be leading the Geotechnical project moving forward.	Permitting - Heritage Inspection
4/17/2015	Letter - Outgoing	Squamish First Nation	Chief Gibby Jacob	Brian Bruzese (TERA)	Team Member sent a letter to Squamish First Nation (SMFN) Chief and Council regarding Notification of Archaeological Assessment for Geotechnical Works for the Trans Mountain Expansion Project. The purpose of the letter was to provide notification that the archaeological investigation fieldwork for the 2015 Trans Mountain Geotechnical Works Program would commence the week of May 4, 2015 within the SMFN consultative area. The letter noted that all work would be conducted under Heritage Inspection Permit No. 2013-0165. Provided with the letter as attachments were the proposed archaeological fieldwork form and maps which were associated with the 2015 Geotechnical Works Program.	Permitting - Heritage Inspection
4/30/2015	Phone - Attempt	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Jennifer Hooper (KMC)	Team Member phoned L. Wilcox and was advised by reception that L. Wilcox would be out of office until May 4, 2015. Team Member was advised to send L. Wilcox an email.	Socio-Econ. Marine - Procurement/Business Opportunities
5/1/2015	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Jennifer Hooper (KMC)	Team Member emailed L. Wilcox and proposed a meeting to provide an overview of procurement opportunities related to the Trans Mountain Expansion Project (TMEP). Team Member provided potential dates of: May 8, 2015, May 15, 2015, May 18, 2015, May 20, 2015 May 21, 2015, May 27, 2015 and May 28, 2015.	Socio-Econ. Marine - Procurement/Business Opportunities
5/4/2015	Email-Outgoing	Squamish First Nation	Chief Gibby Jacob, Lisa Wilcox (Senior Executive Assistant)	Annie Korver (KMC)	Team Member emailed Chief Gibby and L. Wilcox and attached a letter regarding National Energy Board (NEB) Draft Condition 7a and Draft Condition 8. Team Member advised the reports enclosed with the letter would provide an in-depth overview of the plans in the place to maximize business and employment opportunities.	Socio-Econ. Marine - Employment/Training - First Nations, Socio-Econ. Marine - Procurement/Business Opportunities

5/7/2015	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Jacqueline Bousfield (TERA)	Team Member e-mailed L. Wilcox and advised L. Wilcox team drilling at the Oppenheimer Distribution Center (OPP-01) would be taking place the week of May 4, 2015.	Permitting - Heritage Inspection
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Event Date	Event Type	Community Group	Community Contacts	Team Members	Details	Concerns
Jun 19, 2015	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Jacqueline Bousfield (CH2M)	Team Member emailed L. Wilcox and provided Notification of Commencement of Field Work for the Archaeological Impact Assessment (AIA) scheduled to take place between July 4, 2015 and July 31, 2015.	Permitting - Heritage Inspection
Aug 10, 2015	Letter - Outgoing	Squamish First Nation	Chief Gibby Jacob	Gary Youngman (KMC)	Team Member sent a letter to Chief Jacob to extend an invitation to the Trans Mountain Expansion Project (TMEP) Fall 2015 Workshop Series. The letter noted the workshops were to provide an opportunity to discuss Environmental Protection Plans (EPP), Aboriginal Monitors, Socio-Economic Effects Monitoring, Emergency Management and the National Energy Board (NEB) draft conditions. The letter provided a copy of the National Energy Board's (NEB) Draft Conditions and a list of available workshop dates scheduled for September 2016. The letter requested a response to the invitation by August 28, 2015.	Corporate Policy - Environment/Sustainability, Regulatory - NEB process, Safety - Emergency Response
Aug 25, 2015	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Jacqueline Bousfield (CH2M)	Team Member emailed L. Wilcox and provided the notification of commencement of field work for the Archaeology Impact Assessment (AIA). Team Member noted the fieldwork was scheduled to commence on September 6, 2015 under Heritage Inspection Permit No. 2013-0165.	Permitting - Heritage Inspection
Aug 27, 2015	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant), Chief Gibby Jacob	Regan Schlecker (KMC)	Team Member emailed Chief Jacob and provided an invitation to participate in a full scale emergency management and response exercise at the Westridge Marine Terminal. The invitation noted the exercise would be held on October 29, 2015. The invitation provided an overview of the exercise and provided a description of the hypothetical spill scenario. The invitation requested a response by September 21, 2015 to confirm interest in participating in the Westridge Marine Terminal Full Scale Exercise including areas of preference and contact information of participants.	Safety - Emergency Response, Safety - Emergency Spill Response
Sep 03, 2015	Email-Incoming	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Max Nock (KMC)	L. Wilcox emailed Team Member and noted L. Wilcox would be away from the office from September 2, 2015 to September 8, 2015 with limited access to email.	Corporate Policy - Environment/Sustainability, Regulatory - NEB process, Safety - Emergency Response
Sep 03, 2015	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Max Nock (KMC)	Team Member emailed L. Wilcox and confirmed that understanding that L. Wilcox would be away from the office until September 8, 2015. Team Member inquired if Squamish First Nation (SMFN) would be sending a representative to the Environmental Protection Plan workshop and provided the workshop invitation.	Corporate Policy - Environment/Sustainability, Regulatory - NEB process, Safety - Emergency Response
Sep 23, 2015	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Regan Schlecker (KMC)	Team Member emailed L. Wilcox and provided the invitation to participate in the Full Scale Emergency Management & Response Exercise on October 29, 2015. Team Member requested an RSVP by October 5, 2015.	Safety - Emergency Response
Oct 19, 2015	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Max Nock (KMC), Georgia Dixon (KMC)	Team Member emailed L. Wilcox and noted another Team Member would be taking over future Trans Mountain Expansion Project (TMEP) related engagement effective October 31, 2015. Team Member provided background on the other Team Member and contact information. Team Member noted another Team Member would arrange a mutually beneficial time for introductions.	Engagement Process - Aboriginal
Dec 10, 2015	Letter - Outgoing	Squamish First Nation	Faye Halls (Department Head)	Annie Korver (KMC)	Team Member sent a letter to F. Halls regarding the Project's commitment to maximizing employment opportunities. The letter advised that the Employment and Training Team was compiling a list of planned career fairs throughout 2016. The purpose of attending career events was to provide information regarding potential employment opportunities. The letter provided a link to the online employment registry and noted that interested individuals were encouraged to register.	Socio-Econ. Marine - Employment/Training - First Nations
Dec 11, 2015	Email-Outgoing	Squamish First Nation	Faye Halls (Department Head)	Annie Korver (KMC)	Team Member emailed F. Halls and provided a copy of the December 10, 2015 letter regarding employment opportunities and the compilation of local career fairs in 2016.	Socio-Econ. Marine - Employment/Training - First Nations

Event Date	Event Type	Community Group	Community Contacts	Team Members	Details	Concerns
Feb 22, 2016	Email- Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant), Chief Gibby Jacob	Regan Schlecker (KMC)	Team Member emailed Chief Jacob and L. Wilcox and provided an invitation letter to the Emergency Management Workshops on April 19, 2016 and April 27, 2016. The letter provided the agenda topics for the workshop and requested a reply to another Team Member to confirm interest in attending either workshop by March 25, 2016. Team Member noted a detailed agenda would be provided two weeks prior to the workshop and provided five fact sheet enclosures regarding emergency management.	Emergency Management - Emergency Management Program, Emergency Management - Emergency Response Plan, Emergency Management - Geographic Response Plans
Mar 17, 2016	Letter - Incoming	Squamish First Nation	Chief Bill Williams	Bronwyn Pountney (KMC)	Chief Williams sent a letter to Team Member in response to an email sent on March 14, 2016 from another Team Member regarding Squamish First Nation's (SMFN) comments in regards to the proposed Archaeological Overview Assessment (AOA). The letter noted a portion of the Trans Mountain Expansion Project (TMEP) between Langley and Burnaby was within SMFN territory. The letter noted SMFN did not support TMEP and was opposed to any archaeological work in the proposed study area.	Permitting - Heritage Inspection
Mar 21, 2016	Email- Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Suzanne Rashed (KMC)	Team Member emailed L. Wilcox and advised that the deadline to RSVP for an Emergency Management Workshop was March 25, 2016. Team Member noted that the April 21, 2016 workshop in Langley was no longer taking place. Team Member advised that L. Wilcox could attend a workshop in Chilliwack on April 19, 2016, Abbotsford on April 27, 2016 or Coquitlam on April 28, 2016.	Emergency Management - Emergency Management Program
Apr 08, 2016	Email- Outgoing	Squamish First Nation	Chief Ian Campbell	Regan Schlecker (KMC)	Team Member emailed Chief Campbell and advised that Kinder Morgan Canada (KMC) had hired the Aboriginal Human Resource Council to develop a cross-cultural training program for the Trans Mountain Expansion Project (TMEP). Team Member noted details about the program and reasons why the Aboriginal Human Resource Council was chosen to create the program. Team Member requested that a representative from Squamish First Nation (SMFN) participate in a conference call interview to assist the Council in the program's creation. Team Member noted to contact P. Sawyer to schedule the call and provided contact details.	Socio-Econ. Marine - Employment/Training - First Nations,
Apr 15, 2016	Email- Incoming	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Bronwyn Pountney (KMC)	L. Wilcox emailed Team Member and provided a letter dated March 17, 2016 regarding the Archaeological Overview Assessment (AOA) in Squamish First Nation (SMFN) territory.	Permitting - Heritage Inspection
May 02, 2016	Email- Outgoing	Squamish First Nation	Chief Ian Campbell	Regan Schlecker (KMC)	Team Member emailed Chief Campbell as a follow up to an email sent on April 8, 2016 in regards to the participation in development of the Trans Mountain Cross-Cultural Training Program. Team Member requested that Chief Campbell contact P. Sawyer if there was interest in a teleconference interview and provided P. Sawyer's contact information.	Socio-Econ. Marine - Employment/Training - First Nations
May 04, 2016	Email- Outgoing	Squamish First Nation	Chief Ian Campbell	Regan Schlecker (KMC)	Team Member emailed Chief Campbell and extended an invitation to Trans Mountain's Emergency Management Workshop for the Westridge Terminal on June 15, 2016. Team Member noted Western Canada Marine Response Corporation (WCMRC) was invited to attend the workshop and provided an agenda for the Workshop. Team Member requested an RSVP by May 20, 2016 and provided a document, which outlined the engagement objectives for the enhancement of the Emergency Management Program.	Emergency Management - Emergency Management Program, Emergency Management - Westridge Terminal

May 11, 2016	Letter - Outgoing	Squamish First Nation	Chief Ian Campbell	Peter Forrester (KMC)	Team Member sent a letter to Chief Campbell and noted Trans Mountain had received the draft British Columbia (BC) Environmental Assessment Office (EAO) Section 11 order on May 10, 2016 which outlined the requirements for the BC EAO review process. The letter noted a draft Aboriginal Engagement Report (AER) would be provided during the week of May 16, 2016 and requested that Chief Campbell review the draft AER. The letter noted the feedback would be incorporated into the final AER, which was scheduled for submission with the BC EAO in July 2016.	BC Environmental Assessment Office
May 12, 2016	Email- Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Susan Stobbart (KMC)	Team Member emailed L. Wilcox and provided a copy of the May 11, 2016 letter regarding the British Columbia (BC) Environmental Assessment Office (EAO) Section 11 Order and the draft BC EAO Section 11 order.	BC Environmental Assessment Office
May 18, 2016	Letter - Outgoing	Squamish First Nation	Chief Ian Campbell	Peter Forrester (KMC)	Team Member sent a letter to Chief Campbell and followed up on correspondence dated May 11, 2016 regarding the draft Aboriginal Engagement Report (AER). The letter noted the draft AER had been compiled by utilizing public information through the National Energy Board (NEB) proceedings and provided the required elements outlined by the British Columbia (BC) Environmental Assessment Office (EAO). The letter provided a copy of the draft AER and requested that Chief Billy provide feedback by June 17, 2016.	BC Environmental Assessment Office
May 18, 2016	Email- Outgoing	Squamish First Nation	Chief Ian Campbell	Suzanne Rashed (KMC)	Team Member emailed Chief Campbell and provided a reminder that the deadline to register for the June 15, 2016 workshop was May 20, 2016. Team Member provided a copy of the invitation.	Emergency Management - Emergency Management Program
May 19, 2016	Email- Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Susan Stobbart (KMC)	Team Member emailed L. Wilcox and provided a copy of the May 18, 2016 letter regarding the draft Aboriginal Engagement Report (AER) to be filed with the British Columbia (BC) Environmental Assessment Office (EAO).	BC Environmental Assessment Office
May 27, 2016	Letter - Outgoing	Squamish First Nation	Chief Ian Campbell, Chief Bill Williams	Ian Anderson (KMC)	Team Member sent a letter to Chief Campbell and Chief Williams regarding the report release from the National Energy Board (NEB) on the Trans Mountain Expansion Project (TMEP). Team Member invited Chief Campbell and Chief Williams to a meeting with TMEP to discuss the any questions or concerns. Team Member stated that TMEP would like to address the concerns in regards to the Salish Sea, cumulative affects and marine issues in general. Team Member explained that TMEP would be committed to maximizing the Employment and Training, Business and Procurement opportunities for the Aboriginal Communities. Team Member expressed that with the National Energy Board (NEB) hearing conclusion does not change the stance of the Squamish First Nation (SMFN) in regards to the protection of the land, water and animal life in the traditional territory. Team Member invited Chief Campbell and Chief Williams to meet to discuss the letter and any concerns.	Socio-Econ. Marine - Economic Benefit/Impact, Socio-Econ. Marine - Employment/Training - First Nations, Socio-Econ. Marine - Procurement/Business Opportunities, Marine - Traditional Marine Use, NEB Conditions - Aboriginal
May 27, 2016	Email- Outgoing	Squamish First Nation	Chief Ian Campbell, Chief Bill Williams, Lisa Wilcox (Senior Executive Assistant)	Georgia Dixon (KMC), Inge Goerzen (KMC)	Team Member emailed Chief Campbell and Chief William and provided a copy of the May 27, 2016 letter from the Kinder Morgan Canada (KMC) President. Team Member noted the original letter would be sent via mail.	Socio-Econ. Marine - Economic Benefit/Impact, Socio-Econ. Marine - Employment/Training - First Nations, Socio-Econ. Marine - Procurement/Business Opportunities, Marine - Traditional

Jun 17, 2016	Email- Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Susan Stobbart (KMC)	Team Member emailed L. Wilcox and noted the positive recommendation from the National Energy Board (NEB) on the proposed Trans Mountain Expansion Project (TMEP). Team Member noted the Federal Government's decision would be provided in December 2016. Team Member provided a website link to a series of online presentations to provide updated information on the construction and expansion activities in regards to the Burnaby and Westridge Marine Terminal. Team Member requested completion of the feedback form associated with the online presentations by July 7, 2016 and provided an overview of the online presentations.	Marine Use, NEB Conditions - Aboriginal Regulatory - NEB process, Terminals - Westridge Marine, Terminals - Burnaby
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Event Date	Event Type	Community Group	Community Contacts	Team Members	Details	Concerns
Jul 22, 2016	Email - Outgoing	Squamish First Nation	Chief Gibby Jacob	Dan Dorsey (KMC)	Team Member emailed Chief Jacob and requested a meeting on July 26, 2016 or July 29, 2016 to discuss a possible partnership with Scarlett Security.	Socio-Econ. Terrestrial - Employment/Training - First Nations. Socio-Econ. Terrestrial - Procurement/Business Opportunities BC Environmental Assessment Office
Jul 29, 2016	Letter - Outgoing	Squamish First Nation	Chief Ian Campbell	Peter Forrester (KMC)	Team Member sent a letter to Chief Campbell regarding the Aboriginal Engagement Report (AER). The letter noted the purpose of the letter was to respectfully submit the AER to Squamish First Nation (SMFN). The letter advised that the AER had been compiled with publicly available information from the National Energy Board (NEB) proceedings and feedback provided from Aboriginal Groups following the May 18, 2016 draft AER. The letter outlined the information that was to be included in the report as identified in the draft Section 11 Order.	BC Environmental Assessment Office
Jul 29, 2016	Email - Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Peter Forrester (KMC)	Team Member emailed L. Wilcox and provided a copy of the July 29, 2016 letter regarding the submission of the Aboriginal Engagement Report (AER) to Squamish First Nation (SMFN). Team Member noted a hard copy of the letter and a thumb drive which contained the AER as filed with the British Columbia Environmental Assessment Office (BCEAO) had been mailed.	BC Environmental Assessment Office
Aug 11, 2016	Letter - Incoming	Squamish First Nation	Chief Ian Campbell	Annie Korver (KMC)	Chief Campbell sent a letter to Team Member and noted concerns with the Environmental Assessment process for the Trans Mountain Expansion Project (TMEP). The letter noted Squamish First Nation (SMFN) had requested the BC Environmental Assessment Office (BCEAO) delay the issue of the Section 11 Order until SMFN had been properly consulted. The letter noted concerns with the National Energy Board (NEB) process and with consultation by the Government of British Columbia. The letter provided an overview of concerns with the draft Aboriginal Engagement Report (AER).	Engagement Process - Aboriginal. Regulatory - NEB process. BC Environmental Assessment Office
Aug 23, 2016	Email - Incoming	Squamish First Nation	Aaron Bruce (Legal Counsel)	Annie Korver (KMC)	A. Bruce emailed Team Member and provided a letter dated August 11, 2016. The letter noted concerns with the Environmental Assessment and National Energy Board (NEB) process.	Regulatory - NEB process. BC Environmental Assessment Office
Sep 01, 2016	Letter - Outgoing	Squamish First Nation	Chief Ian Campbell	Annie Korver (KMC)	Team Member sent a letter to Chief Campbell in response to a letter dated August 11, 2016. The letter noted the Equivalency Agreement was valid and should be upheld. The letter provided an overview of the National Energy Board (NEB) process and noted an Environmental and Socio-Economic Assessment was included in the initial filing to the NEB. The letter noted Trans Mountain had considered alternative locations for the Westridge Marine Terminal and the Trans Mountain Expansion Project (TMEP) and had modified the TMEP route based on input from stakeholders. The letter provided an overview of the Crown consultation process with Aboriginal groups. The letter noted the Draft Aboriginal Engagement Report (AER) provided to Squamish First Nation (SMFN) on May 18, 2016 and included publicly available information. The letter confirmed the final Aboriginal Engagement Report was provided on July 29, 2016.	Engagement Process - Aboriginal. Regulatory - NEB process. NEB Conditions - Aboriginal
Sep 16, 2016	Letter - Outgoing	Squamish First Nation	Chief Ian Campbell	Dave Fowles (KMC)	Team Member sent a letter to Chief Campbell and enclosed a USB which contained draft environmental studies and plans for review. The letter noted Trans Mountain had begun reviewing the 157 conditions outlined by the National Energy Board (NEB). The letter advised Trans Mountain would consult with Aboriginal Groups on the conditions from September 2016 to November 2016 and present findings to the NEB in December 2016. The letter outlined the focus of the environmental studies and plans and noted the review and feedback period would close on December 16, 2016.	Regulatory - NEB process. Terrestrial - Air Emissions/Greenhouse Gas. Environmental - Environmental Protection Plan (EPP). Environmental - Watercourse Crossings. Environmental - Access Management Plan. Environmental - Weed and Vegetation Management. NEB Conditions - Environment
Sep 27, 2016	Email - Outgoing	Squamish First Nation	Aaron Bruce (Legal Counsel)	Annie Korver (KMC)	Team Member emailed A. Bruce and provided a letter dated September 1, 2016 regarding the Aboriginal Engagement Report (AER).	BC Environmental Assessment Office
Sep 28, 2016	Email - Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Dave Fowles (KMC)	Team Member emailed L. Wilcox and provided a copy of the September 16, 2016 letter regarding the request for feedback on draft environmental studies.	Regulatory - NEB process. Terrestrial - Air Emissions/Greenhouse Gas. Environmental - Environmental Protection Plan (EPP). Environmental - Watercourse Crossings. Environmental - Access Management Plan. Environmental - Weed and Vegetation Management. NEB Condition - Environment

Oct 03, 2016	Letter - Outgoing	Squamish First Nation	Chief Ian Campbell	Dave Fowles (KMC)	Team Member sent a letter to Chief Campbell and enclosed a USB which contained draft environmental studies and plans for review. The letter noted Trans Mountain had begun reviewing the 157 conditions outlined by the National Energy Board (NEB). The letter advised Trans Mountain would consult with Aboriginal Groups on the conditions from September 2016 to November 2016 and present findings to the NEB in December 2016. The letter noted the feedback period would close on December 16, 2016. The letter requested that Chief Campbell review and provide feedback for the Trans Mountain environmental draft plans.	Regulatory - NEB process, Environmental - Environmental Protection Plan (EPP), NEB Condition - Environment
Oct 05, 2016	Email-Incoming	Squamish First Nation	Chief Gibby Jacob	Dan Dorsey (KMC)	Chief Jacob emailed Team Member and requested a phone call to discuss a partnership with Scarlett Security.	Socio-Econ. Terrestrial - Employment/Training - First Nations, Socio-Econ. Terrestrial - Procurement/Business Opportunities
Oct 06, 2016	Phone - Outgoing	Squamish First Nation	Chief Gibby Jacob	Dan Dorsey (KMC)	Team Member phoned Chief Jacobs and discussed the working relationship with Scarlett Security. Team Member provided an introduction and Chief Jacobs noted opposition towards the Trans Mountain Expansion Project (TMEP).	Socio-Econ. Terrestrial - Employment/Training - First Nations, Socio-Econ. Terrestrial - Procurement/Business Opportunities
Oct 12, 2016	Letter - Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Dave Fowles (KMC)	Team Member sent a letter to Chief Campbell regarding the BC Oil and Gas Commission (BCOGC) Pipeline Application Consultation. The letter noted the purpose of the letter was to commence consultation on the applications submitted by Trans Mountain to BCOGC. The letter advised BCOGC had assigned Trans Mountain the procedural aspects of consultation and outlined the role of the BCOGC in the engagement. The letter noted the proposed construction activities had been separated into two phases and provided a brief summary of the phases. The letter provided access information for the BCOGC FTP site. The letter requested that feedback or questions be provided by November 12, 2016.	BCOGC - NEB Pipeline Application
Oct 12, 2016	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Georgia Dixon (KMC)	Team Member emailed L. Wilcox and noted the BC Oil and Gas Commission's (BCOGC) letter sent on October 11, 2016 had delegated First Nation consultation to the Trans Mountain Expansion Project (TMEP). Team Member noted the BCOGC permit application would be provided shortly and noted availability for a meeting to discuss the BCOGC permit application.	BCOGC - NEB Pipeline Application
Oct 12, 2016	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Susan Stobart (KMC)	Team Member emailed L. Wilcox to provide a copy of the October 12, 2016 letter regarding the BC Oil and Gas Commission (BCOGC) Pipeline Application and a copy of the October 11, 2016 letter from BCOGC. Team Member provided a map of the construction spreads for the Trans Mountain Expansion Project (TMEP).	BCOGC - NEB Pipeline Application
Oct 24, 2016	Letter - Outgoing	Squamish First Nation	Chief Ian Campbell	Dave Fowles (KMC)	Team Member sent a letter to Chief Campbell and noted Trans Mountain would provide a grant to assist with the review and consultation of applications for BC Ministry permits. The letter requested that the grant application enclosed be completed by December 16, 2016. The letter provided an overview of the permits required for construction activities to take place on BC Crown land and noted the permits would not be issued if the Trans Mountain Expansion Project (TMEP) was not approved. The letter noted additional permit applications would be provided over several months for review.	
Oct 25, 2016	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Susan Stobart (KMC)	Team Member emailed L. Wilcox to provide a copy of the October 24, 2016 letter regarding the offer for a grant from Trans Mountain to review applications for BC Ministry permits.	
Oct 25, 2016	In-Person	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Georgia Dixon (KMC)	Team Member attempted to meet with L. Wilcox to discuss the BC Oil and Gas Commission (BCOGC) permit application. The Receptionist advised that L. Wilcox was not available but would take Team Member's contact information and message.	BCOGC - NEB Pipeline Application
Oct 27, 2016	Phone-Attempt	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Georgia Dixon (KMC)	Team Member left a voicemail for L. Wilcox and requested a return phone call to confirm the receipt of the BC Oil and Gas Commission (BCOGC) permit application. Team Member requested a meeting to discuss the BCOGC permit application.	BCOGC - NEB Pipeline Application
Nov 09, 2016	Email-Outgoing	Squamish First Nation	Chief Ian Campbell	Suzanne Rashed (KMC)	Team Member emailed Chief Campbell and extended an invitation to attend the Westridge Marine Terminal Workshop on November 25, 2016. Team Member noted the purpose of the workshop was to provide information and receive feedback on proposed construction and environmental plans. Team Member noted the deadline to RSVP was November 15, 2016.	Terminals - Westridge Marine, Permitting - POV - Development Permit
Nov 10, 2016	In-Person	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Georgia Dixon (KMC)	Team Member attempted to meet with L. Wilcox to discuss the BC Oil and Gas Commission (BCOGC) permit application. The Receptionist advised that L. Wilcox was not available but would take Team Member's contact information and message.	BCOGC - NEB Pipeline Application
Nov 14, 2016	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Suzanne Rashed	Team Member emailed L. Wilcox and provided a reminder that the deadline to RSVP for the Westridge Terminal Workshop was November 15, 2016.	Terminals - Westridge Marine, Permitting - POV -

			Executive Assistant)	(KMC)		Development Permit
Nov 15, 2016	Phone-Attempt	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Georgia Dixon (KMC)	Team Member left a voicemail for L. Wilcox and requested a return phone call to make an appointment with L. Wilcox to discuss the BC Oil and Gas Commission (BCOGC) permit application	BCOGC - NEB Pipeline Application
Nov 21, 2016	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Georgia Dixon (KMC)	Team Member emailed L. Wilcox and extended an invitation to attend a Westridge Marine Terminal workshop on December 7, 2016. Team Member noted the purpose of the workshop was to provide information and receive feedback on the proposed construction and environmental plans for the Westridge Marine Terminal and Burnaby Tunnel. Team Member advised there would be an alternative date scheduled for January 2017 if a representative was unable to attend.	Terminals - Westridge Marine, NEB Conditions - Aboriginal
Dec 13, 2016	Letter - Outgoing	Squamish First Nation	Chief Ian Campbell	Dave Fowles (KMC)	Team Member sent a letter to Chief Campbell regarding the BC Oil and Gas Commission (BCOGC) Pipeline Application. The letter noted a response had not been received. The letter noted feedback received would be utilized to better address concerns and to assist decision makers. The letter offered an extension on the deadline for comments and requested that feedback be provided before January 13, 2017.	BCOGC - NEB Pipeline Application
Dec 14, 2016	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Susan Stobbart (KMC)	Team Member emailed L. Wilcox and provided a letter dated December 13, 2016 regarding a request for response on the BC Oil and Gas Commission (BCOGC) Pipeline Application by January 13, 2017.	BCOGC - NEB Pipeline Application

Event Date	Event Type	Community Group	Community Contacts	Team Members	Details	Concerns
Jan 13, 2017	Letter - Incoming	Squamish First Nation	Chief Ian Campbell	Georgia Dixon (KMC)	Chief Campbell sent a letter to Team Member as a follow up to a letter dated October 3, 2016 regarding feedback on the draft Environmental Plans. The letter noted the 157 National Energy Board (NEB) conditions were developed without consultation with Squamish First Nation (SMFN) and indicated the NEB conditions do not address impacts on SMFN. The letter confirmed SMFN had filed an application to the Federal Court of Appeal seeking leave to apply for judicial review of the decision to approve the Trans Mountain Expansion Project (TMEP). The letter confirmed comments on the draft Environmental Plans would not be provided until the proceedings were complete.	NEB Conditions - Environment
Jan 16, 2017	Letter - Incoming	Squamish First Nation	Chief Ian Campbell	Georgia Dixon (KMC)	Chief Campbell sent a letter to Team Member in response to the October 12, 2016 and December 13, 2016 letters. The letter advised Squamish First Nation (SMFN) had filed an application for a judicial review of the Trans Mountain Expansion Project (TMEP). The letter noted that as a result engagement on BC Oil and Gas Commission (BCOGC) approvals were premature.	BCOGC - NEB Pipeline Application
Jan 16, 2017	Letter - Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Annie Korver (KMC)	Team Member sent a letter to L. Wilcox and provided a copy of the Preliminary Training and Education Monitoring Plan. The letter noted on November 29, 2016 the Project received approval from the Government of Canada subject to 157 conditions. The letter included Condition 12 and noted the Condition was for the development of Training and Education Monitoring Plan. The letter noted the draft plan and feedback form was available on the Trans Mountain website. The letter requested that the draft plan be reviewed and feedback be provided by March 31, 2017.	Socio-Econ. Terrestrial - Employment/Training - First Nations, NEB Conditions - Aboriginal
Jan 16, 2017	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Susan Stobbert (KMC)	Team Member emailed L. Wilcox and provided a copy of the January 16, 2017 letter regarding the Preliminary Training and Education Monitoring Plan. Team Member provided a copy of the plan for review. Team Member noted feedback would assist in the development of the finalized plan and requested that feedback be provided by March 31, 2017.	Socio-Econ. Terrestrial - Employment/Training - First Nations, NEB Conditions - Aboriginal
Jan 18, 2017	Letter - Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Annie Korver (KMC)	Team Member sent a letter to L. Wilcox regarding the Employment and Training Program. The letter advised that the Employment and Training Team was in the process of compiling a list of the 2017 Career Fairs and requested that Team Members be notified of planned events. The letter noted Team Members would be in attendance at the Career Fairs to provide information on employment and training opportunities. The letter provided a link to the online Employment and Skills registry and noted the registry would be utilized by contractors for interested workers.	Socio-Econ. Terrestrial - Employment/Training - First Nations
Jan 18, 2017	Email-Incoming	Squamish First Nation	Jacqueline Yarschenko (Legal Counsel)	Georgia Dixon (KMC)	J. Yarschenko emailed Team Member and provided a letter dated January 13, 2017 regarding Squamish First Nation's (SMFN) comments on the draft Environmental Plans.	NEB Conditions - Environment
Jan 18, 2017	Email-Incoming	Squamish First Nation	Jacqueline Yarschenko (Legal Counsel)	Georgia Dixon (KMC)	J. Yarschenko emailed Team Member and provided a copy of the January 16, 2017 letter from Chief Campbell regarding the BC Oil and Gas Commission (BCOGC) pipeline application.	BCOGC - NEB Pipeline Application
Jan 27, 2017	Email-Outgoing	Squamish First Nation	Jacqueline Yarschenko (Legal Counsel)	Georgia Dixon (KMC)	Team Member emailed J. Yarschenko and confirmed receipt of the January 16, 2017 letter. Team Member noted a response would be forthcoming.	BCOGC - NEB Pipeline Application
Jan 30, 2017	Email-Outgoing	Squamish First Nation	Chief Ian Campbell	Susan Stobbert (KMC)	Team Member emailed Chief Campbell and extended an invitation to attend a Westridge Marine Terminal workshop on February 15, 2017. Team Member noted the workshop would provide an opportunity to receive feedback on proposed construction and environmental plans for the Westridge Marine Terminal and Burnaby Tunnel. Team Member noted the deadline to RSVP was February 3, 2017.	Terminals - Westridge Marine, NEB Conditions - Aboriginal, Permitting - POV - Development Permit
Feb 06, 2017	Letter - Outgoing	Squamish First Nation	Chief Ian Campbell	Dave Fowles (KMC)	Team Member sent a letter to Chief Campbell regarding the new draft environmental management plans available for review. The letter provided a link to the draft plans and plan summaries and noted the plans would remain online after the consultation period had closed. The letter outlined the consultation periods for each batch of environmental plans. The letter noted the consultation period for the enclosed environmental plans would end on April 7, 2017.	NEB Conditions - Environment
Feb 08, 2017	Email-Outgoing	Squamish First Nation	Chief Ian Campbell	Susan Stobbert (KMC)	Team Member emailed Chief Campbell and advised the February 15, 2017 Westridge Marine Terminal workshop had been cancelled.	Terminals - Westridge Marine, NEB Conditions - Environment, Permitting - POV - Development Permit
Feb 09, 2017	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Susan Stobbert (KMC)	Team Member emailed L. Wilcox and provided a copy of the February 6, 2017 letter regarding a new batch of draft environmental management plans available for review. Team Member noted that a memory stick which contained specifically relevant additional plans would be provided.	NEB Conditions - Environment
Feb 27, 2017	Letter - Outgoing	Squamish First Nation	Chief Ian Campbell	Georgia Dixon (KMC)	Team Member sent a letter to Chief Campbell as a response to a letter dated January 13, 2017. The letter provided notification that the Trans Mountain Expansion Project (TMEP) had submitted a Fisheries Offsetting Plan to Fisheries and Oceans Canada on February 15, 2017 and noted a presentation was attached for additional information on work to be completed at Westridge Marine Terminal. The letter noted availability for a meeting to discuss the TMEP.	NEB Conditions - Environment, Environment - Fish and Fish Habitat

Feb 27, 2017	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Georgia Dixon (KMC)	Team Member emailed L. Wilcox and noted the Trans Mountain Expansion Project (TMEP) had received federal and provincial approval to proceed subject to 157 National Energy Board (NEB) conditions and 37 BC Environmental Assessment Office (BCEAO) conditions. Team Member provided a letter dated February 27, 2017 relating to the submission of the Fisheries Offsetting Plan to the Fisheries and Oceans Canada. Team Member noted availability for a meeting to discuss the TMEP.	NEB Conditions - Environment, Fish and Fish Habitat
Feb 28, 2017	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Georgia Dixon (KMC)	Team Member emailed L. Wilcox and requested a mailing address to provide the Profile and Book of Reference. Team Member provided an overview of the Profile and Book of Reference and requested the document be available to be viewed by community members.	NEB Conditions - Aboriginal
Apr 12, 2017	Letter - Outgoing	Squamish First Nation	Chief Ian Campbell	Dave Fowles (KMC)	Team Member sent a letter to Chief Campbell and provided a draft Aboriginal Consultation Report which would be filed with the BC Environmental Assessment Office (BCEAO). The letter noted feedback on the Aboriginal Consultation Report could be provided prior to May 12, 2017 and confirmed the Report would be filed on June 15, 2017. The letter provided contact information to provide comments or arrange a meeting to discuss the Aboriginal Consultation Report.	BC Environmental Assessment Office
Apr 12, 2017	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Susan Stobbert (KMC)	Team Member emailed L. Wilcox and provided a letter dated April 12, 2017 regarding feedback on the draft Aboriginal Consultation Report for the BC Environmental Assessment Office (BCEAO). Team Member provided the draft Aboriginal Consultation Report and appropriate appendices.	BC Environmental Assessment Office
Apr 19, 2017	Letter - Outgoing	Squamish First Nation	Chief Ian Campbell	Dave Fowles (KMC)	Team Member sent a letter to Chief Campbell regarding a new batch of draft environmental management plans available for review. The letter noted the plans were available online for review and would remain online after the consultation window had closed. The letter noted the consultation window for feedback would close on May 21, 2017.	NEB Conditions - Environment
Apr 20, 2017	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Susan Stobbert (KMC)	Team Member emailed L. Wilcox and provided a copy of the April 19, 2017 letter regarding a new batch of draft environmental management plans available for review. Team Member requested that feedback be provided by May 21, 2017.	NEB Conditions - Environment
Apr 25, 2017	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Susan Stobbert (KMC)	Team Member emailed L. Wilcox and followed up on the feedback provided for Condition 45 – Weed and Vegetation Management Plan. Team Member noted National Energy Board (NEB) Condition 45 and BC Environmental Assessment Office (BCEAO) Condition 17 were aligned and the feedback had been considered for both plans where relevant. Team Member provided a summary table which outlined the feedback provided, the response from Trans Mountain, and where it was addressed.	BC Environmental Assessment Office, NEB Conditions - Aboriginal
Apr 25, 2017	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Susan Stobbert (KMC)	Team Member emailed L. Wilcox followed up on the feedback provided for Condition 47 – Access Management Plan. Team Member noted National Energy Board (NEB) Condition 47 and BC Environmental Assessment Office (BCEAO) Condition 22 were aligned and the feedback had been considered for both plans where relevant. Team Member provided a summary table which outlined the feedback provided, the response from Trans Mountain, and where it was addressed.	BC Environmental Assessment Office, NEB Conditions - Aboriginal
Apr 27, 2017	Letter - Outgoing	Squamish First Nation	Chief Ian Campbell	Dave Fowles (KMC)	Team Member sent a letter to Chief Campbell regarding seven environmental management plans available for review. The letter noted the plans were available online for review and would remain online after the consultation window had closed. The letter noted the consultation window for feedback would close on May 18, 2017.	NEB Conditions - Environment
Apr 27, 2017	Letter - Outgoing	Squamish First Nation	Chief Ian Campbell	Dave Fowles (KMC)	Team Member sent a letter to Chief Campbell regarding the draft environmental management plans for Condition 54 – Fugitive Emissions. The letter noted the consultation window for review and would remain online after the consultation window had closed. The letter noted the consultation window for feedback would close on May 18, 2017.	NEB Conditions - Environment
Apr 27, 2017	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Susan Stobbert (KMC)	Team Member emailed L. Wilcox and provided a copy of the April 27, 2017 letter regarding draft environmental management plans for Condition 54 – Fugitive Emissions. Team Member noted the plans were available for review and requested that feedback be provided by May 18, 2017.	NEB Conditions - Environment
Apr 28, 2017	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Georgia Dixon (KMC)	Team Member emailed L. Wilcox and provided a copy of the April 27, 2017 letter regarding seven draft environmental management plans which were available for review. Team Member requested that feedback be provided by May 18, 2017. Team Member provided a copy of each of the environmental management plans.	NEB Conditions - Environment
May 05, 2017	Email-Outgoing	Squamish First Nation	Chief Ian Campbell	Concetta Zurzolo (CH2M Hill)	Team Member emailed Chief Campbell and provided a copy of National Energy Board (NEB) Condition 13 – Socio-Economics Monitoring Plan filed with the NEB. Team Member provided a copy of the cover letter sent to S. Young for the submission and a table with links to the environmental management plans filed with the NEB to date.	NEB Conditions - Environment
May 05, 2017	Email-Outgoing	Squamish First Nation	Chief Ian Campbell	Concetta Zurzolo (CH2M Hill)	Team Member emailed Chief Campbell and provided a copy of National Energy Board (NEB) Condition 35 – Marine Sediment Management Plan filed with the NEB. Team Member provided a copy of the cover letter sent to S. Young for the submission and a table with links to the environmental management plans filed with the NEB to date.	NEB Conditions - Environment
May 05, 2017	Email-Outgoing	Squamish First Nation	Chief Ian Campbell	Concetta Zurzolo (CH2M Hill)	Team Member emailed Chief Campbell and provided a copy of National Energy Board (NEB) Condition 40 – Rare Ecological Community and Rare Plant Population Management Plan filed with the NEB. Team Member provided a copy of the cover letter sent to S. Young for the submission and a table with links to the environmental management plans filed with the NEB to date.	NEB Conditions - Environment
May 05, 2017	Email-Outgoing	Squamish First Nation	Chief Ian Campbell	Concetta Zurzolo (CH2M Hill)	Team Member emailed Chief Campbell and provided a copy of National Energy Board (NEB) Condition 45 – Weed and Vegetation Management Plan filed with the NEB. Team Member provided a copy of the cover letter sent to S. Young for the submission and a table with links to the environmental management plans filed with the NEB to date.	NEB Conditions - Environment

May 05, 2017	Email-Outgoing	Squamish First Nation	Chief Ian Campbell	Concetta Zurzolo (CH2M Hill)	Young for the submission and a table with links to the environmental management plans filed with the NEB to date. Team Member emailed Chief Campbell and provided a copy of National Energy Board (NEB) Condition 46 – Contamination Identification and Assessment Plan filed with the NEB. Team Member provided a copy of the cover letter sent to S. Young for the submission and a table with links to the environmental management plans filed with the NEB to date.	NEB Conditions - Environment
May 05, 2017	Email-Outgoing	Squamish First Nation	Chief Ian Campbell	Concetta Zurzolo (CH2M Hill)	Team Member emailed Chief Campbell and provided a copy of National Energy Board (NEB) Condition 47 – Access Management Plan filed with the NEB. Team Member provided a copy of the cover letter sent to S. Young for the submission and a table with links to the environmental management plans filed with the NEB to date.	NEB Conditions - Environment
May 05, 2017	Email-Outgoing	Squamish First Nation	Chief Ian Campbell	Concetta Zurzolo (CH2M Hill)	Team Member emailed Chief Campbell and provided a copy of National Energy Board (NEB) Condition 48 – Navigation and Navigation Safety Plan filed with the NEB. Team Member provided a copy of the cover letter sent to S. Young for the submission and a table with links to the environmental management plans filed with the NEB to date.	NEB Conditions - Environment
May 15, 2017	Letter - Outgoing	Squamish First Nation	Chief Ian Campbell	Peter Forrester (KMC)	Team Member sent a letter to Chief Campbell and noted documents associated with BC Environmental Assessment Office (BCEAO) Condition 7 had been filed with the National Energy Board (NEB) on May 15, 2017. The letter provided website links to the documents filed and provided an overview of the Trans Mountain Expansion Project (TMEP) Construction Summary Schedule.	BC Environmental Assessment Office
May 15, 2017	Letter - Outgoing	Squamish First Nation	Chief Ian Campbell	Regan Schlecker (KMC)	Team Member sent a letter to Chief Campbell and requested a discussion to appropriately identify opportunities for cultural awareness and recognition. The letter noted a commitment to engage in matters such as cultural protocols, ceremonies and the development of cultural awareness.	BC Environmental Assessment Office
May 15, 2017	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Susan Stobbaart (KMC)	Team Member emailed L. Wilcox and provided a letter dated May 15, 2017 to initiate a discussion to identify opportunities for cultural awareness and recognition.	BC Environmental Assessment Office
May 16, 2017	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Susan Stobbaart (KMC)	Team Member emailed L. Wilcox and provided a letter dated May 15, 2017 regarding the submission of documents associated with BC Environmental Assessment Office (BCEAO) Condition 7 to the National Energy Board (NEB).	BC Environmental Assessment Office
May 18, 2017	Letter - Outgoing	Squamish First Nation	Chief Ian Campbell	Dave Fowles (KMC)	Team Member sent a letter to Chief Campbell regarding the submission of a Roads Application to the BC Oil and Gas Commission (BCOGC). The letter noted Trans Mountain had submitted an application to the BCOGC to construct and maintain access roads within Traditional Territory and provided an overview of the activities included in the application. The letter noted access roads would be constructed under the Environmental Protection Plan (EPP) and BCOGC Environmental Protection and Management Regulation. The letter outlined the schedule for the proposed activities. The letter noted revised documents had been submitted for the Pipeline Application. The letter requested that feedback be provided by June 17, 2017.	BCOGC - NEB Pipeline Application
May 18, 2017	Email-Outgoing	Squamish First Nation	Chief Ian Campbell	Susan Stobbaart (KMC)	Team Member emailed Chief Campbell and provided copies of the May 18, 2017 letter regarding the BC Oil and Gas Commission (BCOGC) Roads Application and a May 18, 2017 letter from the BCOGC regarding the assignment of procedural consultation. Team Member provided FTP log in information to review updated application documents. Team Member noted a Team Member and BCOGC Representative would be in contact to coordinate a meeting to discuss the application. Team Member requested that feedback be submitted by June 17, 2017.	BCOGC - NEB Pipeline Application
Jun 06, 2017	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant), Aaron Bruce, Bill Williams, Lisa Wilcox (Senior Executive Assistant)	Georgia Dixon (KMC)	Team Member emailed B. Williams, L. Wilcox and A. Bruce and inquired if Squamish First Nation (SMFN) would provide comments on the BC Oil and Gas Commission (BCOGC) Pipeline and Roads Applications. Team Member noted initial comments could be provided by June 17, 2017.	BCOGC - Roads and Related Watercourse Application, BCOGC - NEB Pipeline Application
Jun 16, 2017	Letter - Outgoing	Squamish First Nation	Chief Ian Campbell	Annie Korver (KMC)	Team Member sent a letter to Chief Campbell regarding National Energy Board (NEB) Condition 91 – Plan for Implementing, Monitoring and Complying with Marine Shipping-related Commitments. The letter provided a table with links to the environmental management plans that had been filed to date. Enclosed with the letter was a copy of the plan for Condition 91 and the cover letter for the filing.	NEB Conditions - Environment
Jun 19, 2017	Letter - Outgoing	Squamish First Nation	Chief Ian Campbell	Annie Korver (KMC)	Team Member sent a letter to Chief Campbell regarding the Archaeological Heritage Resources Report for BC Environmental Assessment Office (BCEAO) Condition 27. The letter noted the report had been filed with BCEAO on June 15, 2017. Enclosed with the letter was a copy of the report, the submission letter and a table of the BCEAO conditions.	BC Environmental Assessment Office
Jun 19, 2017	Letter - Outgoing	Squamish First Nation	Chief Ian Campbell	Annie Korver (KMC)	Team Member sent a letter to Chief Campbell to follow up on the May 18, 2017 letter. The letter noted the review window for the referrals had been extended by 15 days. The letter noted feedback provided would aid Trans Mountain in understanding potential impacts to Aboriginal interests and assist BC Oil and Gas Commission (BCOGC) decision makers in the assessment of proposed mitigation measures. The letter requested that feedback be provided by July 2, 2017. The letter advised a Record of Engagement (ROE) would be shared.	BCOGC - NEB Pipeline Application

Jun 19, 2017	Email-Outgoing	Squamish First Nation	Chief Ian Campbell	Susan Stobbart (KMC)	Team Member emailed Chief Campbell and provided a copy of the June 19, 2017 letter regarding the BC Oil and Gas Commission (BOGC) referrals.	BCOGC - NEB Pipeline Application
Jun 20, 2017	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Concetta Zurzolo (CH2M Hill)	Team Member emailed L. Wilcox and provided a copy of National Energy Board (NEB) Condition 11 a) and 11 b) – Aboriginal, Local and Regional Skills and Business Capacity Inventory filed with the NEB. Team Member provided a copy of the cover letter sent to S. Young for the submission and a table with links to the environmental management plans filed with the NEB to date.	NEB Conditions - Aboriginal, NEB Conditions - Environment
Jun 20, 2017	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Concetta Zurzolo (CH2M Hill)	Team Member emailed L. Wilcox and provided a copy of National Energy Board (NEB) Condition 44 – Wildlife Species at Risk Mitigation and Habitat Restoration Plans (Townsend's Mole) filed with the NEB. Team Member provided a copy of the cover letter sent to S. Young for the submission and a table with links to the environmental management plans filed with the NEB to date.	NEB Conditions - Aboriginal, NEB Conditions - Environment
Jun 20, 2017	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Concetta Zurzolo (CH2M Hill)	Team Member emailed L. Wilcox and provided a copy of National Energy Board (NEB) Condition 44 – Wildlife Species at Risk Mitigation and Habitat Restoration Plans (Western Rattlesnake and Great Basin Gophersnake) filed with the NEB. Team Member provided a copy of the cover letter sent to S. Young for the submission and a table with links to the environmental management plans filed with the NEB to date.	NEB Conditions - Aboriginal, NEB Conditions - Environment
Jun 20, 2017	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Concetta Zurzolo (CH2M Hill)	Team Member emailed L. Wilcox and provided a copy of National Energy Board (NEB) Condition 44 – Wildlife Species at Risk Mitigation and Habitat Restoration Plans (Western Screech Owl) filed with the NEB. Team Member provided a copy of the cover letter sent to S. Young for the submission and a table with links to the environmental management plans filed with the NEB to date.	NEB Conditions - Aboriginal, NEB Conditions - Environment
Jun 20, 2017	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Concetta Zurzolo (CH2M Hill)	Team Member emailed L. Wilcox and provided a copy of National Energy Board (NEB) Condition 44 – Wildlife Species at Risk Mitigation and Habitat Restoration Plans (Woodpecker Sapsucker) filed with the NEB. Team Member provided a copy of the cover letter sent to S. Young for the submission and a table with links to the environmental management plans filed with the NEB to date.	NEB Conditions - Aboriginal, NEB Conditions - Environment
Jun 20, 2017	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Concetta Zurzolo (CH2M Hill)	Team Member emailed Chief Campbell and provided a copy of National Energy Board (NEB) Condition 44 – Wildlife Species at Risk Mitigation and Habitat Restoration Plans (Barn Owl) filed with the NEB. Team Member provided a copy of the cover letter sent to S. Young for the submission and a table with links to the environmental management plans filed with the NEB to date.	NEB Conditions - Aboriginal, NEB Conditions - Environment
Jun 20, 2017	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Concetta Zurzolo (CH2M Hill)	Team Member emailed Chief Campbell and provided a copy of National Energy Board (NEB) Condition 44 – Wildlife Species at Risk Mitigation and Habitat Restoration Plans (Giant Salamander) filed with the NEB. Team Member provided a copy of the cover letter sent to S. Young for the submission and a table with links to the environmental management plans filed with the NEB to date.	NEB Conditions - Aboriginal, NEB Conditions - Environment
Jun 20, 2017	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Concetta Zurzolo (CH2M Hill)	Team Member emailed Chief Campbell and provided a copy of National Energy Board (NEB) Condition 44 – Wildlife Species at Risk Mitigation and Habitat Restoration Plans (Oregon Forest Snail) filed with the NEB. Team Member provided a copy of the cover letter sent to S. Young for the submission and a table with links to the environmental management plans filed with the NEB to date.	NEB Conditions - Aboriginal, NEB Conditions - Environment
Jun 20, 2017	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Concetta Zurzolo (CH2M Hill)	Team Member emailed Chief Campbell and provided a copy of National Energy Board (NEB) Condition 44 – Wildlife Species at Risk Mitigation and Habitat Restoration Plans (Pacific Water Shrew) filed with the NEB. Team Member provided a copy of the cover letter sent to S. Young for the submission and a table with links to the environmental management plans filed with the NEB to date.	NEB Conditions - Aboriginal, NEB Conditions - Environment
Jun 20, 2017	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Concetta Zurzolo (CH2M Hill)	Team Member emailed L. Wilcox and provided a copy of National Energy Board (NEB) Condition 44 – Wildlife Species at Risk Mitigation and Habitat Restoration Plans (Great Basin Spadefoot) filed with the NEB. Team Member provided a copy of the cover letter sent to S. Young for the submission and a table with links to the environmental management plans filed with the NEB to date.	NEB Conditions - Aboriginal, NEB Conditions - Environment
Jun 20, 2017	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Concetta Zurzolo (CH2M Hill)	Team Member emailed L. Wilcox and provided a copy of National Energy Board (NEB) Condition 44 – Wildlife Species at Risk Mitigation and Habitat Restoration Plans (Oregon Spotted Frog) filed with the NEB. Team Member provided a copy of the cover letter sent to S. Young for the submission and a table with links to the environmental management plans filed with the NEB to date.	NEB Conditions - Aboriginal, NEB Conditions - Environment
Jun 20, 2017	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Concetta Zurzolo (CH2M Hill)	Team Member emailed Chief Campbell and provided a copy of National Energy Board (NEB) Condition 44 – Wildlife Species at Risk Mitigation and Habitat Restoration Plans (American Badger) filed with the NEB. Team Member provided a copy of the cover letter sent to S. Young for the submission and a table with links to the environmental management plans filed with the NEB to date.	NEB Conditions - Aboriginal, NEB Conditions - Environment
Jun 26, 2017	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Max Nock (KMC)	Team Member emailed L. Wilcox and noted Team Member would be responsible for engagement between the Project and Squamish First Nation (SMFN). Team Member noted Team Member would contact L. Wilcox by phone in the near future.	NEB Conditions - Aboriginal, NEB Conditions - Environment
Jun 27, 2017	Letter - Outgoing	Squamish First Nation	Chief Ian Campbell	Annie Korver (KMC)	Team Member sent a letter to Chief Campbell and provided a table to provide an overview of past and future consultation on the BC Environmental Assessment Office (BCEAO) Conditions. The letter noted the table was filed with the Trans Mountain Aboriginal Consultation Report on June 21, 2017.	BC Environmental Assessment Office

Jun 29, 2017	Email-Outgoing	Squamish First Nation	Lisa Wilcox (Senior Executive Assistant)	Susan Stobbart (KMC)	Team Member emailed L. Wilcox and provided a letter dated June 28, 2017 regarding past and future consultation on the BC Environmental Assessment Office (BCEAO) Conditions.	BC Environmental Assessment Office
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Page 039 to/à Page 040

Withheld pursuant to/removed as

s.13

Page 041

Withheld pursuant to/removed as

s.12;s.13

Page 042 to/à Page 048

Withheld pursuant to/removed as

s.16;s.13

MINISTRY OF ENERGY, MINES AND PETROLEUM RESOURCES**BRIEFING NOTE FOR INFORMATION**

I PREPARED FOR: Honourable Michelle Mungall, Minister of Energy, Mines and Petroleum Resources

II ISSUE: Update – Trans Mountain Expansion Project.

III BACKGROUND:

Trans Mountain Pipeline ULC (TMP) is a Canadian corporation with its head office located in Calgary, Alberta. TMP is a general partner of Trans Mountain Pipeline L.P. (collectively “Trans Mountain”), a limited partnership registered in Alberta and the owner of the existing Trans Mountain Pipeline system. Trans Mountain is a wholly-owned subsidiary of Kinder Morgan Energy Partners, L.P. (Kinder Morgan). Kinder Morgan is the largest midstream and the fourth largest energy company in North America.

TMP filed its regulatory Application with the National Energy Board (NEB) on December 16, 2013 for approval to proceed with the \$7.4 billion twinning of the existing 1,150 kilometer pipeline within the existing right-of-way, where possible, from Edmonton to Vancouver. The proposed Trans Mountain Expansion Project (Project) would increase the current pipeline capacity of 300,000 barrels per day (bbl/d) to two continuous pipelines with a sustainable capacity of 890,000 bbl/d.

NEB conducted a review and a public hearing process which began in April 2014 and concluded mid-February 2016. The Province participated as an intervenor submitting 139 information requests focused on marine and terrestrial spill response, prevention and recovery. In its final written argument on January 11, 2016 the Province stated it could not support the project at this time based on the current information filed with the NEB by TMP. The Province was concerned over emergency management plans and spillage responses on land and water.

May 19, 2016 the NEB released its recommendations report to Governor in Council (GiC) supporting the Project subject to 157 conditions. As per the June 20, 2016 Federal Court of Appeal decision¹ that Canada must fulfil its duty to consult with affected First Nations, the Federal Government embarked on deeper consultation with First Nations.

November 29, 2016 the GiC approved the Project taking into consideration information from a Ministerial Panel on engagement, greenhouse gas assessment and deeper First Nations consultation. To that end the Prime Minister has said the Project is in the national interest. Section 92(10)(a) of the *Constitution Act*, gives the federal government jurisdiction over interprovincial works and undertakings (e.g., pipelines) and the Province would be limited in its ability to prevent the Project.

.../2

¹ *Gitxaala Nation et. al. v. Canada* (Environment) 2016 FCA 187

CONFIDENTIAL: DO NOT DISTRIBUTE

In January 2016 the B.C. Supreme Court (Court) released its decision on the validity of the Equivalency Agreement entered into by the B.C. Environmental Assessments Office (EAO) and the NEB for the Northern Gateway Pipelines Project (NGP). The Court found that while Provincial Ministers can rely on the environmental assessment (EA) conducted by the NEB, they must render a decision on whether to issue a Certificate for the NGP and by extension to the TMP Project. TMP applied to the EAO in May 2016.

The EAO worked collaboratively on deeper First Nations consultation with Natural Resources Canada's Major Projects Management Office (MPMO). Ninety-six B.C. Aboriginal groups were identified to be consulted, based on the strength of claim and potential impact. EAO produced a Summary Assessment Report, a Joint Federal/Provincial Consultation and Accommodation Report. Decision to issue an EA Certificate was made on January 10, 2017 with an additional 37 conditions.

January 11, 2017 the Province announced TMP had successfully addressed B.C.'s Five Conditions. B.C. signed an Agreement with TMP on benefits to the Province. As part of the Agreement the Province has an obligation to maintain a Project Office (PO) and to continue to endeavour to have a timely and efficient regulatory and decision making process. The PO and a management structure are in place at the Ministry of Energy, Mines and Petroleum Resources.

TMP reached a financial investment decision on May 31, 2017 and plans to begin pipeline construction in September 2017 and commence operation December 2019.

IV DISCUSSION:

s.13,s.14

... /3

V RECOMMENDED RESPONSES:

TMP has obtained its federal and provincial EA approvals and plans to begin pipeline construction in September 2017. TMP is working with Provincial agencies to acquire permits and is consulting with First Nations. The federal government has stated that the Project is in the national interest. Section 92(10)(a) of the *Constitution Act*, gives the federal government jurisdiction over interprovincial works and undertakings (e.g., pipelines).

REVIEWED BY:

Linda Beltrano, EL, OSID
Simon Coley, LC, LSB, AG
Dave Nikolejsin, DM

✓
✓

Page 052 to/à Page 054

Withheld pursuant to/removed as

s.16;s.13

MINISTRY OF ENERGY, MINES AND PETROLEUM RESOURCES

BRIEFING NOTE FOR INFORMATION

I PREPARED FOR: Honourable Michelle Mungall, Minister of Energy, Mines and Petroleum Resources, Honourable Harry Bains, Minister of Labour, Honourable George Heyman, Minister of Environment and Climate Change Strategy

II ISSUE: Meeting with International Union of Operating Engineers (IUOE)

III BACKGROUND:

- It is estimated that the Trans Mountain Expansion Project (Project) will provide 189,000 person-years of employment in B.C.
- Four Craft Unions sent a letter to Premier Horgan, dated July 19, 2017, in which a meeting was requested to discuss their discontent at having not been selected to participate in building the Project. They also expressed concern that Kinder Morgan (KM) had prioritized cost effectiveness over worker qualification in its contract procurement.
- The Four Craft Unions who expressed concerns were the International Union of Operating Engineers (IUOE), the Labourer's International Union of North America (LIUNA), United Association (UA) Canada (Canadian Piping Trades), and Teamsters Canada.
- Unions play an important role in protecting workers' rights and safety. This role is of particular importance in risky industries including construction.
- The International Union of Operating Engineers (IUOE) Canada represents over 50,000 Canadian workers, with 11,000 members in British Columbia (B.C.)
- IUOE primarily represents operating engineers (heavy equipment operators, mechanics and surveyors) and stationary engineers (workers in operations and maintenance in building and industrial complexes, and in the service industries).
- IUOE is a member of the Canadian Labour Congress.

IV DISCUSSION:

Trans Mountain Expansion Project

- The Government of B.C. has stated that it will use every tool available to defend B.C.'s interests regarding Kinder Morgan's (KM's) Trans Mountain Expansion Project (Project).
- The contract procurement process on the Project consisted of a submission of bids by contractors utilizing union, non-union and First Nations labour, with the exception of Spread 6 (Fraser Valley) which was reserved for union and First Nations labour. Contracts were awarded based on the competitiveness of the bids.

- KM released a list of head contractors selected on each spread of the Project on September 6, 2017. Of the contractors selected for spreads other than Spread 6, several employ unionized labour through the Canadian Iron, Steel and Industrial Workers Union, which is not among the Four Craft Unions.
- IUOE will be meeting with KM this week. KM has indicated that it continues to meet with unions, and is willing to meet with government to address concerns regarding hiring and labour.

According to the April 6, 2016 Agreement, TMP is committed to a “British Columbia First” policy and contracting with respect to the work in BC on the Project. TM is to make reasonable efforts to hire locally and to competitively and openly contract with BC business and First Nations. These requirements are subject to TM’s standards, competitive pricing and existing commitments. In light of the bid approach and the efforts on Spread 6 to identify BC firms TMP has met the Agreement conditions. KM has indicated that there are future opportunities for unionized work and that Unions should continue to meet and discuss possibilities with KM.

V CONCLUSION:

- IUOE is encouraged to continue discussions with KM regarding opportunities for union labour on the Project.

PREPARED BY:

Linda Beltrano

REVIEWED BY:

Dave Nikolejsin ✓

From: [Nikolejsin Dave MNGD:EX](#)
To: [Pieras Robb ENV:EX](#)
Cc: [Zacharias Mark ENV:EX](#); [Coley Simon J IAG:EX](#); [Beltrano Linda MNGD:EX](#)
Subject: Draft tools (nb) Sept 12 O and T edits
Date: Sunday, September 17, 2017 11:43:00 AM
Attachments: [Draft tools \(nb\) Sept 12 O and T edits.docx](#)

Bobbi, you requested EMPR review your draft memo on other “tools” under consideration by your ministry re TMX pipeline. Our responses are attached highlighted in yellow.

s.13

Please keep me and my Minister informed as this work proceeds to completion.
Thanks for the chance to review and comment.

Dave Nikolejsin

Deputy Minister

Energy, Mines and Petroleum Resources

Page 058 to/à Page 068

Withheld pursuant to/removed as

s.13

From: [Beltrano, Linda MNGD:EX](#)
To: [Nikolejsin, Dave MNGD:EX](#); [Plecas, Bobbi ENV:EX](#); [Mihlar, Fazil ITT:EX](#)
Subject: RE: filing in Court of appeal
Date: Friday, September 1, 2017 1:16:12 PM
Attachments: [AGBC MQFL signed 17 09 01.pdf](#)

Sorry folks it is now attached.

Linda Beltrano
Executive Lead
Oil and Strategic Initiatives Division
Ministry of Energy, Mines & Petroleum Resources
778-698-3661

From: Nikolejsin, Dave MNGD:EX
Sent: Friday, September 1, 2017 1:14 PM
To: Beltrano, Linda MNGD:EX
Subject: RE: filing in Court of appeal

What attached?

From: Beltrano, Linda MNGD:EX
Sent: September 1, 2017 1:10 PM
To: Nikolejsin, Dave MNGD:EX <Dave.Nikolejsin@gov.bc.ca>; Plecas, Bobbi ENV:EX <Bobbi.Plecas@gov.bc.ca>; Mihlar, Fazil MIT:EX <Fazil.Mihlar@gov.bc.ca>
Subject: filing in Court of appeal

Dave, Bobbi, and Fazil

^{s13} The attached was just filed in the Court of Appeal by the Province. The focus is on spillage in the marine environment.
The appeal challenges the Federal GIC as the decision maker and its obligation to independently consider the disproportionate impact of the Project risks on B. C.
This could impact the Ocean Protect Plan commitments made by the Feds. We could see them pull away possibly. KM will respond with all its initiatives plus recall the 5 Conditions.

Linda Beltrano
Executive Lead
Oil and Strategic Initiatives Division
Ministry of Energy, Mines & Petroleum Resources
778-698-3661

Page 070 to/à Page 091

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s.3

MINISTRY OF ENERGY, MINES AND PETROLEUM RESOURCES

BRIEFING NOTE FOR INFORMATION

I PREPARED FOR: Honourable Michelle Mungall, Minister of Energy, Mines and Petroleum Resources

II ISSUE: UBCM 2017 meeting with District of Kitimat to discuss pipeline leak detection.

III BACKGROUND:

Mayor Philip Germuth, Chief Administrative Officer Warren Waycheshen, and Councillors Claire Rattée, Edwin Empinado, Larry Walker, Mario Feldhoff, Mary Murphy and Rob Goffinet wish to discuss leak detection in pipelines.

IV DISCUSSION:

- The regulatory authority for overseeing provincial pipelines lies with British Columbia's (B.C.'s) Oil and Gas Commission (OGC), while interprovincial pipelines are regulated by the National Energy Board (NEB).
- Both regulators follow the Canadian Standards Association (CSA) standards for pipeline security, leak detection and integrity management planning (CSA Z662). These standards are enforced through regulation, through the *Oil and Gas Activities Act (OGAA) Pipeline Regulations*, Section 7 for provincial pipelines and the *NEB Onshore Pipeline Regulations*, Section 37, 40 and 41 for interprovincial pipelines.
- CSA Z662 establishes the standard of quality to which pipelines must be constructed and operated, which includes in-line testing for leaks prior to commencing operation. CSA Z662 also requires operators to establish an Integrity Management Plan, which includes specifications for pipeline inspection practices and frequency, and also requires that a record be kept of all incidents.
- Additionally, OGC and NEB conduct routine inspections of pipelines in accordance with internal prioritization methods, oversee quality testing of pipelines during construction and operation, and review Integrity Management and Emergency Response Plans.
- While CSA Z662 establishes the baseline standards for pipeline security and leak detection, the NEB has set additional requirements for Kinder Morgan Canada's (Kinder Morgan) Trans Mountain Expansion Project (Project). As per NEB Condition 115, Kinder Morgan is required to install a secondary Computational Pipeline Monitoring (CPM) system to operate in parallel with its existing CPM, and to implement aerial surveillance systems along the pipeline.

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- The proponent must also consider leading practices established by the American Petroleum Institute, and must conduct testing to validate performance targets for sensitivity, accuracy, reliability and robustness of leak detection systems.
- While regulation of pipeline operations is handled by OGC and the NEB, B.C.'s Ministry of Environment and Climate Change Strategy (ENV) has authority over terrestrial spill preparedness and response. May 10, 2017, the Government of B.C. passed amendments to the *Environmental Management Act, 2016*, allowing ENV to establish a regime which will ensure world-leading preparedness, response and recovery measures are in place in B.C.
- This regime is to be established on the principle of "polluter pays", and will focus on increased requirements for preparedness, response and recovery, increased transparency, cooperation with First Nations, strong government oversight, and continuous improvement. The first phase of regulations is expected in the coming months, with additional phases of regulation to follow.

V RECOMMENDED RESPONSE

- Provincial pipeline safety and spill prevention in B.C. is regulated by the OGC. Requirements for leakage prevention, identification and response are established in accordance with CSA Z662, as codified in *OGAA Pipeline Regulation*, Section 7.
- Interprovincial pipeline safety is regulated through the NEB. CSA Z662 also establishes the standards for leak prevention, identification and response for interprovincial pipelines, as codified in *NEB Onshore Pipeline Regulations*, Sections 37, 40 and 41.
- Kinder Morgan's Project will be required to meet high standards for pipeline leak detection, including parallel CPM systems and aerial surveillance.
- ENV is developing a world-leading terrestrial spill prevention, response and recovery regime. The first phase of regulations will be established in the coming months, with additional phases of regulation to follow.

PREPARED BY
Taylor Peiris
778 698-3667

REVIEWED BY:
Linda Beltrano, EL, OSID ✓
Dave Nikolesjin, DM

MINISTRY OF ENERGY, MINES AND PETROLEUM RESOURCES

BRIEFING NOTE FOR INFORMATION

I PREPARED FOR: Honourable Michelle Mungall, Minister of Energy, Mines and Petroleum Resources, Honourable Harry Bains, Minister of Labour, and Honourable George Heyman, Minister of Environment and Climate Change Strategy

II ISSUE: Meeting with International Union of Operating Engineers (IUOE)

III BACKGROUND:

- It is estimated that the Trans Mountain Expansion Project (Project) will provide 189,000 person-years of employment in British Columbia (B.C.).
- Four Craft Unions sent a letter to Premier Horgan, dated July 19, 2017, in which a meeting was requested to discuss their discontent at having not been selected to participate in building the Project. They also expressed concern that Kinder Morgan Canada (KM) had prioritized cost effectiveness over worker qualification in its contract procurement.
- The Four Craft Unions who expressed concerns were the IUOE, the Labourer's International Union of North America (LIUNA), United Association (UA) Canada (Canadian Piping Trades), and Teamsters Canada.
- Unions play an important role in protecting workers' rights and safety. This role is of particular importance in risky industries including construction.
- IUOE Canada represents over 50,000 Canadian workers, with 11,000 members in B.C.
- IUOE primarily represents operating engineers (heavy equipment operators, mechanics and surveyors) and stationary engineers (workers in operations and maintenance in building and industrial complexes, and in the service industries).
- IUOE is a member of the Canadian Labour Congress.

IV DISCUSSION:

Trans Mountain Expansion Project

- The Government of B.C. has stated that it will use every tool available to defend B.C.'s interests regarding the Project.
- The contract procurement process on the Project consisted of a submission of bids by contractors utilizing union, non-union and First Nations labour, with the exception of Spread 6 (Fraser Valley), which was reserved for union and First Nations labour. Contracts were awarded based on the competitiveness of the bids.

.../2

- KM released a list of lead contractors selected on each spread of the Project on September 6, 2017. Of the contractors selected for spreads other than Spread 6, several employ unionized labour through the Canadian Iron, Steel and Industrial Workers Union, which is not among the Four Craft Unions.
- IUOE will be meeting with KM this week. KM has indicated that it continues to meet with unions, and is willing to meet with government to address concerns regarding hiring and labour.

According to the April 6, 2016 Agreement, Trans Mountain Pipeline ULC (TMP) is committed to a "British Columbia First" policy and contracting with respect to the work in B.C. on the Project. TMP is to make reasonable efforts to hire locally and to competitively and openly contract with B.C. businesses and First Nations. These requirements are subject to TMP's standards, competitive pricing and existing commitments. In light of the bid approach and the efforts on Spread 6 to identify B.C. firms TMP has met the Agreement conditions. KM has indicated that there are future opportunities for unionized work and that Unions should continue to meet and discuss possibilities with KM.

V CONCLUSION:

IUOE is encouraged to continue discussions with KM regarding opportunities for union labour on the Project.

PREPARED BY:

Linda Beltrano, EL, OSID

APPROVED BY:

Dave Nikolejsin, DM

**MINISTRY OF ENERGY, MINES AND PETROLEUM RESOURCES
OIL AND STRATEGIC INITIATIVES DIVISION**

ISSUE: Meeting with Hon. Shannon Phillips, Alberta Minister of Environment and Parks, Regarding Kinder Morgan's Trans Mountain Expansion Project

KEY MESSAGES:

- As an interprovincial pipeline, the authority for approval of the Trans Mountain Expansion Project (Project) rested with the Federal Government. Approval was granted on November 29, 2016, on the basis of the pipeline being found to be in the national interest.
- The Province in its final argument could not support the pipeline based on the information filed with the National Energy Board (NEB). The Province had concerns over emergency management plans and spillage responses on land and water.
- British Columbia's (B.C.'s) Ministry of Environment and Climate Change Strategy has been mandated to defend B.C.'s interests with respect to the Project.
- B.C. has been granted intervener status in the Federal Court of Appeal case which seeks to overturn the Federal approval of the Project. It is absolutely appropriate and necessary that we have the opportunity to defend B.C.'s interests in this very important case.
- B.C. filed its written Memorandum of Fact and Law on September 1, 2017.
- The Project requires an estimated 1,200 provincial permits requiring First Nation consultation. Permitting is presently underway.
- The provincial permits will ensure the Project is constructed properly and in accordance with the 157 conditions laid out by the NEB, as well as the 37 additional conditions set down by the Province in its Environmental Assessment Certificate. The Province's conditions further protect wetlands, wildlife habitat and caribou and grizzly populations.

BACKGROUND:

- The Trans Mountain Expansion Project (Project) falls under the jurisdiction of the NEB, as it crosses provincial borders. It begins near Edmonton, Alberta and terminates on the B.C. coast. Hearings for the NEB approval process began in April, 2014 and concluded mid-February, 2016.

- As an intervenor in the NEB process, the Province submitted 139 information requests focused on marine and terrestrial spill response, prevention and recovery.
- In its Final Argument, submitted on January 11, 2016, the Province stated it could not support the Project at that time based on the information filed with the NEB. B.C. was concerned over emergency management plans and spillage response on land and water.
- The Project was granted approval by the federal Governor in Council on November 29, 2016, subject to 157 conditions placed upon it during the NEB review process. B.C. granted the Project an Environmental Assessment (EA) certificate on January 11, 2017, subject to an additional 37 conditions.
- In April, 2017 B.C. signed an Agreement with Kinder Morgan on benefits to the Province from the project.
- The Government of B.C.'s official position is that it will defend B.C.'s interests regarding the Project. As an interprovincial pipeline the Federal Government has the ultimate authority over the Project, as per the *Constitution Act*, Section 92 (10)(a).
- The Province of Alberta has stated its support for the Project, on the grounds of the economic benefits provided through access to Pacific markets. Alberta will be representing its interests as an intervenor in support of the Project in the Federal Court of Appeal case to be heard in October, 2017.

Legal Challenges

- The Governor in Council approval of the Project is facing judicial review by First Nations, interest groups and municipalities. All of the judicial reviews of the decision before the Federal Court of Appeal have been consolidated into a single case, which is to be heard over seven days in the period of October 2-13, 2017.
- B.C. was granted intervenor status in the consolidated Court of Appeal case, siding in favour of the plaintiff. B.C.'s Memorandum of Fact and Law, filed September 1, 2017, outlines the failure of the federal process to properly consider the economic risks associated with a Project-related spill on B.C.'s coast.
- Alberta¹ is also an intervenor in the Court of Appeal's case, and is supporting the Project as being in the public interest by presenting economic benefits of market access and providing details of its Climate Leadership Plan, which was cited by the Federal Government during Project approvals.
- Additional legal challenges of the environmental certificate granted to the Project by B.C. have been filed by the Squamish First Nation and the City of Vancouver. These cases will be heard by the Supreme Court of B.C., though hearings have not yet been scheduled.

Construction and Operation

- Kinder Morgan's plans include: work to begin on the Westridge Marine Terminal in September 2017; clearing to begin in September 2017; pipeline construction to be completed by 2019; and operations to commence December 2019.

¹ <https://www.alberta.ca/release.cfm?xID=4693188CC3E4E-05F5-1203-490C123794148D16>

- The Operational and Construction phase of the Project has begun. Permit applications are being submitted to Ministry of Forests, Lands, Natural Resource Operations and Rural Development, Ministry of Environment (including BC Parks), Ministry of Transportation and Infrastructure and the B.C. Oil and Gas Commission.
- First Nation consultation has begun with certain procedural aspects to be undertaken by Kinder Morgan. The ultimate legal responsibility for consultation and accommodation rests with the Provincial Crown.
- Provincial permitting agencies consider consultation that has occurred to date through the NEB and EA processes and may rely on existing accommodations to address any novel or incremental impacts of a particular permit application where appropriate.
- Statutory Decision Makers (SDMs) cannot slow their decision-making for any improper purpose and cannot be fettered by anyone in making their decisions. SDMs continue to consider permit applications.

Cochrane, Marlene EMPR:EX

From: Nikolejsin, Dave MNGD:EX
Sent: Sunday, October 1, 2017 7:43 PM
To: Plecas, Bobbi ENV:EX
Cc: Beltrano, Linda MNGD:EX; Coley, Simon J EMPR:EX; Zacharias, Mark ENV:EX
Subject: Tools Oct 1
Attachments: s.13

Bobbi, here is our response to the latest draft of possible "tools". s.13
s.13

s.13

Thanks.

Page 101 to/à Page 120

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Page 121 to/à Page 130

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Page 131 to/à Page 132

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KINDER MORGAN CANADA LIMITED

KINDER MORGAN CANADA LIMITED ANNOUNCES 2018 FINANCIAL EXPECTATIONS

Trans Mountain Expansion Project Pursuing a “Primarily Permitting” Spend Strategy

CALGARY, ALBERTA, Dec. 4, 2017 - Kinder Morgan Canada Limited (TSX: KML)

today announced its preliminary 2018 financial projections.

"We expect 2018 to be a good year for Kinder Morgan Canada Limited businesses," said KML Chairman and CEO Steve Kean. "KML's extensive network of strategic assets includes the existing Trans Mountain Pipeline system, the only Canadian crude oil and refined products export pipeline with North American West Coast tidewater access. Other KML assets include one of the largest integrated networks of crude tank storage and rail terminals in Western Canada, the largest merchant terminal storage facility in the Edmonton region, the largest origination crude by rail loading facility in North America, and the largest mineral concentrate export/import facility on the west coast of North America. Those assets will continue to generate substantial value for KML shareholders in 2018," continued Kean.

"With respect to the Trans Mountain Expansion Project (TMEP), we made some progress during 2017 on permitting, regulatory condition satisfaction and land access," said Kean.

"Unfortunately, the scope and pace of the permits and approvals received does not allow for significant additional construction to begin at this time."

"KML must have a clear line of sight on the timely conclusion of the permitting and approvals processes before we will commit to full construction spending," said KML President Ian Anderson. "To that end, we have filed motions with the National Energy Board (NEB) to resolve existing delays as they relate to the City of Burnaby, and to establish an open NEB process that will backstop provincial and municipal processes in a fair, transparent and expedited fashion."

Below is a summary of KML's expectations for 2018:

- Generate \$474 million of Adjusted EBITDA, and \$349 million of distributable cash flow (DCF), respectively, with growth due primarily to the phased in-service of tanks at the new Base Line Terminal during the year and higher capitalized equity financing costs (or allowance for equity used during construction (AEDC)) associated with spending on TMEP (recognized in other income). Excluding AEDC, Adjusted EBITDA and DCF are budgeted to be \$403 million and \$278 million, respectively. Actual AEDC earnings will vary depending on the amount and timing of TMEP expenditures. Adjusted EBITDA excluding AEDC is slightly higher than our IPO forecast. Adjusted EBITDA including AEDC is lower than our IPO forecast due to lower spend in 2017 and expected lower spend in 2018.
- Generate DCF (including AEDC) to restricted voting shareholders of \$0.96 per restricted voting share, with an expected declared dividend of \$0.65 per restricted voting share.
- Invest \$1.9 billion on expansion projects and other discretionary spending, of which \$1.8 is associated with TMEP and the balance is associated with the Base Line Terminal.
- End 2018 with a Net Debt-to-Adjusted EBITDA ratio of approximately 2.7 times.
- In order to prudently manage shareholder capital, the 2018 budget assumes TMEP spending in the first part of 2018 is primarily on advancing the permitting process, rather than spending at full construction levels, until KML has greater clarity on key permits, approvals and judicial reviews. We previously announced a potential unmitigated delay to project completion of nine months (to September 2020) due primarily to the time required to file for, process and obtain necessary permits and regulatory approvals. Potential mitigation measures require obtaining greater clarity early in 2018 with respect to key permits, approvals and judicial reviews and continued planning with TMEP contractors to assess options to start or accelerate work in certain areas.
 - Construction delays entail increased costs due to a variety of factors including extended personnel, equipment and facilities charges, storage charges for unused material and equipment, extended debt service, and inflation, among others. Because those costs are highly uncertain at this stage of the project and the extent of a delay, if any, is currently unknown, Trans Mountain is not updating its cost estimate at this time.
 - In order to help achieve the necessary clarity with respect to permits and approvals, Trans Mountain has filed motions with the National Energy Board (NEB) to resolve existing delays and to establish an NEB process that will backstop provincial and municipal processes in a fair, transparent and expedited fashion. As stated in the November 14, 2017 motion presented to the NEB, "it is critical for Trans Mountain to have certainty that once started, the Project can confidently be completed on schedule." If uncertainty around permitting and

judicial processes extends further into 2018, TMEP would expect to reduce its 2018 budgeted spend. As a result, the previously announced unmitigated delay to a September 2020 in-service date could extend beyond September 2020. Further, as stated in the November 14 motion, if TMEP continues to be “faced with unreasonable regulatory risks due to a lack of clear processes to secure necessary permits . . . it may become untenable for Trans Mountain’s shareholders . . . to proceed.”

- While the exact length of delay is uncertain at this time, assuming an unmitigated delay of nine months, estimated incremental Adjusted EBITDA attributable to three months of service in 2020 would be approximately \$225 million (excluding the impact of AEDC, which can be difficult to calculate given the requirement of specific project spend schedules). Our original estimate of incremental 2020 Adjusted EBITDA attributable to the project was \$900 million (or \$776 million including the impact of our original estimate of \$124 million for 2018 AEDC), each of which was based on an anticipated full year of service in 2020. We would expect to receive the full incremental \$900 million of Adjusted EBITDA plus partial year tariff escalation in 2021, as our current estimate of total Adjusted EBITDA from the project has not changed. Each month of change in our in-service date is expected to result in a change of approximately \$75 million of Adjusted EBITDA. The above figures exclude any utilization of spot volumes, which could add more than \$200 million of Adjusted EBITDA annually.

About Kinder Morgan Canada Limited (TSX: KML). KML manages and is the holder of a minority interest in a portfolio of strategic energy infrastructure assets across Western Canada. The financial results of the entire suite of assets held by Kinder Morgan Canada Limited Partnership (Business) have been consolidated into the financial results of KML. KML investors are reminded that KMI holds a majority voting interest in KML and a corresponding majority economic interest in the entirety of the business contributing to financial results discussed in this new release. Therefore, unless the context otherwise requires, references to KML in this news release are references to the Business in which the holders of restricted voting shares of KML have a minority interest. The Trans Mountain Pipeline system, with connections to 20 incoming pipelines and current transportation capacity of approximately 300,000 barrels per day (based on throughput of 80 percent light oil and refined products and 20 percent heavy oil), is the only Canadian crude oil and refined products export pipeline with North American West Coast tidewater access. In Alberta, KML has one of the largest integrated networks of crude tank storage and rail terminals in Western Canada and the largest merchant terminal storage facility in the Edmonton market. KML also operates the largest origination crude by rail loading facility in

North America. In British Columbia, KML controls the largest mineral concentrate export/import facility on the west coast of North America through its Vancouver Wharves Terminal. Through its Puget Sound pipeline system, KML ships crude oil to refineries in Washington state and its Cochin Pipeline system transports light condensate originating from the United States to Fort Saskatchewan, Alberta. For more information please visit www.kindermorgancanadalimited.com.

Non-U.S. GAAP Financial Measures

The non-U.S. generally accepted accounting principles (non-GAAP) financial measures of distributable cash flow (DCF), both in the aggregate and per Restricted Voting Share, and Adjusted EBITDA are presented herein.

Certain Items, as used to calculate our non-GAAP measures, are items that are required by U.S. GAAP (GAAP) to be reflected in net income, but typically either (1) do not have a cash impact, or (2) by their nature are separately identifiable from our normal business operations and in our view are likely to occur only sporadically.

DCF is calculated by adjusting net income before Certain Items for depreciation, depletion and amortization (DD&A), total book and cash taxes, preferred share dividends and sustaining capital expenditures. DCF is a significant performance measure used by management and external users of our financial statements in evaluating our performance and to measure and estimate the ability of our assets to generate cash earnings after servicing our debt and preferred share dividends, paying cash taxes and expending sustaining capital, that could be used for discretionary purposes such as distributions or expansion capital expenditures. We believe the GAAP measure most directly comparable to DCF is net income. DCF to restricted shareholders per Restricted Voting Share is DCF attributable to restricted shareholders divided by average outstanding Restricted Voting Shares, including restricted stock awards that participate in dividends.

Adjusted EBITDA is calculated by adjusting net income before interest expense, taxes, and DD&A for Certain Items. Adjusted EBITDA is used by management and external users to evaluate, in conjunction with our net debt, certain leverage metrics. We believe the GAAP measure most directly comparable to Adjusted EBITDA is net income.

Our non-GAAP measures should not be considered alternatives to GAAP net income or other GAAP measures and have important limitations as analytical tools. Our computations of non-GAAP measures may differ from similarly titled measures used by others. You should not consider these non-GAAP measures in isolation or as substitutes for an analysis of our results as reported under GAAP. DCF should not be used as an alternative to net cash provided by operating activities computed under GAAP. Management compensates for the limitations of these non-GAAP measures by reviewing our comparable GAAP measures, understanding the differences between the measures and taking this information into account in its analysis and its decision making processes.

Important Information Relating to Forward-Looking Statements

This news release includes “forward-looking information,” “financial outlook” and “forward-looking statements” within the meaning of applicable securities laws (forward-looking statements). Forward-looking statements in this news release include statements, express or implied, concerning, without limitation: the Trans Mountain Expansion Project (TMEP), and Base Line Terminal project, including completion of such projects, anticipated costs, scheduling and in-service dates, future benefits and utilization, anticipated project returns and the impacts of such projects; KML's anticipated 2018 Adjusted EBITDA and DCF; potential additional Adjusted EBITDA dependent on spot utilization; and anticipated dividends and the intended payment thereof. Forward-looking statements are not guarantees of performance. They involve significant risks, uncertainties and assumptions. Any financial outlook or other forward-looking statements provided in this news release have been included for the purpose of providing information relating to management's current expectations and plans for the future, are based on a number of significant assumptions and may not be appropriate, and should not be used, for any other purpose. Future actions, conditions or events and future results of operations may differ materially from those expressed in forward-looking statements. Many of the factors that will determine these results, including the ability of KML to pay dividends, are beyond the ability of KML to control or predict. As noted above, the forward-looking statements included in this release are based on a number of material assumptions, including among others those highlighted, or inherent in the factors highlighted, below. Among other things, specific factors that could cause actual results to differ from those indicated in the forward-looking statements provided in this news release include, without limitation: changes in market conditions; competitive landscape; issues, delays or stoppages associated with major expansion projects, including the TMEP; changes in public opinion; public or government opposition; the resolution of issues relating to the concerns of individuals, special interest or Aboriginal groups, governmental organizations, non-governmental organizations and other third parties that may expose the Business to higher project or operating costs, project delays or even project cancellations; significant unanticipated cost overruns or required capital expenditures; level of shipper demand for spot utilization; the breakdown or failure of equipment, pipelines and facilities; releases or spills, operational disruptions or service interruptions; the ability of KML and/or the Business to access sufficient external sources of financing, and the cost of such financing; and changes in governmental support and the regulatory environment.

The assumptions behind KML's forecasted 2018 Adjusted EBITDA are substantially unchanged from those presented under the headings “Notice to Investors – Growth Estimates” and “The Business – Investment Highlights – Sizeable Growth Project of Strategic National Importance to Canada - Financial Highlights and Growth Estimates” within KML's final initial public offering prospectus dated May 25, 2017, 2017 (the IPO Prospectus, a copy of which is available under KML's profile on SEDAR at www.sedar.com), except for reduced capitalized equity financing costs due to TMEP capital expenditures expected to be lower through 2018. In addition to the assumptions for Adjusted EBITDA, KML's forecasted 2018 DCF includes

assumptions for expected funding sources and associated costs, cash taxes and sustaining capital expenditures.

The foregoing list should not be construed to be exhaustive. In addition to the foregoing, important additional information respecting the material assumptions, expectations and risks applicable to the financial outlook and other forward-looking statements included in this news release are set out in the IPO Prospectus, under the headings "Notice to Investors – Forward-Looking Statements," "Notice to Investors – Growth Estimates" and "Risk Factors," and prospective investors are urged to review and carefully consider such information prior to making any investment decision in respect of KML's securities. The risk factors applicable to KML could cause actual results to vary materially from those contained in any forward-looking statements. KML disclaims any obligation, other than as required by applicable law, to update the forward-looking statements included in this release.

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