OCIO Engagement Session Cloud Strategy



## **Agenda**

Topic	Time
Engagement approach	15 minutes
Cloud strategies, priority & roadmap	15 minutes
Types of Cloud Services	45 minutes
Privacy, security & policy	25 minutes
Networking / coffee break	20 minutes
Financial considerations	15 minutes
Cloud procurement	15 minutes
Sector priorities	20 minutes
Your IT services in the Cloud	15 minutes
Cloud survey walk-through	10 minutes
Wrap-up & feedback	10 minutes

### **Engagement approach**

(Placeholder only – Specific slide info expected from business area/speaker)



#### Core Government Cloud Strategy

#### people

#### efficiency

#### innovation

Enabling our employees and citizens to access and adapt to new and evolving IT sector roles. Ability for the public sector to utilize a modern platform of business and technology services. Connecting our B.C. technology sector with the public service to create and deploy new, agile solutions.

ENABLERS

Establishment of data sovereign cloud services in B.C.

Utilization of Province capacity and resources

Access to public cloud services

#### Security and privacy as the building blocks

Leverage Province's strategic vendor partnerships

Establish CloudBC Marketplace for the B.C. public sector

Leverage Pan-Canadian collaboration for procurement of large-scale cloud services

Provide leadership capacity in B.C. public sector cloud enablement and adoption

Develop HR plans for skills development and new IT jobs

Establish new business capability to design and deploy 'aaS' products and services

Develop terms and conditions with CCIO for public cloud services

Qualify suppliers of public cloud services to the CloudBC Marketplace

Issue policies and guidelines to ministries for procurement and use of public cloud services

#### A coordinated program to lead government to the cloud

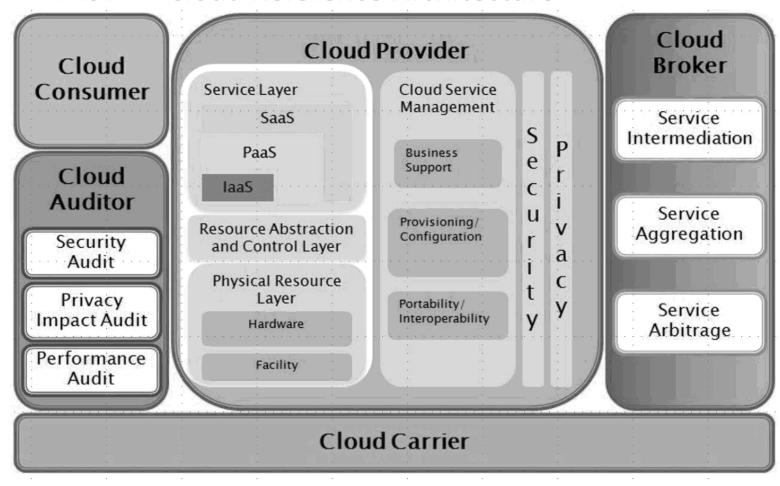
Develop the enterprise business architecture for cloud services

Develop and deploy the workload classification framework for cloud

Educate and engage stakeholders and clients throughout adoption Establish the CloudBC Marketplace

# The Cloud Reference Architecture – Gold Standard

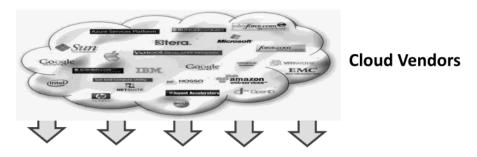
**NIST\* -- Cloud Reference Architecture** 

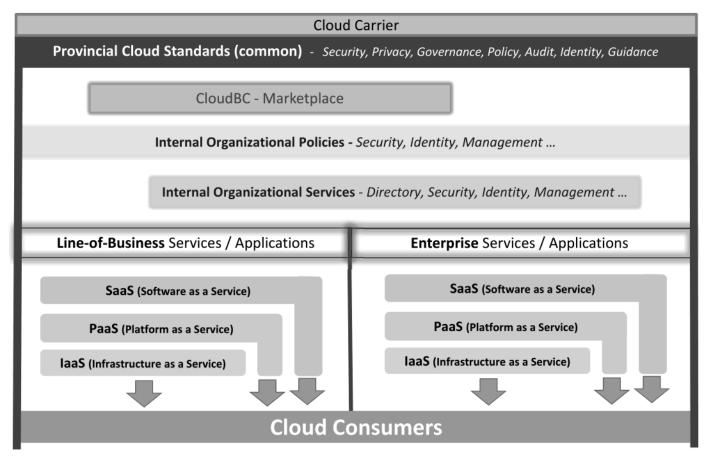


<sup>\*</sup> NIST - National Institute of Standards and Technology, US Dept. Comm.

#### **Provincial Cloud Consumer Reference Architecture**

V1.5





- Agile Methodology
- DevOps
- Test driven development
- Continuous integration
- Containers at runtime
- Immutable servers

## Continuous Improvement

Ability to deploy new features as small fully developed and tested increments of functionality to users every day, week, month

#### **Automation**

#### Use machines to make the machines: Tool chain

Developers Laptop/Desktop

(with containers)

Source Code Mgmt

(version, change control)

Continuous Integration

(automated compile, test, build)

Automated Testing

(unit, application, web, mobile, server)

Managed
Use of
Internet
Resources

(libraries, security, legal)

Compliant Operational Code

(containers running the product/serv ice)









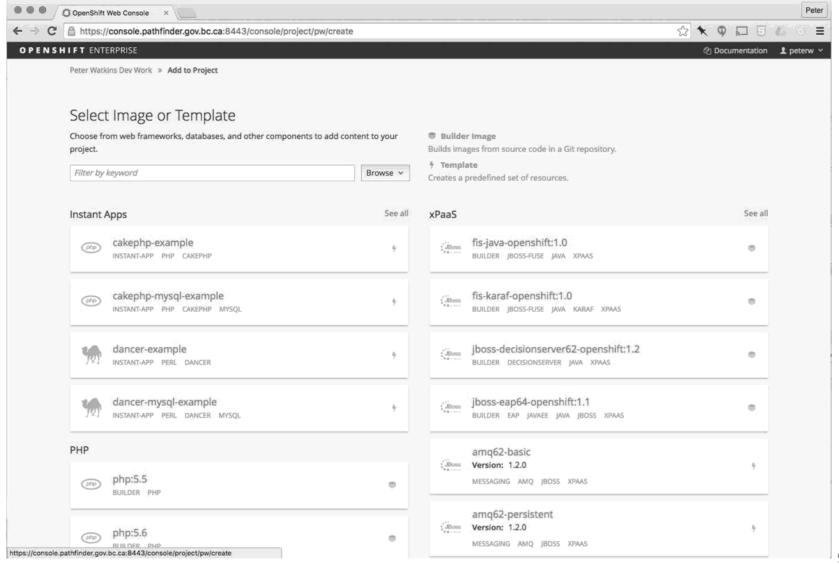




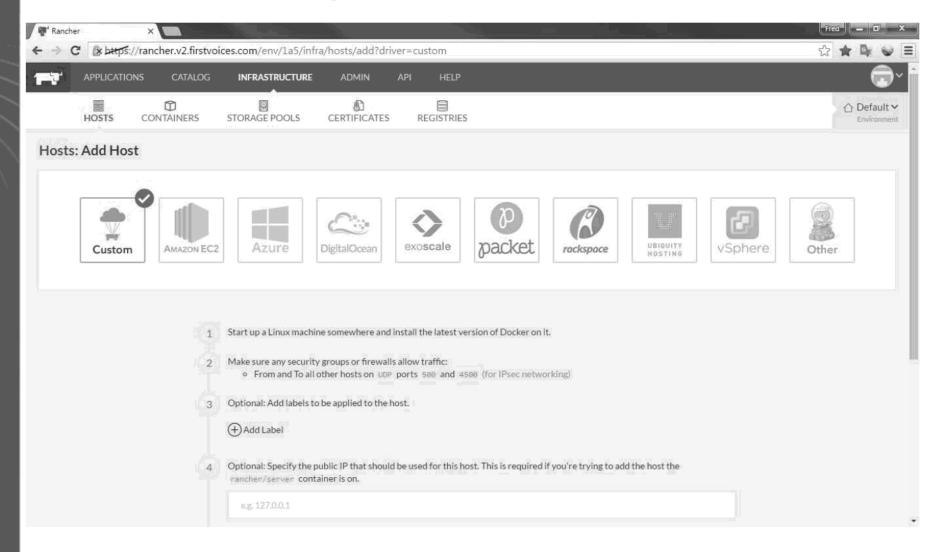




devOps Engineers



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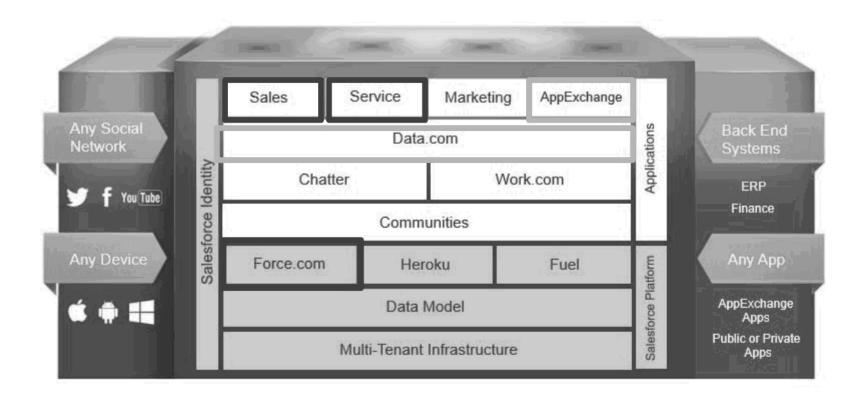
#### **Bottom line**

- Position to use it all!
- Apply it to maximize business value and service improvement
- Puts a premium on increasing skilled personnel
- We need a strong developer community to master the churn of tech stacks, services, cloud providers

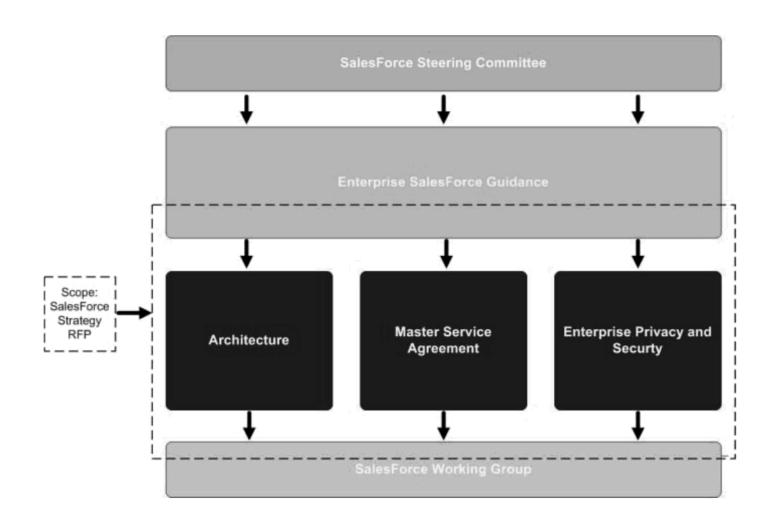
### Why an Enterprise SalesForce Strategy?

- Key part of Government's overall Cloud Strategy
- Position ourselves to take advantage of SalesForce as a solution option
- Provide guidance to business owners considering investment in SalesForce
- Bring clarity and certainty to the procurement process
- Measure Data Centre against our privacy and security requirements

### Pillar 2: MSA 2016 Negotiations



### SalesForce Strategy Framework



### **Service Anywhere**

- Software as a Service



## SaaS

– is it faster, easier, cheaper... better?

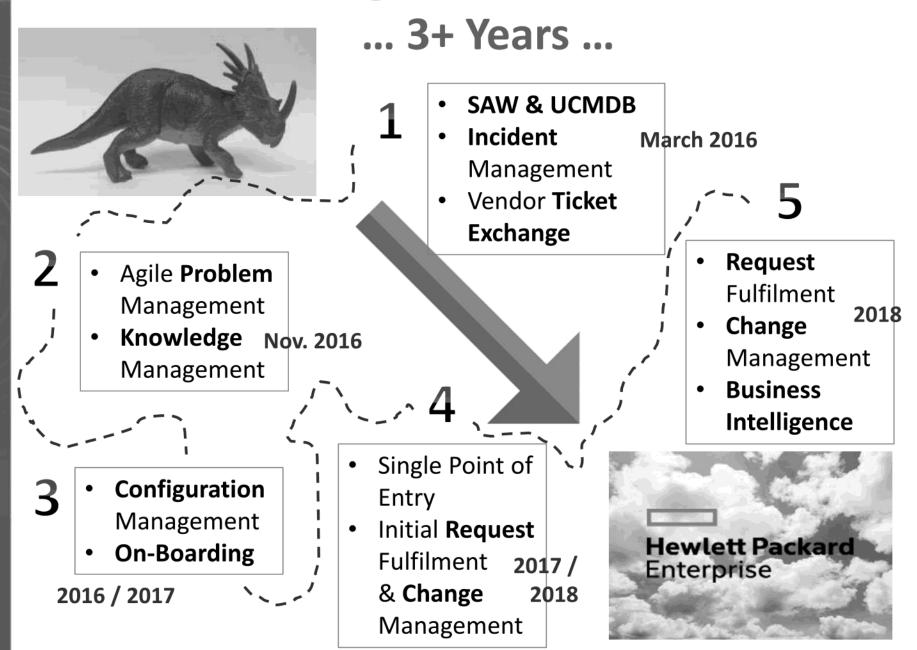
## SaaS

- is it faster, easier, cheaper... better?

Maybe...



### **Service Management Tools & Processes**



### **Challenges**



### **Opportunities**

### Shifting to the cloud

- Canadian data sovereignty
- Loss of control over upgrade cycle
- Loss of direct data access
  - Reporting challenges

## \*

- ✓ Canadian Data Centre
- ✓ Forces product currency
- ✓ Reduces inappropriate data access & duplication
  - looking at BI

#### **Lessons from the Trenches**

- Change Management
  - go at a pace that works for you
- Ensure you appreciate:
  - OOTB vs Business process re-engineering objectives
  - System integrations
  - Data conversion, cleanup, cleanup (& more cleanup)

#### **Lessons from the Trenches**

### SAW is evolving

- Release cadence is faster than "government speed"
- Features are regularly added or improving
- Testing & training are ongoing
  - support challenge

### Cloud Privacy Requirements:

- All customer data containing personal information resides in Canada\* (i.e. Canadian datacentres)
- Service Provider access to customer data is controlled by Province (e.g. through technical and/or procedural measures)
- 3. Contractual provisions support FOIPPA compliance (e.g. jurisdiction, corporate governance, etc.)
- 4. Appropriate security provisions are in place

### Cloud Privacy Protection Use Cases:

- 1. Remote-access technical maintenance
- 2. Foreign demand for information
- 3. Notification procedure in the event of a breach

### Cloud Security Requirements:

- provider is compliant with an established cloud security standard that is acceptable to government
- provider can demonstrate annual compliance with cloud security framework via third party attestation and government maintains right to audit components
- provider assists with security investigations and legal discovery

### Cloud Security Standards:

- NIST 800-53 (FedRAMP is based on)
- ISO 27017 (November, 2015)
- Cloud Security Alliance (CSA) Cloud Controls Matrix (CCM)

## Azure Compliance – August 2015





9 Azure-only

Industry



ISO 27001



SOC 1 Type 2



SOC 2 Type 2



PCI DSS Level 1



STAR Level 1



ISO 27018



Content Delivery and Security Association

United States



FedRAMP JAB P-ATO



HIPAA / HITECH



FIPS 140-2



21 CFR Part 11



FERPA



DISA Level 2



CJIS



IRS 1075



ITAR-ready



Section 508 VPAT

Regional



Union

EU Safe Harbor Model Clauses



GOV.UK

United

Kingdom

G-Cloud



Protection

Scheme

China China Multi Layer

GB

18030



China





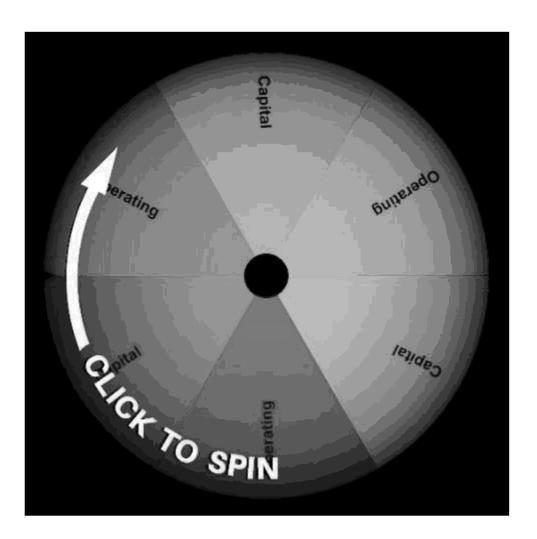
Australian



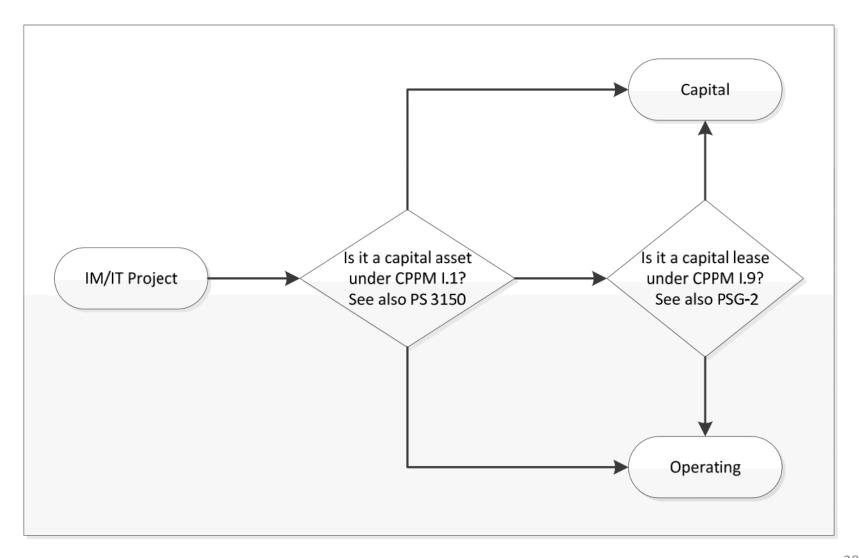




### **Financial considerations**



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#### **Financial considerations**

#### Key considerations:

- Do not assume operating because it is "Cloud"
- Work with ministry CFOs to determine the financial nature of the project
- Consider the terms of the contract
- Remember, it is easier to pull a project from the capital intake process than trying to add one in late in the cycle

### **Cloud procurement**

(Placeholder only – Specific slide info expected from business area/speaker)

### **Sector priorities**

- Service plan
- Mandate letter
- Business priorities
- Business information
  - Capital IM/IT investments
  - Critical systems
  - Application health check
  - Consumption of IT services

#### **Common themes**

- Modernize
- Reduce red-tape
  - Simplify processes
  - Increase convenience
  - Improve accessibility
- Open & transparent information
- Cross-government partnerships
- Talent & skills development

### **Common challenges**

- Privacy
- Security
- Flexibility
- Change management culture, processes, etc.
- Constrained resources

### **Your IT services in the Cloud context**

(Placeholder only – Specific slide info expected from business area/speaker)

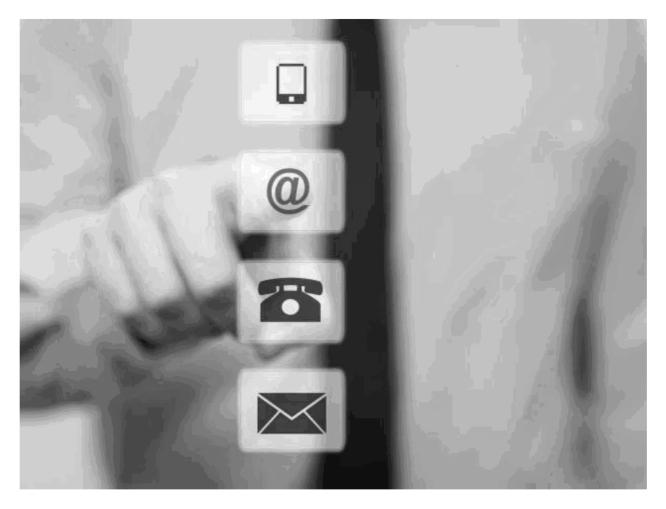
### Cloud survey walk-through

(Placeholder only – Specific slide info expected from business area/speaker)

#### Your feedback

- Does this type of engagement work?
- What worked well?
  - length of session
  - mix of attendees
  - location
  - other...
- Considerations for next engagement session?

### **Contact us**



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