



WorleyParsons
resources & energy

EcoNomics

BC MINISTRY OF TRANSPORTATION AND INFRASTRUCTURE

Queens Bay Ferry Terminal

Concept Study

09473 – 00-MA-REP-0002

22 June 2012

WorleyParsons Canada
Suite 600, 4321 Still Creek Drive
Burnaby, BC V5C 6S7 CANADA
Phone: +1 604 298 1616
Facsimile: +1 604 298 1625
www.worleyparsons.com

© Copyright 2012 WorleyParsons

BC MINISTRY OF TRANSPORTATION AND INFRASTRUCTURE
QUEENS BAY FERRY TERMINAL
CONCEPT STUDY



PROJECT 09473 - QUEENS BAY FERRY TERMINAL

REV	DESCRIPTION	ORIG	REVIEW	WORLEY-PARSONS APPROVAL	DATE	CLIENT APPROVAL	DATE
0	Issued for Use	<i>EE</i> C. Elholm	<i>[Signature]</i> T. Bleasdale	<i>[Signature]</i> J. Wyder	22-Jun-12		

Disclaimer

This Document is conceptual in nature and represents the work of WorleyParsons Canada Services Ltd. performed to recognized engineering principles and practices appropriate for conceptual engineering work and the terms of reference provided by the WorleyParsons Canada Services Ltd. contractual Customer, BC Ministry of Transportation and Infrastructure (the "Customer"). This Document may not be relied upon for detailed implementation or any other purpose not specifically identified within this Document. This Document is confidential and prepared solely for the use of the Customer. The contents of this Document may not be relied upon by any party other than the Customer, and neither WorleyParsons Canada Services Ltd., its subconsultants nor their respective employees assume any liability for any reason, including, but not limited to, negligence, to any other party for any information or representation herein. The extent of any warranty or guarantee of this Document or the information contained therein in favour of the Customer is limited to the warranty or guarantee, if any, contained in the contract between the Customer and WorleyParsons Canada Services Ltd.

CONTENTS

1.	INTRODUCTION	1
2.	BALFOUR FERRY TERMINAL	2
2.1	Background	2
2.2	Upland Structures	2
2.3	Marine Structures	2
2.4	Balfour Terminal Operational and Risk Concerns	3
3.	QUEENS BAY SITES	5
3.1	Queens Bay	5
3.2	Queens Bay South	5
3.3	Queens Bay North	6
3.4	Site Selection Summary	6
4.	ROAD ACCESS	7
5.	TERMINAL COMPOUND	8
5.1	Terminal Compound	8
5.2	Buildings	8
6.	MARINE STRUCTURES	9
6.1	Site Conditions	9
6.2	Berth Layout	9
6.3	Wingwalls	10
6.4	Pontoon	10
6.5	Dolphins	10
6.6	Ramp and Pontoon Relocation	11
6.7	Project Completion and Balfour Decommissioning	11
7.	CONCEPTUAL COST ESTIMATE	12
8.	SUMMARY	15



WorleyParsons

resources & energy

Tables within Text

TABLE A	CONCEPTUAL COST ESTIMATE	12
---------	--------------------------------	----

Appendices

APPENDIX 1	SKETCH
------------	--------

1. INTRODUCTION

The BC Ministry of Transportation and Infrastructure (MTI) provides a vehicle and passenger ferry service on Kootenay Lake for free public travel between Balfour Ferry Terminal and Kootenay Bay. The ferry service is provided by two vessels operated by Western Pacific Marine under a services contract with MTI. The newer and larger vessel, Osprey, operates year round. The M.V. Balfour operates during the peak summer travel season and in relief during maintenance of the Osprey. It is our understanding that the duration for loading a vessel, the lake crossing, and unloading is 50 minutes and a round trip is one hour and 40 minutes.

The existing Balfour Ferry Terminal is located along the north shore between the junction of Kootenay Lake and the West Arm of Kootenay Lake and has direct access to Highway 3A for travellers destined west to Nelson, or to Highway 31 for travellers headed north towards Kaslo. Kootenay Bay is on the east shore of Kootenay Lake and provides a connection to Highway 3A used by travellers headed south towards Creston. Kootenay Bay is mentioned to provide context for this concept study but is not a subject of this report.

The purpose of this concept study is to consider a potential relocation of the terminal on the west side of Kootenay Lake from Balfour to Queens Bay.



2. BALFOUR FERRY TERMINAL

2.1 Background

The use of the Balfour site as a marine terminal predates the initiation of Kootenay Lake service by the Province in 1947. It is assumed that the site was selected by pioneers due to the good terrain, sheltered location, and access to a roadway for westward travel.

During the 1990s, options for relocating either or both of Balfour Terminal and Kootenay Bay Terminal were extensively studied by the Ministry of Transportation and Highways. It was decided to upgrade the existing facilities for service by the new vessel, Osprey, which replaced the M.V. Anscomb. The terminal upgrades were completed in 2000.

2.2 Upland Structures

The Balfour Ferry Terminal has direct access from Highway 3A. There is a paved vehicle staging compound located between the highway and the start of the access trestle. There is an entry lane, an exit lane and six parking lanes to provide space for approximately 110 vehicles with some additional overflow capacity.

The terminal includes a storage shed at the northeast corner of the trestle, a public washroom, a grassy area, and a visitor information centre.

Staff parking is provided in a fenced enclosure near the highway.

The site has adjacent amenities, but they are not actually on the terminal property.

2.3 Marine Structures

The existing Balfour Ferry Terminal has an operating berth and a layover berth, and typical marine structures common to a ferry terminal.

A treated timber approach trestle provides vehicle access to the vessel from the shore. The trestle has 11 timber pile bents supporting pile caps, stringers, ties, and decking. The topside includes timber bullrails and handrails. The trestle received significant repairs and replacement of a number of timber superstructure elements in the spring of 2012.

At the offshore end of the timber trestle there is a ramp support abutment which consists of a reinforced concrete pile cap supported by steel H-piles. The ramp abutment also supports the last span of the timber trestle. The inshore end of the ramp is supported with hinged bearings that allow vertical rotation of the ramp to accommodate seasonal changes in water levels.

The ramp is a single lane steel structure that is 38.0 m in length with a 4.25 m wide clear roadway and a 1.2 m wide pedestrian walkway that is separated from traffic with a guardrail. The ramp consists of two longitudinal girders, transverse floor beams, and open deck grating. The offshore end of the ramp is supported on rollers to accommodate changes in plan length due to changes in seasonal water levels and small pontoon movements. At the offshore end of the ramp, there is an 8 m long steel apron which is supported by hinges on the inshore end and raised and lowered using a hydraulic cylinder for placement on the end of the vessel deck. The apron consists of a checkered deck plate with closed trough HSS longitudinal strengthening members.

The ramp rollers are supported by an elevated steel frame which is secured to a 12 m square steel pontoon. The position of the pontoon is maintained using three mooring dolphins which consist of a cluster of vertical timber piles.

The wingwalls are largely of timber construction. The panels are made with diagonal facing timbers and steel wear plates. Horizontal timber walers transmit panel loadings to timber vertical piles which receive lateral support from timber batter piles. Additional steel pipe piles have been added to provide additional rigidity to the wingwalls. It is important to note that the wingwalls do not have energy absorption rubber fender units which are typically installed on marine structures. The apparent serviceable condition of the wingwalls indicates that the vessels are berthed with care and is a testament to the skill of the vessel crews and relatively sheltered location of the terminal.

There are four line dolphins each consisting of five vertical steel pipe piles and a steel space truss. Steel fender panels provide a berthing face and rubber cone fenders units absorb the vessel kinetic energy. The outermost dolphin has mooring lines for securing the end of the vessel.

The layover berth has two line dolphins, a cluster stop dolphin, and an access catwalk.

2.4 Balfour Terminal Operational and Risk Concerns

The Balfour Terminal is not ideal due to the following operational risk and community impact issues:

- Balfour is southeast of Kootenay Bay, so the ferry route traverses Kootenay Lake in a diagonal direction which is a longer route than a potential route straight across the lake to a more northerly terminal located at Queens Bay. The vessels need to make a U-turn when approaching and departing the Balfour berth which increases the risk of a berthing accident and increases travel time.
- Due to the relatively narrow channel and congestion of the West Arm, the vessel has to slow considerably prior to entering into the channel.
- The currents at the site are relatively strong, so should a vessel lose power during approach a collision or grounding is more likely.
- During low water level periods the available water depth is limited and propeller damage or grounding is possible.



-
- The wake of the vessels is a negative impact on nearby private pleasure craft docks and generates negative feedback.
 - The vicinity of the ferry dock is a popular location for anglers and the resultant congestion of small boats is a safety risk.
 - The current practice of waste discharge from vessels will be discontinued to meet more stringent environmental regulations and a land side treatment facility will be required in the near future. We understand the position and size of the Balfour compound are not well suited for a sewage treatment facility.

Relocating the terminal from Balfour could mitigate the above risk issues and reduce the duration of the vessel crossing times.

3. QUEENS BAY SITES

3.1 Queens Bay

On June 15, 2012, a reconnaissance site visit to Balfour and Queens Bay was made by Carlo Elholm of WorleyParsons, Terry Christensen of Western Marine, and Hugh Eberle and Brent Bailey of MTI joined the site visit and were able to provide informed operating experience and local input.

Queens Bay is a wide bay situated on the west shore of Kootenay Lake between McEwen Point and a peninsula on the north shore of the entrance to the West Arm of Kootenay Lake. The distance across the bay is approximately 3 km. Highway 31 runs parallel to the bay shoreline and is able to provide access to a terminal located anywhere on Queens Bay.

For much of the length of Queens Bay, the highway is significantly higher in elevation than the shoreline and the terrain down to Kootenay Lake is steep. As a result, the construction cost of an access road and the terminal's vehicle holding compound to a potential site in the central area of Queens Bay would be expensive. For this concept study, sites in the central area of Queens Bay are not considered cost effective.

The most probable sites for a cost effective terminal are at the southern or northern sections of Queens Bay.

3.2 Queens Bay South

The southern portion of Queens Bay is adjacent to a peninsula of relatively flat land which is a potential location for a terminal compound and marine facilities. There are two favourable sites.

One potential site is privately held land owned by s22. The site is large and would offer ample space for a terminal. However, the elevation of a considerable portion of the site is low lying and in late spring is submerged. As a result, the site would require substantial fill volumes. The site would also require environmental assessment and the potential impact to the wetlands may present a significant issue. Access to Highway 31 could be facilitated via Busk Road which would likely require an upgrade for its approximate length of 500 m to be suitable for the increase in traffic and vehicle loads.

The second potential site for a terminal at Queens Bay South is currently an aggregate pit owned by the Crown. This site is north of the s22 property, however, access to the site from Highway 31 is not considered favourable because the roadway grades would likely be in excess of 6%.

Additional negative aspects are that there are numerous private properties near both of the proposed sites and Busk Road, so extensive public consultation should be anticipated and the southern sites would reduce the duration of a trip by only about ten minutes.



3.3 Queens Bay North

It is our understanding that historically, the north end of Queens Bay was previously used as a wharf for paddle wheel vessels on Kootenay Lake as evidenced by the "Old Wharf Road" name for a rough roadway between Highway 31 and a site near McEwen Point. The proposed site is near the McEwen Point water levels tower and is well protected from north winds and wave action but exposed to the south. Further review is necessary to confirm that performance of the marine structures during events of strong southeast winds would be acceptable. The possible area for a terminal compound is small and it may be necessary to acquire two private properties near the site to provide sufficient terminal space. The access roadway is narrow and gradients are steep, so extensive upgrades between the start of the access road would be necessary for a suitable access to Highway 31.

The second possible Queens Bay North site would be a Greenfield site approximately 0.5 km south of McEwen Point. Two advantages of a more southerly location are that the land is entirely owned by the Crown, in a southbound direction, the gradient of Highway 31 slopes downwards from the intersection of Old Wharf Road. Therefore, the change in elevation between the shore and the highway and length of access road would be reduced at a more southern site.

It is important to note that each Queens Bay North site would reduce the sailing time by about 20 minutes.

3.4 Site Selection Summary

The site reconnaissance was not extensive and all four of the potential sites merit further study. Important information such as geotechnical, bathymetry, ground contours, and weather data was not available for use during this study.

This concept study is not intended to be a definitive site selection and the time available for its completion necessitates that a single site be considered for determination if Queens Bay warrants further investigation as a new ferry terminal site.

It was the collective opinion of the group that completed the reconnaissance site visit, that all of the sites are viable even though each site has challenges.

The Queens Bay north Greenfield site was considered the most viable because of existing land title, limited public impact, and the potential benefit of a 20 minute reduction in sailing time. Therefore, this site is the focus of review in this concept study.

4. ROAD ACCESS

With reference to Concept Sketch No. QBN-DSK-001 in Appendix 1, a Queens Bay north ferry terminal would have direct access to Highway 31, which is the existing two lane Provincial highway connecting Balfour with Kaslo and communities to the north. The roadway is near the shore of Kootenay Lake but is generally significantly above the lake level so it would be necessary to construct an access road to the terminal that accommodates the change in elevation. The access road would run parallel to both the highway and the shoreline.

The intersection between the terminal access road and Highway 31 would require a sharp turn for traffic arriving from, or destined to the north. The provision of sufficient space for trucks to safely complete the turn would require a large amount of grading and/or retaining walls.

The terrain is steep so a large compound is not likely to be cost effective. The roadway from the highway to the site would need to be multiple lanes to provide vehicle queuing space while maintaining unencumbered emergency access directly to the berth. An efficient roadway design may require cutting into the bank, substantial retaining structures, and partial infill of the shoreline.



5. TERMINAL COMPOUND

5.1 Terminal Compound

The terminal compound would require vehicle storage space for more than one sailing as one or two sailing waits are common during peak travel periods in the summer months. The total number of spaces would require additional studies beyond the scope of this concept report. This report assumes that a compound would be provided with a vehicle storage capacity of approximately 160 Automobile Equivalents (AEQs) which is twice the deck capacity of the Osprey.

The vehicle storage queue would be integral with the access road. The most economical roadway would have two lanes from Highway 31 down to the berth; the right lane would be used for vehicle parking and the left lane would provide berth access for service and emergency vehicles, and for staff access to the staff parking compound. The available mapping indicates that as the proposed roadway approaches the berth, the available space widens so additional queuing space is proposed near the berth.

There would be one lane travelling from the dock up to Highway 31. A traffic study is beyond the scope of this report; for this conceptual report it will be assumed that a climbing lane is not required. As the ferry route length is reduced, the efficiency of vehicle loading / unloading becomes increasingly important to the overall performance of the service. A traffic study may conclude that a climbing lane would be necessary for efficient vessel offloading.

5.2 Buildings

The minimum amount of required ancillary buildings would include public washrooms and a foot passenger waiting area. An operations building with storage and maintenance space would also be very desirable. To minimize land requirements and reduce construction cost, the concept sketch shows a single building with combined uses.

Tourist facilities and a retail / concession building or green space would be desirable but are not deemed essential. The current concept study does not include these amenities. The inclusion of these features would depend on the amount of land available and on the relevant business case.

6. MARINE STRUCTURES

6.1 Site Conditions

This concept report has only limited information regarding bathymetry, geotechnical conditions, and weather conditions available for the selected site.

The bathymetric information will affect the length of the required trestle and may even preclude the selected site from further consideration due to insufficient water depth. It is assumed that the water depth is such that the project is viable with a typical trestle length of approximately 30 m to 50 m.

The geotechnical conditions will affect the quantity, size, and length of piling. If rock is near the lakebed surface, then drilling, churning, or anchoring the piles will be necessary and installation costs would increase significantly. For this concept study, the soil will be assumed to be typical lakeshore sands and gravels which provide competent support for pilings without drilling, churning, or anchoring.

The exposure of the site to wind and wave actions has not been determined. The severity of exposure may cause significant operational and safety issues with the vessel as well as severe maintenance issues with the pontoon and ramp roller system. A wind and wave study is necessary at an early stage of the project to confirm the suitability of the site. For this concept study, it is assumed that although the site is somewhat more exposed than Balfour, a floating ferry terminal is viable. The proposed berth is shown aligned with the southeast winds for easier manoeuvring of vessels and to minimize waves on the vessel beam while moored at the berth.

6.2 Berth Layout

The proposed new ferry berth would serve the same vessels as the current Balfour Ferry Terminal as it is assumed that a change of vessels is not probable in the foreseeable future. The two vessels are the Osprey and the M.V. Balfour. Although the Osprey is larger, the current dock has provided satisfactory service and demonstrated that separate operational berths are not necessary.

The new terminal layout would be similar to Balfour because there is no obvious or reported reason to significantly alter the current arrangement. Furthermore, by using a similar dock, some of the Balfour assets may be able to be reused. The terminal would include a new shore abutment, access trestle, and ramp abutment. These structures would be completed prior to the commencement of the phased relocation and shutdown of the Balfour Terminal to mitigate service disruptions.



6.3 Wingwalls

The existing Balfour wingwalls would be necessary for continued service during construction and cannot be economically reused without a significant interruption of service or damage to the existing structure during removal. Therefore, new wingwalls are proposed at Queens Bay. The wingwalls would have prefabricated steel frame structures supported on steel pipe piles similar to the Balfour dolphins. The quantity of piles and size of the frame would be larger than the line dolphins to support a required second steel fender panel to provide a longer berthing face as per a typical wingwall.

6.4 Pontoon

The existing steel pontoon appears to have a significant remaining service life and reuse is considered feasible. It should be noted that the pontoon's topside structures such as the ramp support frame and apron hydraulic system are valuable assets that would also be reused if the pontoon were relocated. Reusing topside assets would not only save capital cost, but would also decrease the length of service disruption as the time to commission the system of moving parts would be minimal with the reuse of a well-functioning system.

The pontoon mooring dolphins at Balfour are not valuable assets as they are simply clusters of vertical timber piles and are approaching the end of their service life. The pontoon mooring dolphins secure the pontoon which also secures the vessel with two day lines and two additional night lines which are essential for use of the Balfour berth. Therefore, the pontoon mooring dolphin piles could only be reinstalled during the shutdown of ferry service and the potential savings in material costs does not warrant increasing the duration of the service interruption.

For reduced service disruption and project risk, pontoon mooring dolphins with new piles would be installed at Queens Bay in advance of the phased relocation of the Balfour assets. The pontoon mooring dolphins could be timber pile clusters or steel pipe piles. The quantity and size of piling would be dependent on the geotechnical conditions and the expected mooring loads.

6.5 Dolphins

When construction of the Queens Bay access trestle, wingwalls, and pontoon mooring dolphins is complete, the transition phase of relocating dolphins could commence. The construction of non-marine structures: highway access, vehicle compound, buildings would also need to be complete or nearing completion prior to the start of dolphin relocation.

The six Balfour dolphins were constructed with steel pipe piles, prefabricated steel frames, and removable steel fender panels during the 2000 rebuild. The structures appear to have many years of remaining service life and have no reported serviceability issues. The dolphins could be reused without adding to the shutdown duration provided that MTI can accept a period of some increased operating risk.

The proposed phasing strategy would begin with Dolphin Nos. 2 and 4 of the existing Balfour operating berth being recovered and reinstalled as Dolphin Nos. 15 and 16 at Queens Bay to provide a new layover berth. The non-operational vessel would now relocate to Queens Bay.

The next step would be relocating Dolphin Nos. 5 and 6 to the new operating berth as Dolphin Nos. 11 and 13 to prepare the Queens Bay berth for operations.

During the first two stages, the Balfour Ferry Terminal could continue to operate but the decrease in quantity of dolphin structures does marginally increase the risk of a berthing accident. Dolphin No. 3 would remain in service to provide ongoing mooring to the operational vessel and to provide one berthing dolphin.

During the first two stages of the transition phase, there would also be risks introduced by having floating construction equipment working near the operating berth to salvage the dolphins. MTI should consider temporary changes to the ferry schedule to provide longer windows of construction time for work at Balfour to be safer and more cost effective.

6.6 Ramp and Pontoon Relocation

When four of the six Balfour dolphins have been relocated, the project would be ready for a brief shutdown period with no ferry service. The ramp and apron would be removed from Balfour and floated to Queens Bay on a barge. The pontoon would be disconnected from the Balfour mooring dolphins, towed to Queens Bay, and reinstalled. The ramp would be reinstalled on the Queens Bay ramp abutment and relocated pontoon and then re-commissioned for renewed service. With thorough preplanning, advance preparation and favourable weather, a 60 hour (two days and three nights) shutdown duration is a reasonable schedule for an experienced marine contractor.

6.7 Project Completion and Balfour Decommissioning

After the commencement of service at Queens Bay, Dolphin Nos. 1 and 3 at Balfour would be relocated to Dolphin Nos. 12 and 14 to complete the relocation of salvageable Balfour assets. The remaining Balfour marine structures: the wingwalls, pontoon mooring dolphins, ramp abutment and access trestle, would be removed.

Depending on future use of the site, the access trestle could be retained as a public amenity. The extent of removal of the holding compound, buildings, and parking lots would be determined by the future use of the site. Complete removal of all uplands structures to bare ground is not considered to be a major undertaking.

The extent of ground contamination is not known, however, some remediation may be necessary due to the fact that the site has been used for many years. No allowance has been made for the cost of environmental remediation of the existing terminal compound.



7. CONCEPTUAL COST ESTIMATE

Table A presents the conceptual cost estimate.

Table A Conceptual Cost Estimate

Description of Work	Unit of Measure	Approximate Quantity	Unit Price	Extended Amount
Section 1 - General				
Mobilization.	L.S.	100%	L.S.	
Demolition of marine structures.	L.S.	100%	L.S.	s17
Mobilization of pile installation equipment.	L.S.	100%	L.S.	
Section 2 - Upland Infrastructure				
Highway 31 intersection.	---	---	---	Not Included
Access road and queuing area.	---	---	---	Not Included
Clearing, grubbing, blasting.	---	---	---	Not Included
Engineered fill and riprap.	---	---	---	Not Included
Roadway base(s).	---	---	---	Not Included
Paving	---	---	---	Not Included
Staff parking area.	---	---	---	Not Included
Operations, washroom, and waiting building.	L.S.	100%	L.S.	
Power and lighting.	L.S.	100%	L.S.	
Fencing.	L.S.	100%	L.S.	
Signage and line painting.	L.S.	100%	L.S.	
Septic field.	L.S.	100%	L.S.	
Section 3 - Vehicle Structures				
Riprap and shoreline work at abutment.	L.S.	100%	L.S.	s17
Trestle.	L.S.	100%	L.S.	
Ramp abutment.	L.S.	100%	L.S.	
Relocate ramp and apron.	L.S.	100%	L.S.	
Miscellaneous ramp modifications and repairs.	L.S.	100%	L.S.	
Miscellaneous electrical and mechanical work on ramp.	L.S.	100%	L.S.	

BC MINISTRY OF TRANSPORTATION AND INFRASTRUCTURE
QUEENS BAY FERRY TERMINAL
CONCEPT STUDY

Description of Work	Unit of Measure	Approximate Quantity	Unit Price	Extended Amount
Section 4 - Marine Structures				
Pontoon mooring dolphins.	ea.	2		
Rebuild pontoon mooring hardware.	ea.	2		
Relocate pontoon.	L.S.	100%		
Wingwalls.	ea.	2		
Relocate dolphins.	ea.	6		
Layover berth stop dolphin.	L.S.	100%		
Layover berth access gangway relocation.	L.S.	100%		
Navigation aids.	L.S.	100%		

s17

Part A Conceptual Construction Cost Estimate

901.00	Contingencies
902.00	Engineering, Environmental Assessment, Survey, Geotechnical Drilling
903.00	Materials Supplied by MOT
904.00	Miscellaneous (please enter miscellaneous items below)
905.00	Utility Relocation

Total Conceptual Cost Estimate

In reviewing the estimated costs, it is important to note the following:

- Capital costs have been developed based on in-house data and experience with similar projects. Costs included are generally based on the current cost of construction in Southern BC and do not allow for escalation beyond the base date of the estimate, June 2012. Escalation of costs is difficult to determine as there are several key factors in determining future costs such as, increased construction volumes, a limited contractor and labour pool availability, and rising material costs.
- The contingency is an allowance for undefined and unforeseen items of work, which will have to be performed or elements of costs which would be incurred, within the defined scope of work of the estimate, and that could not have been explicitly foreseen or described at the time the estimate was completed because of a lack of complete, accurate, and detailed information. The contingency allowance is not considered as a reflection of the accuracy of the estimate.
- The estimates are considered to be reasonable orders-of-magnitude and are not intended to set a project budget.
- The estimates do not include HST.
- Cost estimates do not include any allowances for project management costs.



WorleyParsons

resources & energy

-
- Cost estimates do not include any allowances for regular maintenance, upgrades, or further remedial measures.
 - The estimate is based on in-house experience with similar projects and on budget price quotations from local contractors and suppliers, and assumes a competitive bidding process.
 - The estimate is based on replacement of structural elements with similar type and size of materials.

8. SUMMARY

There is a potential increase in service levels, a reduction in operating costs and improvement in overall risk profile for the Kootenay Lake ferry service if the terminal on the west side of the lake is relocated from Balfour to Queens Bay.

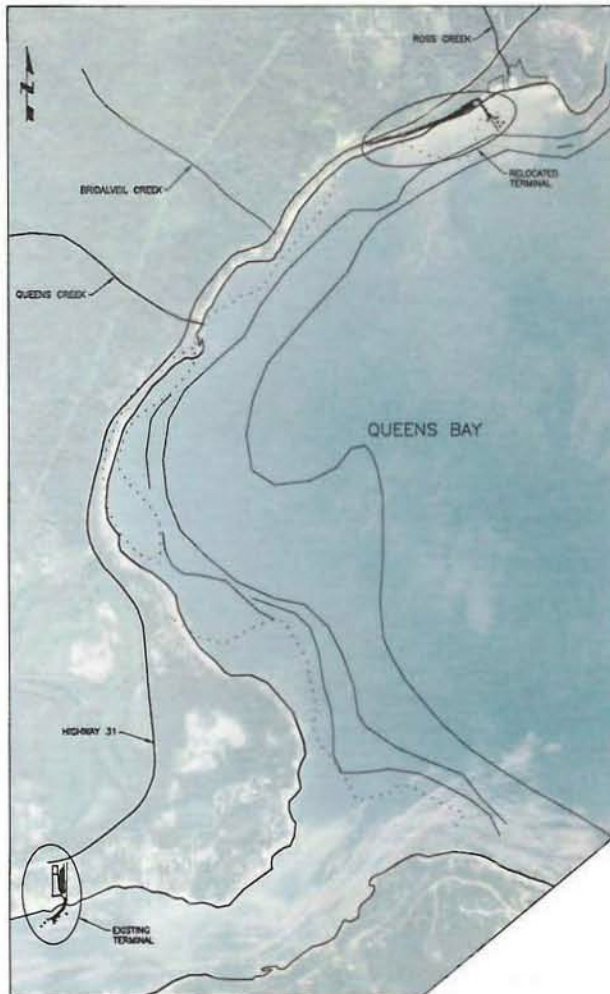
There are four potential sites adjacent to Queens Bay that have been identified. Each site has advantages and challenges, and the brief time available for this concept study has not permitted the depth of study that is necessary for a fully informed recommendation. A reconnaissance site visit was relied upon in selecting the Queens Bay north site for this concept study.

The Queens Bay north site is on Crown land adjacent to Highway 31. Available information regarding the terrain between the highway and the berth is quite limited, but it is anticipated that access roadway construction provides the greatest technical challenge and risk to the proposed project.

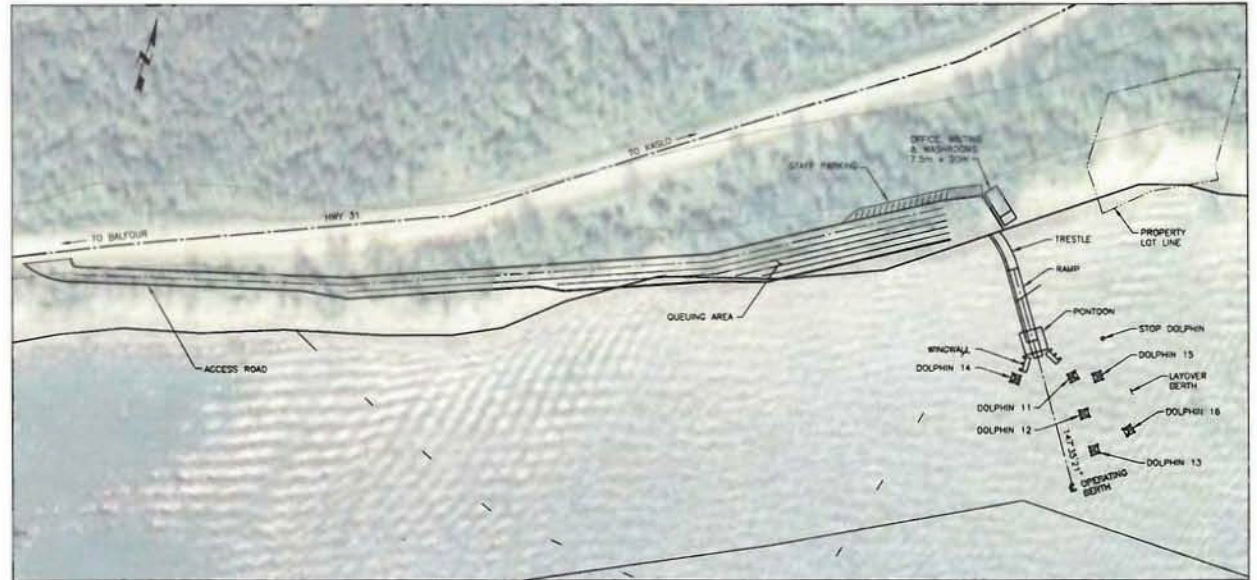
The proposed terminal would reuse assets from Balfour to minimize capital cost. Limited information is available regarding the bathymetry, weather regime, environmental impacts, and geotechnical conditions. At this stage, no unusual risks for marine construction are apparent.

The estimated conceptual cost for the ferry terminal is s17 The cost for an intersection at Highway 31, access road with additional lanes for vehicle queuing, and a staff parking lot is not included in this amount.

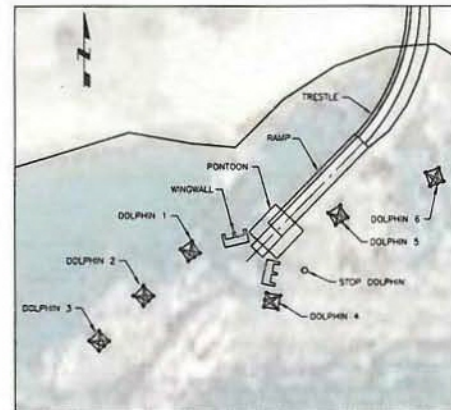
Appendix 1 Sketch



PLAN - BALFOUR & QUEENS BAY
SCALE 1:1000



PLAN - RELOCATED TERMINAL
SCALE 1:125



PLAN - EXISTING TERMINAL
SCALE 1:75

NOTES:

- BASEPLAN DERIVED FROM:
 - CHS CHART 3050
 - CHRD REGIONAL DISTRICT CADASTRAL MAP
 - MINISTRY PLAN OF LOT 16035

PRELIMINARY
DO NOT USE FOR CONSTRUCTION
Last Saved: Jun. 21/12 1:51pm

Consultant		WorleyParsons		307071-00150
This drawing is prepared for the use of the CONTRACTOR. CONTRACTOR OF WORKMANSHIP. CONTRACTOR SHALL BE RESPONSIBLE FOR THE ACCURACY OF THE INFORMATION PROVIDED IN THIS DRAWING.				
Rev	Date	Description	Iss	
P1	JUN21/12	ISSUED FOR CONCEPT REPORT	JCW	
REVISIONS				
		Ministry of Transportation & Infrastructure Southern Interior Region		
HIGHWAY No. 31 BALFOUR FERRY TERMINAL RELOCATION QUEENS BAY NORTH OPTION A				
PREPARED UNDER THE DIRECTION OF		DESIGNED: _____ DATE: _____		
DRAWN BY: _____		CHECKED: _____ DATE: _____		
DATE: _____		SCALE: SHOWN		
FILE NO.	PROJECT NO.	REV.	ISSUING NO.	
		2	QBN-DSK-001	P1

CANCEL PRINTS BEARING PREVIOUS LETTER