

**Cadario, Michele PREM:EX**

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**From:** Cadario, Michele PREM:EX  
**Sent:** Thursday, October 29, 2015 10:51 AM  
**To:** McCann, Meghan PREM:EX  
**Subject:** RE: REVISED - Call for Records OOP-2015-53358

I have a record and have provided to ML.

Michele

**Michele Cadario**  
**Deputy Chief of Staff to Premier Christy Clark**

**From:** McCann, Meghan PREM:EX  
**Sent:** Thursday, October 29, 2015 10:42 AM  
**To:** Bhullar, Barinder PREM:EX; Cadario, Michele PREM:EX; Chin, Ben PREM:EX; Dolan, Chelsea PREM:EX; Grant, Wade PREM:EX; Ives, Andrew PREM:EX; Kay, Maclean PREM:EX; McPhee, Jordan PREM:EX; Oliphant, Sam PREM:EX; Southern, Evan PREM:EX; Toda, Sarah PREM:EX  
**Subject:** REVISED - Call for Records OOP-2015-53358

***Please disregard my previous email for this request and conduct your search based on this revised wording.***

***Please let me know by Nov. 12<sup>th</sup> whether or not you have any records responsive to the following request:***

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Any correspondence related to the report "Access Denied: Record Retention and Disposal Practices of the Government of British Columbia": within the Ministries and between Ministry staff and the Office of the Information and Privacy Commissioner including but not limited to emails and letters from government officials related to the draft and/or final version of the report.

**(Date Range for Record Search: From 10/12/2015 To 10/26/2015)**

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***Please note this request has also been sent to MTICS and JAG.***

***If you think that the search for records will take you over 3 hours and/or the total volume of records will exceed 200 pages, please let me know as soon as possible.***

***Sarah, please check with the Chief of Staff.***

***Thank you all for your assistance with this request!***

***Meghan***

## **Cadario, Michele PREM:EX**

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**From:** Cadario, Michele PREM:EX  
**Sent:** Thursday, October 29, 2015 10:50 AM  
**To:** McCann, Meghan PREM:EX  
**Subject:** RE: Call for Records OOP-2015-53358

I have records and provided them to ML.

M

**Michele Cadario**  
**Deputy Chief of Staff to Premier Christy Clark**

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**From:** McCann, Meghan PREM:EX  
**Sent:** Wednesday, October 28, 2015 12:58 PM  
**To:** Bhullar, Barinder PREM:EX; Cadario, Michele PREM:EX; Chin, Ben PREM:EX; Dolan, Chelsea PREM:EX; Grant, Wade PREM:EX; Ives, Andrew PREM:EX; Kay, Maclean PREM:EX; McPhee, Jordan PREM:EX; Oliphant, Sam PREM:EX; Southern, Evan PREM:EX; Toda, Sarah PREM:EX  
**Subject:** Call for Records OOP-2015-53358

*Please let me know by Nov. 12<sup>th</sup> whether or not you have any records responsive to the following request:*

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*Any correspondence between staff from the Ministries and the Information and Privacy Commissioner related to the report "Access Denied: Record Retention and Disposal Practices of the Government of British Columbia" including but not limited to emails and letters from government officials related to the draft and/or final version of the report.*

***(Date Range for Record Search: From 10/12/2015 To 10/26/2015)***

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*Please note this request has also been sent to MTICS and JAG.*

*If you think that the search for records will take you over 3 hours and/or the total volume of records will exceed 200 pages, please let me know as soon as possible.*

*Sarah, please check with the Chief of Staff.*

*Thank you all for your assistance with this request!*

*Meghan*

## **Cadario, Michele PREM:EX**

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**From:** Cadario, Michele PREM:EX  
**Sent:** Thursday, October 29, 2015 10:47 AM  
**To:** McCann, Meghan PREM:EX  
**Subject:** RE: Call for Records OOP-2015-53335

I have records and providing to Michelle Leamy.

Michele

**Michele Cadario**  
**Deputy Chief of Staff to Premier Christy Clark**

**From:** McCann, Meghan PREM:EX  
**Sent:** Monday, October 26, 2015 11:58 AM  
**To:** Bhullar, Barinder PREM:EX; Cadario, Michele PREM:EX; Chin, Ben PREM:EX; Dolan, Chelsea PREM:EX; Grant, Wade PREM:EX; Ives, Andrew PREM:EX; Kay, Maclean PREM:EX; McPhee, Jordan PREM:EX; Oliphant, Sam PREM:EX; Southern, Evan PREM:EX; Toda, Sarah PREM:EX  
**Subject:** Call for Records OOP-2015-53335

*Please let me know by Nov. 9<sup>th</sup> whether or not you have any records responsive to the following request:*

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*Briefing notes, media lines, memoranda and emails regarding the Information Commissioner's report "Access Denied: Record Retention and Disposal Practices of the Government of British Columbia".*

*(Date Range for Record Search: From 10/19/2015 To 10/22/2015)*

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*If you think that the search for records will take you over 3 hours and/or the total volume of records will exceed 200 pages, please let me know as soon as possible.*

*Sarah, please check with the Chief of Staff*

*Thank you all for your assistance with this request!*

*Meghan*

**Cadario, Michele PREM:EX**

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**From:** Doyle, Dan PREM:EX  
**Sent:** Friday, October 23, 2015 10:59 AM  
**To:** LP Chief of Staff; LP Ministerial Assistants; LP Executive Assistants  
**Subject:** Memo from Premier Clark  
**Attachments:** 2015 10 23 Memo.pdf

Good morning everyone,

Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark



October 23, 2015

Dear Colleagues,

I know you share my sense of duty to British Columbians to ensure we lead a government that is open and accountable.

To that end, we will be taking action on the Privacy Commissioner's recommendations. I have asked David Loukidelis to help us strengthen our processes and training around Freedom of Information, and give us advice on the best ways to implement actions in response to this report.

Until Mr. Loukidelis completes his work, I am further directing my Cabinet Ministers and all political staff, to keep all the emails they send, regardless of whether they are transitory or not.

There can be conflicting views on how the rules have been applied over the decades. It is my expectation that we do our utmost to follow the regulations around Freedom of Information. But, we also need to recognize that technology, as well as public expectations are evolving.

We can, and should, take this additional step to give our citizens greater confidence that their government is open and accountable.

Sincerely,

Christy Clark  
Premier

**Cadario, Michele PREM:EX**

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**From:** Cadario, Michele PREM:EX  
**Sent:** Friday, October 23, 2015 11:16 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** RE: Memo from Premier Clark

Dan,

I have received this memo from the Premier. I understand it and will abide by it.

Michele

***Michele Cadario***  
***Deputy Chief of Staff to Premier Christy Clark***

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**From:** Doyle, Dan PREM:EX  
**Sent:** Friday, October 23, 2015 10:59 AM  
**To:** LP Chief of Staff; LP Ministerial Assistants; LP Executive Assistants  
**Subject:** Memo from Premier Clark

Good morning everyone,

Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark

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Withheld pursuant to/removed as

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**Cadario, Michele PREM:EX**

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**From:** Mills, Shane <Shane.Mills@leg.bc.ca>  
**Sent:** Thursday, October 22, 2015 4:52 PM  
**To:** Chin, Ben PREM:EX; Kay, Maclean PREM:EX; Ives, Andrew PREM:EX; McPhee, Jordan PREM:EX; Oliphant, Sam PREM:EX; Southern, Evan PREM:EX; Toda, Sarah PREM:EX  
**Cc:** Doyle, Dan PREM:EX; Cadario, Michele PREM:EX; Sweeney, Neil PREM:EX  
**Subject:** Re: Note

I'll reinforce at morning meeting tomorrow.

Sent from my BlackBerry 10 smartphone on the TELUS network.

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**From:** Chin, Ben PREM:EX  
**Sent:** Thursday, October 22, 2015 4:47 PM  
**To:** Kay, Maclean PREM:EX; Ives, Andrew PREM:EX; McPhee, Jordan PREM:EX; Mills, Shane; Oliphant, Sam PREM:EX; Southern, Evan PREM:EX; Toda, Sarah PREM:EX  
**Cc:** Doyle, Dan A PREM:EX; Cadario, Michele PREM:EX; Sweeney, Neil PREM:EX  
**Subject:** Note

Made a slight change...Maclean can you check for formatting, spelling.

Andrew, once Maclean gets you a clean copy, PCC can email to Dan and Ministers in the morning.

Sarah, if you're at work, please forward from Dan to all PO and MO staff tomorrow morning.

Ben Chin  
Executive Director  
Communications and Issues Mgmt  
Office of Premier Christy Clark  
250-588-3113

Sent from my BlackBerry 10 smartphone on the Rogers network.



**Cadario, Michele PREM:EX**

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**From:** Chin, Ben PREM:EX  
**Sent:** Thursday, October 22, 2015 4:26 PM  
**To:** Cadario, Michele PREM:EX; Doyle, Dan PREM:EX  
**Subject:** Re:

Good point...will fix.

Ben Chin  
Executive Director  
Communications and Issues Mgmt  
Office of Premier Christy Clark  
250-588-3113

Sent from my BlackBerry 10 smartphone on the Rogers network.

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**From:** Cadario, Michele PREM:EX  
**Sent:** Thursday, October 22, 2015 4:03 PM  
**To:** Chin, Ben PREM:EX; Doyle, Dan PREM:EX  
**Subject:** Re:

For PCC letter - in sentence "I know my staff and yours...". Shouldn't that also include her and her Ministers as well as all of our staff take it seriously..."

M

Sent from my BlackBerry 10 smartphone on the TELUS network.

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**From:** Chin, Ben PREM:EX  
**Sent:** Thursday, October 22, 2015 3:31 PM  
**To:** Cadario, Michele PREM:EX; Doyle, Dan PREM:EX  
**Subject:** Fw:

Please take a look...letter from PCC to Dan and ministers, which Dan would forward to staff

Ben Chin  
Executive Director  
Communications and Issues Mgmt  
Office of Premier Christy Clark  
250-588-3113

Sent from my BlackBerry 10 smartphone on the Rogers network.

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**From:** Kay, Maclean PREM:EX <[Maclean.Kay@gov.bc.ca](mailto:Maclean.Kay@gov.bc.ca)>  
**Sent:** Thursday, October 22, 2015 3:09 PM  
**To:** Chin, Ben PREM:EX  
**Subject:** RE:

**Cadario, Michele PREM:EX**

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**From:** Chris Gailus <Chris.Gailus@globalnews.ca>  
**Sent:** Thursday, October 22, 2015 10:41 AM  
**To:** Cadario, Michele PREM:EX  
**Subject:** Hello

Hi Michele,

I'm sure the request may have come in from Keith already, but for obvious reasons we would love the opportunity to speak to the Premier today in a live interview on the News Hour.

Please let me know if that will be possible!

Cheers,  
CG

**Chris Gailus**, News Hour Anchor, Global BC News  
Shaw Media Inc. 7850 Enterprise Street, Burnaby, BC  
T: 1-604-422-6494 E: [chris.gailus@globalnews.ca](mailto:chris.gailus@globalnews.ca)



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Page 012 to/à Page 066

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s.3

**Cadario, Michele PREM:EX**

**From:** Scott.Ryckman@gov.bc.ca  
**Sent:** Thursday, October 22, 2015 9:51 PM  
**Subject:** TNO Media Overview  
**Attachments:** overview\_20151022.pdf

**Daily Today's News Online Media Overview**

Thursday, October 22, 2015

**CHAN - Global BC Early News with Robin Stickley 17:00 hr**

Placement	Time	Story
Intro		BC privacy commissioner releases scathing report into access of government records BC man unaware of Canada Post plan to place community mailbox on his front yard
Top Story	1700	Amrik Virk insists BC government will act on all recommendations in Duncan report
2/7	1703	Keith Baldrey believes a culture of secrecy has evolved within BC Liberal government
3/7	1706	Grieving mother still demanding answers after teenage son dies in MCFD care
4/7	1708	Prominent reporter critical of BC government's freedom of information process
5/7	1709	BCNU launches support hotline to help nurses who have been assaulted by patients
6/7	1709	Abbotsford man unaware of Canada Post plan to place community mailbox on his yard
7/7	1710	Traffic report
	1711	First commercial break

**CHAN - Global BC News Hour with Chris Gaihus & Sophie Lui 18:00 hr**

Placement	Time	Story
Intro		BC privacy commissioner releases scathing report into access of government records BC man unaware of Canada Post plan to place community mailbox on his front yard Motorcyclists rush to help victims of motor vehicle crash in Metro Vancouver
Top Story	1800	Amrik Virk insists BC government will act on all recommendations in Duncan report
2/13	1803	Prominent reporter critical of BC government's freedom of information process
3/13	1805	Keith Baldrey doubtful BC government will take steps to become more transparent
4/13	1807	Grieving BC mother demanding independent public inquiry into death of her teen son
5/13	1809	Abbotsford man unaware of Canada Post plan to place community mailbox on his yard
6/13	1812	Weather report
7/13	1813	Popular US comedian Jerry Seinfeld believes his shoes helped NY Mets win NCLS
	1814	First commercial break
8/13	1815	Motorcyclists rush to help victims of frightening motor vehicle crash in Richmond
9/13	1817	North Shore Search & Rescue team recipient of donated autopulse CPR device
10/13	1820	Traffic report
	1821	Second commercial break
11/13	1823	Cows found partially butchered for about \$80 worth of meat at ranch near Cherryville
12/13	1825	Weather report
13/13	1827	Cirque du Soleil erects massive tent in downtown Vancouver
	1828	Third commercial break

**CHEK - CHEK News at Five with Stacy Ross 1700 hr**

Placement	Time	Story
Intro		Politicians in Ottawa mark first anniversary of Parliament Hill shootings BC Ferries now offering 50% discount on some vehicle rates to boost ridership CRD poised to raise water rates after successful conservation efforts by residents
Top Story	1700	Murray Rankin & Elizabeth May still shaken 1 year after shootings on Parliament Hill
2/6	1703	Amrik Virk insists BC government will act on all recommendations in Duncan report
3/6	1705	BC Ferries CEO hopeful 50% discount on some vehicle rates will boost ridership
4/6	1707	CRD board chair insists looming water rate hike not linked to lower consumption
5/6	1709	Vancouver Islanders will have access to flu vaccinations starting tomorrow
6/6	1712	Weather report
	1713	First commercial break

CIVT - CTV News at Five with Mi-Jung Lee 1700 hr		
Placement	Time	Story
Intro		Motorcyclists rush to help victim of motor vehicle crash in Metro Vancouver Woman attacks cameraman with bear spray at homeless camp in Abbotsford Latest report by BC's privacy commissioner results in RCMP investigation
Top Story	1700	Homeless woman in Abbotsford unapologetic after attacking journalist with bear spray
2/8	1702	Motorcyclists rush to help victim of frightening motor vehicle crash in Richmond
3/8	1703	Off-duty police officer in Ladner helps save life of motorcyclist involved in serious crash
4/8	1703	Public raising concerns about proposed demolition of Vancouver's two viaducts
5/8	1704	Cirque du Soleil erects massive tent in Vancouver's northeast False Creek
6/8	1704	Vancouver Park Board selects Queen Elizabeth Park for proposed love locks sculpture
7/8	1705	CTV asks viewers if they'll attach a love lock to new Vancouver sculpture
8/8	1705	City of Vancouver expands its free Wi-Fi program to six new locations
	1707	First commercial break

CIVT - CTV News at Six with Mike Killeen & Coleen Christie 1800 hr		
Placement	Time	Story
Intro		Motorcyclists rush to help victim of motor vehicle crash in Metro Vancouver Latest report by BC's privacy commissioner results in RCMP investigation Conservation officers euthanize bear found in West Kootenay neighbourhood
Top Story	1800	Motorcyclists rush to help victim of frightening motor vehicle crash in Richmond
2/7	1802	Off-duty police officer in Ladner helps save life of motorcyclist involved in serious crash
3/7	1803	Police in Abbotsford release surveillance image of sexual assault suspect
4/7	1804	Homeless woman in Abbotsford unapologetic after attacking journalist with bear spray
5/7	1806	John Horgan using Duncan report to warn of a culture of deceit within BC government
6/7	1809	BC ski resorts prepare for warm summer by investing in snow-making machinery
7/7	1811	North Shore Search & Rescue team recipient of donated autopulse CPR device
	1811	First commercial break

CBUT - CBC News Vancouver with Andrew Chang 1800 hr		
Placement	Time	Story
Intro		John Horgan using Duncan report to warn of a culture of deceit within BC government
Top Story	1800	Privacy commissioner report claims BC govt staffers inappropriately deleted emails
2/10	1801	Amrik Virk defends BC government following release of privacy commissioner report
3/10	1803	Todd Stone defends BC government following release of privacy commissioner report
4/10	1803	Video recorded in 2011 shows Premier vowing to make BC govt more transparent
5/10	1805	John Horgan suggests Duncan report highlights lack of BC government transparency
6/10	1805	Tim Duncan fears BC govt deliberately deleted sensitive emails to avoid FOI requests
7/10	1809	BC woman returns home from Europe after advocating on behalf of Syrian refugees
8/10	1811	City of Vancouver criticized for slow pace of issuing building permits
9/10	1814	BC mother takes her child's grandparents to court over access to religious services
10/10	1817	Weather report
	1818	First commercial break

CIVI - CTV News Live @ 5 with Joe Perkins 1700 hr		
Placement	Time	Story
Intro		Claire Trevena not impressed by latest fare discounts offered by BC Ferries Suzanne Anton reiterates dangers of impaired driving amid looming pot legalization Unique artwork currently on display at auction house in downtown Victoria Jose Bautista's doppelganger living & working on Vancouver Island
Top Story	1700	BC Ferries poised to cut fares by 50% on select routes - Claire Trevena unimpressed
2/8	1703	Amrik Virk defends BC government following release of privacy commissioner report
3/8	1705	Inmate who escaped from Victoria General Hospital apprehended by police in Surrey
4/8	1705	Search & rescue crews save injured man who fell from a steep cliff in Malahat
5/8	1706	20-year-old man in hospital after serious motor vehicle crash near Nanaimo
6/8	1707	Campbell River SAR team helps senior citizen visit Elk Falls suspension bridge
7/8	1709	Suzanne Anton believes police need proper training to recognize impaired drivers
8/8	1712	Weather report
	1713	First commercial break

Story summaries appearing in blue feature a transcript. Summaries appearing in green feature a video. Click story summary to access.

**Cadario, Michele PREM:EX**

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**From:** Sweeney, Neil PREM:EX  
**Sent:** Friday, October 23, 2015 8:24 AM  
**To:** Chin, Ben PREM:EX; Oliphant, Sam PREM:EX; Cadario, Michele PREM:EX; Southern, Evan PREM:EX  
**Subject:** Today's avail

Wonder if she shouldn't have a message to the broader public service as well.

Something like:

s.13

N

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**Cadario, Michele PREM:EX**

**From:** Scott.Ryckman@gov.bc.ca  
**Sent:** Friday, October 23, 2015 9:10 PM  
**Subject:** TNO Media Overview  
**Attachments:** overview\_20151023.pdf

**Daily Today's News Online Media Overview**

Friday, October 23, 2015

**CHAN - Global BC Early News with Robin Stickley 17:00 hr**

Placement	Time	Story
Intro		Hurricane Patricia reaching Pacific coast of Mexico - ranked at category five
Top Story	1700	Mexico prepared for impact of Hurricane Patricia - widespread damage anticipated
2/8	1702	BCers among estimated 2,000 Canadians bracing for Hurricane Patricia in Mexico
3/8	1704	Weather report
4/8	1705	Coquitlam woman hopes some members of her Syrian family will come to Canada
5/8	1706	Christy Clark orders her political staff to keep all government emails until further notice
6/8	1708	Disabled Maple Ridge woman with medical needs trapped in her apartment building
7/8	1709	Police in Calgary arrest man accused of a disturbing home invasion in Vancouver
8/8	1710	Traffic report
	1710	First commercial break

**CHAN - Global BC News Hour with Chris Gailus & Sophie Lui 18:00 hr**

Placement	Time	Story
Intro		British Columbians among tourists bracing for impact of Hurricane Patricia in Mexico Premier defends BC government after release of scathing report by Elizabeth Denham Expert from British Columbia warns consumers about risk of tap & pay technology
Top Story	1800	Most powerful hurricane recorded in western hemisphere reaches Mexico's coastline
2/13	1801	BCers among estimated 2,000 Canadians bracing for Hurricane Patricia in Mexico
3/13	1804	Weather report
4/13	1806	Premier Clark vows to implement all recommendations in Elizabeth Denham's report
5/13	1809	Keith Baldrey skeptical of Premier's pledge to make BC government more transparent
6/13	1810	Police in Calgary arrest man accused of a disturbing home invasion in Vancouver
7/13	1811	Immigration urging BC woman to resubmit refugee application for Syrian relative
8/13	1814	Weather report
9/13	1815	US professional golfer gives autograph to man struck by his golf ball
	1816	First commercial break
10/13	1817	Expert from British Columbia warns tap & pay technology susceptible to fraudsters
11/13	1822	Traffic report
	1823	Second commercial break
12/13	1825	Disabled Maple Ridge woman with medical needs trapped in her apartment building
13/13	1827	Weather report
	1830	Third commercial break

**CHEK - CHEK News at Five with Stacy Ross 1700 hr**

Placement	Time	Story
Intro		Vancouver Islanders visiting Mexico bracing for impact of Hurricane Patricia Vancouver Island woman crippled from rare virus finally released from hospital Photo of fun-loving Vancouver Island police officer garnering attention on social media
Top Story	1700	Most powerful storm in recorded history reaches Mexico's Pacific coastline
2/11	1702	Vancouver Islanders among tourists bracing for impact of Hurricane Patricia in Mexico
3/11	1704	Experts shocked by Hurricane Patricia - widespread damage in Mexico anticipated
4/11	1707	Police involved in standoff outside Nanaimo home - neighboring properties evacuated
5/11	1708	55-year-old helicopter pilot from Campbell River killed in crash in Saskatchewan
6/11	1708	Vacant home in South Nanaimo badly damaged by fire - cause under investigation
7/11	1709	Emergency crews rescue injured man who fell from a steep cliff in Malahat

8/11	1710	BC Hydro completes upgrades to two substation in Port Alberni - on time & on budget
9/11	1712	University of Victoria student crippled from rare virus finally released from hospital
10/11	1715	Photo of fun-loving Victoria police officer garnering attention on social media
11/11	1717	Weather report
	1719	First commercial break

**CIVT - CTV News at Five with Coleen Christie 1700 hr**

Placement	Time	Story
Intro		British Columbians among tourists bracing for impact of Hurricane Patricia in Mexico Motorist facing charges after crashing SUV into business near Granville Island Woman in United States presents certificate of purity to her dad on her wedding day
Top Story	1700	Hurricane Patricia reaches Pacific coast of Mexico - tourists taking precautions
2/8	1702	Mother fighting BC govt ordered review of case involving sexual abuse of her children
3/8	1702	BC First Nations communities outraged by sale of aboriginal costumes for Halloween
4/8	1703	CTV Vancouver asks viewers if they intend to dress up for Halloween
5/8	1703	Campbell River SAR team helps senior citizen visit Elk Falls suspension bridge
6/8	1703	Christmas decorations adorn Vancouver's Robson Square for TV show production
7/8	1704	Vancouver Home & Design Show underway at Vancouver Convention Centre
8/8	1706	Weather report
	1706	First commercial break

**CIVT - CTV News at Six with Mike Killeen & Mi-Jung Lee 1800 hr**

Placement	Time	Story
Intro		British Columbians among tourists bracing for impact of Hurricane Patricia in Mexico Motorist facing charges after crashing SUV into business near Granville Island Aboriginal-themed Halloween costumes upset former BC First Nations leader
Top Story	1800	BC tourists among travelers in Mexico bracing for impact of Hurricane Patricia
2/7	1802	Weather report
3/7	1804	Elderly man in serious condition after being hit by a semi truck in Surrey
4/7	1804	Motorist crashes SUV into business in Vancouver - speed & alcohol possible factors
5/7	1806	Police in Calgary arrest man accused of a disturbing home invasion in East Vancouver
6/7	1807	Christy Clark orders her political staff to keep all government emails until further notice
7/7	1809	Construction industry frustrated by building permit backlog in city of Vancouver
	1811	First commercial break

**CBUT - CBC News Vancouver with Andrew Chang 1800 hr**

Placement	Time	Story
Intro		Hurricane Patricia reaching Pacific coast of Mexico - widespread damaged anticipated
Top Story	1800	Hurricane Patricia reaching Pacific coast of Mexico - BCers among stranded tourists
2/9	1804	Weather report
3/9	1806	BC man sentenced for helping people file fraudulent immigration applications
4/9	1808	African-American man in Vancouver for refugee hearing - claims he's fearful for his life
5/9	1810	Premier defends BC government after release of scathing report by Elizabeth Denham
6/9	1813	John Horgan using Duncan report to highlight BC government's lack of transparency
7/9	1814	Police in Calgary arrest man accused of a disturbing home invasion in East Vancouver
8/9	1815	Woman attacks cameraman with bear spray at homeless camp in Abbotsford
9/9	1816	Motorist crashes SUV into business in Vancouver - speed a possible factor
	1817	First commercial break

**CIVI - CTV News Live @ 5 with Joe Perkins 1700 hr**

Placement	Time	Story
Intro		Hurricane Patricia reaching Pacific coast of Mexico - widespread damaged anticipated Vancouver Islanders visiting Mexico bracing for impact of Hurricane Patricia Intoxicated daredevil risks his life during foolish stunt in downtown Victoria Aboriginal-themed Halloween costumes upset former BC First Nations leader
Top Story	1700	Mexico preparing for impact of Hurricane Patricia - widespread damage anticipated
2/9	1703	Vancouver Islanders among tourists bracing for impact of Hurricane Patricia in Mexico
3/9	1705	Campbell River man among two people killed in helicopter crash in Saskatchewan
4/9	1706	Premier defends BC government after release of scathing report by Elizabeth Denham
5/9	1707	Intoxicated daredevil risks his life during foolish stunt outside former Victoria museum
6/9	1708	Police involved in standoff outside Nanaimo home - neighboring properties evacuated
7/9	1709	Economy expected to benefit from BC Hydro upgrades to substation in Port Alberni

8/9	1710	Increasing number of owls struck by motor vehicles - BC SPCA issues warning
9/9	1712	Weather report
	1713	First commercial break

Story summaries appearing in blue feature a transcript. Summaries appearing in green feature a video. Click story summary to access.

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## **Cadario, Michele PREM:EX**

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**From:** Woods, Emily GCPE:EX  
**Sent:** Monday, October 26, 2015 6:06 AM  
**To:** Gordon, Matt GCPE:EX; Fraser, John Paul GCPE:EX; Cadario, Michele PREM:EX; Chin, Ben PREM:EX; Dolan, Chelsea PREM:EX; Doyle, Dan PREM:EX; Dyble, John C PREM:EX; Grant, Wade PREM:EX; Kerr, Carleen GCPE:EX; McPhee, Jordan PREM:EX; Mentzelopoulos, Athana JTST:EX; Mills, Shane LASS:EX; Oliphant, Sam PREM:EX; Southern, Evan PREM:EX; Sweeney, Neil PREM:EX; Gleeson, Kelly T GCPE:EX; Bhullar, Barinder PREM:EX  
**Subject:** Today's report (Oct 26)

October 26, 2015

### **Major Media Coverage:**

**Television:** (Global) **Sunday** – Whale watching boat capsizes off Tofino – fatalities reported; TransLink blames power surge for Expo Line shutdown; VCHA holds pop-up flu clinic in DTES; Nanaimo pony shot with arrow. **Saturday** – Comox soccer player objects to fish farm sponsor; ICBC defends drunk driver in civil suit; Fundraiser to replace private ambulance equipment stolen in Delta; Nanaimo pony. **Friday** – BCians among those hunkering down in Mexico hurricane; Denham report – PCC vows to implement all recommendations / Baldrey is skeptical that gov't will be more transparent.

**Mainstream print:** **Vancouver Sun:** 5 dead as tour boat sinks; Aboriginal program at risk as school closures loom; LNG line eyes new route over aboriginal concerns; (Saturday) Justin Trudeau: How B.C. shaped his life; (teaser) Trucking companies 'playing with fire'. **Province:** Tofino tragedy; (Sunday) Behind the scenes of the campaign that won B.C. for Justin Trudeau. **Times Colonist:** (Sunday) May invited to Paris summit in 'great' talk with Trudeau; After 18 years, curious author 'decodes' Alice in Wonderland; (Saturday) Clark orders staff to save all emails after stinging report; As hurricane batters Mexico, Victoria family waits anxiously. **Globe & Mail:** (A01) 'Multiple fatalities' as Tofino tourist boat goes down; (S01) App aims to aid traumatized girls; Province could follow Norway's map on road to going green; Documents indicate wolf cull linked to forest industry concerns; (Saturday) Dyslexia: An alphabet soup of remedies; Mason: Clark's promise of transparent government is a total sham.

**Chinese media:** **Sing Tao/Ming Pao/World Journal:** Denham report – PCC orders political staff and ministers not to delete any emails; Stats Can report shows 7.1% increase in international visitors to B.C. / the province says B.C.'s tourism sector is growing and the industry generated \$13.9B in revenue, accounting for 4% of the GDP in 2013; Mayor Brodie says the jet fuel pipeline proposal to YVR can be terminated with the new federal Liberal gov't / says the environmental assessment was a harmonized process between province and feds but the province took the lead, so that's one aspect that would have to be looked at to see whether it was an appropriate process; sentencing of a Richmond man who made millions helping hundreds of people file fraudulent immigration applications.

**South Asian media:** **Indo Canadian Voice (English):** Horgan op-ed (An 11-year-old battle for equal treatment for Indo-Canadian veterinarians came back to the legislature this week, yet the Liberal gov't has failed to show any leadership to address this wrong); the province invests more than \$90M/year in the tourism sector across every region to grow and market the sector / MSB says the latest international visitor numbers show the strength of B.C.'s tourism industry and the diversity of international travellers to the province; PCC attended WE Day and announced that gov't is donating \$200k to Free the Children to support WE Day and WE Schools educational programs (PCC, MMB quoted).

### **Positive Coverage:**

PCC attended official opening of the new \$1.8M trades training building at the Nicola Valley Institute of Technology – Castanet (Sun). PCC: “We need more tradespeople in the province. We want to make sure aboriginal tradespeople are a big part of that. This is the premiere aboriginal training institution in the country. I hope that we’ll see this...double or triple in size over time” – CFJC (Fri).

‘The B.C. and Belgian gov’t are expected to sign an agreement on Monday to increase trade’ – CKNW (Sat).  
‘Belgium’s trade mission to B.C. all about diversity’ – TC-B03 (Sat).

TRAN opens full-service rest area on Hwy 97 near Coldstream – the mayor says the project ‘was a very worthwhile investment and the lookout has historical and economic value’ – CKNW (Sat).

‘BC Ferries experiments with vehicle fare discounts’ – VS-A05 (Sat). Greater Victoria Chamber of Commerce welcomes the promotion – Carter: “ideally, approaches like this will result in greater efficiencies in the system and a reduction in fares on the day-to-day travel” – CFAX (Fri).

Wide coverage of VCHA’s pop-up flu clinic in the DTES – says bringing that service to the area is crucial as marginalized people often can’t or don’t access healthcare – CKNW (Sun), Global (Sun), Prov-A07.

### Ongoing / Emerging / Potential Issues:

Denham report – Extensive coverage continues on Denham report and PCC’s response – all major media. ‘PCC is breaking her silence more than 24 hours after the release of the damning report’; premier made a ‘pre-emptive strike’ by issuing letter; it ‘doesn’t answer the question about why now’, given previous warnings from commissioner; while PCC says B.C. responds to more FOI requests than most other provinces, the reporter notes it’s a “moot point” if the documents you want have been deleted – Global (Fri). ‘PCC responds to growing scandal over allegations her gov’t is deliberately hiding and even erasing important information’ – CTV (Fri). ‘Report has left gov’t scrambling in the hot seat’ – CFJC (Fri). ‘Don’t delete emails, premier tells staff’ – CP, Prov-A06 (Sun). ‘PCC has laid down the law today’ – CKFR (Fri); ‘has ordered all of her cabinet and their political staff to save their emails’ – CKNW (Fri), TC-A01 (Sat). ‘PCC says deputy chief of staff will not be punished for mass deleting her emails’ – CBC (Fri); CBC-TV mentions a BC NDP FOI for all of PCC’s emails and ‘they got back nothing.’ Hume: ‘Deletion of government e-mails raises questions’ – Recaps issue in Q&A format, ending with this question: “Why didn’t gov’t follow up on the (2014) meetings with substantive action? That question remains unanswered, and the e-mails that might have shed some light on the topic have been erased” – G&M-A09. Quoted:

- **PCC:** ‘we thought everything was being done properly’; ‘no change in the way things have been done for a decade’ – CP, Prov-A06 (Sun), TC-A01 (Sat); “We’ve been doing things that way for a long time and (Denham) has said her interpretation of the Act is different” – CBC (Fri), similar CTV (Fri); “I don’t send a ton of email because I meet with staff and talk to staff and colleagues every single day, often weekends included”; “the decisions I make are mostly made in cabinet meetings and cabinet committee meetings, and that’s all evident to the public because all of that is recorded and, to the extent we’re allowed, released” – VS-A04 (Sat).
- **MTS:** “I adhere 100% to the requirements of the act”; expect everyone who works for me to follow the act; “whole world of FOI is evolving very quickly”; “whole notion of ‘triple delete’ is a bit of a misnomer. There’s always a remnant of the data that remains on computers and servers” – CFJC (Fri).
- **Horgan:** “what surprised me” about PCC remarks is her claim “that there’s been no change in behaviour in a decade”; means BC Liberals “have been breaking the law for a decade”; “don’t know how you can say ‘everything’s the same’ in one breath and ‘we’re evolving’ in the next”; questions why PCC seems surprised given Denham’s previous findings – BC-1 (Fri), similar VS-A04 (Sat); “they’ve been breaking the law for at least the past two years, probably a decade, according to the premier”; “not good enough”; for PCC to say ‘we’re not going to delete the emails anymore’, “you weren’t supposed to be deleting them yesterday” – Global (Fri); “concerned gov’t doesn’t seem to understand that this information does not belong to them” – CP, Prov-A06 (Sun), TC-A01 (Sat), CBC radio/TV (Fri); “this gov’t often sounds like they just arrived yesterday. They’ve been here for 15 years” – CTV (Fri).
- **Karagianis:** when Duncan received FOI request, he searched his computer and “thousands of emails were returned”; he mentioned it to Gretes, who deleted them all; Duncan says there is an “endemic culture” of

deleting emails; Karagianis questions rationale behind deleting "hundreds and hundreds of documents" re: Hwy 16; PCC is accountable; "to see that gov't was cavalierly and callously deleting every email to do with (Highway of Tears) when they were asked what was going on...sends a very chilling message"; a transportation system is needed; gov't is taking royalties out of this area but 'there is no social contract for those communities' - CFAX talk radio (Fri); 'If MTS has got so much time and initiative to just run around deleting emails, why don't they look at ways to put a bus system on Highway of Tears'; 'not an expensive endeavour'; 'perhaps a million dollars a year'; 'peanuts' - CFAX (Fri).

- **Gogolek**, BC FIPA: In 2013, Denham report found premier's deputy chief of staff was routinely deleting emails; current report shows gov't is committed to making no record gets out; there need to be penalties for people who deliberately flout the act; problem is nobody faces consequences; says gov't would rather delete records than have to justify withholding them for the legitimate reasons set out in the act - CBC talk radio (Fri).
- **Teegee**, Carrier Sekani: report has eroded confidence in gov't; very interested to know what was in the deleted emails re: Highway of Tears - CKPG (Fri).
- **Pahan**, Coldwater Indian Band: "what are they trying to hide?"; "If they're supposed be gov't officials, then that transparency should be there"; 'would be interesting to find out why they did that and what information was deleted' - CFJC (Fri).
- **Editorial**: 'Gov't by Post-It' - PCC's letter sounds good on the surface but 'there's no good reason to think anything will change soon in the disturbing culture of "oral gov't" that's become a trademark of Clark's regime'; Denham report makes it clear that 'bureaucrats spend far more time figuring out how they can avoid handing over any records than they ever do searching for them' - NSN-A06 (Sun).
- **Editorial**: 'End the culture of deception' - "A sweeping review is needed to dispel the culture of deception and secrecy that permeates the B.C. gov't"; welcomes better training and clearer rules, but notes the actions of gov't employees "were not errors in judgment, they were deliberate and scandalous attempts to withhold information..."; a massive shift in attitude is required; "Clark has said the right words; we hope those words will be followed by action"; gov't needs "a tsunami of honesty and a whirlwind of accountability, not trickles of grudging compliance..." - TC-A12 (Sat).
- **Zussman**: 'Triple deleted emails shed light on troubling political culture' - B.C. gov't appears to be operating by Losmaney's credo: "Never write if you can speak; never speak if you can nod; never nod if you can wink"; Martyn Brown says the most important advice to cabinet ministers is still delivered orally; PCC promised new era of accountability, so why are staff triple-deleting emails etc.; 'just as alarming, it's becoming clear the gov't didn't think it was doing anything wrong'; quotes PCC letter; result is loss of information, loss of faith in politics; quotes Horgan ('concerned that gov't doesn't seem to understand that this information does not belong to them') - CBC online (Sat).
- **Leyne**: 'Denham report vindicates whistleblower' - recaps Duncan's complaint that Gretes triple-deleted his emails ("It's like locating all the documents someone requested on a sensitive topic and setting fire to them, then flushing the ashes. You couldn't devise a more suspicious response if you tried"), and Denham's findings; Duncan feels relieved - says the civil service treats FOI properly, but the political side 'just feel like it's a joke'; PCC has ordered an end to deleting any emails pending a review; concludes Duncan deserves some credit 'for the big reset that's coming on gov't's "freedom from freedom of information" approach' - TC-A12 (Sat).
- **Mason**: 'B.C. Premier's promise of open government is a complete sham' - Denham report was mostly met 'by shrugs and smirks initially' - points to MTS response in particular (suggested he won't stop triple-deleting emails and Denham has different interpretation of FOI law); has sympathy for Gretes - "Political staffers do what they're told or do as they're taught"; PCC's campaign promise has proven to be a sham - gov't record on openness and transparency is "a disgrace"; notes other gov'ts have similar problem, but "the degree to which Ms. Clark's gov't avoided keeping records of discussions around important decisions seems to be without equal"; PCC said she expects those in gov't to do their best to follow FOI law - "I'm not holding my breath on that one"; concludes, "So far, being transparent and open is a campaign promise PCC has been unable to keep" - G&M-S01 (Sat).
- **Hutchinson**: 'Still waiting for openness in B.C.' - quotes PCC's 2011 promise on open gov't - it hasn't materialized; worse, FOI requests "are sometimes ignored, or deleted, or improperly denied"; now there's potential RCMP involvement; 'sources tell the National Post that the opposition has found "more examples

of gov't information misdirection" and plans to raise them in QP this week; recaps Denham report – NP-A06.

- **Baldrey:** "those of us who deal with trying to get information out of this gov't have every reason to be very skeptical whether anything is really going to profoundly change here"; not sure issue goes back as far as ten years, as Horgan suggests; "the last few years has been marked by a political culture...that is very partisan, very resistant to handing out information except on its own terms, and a political staff that does not seem to want to follow the rules as laid out in the FOI laws"; "It's one thing for PCC to say no more deletions. It's quite another to change this political culture that's taken hold of this gov't"; 'will take legislation and some time but I'm skeptical we're going to see a lot of progress on this front at least for the next few months' – Global (Fri).

Wolf cull – 'Documents indicate wolf cull linked to forest industry concerns' – FOI'd briefing notes prepared for MMP and forest industry reps suggest gov't was prompted by industry to launch the wolf cull 'because of fears a federal recovery plan for caribou would demand more logging areas be set aside' (BNs quoted). **Barlee**, Wilderness Committee: 'alarmed by how closely gov't and the forest industry appear to have been working' – "Are we having the B.C. gov't write recovery strategies for species at risk, or are we having logging companies writing recovery strategies for species at risk?"; strategy is supposed to be a document "created by science" – now "becoming polluted with the economic interests of logging companies." **Nixon**, Ecojustice: 'also found the BNs disturbing' – "looks like the forest industry in B.C. is either directing gov't's policy on species at risk where that might affect timber harvesting, or at a minimum the provincial gov't is running the policy by the forest industry to make sure that it's okay with them. Either is troubling." Story notes if a province doesn't effectively protect an endangered species, Ottawa can impose regulations on provincial land, and concludes, "Given B.C.'s approach so far, which seems more concerned about logging interests than the needs of caribou, the federal gov't may have to do just that" – G&M-S01.

Violence against nurses – 'Horgan says the ongoing violent incidents involving nurses is very troubling and more needs to be done' – **Horgan:** "MTL came forward with some initiatives. Clearly they are insufficient. If we still have nurses being put at risk and exposed to violence, then clearly we are not meeting the test and more needs to be done" – CHNL (Sat). Duteil is happy with BCNU's new 24-hour hotline – good to have the line in place, but bad that it's needed – CHBC (Fri).

JP case – JP filed a petition to halt a gov't-ordered review of her case – CTV (Fri). Her lawyer, Jack Hittrich, says government's review is 'a bid to spin the story'; is asking BCSC to alter the review's terms of reference so that Plecas isn't allowed to challenge the judge's factual or legal conclusions – CKNW (Fri); wants judge to fix the "one-sided, less-than-objective" gov't review – "This gov't can't be trusted and this process is fundamentally flawed" – CP, Prov-A17 (Sun), VS-A23 (Sat), TC-A02 (Sat).

Paige report – Feature-length program on Paige's life and death as recounted in RCY report – MSC, METL and Dickson clipped – Global 16x9 (Sat). "In the tragic case of a troubled B.C. teen... now gov't is responding to charges that she was the victim of professional indifference" – **Dickson**, outreach worker: "Paige is one of probably a couple hundred girls...that have passed away down here"; says priority must be to keep kids away from DTES; "Down here, there is no safe housing for kids." **METL:** her file was "rife with observations by social workers and others saying, 'we know the path that this child is headed on. This child is heading toward this outcome.' Why wouldn't we intervene to support that person?" 'Stunned by the criticism, the B.C. gov't says it's upgrading its child protection system' – **MSC:** "We've prioritized who is in the greatest risk. And we have put in place a rapid response team model who will track and monitor the highest risk youth so that they can be there when they're ready to accept help" – BC-1 (Fri).

School closures – 'Aboriginal program at risk as school closures loom' – With its special aboriginal program, Sir William Macdonald Community school in east Van could be a "poster child for the new aboriginal focus in education" but it's also a "perfect example of a school that could be slated for closure" due to low enrolment and seismic risk. School trustees will be making that decision tonight; they're "faced with the decision after a special adviser, hired by the provincial gov't, recommended VSB close as many as 19 schools to save money." Buckman, parent and member of Ktunaxa Nation, wants the school to stay open, but "How can we ask parents to send their



children to a school that's not safe and that isn't even guaranteed to stay open? If this school was upgraded and beautiful, it would attract other parents"; says by protecting the school, VSB could show its commitment to aboriginal learning. In several motions, Bacchus has proposed the school stay open until at least 2020 and its seismic upgrade be made a priority – VS-A01.

**Container truckers** – “There are signs of easing tensions in a long-running labour dispute at PMV's Container Trucking Commissioner's office” – Unifor says it's seeing encouraging signs; McGarrigle says Ready and Bell says have already earned some trust by bringing truckers in on a key advisory committee – CKNW (Sat). ‘Trucking companies ignore legislation on wage rates’ – Audits show at least two companies continue to disregard provincially legislated wage rates established for container truckers; ‘Although MTS is talking tough... names of the companies have not been released and there have been no sanctions yet’ (recaps MTS letter to Smith, and Smith's resignation) – ‘It has left truckers wondering whether the B.C. gov't is serious about enforcing its own legislation.’ **McGarrigle** says appointing Ready and Bell was a good move, but drivers remain skeptical – “Until some of these rogue companies are really hit hard with penalties and the worst offenders are kicked right out of the port, they are just going to continue to get away with it.” **MTS** says sanctions are coming; needs to be done carefully; “Any company that hasn't paid what they should have paid by now is playing with fire.” **Singh**, UTA: ‘said retroactive pay is still an issue and a complaint line set up by the commissioner's office has not helped at all’ – VS-C01 (Sat).  
**Other Issues:**

### **Environment:**

**Climate change** – Hunter: ‘Province could follow Norway's map on road to going green’ – Gov't needs ‘a bright new attraction for its aging climate change show’; needs new ways to encourage consumers to switch from fossil fuels to renewable power – “will take something big if the province is to meet its targets to reduce GHGs”; suspects PCC won't increase carbon tax; recaps Pacific Institute for Climate Solutions report, which says an incentive program in Norway led to a significant shift to EVs and the model could be replicated in B.C. **Pedersen**, PICS: “tremendous opportunity here for PCC to renew B.C.'s climate leadership.” **Flannery**, global warming activist/scientist: “Everyone wants to be the clean-tech leader, to attract all of that capital that is going to flow. You need the reputation to do that. If you develop an LNG industry, you are going to be working three times as hard to maintain that overall leadership.” Story notes B.C. expects to unveil CAP 2.0 in the next few weeks; concludes, “Canada needs climate champions now. PCC has an opportunity to step to the front of the national stage – although she'd best leave her LNG hard hat back in Victoria” – G&M-S01.

### **Education/ Health/ Social Services:**

**Inquest urges detox centre after woman's cell death** – A coroner's jury has made 16 recommendations after inquest concludes into the in-custody death of a 25-year-old Terrace woman; one recommendation is that NHA and FNHA begin discussions with the province about building a substance abuse and detox centre for the Terrace area – Prov-A16 (Sun), VS-A12 (Sat).

**Affordable housing** – Letter to editor: ‘Act on housing crisis’ – “All three levels of gov't have failed in their duty to provide Canadians with affordable housing”; the deterioration of our low income housing stock is becoming a crisis and will result in serious social problems unless action is taken; ‘province needs to increase funding for construction and operation of new projects while continuing efforts to become more efficient in day to day operations’ – VS-E04 (Sat).

**Editorial, Geoff Johnson:** ‘Local school boards shouldn't be irrelevant’ – Bemoans the centralization of the public education system – it seems gov't has ‘lost confidence in the significance and usefulness of community school trustees and hobbled their effectiveness’ – TC-A10 (Sun).

### **Resource Development/Forestry/Agriculture:**

**Beyond the Market** – Community Futures receives requests from organizations across the province for its ‘hugely popular’ Beyond the Market program, “but funding for the program is hit-and-miss – something the provincial

gov't is well aware of' – **PS Morris**: "A lot of these farmers have been in the business for decades. They've put their whole heart and soul into it...But the returns just aren't there and that's something that needs to be looked at federally and provincially"; says the Select Standing Committee on Finance has been travelling around B.C., listening to requests for funding from various organizations, including Community Futures – "we're going to take that all into consideration"; "We're deliberating right now and there's billions of dollars on the table that have been requested, so we'll have to look at all the programs and feel which ones deserve priority consideration for us" – CKPG (Fri).

Trans Canada pipeline – 'LNG line eyes new route over aboriginal concerns' – After extensive consultation with FN's, Trans Canada says it will apply in November for an alternative route for part of its pipeline. Wet'suwet'en chief Karen Ogen says they have no issue with the alternative route; says number one priority in LNG development is the protection of the environment; notes an existing natural gas pipeline, in place since 1968, hasn't caused harm; touts potential economic benefit of LNG – VS-A01.

'Haida firm guilty of destructive logging' – VS-A15 (Sat). 'Haida forest firm one of 3 convicted of destroying fish habitat' – TC-A05 (Sat).

### **Justice/Public Safety:**

Wide coverage of the whale-watching boat that sunk off Tofino Sunday with 27 people on board. BC Coroner's Service confirms five people are dead and one missing. Tofino's mayor has activated the city's Emergency Operations Centre. TSB investigating – CKNW online.

Fatal police shootings – Editorial: 'To serve and protect includes the mentally ill' – concerned by number of fatal police shootings, particularly involving those experiencing a mental health crisis; clearly there's a problem with how police respond to such crises; "2015's spike in fatal police shootings of mentally ill people" occurred although 95% of all frontline officers and supervisors in B.C. completed new training on how to defuse situations with mentally distraught people – "seems obvious the training and procedures... are not working effectively"; matter must be addressed urgently and swiftly – VS-A27 (Sat).

### **Other:**

Syrian refugees – 'Province braces for refugee influx' – Story discusses impact of Trudeau's promise to bring 25,000 Syrian refugees to Canada by the end of the year; would mean an almost threefold increase in the annual number of refugees to B.C.; housing is identified as a 'major concern.' **MSB**: "Right now, the province is working with settlement agencies, community groups and private sponsors to make sure the funds are used to get the best outcomes for refugees." **Hepner** is particularly concerned about school capacity – VS-A14 (Sat), TC-A05 (Sat).

### **Local Government:**

'B.C. rolls out civic election spending plan' – Mayor Helps welcomed the spending limits, provided they don't include in-kind contributions. Mayor Jensen welcomes the limits, but wonders if they're a bit high – "There's far too much overspending that has gone on throughout the province, and I think this brings a bit of reason and sanity to the whole process." UVic prof Michael Prince says the limits seem reasonable; both Prince and Helps suggested greater transparency could be achieved if donations had to be made public as they came in. UVic prof Norman Ruff says donor contribution limits are "sorely missing" from the legislation; already have them federally, "so what's the obstacle?"; says they would lessen the influence of special interests – TC-A03 (Sun).

### **Transportation:**

SkyTrain delays – Power surge blamed for two-hour shutdown on the Expo Line, which left thousands of passengers stranded – Global (Sun), CTV (Sat, Sun). TransLink is happy with its response, with extra staff, drivers and bus bridges put in place as soon as they realized there was a problem – CKNW (Sun).

## Government/Politics:


Federal election – **Palmer:** ‘Horgan sees silver lining in federal Liberals’ rise’ – After federal NDP finished third, Horgan tried to put best face on outcome – ‘good news for me because in 2017 there’s going to be a desire for change’; also says he’s more closely aligned with Trudeau’s values of investing vs. restraint; Palmer notes PCC was also quick to endorse Trudeau’s infrastructure spending promises, and premier herself added \$20B to B.C.’s debt to pay for infrastructure; Heyman says NDP couldn’t project itself as ‘bold and adventurous’; Palmer questions whether past BC NDP campaigns failed for lack of boldness (decision to run against carbon tax was bold, as was Dix’s ‘surprise’ opposition to KM pipeline); if conditions are ripe for change in B.C., Horgan won’t face a rival; Horgan “has been laying the groundwork for the plausible notion that the B.C. Liberals have grown smug and arrogant in gov’t”; “He was notably effective on that score this week” (e.g. PCC apology for MCFD letter; Denham report); notes it’s still ‘a long way from establishing all of the conditions necessary for a change of gov’t’; “in the past, BC NDP has won only when the governing party of the centre-right split. No sign of that today”; also notes BC NDP need a more credible strategy for job creation and economic development; concludes that it is the campaigns themselves that matter – VS-A27 (Sat).

## Look Ahead / Issues Summary

**Monday, October 26, 2015**

### Events, Speeches & Releases

Monday Oct 26, 2015	Lead	Activity/Details	RLS	CC ID#
Oct 23 – 30	<b>MNGD</b>	<b>Minister Coleman: Asia Business Development Trip to Singapore and Japan</b>	-	<b>MNGD-66445</b>
9:00 a.m.	<b>TRAN</b>	News Release only, regional – Announces this year’s community safety enhancement programs on Vancouver Island	<b>BCGov NR</b>	<b>TRAN-66522</b>
9:30 a.m.	<b>HLTH</b>	News Release only, province-wide – Announcement to support development of food processor safety and sanitation plans	<b>BCGov NR</b>	<b>HLTH-64424</b>
12:15 p.m.	<b>FLNR</b>	<b>Victoria (Legislature/Front Steps) – Minister Thomson</b> participates in event to remind public that the new Off-Road Vehicle Act will come into force Nov. 1 <sup>st</sup> (NR was issued Oct. 15). <b>EVENT LEAD: Michelle May</b>	-	<b>FLNR-66140</b>
1:00 p.m.	<b>JTST</b>	News release only, regional – Find Your Fit will be in Fort St. John tomorrow	<b>BCGov NR</b>	<b>JTST-66576</b>
1:45 p.m. <b>TBC</b>	<b>JAG</b>	<b>Hold for possible Legislation</b>	<b>BCGov NR</b>	<b>JAG-65584</b>
2:00 p.m.	<b>EAO</b>	Information Bulletin only, province-wide – Environmental Assessment Certificate Decision Announcement	<b>BCGov IB</b>	<b>EAO-66957</b>

Monday Oct 26, 2015	Source	IN THE NEWS & ISSUES SUMMARY	Category	RLS
<b>Today</b>	<b>ARR-66822</b>	<b>Tsilhqot’in 151<sup>st</sup> Lhats’as’in Memorial day:</b> The day remembers six Tsilhqot’in Chiefs who were wrongly hanged following the conflict. The Tsilhqot’in are holding a community event in a rural area south of Williams Lake today to recognize the day. No proactive communication activities planned	<b>FYI</b>	-
<b>Today</b> 	<b>IGRS-66018</b>	<b>Austria National Day</b>	<b>FYI</b>	-
<b>Today</b>	<b>ARR-59720</b>	<b>Victoria – Treaty 8 boundary trial:</b> Treaty 8 First Nations filed a lawsuit in 2005 to have B.C. Supreme Court declare location of western boundary of Treaty 8 territory. Trial started Oct. 14 but adjourned Oct. 21 due to counsel for Kaska Dene First Nation withdrawing due to illness. The dispute between B.C. and Treaty 8 FNs is based on a disagreement on western edge of the treaty boundary. The Treaty 8 boundary location could impact ongoing treaty negotiations in northeastern B.C. The trial is expected to run until April 22, 2016.	<b>Issue</b>	-
<b>Time TBD</b>	<b>HLTH-66895</b>	<b>Northern Health release for Canadian Patient Safety Week</b>	<b>FYI</b>	<b>NR</b>

9:00 a.m.	HLTH- 66855	Northern Health release on Lakes District Hospital completion	FYI	NR
10:00 a.m. <b>CHANGED</b>	SDSI- 66940	Victoria Conference Centre (Media Avail) -- Inclusion BC News Conference: Availability of services for people with developmental disabilities - Group will convey concerns around funding and responsiveness and present a plan to help address recommendations from BC Coroner's Inquest into the deaths of Angie and Robert Robinson	Issue	-
11:00 a.m.	IGRS- 66295	Victoria -- SOLOMON ISLANDS: Guadalcanal Prov Govt, Deputy Premier, Hon Rolien SLESO and Hon Anthony VEKE: Requesting a visit to the BC Legislature • s. 16 • Lieutenant Governor (note they have contacted the LG's office directly as well). Protocol Lead: Frances Gorman	FYI	-
7:00 p.m.	ARR- 66950	Kamloops -- Truth and Reconciliation chair Murray Sinclair free lecture at TRU Justice Murray Sinclair, chair of the Truth and Reconciliation Commission of Canada will provide a public lecture at Thompson Rivers University on the findings and calls to action of the commission	Issue	-
Oct 21 - Nov 3	TRAN- 66870	BC Ferries holds fall meetings with its Ferry Advisory Committees: BC Ferries will be holding fall meetings with the various Ferry Advisory Committees on the coast. These are regular meetings with the advisory committees, where operational issues are discussed	FYI	-
Oct 24-28	IGRS- 57701	Vancouver -- BELGIUM Visit of HRH Princess Astrid, sister of King Philippe, Cabinet Ministers, CEOs: Large trade and economic mission. 25 in official party and 120 in business delegation. Belgium is one of the richest countries in Europe with medium and large firms looking to invest abroad. Sixth largest investor in Canada. Protocol Lead: Manjit Khaira	FYI	-
Oct 25-27	MIT- 65690	New Westminster -- BC Museums Association Conference Conference 2015: Ebb & Flow -- Navigating societal trends and expectations. This years conference is being held at a variety of different locations and spaces in Historic downtown New Westminster, including the Anvil Centre, the New Westminster Museum & Archives and the Fraser River Discovery Centre	FYI	-
Oct 25-28	MEM- 66599	Tailings and Mine Waste 2015 Conference hosted by the Norman B. Keevil Institute of Mining Engineering at UBC	FYI	-
Oct 26-27	IGRS- 61671	European Union: Visit of her Excellency, Marie-Anne Coninx, Ambassador of the EU to Canada	FYI	-
Oct 26-28	HLTH- 66763	Vancouver -- Divisions of Family Practice and A GP for Me Workshop: This is a meeting of Divisions physicians around B.C., Health Authority, Ministry, and Doctors of BC. They will be discussing a range of issues relating to building a stronger primary care system. Such as: patient attachment A GP for Me outcomes and learnings, the future of primary care in B.C., and infrastructure funding for divisions	FYI	-
Oct 26-29	JAG- 59166	Sentencing Hearing -- Moazami Human Trafficking Case: Sentencing hearing for 29-year old Reza Moazami, convicted of human trafficking under the Criminal Code in BC Supreme Court. He had been charged with 36 counts, including human trafficking, sexual exploitation, sexual interference and living off the avails of a juvenile involving 11 young victims. He was convicted on 25 of the counts, acquitted on six and acquitted but convicted of a lesser offense on five others	Issue	-
Oct 26-Nov 6	ITST- 65869 <b>Skills</b>	Industry Training Authority's Youth Sponsor Recognition Tour: ITA lead, local MLAs will be invited to attend. No MLAs confirmed at this time. Details to come. Dates for ITA tour: Oct. 26 Langley; Oct. 27 Peace River; Oct. 30 Terrace; Nov. 2 Nanaimo; Nov. 3 Salmon Arm; Nov. 4 Burnaby; Nov. 6 Prince George CC Tag: Skills for Jobs Blueprint	FYI	-

## Talk Radio Calendar

### OUTLOOK:

Thursday, October 29

SHAW TV - Voice of BC - 7:00 p.m.

Guest: NDP finance critic, Carole James and NDP economic development, jobs, labour and skills critic, Shane Simpson

Topic: Portfolio related topic/impacts of the federal election result on B.C.

**Thursday, November 5**

SHAW TV - Voice of BC – 7:00 p.m.

Guest: Forests, Lands and Natural Resource Operations Minister Steve Thomson

Topic: Portfolio related topics

**Wednesday, November 18**

CFAX with Al Ferraby – 7:20 a.m.

Guest: Community, Sport and Cultural Development Minister Peter Fassbender

Topic: Capital Region governance

**Thursday, November 19**

SHAW TV - Voice of BC – 7:00 p.m.

Guest: Finance Minister Michael de Jong

Topic: Portfolio related topics/end of session wrap-up

**Thursday, December 3**

SHAW TV - Voice of BC – 7:00 p.m.

Guest: Community, Sport and Cultural Development Minister Peter Fassbender

Topic: Portfolio related topics

**Emerging Issues / Media Inquiries**

Madeline Green – CBC Radio

ISSUE: following up on her request from earlier in the year about the investigation into the Nyrstar Mine Incident.

(On April 23, 2015, a miner was partially buried below ground at Nyrstar's Myra Falls mine. The miner was transferred to the BC Ambulance Service and taken to hospital and was released a few days later)

STATUS: with GCPE

Jim Goddard – (Tom Allen - Executive Producer) - This Week in Money

ISSUE: seeking MBB

STATUS: with MO

Cassidy Olivier – The Province

ISSUE: would like to get the Minister's views on trophy hunting.

STATUS: with MO

Aboriginal Peoples Television Network (Rob Smith)

ISSUE: - seeking an interview with MMP the week of Oct. 26 regarding Bio Solid waste disposal in the interior.

'Blockades were set up, trucks turned around. I have completed most of my interviews with the main characters involved. I believe it's our responsibility at APTN to get the Ministers views on this.

STATUS: with MO

Interior News

ISSUE: Chicago Creek culvert

STATUS: with GCPE

**FOIs of Note**

n/a

## **McCann, Meghan PREM:EX**

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**From:** Ives, Andrew PREM:EX  
**Sent:** Friday, October 23, 2015 11:05 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** Re: Memo from Premier Clark

I have received this memo from the Premier. I understand it and will abide by it.

Andrew Ives  
Executive Assistant to Premier Christy Clark  
Office of Premier

**From:** Doyle, Dan PREM:EX  
**Sent:** Friday, October 23, 2015 10:59 AM  
**To:** LP Chief of Staff; LP Ministerial Assistants; LP Executive Assistants  
**Subject:** Memo from Premier Clark

Good morning everyone,  
Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."  
Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark

## Gjoka, Ina PREM:EX

---

**From:** Gjoka, Ina PREM:EX  
**Sent:** Friday, October 23, 2015 12:12 PM  
**To:** Doyle, Dan PREM:EX  
**Subject:** RE: Memo from Premier Clark

Dan,

I have received this memo from the Premier. I understand it and will abide by it

Thank you,

Ina Gjoka  
Executive Assistant to the Deputy Chief of Staff  
Office of Premier Christy Clark  
740-999 Canada Place, Vancouver, BC V6C 3E1  
Phone: (604) 775-1677  
Cell: (778) 873-6114  
[ina.gjoka@gov.bc.ca](mailto:ina.gjoka@gov.bc.ca)  
<http://www.gov.bc.ca/premier>

**From:** Doyle, Dan PREM:EX  
**Sent:** Friday, October 23, 2015 10:59 AM  
**To:** LP Chief of Staff; LP Ministerial Assistants; LP Executive Assistants  
**Subject:** Memo from Premier Clark

Good morning everyone,

Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark

**Kay, Maclean PREM:EX**

---

**From:** Kay, Maclean PREM:EX  
**Sent:** Thursday, October 22, 2015 2:53 PM  
**To:** De Wit, Antoinette PREM:EX  
**Subject:** rush job  
**Attachments:** 2015 10 23 FOI.docx

Can you put this on letterhead ASAP please?

Maclean Kay  
Communications Manager  
Office of Premier Christy Clark  
(250) 387-1369



Dear Colleagues,

I know you share my sense of duty to British Columbians to ensure we lead a government that is open and accountable.

To that end, I have asked David Loukidelis to help us strengthen our processes and training around Freedom of Information, and give us advice on the best ways to implement actions in response to the Privacy Commissioner's recommendations.

Until Mr. Loukidelis completes his work, I am further directing my Cabinet Ministers and all political staff to keep all the emails they send, regardless of whether they are transitory or not.

There can be conflicting views on how the rules have been applied over the decades. And I know my staff and yours do their utmost to follow the regulations around Freedom of Information to the best of their understanding. But we also need to recognize that technology, as well as public expectations are evolving.

We can and should take this additional step to give our citizens greater confidence their government is open and accountable.

Premier Christy Clark

**Kay, Maclean PREM:EX**

---

**From:** Kay, Maclean PREM:EX  
**Sent:** Thursday, October 22, 2015 3:09 PM  
**To:** Chin, Ben PREM:EX  
**Subject:** RE:  
**Attachments:** 2015 10 23 Letterhead.doc; 2015 10 23 FOI.docx

Letterhead and plan copies attached.

---

**From:** Chin, Ben PREM:EX  
**Sent:** Thursday, October 22, 2015 2:48 PM  
**To:** Kay, Maclean PREM:EX  
**Subject:**

**Ben Chin**  
Executive Director  
Communications & Issues Mgmt  
Office of Premier Christy Clark  
Government of British Columbia  
250.588.3113



October 22, 2015

Dear Colleagues,

I know you share my sense of duty to British Columbians to ensure we lead a government that is open and accountable.

To that end, I have asked David Loukidelis to help us strengthen our processes and training around Freedom of Information, and give us advice on the best ways to implement actions in response to the Privacy Commissioner's recommendations.

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We can, and should, take this additional step to give our citizens greater confidence that their government is open and accountable.

Sincerely,

Christy Clark  
Premier

**McCann, Meghan PREM:EX**

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**From:** Kay, Maclean PREM:EX  
**Sent:** Thursday, October 22, 2015 7:21 PM  
**To:** Ives, Andrew PREM:EX  
**Cc:** Chin, Ben PREM:EX  
**Subject:** RE: Note  
**Attachments:** 2015 10 22 Email Letterhead.doc

Clean copy attached.

---

**From:** Chin, Ben PREM:EX  
**Sent:** Thursday, October 22, 2015 4:47 PM  
**To:** Kay, Maclean PREM:EX; Ives, Andrew PREM:EX; McPhee, Jordan PREM:EX; Mills, Shane LASS:EX; Oliphant, Sam PREM:EX; Southern, Evan PREM:EX; Toda, Sarah PREM:EX  
**Cc:** Doyle, Dan PREM:EX; Cadario, Michele PREM:EX; Sweeney, Neil PREM:EX  
**Subject:** Note

Made a slight change...Maclean can you check for formatting, spelling.

Andrew, once Maclean gets you a clean copy, PCC can email to Dan and Ministers in the morning.

Sarah, if you're at work, please forward from Dan to all PO and MO staff tomorrow morning.

Ben Chin  
Executive Director  
Communications and Issues Mgmt  
Office of Premier Christy Clark  
250-588-3113

Sent from my BlackBerry 10 smartphone on the Rogers network.



October 22, 2015

Dear Colleagues,

I know you share my sense of duty to British Columbians to ensure we lead a government that is open and accountable.

To that end, I have asked David Loukidelis to help us strengthen our processes and training around Freedom of Information, and give us advice on the best ways to implement actions in response to the Privacy Commissioner's recommendations.

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There can be conflicting views on how the rules have been applied over the decades. We and our staff do our utmost to follow the regulations around Freedom of Information to the best of their understanding. But, we also need to recognize that technology, as well as public expectations, are evolving.

We can, and should, take this additional step to give our citizens greater confidence that their government is open and accountable.

Sincerely,

Christy Clark  
Premier

**Kay, Maclean PREM:EX**

---

**From:** Kay, Maclean PREM:EX  
**Sent:** Friday, October 23, 2015 8:54 AM  
**To:** Chin, Ben PREM:EX; McPhee, Jordan PREM:EX  
**Subject:** RE: Note

Done.

---

**From:** McPhee, Jordan PREM:EX  
**Sent:** Friday, October 23, 2015 8:30 AM  
**To:** Chin, Ben PREM:EX  
**Cc:** Kay, Maclean PREM:EX  
**Subject:** Note

Take a look, a couple quick changes.

October 23, 2015

Dear Colleagues,

I know you share my sense of duty to British Columbians to ensure we lead a government that is open and accountable.

To that end, we will be taking action on the Privacy Commissioner's recommendations. I have asked David Loukidelis to help us strengthen our processes and training around Freedom of Information, and give us advice on the best ways to implement actions in response to this report.

Until Mr. Loukidelis completes his work, I am further directing my Cabinet Ministers and all political staff, to keep all the emails they send, regardless of whether they are transitory or not.

There can be conflicting views on how the rules have been applied over the decades. It is my expectation that we do our utmost to follow the regulations around Freedom of Information to the best of our understanding. But, we also need to recognize that technology, as well as public expectations are evolving.

We can, and should, take this additional step to give our citizens greater confidence that their government is open and accountable.

Sincerely,

**Kay, Maclean PREM:EX**

---

**From:** Kay, Maclean PREM:EX  
**Sent:** Friday, October 23, 2015 9:03 AM  
**To:** McPhee, Jordan PREM:EX; Chin, Ben PREM:EX  
**Subject:** RE: Note  
**Attachments:** 2015 10 23 FOI FINAL.doc

With Jordan's change – letterhead version attached this time.

---

**From:** McPhee, Jordan PREM:EX  
**Sent:** Friday, October 23, 2015 8:31 AM  
**To:** Chin, Ben PREM:EX  
**Cc:** Kay, Maclean PREM:EX  
**Subject:** Note

Take a look, a couple quick changes.

October 23, 2015

Dear Colleagues,

I know you share my sense of duty to British Columbians to ensure we lead a government that is open and accountable.

To that end, we will be taking action on the Privacy Commissioner's recommendations. I have asked David Loukidelis to help us strengthen our processes and training around Freedom of Information, and give us advice on the best ways to implement actions in response to this report.

Until Mr. Loukidelis completes his work, I am further directing my Cabinet Ministers and all political staff, to keep all the emails they send, regardless of whether they are transitory or not.

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Sincerely,



October 23, 2015

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We can, and should, take this additional step to give our citizens greater confidence that their government is open and accountable.

Sincerely,

Christy Clark  
Premier



**Southern, Evan PREM:EX**

---

**From:** Southern, Evan PREM:EX  
**Sent:** Friday, October 23, 2015 11:04 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** RE: Memo from Premier Clark

Dan

I have received this memo from the Premier. I understand it and will abide by it.

Thank you  
Evan

---

**From:** Doyle, Dan PREM:EX  
**Sent:** Friday, October 23, 2015 10:59 AM  
**To:** LP Chief of Staff; LP Ministerial Assistants; LP Executive Assistants  
**Subject:** Memo from Premier Clark

Good morning everyone,

Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark

**Southern, Evan PREM:EX**

---

**From:** Southern, Evan PREM:EX  
**Sent:** Monday, October 26, 2015 9:36 AM  
**To:** Doyle, Dan PREM:EX; Cadario, Michele PREM:EX; Chin, Ben PREM:EX; McPhee, Jordan PREM:EX; Gjoka, Ina PREM:EX; Ives, Andrew PREM:EX; Oliphant, Sam PREM:EX; Toda, Sarah PREM:EX; Grant, Wade PREM:EX; Kay, Maclean PREM:EX; Dolan, Chelsea PREM:EX; Carey, Linda J PREM:EX; Bremner, Virginia PREM:EX  
**Cc:** Leamy, Michelle T PREM:EX  
**Subject:** FOI Protocol

Hi all,

Effective immediately, this is the new process for how we handle FOI requests directed to the Executive Branch. The Deputy Minister Office will be sending you an email that contains the wording of the request plus a date range by which you are to respond back to them with either records pertaining to that request or a 'no records response'.

If you have any questions on this process, please don't hesitate to ask either myself or Michelle Leamy.

Thank you  
Evan

Evan Southern  
Director of Issues Management  
Office of the Premier  
C: 250-480-9095

**McCann, Meghan PREM:EX**

---

**From:** Dolan, Chelsea PREM:EX  
**Sent:** Friday, October 23, 2015 11:02 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** RE: Memo from Premier Clark

I have received this memo from the Premier. I understand it and will abide by it

---

**From:** Doyle, Dan PREM:EX  
**Sent:** Friday, October 23, 2015 10:59 AM  
**To:** LP Chief of Staff; LP Ministerial Assistants; LP Executive Assistants  
**Subject:** Memo from Premier Clark

Good morning everyone,

Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark

**Leamy, Michelle T PREM:EX**

---

**From:** Grant, Wade PREM:EX  
**Sent:** Wednesday, November 4, 2015 2:58 PM  
**To:** Leamy, Michelle T PREM:EX  
**Subject:** FW: Memo from Premier Clark

---

**From:** Grant, Wade PREM:EX  
**Sent:** Friday, October 23, 2015 11:17 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** Re: Memo from Premier Clark

Dan,

I have received this memo from the Premier. I understand it and will abide by it.

Wade

Sent from my iPhone

On Oct 23, 2015, at 10:59 AM, Doyle, Dan PREM:EX <sup>s.17</sup> wrote:

I have received this memo from the Premier. I understand it and will abide by it.”

## McCann, Meghan PREM:EX

---

**From:** Bhullar, Barinder PREM:EX  
**Sent:** Wednesday, November 25, 2015 10:00 AM  
**To:** McCann, Meghan PREM:EX  
**Subject:** FW: Memo from Premier Clark

FYI

**From:** Bhullar, Barinder PREM:EX  
**Sent:** Friday, October 23, 2015 11:02 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** RE: Memo from Premier Clark

I have received this memo from the Premier. I understand it and will abide by it.

Regards,  
Barinder

—  
Barinder S. Bhullar | Director of Policy  
Office of the Premier  
Province of British Columbia

T: 604.775.0012 | M: 604.790.0111 | E: [barinder.bhullar@gov.bc.ca](mailto:barinder.bhullar@gov.bc.ca)

*This e-mail message may contain privileged or confidential information.  
If you received this e-mail message in error, please delete the e-mail and any attachments and notify the sender.*

**From:** Doyle, Dan PREM:EX  
**Sent:** Friday, October 23, 2015 10:59 AM  
**To:** LP Chief of Staff; LP Ministerial Assistants; LP Executive Assistants  
**Subject:** Memo from Premier Clark

Good morning everyone,

Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark

**McCann, Meghan PREM:EX**

---

**From:** Chin, Ben PREM:EX  
**Sent:** Thursday, October 22, 2015 3:32 PM  
**To:** Cadario, Michele PREM:EX; Doyle, Dan PREM:EX  
**Subject:** Fw:  
**Attachments:** 2015 10 23 Letterhead.doc; 2015 10 23 FOI.docx

Please take a look..letter from PCC to Dan and ministers, which Dan would forward to staff

Ben Chin  
Executive Director  
Communications and Issues Mgmt  
Office of Premier Christy Clark  
250-588-3113

Sent from my BlackBerry 10 smartphone on the Rogers network.

---

**From:** Kay, Maclean PREM:EX  
**Sent:** Thursday, October 22, 2015 3:09 PM  
**To:** Chin, Ben PREM:EX  
**Subject:** RE:

Letterhead and plan copies attached.

---

**From:** Chin, Ben PREM:EX  
**Sent:** Thursday, October 22, 2015 2:48 PM  
**To:** Kay, Maclean PREM:EX  
**Subject:**  
**Ben Chin**  
Executive Director  
Communications & Issues Mgmt  
Office of Premier Christy Clark  
Government of British Columbia  
**250.588.3113**

## **McCann, Meghan PREM:EX**

---

**From:** Chin, Ben PREM:EX  
**Sent:** Friday, October 23, 2015 2:50 PM  
**To:** Ingram, Geoff MTIC:EX; Mills, Shane LASS:EX  
**Cc:** Facey, Nick MTIC:EX; Southern, Evan PREM:EX  
**Subject:** Re: Updated: Media Request - Van Sun - OIPC Report - Triple Delete Function

Looks fine...one change, Premier sent a directive today, not memo

Ben Chin  
Executive Director  
Communications and Issues Mgmt  
Office of Premier Christy Clark  
250-588-3113

Sent from my BlackBerry 10 smartphone on the Rogers network.

---

**From:** Ingram, Geoff MTIC:EX  
**Sent:** Friday, October 23, 2015 2:37 PM  
**To:** Chin, Ben PREM:EX; Mills, Shane LASS:EX  
**Cc:** Facey, Nick MTIC:EX; Southern, Evan PREM:EX  
**Subject:** FW: Updated: Media Request - Van Sun - OIPC Report - Triple Delete Function

Updated for approval. Please note we are past the deadline.  
Geoff

**Deadline @ 2:30pm**

**Media:** Vancouver Sun

**Reporter:** Rob Shaw, 250-953-5932, [rshaw@vancouver.sun.com](mailto:rshaw@vancouver.sun.com)

**Topic:** OIPC Report – Triple Delete Function

**Background:** Reporter seeking responses to the questions below as a follow-up to the OIPC's report issued yesterday.

**Suggested Response:**

**Does government intend to end the practice of triple-deleting by, as Denham recommended, barring employees from access to the 'recover' folder in their email program? And if so, when will this change be implemented?**

**Does government intend to change the automatic delete time of the the recover folder to 30 days before it is automatically emptied, thereby allowing the monthly government backup system to backup the contents of the recovery folder? And if so, when will this change be implemented?**

**Does the government agree with Commissioner Denham's description of triple-delete, in that if it is done quickly enough it can permanently erase an email from the government system before it can be backed up by monthly government backup procedures? Or, is there another way government technicians have found to recover emails that are triple-deleted even if they aren't backed up? I've had some computer people email me to say that hard drives could in fact be analyzed and emails recovered using other forensic techniques on individual computers.**

**What other technological solutions is government exploring to prevent people from deleting their emails?**

**To clarify part of the commissioner's report, is it government's understanding that the emails that were triple-deleted by Mr. Gretes have not been recovered and can't be recovered? They are permanently erased? They didn't show up in any other FOIs, or on any other computers, or anywhere else – they are gone? And does the ministry know what those records were, contained, or involved?**

**Why did the ability for staff to access their recover deleted email folder exist in the first place? For what purpose did government expect staff would want to access that folder?**

**Chin, Ben PREM:EX**

---

**From:** Glover, Hannah GCPE:EX  
**Sent:** Wednesday, October 28, 2015 2:05 PM  
**To:** van Marum, Karen GCPE:EX; Gordon, Matt GCPE:EX; Sweeney, Neil PREM:EX; Lo, Mary GCPE:EX; Klingmann, Erin A GCPE:EX; Bhullar, Barinder PREM:EX; Bains, Parm GCPE:EX; Oliphant, Sam PREM:EX; Southern, Evan PREM:EX; Chin, Ben PREM:EX; Fraser, John Paul GCPE:EX; Gleeson, Kelly T GCPE:EX; Woods, Emily GCPE:EX  
**Cc:** Facey, Nick MTIC:EX; Ingram, Geoff MTIC:EX; Schollen, Tasha GCPE:EX; Whittier, Joanne GCPE:EX  
**Subject:** RE: PCC scrum summary  
**Attachments:** 82\_Clark\_scrum\_Oct\_28\_15.mp3

Audio attached. TNO, please transcribe.

**From:** Glover, Hannah GCPE:EX  
**Sent:** Wednesday, October 28, 2015 12:47 PM  
**To:** van Marum, Karen GCPE:EX; Glover, Hannah GCPE:EX; Gordon, Matt GCPE:EX; Sweeney, Neil PREM:EX; Lo, Mary GCPE:EX; Klingmann, Erin A GCPE:EX; Bhullar, Barinder PREM:EX; Bains, Parm GCPE:EX; Oliphant, Sam PREM:EX; Southern, Evan PREM:EX; Chin, Ben PREM:EX; Fraser, John Paul GCPE:EX; Gleeson, Kelly T GCPE:EX; Woods, Emily GCPE:EX  
**Cc:** Facey, Nick MTIC:EX; Ingram, Geoff MTIC:EX; Schollen, Tasha GCPE:EX; Whittier, Joanne GCPE:EX  
**Subject:** PCC scrum summary

\*\*Will follow up with audio asap.

No records between dyble and PO re health firings?

Dyble originator of documents. OIPC report says only one document needs to be kept by originator. Turned over to ombudsman. If given permission will be released.

Personal emails? All logged. Don't manage email account at all. Never deleted. Emails managed by correspondence. Properly logged, as are responses. All letters sent to premiers, could be found.

Did dyble have documents or destroy documents? He wasn't originator. All documents need to be kept. All were kept and turned to ombudsperson.

Tim Duncan owed apology? See what Ombudsperson report comes out eith. Leukadis needs to follow up on recommendations of report. Making sure act is applied consistently across governemtn, keeping up to date with tech changes.

Infrastructure- why not to Johnson street bridge? Spending 11.5b on infrastructure, most money yet. Huge program. Puts ppl to work and allows people to work. Site c will provide eneergy to create more jobs. All projects growing our economy.

Dodge FOI laws? Won't second guess perseptions. Hope ppl sense of FOI will be improved by leukidelis. He will bring a level of knowledge to this project - will make suyre staff are trained, and applied consistently across government. Think he will help improve ppls perception.



## Chin, Ben PREM:EX

---

**From:** Glover, Hannah GCPE:EX  
**Sent:** Wednesday, October 28, 2015 3:04 PM  
**To:** van Marum, Karen GCPE:EX; Glover, Hannah GCPE:EX; Gordon, Matt GCPE:EX; Sweeney, Neil PREM:EX; Lo, Mary GCPE:EX; Klingmann, Erin A GCPE:EX; Bhullar, Barinder PREM:EX; Bains, Parm GCPE:EX; Oliphant, Sam PREM:EX; Southern, Evan PREM:EX; Chin, Ben PREM:EX; Fraser, John Paul GCPE:EX; Gleeson, Kelly T GCPE:EX; Woods, Emily GCPE:EX  
**Cc:** Facey, Nick MTIC:EX; Ingram, Geoff MTIC:EX; Schollen, Tasha GCPE:EX; Whittier, Joanne GCPE:EX; Edwardson, Jamie GCPE:EX  
**Subject:** Fw: Scrum summary: Horgan

Sent from my BlackBerry 10 smartphone on the TELUS network.

Original Message  
From: van Marum, Karen GCPE:EX <[Karen.vanMarum@gov.bc.ca](mailto:Karen.vanMarum@gov.bc.ca)>  
Sent: Wednesday, October 28, 2015 2:58 PM  
To: Glover, Hannah GCPE:EX  
Subject: Scrum summary: Horgan

Another day another list from PO that don't originate ideas of any kind. Pattern that will continue for rest of session. PCC promised 100,000 jobs in LNG not one.

What do you think about Premiers defence that there are no records b/c they don't originate?  
To think he didn't originate any records - implausible at best.  
When lose job you get piece of paper - Ken Boessenkool -- yet no records.

Rob Shaw - talked to the "Father of FOI act" and he says NDP found ways around it - missing records, personal emails - what do you make of loopholes that govt used ?  
Like to see evidence of that. If you could demonstrate that's the case. Liberal researcher went to UBC to access docs that we put there.

David Schrek first on record to mass delete? Even before Lib government? Opposition today is asking premier today -- if you want to demo evidence. (following avail off record remakes to Shaw: that's Schrek and I'm not accountable for him and that's just spin - Rob then says that's not liberals spinning him).

Do you remember? Don't remember that. Remember working on energy files and I never deleted.

Whoever wins in 2017 - find creative ways? When as low in bucket -- libs tend to say we all do it and smear everyone with same brush.

Sent from my iPhone

**Chin, Ben PREM:EX**

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**From:** McCann, Meghan PREM:EX  
**Sent:** Wednesday, October 28, 2015 12:58 PM  
**To:** Bhullar, Barinder PREM:EX; Cadario, Michele PREM:EX; Chin, Ben PREM:EX; Dolan, Chelsea PREM:EX; Grant, Wade PREM:EX; Ives, Andrew PREM:EX; Kay, Maclean PREM:EX; McPhee, Jordan PREM:EX; Oliphant, Sam PREM:EX; Southern, Evan PREM:EX; Toda, Sarah PREM:EX  
**Subject:** Call for Records OOP-2015-53358

*Please let me know by Nov. 12<sup>th</sup> whether or not you have any records responsive to the following request:*

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*Any correspondence between staff from the Ministries and the Information and Privacy Commissioner related to the report "Access Denied: Record Retention and Disposal Practices of the Government of British Columbia" including but not limited to emails and letters from government officials related to the draft and/or final version of the report.*

*(Date Range for Record Search: From 10/12/2015 To 10/26/2015)*

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*Please note this request has also been sent to MTICS and JAG.*

*If you think that the search for records will take you over 3 hours and/or the total volume of records will exceed 200 pages, please let me know as soon as possible.*

*Sarah, please check with the Chief of Staff.*

*Thank you all for your assistance with this request!*

*Meghan*

**Chin, Ben PREM:EX**

---

**From:** McCann, Meghan PREM:EX  
**Sent:** Wednesday, October 28, 2015 10:50 AM  
**To:** Bhullar, Barinder PREM:EX; Cadario, Michele PREM:EX; Chin, Ben PREM:EX; Dolan, Chelsea PREM:EX; Grant, Wade PREM:EX; Ives, Andrew PREM:EX; Kay, Maclean PREM:EX; McPhee, Jordan PREM:EX; Oliphant, Sam PREM:EX; Southern, Evan PREM:EX; Toda, Sarah PREM:EX  
**Subject:** Call for Records OOP-2015-53350

*Please let me know by Nov. 10<sup>th</sup> whether or not you have any records responsive to the following request:*

---

*Documentation of the actions taken by the Premier's Office to play its part in open government; and policy documents relating to freedom of information requests.*

*(Date Range for Record Search: From 03/11/2011 To 10/24/2015)*

---

*If you think that the search for records will take you over 3 hours and/or the total volume of records will exceed 200 pages, please let me know as soon as possible.*

*Sarah, please check with the Chief of Staff.*

*Thank you all for your assistance with this request!*

*Meghan*

**Chin, Ben PREM:EX**

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**From:** McCann, Meghan PREM:EX  
**Sent:** Wednesday, October 28, 2015 10:45 AM  
**To:** Bhullar, Barinder PREM:EX; Cadario, Michele PREM:EX; Chin, Ben PREM:EX; Dolan, Chelsea PREM:EX; Grant, Wade PREM:EX; Ives, Andrew PREM:EX; Kay, Maclean PREM:EX; McPhee, Jordan PREM:EX; Oliphant, Sam PREM:EX; Southern, Evan PREM:EX; Toda, Sarah PREM:EX  
**Subject:** Call for Records OOP-2015-53351

*Please let me know by Nov. 10<sup>th</sup> whether or not you have any records responsive to the following request:*

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*Documentation of changes in policy or practice relating to retention of information, particularly e-mails and minutes of meetings and discussions.*

*(Date Range for Record Search: From 03/11/2011 To 10/24/2015)*

---

*Please note this request has also been sent to MTICS.*

*If you think that the search for records will take you over 3 hours and/or the total volume of records will exceed 200 pages, please let me know as soon as possible.*

*Sarah, please check with the Chief of Staff.*

*Thank you all for your assistance with this request!*

*Meghan*

## Doyle, Dan PREM:EX

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**From:** Sweeney, Neil PREM:EX  
**Sent:** Thursday, October 22, 2015 12:08 PM  
**To:** Doyle, Dan PREM:EX  
**Subject:** Fwd: OIPC Finals  
**Attachments:** KM-QA\_OIPC Report\_21 Oct 15\_FINAL.docx; ATT00001.htm;  
Statement\_OIPC\_Report\_22 Oct\_FINAL.docx; ATT00002.htm; MA\_OIPC report Oct 21.pdf; ATT00003.htm

Sent from my iPhone

Begin forwarded message:

**From:** "Schollen, Tasha GCPE:EX" <[Tasha.Schollen@gov.bc.ca](mailto:Tasha.Schollen@gov.bc.ca)>  
**Date:** October 22, 2015 at 8:54:37 AM PDT  
**To:** "Sweeney, Neil PREM:EX" <[Neil.Sweeney@gov.bc.ca](mailto:Neil.Sweeney@gov.bc.ca)>, "Chin, Ben PREM:EX" <[Ben.Chin@gov.bc.ca](mailto:Ben.Chin@gov.bc.ca)>, "Mills, Shane LASS:EX" <[Shane.Mills@leg.bc.ca](mailto:Shane.Mills@leg.bc.ca)>  
**Cc:** "Gordon, Matt GCPE:EX" <[Matt.Gordon@gov.bc.ca](mailto:Matt.Gordon@gov.bc.ca)>, "Schollen, Tasha GCPE:EX" <[Tasha.Schollen@gov.bc.ca](mailto:Tasha.Schollen@gov.bc.ca)>  
**Subject:** OIPC Finals

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**Tasha Schollen** | Communications Director  
Ministry of Technology, Innovation and Citizens' Services  
Government Communications and Public Engagement  
Phone: 250-387-3134 | Cell: 250-889-1121

### **Key Messages**

- Commissioner Denham's report is comprehensive, and her recommendations provide remedies appropriate to the findings, and we are acting on them.
- British Columbians need to be confident that their government is open and transparent. We are committed to ensuring that it is.
- Government has successfully responded to more than 43,000 FOI requests over the last five years and we continue to strengthen and improve our performance.
- It is our expectation that FOI policies and procedures of government are followed every time, without exception.

### **Addressing OIPC Report Recommendations**

- The Commissioner has made a number of important findings that we take seriously and government is committed to acting on her recommendations.
- At the direction of the Premier, David Loukidelis, the former Information and Privacy Commissioner of British Columbia, has been asked and has agreed to advise government on how to address the recommendations.
- Mr. Loukidelis will also provide advice and direction on how we can enhance Freedom of Information training for staff.
- Further, the Ministry of Transportation and Infrastructure and the Ministry of Advanced Education have committed to providing the requested email records.
- The Office of the Premier has confirmed they will strengthen their process of documenting and tracking Freedom of Information requests and will also assign responsibility for Freedom of Information coordination to the Deputy Minister's Office.
- Two of the Commissioner's recommendations also involve changes to existing legislation.
- Government will refer these recommendations to the all-party Special Committee reviewing the *Freedom of Information and Protection of Privacy Act*. This referral will include a request to look at the practices of other provinces and jurisdictions.

### **Transportation Personnel Matter**

- If you read the Commissioner's report, you will see that her recommendations provide remedies appropriate to the findings, and we are acting on them.
- I can tell you that the political staffer from the Ministry of Transportation and Infrastructure<sup>s.2</sup>  
s.22
- To be clear – I expect all staff to follow proper FOI procedures, to honour their oaths, and to abide by standards of conduct.

### **Government Management of Information and Records**

- Our government remains committed to being as open and transparent as possible.
- I want to assure British Columbians that our government takes freedom of information seriously.
- Over the last five years government has responded to over 43,000 Freedom of Information requests.
- Government has retained almost 1 million boxes of records securely stored in its possession, and every year, an additional 40,000 boxes of records are created.

- It is my expectation that all government staff follow all legislation, without exception.

## **Questions & Answers**

### **GENERAL**

#### **1. You state your intention to 'Act' on all recommendations.... Does that mean you will accept each?**

- The Commissioner has made a number of important findings and we take these seriously.
- We are always interested in finding ways we can improve and be even more transparent and open as a government.
- We need to ensure the public has confidence in our processes and we will carefully review each recommendation and have indicated our intent to act on them all to ensure we have that confidence of the public.
- As per the direction of the Premier, David Loukidelis, the former Information and Privacy Commissioner of British Columbia, was asked and has agreed to advise government on how to address the recommendations.
- Mr. Loukidelis will also provide advice and direction on how we can enhance Freedom of Information training for staff.

#### **If pressed for more:**

- Some of the recommendations could involve policy and even legislative change.
- Government will refer these recommendations to the all-party Special Committee to review the Freedom of Information and Protection of Privacy Act.
- This review will include looking at practices of other provinces and jurisdictions.

#### **2. Is the government paying the legal fees for <sup>s.22</sup>**

- We don't discuss the provision of indemnities – indemnification is available to employees as determined by officials in the Ministry of Justice. It is a personnel matter and subject to solicitor client privilege.
- If it is determined that an individual has committed wrongdoing – for example found guilty in court of an offence, there are provisions for the repayment of the legal fees.

### **TRANSPORTATION**

#### **3. Will you release the 36 pages of transportation records as recommended by the Commissioner?**

- Yes we are retrieving these records and will run through the appropriate process for release, and documents will be released in accordance to the Freedom of Information and Protection of Privacy Act.

**4. What actions has the ministry taken since this issue came to light?**

- Ms. Denham's report demonstrates that there is already a rigorous process in place around how the Ministry of Transportation handles FOIs.
- Still, the ministry recognized in the spring that there was more the ministry could do to improve our processes, and we've taken a number of steps, including:
  - The MoTI Deputy held meetings with executive to reinforce processing, handling and decision making related to FOIs and to ensure that the ministry has the right number of staff in place to handle FOI volumes.
  - The ministry has hired additional staff and is in the process of changing organizational structures to strengthen FOI capacity.
  - The ministry has started a number of education and training activities for ministry employees. For example, ministry staff have been encouraged to participate in a corporate government training day that will be held on October 28, and we are planning and delivering more focused and targeted FOI education sessions within the ministry.
  - The ministry is also conducting a Lean project on FOI to ensure our processes are as reliable and efficient as possible.

**5. The Information and Privacy Commissioner has referred the actions of the Ministerial Assistant in the Transportation Ministers Office to the RCMP..... how seriously does government take this referral? Is the individual still employed by the government?**

- If you read the Commissioner's report, you will see that her recommendations provide remedies appropriate to the findings, and we are acting on them.
- As this is a personnel matter, I can't go into further details. However, I can tell you that we take all workplace complaints seriously and act quickly to look into allegations.
- In personnel matters, we're limited in what we can say due to privacy considerations. Even in circumstances where an employee has engaged in serious misconduct, the employee's or former employee's right to privacy is respected.
- The Public Service Agency takes great care to make sure that an employee's personal details aren't disclosed without compelling reason.
- The information may enter the public domain if the employee later commences litigation or a grievance proceeds to arbitration.
- We need to both respect the concerns of the people bringing forward concerns, and due process for the person against whom the allegations are made.

**6. Will the ADM at Transportation receive any discipline for her failure to abide by the Act? Have you taken any steps to ensure this senior official of government is clear on her obligations under the Act?**

- If you read the Commissioner's report, you will see that her recommendations provide remedies appropriate to the findings, and we are acting on them.
- Senior officials with the government are hardworking and dedicated people who make a number of challenging decisions each day.



- I understand that in this case, they made the decision to narrow the scope based on the information they had at the time.
- The government, however, agrees with the commissioner that the interpretation was ultimately too narrow and that we have a duty to clarify the request with the applicant.
- In fact, upon further review of the request in February, we agreed that we interpreted it too narrowly and the ministry provided additional relevant briefing information to the requestor on March 3.
- We have also agreed to retrieve the outstanding records and will run through the appropriate process for release and documents will be severed according to the Freedom of Information and Protection of Privacy Act.
- I also understand that the ministry has made a commitment to further improve their processes, which started with the deputy meeting with his executive to reinforce processing, handling and decision making related to FOIs.

**7. Minister Stone – what’s your reaction to the OIPC’s findings about your MA?**

- If you read the Commissioner’s report, you will see that her recommendations provide remedies appropriate to the findings, and we are acting on them.
- I’m disappointed by what I saw in the report.
- I can tell you that the political staffer from the Ministry of Transportation and Infrastructure s.22
- I expect all staff to follow proper FOI procedures, to honour their oaths, and to abide by standards of conduct.
- This is a personnel matter, so it would be inappropriate to comment further.

**PREMIER’S OFFICE**

**8. How is it that the Premier’s Office determined it was appropriate to have an individual with apparently 1 hour of FOI training not only run the FOI process in that office, but also create the process – which is nothing more than phone calls and sticky notes?**

- We have committed to strengthening the processes of documenting and tracking Freedom of Information requests in our office.
- The Office will also assign responsibility for Freedom of Information coordination to the Deputy Minister’s Office.
- As per the direction of the Premier, David Loukidelis, the former Information and Privacy Commissioner of British Columbia, was asked and has agreed to advise government on how to address the recommendations.
- Mr. Loukidelis will also provide advice and direction on how we can enhance Freedom of Information training for staff.

**9. What if any discipline will the Director of Issues management and the Deputy Chief of Staff face? If none, why not?**

- If you read the Commissioner’s report, you will see that her recommendations provide remedies appropriate to the findings, and we are acting on them.

- In fact, we are already addressing a number of the recommendations to help ensure we don't have systemic issues, particularly by strengthening the documentation and tracking of requests, and assigning responsibility for coordination to the deputy minister's office.
- We intend to address the outstanding recommendations as swiftly as possible.
- As per the direction of the Premier, David Loukidelis, the former Information and Privacy Commissioner of British Columbia, was asked and has agreed to advise government on how to address the recommendations.
- Mr. Loukidelis will also provide advice and direction on how we can enhance Freedom of Information training for staff.

**10. It is clear the government's approach to record management starts with the Premier's Office but is systemic across all Ministers Offices. What will you do to change the culture of secrecy?**

- We are already addressing a number of the recommendations to help ensure we don't have systemic issues, particularly by strengthening the documentation and tracking of requests, and assigning responsibility for coordination to the deputy minister's office.
- Our objective is to address the findings in the report and meet the public expectation of transparency and trust.

**11. The Commissioner says the Deputy Chief of Staff contravened the Act because she deleted her emails... it seems the Deputy Chief of Staff thinks they were transitory – do you agree with the finding?**

- We are already addressing a number of the recommendations to help ensure we don't have systemic issues, particularly by strengthening the documentation and tracking of requests, and assigning responsibility for coordination to the deputy minister's office.
- We intend to address the outstanding recommendations as swiftly as possible.
- As per the direction of the Premier, David Loukidelis, the former Information and Privacy Commissioner of British Columbia, was asked and has agreed to advise government on how to address the recommendations.
- Mr. Loukidelis will also provide advice and direction on how we can enhance Freedom of Information training for staff.

**ADVANCED EDUCATION**

**12. Will you release Nick Facey's emails as recommended by the Commissioner?**

- Yes we are retrieving these records and will run through the appropriate process for release in accordance with the Freedom of Information and Protection of Privacy Act.

**13. Will Nick Facey face any discipline for contravening the Act?**

- If you read the Commissioner's report, you will see that her recommendations provide remedies appropriate to the findings, and we are acting on them.

- We are already addressing a number of the recommendations to help ensure we don't have systemic issues, particularly by strengthening the documentation and tracking of requests, and assigning responsibility for coordination to the deputy minister's office.
- We intend to address the outstanding recommendations as swiftly as possible.
- As per the direction of the Premier, David Loukidelis, the former Information and Privacy Commissioner of British Columbia, was asked and has agreed to advise government on how to address the recommendations.
- Mr. Loukidelis will also provide advice and direction on how we can enhance Freedom of Information training for staff.

## **TECHNOLOGY, INNOVATION & CITIZENS' SERVICES**

### **14. Will you quickly move to disable the 'triple delete' option before any more important emails/information is destroyed?**

- We will require more time to review this recommendation.
- The expectation is that government records, including e-mail, are maintained in accordance with legislation.
- A Transitory Records Schedule allows for the deletion of copies as soon as they are of no further business use.

### **15. Why can't government even ensure their data transfers work?**

- In fact, government has already taken steps to improve all data migrations.
- The Ministry of Technology, Innovation and Citizens' Services has directed the service provider to conduct daily backups during data migrations and to ensure there is a monitoring function in place.

### **16. What will government do to ensure that applicants get the records that they are asking for?**

- As per the direction of the Premier, David Loukidelis, the former Information and Privacy Commissioner of British Columbia, was asked and has agreed to advise government on how to address the recommendations.
- Mr. Loukidelis will also provide advice and direction on how we can enhance Freedom of Information training for staff.
- FOI requests are processed by trusted professional public servants, whose decisions and actions are guided by the Freedom of Information and Privacy Protection Act.
- It is more common that an applicant will be contacted to narrow a request in order to ensure they are receiving the information they need in a timely manner and/or reduce potential fees, as part of clarifying the request.
- Government will continue to implement its practice of contacting the applicant to better understand their request.
- Clearly outlined in FOIPPA legislation, is a duty to assist all applicants, to ensure that they receive the records that they are requesting. (Sec. 6.1)

- If someone disagrees with a decision about the release of information, the procedure is to ask the Office of the Information and Privacy Commissioner to conduct a review of the decision to withhold information.
- It's important to note that over the past two years, the rate of no-record responses has been reduced from 25 to 17 per cent of responses.

#### **17. What is the current level of FOI training – what's included?**

##### Political Staff

- Political staff are provided training on the FOI process, and we expect that every record that needs to be kept is kept in accordance with the legislation.
- Training includes what to do when an FOI request is received; records management; the use of email and which records are transitory and which must be filed and saved according to the Act.
- A transitory records guide is provided to all political staff who receive the training and is available online for all government employees.
- Government provides training that includes reasonable search on all smart phones, laptops and desktop computers and hard copy records.
- We will ensure our training reflects the limitations on search from devices such as iPad and other mobile devices.

##### Public Servants

- FOI training is available to all public servants.
- A transitory records guide is available online for all government employees.

#### **18. Will you move to discipline employees who fail to turn over responsive records or who deliberately delete records?**

- The new Information Management Act does not change the actions available to government in responding to the rare circumstance where an employee wilfully disregards the requirements of the Act.
- These actions include disciplinary sanctions, contractual penalties and, in extreme cases, criminal proceedings.
- Although the new Act specifically excludes coverage by the Offence Act, it is important to recognize that this is common legislative practice. Most, if not all, legislation drafted in the last 20 years has excluded the application of the Offence Act.
- Almost 400 B.C. statutes contain a requirement or authority to create records, which is over 80 per cent of all B.C. legislation.

#### **19. Why wasn't 'duty to document' included in the Act?**

- The Act does not include a specific requirement to create records as these requirements are already set out in program specific legislation and supporting policy.
- In fact, almost 400 B.C. statutes contain a requirement or authority to create records, which is over 80 per cent of all B.C. legislation.

- Our government remains committed to being as open and transparent as possible.
- Over the last five years government has responded to over 43,000 Freedom of Information requests.
- Government also has almost 1 million boxes of securely stored records in its possession and an additional 40,000 boxes are added per year.

**20. How do you explain the discrepancy in responsive records between yourself (MAV) and your Chief of Staff?**

- My expectation is that all records that need to be kept are kept in accordance to the legislation. We have clear policy and training and I expect it to be followed.
- Most emails are considered transitory in nature and are not considered a final decision record.
- Transitory records include routine and duplicate e-mails, drafts and may be deleted when they have no further business value to the employee who has them.
- If emails are kept and are requested through FOI, they would be included as a responsive record regardless of whether or not they are transitory.
- This often explains why FOI requests for records from different individuals can result in different responses.

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## STATEMENT

For Immediate Release  
[release number]  
October 22, 2015

Ministry of Technology,  
Innovation and Citizens' Services

### Minister responds to Information and Privacy Commissioner's report

VICTORIA — Technology, Innovation and Citizens' Services Minister Amrik Virk made the following statement in response to the Office of the Information and Privacy Commissioner's latest Report.

"On behalf of the government of British Columbia, I would like to thank the Information and Privacy Commissioner for the report.

All government employees have a responsibility to ensure they are properly responding to freedom of information requests. The Commissioner has made a number of important findings that we take seriously and government is committed to acting on her recommendations.

At the direction of the Premier, I have asked the former B.C. Information and Privacy Commissioner David Loukidelis to advise government on how to address the recommendations. Mr. Loukidelis will also provide advice and direction on how we can enhance Freedom of Information training for staff.

Government is already addressing a number of the recommendations. This includes the Ministry of Transportation and Infrastructure's agreement to provide the additional 36 pages of information and the Ministry of Advanced Education's commitment to provide the requested 20 email records. Both information releases will be in accordance with the Freedom of Information and Protection of Privacy Act.

We intend to address outstanding recommendations as swiftly as possible. For example, the Office of the Premier has confirmed they will strengthen their process of documenting and tracking Freedom of Information requests. The Office will also assign responsibility for Freedom of Information coordination to the Deputy Minister's Office. A number of other recommendations that require both policy and operational considerations will require more time for review.

Two of the Commissioner's recommendations also involve changes to existing legislation. Government will refer these recommendations to the all-party Special Committee reviewing the *Freedom of Information and Protection of Privacy Act*. This referral will include a request to look at the practices of other provinces and jurisdictions.

Aspects of the report touch on personnel and legal matters. Given our obligations to protect the privacy of employees and respect for due process, we will not be commenting on these elements.

Earlier this year government passed the *Information Management Act* and created a Chief Records Officer. This position helps ensure the retention and management of important government records so they are available for operational use and for freedom of information requests.

Our government remains committed to being as open and transparent as possible. Over the last five years government has responded to over 43,000 Freedom of Information requests. Government also has almost 1 million boxes of securely stored records in its possession and an additional 40,000 boxes are added per year.

Contact:  
Government Communications and Public Engagement  
Ministry of Technology, Innovation and Citizens' Services  
250 889-1121

Oct. 21, 2015

MEDIA ADVISORY – Ministry of Technology, Innovation and Citizens' Services

VICTORIA – Minister of Technology, Innovation and Citizens' Services Amrik Virk will be available to respond to a report by the Information and Privacy Commissioner.

Event Date: Thursday, Oct. 22, 2015

Time: 9:45 a.m.

Location:

Legislative Press Theatre  
Parliament Buildings  
Victoria

Special Instructions:

Media unable to attend the news conference in person may listen-only to the announcement.

Dial-in: 1 877 353-9184

Participant Pass Code: 5137291#

Contact:

Tasha Scholten  
Communications Director  
Ministry of Technology, Innovation and Citizens' Services  
250 889-1121

**Doyle, Dan PREM:EX**

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**From:** s.17  
**Sent:** Friday, October 23, 2015 10:53 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** Memo  
**Attachments:** 2015 10 23 Memo.doc

Dan, as discussed. Please send this memo to all Political Staff



Page 128 to/à Page 191

Withheld pursuant to/removed as

s.3

**Doyle, Dan PREM:EX**

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**From:** Doyle, Dan PREM:EX  
**Sent:** Monday, October 26, 2015 5:07 PM  
**To:** De Wit, Antoinette PREM:EX  
**Subject:** Re: TRANSITORY MESSAGES

Thanks for input and help

Sent from my iPhone

On Oct 26, 2015, at 9:51 AM, De Wit, Antoinette PREM:EX <[Antoinette.DeWit@gov.bc.ca](mailto:Antoinette.DeWit@gov.bc.ca)> wrote:

Dan, I am not sure if you are going to put together a clear explanation to all staff so they better understand the word 'transitory', but I looked up the Federal explanation/document from the Information Commissioner of Canada and that resource might complement the BC document which I have also attached.

The dictionary definition of the word **transitory** can be somewhat ambiguous and since it is a word we have probably never heard of in any other aspect of our lives and have likely never used it, it is understandable why mistakes can be made.

If you are going to convene a staff gathering to ensure we get it right, please do invite me along.

Thanks Dan.

<transitoryug.pdf>

<records.pdf>

## Doyle, Dan PREM:EX

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**From:** Doyle, Dan PREM:EX  
**Sent:** Monday, October 26, 2015 12:15 PM  
**To:** de Jong, Michael FIN:EX; Thomson, Steve FLNR:EX; Bernier, Mike EDUC:EX; Fassbender, Peter CSCD:EX; Bond, Shirley B JTST:EX; Stilwell, Michelle SDSI:EX; Lake, Terry HLTH:EX; Polak, Mary ENV:EX; Cadieux, Stephanie MCF:EX; Anton, Suzanne JAG:EX; Oakes, Coralee SBRT:EX  
**Cc:** Menzies, Brian FIN:EX; Strongitharm, Bruce FLNR:EX; Delisle, Corrie EDUC:EX; Dick, Joan L CSCD:EX; Miniaci, Mario JTST:EX; Richmond, Valerie D SDSI:EX; Merrifield, Katy HLTH:EX; Kapac de Frias, Martina E ENV:EX; Lalari, Terry MCF:EX; Mitschke, Matt JAG:EX; Cummings, Derek SBRT:EX  
**Subject:** Memo from Premier Clark  
**Attachments:** 2015 10 23 Memo.pdf

Good afternoon Ministers,

Last week you received the attached memo from the Premier. Please share this memo with your Parliamentary Secretaries and have them confirm that they have received it, understand it, and will abide by it.

Please let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark

**Doyle, Dan PREM:EX**

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**From:** De Wit, Antoinette PREM:EX  
**Sent:** Monday, October 26, 2015 9:51 AM  
**To:** Doyle, Dan PREM:EX  
**Cc:** Toda, Sarah PREM:EX  
**Subject:** TRANSITORY MESSAGES

Dan, I am not sure if you are going to put together a clear explanation to all staff so they better understand the word 'transitory', but I looked up the Federal explanation/document from the Information Commissioner of Canada and that resource might complement the BC document which I have also attached.

The dictionary definition of the word **transitory** can be somewhat ambiguous and since it is a word we have probably never heard of in any other aspect of our lives and have likely never used it, it is understandable why mistakes can be made.

If you are going to convene a staff gathering to ensure we get it right, please do invite me along.

Thanks Dan.



transitoryug.pdf



records.pdf

## GOVERNMENT RECORDS SERVICE GUIDE

### TRANSITORY RECORDS

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Many records do not need to be retained. The Transitory Records Schedule authorizes you to dispose of records of temporary value as soon as their business use ends. This guide will help you identify these records.

#### What is a transitory record?

Transitory records are **records of temporary usefulness** that are needed only for a limited period of time in order to complete a routine action or prepare a final record.

As with all records, they can exist in **any format or medium** (paper or electronic), and can be created and shared using a variety of technologies (e.g., email, social media, Live Meeting, SharePoint, wikis).

Transitory records **are not required** for financial, legal, audit or statutory purposes and are not regularly filed in the office recordkeeping system.

They do not need to be filed using the *Administrative Records Classification System (ARCS)* or your office's *Operational Records Classification System (ORCS)*.

#### Examples of transitory records:

- advertising material
- announcements of social events
- cc copies (unless you are the main staff member responsible for the matter)
- copies created for convenience/reference purposes
- email conveying an attachment (providing it doesn't add value to the attachment)
- meeting arrangements
- personal messages
- simple messages reflecting commonplace interactions (e.g., a request to call someone)
- outlines, calculations, preliminary notes and other rough content used to prepare a final record
- drafts and revisions that are not needed to document decisions and associated approvals
- routine correspondence about drafts and revisions

See the Quick Reference Guide on last page for more examples.

#### Who can apply this schedule?

You can! You simply need to use your judgment to determine whether a record is, or is not, transitory. The authority to identify transitory records is delegated to each BC government employee.

**However: DO NOT destroy any transitory records that are relevant to a FOIPPA request or legal discovery.**

## GOVERNMENT RECORDS SERVICE GUIDE

### TRANSITORY RECORDS

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#### What isn't a transitory record?

A record's content and context determines whether it is transitory, not its format or storage medium. If an email, significant draft, or other record is essential to understanding government business, e.g., how a particular decision was reached, then the record is non-transitory and must be kept.

Non-transitory records need to be filed and saved in accordance with the appropriate government records schedule (i.e., *ARCS/ORCS* classification).

#### Examples of non-transitory records:

- work unit activities documentation (e.g., work schedules, assignments, etc.)
- useful information that helps explain the history of a relationship, decision or project
- drafts or revisions with information about a decision or associated approvals that is unavailable elsewhere (e.g., directions to change a proposal and recommend a different course of action)
- a final report with recommendations
- formal communication about official business
- policies and directives
- decision records, instructions, and advice
- meeting agendas and minutes
- documentation of a policy matter or how a case was managed
- documentation of initiation, authorization, or completion of business transactions
- documentation that is evidence of a significant action (e.g., verification or approval to proceed)

#### Why Managing Transitory Records Is Important

By promptly removing transitory records, employees are better able to identify and file key records into their office recordkeeping system, where they can be easily found. As well, government avoids unnecessary costs for storing and processing transitory records.

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#### Additional Information

Contact your Records Officer or check out the other RM Guides.

# GOVERNMENT RECORDS SERVICE GUIDE

## TRANSITORY RECORDS

### Quick Reference Guide to Transitory Records

WHAT	SHORT DEFINITION	EXAMPLES
1. <b>Records of Short-term Use</b>	Records created or received for informational purposes only; OR convenience copies for reference or ease of use (i.e., the official copy has been filed in the <u>office recordkeeping system</u> )	<ul style="list-style-type: none"> <li>◦ Messages (e.g., email, voicemail, instant messages) that are not required to document a decision, action, or transaction</li> <li>◦ Duplicate copies, partial copies or extracts no longer needed for reference purposes</li> <li>◦ Input source documents no longer required</li> </ul>
2. <b>Working Materials, Drafts, and Revisions</b>	Preliminary versions and supplementary documentation used to prepare a final document, which DO NOT indicate new decisions or provide approvals and are not specified in another records schedule (e.g., <u>ARCS</u> or your <u>ORCS</u> )	<ul style="list-style-type: none"> <li>◦ Drafts and revisions that provide no information on decisions or approvals that cannot be found elsewhere</li> <li>◦ Rough notes, calculations, outlines, lists of ideas or suggestions</li> <li>◦ Newspapers or magazines used for compiling daily 'news clippings' (physical or electronic)</li> </ul>
3. <b>Advertising and Promotional Material from the Private Sector</b>	Advertising and promotional material from businesses or business professionals which DOES NOT relate to a transaction with a private sector provider	<ul style="list-style-type: none"> <li>◦ Company profiles, pamphlets</li> <li>◦ Direct mail/email notices and bulletins</li> <li>◦ Catalogues</li> <li>◦ Free trial CDs and DVDs</li> <li>◦ Course and seminar announcements</li> </ul>
4. <b>Supplies of BC Government Publications and Blank Forms</b>	Stocks of publications and blank forms which have no further usefulness	<ul style="list-style-type: none"> <li>◦ Blank forms, including blank e-forms and e-templates</li> <li>◦ Blank stationary with out-of-date information</li> <li>◦ Out-of-date published material (e.g., pamphlets, brochures, and newsletters)</li> </ul>

**Dispose of Transitory Records as soon as you are finished with them!**



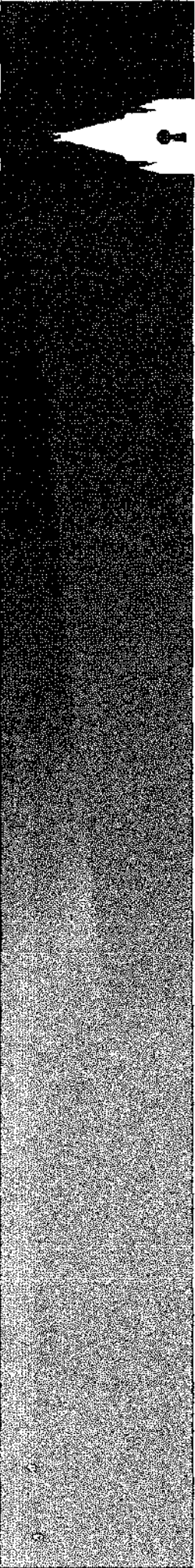
Information  
Commissioner  
of Canada

Commissaire  
à l'information  
du Canada

# Records Management and You!







# Your responsibilities as a Government of Canada employee

# WHAT YOU'LL LEARN



- Your records management responsibilities
- What an official record is
- What a transitory record is
- When a transitory record may not be deleted
- How and where to save an official record

# WHAT YOU NEED TO KNOW



1. YOU are now responsible for managing information in the workplace.
2. Identifying and saving official records is a very important part of that responsibility.
3. Identifying and deleting transitory records is almost as important.

# OFFICIAL RECORDS

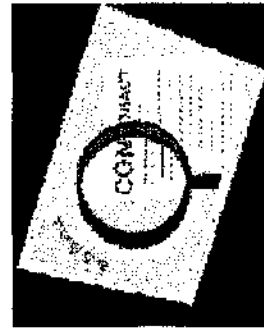
In order to ensure that the Government of  
Canada can provide  
documentary evidence  
of all of its activities,  
all GoC employees must be  
diligent about saving official records.

# TRANSITORY RECORDS



In order to ensure that the Government of Canada can support its information systems and produce relevant information with ease and accuracy upon its request, all GoC employees must be diligent about deleting transitory records and personal information.

All employees must be able to  
identify an official record





## OFFICIAL RECORD: DEFINITION

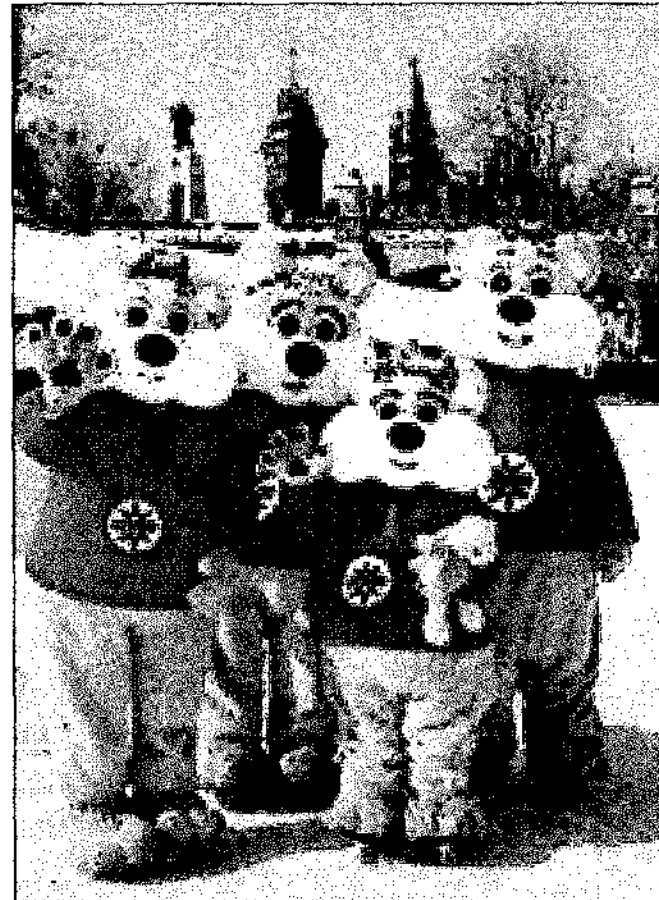


Official records document or provide evidence of a department's business activities.

**You must save all of your official records**

# DID YOU KNOW?

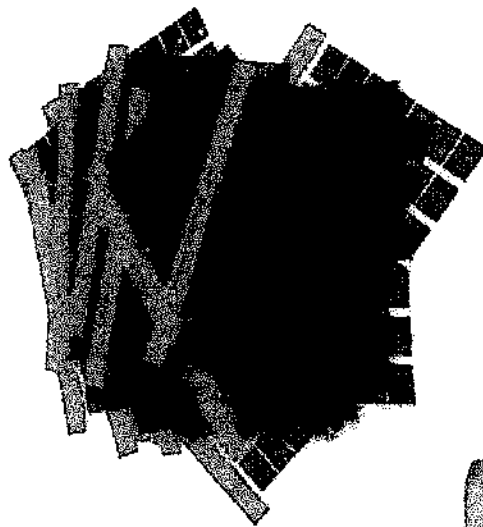
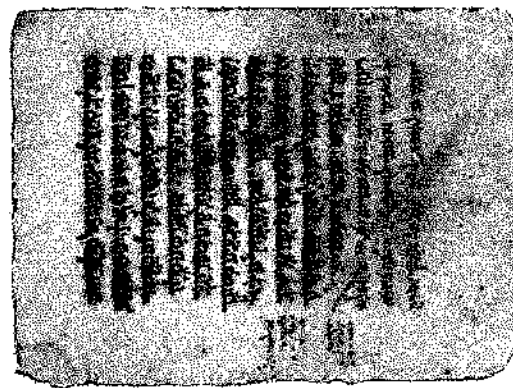
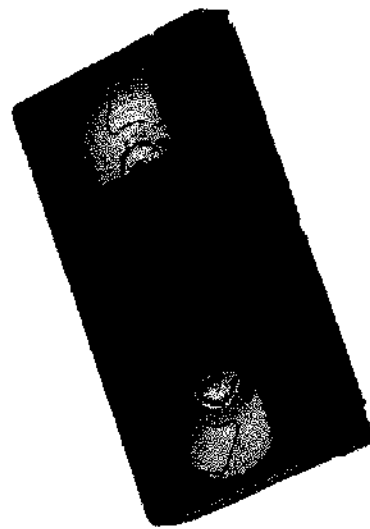
That the Winterlude Ice Hog's Costume is an official record of the National Capital Commission?





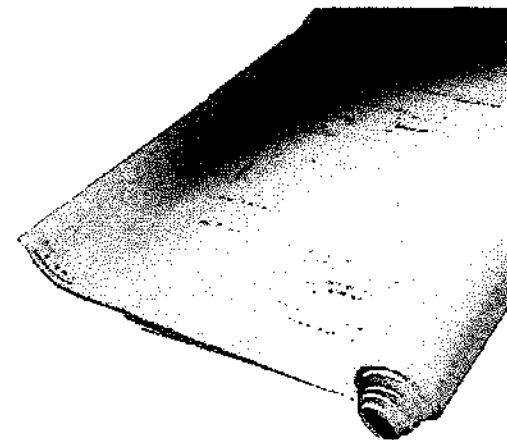
# RECORDS CAN EXIST IN ALL MEDIA:

Paper, electronic,  
microfiche, vinyl,  
magnetic tape, cloth  
and more



# RECORDS CAN BE:

Correspondence - Paper and Email	Sticky notes	Drawings
Maps	Reports	Plans
Calendars	Diagrams, pictorials or graphic works	Films
Sound recordings	Any documentary material	



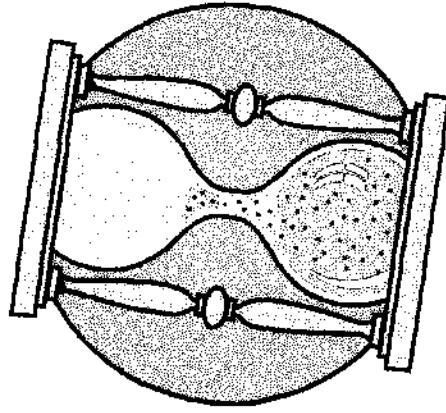
# OFFICIAL RECORDS



Any of the following would be considered official records:

- Briefing notes, directives, policies, final reports and recommendations.
- Workplans, schedules, assignments and performance results.
- Materials that document a business decision, a business transaction or the position of the department.
- Business deliverables.
- Materials of historical or research importance.
- Information and deliverables from outside sources.
- Agendas and meeting minutes.
- Documents that result in a decision, or that result in the implementation of a policy or activity.
- Documents that require a signature (must be printed and filed as hard copy).
- Materials that would allow for the reconstruction of the evolution of policy and program decisions.
- Materials that would be required to support a financial, administrative, or legal audit.

All employees must regularly delete  
transitory records



# TRANSITORY RECORD: DEFINITION



Transitory records are information sources that are only required for a limited period of time, in order to complete a routine action or to prepare a subsequent record.

You **must dispose of or delete** transitory records once they have served their purpose and no longer have value to the organization.



# TRANSITORY RECORDS:



Any of the following would be considered transitory records:

- Duplicate copies used for convenience or reference (originally maintained by somebody else)
- Information received as part of a distribution list
- Miscellaneous, "FYI" notices or memoranda on meetings, holidays, charitable campaigns, boardroom reservations etc.
- Casual communications and personal messages
- Photocopies of departmental publications
- Draft documents where all critical content changes have been incorporated into a subsequent document
- Working versions not communicated outside of your office

# TRANSITORY RECORDS AND ATIP




*“It is **unlawful** to delete any transitory record (email or document), once a formal ATI or Privacy request is received or anticipated by the Department, relating to the subject.”*



- All documents/records – both official and transitory - are subject to ATIP legislation
- It is illegal to delete transitory records that are required for an active or anticipated ATIP request, litigation or official investigation.
- Personal comments in documentary materials **cannot be removed** when providing records in response to an ATIP request.



DO WE REALLY NEED TO DELETE  
TRANSITORY RECORDS?

  
**Yes**

# VOLUME AND ATIP ARE KEY ISSUES



- The sheer volume of transitory records that exist can impede a department's ability to manage official records.
- The greater the number of files that have to be managed, the harder it becomes to find the important information.
- The greater the number of files that have to be managed, the greater the stress on departmental storage services (such as email servers and network drives).
- If kept, transitory records, and not just official records, must be provided under Access to Information and Privacy requests.
- Transitory records are more likely to contain embarrassing and personal information.
- If included in an ATIP request, transitory records must then be held for an additional 2 years.

**BUT -  
If you are ever in doubt about a record's  
status....**

**Keep it!**

Who is responsible for saving an Official  
Record?

*me*  
You are

# HOW AND WHERE SHOULD YOU SAVE AN OFFICIAL RECORD?



## Paper

- Records can be kept where they are created/required - as long as they are being organized and maintained.
- Paper records can be transferred to off-site storage if dormant (not used often). Contact the Records Office for advice and assistance.
- Originals of financial and legal agreements, and typically any other documents that require a signature, must be filed with the OIC Records Office .

# HOW AND WHERE SHOULD YOU SAVE AN OFFICIAL RECORD?



## Electronic

- Electronic records should ideally be saved to a central repository such as an electronic document and records management system (RDIMS). In the absence of such a repository, then shared network drives are an advisable location for saving and sharing records.
- Specific tools, guidelines, and how-to information to support employees in the correct processes and locations for saving electronic records are available. Contact the IM / IT Division for such information.
- Sensitive records should be saved and stored in a manner suitable to their sensitivity (e.g. documents with a designation of Protected C or above cannot be saved on the OIC networks nor sent via standard email).



## IN REVIEW...

- Identifying and saving official records is a very important part of your IM responsibility.
  - Official records document or provide evidence of a department's business activities.
- Identifying and deleting transitory records is another important part of your IM responsibility.
  - Transitory records are only required for a limited period of time in order to complete a routine action or to prepare a subsequent record.

# CONGRATULATIONS!



- You have just completed Records Management and You! – an IM self-study module.
- You may now:
  - Test your knowledge with the following quiz.
  - Review other IM self-study modules in this series:
    - **Information Management 101**
    - **Managing Email Effectively**
    - **Information Security**
    - **IM and the Departing Employee**
    - **Privacy and Personal Information – What Canadians Expect.**
    - **Understanding IM Within the Federal Government.**



**Doyle, Dan PREM:EX**

---

**From:** Doyle, Dan PREM:EX  
**Sent:** Wednesday, October 21, 2015 3:16 PM  
**To:** s.22  
**Subject:** Need some advice

David

We have met in the past but you may not remember me. I am presently the Chief of Staff to Premier Clark.

We have an FOI issue that I would like your advice on or more specifically help with.

You can reach me on this email or my cell phone s.17      Looking forward to hearing back from you

Dan Doyle

Sent from my iPhone

## **Doyle, Dan PREM:EX**

---

**From:** Kay, Maclean PREM:EX  
**Sent:** Thursday, October 29, 2015 8:50 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** RE: Memo from Premier Clark

**Categories:** Premier's Office

I have received this memo from the Premier. I understand it and will abide by it.

**From:** Doyle, Dan PREM:EX  
**Sent:** Friday, October 23, 2015 10:59 AM  
**To:** LP Chief of Staff; LP Ministerial Assistants; LP Executive Assistants  
**Subject:** Memo from Premier Clark

Good morning everyone,

Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark

**Doyle, Dan PREM:EX**

---

**From:** De Wit, Antoinette PREM:EX  
**Sent:** Monday, October 26, 2015 8:27 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** EMAIL

"I have received this memo from the Premier. I understand it and will abide by it."

*Antoinette De Wit  
Managing Director  
Premier's Correspondence Branch  
Office of the Premier  
(250) 387-3570*

**Doyle, Dan PREM:EX**

---

**From:** Bhullar, Barinder PREM:EX  
**Sent:** Friday, October 23, 2015 11:02 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** RE: Memo from Premier Clark

I have received this memo from the Premier. I understand it and will abide by it.

Regards,  
Barinder

--

Barinder S. Bhullar | Director of Policy  
Office of the Premier  
Province of British Columbia

T: 604.775.0012 | M: 604.790.0111 | E: [barinder.bhullar@gov.bc.ca](mailto:barinder.bhullar@gov.bc.ca)

*This e-mail message may contain privileged or confidential information.  
If you received this e-mail message in error, please delete the e-mail and any attachments and notify the sender.*

**From:** Doyle, Dan PREM:EX  
**Sent:** Friday, October 23, 2015 10:59 AM  
**To:** LP Chief of Staff; LP Ministerial Assistants; LP Executive Assistants  
**Subject:** Memo from Premier Clark

Good morning everyone,

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Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark

**Doyle, Dan PREM:EX**

---

**From:** Toda, Sarah PREM:EX  
**Sent:** Friday, October 23, 2015 11:04 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** RE: Memo from Premier Clark

Dan,

I have received this memo from the Premier. I understand it and will abide by it.

Sarah

**From:** Doyle, Dan PREM:EX  
**Sent:** Friday, October 23, 2015 10:59 AM  
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**Subject:** Memo from Premier Clark

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Dan Doyle  
Chief of Staff to Premier Christy Clark

**Doyle, Dan PREM:EX**

---

**From:** Dolan, Chelsea PREM:EX  
**Sent:** Friday, October 23, 2015 11:02 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** RE: Memo from Premier Clark

**Categories:** Executive Assistant

I have received this memo from the Premier. I understand it and will abide by it

**From:** Doyle, Dan PREM:EX  
**Sent:** Friday, October 23, 2015 10:59 AM  
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Dan Doyle  
Chief of Staff to Premier Christy Clark

**Doyle, Dan PREM:EX**

---

**From:** Grant, Wade PREM:EX  
**Sent:** Friday, October 23, 2015 11:17 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** Re: Memo from Premier Clark

**Categories:** Premier's Office

Dan,

I have received this memo from the Premier. I understand it and will abide by it.

Wade

Sent from my iPhone

On Oct 23, 2015, at 10:59 AM, Doyle, Dan PREM:EX<sup>s.17</sup> wrote:

I have received this memo from the Premier. I understand it and will abide by it."

## **Doyle, Dan PREM:EX**

---

**From:** Southern, Evan PREM:EX  
**Sent:** Friday, October 23, 2015 11:04 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** RE: Memo from Premier Clark

**Categories:** Premier's Office

Dan

I have received this memo from the Premier. I understand it and will abide by it.

Thank you  
Evan

**From:** Doyle, Dan PREM:EX  
**Sent:** Friday, October 23, 2015 10:59 AM  
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Dan Doyle  
Chief of Staff to Premier Christy Clark



## **Doyle, Dan PREM:EX**

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**From:** Ives, Andrew PREM:EX  
**Sent:** Friday, October 23, 2015 11:05 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** Re: Memo from Premier Clark  
  
**Categories:** Premier's Office, Executive Assistant

I have received this memo from the Premier. I understand it and will abide by it.

Andrew Ives  
Executive Assistant to Premier Christy Clark  
Office of Premier

**From:** Doyle, Dan PREM:EX  
**Sent:** Friday, October 23, 2015 10:59 AM  
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Dan Doyle  
Chief of Staff to Premier Christy Clark

## Doyle, Dan PREM:EX

---

**From:** Oliphant, Sam PREM:EX  
**Sent:** Friday, October 23, 2015 11:09 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** Re: Memo from Premier Clark

**Categories:** Premier's Office

I have received this memo from the Premier. I understand it and will abide by it.

Sam Oliphant  
Press Secretary  
Office of the Premier

> On Oct 23, 2015, at 10:59 AM, Doyle, Dan PREM:EX <s.17 wrote:

>

> I have received this memo from the Premier. I understand it and will abide by it.

## **Doyle, Dan PREM:EX**

---

**From:** Cadario, Michele PREM:EX  
**Sent:** Friday, October 23, 2015 11:16 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** RE: Memo from Premier Clark

**Categories:** Premier's Office

Dan,

I have received this memo from the Premier. I understand it and will abide by it.

Michele

*Michele Cadario*  
*Deputy Chief of Staff to Premier Christy Clark*

**From:** Doyle, Dan PREM:EX  
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Dan Doyle  
Chief of Staff to Premier Christy Clark

**Doyle, Dan PREM:EX**

---

**From:** McPhee, Jordan PREM:EX  
**Sent:** Friday, October 23, 2015 11:35 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** RE: Memo from Premier Clark

I have received this memo from the Premier. I understand it and will abide by it

**From:** Doyle, Dan PREM:EX  
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Chief of Staff to Premier Christy Clark

## **Oliphant, Sam PREM:EX**

---

**From:** Oliphant, Sam PREM:EX  
**Sent:** Friday, October 23, 2015 11:09 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** Re: Memo from Premier Clark

I have received this memo from the Premier. I understand it and will abide by it.

Sam Oliphant  
Press Secretary  
Office of the Premier

> On Oct 23, 2015, at 10:59 AM, Doyle, Dan PREM:EX s.17 > wrote:

>

> I have received this memo from the Premier. I understand it and will abide by it.

## **McPhee, Jordan PREM:EX**

---

**From:** McPhee, Jordan PREM:EX  
**Sent:** Friday, October 23, 2015 11:35 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** RE: Memo from Premier Clark

I have received this memo from the Premier. I understand it and will abide by it

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Dan Doyle  
Chief of Staff to Premier Christy Clark

## **Doyle, Dan PREM:EX**

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**From:** Gjoka, Ina PREM:EX  
**Sent:** Friday, October 23, 2015 12:12 PM  
**To:** Doyle, Dan PREM:EX  
**Subject:** RE: Memo from Premier Clark

**Categories:** Premier's Office

Dan,

I have received this memo from the Premier. I understand it and will abide by it

Thank you,

Ina Gjoka  
Executive Assistant to the Deputy Chief of Staff  
Office of Premier Christy Clark  
740-999 Canada Place, Vancouver, BC V6C 3E1  
Phone: (604) 775-1677  
Cell: (778) 873-6114  
[ina.gjoka@gov.bc.ca](mailto:ina.gjoka@gov.bc.ca)  
<http://www.gov.bc.ca/premier>

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Dan Doyle  
Chief of Staff to Premier Christy Clark

## Doyle, Dan PREM:EX

---

**From:** Campbell, Carolyn ABR:EX  
**Sent:** Friday, October 23, 2015 4:34 PM  
**To:** Doyle, Dan PREM:EX  
**Subject:** Re: Memo from Premier Clark

**Categories:** COS

"I have received this memo from the Premier. I understand it and will abide by it."

Thanks,  
Carolyn

On Oct 23, 2015, at 10:59 AM, Doyle, Dan PREM:EX <<sup>s.17</sup>> wrote:

Good morning everyone,

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"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark

<2015 10 23 Memo.pdf>



s.17

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**From:** Rustad, John ABR:EX  
**Sent:** Friday, October 23, 2015 11:23 AM  
**To:** s.17  
**Subject:** Re: Memo from the Premier

Premier, thank you for your leadership on this issue. I will make sure that my sent emails and my staff's sent email are not deleted until we receive further direction.

Regards,  
John

Sent from my BlackBerry 10 smartphone on the TELUS network.

**From:** s.17  
**Sent:** Friday, October 23, 2015 11:09 AM  
**To:** Rustad, John ABR:EX; Wilkinson, Andrew AVED:EX; Letnick, Norm AGRI:EX; Cadieux, Stephanie MCF:EX; Fassbender, Peter CSCD:EX; Bernier, Mike EDUC:EX; Bennett, Bill MEM:EX; Polak, Mary ENV:EX; de Jong, Michael FIN:EX; Thomson, Steve FLNR:EX; Lake, Terry HLTH:EX; Wat, Teresa MIT:EX; Bond, Shirley B JTST:EX; Anton, Suzanne JAG:EX; Oakes, Coralee SBRT:EX; Coleman, Rich MEM:EX; Stilwell, Michelle SDSI:EX; Virk, Amrik MTIC:EX; Stone, Todd TRAN:EX; Yamamoto, Naomi TRAN:EX  
**Subject:** Memo from the Premier

Good Morning,

In light of the recent OIPC report I would like to draw to your attention to this memo. Please confirm that you have received this email and will be following the new procedures.

Regards,  
Premier Clark

**Doyle, Dan PREM:EX**

---

**From:** Sem, Edward ABR:EX  
**Sent:** Friday, October 23, 2015 11:25 AM  
**To:** Doyle, Dan PREM:EX  
**Cc:** Toda, Sarah PREM:EX  
**Subject:** RE: Memo from Premier Clark

**Categories:** Executive Assistant

"I have received this memo from the Premier. I understand it and will abide by it."

Ed Sem

**From:** Doyle, Dan PREM:EX  
**Sent:** Friday, October 23, 2015 10:59 AM  
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Dan Doyle  
Chief of Staff to Premier Christy Clark

## **Doyle, Dan PREM:EX**

---

**From:** Smukowich, Don AGRI:EX  
**Sent:** Friday, October 23, 2015 11:12 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** Re: Memo from Premier Clark

**Categories:** Executive Assistant

I have received this memo from the Premier. I understand it and will abide by it—Don Smukowich

Sent from my BlackBerry 10 smartphone on the TELUS network.

**From:** Doyle, Dan PREM:EX  
**Sent:** Friday, October 23, 2015 10:59 AM  
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**Subject:** Memo from Premier Clark

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Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark

s.17

---

**From:** Letnick, Norm AGRI:EX  
**Sent:** Friday, October 23, 2015 11:24 AM  
**To:** s.17  
**Subject:** Re: Memo from the Premier

Yes and yes.

Norm Letnick, MLA  
Minister of Agriculture

On Oct 23, 2015, at 11:09 AM, s.17 wrote:

Good Morning,

In light of the recent OIPC report I would like to draw to your attention to this memo. Please confirm that you have received this email and will be following the new procedures.

Regards,  
Premier Clark

<2015 10 23 Letter.pdf>

## **Doyle, Dan PREM:EX**

---

**From:** Bill, Karen F AGRI:EX  
**Sent:** Friday, October 23, 2015 11:08 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** Re: Memo from Premier Clark  
**Categories:** COS

I have received this memo from the Premier. I understand it and will abide by it.  
Karen Bill

On Oct 23, 2015, at 10:59 AM, Doyle, Dan PREM:EX <sup>s.17</sup> wrote:

Good morning everyone,

Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark

<2015 10 23 Memo.pdf>

s.17

---

**From:** Wilkinson, Andrew AVED:EX  
**Sent:** Friday, October 23, 2015 1:06 PM  
**To:** s.17  
**Subject:** Re: Memo from the Premier

. Confirmed on both points.

Sent from my iPad

On Oct 23, 2015, at 11:09 AM, s.17

wrote:

Good Morning,

In light of the recent OIPC report I would like to draw to your attention to this memo. Please confirm that you have received this email and will be following the new procedures.

Regards,  
Premier Clark

<2015 10 23 Letter.pdf>

## **Doyle, Dan PREM:EX**

---

**From:** Mason, Jordan A AVED:EX  
**Sent:** Friday, October 23, 2015 11:01 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** RE: Memo from Premier Clark

**Categories:** Executive Assistant

Dan,

I have received this memo from the Premier. I understand it and will abide by it.

Jordan

**From:** Doyle, Dan PREM:EX  
**Sent:** Friday, October 23, 2015 10:59 AM  
**To:** LP Chief of Staff; LP Ministerial Assistants; LP Executive Assistants  
**Subject:** Memo from Premier Clark

Good morning everyone,

Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark

## **Doyle, Dan PREM:EX**

---

**From:** Chalmers, Jennifer AVED:EX  
**Sent:** Friday, October 23, 2015 11:01 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** RE: Memo from Premier Clark

**Categories:** COS

I have received this memo from the Premier. I understand it and will abide by it.

Jennifer Chalmers

**From:** Doyle, Dan PREM:EX  
**Sent:** Friday, October 23, 2015 10:59 AM  
**To:** LP Chief of Staff; LP Ministerial Assistants; LP Executive Assistants  
**Subject:** Memo from Premier Clark

Good morning everyone,

Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark



## **Doyle, Dan PREM:EX**

---

**From:** O'Brien, Kellie CSCD:EX  
**Sent:** Friday, October 23, 2015 11:30 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** RE: Memo from Premier Clark  
  
**Categories:** Executive Assistant

Good Morning Dan,

I have received this memo from the Premier. I understand it and will abide by it.

Thanks,  
Kellie

**Kellie O'Brien**  
Ministerial Assistant to the Hon. Peter Fassbender  
Minister of Community, Sport & Cultural Development  
and Minister Responsible for TransLink  
T: 250-387-2283  
E: [Kellie.Obrien@gov.bc.ca](mailto:Kellie.Obrien@gov.bc.ca)

**From:** Doyle, Dan PREM:EX  
**Sent:** Friday, October 23, 2015 10:59 AM  
**To:** LP Chief of Staff; LP Ministerial Assistants; LP Executive Assistants  
**Subject:** Memo from Premier Clark

Good morning everyone,

Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark

---

**From:** Fassbender, Peter CSCD:EX  
**Sent:** Friday, October 23, 2015 12:21 PM  
**To:** s.17 ; Rustad, John ABR:EX; Wilkinson, Andrew AVED:EX; Letnick, Norm AGRI:EX; Cadieux, Stephanie MCF:EX; Bernier, Mike EDUC:EX; Bennett, Bill MEM:EX; Polak, Mary ENV:EX; de Jong, Michael FIN:EX; Thomson, Steve FLNR:EX; Lake, Terry HLTH:EX; Wat, Teresa MIT:EX; Bond, Shirley B JTST:EX; Anton, Suzanne JAG:EX; Oakes, Coralee SBRT:EX; Coleman, Rich MEM:EX; Stilwell, Michelle SDSI:EX; Virk, Amrik MTIC:EX; Stone, Todd TRAN:EX; Yamamoto, Naomi TRAN:EX  
**Subject:** Re: Memo from the Premier

Premier

Have received the letter and have reinforced the same with staff.

MPF

Sent from my BlackBerry 10 smartphone on the TELUS network.

**From:** s.17  
**Sent:** Friday, October 23, 2015 11:09 AM  
**To:** Rustad, John ABR:EX; Wilkinson, Andrew AVED:EX; Letnick, Norm AGRI:EX; Cadieux, Stephanie MCF:EX; Fassbender, Peter CSCD:EX; Bernier, Mike EDUC:EX; Bennett, Bill MEM:EX; Polak, Mary ENV:EX; de Jong, Michael FIN:EX; Thomson, Steve FLNR:EX; Lake, Terry HLTH:EX; Wat, Teresa MIT:EX; Bond, Shirley B JTST:EX; Anton, Suzanne JAG:EX; Oakes, Coralee SBRT:EX; Coleman, Rich MEM:EX; Stilwell, Michelle SDSI:EX; Virk, Amrik MTIC:EX; Stone, Todd TRAN:EX; Yamamoto, Naomi TRAN:EX  
**Subject:** Memo from the Premier

Good Morning,

In light of the recent OIPC report I would like to draw to your attention to this memo. Please confirm that you have received this email and will be following the new procedures.

Regards,  
Premier Clark

**Doyle, Dan PREM:EX**

---

**From:** Whitelock, Riley CSCD:EX  
**Sent:** Friday, October 23, 2015 11:21 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** Re: Memo from Premier Clark

Chief of Staff Doyle,

I have received this memo from the Premier. I understand it and will abide by it.

Regards,

**Riley Whitelock**

Executive Assistant to the Honourable Peter Fassbender  
Minister of Community, Sport and Cultural Development  
Minister Responsible for TransLink  
Tel: (250) 387-2283

On Oct 23, 2015, at 10:59 AM, Doyle, Dan PREM:EX <s.17> wrote:

Good morning everyone,

Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark

<2015 10 23 Memo.pdf>

## **Doyle, Dan PREM:EX**

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**From:** Dick, Joan L CSCD:EX  
**Sent:** Friday, October 23, 2015 11:27 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** RE: Memo from Premier Clark

**Categories:** COS

Dan:

I have received this memo from the Premier. I understand it and will abide by it.

Joan

*Joan Dick  
Chief of Staff to the Honourable Peter Fassbender  
Ministry of Community, Sport and Cultural Development  
and Minister responsible for Translink  
(o) 250-387-2283 (f) 250-387-4312*

**From:** Doyle, Dan PREM:EX  
**Sent:** Friday, October 23, 2015 10:59 AM  
**To:** LP Chief of Staff; LP Ministerial Assistants; LP Executive Assistants  
**Subject:** Memo from Premier Clark

Good morning everyone,

Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark

**Doyle, Dan PREM:EX**

---

**From:** Vinning, Gurpreet S EDUC:EX  
**Sent:** Friday, October 23, 2015 11:05 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** Re: Memo from Premier Clark

**Categories:** Executive Assistant

I have received this memo from the Premier. I understand it and will abide by it.

Gurpreet

Sent from my Samsung Galaxy smartphone.

----- Original message -----

**From:** "Doyle, Dan PREM:EX" s.17  
**Date:** 2015-10-23 10:59 AM (GMT-08:00)  
**To:** LP Chief of Staff <[LPCOS@Victoria1.gov.bc.ca](mailto:LPCOS@Victoria1.gov.bc.ca)>, LP Ministerial Assistants  
<[LPMAs@Victoria1.gov.bc.ca](mailto:LPMAs@Victoria1.gov.bc.ca)>, LP Executive Assistants <[LPEAS@Victoria1.gov.bc.ca](mailto:LPEAS@Victoria1.gov.bc.ca)>  
**Subject:** Memo from Premier Clark

Good morning everyone,

Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark

s.17

---

**From:** Bernier, Mike EDUC:EX  
**Sent:** Friday, October 23, 2015 11:28 AM  
**To:** s.17  
**Subject:** Re: Memo from the Premier

Thanks very much. I have received and I am following all procedures.

Mike

On Oct 23, 2015, at 11:09 AM, <sup>s.17</sup> \_\_\_\_\_ > wrote:

Good Morning,

In light of the recent OIPC report I would like to draw to your attention to this memo. Please confirm that you have received this email and will be following the new procedures.

Regards,  
Premier Clark

<2015 10 23 Letter.pdf>

## **Doyle, Dan PREM:EX**

---

**From:** Delisle, Corrie EDUC:EX  
**Sent:** Friday, October 23, 2015 11:04 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** RE: Memo from Premier Clark

**Categories:** Ministerial Assistant

"I have received this memo from the Premier. I understand it and will abide by it."

**From:** Doyle, Dan PREM:EX  
**Sent:** Friday, October 23, 2015 10:59 AM  
**To:** LP Chief of Staff; LP Ministerial Assistants; LP Executive Assistants  
**Subject:** Memo from Premier Clark

Good morning everyone,

Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark

## Doyle, Dan PREM:EX

---

**From:** Kapac de Frias, Martina E ENV:EX  
**Sent:** Friday, October 23, 2015 11:47 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** RE: Memo from Premier Clark

**Categories:** Ministerial Assistant

Dan,

I have received this memo from the Premier. I understand it and will abide by it.

Thank you,

Martina Kapac de Frias

**From:** Doyle, Dan PREM:EX  
**Sent:** Friday, October 23, 2015 10:59 AM  
**To:** LP Chief of Staff; LP Ministerial Assistants; LP Executive Assistants  
**Subject:** Memo from Premier Clark

Good morning everyone,

Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark



s.17

---

**From:** Polak, Mary ENV:EX  
**Sent:** Friday, October 23, 2015 11:28 AM  
**To:** s.17  
**Subject:** Re: Memo from the Premier

Received and will follow the new procedures as outlined.

Thanks

M

Sent from my iPad

On Oct 23, 2015, at 11:09 AM, s.17

wrote:

Good Morning,

In light of the recent OIPC report I would like to draw to your attention to this memo. Please confirm that you have received this email and will be following the new procedures.

Regards,  
Premier Clark

<2015 10 23 Letter.pdf>

## **Doyle, Dan PREM:EX**

---

**From:** Denniston, Tristan M ENV:EX  
**Sent:** Friday, October 23, 2015 11:01 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** RE: Memo from Premier Clark

Good Morning Dan,

I have received this memo from the Premier. I understand it and will abide by it.

Regards,  
Tristan

**From:** Doyle, Dan PREM:EX  
**Sent:** Friday, October 23, 2015 10:59 AM  
**To:** LP Chief of Staff; LP Ministerial Assistants; LP Executive Assistants  
**Subject:** Memo from Premier Clark

Good morning everyone,

Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark

## Doyle, Dan PREM:EX

---

**From:** Menzies, Brian FIN:EX  
**Sent:** Monday, October 26, 2015 12:30 PM  
**To:** Ashton, Dan A FIN:EX  
**Cc:** Chandler, Penelope E FIN:EX; Doyle, Dan PREM:EX  
**Subject:** FW: Memo from Premier Clark  
**Attachments:** 2015 10 23 Memo.pdf  
  
**Categories:** COS

PSAshton as instructed below. Minister de Jong does not participate in email, so I will forward this to you on his behalf.

**From:** Doyle, Dan PREM:EX  
**Sent:** Monday, October 26, 2015 12:15 PM  
**To:** de Jong, Michael FIN:EX; Thomson, Steve FLNR:EX; Bernier, Mike EDUC:EX; Fassbender, Peter CSCD:EX; Bond, Shirley B JTST:EX; Stilwell, Michelle SDSI:EX; Lake, Terry HLTH:EX; Polak, Mary ENV:EX; Cadieux, Stephanie MCF:EX; Anton, Suzanne JAG:EX; Oakes, Coralee SBRT:EX  
**Cc:** Menzies, Brian FIN:EX; Strongitharm, Bruce FLNR:EX; Delisle, Corrie EDUC:EX; Dick, Joan L CSCD:EX; Miniaci, Mario JTST:EX; Richmond, Valerie D SDSI:EX; Merrifield, Katy HLTH:EX; Kapac de Frias, Martina E ENV:EX; Lalari, Terry MCF:EX; Mitschke, Matt JAG:EX; Cummings, Derek SBRT:EX  
**Subject:** Memo from Premier Clark

Good afternoon Ministers,

Last week you received the attached memo from the Premier. Please share this memo with your Parliamentary Secretaries and have them confirm that they have received it, understand it, and will abide by it.

Please let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark

## **Doyle, Dan PREM:EX**

---

**From:** Menzies, Brian FIN:EX  
**Sent:** Friday, October 23, 2015 1:36 PM  
**To:** Doyle, Dan PREM:EX  
**Subject:** RE: Memo from Premier Clark

**Categories:** COS

I have received this memo from the Premier. I understand it and will abide by it.

**From:** Doyle, Dan PREM:EX  
**Sent:** Friday, October 23, 2015 10:59 AM  
**To:** LP Chief of Staff; LP Ministerial Assistants; LP Executive Assistants  
**Subject:** Memo from Premier Clark

Good morning everyone,

Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark

## **Doyle, Dan PREM:EX**

---

**From:** Harper, Katie FIN:EX  
**Sent:** Friday, October 23, 2015 11:18 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** RE: Memo from Premier Clark  
  
**Categories:** Executive Assistant

Hi Dan,

Thank you for this. I have received this memo from the Premier. I understand it and will abide by it.

All the best,

**Katie Harper** | Executive Assistant to the Honourable Michael De Jong

Office of the Minister of Finance & House Leader

**T:** 250.387.3751 | **F:** 250.387.5594

**From:** Doyle, Dan PREM:EX  
**Sent:** Friday, October 23, 2015 10:59 AM  
**To:** LP Chief of Staff; LP Ministerial Assistants; LP Executive Assistants  
**Subject:** Memo from Premier Clark

Good morning everyone,

Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark

**Doyle, Dan PREM:EX**

---

**From:** Chandler, Penelope E FIN:EX  
**Sent:** Friday, October 23, 2015 11:15 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** RE: Memo from Premier Clark  
**Attachments:** 2015 10 23 Memo.pdf

**To Chief of Staff Dan Doyle:**

Mr. Doyle – Dan: I have received this memo from the Premier. I understand it and will abide by it. Thank you, Penelope.

**Doyle, Dan PREM:EX**

---

**From:** Moy, Greg W FIN:EX  
**Sent:** Friday, October 23, 2015 11:11 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** RE: Memo from Premier Clark

**Categories:** Executive Assistant

Dan—

I have received this memo from the Premier. I understand it and will abide by it.

- Greg

Greg Moy  
Executive Assistant  
Office of the Minister of Finance and Government House Leader  
250 356-7877

**From:** Doyle, Dan PREM:EX  
**Sent:** Friday, October 23, 2015 10:59 AM  
**To:** LP Chief of Staff; LP Ministerial Assistants; LP Executive Assistants  
**Subject:** Memo from Premier Clark

Good morning everyone,

Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark

## **Doyle, Dan PREM:EX**

---

**From:** Ehl, Cameron FLNR:EX  
**Sent:** Friday, October 23, 2015 11:07 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** Re: Memo from Premier Clark

**Categories:** Ministerial Assistant

Dear Dan,

I have received this memo from the Premier. I understand it and will abide by it.

Regards,

Cam Ehl,  
Ministerial Assistant to the Honourable Steve Thomson  
Minister of Forests, Lands and Natural Resource Operations  
Province of British Columbia

**From:** Doyle, Dan PREM:EX  
**Sent:** Friday, October 23, 2015 10:59 AM  
**To:** LP Chief of Staff; LP Ministerial Assistants; LP Executive Assistants  
**Subject:** Memo from Premier Clark

Good morning everyone,

Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark



## **Doyle, Dan PREM:EX**

---

**From:** Hintz, Nancy P FLNR:EX  
**Sent:** Friday, October 23, 2015 11:07 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** RE: Memo from Premier Clark

**Categories:** Executive Assistant

I have received this memo from the Premier. I understand it and will abide by it.

---

Nancy Hintz, Executive Assistant to the Honourable Steve Thomson,  
Ministry of Forests, Lands and Natural Resource Operations  
Phone: 250-387-9275 Fax: 250-387-1040

<http://www.gov.bc.ca/for>

**From:** Doyle, Dan PREM:EX  
**Sent:** Friday, October 23, 2015 10:59 AM  
**To:** LP Chief of Staff; LP Ministerial Assistants; LP Executive Assistants  
**Subject:** Memo from Premier Clark

Good morning everyone,

Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark

## Doyle, Dan PREM:EX

---

**From:** Strongitharm, Bruce FLNR:EX  
**Sent:** Monday, October 26, 2015 3:27 PM  
**To:** Doyle, Dan PREM:EX  
**Subject:** FW:

**Categories:** COS

fyi

**From:** Barnett, Donna [<mailto:D.Barnett@leg.bc.ca>]  
**Sent:** Monday, October 26, 2015 3:21 PM  
**To:** Strongitharm, Bruce FLNR:EX  
**Subject:** Re:

I have received and read. Thanks Donna

Sent from my BlackBerry 10 smartphone on the TELUS network.

**From:** Strongitharm, Bruce FLNR:EX  
**Sent:** Monday, October 26, 2015 1:03 PM  
**To:** Barnett, Donna; Morris, Mike  
**Subject:**

I need you to confirm to me that you have received and read the message from the Premier. Lisa in our office has applied for an email address and we expect to have them today or tomorrow.

Thnaks  
Bruce

**Doyle, Dan PREM:EX**

---

**From:** Strongitharm, Bruce FLNR:EX  
**Sent:** Monday, October 26, 2015 1:28 PM  
**To:** Doyle, Dan PREM:EX  
**Subject:** FW:

**Categories:** COS

fyi

**From:** Morris, Mike [<mailto:M.Morris@leg.bc.ca>]  
**Sent:** Monday, October 26, 2015 1:22 PM  
**To:** Strongitharm, Bruce FLNR:EX; Barnett, Donna  
**Subject:** Re:

Received, read and understood.

Sent from my BlackBerry 10 smartphone on the TELUS network.

**From:** Strongitharm, Bruce FLNR:EX  
**Sent:** Monday, October 26, 2015 1:03 PM  
**To:** Barnett, Donna; Morris, Mike  
**Subject:**

I need you to confirm to me that you have received and read the message from the Premier. Lisa in our office has applied for an email address and we expect to have them today or tomorrow.

Thnaks  
Bruce

s.17

---

**From:** Thomson, Steve FLNR:EX  
**Sent:** Friday, October 23, 2015 11:18 AM  
**To:** s.17  
**Subject:** Re: Memo from the Premier

Received

Sent from my iPhone

On Oct 23, 2015, at 11:09 AM, s.17

- wrote:

Good Morning,

In light of the recent OIPC report I would like to draw to your attention to this memo. Please confirm that you have received this email and will be following the new procedures.

Regards,  
Premier Clark

<2015 10 23 Letter.pdf>

**Doyle, Dan PREM:EX**

---

**From:** Strongitharm, Bruce FLNR:EX  
**Sent:** Friday, October 23, 2015 11:01 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** memo  
  
**Categories:** COS

I have received this memo from the Premier. I understand it and will abide by it.

Bruce Strongitharm  
Chief of Staff to  
Hon. Steve Thomson  
Minister of Forests, Lands and Natural Resource Operations  
Ph. 250-387-6240

**Doyle, Dan PREM:EX**

---

**From:** Dhanowa, Damon HLTH:EX  
**Sent:** Friday, October 23, 2015 2:43 PM  
**To:** Doyle, Dan PREM:EX  
**Subject:** Memo from Premier Clark

Good afternoon Dan,

I have received this memo from the Premier. I understand it and will abide by it.

Regards,

Damon Dhanowa

## **Doyle, Dan PREM:EX**

---

**From:** Merrifield, Katy HLTH:EX  
**Sent:** Friday, October 23, 2015 11:51 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** RE: Memo from Premier Clark

I have received this memo from the Premier. I understand it and will abide by it.

**Katy Merrifield**  
Chief of Staff to the Honourable Terry Lake  
Minister of Health  
**Office: (250) 953-3547**  
[Katy.Merrifield@gov.bc.ca](mailto:Katy.Merrifield@gov.bc.ca)

**From:** Doyle, Dan PREM:EX  
**Sent:** Friday, October 23, 2015 10:59 AM  
**To:** LP Chief of Staff; LP Ministerial Assistants; LP Executive Assistants  
**Subject:** Memo from Premier Clark

Good morning everyone,

Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark

**Doyle, Dan PREM:EX**

---

**From:** Robertson, Derek HLTH:EX  
**Sent:** Friday, October 23, 2015 11:27 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** RE: Memo from Premier Clark

Dan,

I have received this memo from the Premier. I understand it and will abide by it.

Derek

*Derek Robertson*

Executive Assistant to the Honourable Terry Lake

Minister of Health

Office: (250) 953-3547

[Derek.Robertson@gov.bc.ca](mailto:Derek.Robertson@gov.bc.ca)

**From:** Doyle, Dan PREM:EX  
**Sent:** Friday, October 23, 2015 10:59 AM  
**To:** LP Chief of Staff; LP Ministerial Assistants; LP Executive Assistants  
**Subject:** Memo from Premier Clark

Good morning everyone,

Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark



s.17

---

**From:** Lake, Terry HLTH:EX  
**Sent:** Friday, October 23, 2015 11:18 AM  
**To:** s.17  
**Subject:** Re: Memo from the Premier

Received.

Sent from my BlackBerry 10 smartphone on the TELUS network.

**From:** s.17  
**Sent:** Friday, October 23, 2015 11:09 AM  
**To:** Rustad, John ABR:EX; Wilkinson, Andrew AVED:EX; Letnick, Norm AGRI:EX; Cadieux, Stephanie MCF:EX; Fassbender, Peter CSCD:EX; Bernier, Mike EDUC:EX; Bennett, Bill MEM:EX; Polak, Mary ENV:EX; de Jong, Michael FIN:EX; Thomson, Steve FLNR:EX; Lake, Terry HLTH:EX; Wat, Teresa MIT:EX; Bond, Shirley B JTST:EX; Anton, Suzanne JAG:EX; Oakes, Coralee SBRT:EX; Coleman, Rich MEM:EX; Stilwell, Michelle SDSI:EX; Virk, Amrik MTIC:EX; Stone, Todd TRAN:EX; Yamamoto, Naomi TRAN:EX  
**Subject:** Memo from the Premier

Good Morning,

In light of the recent OIPC report I would like to draw to your attention to this memo. Please confirm that you have received this email and will be following the new procedures.

Regards,  
Premier Clark

## **Doyle, Dan PREM:EX**

---

**From:** Scheffel, Emile HLTH:EX  
**Sent:** Friday, October 23, 2015 11:01 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** RE: Memo from Premier Clark

**Categories:** Premier's Office

Dan,

I have received this memo from the Premier. I understand it and will abide by it.

Thanks,

E

Emile Scheffel  
Ministerial Assistant to the Honourable Terry Lake  
Minister of Health  
Office: (250) 953-3547  
[Emile.Scheffel@gov.bc.ca](mailto:Emile.Scheffel@gov.bc.ca)

**From:** Doyle, Dan PREM:EX  
**Sent:** Friday, October 23, 2015 10:59 AM  
**To:** LP Chief of Staff; LP Ministerial Assistants; LP Executive Assistants  
**Subject:** Memo from Premier Clark

Good morning everyone,

Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark

**Doyle, Dan PREM:EX**

---

**From:** Stewart, Josh JAG:EX  
**Sent:** Monday, October 26, 2015 12:53 PM  
**To:** Doyle, Dan PREM:EX  
**Subject:** RE: Memo from Premier Clark

I have received this memo from the Premier. I understand it and will abide by it.

Josh

**From:** Doyle, Dan PREM:EX  
**Sent:** Friday, October 23, 2015 10:59 AM  
**To:** LP Chief of Staff; LP Ministerial Assistants; LP Executive Assistants  
**Subject:** Memo from Premier Clark

Good morning everyone,

Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark

**Doyle, Dan PREM:EX**

---

**From:** Tennant, Laura JAG:EX  
**Sent:** Friday, October 23, 2015 11:47 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** RE: Memo from Premier Clark

**Categories:** Executive Assistant

Hi Dan,

I have received this memo from the Premier. I understand it and will abide by it.

Thank you,  
Laura

**From:** Doyle, Dan PREM:EX  
**Sent:** Friday, October 23, 2015 10:59 AM  
**To:** LP Chief of Staff; LP Ministerial Assistants; LP Executive Assistants  
**Subject:** Memo from Premier Clark

Good morning everyone,

Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark

---

**From:** Anton, Suzanne JAG:EX  
**Sent:** Saturday, October 24, 2015 9:25 AM  
**To:** s.17  
**Subject:** Re: Memo from the Premier

Yes and yes. Good advice.  
Have a good WE.

Sent from my BlackBerry 10 smartphone on the TELUS network.

**From:** s.17  
**Sent:** Friday, October 23, 2015 11:09  
**To:** Rustad, John ABR:EX; Wilkinson, Andrew AVED:EX; Letnick, Norm AGRI:EX; Cadieux, Stephanie MCF:EX; Fassbender, Peter CSCD:EX; Bernier, Mike EDUC:EX; Bennett, Bill MEM:EX; Polak, Mary ENV:EX; de Jong, Michael FIN:EX; Thomson, Steve FLNR:EX; Lake, Terry HLTH:EX; Wat, Teresa MIT:EX; Bond, Shirley B JTST:EX; Anton, Suzanne JAG:EX; Oakes, Coralee SBRT:EX; Coleman, Rich MEM:EX; Stilwell, Michelle SDSI:EX; Virk, Amrik MTIC:EX; Stone, Todd TRAN:EX; Yamamoto, Naomi TRAN:EX  
**Subject:** Memo from the Premier

Good Morning,

In light of the recent OIPC report I would like to draw to your attention to this memo. Please confirm that you have received this email and will be following the new procedures.

Regards,  
Premier Clark

## **Doyle, Dan PREM:EX**

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**From:** Mitschke, Matt JAG:EX  
**Sent:** Friday, October 23, 2015 11:08 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** RE: Memo from Premier Clark

"I have received this memo from the Premier. I understand it and will abide by it."

Matt

**From:** Doyle, Dan PREM:EX  
**Sent:** Friday, October 23, 2015 10:59 AM  
**To:** LP Chief of Staff; LP Ministerial Assistants; LP Executive Assistants  
**Subject:** Memo from Premier Clark

Good morning everyone,

Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark

**Doyle, Dan PREM:EX**

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**From:** Miniaci, Mario JTST:EX  
**Sent:** Monday, October 26, 2015 8:20 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** RE: Memo from Premier Clark

**Categories:** COS

I have received this memo from the Premier. I understand it and will abide by it.

**From:** Doyle, Dan PREM:EX  
**Sent:** Friday, October 23, 2015 10:59 AM  
**To:** LP Chief of Staff; LP Ministerial Assistants; LP Executive Assistants  
**Subject:** Memo from Premier Clark

Good morning everyone,

Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark

## **Doyle, Dan PREM:EX**

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**From:** Reddy, Brandon JTST:EX  
**Sent:** Friday, October 23, 2015 11:30 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** Re: Memo from Premier Clark  
  
**Categories:** Executive Assistant

I have received this memo from the Premier. I understand it and will abide by it.

Brandon Reddy

On 23 Oct 2015 10:59 a.m., "Doyle, Dan PREM:EX" <[REDACTED]> wrote:

Good morning everyone,

Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark



**Doyle, Dan PREM:EX**

---

**From:** Karod, Suneil JTST:EX  
**Sent:** Friday, October 23, 2015 11:04 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** Re: Memo from Premier Clark

I have received this memo from the Premier. I understand it and will abide by it.

Thanks,

Suneil Karod  
Executive Assistant to the Honourable Shirley Bond  
Minister of Jobs, Tourism and Skills Training and Minister Responsible for Labour

Parliament Buildings | Victoria | British Columbia | V8W 9E2  
Phone: 250-952-7257 | Fax: 250-356-3000

On Oct 23, 2015, at 10:59 AM, Doyle, Dan PREM:EX<sup>s.17</sup> > wrote:

"I have received this memo from the Premier. I understand it and will abide by it."

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**From:** Bond, Shirley B JTST:EX  
**Sent:** Friday, October 23, 2015 2:41 PM  
**To:** s.17  
**Subject:** Re: Memo from the Premier

Premier,  
Understood. I have read and of course will follow the procedure as laid out.  
SBond

Sent from my BlackBerry 10 smartphone on the TELUS network.

**From:** s.17  
**Sent:** Friday, October 23, 2015 11:09 AM  
**To:** Rustad, John ABR:EX; Wilkinson, Andrew AVED:EX; Letnick, Norm AGRI:EX; Cadieux, Stephanie MCF:EX; Fassbender, Peter CSCD:EX; Bernier, Mike EDUC:EX; Bennett, Bill MEM:EX; Polak, Mary ENV:EX; de Jong, Michael FIN:EX; Thomson, Steve FLNR:EX; Lake, Terry HLTH:EX; Wat, Teresa MIT:EX; Bond, Shirley B JTST:EX; Anton, Suzanne JAG:EX; Oakes, Coralee SBRT:EX; Coleman, Rich MEM:EX; Stilwell, Michelle SDSI:EX; Virk, Amrik MTIC:EX; Stone, Todd TRAN:EX; Yamamoto, Naomi TRAN:EX  
**Subject:** Memo from the Premier

Good Morning,

In light of the recent OIPC report I would like to draw to your attention to this memo. Please confirm that you have received this email and will be following the new procedures.

Regards,  
Premier Clark

**Doyle, Dan PREM:EX**

---

**From:** Hodson, Blake JTST:EX  
**Sent:** Friday, October 23, 2015 11:02 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** RE: Memo from Premier Clark

**Categories:** Minister's Staff

I have received this memo from the Premier. I understand it and will abide by it.

**From:** Doyle, Dan PREM:EX  
**Sent:** Friday, October 23, 2015 10:59 AM  
**To:** LP Chief of Staff; LP Ministerial Assistants; LP Executive Assistants  
**Subject:** Memo from Premier Clark

Good morning everyone,

Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark

## **Doyle, Dan PREM:EX**

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**From:** Lalari, Terry MCF:EX  
**Sent:** Monday, October 26, 2015 9:03 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** RE: Memo from Premier Clark

**Categories:** Ministerial Assistant

Dan,

I have received this memo from the Premier. I understand it and will abide by it.

Terry

**From:** Doyle, Dan PREM:EX  
**Sent:** Friday, October 23, 2015 10:59 AM  
**To:** LP Chief of Staff; LP Ministerial Assistants; LP Executive Assistants  
**Subject:** Memo from Premier Clark

Good morning everyone,

Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark

---

**From:** Cadieux, Stephanie MCF:EX  
**Sent:** Friday, October 23, 2015 11:15 AM  
**To:** s.17  
**Subject:** Re: Memo from the Premier

Confirming receipt. Thank you and will keep all sent email.

Stephanie

Sent from my iPhone

On Oct 23, 2015, at 11:09 AM, s.17 wrote:

Good Morning,

In light of the recent OIPC report I would like to draw to your attention to this memo. Please confirm that you have received this email and will be following the new procedures.

Regards,  
Premier Clark

<2015 10 23 Letter.pdf>

## **Doyle, Dan PREM:EX**

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**From:** Sandur, Parveen MCF:EX  
**Sent:** Friday, October 23, 2015 2:11 PM  
**To:** Doyle, Dan PREM:EX  
**Subject:** RE: Memo from Premier Clark

**Categories:** Executive Assistant

Hi Dan,

Please accept this email as confirmation that I have received this memo from the Premier. I understand it and will abide by it.

Regards,  
Parveen

**From:** Doyle, Dan PREM:EX  
**Sent:** Friday, October 23, 2015 10:59 AM  
**To:** LP Chief of Staff; LP Ministerial Assistants; LP Executive Assistants  
**Subject:** Memo from Premier Clark

Good morning everyone,

Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark

## **Doyle, Dan PREM:EX**

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**From:** Togneri, Sebastien MEM:EX  
**Sent:** Monday, October 26, 2015 4:06 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** Re: Memo from Premier Clark

**Categories:** Executive Assistant

I have received this memo from the Premier. I understand it and will abide by it.

I apologize for not answering sooner, however s.22  
no "sent mail" was deleted in any case since the Premier's directive.

I can confirm that

### **Sébastien Togneri**

Executive Assistant to the Hon. Bill Bennett

Minister of Energy and Mines and Minister Responsible for Core Review

Office: [250-953-0942](tel:250-953-0942) | Cell: [250-893-2147](tel:250-893-2147) | E-mail: [sebastien.togneri@gov.bc.ca](mailto:sebastien.togneri@gov.bc.ca)

On Oct 23, 2015, at 8:59 PM, Doyle, Dan PREM:EX<sup>s.17</sup> wrote:

I have received this memo from the Premier. I understand it and will abide by it.

## **Doyle, Dan PREM:EX**

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**From:** Wallace-Deering, Eric MEM:EX  
**Sent:** Friday, October 23, 2015 2:01 PM  
**To:** Doyle, Dan PREM:EX  
**Subject:** RE: Memo from Premier Clark

**Categories:** Executive Assistant

Hi Dan,

I have received this memo from the Premier. I understand it and will abide by it."

Eric

**From:** Doyle, Dan PREM:EX  
**Sent:** Friday, October 23, 2015 10:59 AM  
**To:** LP Chief of Staff; LP Ministerial Assistants; LP Executive Assistants  
**Subject:** Memo from Premier Clark

Good morning everyone,

Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark



s.17

---

**From:** Bennett, Bill MEM:EX  
**Sent:** Saturday, October 24, 2015 9:59 AM  
**To:** s.17  
**Subject:** Re: Memo from the Premier

Thank you Premier. I confirm receipt of your direction and will follow that direction.

Bill

Sent from Bill Bennett,  
Minister of Energy & Mines  
British Columbia

On Oct 23, 2015, at 12:09 PM, s.17

wrote:

Good Morning,

In light of the recent OIPC report I would like to draw to your attention to this memo. Please confirm that you have received this email and will be following the new procedures.

Regards,  
Premier Clark

<2015 10 23 Letter.pdf>

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**From:** Coleman, Rich MEM:EX  
**Sent:** Saturday, October 24, 2015 9:04 AM  
**To:** Wat, Teresa MIT:EX; s.17 Rustad, John ABR:EX; Wilkinson, Andrew AVED:EX; Letnick, Norm AGRI:EX; Cadieux, Stephanie MCF:EX; Fassbender, Peter CSCD:EX; Bernier, Mike EDUC:EX; Bennett, Bill MEM:EX; Polak, Mary ENV:EX; de Jong, Michael FIN:EX; Thomson, Steve FLNR:EX; Lake, Terry HLTH:EX; Bond, Shirley B JTST:EX; Anton, Suzanne JAG:EX; Oakes, Coralee SBRT:EX; Stilwell, Michelle SDSI:EX; Virk, Amrik MTIC:EX; Stone, Todd TRAN:EX; Yamamoto, Naomi TRAN:EX  
**Subject:** Re: Memo from the Premier

Received, read, rich

Sent from my BlackBerry 10 smartphone on the TELUS network.

**From:** Wat, Teresa MIT:EX  
**Sent:** Friday, October 23, 2015 11:12 AM  
**To:** s.17 Rustad, John ABR:EX; Wilkinson, Andrew AVED:EX; Letnick, Norm AGRI:EX; Cadieux, Stephanie MCF:EX; Fassbender, Peter CSCD:EX; Bernier, Mike EDUC:EX; Bennett, Bill MEM:EX; Polak, Mary ENV:EX; de Jong, Michael FIN:EX; Thomson, Steve FLNR:EX; Lake, Terry HLTH:EX; Bond, Shirley B JTST:EX; Anton, Suzanne JAG:EX; Oakes, Coralee SBRT:EX; Coleman, Rich MEM:EX; Stilwell, Michelle SDSI:EX; Virk, Amrik MTIC:EX; Stone, Todd TRAN:EX; Yamamoto, Naomi TRAN:EX  
**Subject:** Re: Memo from the Premier

Hi Premier,  
I have read the memo and will follow the new procedures.  
Thank you.  
Sincerely,  
Teresa

Sent from my BlackBerry 10 smartphone on the TELUS network.

**From:** s.17  
**Sent:** Friday, October 23, 2015 11:09 AM  
**To:** Rustad, John ABR:EX; Wilkinson, Andrew AVED:EX; Letnick, Norm AGRI:EX; Cadieux, Stephanie MCF:EX; Fassbender, Peter CSCD:EX; Bernier, Mike EDUC:EX; Bennett, Bill MEM:EX; Polak, Mary ENV:EX; de Jong, Michael FIN:EX; Thomson, Steve FLNR:EX; Lake, Terry HLTH:EX; Wat, Teresa MIT:EX; Bond, Shirley B JTST:EX; Anton, Suzanne JAG:EX; Oakes, Coralee SBRT:EX; Coleman, Rich MEM:EX; Stilwell, Michelle SDSI:EX; Virk, Amrik MTIC:EX; Stone, Todd TRAN:EX; Yamamoto, Naomi TRAN:EX  
**Subject:** Memo from the Premier

Good Morning,

In light of the recent OIPC report I would like to draw to your attention to this memo. Please confirm that you have received this email and will be following the new procedures.

Regards,  
Premier Clark

## **Doyle, Dan PREM:EX**

---

**From:** Petrie, Cynthia MEM:EX  
**Sent:** Friday, October 23, 2015 12:52 PM  
**To:** Doyle, Dan PREM:EX  
**Subject:** Re: Memo from Premier Clark

Hi Dan,

I have received this memo from the Premier. I understand it and will abide by it.

Cynthia Petrie  
Chief of Staff to the Honourable Bill Bennett  
Minister of Energy and Mines

On Oct 23, 2015, at 1:59 PM, Doyle, Dan PREM:EX s.17 wrote:

Good morning everyone,

Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark

<2015 10 23 Memo.pdf>

**Doyle, Dan PREM:EX**

---

**From:** Chan-Kent, Marissa MIT:EX  
**Sent:** Friday, October 23, 2015 12:03 PM  
**To:** Doyle, Dan PREM:EX  
**Subject:** RE: Memo from Premier Clark

Hello Dan,

I have received this memo from the Premier. I understand it and will abide by it.

Thank you,

**Marissa Chan-Kent**

Executive Assistant to the Hon. Teresa Wat  
Minister of International Trade  
and Minister Responsible for Asia Pacific Strategy and Multiculturalism  
D: 250-953-0908

**From:** Doyle, Dan PREM:EX  
**Sent:** Friday, October 23, 2015 10:59 AM  
**To:** LP Chief of Staff; LP Ministerial Assistants; LP Executive Assistants  
**Subject:** Memo from Premier Clark

Good morning everyone,

Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark

s.17

---

**From:** Wat, Teresa MIT:EX  
**Sent:** Friday, October 23, 2015 11:13 AM  
**To:** s.17 Rustad, John ABR:EX; Wilkinson, Andrew AVED:EX; Letnick, Norm AGRI:EX; Cadieux, Stephanie MCF:EX; Fassbender, Peter CSCD:EX; Bernier, Mike EDUC:EX; Bennett, Bill MEM:EX; Polak, Mary ENV:EX; de Jong, Michael FIN:EX; Thomson, Steve FLNR:EX; Lake, Terry HLTH:EX; Bond, Shirley B JTST:EX; Anton, Suzanne JAG:EX; Oakes, Coralee SBRT:EX; Coleman, Rich MEM:EX; Stilwell, Michelle SDSI:EX; Virk, Amrik MTIC:EX; Stone, Todd TRAN:EX; Yamamoto, Naomi TRAN:EX  
**Subject:** Re: Memo from the Premier

Hi Premier,  
I have read the memo and will follow the new procedures.  
Thank you.  
Sincerely,  
Teresa

Sent from my BlackBerry 10 smartphone on the TELUS network.

**From:** s.17  
**Sent:** Friday, October 23, 2015 11:09 AM  
**To:** Rustad, John ABR:EX; Wilkinson, Andrew AVED:EX; Letnick, Norm AGRI:EX; Cadieux, Stephanie MCF:EX; Fassbender, Peter CSCD:EX; Bernier, Mike EDUC:EX; Bennett, Bill MEM:EX; Polak, Mary ENV:EX; de Jong, Michael FIN:EX; Thomson, Steve FLNR:EX; Lake, Terry HLTH:EX; Wat, Teresa MIT:EX; Bond, Shirley B JTST:EX; Anton, Suzanne JAG:EX; Oakes, Coralee SBRT:EX; Coleman, Rich MEM:EX; Stilwell, Michelle SDSI:EX; Virk, Amrik MTIC:EX; Stone, Todd TRAN:EX; Yamamoto, Naomi TRAN:EX  
**Subject:** Memo from the Premier

Good Morning,

In light of the recent OIPC report I would like to draw to your attention to this memo. Please confirm that you have received this email and will be following the new procedures.

Regards,  
Premier Clark

**Doyle, Dan PREM:EX**

---

**From:** Denney, Jay MIT:EX  
**Sent:** Friday, October 23, 2015 11:01 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** RE: Memo from Premier Clark

**Categories:** COS

Dan,

I have received this memo from the Premier. I understand it and will abide by it

**From:** Doyle, Dan PREM:EX  
**Sent:** Friday, October 23, 2015 10:59 AM  
**To:** LP Chief of Staff; LP Ministerial Assistants; LP Executive Assistants  
**Subject:** Memo from Premier Clark

Good morning everyone,

Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark

**Doyle, Dan PREM:EX**

---

**From:** Gill, Manjit MNGD:EX  
**Sent:** Monday, October 26, 2015 8:32 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** Memo from Premier Clark

**Categories:** Ministerial Assistant

Hello Dan

I have received this memo from the Premier. I understand it and will abide by it.

Regards

**Manjit Gill**

Ministerial Assistant to the  
Honourable Rich Coleman  
Minister of Natural Gas Development &  
Minister Responsible for Housing  
Deputy Premier

250-387-6739

**Doyle, Dan PREM:EX**

---

**From:** Myers, Tobie A MNGD:EX  
**Sent:** Saturday, October 24, 2015 8:22 PM  
**To:** Doyle, Dan PREM:EX  
**Subject:** Re: Memo from Premier Clark

I have received this memo from the Premier. I understand it and will abide by it.

Tobie

Sent from my iPhone

On Oct 24, 2015, at 1:59 AM, Doyle, Dan PREM:EX <<sup>s.17</sup>> wrote:

Good morning everyone,

Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark

<2015 10 23 Memo.pdf>



## **Doyle, Dan PREM:EX**

---

**From:** Facey, Nick MTIC:EX  
**Sent:** Friday, October 23, 2015 11:29 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** RE: Memo from Premier Clark

**Categories:** COS

Good Morning Dan,

I have received this memo from the Premier. I understand it and will abide by it.

Regards,  
Nick Facey

**From:** Doyle, Dan PREM:EX  
**Sent:** Friday, October 23, 2015 10:59 AM  
**To:** LP Chief of Staff; LP Ministerial Assistants; LP Executive Assistants  
**Subject:** Memo from Premier Clark

Good morning everyone,

Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark

s.17

---

**From:** Virk, Amrik MTIC:EX  
**Sent:** Friday, October 23, 2015 11:19 AM  
**To:** s.17  
**Subject:** Re: Memo from the Premier

Premiere

I am acknowledging receipt of the email and the attached memo. I am confirming compliance with new procedures set out in the memo.

Amrik S. Virk  
Minister of Technology, Innovation & Citizens' Services

On Oct 23, 2015, at 11:09 AM, s.17 wrote:

Good Morning,

In light of the recent OIPC report I would like to draw to your attention to this memo. Please confirm that you have received this email and will be following the new procedures.

Regards,  
Premier Clark

<2015 10 23 Letter.pdf>

## **Doyle, Dan PREM:EX**

---

**From:** Ingram, Geoff MTIC:EX  
**Sent:** Friday, October 23, 2015 11:03 AM  
**To:** Doyle, Dan PREM:EX  
**Cc:** Facey, Nick MTIC:EX  
**Subject:** RE: Memo from Premier Clark

**Categories:** Executive Assistant

I have received this memo from the Premier. I understand it and will abide by it.

Geoff Ingram  
EA to the Honourable Minister Virk  
Minister of Technology, Innovation and Citizens' Services  
Phone: 250-387-9846

**From:** Doyle, Dan PREM:EX  
**Sent:** Friday, October 23, 2015 10:59 AM  
**To:** LP Chief of Staff; LP Ministerial Assistants; LP Executive Assistants  
**Subject:** Memo from Premier Clark

Good morning everyone,

Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark

## **Doyle, Dan PREM:EX**

---

**From:** Petryshyn, Yarko SBRT:EX  
**Sent:** Friday, October 23, 2015 11:35 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** Re: Memo from Premier Clark

**Categories:** Executive Assistant

Mr Doyle-

I have received this memo from the Premier. I understand it and will abide by it.

Sincerely,  
Yarko Petryshyn

On Oct 23, 2015, at 10:59 AM, Doyle, Dan PREM:EX .s.17 > wrote:

Good morning everyone,

Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark

<2015 10 23 Memo.pdf>

---

**From:** Oakes, Coralee SBRT:EX  
**Sent:** Friday, October 23, 2015 2:25 PM  
**To:** s.17  
**Subject:** Re: Memo from the Premier

Dear Premier;

I confirm that I have received and read that memo and will follow procedures. I have also discussed memo with clear expectations to follow procedures identified.

With respect

Coralee Oakes

Sent from my BlackBerry 10 smartphone on the TELUS network.

**From:** s.17  
**Sent:** Friday, October 23, 2015 11:09 AM  
**To:** Rustad, John ABR:EX; Wilkinson, Andrew AVED:EX; Letnick, Norm AGRI:EX; Cadieux, Stephanie MCF:EX; Fassbender, Peter CSCD:EX; Bernier, Mike EDUC:EX; Bennett, Bill MEM:EX; Polak, Mary ENV:EX; de Jong, Michael FIN:EX; Thomson, Steve FLNR:EX; Lake, Terry HLTH:EX; Wat, Teresa MIT:EX; Bond, Shirley B JTST:EX; Anton, Suzanne JAG:EX; Oakes, Coralee SBRT:EX; Coleman, Rich MEM:EX; Stilwell, Michelle SDSI:EX; Virk, Amrik MTIC:EX; Stone, Todd TRAN:EX; Yamamoto, Naomi TRAN:EX  
**Subject:** Memo from the Premier

Good Morning,

In light of the recent OIPC report I would like to draw to your attention to this memo. Please confirm that you have received this email and will be following the new procedures.

Regards,  
Premier Clark

**Doyle, Dan PREM:EX**

---

**From:** Cummings, Derek SBRT:EX  
**Sent:** Friday, October 23, 2015 11:09 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** RE: Memo from Premier Clark

I have received this memo from the Premier. I understand it and will abide by it.

**From:** Doyle, Dan PREM:EX  
**Sent:** Friday, October 23, 2015 10:59 AM  
**To:** LP Chief of Staff; LP Ministerial Assistants; LP Executive Assistants  
**Subject:** Memo from Premier Clark

Good morning everyone,

Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark

**Doyle, Dan PREM:EX**

---

**From:** Blake, Kristen SDSI:EX  
**Sent:** Tuesday, October 27, 2015 1:07 PM  
**To:** Doyle, Dan PREM:EX  
**Subject:** Re: Memo from Premier Clark

Hello Dan,

I apologize for the delayed response. s.22  
s.22

I have received this memo from the Premier. I understand it and will abide by it.

Best Regards,  
Kristen

Sent from my iPhone

On Oct 23, 2015, at 8:59 PM, Doyle, Dan PREM:EX <s.17> wrote:

Good morning everyone,

Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark

<2015 10 23 Memo.pdf>

s.17

---

**From:** Stilwell, Michelle SDSI:EX  
**Sent:** Friday, October 23, 2015 1:30 PM  
**To:** s.17  
**Subject:** Re: Memo from the Premier

Premier,

I have received the letter and have reinforced the same with my staff.

Best,

Michelle Stilwell, MLA Parksville-Qualicum  
Minister of Social Development and Social Innovation



Sent from my iPad

On Oct 23, 2015, at 11:09 AM, s.17

wrote:

Good Morning,

In light of the recent OIPC report I would like to draw to your attention to this memo. Please confirm that you have received this email and will be following the new procedures.

Regards,  
Premier Clark

<2015 10 23 Letter.pdf>



## Doyle, Dan PREM:EX

---

**From:** Richmond, Valerie D SDSI:EX  
**Sent:** Friday, October 23, 2015 11:01 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** RE: Memo from Premier Clark

**Categories:** COS

I have received this memo from the Premier. I understand it and will abide by it.

*Valerie Richmond*  
Chief of Staff to the  
Honourable Michelle Stilwell  
Minister of Social Development and  
Social Innovation

**From:** Doyle, Dan PREM:EX  
**Sent:** Friday, October 23, 2015 10:59 AM  
**To:** LP Chief of Staff; LP Ministerial Assistants; LP Executive Assistants  
**Subject:** Memo from Premier Clark

Good morning everyone,

Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark

**Doyle, Dan PREM:EX**

---

**From:** Bell, Jordan TRAN:EX  
**Sent:** Friday, October 23, 2015 12:56 PM  
**To:** Doyle, Dan PREM:EX  
**Subject:** RE: Memo from Premier Clark

**Categories:** COS

Dan,

I have received this memo from the Premier. I understand it and will abide by it.

Jordan

**From:** Doyle, Dan PREM:EX  
**Sent:** Friday, October 23, 2015 10:59 AM  
**To:** LP Chief of Staff; LP Ministerial Assistants; LP Executive Assistants  
**Subject:** Memo from Premier Clark

Good morning everyone,

Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark

## **Doyle, Dan PREM:EX**

---

**From:** Diacu, Raz TRAN:EX  
**Sent:** Friday, October 23, 2015 11:43 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** RE: Memo from Premier Clark

**Categories:** Executive Assistant

I have received this memo from the Premier. I understand it and will abide by it.

Thank you,

Raz Diacu

**From:** Doyle, Dan PREM:EX  
**Sent:** Friday, October 23, 2015 10:59 AM  
**To:** LP Chief of Staff; LP Ministerial Assistants; LP Executive Assistants  
**Subject:** Memo from Premier Clark

Good morning everyone,

Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle

Chief of Staff to Premier Christy Clark

**Doyle, Dan PREM:EX**

---

**From:** Sauder, Kit TRAN:EX  
**Sent:** Friday, October 23, 2015 11:18 AM  
**To:** Doyle, Dan PREM:EX  
**Subject:** Re: Memo from Premier Clark

**Categories:** Executive Assistant

I have received this memo from the Premier. I understand it and will abide by it.

Kit Sauder  
Ministerial Assistant  
To the Honourable Todd Stone  
Minister of Transportation and Infrastructure  
(250) 889-9133

Sent from my iPhone

On Oct 23, 2015, at 10:59 AM, Doyle, Dan PREM:EX s.17 wrote:

Good morning everyone,

Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark

<2015 10 23 Memo.pdf>

**Doyle, Dan PREM:EX**

---

**From:** Stone, Todd TRAN:EX  
**Sent:** Friday, October 23, 2015 11:13 AM  
**To:** s.17 ; Doyle, Dan PREM:EX  
**Subject:** Re: Memo from the Premier

**Categories:** MLA

Received.  
Todd Stone

Sent from my iPhone

On Oct 23, 2015, at 11:09 AM, s.17 wrote:

Good Morning,

In light of the recent OIPC report I would like to draw to your attention to this memo. Please confirm that you have received this email and will be following the new procedures.

Regards,  
Premier Clark

<2015 10 23 Letter.pdf>

s.17

---

**From:** Yamamoto, Naomi TRAN:EX  
**Sent:** Friday, October 23, 2015 11:45 AM  
**To:** s.17  
**Subject:** Re: Memo from the Premier

Email received and will be following the new procedures.  
Naomi

Sent from my iPhone

On Oct 23, 2015, at 11:09 AM, s.17 wrote:

Good Morning,

In light of the recent OIPC report I would like to draw to your attention to this memo. Please confirm that you have received this email and will be following the new procedures.

Regards,  
Premier Clark

<2015 10 23 Letter.pdf>

## **Doyle, Dan PREM:EX**

---

**From:** Holme, Matt TRAN:EX  
**Sent:** Friday, October 23, 2015 11:09 AM  
**To:** Doyle, Dan PREM:EX  
**Cc:** Toda, Sarah PREM:EX  
**Subject:** RE: Memo from Premier Clark

**Categories:** COS

Dan,  
I have received this memo from the Premier. I understand it and will abide by it.

Matt

**From:** Doyle, Dan PREM:EX  
**Sent:** Friday, October 23, 2015 10:59 AM  
**To:** LP Chief of Staff; LP Ministerial Assistants; LP Executive Assistants  
**Subject:** Memo from Premier Clark

Good morning everyone,

Please see the attached memo from the Premier. Please confirm that you have received it by replying the following to me in an e-mail:

"I have received this memo from the Premier. I understand it and will abide by it."

Let me know if you have any questions. Thank you for your attention to this matter,

Dan Doyle  
Chief of Staff to Premier Christy Clark

**Doyle, Dan PREM:EX**

---

**From:** Doyle, Dan PREM:EX  
**Sent:** Monday, October 26, 2015 12:27 PM  
**To:** Leamy, Michelle T PREM:EX  
**Subject:** Memo from PCC

Michelle,

Please keep a copy of the Premier's memo from last week in each political staff members file along with their confirmation that they have received it and will abide by it.

Thanks,

Dan



**Leamy, Michelle T PREM:EX**

---

**From:** Leamy, Michelle T PREM:EX  
**Sent:** Friday, October 23, 2015 3:15 PM  
**To:** s.22

Pls feel free to edit away!

Hi All:

Effective immediately, this is the new process for how we handle FOI requests directed to the Executive Branch. The DMO will be sending you an email that contains the wording of the request plus a date by which you are to respond back to them with either records pertaining to that request or a 'no records response'.

If you have any questions on this process, please don't hesitate to ask either myself or Michelle Leamy.

m

**Leamy, Michelle T PREM:EX**

---

**From:** Doyle, Dan PREM:EX  
**Sent:** Monday, October 26, 2015 12:27 PM  
**To:** Leamy, Michelle T PREM:EX  
**Subject:** Memo from PCC

Michelle,

Please keep a copy of the Premier's memo from last week in each political staff members file along with their confirmation that they have received it and will abide by it.

Thanks,

Dan

**Olson, Alisha PREM:EX**

---

**From:** Olson, Alisha PREM:EX  
**Sent:** Thursday, October 22, 2015 9:53 AM  
**To:** McCann, Meghan PREM:EX  
**Subject:** FW: Social Media: Duncan report

**From:** [tno@gov.bc.ca](mailto:tno@gov.bc.ca) [<mailto:tno@gov.bc.ca>]  
**Sent:** Thursday, October 22, 2015 9:49 AM  
**Subject:** Social Media: Duncan report

Social Media

22-Oct-2015 09:40

Copyright

TNO...

This e-mail is a service provided by Government Communications and Public Engagement and is only intended for the original addressee. All content is the copyrighted property of a third party creator of the material. Copying, retransmitting, redistributing, selling, licensing, or emailing the material to any third party or any employee of the Province who is not authorized to access the material is prohibited.

**Olson, Alisha PREM:EX**

---

**From:** Fraser, John Paul GCPE:EX  
**Sent:** Wednesday, October 28, 2015 3:14 PM  
**To:** Dyble, John C PREM:EX  
**Cc:** Plecas, Bobbi PREM:EX  
**Subject:** Fwd: PCC scrum summary

Begin forwarded message:

**From:** "Ryckman, Scott GCPE:EX" <[Scott.Ryckman@gov.bc.ca](mailto:Scott.Ryckman@gov.bc.ca)>  
**Date:** October 28, 2015 at 3:08:15 PM PDT  
**To:** "Fraser, John Paul GCPE:EX" <[JohnPaul.Fraser@gov.bc.ca](mailto:JohnPaul.Fraser@gov.bc.ca)>  
**Cc:** "Glover, Hannah GCPE:EX" <[Hannah.Glover@gov.bc.ca](mailto:Hannah.Glover@gov.bc.ca)>  
**Subject:** Re: PCC scrum summary

Scrum  
Clark scrum following Rotunda Legislature event  
28-Oct-2015 12:45

Copyright

Page 316

Withheld pursuant to/removed as

Copyright

TNO...

This e-mail is a service provided by Government Communications and Public Engagement and is only intended for the original addressee.

On 2015-10-28, at 2:31 PM, Scott Ryckman wrote:

The audio file has arrived. Work has begun on the scrum audio.

Scott  
TNO

On 2015-10-28, at 1:56 PM, Scott Ryckman wrote:

TNO has yet to receive the audio. We will turn it around as soon as the file arrives.

Scott  
TNO

On 2015-10-28, at 1:53 PM, Fraser, John Paul GCPE:EX wrote:

Hi, will the PCC avail be transcribed?

On Oct 28, 2015, at 12:46 PM, Glover, Hannah GCPE:EX <[Hannah.Glover@gov.bc.ca](mailto:Hannah.Glover@gov.bc.ca)> wrote:

**\*\*Will follow up with audio asap.**

No records between dyble and PO re health firings?

Dyble originator of documents. OIPC report says only one document needs to be kept by originator. Turned over to ombudsman. If given permission will be released.

Personal emails? All logged. Don't manage email account at all. Never deleted. Emails managed by correspondence. Properly logged, as are responses. All letters sent to premiers, could be found.

Did dyble have documents or destroy documents? He wasn't originator. All documents need to be kept. All were kept and turned to ombudsperson.

Tim Duncan owed apology? See what Ombudsperson report comes out eith. Leukadis needs to follow up on recommendations of report. Making sure act is applied consistently across government, keeping up to date with tech changes.

Infrastructure- why not to Johnson street bridge? Spending 11.5b on infrastructure, most money yet. Huge program. Puts ppl to work and allows people to work. Site c will provide eneergy to create more jobs. All projects growing our economy.

Dodge FOI laws? Won't second guess perceptions. Hope ppl sense of FOI will be improved by leukidelis. He will bring a level of knowledge to this project - will make suyre staff are trained, and applied consistently across government. Think he will help improve ppls perception.

Sent from my BlackBerry 10 smartphone on the TELUS network.



Page 319 to/à Page 320

Withheld pursuant to/removed as

s.3

## **Oliphant, Sam PREM:EX**

---

**From:** Oliphant, Sam PREM:EX  
**Sent:** Thursday, October 22, 2015 11:16 AM  
**To:** Matthew McFarlane  
**Subject:** Re: Premier Clark response to Info Commissioner report

Hi Matthew,

Premier will be travelling to Merritt tomorrow to participate in the opening of a new trades facility and to tour a new biomass plant. She will be available to respond at that time.

Full details will be released in an advisory later today.

Cheers,

Sam Oliphant  
Press Secretary  
Office of the Premier

On Oct 22, 2015, at 10:52 AM, Matthew McFarlane <[matthew.mcfarlane@cbc.ca](mailto:matthew.mcfarlane@cbc.ca)> wrote:

Hi,

I work with CBC TV.

Would the premier be available today to come on camera today and speak about the Info and Privacy Commissioner Investigative Report that was just released.

Matthew McFarlane

--  
Matthew McFarlane  
Associate Producer  
CBC News Vancouver

CBC  Radio-Canada

**Oliphant, Sam PREM:EX**

---

**From:** Oliphant, Sam PREM:EX  
**Sent:** Thursday, October 22, 2015 11:14 AM  
**To:** Stefania Seccia  
**Subject:** Re: 24 hours comment request

Hi Stefania,

Premier will be travelling to Merritt tomorrow to participate in the opening of a new trades facility and to tour a new biomass plant. She will be available to respond at that time, and I can share tape with those who cannot be in attendance.

-Sam

Sam Oliphant  
Press Secretary  
Office of the Premier

On Oct 22, 2015, at 10:33 AM, Stefania Seccia <[Stefania.Seccia@sunmedia.ca](mailto:Stefania.Seccia@sunmedia.ca)> wrote:

Hi Sam,

Will the premier be making any comments regarding the Privacy Commissioner's report today?

Very best,

Stefania Seccia  
Reporter, 24 hours  
604 322 2357  
778 628 1159  
[@Stefania24hrs](#)

## **Oliphant, Sam PREM:EX**

---

**From:** Oliphant, Sam PREM:EX  
**Sent:** Thursday, October 22, 2015 11:13 AM  
**To:** Marcella Bernardo  
**Subject:** Re: Deleted Emails

Hi Marcella,

Premier will be travelling to Merritt tomorrow to participate in the opening of a new trades facility and to tour a new biomass plant. She will be available to respond at that time, and I can share tape with those who cannot be in attendance.

Sam Oliphant  
Press Secretary  
Office of the Premier

On Oct 22, 2015, at 10:12 AM, Marcella Bernardo <[marcella@roundhouseradio.com](mailto:marcella@roundhouseradio.com)> wrote:

Hi Sam,

When is Premier Clark going to be available today to comment about this?

Deleted-Emails OCT222015

VICTORIA - B.C.'s privacy commissioner has released a scathing report aimed at Premier Christy Clark's office and two of her government's ministries.

Elizabeth Denham says it's likely that Transport Ministry assistant George Gretes deleted emails, didn't completely respond to freedom of information requests and then lied about it under oath.

Denham says she has referred the matter to the RCMP for investigation of possible offences.

The commissioner says her investigation uncovered negligent searches for records, failure to keep adequate email records, a failure to document searches and the willful destruction of records in response to FOI requests.

The issue came to light when Tim Duncan, a former executive assistant in the Transport Minister's office, submitted a complaint alleging Gretes "triple deleted" computer records that would have been needed for an FOI request.

The commissioner also examined additional access requests directed at the Ministry of Advanced Education and the Premier's office which were brought forward after the initial complaint.

Thanks,  
Marcella

**Marcella Bernardo** | News and Content Director, Roundhouse Radio  
714 Alexander Street, Vancouver, British Columbia, V6A 1E3  
Direct: 604 449 5517 Mobile: 604 802 1730  
Twitter: @MBernardo983  
Email: [marcella@roundhouseradio.com](mailto:marcella@roundhouseradio.com)

<image001.jpg>

This e-mail is confidential and is intended for the above-named recipient(s) only. If you are not the intended recipient, please notify us immediately and delete this e-mail from your system without making a copy. Any unauthorized use or disclosure of this e-mail is prohibited.

## **Oliphant, Sam PREM:EX**

---

**From:** Oliphant, Sam PREM:EX  
**Sent:** Friday, October 23, 2015 8:10 AM  
**To:** John O'Dowd  
**Subject:** Re: CKNW radio interview request

Sorry John, but we're travelling today and won't be able to make this work.

Sam Oliphant  
Press Secretary  
Office of the Premier

On Oct 23, 2015, at 6:46 AM, John O'Dowd <[john@cknw.com](mailto:john@cknw.com)> wrote:

Hi Sam,

We were hoping Christy Clark would have 5 minutes to chat with Jon McComb this morning regarding the FOI report?

Thanks,

John



John O'Dowd M.A. / Lead Producer - Jon McComb Show

Cell / 604 715-3612

Direct / 604 331-2795

Twitter / [@John980AM](https://twitter.com/John980AM)

Web / [www.cknw.com](http://www.cknw.com)

## Oliphant, Sam PREM:EX

---

**From:** Oliphant, Sam PREM:EX  
**Sent:** Friday, October 23, 2015 9:48 AM  
**To:** Charlie Cho  
**Subject:** Re: TODAY NOON interview request - CBC Radio B.C. Almanac

Hi Charlie,

We are travelling to Merritt today with a full day of events, so the Premier won't be able to do the show.

She will likely be speaking to the report around 1130 today at an event in Merritt, and I can share the tape of that with you after.

-Sam

Sam Oliphant  
Press Secretary  
Office of the Premier

On Oct 23, 2015, at 9:44 AM, Charlie Cho <[charlie.cho@cbc.ca](mailto:charlie.cho@cbc.ca)> wrote:

Good morning, Sam.

I know Premier Christy Clark was unavailable yesterday.

Would she be available **today** for our noon show to respond to Elizabeth Denham's report  
Access Denied?

In particular, findings that Michele Cadario, deputy chief of staff in the premier's office, routinely deleted emails in contravention of laws protecting the public's right to hold politicians accountable for their actions?

<http://www.cbc.ca/news/canada/british-columbia/email-scandal-1.3284856>

We're doing an open-line segment about government transparency **between 12:05 and 12:30 p.m.**

If she's not available live, could we pretape an interview with her (say, before 11:30 a.m.)?

If she's not available in time for an interview, is there a statement you can email me that we can attribute to her?

Please let me know **as soon as you can** what is possible.

My phone number is **604-662-6924**.

Our guest host is Jason Proctor.

We did have Amrik Virk on yesterday (and he was on On The Coast), but there are still questions we hope the premier will be able to address herself.

Many thanks,

--

Charlie Cho  
Associate Producer  
The Early Edition / B.C. Almanac  
CBC Radio Vancouver  
604-662-6924





## **Oliphant, Sam PREM:EX**

---

**From:** Oliphant, Sam PREM:EX  
**Sent:** Friday, October 23, 2015 10:06 AM  
**To:** Southern, Evan PREM:EX  
**Subject:** Denham reccos

Can you send me the list?

Sam Oliphant  
Press Secretary  
Office of the Premier

## Oliphant, Sam PREM:EX

---

**From:** Oliphant, Sam PREM:EX  
**Sent:** Friday, October 23, 2015 10:08 AM  
**To:** Southern, Evan PREM:EX  
**Subject:** Re: Denham reccos

Can you copy and paste in a clean email plz

Sam Oliphant  
Press Secretary  
Office of the Premier

> On Oct 23, 2015, at 10:07 AM, Southern, Evan PREM:EX <[Evan.Southern@gov.bc.ca](mailto:Evan.Southern@gov.bc.ca)> wrote:

>

> <https://www.oipc.bc.ca/news-releases/1873>

>

>

> -----Original Message-----

> From: Oliphant, Sam PREM:EX

> Sent: Friday, October 23, 2015 10:06 AM

> To: Southern, Evan PREM:EX

> Subject: Denham reccos

>

> Can you send me the list?

>

> Sam Oliphant

> Press Secretary

> Office of the Premier

>

**Oliphant, Sam PREM:EX**

---

**From:** Oliphant, Sam PREM:EX  
**Sent:** Friday, October 23, 2015 11:07 AM  
**To:** Wong, Tim GCPE:EX  
**Subject:** Re: OPIC

Make sure they are on the podium with her notes ok?

Sam Oliphant  
Press Secretary  
Office of the Premier

On Oct 23, 2015, at 10:28 AM, Wong, Tim GCPE:EX <[Tim.Wong@gov.bc.ca](mailto:Tim.Wong@gov.bc.ca)> wrote:

Will do.

Sent from my BlackBerry 10 smartphone on the TELUS network.

---

**From:** Oliphant, Sam PREM:EX  
**Sent:** Friday, October 23, 2015 10:21 AM  
**To:** Wong, Tim GCPE:EX  
**Subject:** Fwd: OPIC

Please print for me on a clean doc.

Sam Oliphant  
Press Secretary  
Office of the Premier

Begin forwarded message:

**From:** "Southern, Evan PREM:EX" <[Evan.Southern@gov.bc.ca](mailto:Evan.Southern@gov.bc.ca)>  
**Date:** October 23, 2015 at 10:14:41 AM PDT  
**To:** "Oliphant, Sam PREM:EX" <[Sam.Oliphant@gov.bc.ca](mailto:Sam.Oliphant@gov.bc.ca)>  
**Subject:** OPIC

**RECOMMENDATION 1:**

The Ministry of Transportation and Infrastructure should release the 36 pages of records initially identified as responsive to the applicant's access request, with severing as allowed under FIPPA, made on November 19, 2014 for:  
"... all government records that make reference to the issue of missing women along Highway 16 / the Highway of Tears and specifically including records related to meetings held by the ministry on this issue. The time frame for my request is May 15 to November 19, 2014."

**RECOMMENDATION 2:**

Government should develop a policy for all future data migrations that requires at

a minimum:

1. Hourly, daily and monthly backup of data;
2. Written directions to government's service provider with respect to these backups; and
3. Government monitoring of the directions to ensure their compliance.

**RECOMMENDATION 3:**

The Ministry of Advanced Education should release the approximately 20 email records identified as responsive to the applicant's access request, with severing as allowed under FIPPA, made on July 21, 2014 for:

"Any emails sent by Nick Facey, Chief of Staff to Minister Amrik Virk.

Timeframe is February 1, 2014 to July 16, 2014."

The Investigations and Forensics Unit will retrieve the emails and provide them to the Ministry.

**RECOMMENDATION 4:**

The Executive Branch of the Office of the Premier should change its access to information processes to ensure that requests for records are communicated by email in a timely manner and properly documented

**RECOMMENDATION 5:**

Government should clarify access requests with applicants where necessary to ensure it does not interpret the request too narrowly and to maximize the likelihood of producing records that are responsive to the applicant's request.

**RECOMMENDATION 6:**

Government should create clear guidance for employees on how to conduct a thorough search for potentially responsive records to an access request. This guidance should be incorporated into government's access to information training and should specifically include that employees should conduct searches from their desktop or laptop and not from mobile devices.

**RECOMMENDATION 7:**

Government should provide mandatory records management training to all employees, that includes the identification of transitory and non-transitory records and the process for retaining and destroying records. This training should describe employees' responsibilities for records management and provide the basis for understanding an office's record keeping system.

**RECOMMENDATION 8:**

Government should legislate independent oversight of information management requirements, such as the destruction of records, including sanctions when those requirements are not met.

**RECOMMENDATION 9:**

Government should configure the settings in Microsoft Outlook to prevent employees from removing items from the Recover Deleted Items folder.

**RECOMMENDATION 10:**

Government should configure the settings in Microsoft Outlook so that it preserves items in the Recover Deleted Items folder for just over one month. This

would ensure all government emails are captured in monthly backups

**RECOMMENDATION 11:**

Government should create a legislative duty to document within FIPPA as a clear indication that it does not endorse "oral government" and that it is committed to be accountable to citizens by creating an accurate record of its key decisions and actions.

## Oliphant, Sam PREM:EX

---

**From:** Oliphant, Sam PREM:EX  
**Sent:** Friday, October 23, 2015 11:49 AM  
**To:** shelby.thom@corusent.com; Kent Molgat; Ted Chernecki; angelo@radionl.com  
**Subject:** FYI - don't have printed copies

@robshaw\_vansun: [.@christyclarkbc](https://t.co/Nw5PgXgdXi) 's letter to staff/ministers on email deletion #bcpoli  
<https://t.co/Nw5PgXgdXi>

### Original Message

Click below to easily share or schedule to Twitter, Facebook and LinkedIn:  
[Easy Share Link](#)

Sam Oliphant  
Press Secretary  
Office of the Premier

## **Oliphant, Sam PREM:EX**

---

**From:** Oliphant, Sam PREM:EX  
**Sent:** Friday, October 23, 2015 11:51 AM  
**To:** Chin, Ben PREM:EX; Mills, Shane LASS:EX; van Marum, Karen GCPE:EX  
**Subject:** Fwd: Premier's letter

Can someone send a copy to NW?

Sam Oliphant  
Press Secretary  
Office of the Premier

Begin forwarded message:

**From:** Jeremy Lye <[jeremy@cknw.com](mailto:jeremy@cknw.com)>  
**Date:** October 23, 2015 at 11:47:28 AM PDT  
**To:** "Oliphant, Sam PREM:EX" <[Sam.Oliphant@gov.bc.ca](mailto:Sam.Oliphant@gov.bc.ca)>  
**Subject:** Premier's letter

Hi Sam,

Are you able to send us a copy of the premier's letter to staff and ministers regarding the Privacy Commissioner's recommendations to us?

Best wishes,

Jeremy.

Senior Reporter  
News Talk 980 CKNW  
(604) 787-7131  
@JLYe980

## **Oliphant, Sam PREM:EX**

---

**From:** Oliphant, Sam PREM:EX  
**Sent:** Friday, October 23, 2015 3:33 PM  
**To:** s.22  
**Subject:** Fwd: As requested: Premier's memo attached  
**Attachments:** 2015 10 23 Memo.pdf; ATT00001.htm

Here is the memo

Sam Oliphant  
Press Secretary  
Office of the Premier



## Oliphant, Sam PREM:EX

---

**From:** Oliphant, Sam PREM:EX  
**Sent:** Tuesday, October 27, 2015 8:02 AM  
**To:** John O'Dowd  
**Subject:** Re: CKNW radio interview request

Hi John,

Sorry, but can't make this work today.

Sam Oliphant  
Press Secretary  
Office of the Premier

On Oct 26, 2015, at 8:31 PM, John O'Dowd <[john@cknw.com](mailto:john@cknw.com)> wrote:

Hey Sam,

I was hoping Premier Christy Clark would be available to chat with Jon McComb for 6-8mins on tomorrow's show regarding the Tofino tragedy and/or the FOI report?

Any time between 5:30am and 10am would suit.

Kind regards,

John



John O'Dowd M.A. / Lead Producer - Jon McComb Show  
Cell / 604 715-3612  
Direct / 604 331-2795  
Twitter / [@John980AM](https://twitter.com/John980AM)  
Web / [www.cknw.com](http://www.cknw.com)

## **McPhee, Jordan PREM:EX**

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**From:** McPhee, Jordan PREM:EX  
**Sent:** Friday, October 23, 2015 9:38 AM  
**To:** Ives, Andrew PREM:EX  
**Cc:** Chin, Ben PREM:EX; Kay, Maclean PREM:EX  
**Subject:** Letter  
**Attachments:** 2015 10 23 Letterhead.doc

Andrew, final letter.

**Jordan McPhee** | Manager of Operations

Office of Premier Christy Clark  
**T:** 604.775.1600 | **F:** 604.775.1688

## Doyle, Dan PREM:EX

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**From:** Doyle, Dan PREM:EX  
**Sent:** Thursday, October 22, 2015 4:03 PM  
**To:** Chin, Ben PREM:EX  
**Subject:** Re: Fw:

Ben  
Good by me

Sent from my iPhone

On Oct 22, 2015, at 3:31 PM, Chin, Ben PREM:EX <[Ben.Chin@gov.bc.ca](mailto:Ben.Chin@gov.bc.ca)> wrote:

Please take a look..letter from PCC to Dan and ministers, which Dan would forward to staff

Ben Chin  
Executive Director  
Communications and Issues Mgmt  
Office of Premier Christy Clark  
250-588-3113

Sent from my BlackBerry 10 smartphone on the Rogers network.

**From:** Kay, Maclean PREM:EX <[Maclean.Kay@gov.bc.ca](mailto:Maclean.Kay@gov.bc.ca)>  
**Sent:** Thursday, October 22, 2015 3:09 PM  
**To:** Chin, Ben PREM:EX  
**Subject:** RE:

Letterhead and plan copies attached.

**From:** Chin, Ben PREM:EX  
**Sent:** Thursday, October 22, 2015 2:48 PM  
**To:** Kay, Maclean PREM:EX  
**Subject:**

Ben Chin  
Executive Director  
Communications & Issues Mgmt  
Office of Premier Christy Clark  
Government of British Columbia  
250.588.3113

<2015 10 23 Letterhead.doc>  
<2015 10 23 FOI.docx>