# Foster, Doug FIN:EX

```
From:
                                    Foster, Doug FIN:EX
  Sent:
                                    Friday, July 28, 2017 8:31 PM
  To:
                                    Enemark, Gord FIN:EX
  Subject:
                                    Re: Golden ears:
  Lunderstand, D
  Sent from my BlackBerry 10 smartphone on the Rogers network.
   Original Message
  From: Enemark, Gord FIN:EX
  Sent: Friday, July 28, 2017 8:25 PM
  To: Foster, Doug FIN:EX
  Subject: Re: Golden ears
s.12.s.13
  Gord Enemark, TBS
  Cell:s.17
  > On Jul 28, 2017, at 9:45 AM, Foster, Doug FIN:EX < Doug.Foster@gov.bc.ca > wrote:
 s.12,s.13
  > d.
  > ----Original Message----
  > From: Enemark, Gord FIN:EX
  > Sent: Thursday, July 27, 2017 12:05 PM
  > To: Foster, Doug FIN:EX
  > Subject: RE: Golden ears
  .>
s.12,s.13
  > ----Original Message-----
  > From: Foster, Doug FIN:EX
  > Sent: Thursday, July 27, 2017 7:24 AM
  > To: Enemark, Gord FIN:EX
 > Subject: RE: Golden ears
s.12,s.13
```

```
> d.
   > -----Original Message-----
   > From: Enemark, Gord FIN:EX
   > Sent: Thursday, July 27, 2017 7:17 AM
   > To: Foster, Doug FIN:EX
    > Subject: Re: Golden ears
 s.12,s.13
    > Gord Enemark, TBS
    > Cell: s.17
    >> On Jul 27, 2017, at 7:05 AM, Foster, Doug FIN:EX < Doug.Foster@gov.bc.ca > wrote:
 s.12,s.13
    >> d.
    >>
    >>
    >> -----Original Message-----
    >> From: Enemark, Gord FIN:EX
    >> Sent: Thursday, July 27, 2017 6:45 AM
    >> To: Foster, Doug FIN:EX
     >> Subject: Golden ears
s.12,s.13
```

>> >> Gord Enemark, TBS >> Cell: s.17 >>

# Spilker, Robyn PREM:EX

From: Spilker, Robyn PREM:EX Sent: Wednesday, July 26, 2017 12:22 PM To: Harder, Derrick PREM:EX Cc: Marquis, Yvette FIN:EX; Chapotelle, Jacqueline TRAN:EX Subject: RE: Mtg Friday re. Tolls Sounds good. Thanks Derrick. Robyn ----Original Message----From: Harder, Derrick PREM:EX Sent: Wednesday, July 26, 2017 12:18 PM To: Spilker, Robyn PREM:EX Cc: Marquis, Yvette FIN:EX; Chapotelle, Jacqueline TRAN:EX Subject: Re: Mtg Friday re. Tolls Yes 9am will work. Have copied Jacqueline as well for our calendar. Thanks. We are hoping for material on Thursday and will fwd in advance if possible. Sent from my iPhone > On Jul 26, 2017, at 12:12 PM, Spilker, Robyn PREM:EX <Robyn.Spilker@gov.bc.ca> wrote: > Hi Derrick, > Hope your week is going well. Could MCT come by our office for 20min at 9am on Friday? Please cc Yvette and she'll put it in MCJ's calendar. > Robyn > > -----Original Message-----> From: Harder, Derrick PREM:EX > Sent: Wednesday, July 26, 2017 10:10 AM > To: Spilker, Robyn PREM:EX > Subject: Mtg Friday re. Tolls > Hi Robyn > Is your minister free Friday morning to meet with Claire re. Tolling which is going to cabinet next week. > We are free before 11 45 right now. > Thanks > Derrick > Sent from my iPhone

# Spilker, Robyn PREM:EX

From: Spilker, Robyn PREM:EX

**Sent:** Thursday, July 27, 2017 11:24 AM

To: Harder, Derrick PREM:EX

Subject: Monday mtg

Hi Derrick,

We decided to move the meeting with MCT and MCJ to Monday to have the option of the deputies attending.

Do you have time for a quick meeting with me to talk about the discussions around tolls that have been happening in our offices? I could swing by around lunch today or tomorrow morning.

Thanks, Robyn

----Original Message----

From: Harder, Derrick PREM:EX Sent: Thursday, July 27, 2017 8:24 AM

To: Spilker, Robyn PREM:EX

Subject: Friday mtg

Our DM would like to know what staff are attending from finance on Friday so that he can prepare accordingly. Do you

know who is coming?

Thanks

Sent from my iPhone

# Spilker, Robyn PREM:EX

From: Spilker, Robyn PREM:EX

**Sent:** Monday, July 31, 2017 11:23 AM

To: Wanamaker, Lori FIN:EX

Cc: Marquis, Yvette FIN:EX; Galbraith, David J FIN:EX

Subject: 2:30pm meeting

Hi Lori,

At 2:30pm MCJ is meeting with Minister Claire Trevena and staff to discuss the cabinet submission on tolls. Their DM Grant is attending as well as ADM Patrick Livolsi. Are you or David able to join us for the meeting?

Thanks, Robyn

## Robyn Spilker

Ministerial Assistant to the Honourable Carole James Minister of Finance and Deputy Premier Province of British Columbia 250-387-3751

# Lianga, Diane FIN:EX

From:

Sihota, Raj S FIN:EX

Sent:

Wednesday, August 16, 2017 2:50 PM

To:

Lianga, Diane FIN:EX

Subject:

TI Corp Grants

Hi Diane.

s.12,s.13

R.S. (Raj) Sihota Manager, Economic and Resource Sector Financial Reporting and Advisory Services Branch Office of the Comptroller General Ph (250) 387-9212, Fax (250) 356-8388

FOI 2017-72931 Sept 15/17

## Lianga, Diane FIN:EX

From: Bishop, Carol TRAN:EX Sent: Thursday, July 27, 2017 9:02 AM To: Skillings, Chris FIN:EX; Hill, Heather K FIN:EX Cc: Kortum, Melissa FIN:EX; John, Rebecca FIN:EX; Enemark, Gord FIN:EX; Chiang, Michael M FIN:EX; Lianga, Diane FIN:EX; Snead, Jennifer E TRAN:EX Subject: RE: TI Corp debt forecast - updated Q4 Attachments: SECTION PS 3070.docx Hi s.12,s.13 **Thanks** Carol From: Skillings, Chris FIN:EX Sent: Thursday, July 27, 2017 7:56 AM To: Hill, Heather K FIN:EX; Bishop, Carol TRAN:EX Cc: Kortum, Melissa FIN:EX; John, Rebecca FIN:EX; Enemark, Gord FIN:EX; Chiang, Michael M FIN:EX; Lianga, Diane Subject: Re: TI Corp debt forecast - updated Q4 Thanks Heather/Carol. Carol s.12,s.13 Thanks,

On Jul 26, 2017, at 7:54 PM, Hill, Heather K FIN:EX < Heather. Hill@gov.bc.ca > wrote:

FYI

Chris

From: Bishop, Carol TRAN:EX

Sent: Wednesday, July 26, 2017 7:51 PM

To: Hill, Heather K FIN:EX

Subject: FW: TI Corp debt forecast - updated Q4

Hi

Here is the debt track for GMTR

thanks

Carol

From: Snead, Jennifer E TRAN:EX **Sent:** Wednesday, July 26, 2017 5:36 PM **To:** Bishop, Carol TRAN:EX

Subject: TI Corp debt forecast - updated Q4

s.12,s.13,s.17

Jennifer Snead, CPA,CMA Manager, Crown Agencies Ministry of Transportation and Infrastructure

W: 250 387-3930 C: 250 812-5863

Jennifer.Snead@gov.bc.ca

Page 010 to/à Page 022

Withheld pursuant to/removed as

# Lianga, Diane FIN:EX

From:

Bishop, Carol TRAN:EX

Sent:

Wednesday, August 16, 2017 6:16 PM

To:

Skillings, Chris FIN:EX; Lianga, Diane FIN:EX; Kortum, Melissa FIN:EX

Cc:

John, Rebecca FIN:EX; Snead, Jennifer E TRAN:EX

Subject:

RE: TI Corp

Hi s.12.s.13

> Thanks Carol

From: Skillings, Chris FIN:EX

Sent: Wednesday, August 16, 2017 5:37 PM

To: Bishop, Carol TRAN:EX; Lianga, Diane FIN:EX; Kortum, Melissa FIN:EX

Cc: John, Rebecca FIN:EX; Snead, Jennifer E TRAN:EX

Subject: RE: TI Corp

s.12,s.13

From: Bishop, Carol TRAN:EX

Sent: Wednesday, August 16, 2017 5:18 PM

To: Lianga, Diane FIN:EX; Skillings, Chris FIN:EX; Kortum, Melissa FIN:EX

Cc: John, Rebecca FIN:EX; Snead, Jennifer E TRAN:EX

Subject: RE: TI Corp

Hi

s.12,s.13

#### Carol

From: Lianga, Diane FIN:EX

Sent: Wednesday, August 16, 2017 4:47 PM

To: Skillings, Chris FIN:EX; Bishop, Carol TRAN:EX; Kortum, Melissa FIN:EX

Cc: John, Rebecca FIN:EX Subject: RE: TI Corp

s.12,s.13

Hope that helps Diane

From: Skillings, Chris FIN:EX

Sent: Wednesday, August 16, 2017 4:00 PM

To: Bishop, Carol TRAN:EX; Kortum, Melissa FIN:EX Cc: John, Rebecca FIN:EX; Lianga, Diane FIN:EX

Subject: RE: TI Corp

Ok thank you,

s.12.s.13

From: Bishop, Carol TRAN:EX

Sent: Wednesday, August 16, 2017 3:56 PM
To: Skillings, Chris FIN:EX; Kortum, Melissa FIN:EX

Subject: RE: TI Corp

Hi s.14

s.12,s.13

Carol

From: Skillings, Chris FIN:EX

Sent: Wednesday, August 16, 2017 3:49 PM

To: Bishop, Carol TRAN:EX; Kortum, Melissa FIN:EX

Subject: RE: TI Corp

s.12,s.13,s.14

From: Bishop, Carol TRAN:EX

Sent: Wednesday, August 16, 2017 3:39 PM

To: Kortum, Melissa FIN:EX; Skillings, Chris FIN:EX

Subject: FW: TI Corp

Hi

Here is the Budget Legislation draft document.

s.13,s.14

Thanks Carol

From:

Hopkins, Jim FIN:EX

Sent:

Friday, September 15, 2017, 8:57 AM

To:

Salling, Tammy L FIN:EX

Subject:

FW: TI Corp - FYI

From: Hopkins, Jim FIN:EX

Sent: Tuesday, August 22, 2017 11:04 PM

To: Rawluk, Jacqueline FIN:EX
Cc: Myers, Sam FIN:EX
Subject: Re: TI Corp - FYI

s.12,s.13

Thx Jim

Sent from my BlackBerry 10 smartphone on the TELUS network.

From: Rawluk, Jacqueline FIN:EX

Sent: Tuesday, August 22, 2017 2:41 PM

To: Hopkins, Jim FIN:EX Subject: RE: TI Corp - FYI

Okay, thank you Jim.

From: Hopkins, Jim FIN:EX

Sent: Tuesday, August 22, 2017 2:41 PM

To: Rawluk, Jacqueline FIN:EX; Myers, Sam FIN:EX; Lewis, Jason FIN:EX; Latham, David FIN:EX; Pavlova, Anastasia

FIN:EX; Popham, Rex T FIN:EX; Horan, Greg J FIN:EX; DMB Shortterm FIN:EX

Subject: RE: TI Corp - FYI

s.12,s.13

Cheers Jim

From: Rawluk, Jacqueline FIN:EX

Sent: Tuesday, August 22, 2017 2:21 PM

To: Myers, Sam FIN:EX; Lewis, Jason FIN:EX; Latham, David FIN:EX; Pavlova, Anastasia FIN:EX; Popham, Rex T FIN:EX;

Horan, Greg J FIN:EX; DMB Shortterm FIN:EX

Cc: Hopkins, Jim FIN:EX Subject: TI Corp - FYI

s.12,s.13

From:

Hopkins, Jim FIN:EX

Sent:

Friday, September 15, 2017 9:29 AM

To:

Salling, Tammy L FIN:EX

Subject:

FW: re: Cliff

Attachments:

Cabinet Summary Information OIC-TI Corp Debt Extinguishment (FINAL).docx; Memo to

Minister from DM (FINAL).docx; OIC Distribution Form Template.docx; Regulatory

Impact Checklist Exemption Form - Aug 2017.pdf

From: Latham, David FIN:EX

Sent: Tuesday, August 22, 2017 10:08 AM

**To:** Posch, Petra FIN:EX

Cc: Irvine, Linda FIN:EX; Hopkins, Jim FIN:EX

Subject: re: Cliff

Hi Petra,

As per discussion, if you could please create a cliff for the attached. Once the cover sheet has been produced by Cliff system, please walk over to Linda for review/sign-off. I will then provide the yellow-tagged OIC to accompany this package before walking it over to Jennifer Stonnell at the DM's office as soon as possible.

Please note, I was unable to just tick one of the boxes on the "Regulatory Impact Checklist Exemption" form. When selecting the box for "Type of OIC is "not a regulation", as identified on the OIC summary sheet" it would tick all boxes in the list so I have intentionally left this blank until the final package is cliffed.

Thanks, David

From:

Hopkins, Jim FIN:EX

Sent:

Monday, September 18, 2017 8:50 AM

To:

Sailing, Tammy L FIN:EX

Subject:

FW: Memo to Minister from DM (FINAL)

Attachments:

Memo to Minister from DM (FINAL).docx

Tammy...s.

From: Hopkins, Jim FIN:EX

Sent: Friday, September 15, 2017 8:58 AM

To: Salling, Tammy L FIN:EX

Subject: FW: Memo to Minister from DM (FINAL)

From: Hopkins, Jim FIN:EX

Sent: Friday, August 18, 2017 1:05 PM

To: Latham, David FIN:EX Cc: Irvine, Linda FIN:EX

Subject: Memo to Minister from DM (FINAL)

Good David..my edits attached .. Petra can CLIFF this Monday

Linda will be acting for me Monday and Tuesday so she can sign off on approval sheet for me unless you can get me to sign today

Thx Jim

Page 030 to/à Page 042

Withheld pursuant to/removed as

s.12;s.14

From:

Hopkins, Jim FIN:EX

Sent:

Friday, September 15, 2017 8:57 AM

To:

Salling, Tammy L FIN:EX

Subject: Attachments: FW: Cabinet Summary Information OIC-TI Corp Debt Extinguishment Cabinet Summary Information OIC-TI Corp Debt Extinguishment.docx

From: Hopkins, Jim FIN:EX

Sent: Friday, August 18, 2017 1:14 PM

To: Latham, David FIN:EX Cc: Myers, Sam FIN:EX

Subject: Cabinet Summary Information OIC-TI Corp Debt Extinguishment

s.13

David...my edits attached

- perhaps confirm with Chris Skillings

Thx Jim

Page 044 to/à Page 049

Withheld pursuant to/removed as

s.12;s.14

From:

Hopkins, Jim FIN:EX

Sent:

Friday, September 15, 2017 8:59 AM

To:

Salling, Tammy L FIN:EX

Subject:

FW: PT Mann toll elimination..a proposal

From: Hopkins, Jim FIN:EX

Sent: Wednesday, August 16, 2017 8:35 AM

To: Galbraith, David J FIN:EX

Subject: Re: PT Mann toll elimination...a proposal

David...I left voice message with you...If you want to discuss more plse advise when works and I will call in

Cheers Jim

Sent from my BlackBerry 10 smartphone on the TELUS network.

From: Galbraith, David J FIN:EX

Sent: Tuesday, August 15, 2017 8:56 PM

**To:** Hopkins, Jim FIN:EX **Cc:** Wanamaker, Lori FIN:EX

Subject: Re: PT Mann toll elimination...a proposal

Jim let's discuss tomorrow lots of water under the bridge. s.13

s.13

David Galbraith Secretary to Treasury Board Ministry of Finance

On Aug 15, 2017, at 6:43 PM, Hopkins, Jim FIN:EX < Jim. Hopkins@gov.bc.ca wrote:

Lori and David ...

As you know PT Mann debt will be reclassified as taxpaver supported debt with the decision to eliminate tolls...<sup>s.13</sup>

I suggest the following approach s.13

-- eliminate tolls effective immediately as promised by the government

s.13

Cheers Jim

Sent from my BlackBerry 10 smartphone on the TELUS network.

From:

Hopkins, Jim FIN:EX

Sent:

Friday, September 15, 2017 9:30 AM

To:

Salling, Tammy L FIN:EX FW: Golden Ears Bridge

Subject: Attachments:

**GEB Summary Document.pptx** 

From: Dunn, Jonathan FIN:EX

Sent: Monday, August 14, 2017 10:00 AM

To: Hopkins, Jim FIN:EX Subject: Golden Ears Bridge

Hi Jim

s.12,s.13

Updated presentation

s.12,s.13

I have assumed Anastasia's file on the TIC/Port Mann adjustments was correct without verifying any of it.

Thx

Jon

From: Hopkins, Jim FIN:EX

**Sent:** Thursday, August 10, 2017 12:34 PM

To: Dunn, Jonathan FIN:EX

Subject: FW: t - debt ratios - tic impacts (3).xlsx

Here you go

From: Pavlova, Anastasia FIN:EX Sent: Monday, July 24, 2017 4:17 PM

To: Hopkins, Jim FIN:EX Cc: Myers, Sam FIN:EX

Subject: t - debt ratios - tic impacts (3).xlsx

Hi Jim,

here is the spreadsheet with the debt ratios and changes from previously-published information, as discussed.

Thanks!

Page 053 to/à Page 061

Withheld pursuant to/removed as

s.12;s.13

From:

Hopkins, Jim FIN:EX

Sent:

Monday, September 18, 2017 9:17 AM

To:

Salling, Tammy L FIN:EX

Subject:

FW:PLSE ADD to Pt Mann FOI request as is with no redaction

Attachments:

t - debt ratios - tic impacts (3).xlsx

From: Pavlova, Anastasia FIN:EX Sent: Monday, July 24, 2017 4:17 PM

To: Hopkins, Jim FIN:EX Cc: Myers, Sam FIN:EX

Subject: t - debt ratios - tic impacts (3).xlsx

Hi Jim,

here is the spreadsheet with the debt ratios and changes from previously-published information, as discussed.

Thanks!

Α

Page 063 to/à Page 066

Withheld pursuant to/removed as

s.12;s.13

## John, Rebecca FIN:EX

From:

Bishop, Carol TRAN:EX

Sent:

Saturday, July 22, 2017 2:40 PM

To:

John, Rebecca FIN:EX

Subject:

Attachments:

FW: Appendix C - Financial Impact of Elimination of Tolls Version Final Ver June 12 Appendix C - Financial Impact of Elimination of Tolls Version Final Ver June 12.docx;

Briefing Note for Information June 15.docx

Hi

We are working on a cab sub and a TB sub, but here is some background info - in case you haven't seen yet

Carol

From: Bishop, Carol TRAN:EX.

Sent: Thursday, June 15, 2017 2:50 PM

To: Foster, Doug FIN:EX; Galbraith, David J FIN:EX Cc: Bain, Nancy TRAN:EX; Livolsi, Patrick C TRAN:EX

Subject: Appendix C - Financial Impact of Elimination of Tolls Version Final Ver June 12

Hi

Please find two note's related to tolling issues. One is a high level issue note (Appendix C) and the other is a more detailed financial impact briefing note.

Let me know if you have any questions or comments.

Also, if the Ministry of Finance have any notes on tolling implications, could you provide us with a copy.

Thank you Carol

## Carol Bishop, CPA, CA

Executive Director, Crown Agencies

Ministry of Transportation and Infrastructure

Telephone (250) 387-1936

#### **ISSUE NOTE**

#### Issue:

Financial Impact – Tolling Changes on Lower Mainland Bridges

#### Background:

#### **Existing Tolled Facilities**

#### Port Mann Bridge

The Port Mann/Highway 1 (PMH1) project is currently owned and operated by the Transportation Investment Corporation (TI Corp) (through a concession agreement with the Province as contemplated in the Transportation Investment Act) with capital and operating costs repaid with toll revenue. The \$3.3B cost of PMH1 is currently anticipated to be paid back by 2050. s.13,s.17
Current toll rates are \$3.15 each way for

passenger vehicles.

#### Golden Ears Bridge

 The Golden Ears Bridge (GEB) is owned and operated by TransLink with its debt primarily repaid through tolls as well as other revenue sources. TransLink currently carries GEB-related debt of \$1.05 billion. The GEB concession agreement between TransLink and Golden Crossing General Partnership (GCGP) ends in June 2041. Current toll rates on GEB are \$3.15 for a passenger vehicle.

#### **Proposed Future Tolled Projects**

#### George Massey Tunnel Replacement Project

The George Massey Tunnel Replacement Project (GMTRP) is currently in the Request for Proposal (RFP) procurement process for a 30 year Design/Build/Finance/Operate/ Maintain/Rehabilitate Concession Agreement that would result in the construction of a bridge by 2022. The estimated cost of GMTRP is \$3.5 billion s.13,s.17
 s.13,s.17 It was anticipated that costs would be repaid with toll revenue at toll rates consistent with PMH1.

#### Pattullo Bridge

 TransLink owns the Pattullo Bridge and has initiated planning and project development for a replacement bridge, with a target date for opening in 2023. s.13,s.17
 s.13,s.17 Page 069

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s.13;s.17

Page 070 to/à Page 075

Withheld pursuant to/removed as

s.12;s.13;s.17

#### John, Rebecca FIN:EX

From: Mounteney, Renee TRAN:EX

**Sent:** Wednesday, July 26, 2017 2:42 PM

To: John, Rebecca FIN:EX; Kortum, Melissa FIN:EX; Bowness, Lisanne GCPE:EX

**Subject:** Meeting Materials 3:00 p.m.

Attachments: Agenda - Discussion-Timelines and Workplan July 26 2017 1100.docx; Timetable Tolling

Cessation GEB.docx; Timetable Tolling Cessation PMH1.docx; Toll Removal Placemat

July 26 157pm.docx; Tolling TB Submission - July 25.dot

Rebecca, Melissa and Lisanne,

Attached are the meeting materials for the 3:00 p.m. meeting regarding Tolling.

#### Renée

Renée Mounteney, MBA Executive Director, Infrastructure Development Infrastructure and Major Projects Department Ministry of Transportation & Infrastructure (250) 208-8876

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Page 077 to/à Page 078

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s.12;s.13

Page 079 to/à Page 091

Withheld pursuant to/removed as

s.12;s.13;s.17

# John, Rebecca FIN:EX

From: Sent: To: Cc: Subject:	Hill, Heather K FIN:EX Wednesday, July 26, 2017 8:44 PM Kortum, Melissa FIN:EX; Bishop, Carol TRAN:EX John, Rebecca FIN:EX RE: Toll comments	
Thanks Melissa, you ca s.12,s.13	s.12,s.13 aptured most of my comments already.	
s.12,s.13		
Talk to you tömorrow, Heather		
From: Kortum, Melissa Sent: Wednesday, Jul To: Bishop, Carol TRAI	y 26, 2017 5:48 PM N:EX I:EX; Hill, Heather K FIN:EX	
Hi Carol,		
My initial comments in I also captured some o	ncluded in the attached. I have not shared with Rebecca or of Dave's comments.	Heather yet as I wanted to share asap.
Chat tomorrow.		
Thanks! Melissa		

# John, Rebecca FIN:EX

From:

Enemark, Gord FIN:EX

Sent:

Thursday, July 27, 2017 7:46 AM.

To:

John, Rebecca FIN:EX; Kortum, Melissa FIN:EX

Subject:

Fwd: Golden ears

Fyi

Gord Enemark, TBS Cell: s.17

Begin forwarded message:

From: "Enemark, Gord FIN:EX" < Gord. Enemark@gov.bc.ca>

Date: July 27, 2017 at 7:42:41 AM PDT

To: "Foster, Doug FIN:EX" < Doug.Foster@gov.bc.ca>

Subject: Re: Golden ears

s.12,s.13

Gord Enemark, TBS Cell: s.17

On Jul 27, 2017, at 7:24 AM, Foster, Doug FIN:EX < Doug. Foster@gov.bc.ca > wrote:

s.12,s.13

----Original Message----

From: Enemark, Gord FIN:EX

Sent: Thursday, July 27, 2017 7:17 AM

To: Foster, Doug FIN:EX Subject: Re: Golden ears

s.12,s.13

Gord Enemark, TBS Cell: s.17

On Jul 27, 2017, at 7:05 AM, Foster, Doug FIN:EX < Doug.Foster@gov.bc.ca > wrote:

Can your folks pull out the MOTI minister's accountability letter and check to see what dates prescribed there? s.12,s.13

d.

----Original Message-----

From: Enemark, Gord FIN:EX

Sent: Thursday, July 27, 2017 6:45 AM

To: Foster, Doug FIN:EX

Subject: Golden ears

s.12,s.13

Gord Enemark, TBS

Cell: s.17

From:

Skillings, Chris FIN:EX

Sent:

Thursday, July 27, 2017 12:14 PM

To:

Kortum, Melissa FIN:EX; Hill, Heather K FIN:EX; John, Rebecca FIN:EX

Cć:

Chiang, Michael M FIN:EX

Subject:

RE: debt-to-gdp impact?

Once more with 20/21....

s.12,s.13

From: Skillings, Chris FIN:EX

Sent: Thursday, July 27, 2017 11:04 AM

To: Kortum, Melissa FIN:EX; Hill, Heather K FIN:EX; John, Rebecca FIN:EX

Cc: Chiang, Michael M FIN:EX Subject: RE: debt-to-gdp impact?

s.12,s.13

C

From: Kortum, Melissa FIN:EX Sent: Thursday, July 27, 2017 10:48 AM

To: Skillings, Chris FIN:EX Subject: debt-to-gdp impact?

Hi

s.12,s.13

## Melissa Kortum

Treasury Board Analyst | Performance Budgeting Office | Treasury Board Staff | Ministry of Finance

Phone: 250-387-9042 | Cell: 250-893-1357

Email: Melissa.Kortum@gov.bc.ca

From:

Kortum, Melissa FIN:EX

Sent:

Thursday, July 27, 2017 12:46 PM

To:

Enemark, Gord FIN:EX

Cc:

John, Rebecca FIN:EX; Hill, Heather K FIN:EX

Subject:

Tolling eyes note

Attachments:

TRAN - Toll elimination Eyes Note.docx

Hi Gord,

Updated eyes note attached.

Hardcopy on your desk.

Thanks, Melissa

#### Melissa Kortum

Treasury Board Analyst | Performance Budgeting Office | Treasury Board Staff | Ministry of Finance

Phone: 250-387-9042 | Cell: 250-893-1357

Email: Melissa.Kortum@gov.bc.ca

Page 099 to/à Page 105

Withheld pursuant to/removed as

s.12;s.13

Page 106 to/à Page 108

Withheld pursuant to/removed as

s.14

From:

Galbraith, David J FIN:EX

Sent:

Saturday, July 29, 2017 5:55 PM

To:

John, Rebecca FIN:EX; Kortum, Melissa FIN:EX

Subject:

Fwd: Removal of Tolling on Port Mann and Golden - PPT Presentation to Cabinet - july

29 2pm.pptx

Attachments:

Removal of Tolling on Port Mann and Golden - PPT Presentation to Cabinet - july 29

2pm.pptx; ATT00001.htm

Can you have a quick look and let me know your thoughts? We will need to adjust our eyes note accordingly

David Galbraith
Secretary to Treasury Board
Ministry of Finance

Begin forwarded message:

From: "Livolsi, Patrick C TRAN:EX" < Patrick.Livolsi@gov.bc.ca>

Date: July 29, 2017 at 2:57:00 PM PDT

To: "Galbraith, David J FIN:EX" < David.Galbraith@gov.bc.ca>

Cc: "Bain, Nancy TRAN:EX" < Nancy.Bain@gov.bc.ca >, "Gow, Lisa A TRAN:EX" < Lisa.Gow@gov.bc.ca >, "Bishop, Carol TRAN:EX" < Carol.Bishop@gov.bc.ca >, "Volk, Kevin CSCD:EX" < Kevin.Volk@gov.bc.ca >,

"Mounteney, Renee TRAN:EX" < Renee. Mounteney@gov.bc.ca>

Subject: Fwd: Removal of Tolling on Port Mann and Golden - PPT Presentation to Cabinet - july 29

2pm.pptx

David

s.12.s.13

Thanks David. Feel free to call my cell over the weekend at 7789884912.

Patrick C. Livolsi, P. Eng. Assistant Deputy Minister Infrastructure and Major Projects BC Ministry of Transportation and Infrastructure

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----- Original message -----

From: "Gow, Lisa A TRAN:EX" < Lisa.Gow@gov.bc.ca>

Date: 2017-07-29 2:38 PM (GMT-08:00)

To: "Livolsi, Patrick C TRAN:EX" < Patrick.Livolsi@gov.bc.ca >, "Volk, Kevin CSCD:EX"

<a href="mailto:kwineseb"><a href="mailto:kw

TRAN:EX" < Carol. Bishop@gov.bc.ca>

Subject: Removal of Tolling on Port Mann and Golden - PPT Presentation to Cabinet - july 29

2pm.pptx

s.12,s.13

Lisa/Carol

Page 111 to/à Page 124

Withheld pursuant to/removed as

s.12;s.13;s.17

From: Sent: To: Subject:	Kortum, Melissa FIN:EX Saturday, July 29, 2017 7:34 PM John, Rebecca FIN:EX; Galbraith, David J FIN:EX Re: Removal of Tolling on Port Mann and Golden - PPT Presentation to Cabinet - july 29 2pm.pptx
s.12,s.13	
Hi Dave and Rebec	са.
s.12,s.13	
l will continue my r	eview and update the eyes note. When will we need to share with MCJ?
•	
Thanks,	
Melissa s.17	
From: John, Rebecca Sent: July-29-17 7:08	PM
<b>To:</b> Galbraith, David J	FIN:EX

Cc: Kortum, Melissa FIN:EX

Subject: Re: Removal of Toiling on Port Mann and Golden - PPT Presentation to Cabinet - july 29 2pm.pptx

Yes. Will do

Sent from my iPhone

On Jul 29, 2017, at 5:54 PM, Galbraith, David J FIN:EX < David.Galbraith@gov.bc.ca > wrote:

Can you have a quick look and let me know your thoughts? We will need to adjust our eyes note accordingly

David Galbraith Secretary to Treasury Board Ministry of Finance

Begin forwarded message:

From: "Livolsi, Patrick C TRAN:EX" < Patrick.Livolsi@gov.bc.ca>

Date: July 29, 2017 at 2:57:00 PM PDT

To: "Galbraith, David J FIN:EX" < David.Galbraith@gov.bc.ca>

Cc: "Bain, Nancy TRAN:EX" < Nancy.Bain@gov.bc.ca >, "Gow, Lisa A TRAN:EX" < Lisa.Gow@gov.bc.ca >, "Bishop, Carol TRAN:EX" < Carol.Bishop@gov.bc.ca >, "Volk, Kevin CSCD:EX" < Kevin.Volk@gov.bc.ca >, "Mounteney, Renee TRAN:EX"

<Renee.Mounteney@gov.bc.ca>

Subject: Fwd: Removal of Tolling on Port Mann and Golden - PPT Presentation to Cabinet - july 29 2pm.pptx

David

s.12.s.13

Thanks David. Feel free to call my cell over the weekend at 7789884912.

Patrick C. Livolsi, P. Eng.
Assistant Deputy Minister
Infrastructure and Major Projects
BC Ministry of Transportation and Infrastructure

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----- Original message -----

From: "Gow, Lisa A TRAN:EX" < Lisa.Gow@gov.bc.ca>

Date: 2017-07-29 2:38 PM (GMT-08:00)

To: "Livolsi, Patrick C TRAN:EX" < Patrick.Livolsi@gov.bc.ca >, "Volk, Kevin

CSCD:EX" < Kevin.Volk@gov.bc.ca >, "Bain, Nancy TRAN:EX"

<Nancy.Bain@gov.bc.ca>

Cc: "Mounteney, Renee TRAN:EX" < Renee.Mounteney@gov.bc.ca>, "Bishop,

Carol TRAN:EX" < Carol.Bishop@gov.bc.ca >

Subject: Removal of Tolling on Port Mann and Golden - PPT Presentation to

Cabinet - july 29 2pm.pptx

s.12.s.13

Lisa/Carol

<Rémoval of Tolling on Port Mann and Golden - PPT Presentation to Cabinet - july 29 2pm.pptx>

From:

Livolsi, Patrick C TRAN:EX

Sent:

Sunday, July 30, 2017 10:15 AM

To:

Galbraith, David J FIN:EX

Cc:

Bain, Nancy TRAN:EX; Gow, Lisa A TRAN:EX; Bishop, Carol TRAN:EX; Volk, Kevin

CSCD:EX; Mounteney, Renee TRAN:EX; Kortum, Melissa FIN:EX; John, Rebecca FIN:EX

Subject:

Re: Removal of Tolling on Port Mann and Golden - PPT Presentation to Cabinet - july 29

2pm.pptx

Thanks David

s.12.s.13

Thanks - will send updated deck and submission shortly after a few additional changes.

Patrick C. Livolsi, P. Eng. Assistant Deputy Minister Infrastructure and Major Projects **BC** Ministry of Transportation and Infrastructure

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----- Original message ------

From: "Galbraith, David J FIN:EX" < David.Galbraith@gov.bc.ca>

Date: 2017-07-30 9:08 AM (GMT-08:00)

To: "Livolsi, Patrick C TRAN:EX" < Patrick\_Livolsi@gov.bc.ca>

Cc: "Bain, Nancy TRAN:EX" < Nancy.Bain@gov.bc.ca >, "Gow, Lisa A TRAN:EX" < Lisa.Gow@gov.bc.ca >, "Bishop, Carol. TRAN:EX" < Carol. Bishop@gov.bc.ca>, "Volk, Kevin CSCD:EX" < Kevin Volk@gov.bc.ca>, "Mounteney, Renee TRAN:EX" < Renee. Mounteney@gov.bc.ca >, "Kortum, Melissa FIN: EX" < Melissa. Kortum@gov.bc.ca >, "John, Rebecca FIN: EX" <Rebecca.John@gov.bc.ca>

Subject: Re: Removal of Tolling on Port Mann and Golden - PPT Presentation to Cabinet - july 29 2pm.pptx.

Hi Patrick

Some comments, we discussed with you decisions for cabinet to deliberate on including s.12.s.13

David Galbraith Secretary to Treasury Board Ministry of Finance

On Jul 29, 2017, at 2:57 PM, Livolsi, Patrick C TRAN:EX < Patrick.Livolsi@gov.bc.ca > wrote:

David

s.12,s.13

Thanks David. Feel free to call my cell over the weekend at 7789884912.

Patrick C. Livolsi, P. Eug. Assistant Deputy Minister Infrastructure and Major Projects BC Ministry of Transportation and Infrastructure

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----- Original message -----

From: "Gow, Lisa A TRAN:EX" < Lisa.Gow@gov.bc.ca>

Date: 2017-07-29 2:38 PM (GMT-08:00)

To: "Livolsi, Patrick C TRAN:EX" < Patrick.Livolsi@gov.bc.ca >, "Volk, Kevin CSCD:EX"

< Kevin. Volk@gov.bc.ca>, "Bain, Nancy TRAN: EX" < Nancy.Bain@gov.bc.ca>

Ce: "Mounteney, Renee TRAN:EX" < Renee Mounteney@gov.bc.ca>, "Bishop, Carol

TRAN:EX" < Carol. Bishop@gov.bc.ca>

Subject: Removal of Tolling on Port Mann and Golden - PPT Presentation to Cabinet - july 29

2pm.pptx

s.12,s.13

Lisa/Carol

<Removal of Tolling on Port Mann and Golden - PPT Presentation to Cabinet - july 29 2pm.pptx>

From:

Livolsi, Patrick C TRAN:EX

Sent:

Monday, July 31, 2017 7:00 AM

To:

Galbraith, David J FIN:EX

Cc:

Bain, Nancy TRAN:EX; John, Rebecca FIN:EX; Gow, Lisa A TRAN:EX; Bishop, Carol

TRAN:EX; Mounteney, Renee TRAN:EX; Volk; Kevin CSCD:EX

Subject:

FW: Tolling Cabinet Submission - July 30 2 pm

Attachments:

Tolling Cabinet Submission - July 30.2 pm.dot; place mat july 30.2 pm.docx;

TollElimination\_FactSheet\_VERTICAL\_v3.pdf; Removal of Tolling on Port Mann and

Golden - PPT Presentation to Cabinet....pptx

David

Attached are updated draft documents for the cabinet meeting - all still draft.

Ppt.deck

Cab sub

Placemat - being updated by graphics

Fact sheet

Let me know if you have any questions or feedback on the draft documents.

Thanks

Patrick C. Livolsi, P. Eng.

Assistant Deputy Minister - Infrastructure and Major Projects

B. C. Ministry of Transportation and Infrastructure

Phone: 250-387-6742

Email: Patrick.Livolsi@gov.bc.ca

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From: Gow, Lisa A TRAN:EX

Sent: Sunday, July 30, 2017 2:51 PM

To: Livolsi, Patrick C TRAN:EX; Volk, Kevin CSCD:EX; Bain, Nancy TRAN:EX

**Cc:** Mounteney, Renee TRAN:EX; Bishop, Carol TRAN:EX **Subject:** Tolling Cabinet Submission - July 30 2 pm

Patrick - updated cab sub, ppt, placemat, fact sheet

s.12.s.13

Lisa, Renee and Carol

Page 132 to/à Page 157

Withheld pursuant to/removed as

s.12;s.13;s.17

From: Galbraith, David J FIN:EX

**Sent:** Monday, July 31, 2017 12:34 PM

To: John, Rebecca FIN:EX; Kortum, Melissa FIN:EX; Enemark, Gord FIN:EX

**Subject:** FW: PPT presentation

Attachments: Removal of Tolling on Port Mann and Golden - PPT Presentation to Cabinet - july 31 11

am.pptx; ATT00001.htm

Here's the latest, does it look the same?

David Galbraith....

Secretary to Treasury Board

Treasury Board Staff Ph. 250.356-5427

From: Spilker, Robyn PREM:EX

Sent: Monday, July 31, 2017 12:29 PM

To: Galbraith, David J FIN:EX
Cc: Marquis, Yvette FIN:EX
Subject: FW: PPT presentation

Hi David,

Attached is the powerpoint presentation MOTI is bringing along at 2:30pm, in case you want to review it beforehand.

Robyn

From: Harder, Derrick PREM:EX

Sent: Monday, July 31, 2017 11:55 AM

To: Spilker, Robyn PREM:EX Subject: Fwd: PPT presentation

See attached

Sent from my iPhone

Begin forwarded message:

From: "Livolsi, Patrick C TRAN;EX" < Patrick.Livolsi@gov.bc.ca>

Date: July 31, 2017 at 11:53:44 AM PDT

To: "Main, Grant TRAN:EX" < Grant.Main@gov.bc.ca >, "Harder, Derrick PREM:EX"

<Derrick.Harder@gov.bc.ca>
Subject: PPT presentation

Derrick, Grant

Attached is revised to reflect our discussion s.

Patrick C. Livolsi, P. Eng. Assistant Deputy Minister Infrastructure and Major Projects BC Ministry of Transportation and Infrastructure

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Page 160 to/à Page 173

Withheld pursuant to/removed as

s.12;s.13;s.17

From:

Hill, Heather K FIN:EX

Sent:

Monday, July 31, 2017 12:43 PM

To:

John, Rebecca FIN:EX; Galbraith, David J FIN:EX; Kortum, Melissa FIN:EX; Enemark, Gord

FIN:EX

Subject:

**RE: PPT presentation** 

s.12.s.13

Heather

From: John, Rebecca FIN:EX

**Sent:** Monday, July 31, 2017 12:36 PM

To: Hill, Heather K FIN:EX Subject: FW: PPT presentation

From: Galbraith, David J FIN:EX
Sent: Monday, July 31, 2017 12:34 PM

To: John, Rebecca FIN:EX; Kortum, Melissa FIN:EX; Enemark, Gord FIN:EX

**Subject:** FW: PPT presentation

Here's the latest, does it look the same?

David Galbraith Secretary to Treasury Board Treasury Board Staff Ph. 250 356-5427

From: Spilker, Robyn PREM:EX

Sent: Monday, July 31, 2017 12:29 PM

To: Galbraith, David J FIN:EX
Cc: Marquis, Yvette FIN:EX
Subject: FW: PPT presentation

Hi David,

Attached is the powerpoint presentation MOTI is bringing along at 2:30pm, in case you want to review it beforehand.

Robyn

From: Harder, Derrick PREM:EX Sent: Monday, July 31, 2017 11:55 AM

**To:** Spilker, Robyn PREM:EX **Subject:** Fwd: PPT presentation

See attached

Sent from my iPhone

## Begin forwarded message:

From: "Livolsi, Patrick C TRAN:EX" < Patrick.Livolsi@gov.bc.ca>

Date: July 31, 2017 at 11:53:44 AM PDT

To: "Main, Grant TRAN:EX" < Grant.Main@gov.bc.ca >, "Harder, Derrick PREM:EX"

<Derrick.Harder@gov.bc.ca>
Subject: PPT presentation

Derrick, Grant

Attached is revised to reflect our discussion s.

Patrick C. Livolsi, P. Eng. Assistant Deputy Minister Infrastructure and Major Projects BC Ministry of Transportation and Infrastructure

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From:

Kortum, Melissa FIN:EX

Sent:

Monday, July 31, 2017 1:14 PM

To:

Galbraith, David J FIN:EX

Cc: Subject: John, Rebecca FIN:EX TRAN - Toll elimination Eyes Note

Attachments:

TRAN - Toll elimination Eyes Note.docx

Hi Dave,

Updated eyes note. I will print some copies for the meeting at 2.30.

Thanks,

Melissa

Page 177 to/à Page 178

Withheld pursuant to/removed as

s.12;s.13

From:

Kortum, Melissa FIN:EX

Sent:

Monday, July 31, 2017 1:41 PM

To: Cc: John, Rebecca FIN:EX Hill, Heather K FIN:EX

Subject:

FW: Debt treatment

Eyi.

From: Bishop, Carol TRAN:EX

Sent: Monday, July 31, 2017 1:05 PM

To: Kortum, Melissa FIN:EX Subject: RE: Debt treatment

Hi s.12,s.13

Does that help

Carol

From: Kortum, Melissa FIN:EX

Sent: Monday, July 31, 2017 12:23 PM

To: Bishop, Carol TRAN:EX Subject: Debt treatment

Hi Carol,

s.12,s.13

Thanks, Melissa

#### Melissa Kortum

Treasury Board Analyst | Performance Budgeting Office | Treasury Board Staff | Ministry of Finance

Phone: 250-387-9042 | Cell: 250-893-1357

Email: Melissa.Kortum@gov.bc.ca

Page 180 to/à Page 181

Withheld pursuant to/removed as

s.12;s.14;s.13

From: Sent:

Kortum, Melissa FIN:EX

Wednesday, August 9, 2017 12:54 PM

To: Cc:

Skillings, Chris FIN:EX John, Rebecca FIN:EX RE: \$.13

Subject:

s.12.s.13

From: Skillings, Chris FIN:EX.

Sent: Wednesday, August 9, 2017 11:47 AM

To: Kortum, Melissa FIN:EX Cc: John, Rebecca FIN:EX

Subject: Re: s.13

Melissa,

s.12,s.13

s.22

On Aug 9, 2017, at 10:39 AM, Enemark, Gord FIN:EX < Gord. Enemark@gov.bc.ca > wrote:

Recommended - but I likely cant finish my list until day end but Dave is OK with that timing.

From: Skillings, Chris FIN:EX

Sent: Wednesday, August 09, 2017 9:42 AM

**To:** Enemark, Gord FIN:EX **Subject:** RE: s.13

s.12,s.13

From: Enemark, Gord FIN:EX
Sent: Tuesday, August 8, 2017 5:33 PM
To: Skillings, Chris FIN:EX
Subject: Assume the FES spending plan in your scenario?

with the final documents.

s.22 s.22

From: Sent: To: Cc:	Enemark, Gord FIN:EX Sunday, August 13, 2017 5:59 PM Kortum, Melissa FIN:EX John, Rebecca FIN:EX
Subject:	Re: Tolls and tomorrow
s.12,s.13	
Gord Enemark, TB: Cell; <sup>s.17</sup>	S <sup>-</sup>
On Aug 13, 2017, a	t 5:36 PM, Kortum, Melissa FIN:EX < Melissa.Kortum@gov.bc.ca > wrote:
Hi Gord,	
I finally hea	rd back from Carol on the tolls briefing note.
s.12,s.13	
The above r	equested changes make sense to me, please let me know if you disagree.
_	note is now with Grant for fact check. TRAN is working towards a 3pm deadline on get a signed sub and fact-checked briefing note. I will update the TB folder asap

Thanks,

Melissa

From:

Langton, Heather CSCD:EX

Sent:

Tuesday, August 15, 2017 9:35 AM

To:

Kortum, Melissa FIN:EX; John, Rebecca FIN:EX

Cc:

Lewthwaite, Jennifer TRAN:EX; Volk, Kevin CSCD:EX; Gedney, Vanessa R CSCD:EX

Subject:

RE: Signed sub - Tolls

Attachments:

Aug 17 2017 Elimation of Tolls FINAL-signed.pdf

Good morning all, please find attached the joint signed sub.

Heather Langton Manaaer, Executive

Manager, Executive Operations
Office of the Deputy Minister

Ministry of Municipal Affairs and Housing

Office: 250-356-5137 Cell: 778-676-1199

From: Kortum, Melissa FIN:EX

Sent: Tuesday, August 15, 2017 9:32 AM

To: Volk, Kevin CSCD:EX; Langton, Heather CSCD:EX

Cc: Lewthwaite, Jennifer TRAN:EX

Subject: Re: Signed sub

Morning

Have you received the signed sub yet?

Thanks Melissa

Sent from my Samsung device

----- Original message -----

From: "Volk, Kevin CSCD:EX" < Kevin. Volk@gov.bc.ca>

Date: 2017-08-14 4:27 PM (GMT-08:00)

To: "Langton, Heather CSCD:EX" < Heather.Langton@gov.bc.ca>

Cc: "Lewthwaite, Jennifer TRAN:EX" < Jennifer.Lewthwaite@gov.bc.ca>, "Kortum, Melissa FIN:EX"

< Melissa. Kortum@gov.bc.ca>

Subject: Re: Signed sub

Minister will read tonight and sign for tomorrow. Hope that works....

Kevin Volk

Ministry of Municipal Affairs and Housing

On Aug 14, 2017, at 2:46 PM, Langton, Heather CSCD:EX < Heather.Langton@gov.bc.ca > wrote:

## Thank you Jennifer.

Heather Langton Manager, Executive Operations Office of the Deputy Minister Ministry of Municipal Affairs and Housing

Office: 250-356-5137 Cell: 778-676-1199

From: Lewthwaite, Jennifer TRAN:EX Sent: Monday, August 14, 2017 2:45 PM

To: Langton, Heather CSCD:EX; Volk, Kevin CSCD:EX Cc: Kortum, Melissa FIN:EX

Subject: Signed sub

Please send back a final one to me with Minister Robinson's esig.

Thank you.

Jen

Page 188 to/à Page 204

Withheld pursuant to/removed as

s.12;s.13;s.17

# **Consolidated Revenue Fund** Schedule of Comparison of Estimated Expenses to Actual Expenses for the Fiscal Year Ended March 31, 2000 (Unaudited)

## In Thousands

	III TIMODANOS			
	Estimated	Other Authoriza- tions	Total Authoriza- tions	Actual
C	~			
Special Offices, Ministries and Other Appropriations	\$	; <b>\$</b>	: <b>S</b>	\$
Legislation	36,593		36,593	34,330
Officers of the Legislature	28,236	439	28,675	28,145
Office of the Premier	2,130		2,130	2,100
Aboriginal Affairs	33,351	20	33,371	31,778
Advanced Education, Training and Technology	1,755,228	52,610	1,807,838	1,783,535
Agriculture, Food and Fisheries	56,869	20,059	76,928	76,209
Attorney General	917,721	89,865	1,007,586	999,142
Children and Families	1,481,539	(126,398)	1,355,141	1,350,028
Community Development, Cooperatives and Volun-	-,	:		.,
teers		5,307	5,307	3,817
Education	4,348,722	19,860	4,368,582	4,348,744
Employment and Investment	130,679	(93,287)	37,392	34,354
Energy and Mines	36,683	557	37,240	35,148
Environment, Lands and Parks	194,770	7,360	202,130	199,385
Finance and Corporate Relations	279,946	(163,505)	116,441	114,848
Fisheries	19,332	(19,332)	:,	
Forests	495,076	12,711	507,787	491,149
Health	7,720,084	245,406	7,965,490	7,965,277
Labour	24,045	3,814	27.859	27,671
Multiculturalism and Immigration	.#1,410	111,874	111,874	111,814
Municipal Affairs	142,420	3,330	145,750	145,138
Small Business, Tourism and Culture	83,700	3,470	87,170	86,433
Social Development and Economic Security	1,554,005	411,588	1,965,593	1,959,549
Transportation and Highways	462,849	100	462,949	461,119
Women's Equality	38,055	7.214	45,269	44,561
Management of public funds and debt	940,000	,,2,1	940,000	834,900
BC Benefits	222,200	(38,543)	183,657	183,657
Contingencies (all ministries) and New Programs	110,000	(00.010)	110,000	107,900
Commissions on collection of public funds and allow-	110,000		110,000	10.,000
ance for doubtful accounts	1		1	
Environmental Assessment and Land Use Coordination	15,100	311	15,411	14,135
Environmental Boards and Forest Appeals Commission.	1,995	. 311	1,995	1,412
Forest Practices Board	5,220		5,220	4,674
Public Sector Employers' Council	3,161	•	3,161	2,981
Public Service Employee Relations Commission	12,891	(12,891)	4,101	#,552
Insurance and Risk Management Special Account	8,854	6,281	15,135	15,135
British Columbia Ferry Corporation debt forgiveness	0,002	1,079,991	1,079,991	1,079,991
		32,756	32,756	32,756
Kemess Mine writedown		70,000	70,000	69,960
		(351,786)	(351,786)	(351,786)
Change in Accounting Policy for Pension	(116,455)	(001,100)	(116,455)	(129,603)
Amortization of change in unfunded pension liability				
Total Consolidated Revenue Fund expense	21,045,000	1,379,181	22,424,181	22,200,384

## Consolidated Revenue Fund Schedule of Comparison of Estimated Expenses to Actual Expenses for the Fiscal Year Ended March 31, 2000

(Unaudited)

In Thousands

		Other Authoriza-	Total Authoriza	
	Estimated	tions	tions	Actual
Special Offices, Ministries and Other Appropriations	\$	\$	\$	\$
Legislation	36,593	:	36,593	34,330
Officers of the Legislature	28,236	: 439	28,675	28,145
Office of the Premier	2,130	:	2,130	2,100
Aboriginal Affairs	33,351	20	33,371	31,778
Advanced Education, Training and Technology	1,755,228	52,610	1,807,838	1,783,535
Agriculture, Food and Fisheries	56,869	20,059	76,928	76,209
Attorney General	917,721	89,865	1,007,586	999,142
Children and Families	1,481,539	(128,398)	1,355,141	1,350,028
Community Development, Cooperatives and Volun-				
teers		5,307	5,307	3,817
Education	4,348,722	19,860	4,368,582	4,348,744
Employment and Investment	130,679	(93,287)	37,392	34,354
Energy and Mines	36,683	557	37,240	35,146
Environment, Lands and Parks	194,770	7,360	202,130	199,385
Finance and Corporate Relations	279,946	(163,505)	116,441	114,848
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Labour	24,045	3,814	27,859	27,671
Multiculturalism and Immigration		111,874	111,874	111,814
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Women's Equality	38,055	7,214	45,269	44,561
Management of public funds and debt	940,000		940,000	834,900
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Contingencies (all ministries) and New Programs	110,000		110,000	107,900
Commissions on collection of public funds and allow-				
ance for doubtful accounts	1			
Environmental Assessment and Land Use Coordination	15,100	311	15,411	14,135
Environmental Boards and Forest Appeals Commission.	1,995		1,995	1,412
Forest Practices Board	5,220		5,220	4,674
Public Sector Employers' Council	3,161		3,161	2,981
Public Service Employee Relations Commission	12,891	(12,891)		10 10P
Insurance and Risk Management Special Account	8,854	6,281	15,135	15,135
British Columbia Ferry Corporation debt forgiveness		1,079,991	1,079,991	1,079,991
Kemess Mine writedown		32,756	32,756	32,756
Vancouver Trade and Convention Centre writedown		70,000	70,000	69,960
Change in Accounting Policy for Pension	/115 JES	(351,786)	(351,786)	(351,786)
Amortization of change in unfunded pension liability	(116,455)		(116,455)	(129,603)
Total Consolidated Revenue Fund expense	21,045,000	1,379,181	22,424,181	22,200,384

Page 207

Withheld pursuant to/removed as

s.12;s.14;s.13

Withheld pursuant to/removed as

s.12;s.14;s.13;s.17

Withheld pursuant to/removed as

Page 210 to/à Page 214

Withheld pursuant to/removed as

Page 215 to/à Page 216

Withheld pursuant to/removed as

s.14

Withheld pursuant to/removed as

s.14;s.13;s.17

Page 218 to/à Page 219

Withheld pursuant to/removed as

s.14

Page 220 to/à Page 221

Withheld pursuant to/removed as

#### John, Rebecca FIN:EX

From:

Kortum, Melissa FIN:EX

Sent:

Friday, August 18, 2017 9:08 AM

To:

John, Rebecca FIN:EX

Subject:

FW: Agreement with TransLink

Attachments:

Signed Framework - August 16:pdf

fyi

From: Volk, Kevin CSCD:EX

Sent: Friday, August 18, 2017 8:59 AM

To: Kortum, Melissa FIN:EX; Bishop, Carol TRAN:EX

Cc: Mounteney, Renee TRAN:EX; Stewart, Dave B TRAN:EX

Subject: RE: Agreement with TransLink

Hi Melissa,

s.12,s.13

Kevin

From: Kortum, Melissa FIN:EX

Sent: Friday, August 18, 2017 8:41 AM

To: Volk, Kevin CSCD: EX; Bishop, Carol TRAN: EX

**Subject:** Agreement with TransLink

Morning,

s.12,s.13

A quick response is appreciated as we are forwarding the minutes are going to our minister this morning.

Thanks, Melissa

#### Melissa Kortum

Treasury Board Analyst | Performance Budgeting Office | Treasury Board Staff | Ministry of Finance

Phone: 250-387-9042 | Cell: 250-893-1357

Email: Melissa.Kortum@gov.bc.ca

## CONFIDENTIAL

s.12,s.13,s.16

August 16, 2017

Withheld pursuant to/removed as

s.12;s.16;s.13

#### John, Rebecca FIN:EX

From:

Skillings, Chris FIN:EX

Sent:

Tuesday, August 22, 2017 5:02 PM

To: Cc: Hopkins, Jim FIN:EX; Bishop, Carol TRAN:EX Kortum, Melissa FIN:EX; John, Rebecca FIN:EX

Subject:

RE: TI Corp

Carol,

s.12,s.13,s.17

From: Hopkins, Jim FIN:EX

Sent: Tuesday, August 22, 2017 3:04 PM

To: Skillings, Chris FIN:EX Subject: RE: TI Corp

s.12,s.13,s.17

Cheers Jim

From: Hopkins, Jim FIN:EX

Sent: Tuesday, August 22, 2017 2:55 PM

**To:** Skillings, Chris FIN:EX **Subject:** FW: TI Corp

s.12,s.13,s.17

Cheers Jim

From: Hopkins, Jim FIN:EX

Sent: Tuesday, August 22, 2017 2:53 PM

To: Kerr, Irene TIC:EX

Cc: Bishop, Carol TRAN:EX; Piscitelli, Marío TIC:EX; Myers, Sam FIN:EX; Latham, David FIN:EX; Rawluk, Jacqueline

FIN:EX

Subject: RE: TI Corp

Cheers Jim

From: Irene Kerr [mailto:ikerr@ticorp.ca]
Sent: Tuesday, August 22, 2017 11:00 AM

To: Hopkins, Jim FIN:EX

Cc: Bishop, Carol TRAN:EX; Piscitelli, Mario TIC:EX

Subject: TI Corp

Good day Jim,

s.12,s.13

Best, Irene

Irene Kerr

**President & Chief Executive Officer** 

Transportation Investment Corporation 210-1500 Woolridge Street, Coquitlam BC V3K0B5

Direct: 778-783-1209 Cell: 604-833-4100

E: ikerr@ticorp.ca

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### John Rebecca FIN:FX

Rebecca

Joini, Redecca Fil	1.27		147
From:	Currie, David GCPE:EX	:	
Sent:	Wednesday, August 23, 2017 3:40 PM	<b>A</b>	: ** {}}
To:	John, Rebecca FIN:EX; Kortum, Meliss	sa FIN:EX	
Cc:	Enemark, Gord FIN:EX		
Subject:	RE: For our chat		
Rebecca, Melissa,		:	
See below for TRAN's welcome, tks.	Q on if Prosperity fund will be used to pay for to	ils and my suggested edit below. Y	our input is
wereome, ths.		•	} (* - )
1. Will you be us	sing money in the Prosperity Fund?	·	
Suggested Edit:			
		;	1
Will you be using money in the Prosperity Fund?			
	st 22, 2017 9:50 AM E:EX; Kortum, Melissa FIN:EX		
Cc: Enemark, Gord F18 Subject: RE: For our		: :	
Thanks David.		s.12,s.13	
Re: prosperity fund qu s.12,s.13	uestion. I believe the answer will be something lik	ke:	
s.12,s.13	not that I'm the ex	opert, but I know the basics.	14

..not that I'm the expert, but I know the basics.

From: Currie, David GCPE:EX

Sent: Tuesday, August 22, 2017 8:57 AM

To: John, Rebecca FIN:EX; Kortum, Melissa FIN:EX

Cc: Enemark, Gord FIN:EX Subject: RE: For our chat

Thanks for this Rebecca.

I've asked TRAN staff to make sure they are engaged w/ TBS as materials are developed.

Once they've finished, I've also asked for them to send me comms materials for final review.

One Q that has come up is funding the removal of tolls with the Prosperity Fund — as was promised during the election. Any early input on that Q that you can share w/ me?

FYI - working on release of Public Accounts until 11 am this morning. Happy to connect after that.

Tks.

From: John, Rebecca FIN:EX

**Sent:** Friday, August 18, 2017 2:47 PM

To: Kortum, Melissa FIN:EX; Currie, David GCPE:EX

Cc: Enemark, Gord FIN:EX Subject: RE: For our chat

Hi David...here is our contact info.

As suggested, if you want us to work with TRAN program staff initially, we are happy to do that. Regardless we'd like to see the entire package - IN, NR, Backgrounder to ensure we are comfortable with how the financial implications are characterized, and to ensure that the messaging will align with Sept Budget Update. Thanks, Rebecca

From: Enemark, Gord FIN:EX

Sent: Friday, August 18, 2017 12:52 PM

To: Kortum, Melissa FIN:EX Cc: John, Rebecca FIN:EX Subject: FW: For our chat

Can you have a look please and then we can talk?

From: Currie, David GCPE:EX

Sent: Friday, August 18, 2017 12:49 PM

To: Enemark, Gord FIN:EX Subject: FW: For our chat

Gord,

As discussed – TRAN's messages around tolling.

s.13

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t	к	٠.	

How will you pay for the bridges? Will you increase property taxes? Or increase income tax?

Critics have said that removing tolls would end the self-sustaining nature of the bridges and put it on the government's books, thereby affecting the Province's credit ratings. Do you agree?

s.13

#### John, Rebecca FIN:EX

From:

Kortum, Melissa FIN:EX

Sent:

Thursday, August 24, 2017 8:32 AM

To:

John, Rebecca FIN:EX

Subject:

FW: Agreement Removal of Golden Ears Bridge Tolls

Attachments:

Agreement Removal of Golden Ears Bridge Tolls 2-signed pdf

From: Bishop, Carol TRAN:EX

Sent: Wednesday, August 23, 2017 6:02 PM

To: Kortum, Melissa FIN:EX

Subject: FW: Agreement Removal of Golden Ears Bridge Tolls

Нí

Here is a copy of the signed agreement

Carol

From: Bain, Nancy TRAN:EX

Sent: Wednesday, August 23, 2017 5:21 PM

To: Bishop, Carol TRAN:EX; Marsh, Patricia A TRAN:EX; Stewart, Dave B TRAN:EX

Subject: FW: Agreement Removal of Golden Ears Bridge Tolls

Nancy Bain, CPA, CA

ADM Finance and Management Services

Office (250) 387-3100

From: Lewthwaite, Jennifer TRAN:EX

Sent: Wednesday, August 23, 2017 4:57 PM

To: Bain, Nancy TRAN:EX
Cc: Plamondon, Lea TRAN:EX

Subject: FW: Agreement Removal of Golden Ears Bridge Tolls

Grant asked me to flag for you.

Jen

From: Lewthwaite, Jennifer TRAN:EX
Sent: Wednesday, August 23, 2017 4:56 PM

To: Bathe, Nisha JAG:EX

Cc: Gedney, Vanessa R CSCD:EX; Volk, Kevin CSCD:EX; Mounteney, Renee TRAN:EX; Dong, Jodi CSCD:EX; Speed,

Brittney TRAN:EX

Subject: RE: Agreement Removal of Golden Ears Bridge Tolls

Fully signed.

#### Regards,

Jen Lewthwaite Director of Executive Operations Ministry of Transportation & Infrastructure 5B-940 Blanshard Street Victoria, BC V8W 9T5

PH: 250-387-3077 Cell: 250-882-7527

From: Bathe, Nisha JAG:EX

Sent: Wednesday, August 23, 2017 2:05 PM

To: Lewthwaite, Jennifer TRAN:EX

Cc: Gedney, Vanessa R CSCD:EX; Volk, Kevin CSCD:EX; Mounteney, Renee TRAN:EX; Dong, Jodi CSCD:EX

Subject: FW: Agreement Removal of Golden Ears Bridge Tolls

Jennifer – further to our telephone call, attached is the executed agreement from TransLink. Could you please arrange for signature.

Thank you, Nisha

#### Nisha K. Bathe | Legal Counsel

Finance, Commercial, Transportation Group Legal Services Branch | Ministry of Attorney General Province of BC T: 250-356-8477

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From: Chen-Kuo, Gigi [mailto:Gigi.Chen-Kuo@translink.ca]

Sent: Wednesday, August 23, 2017 2:01 PM

To: Bathe, Nisha JAG:EX

Cc: Desmond, Kevin; McLay, Cathy; Zein, Sany; Mann, Jagdip; Chu, Susan; Alexis, Greg; 'Dean O'Leary'

Subject: FW: Agreement Removal of Golden Ears Bridge Tolls

Good afternoon Nisha,

Please find attached the final agreement, executed by our CEO Kevin Desmond. Please forward the final, fully executed version to my attention.

Thank you very much, Gigi

This e-mail and any attachments may contain confidential and privileged information. If you are not the intended recipient, please notify the sender immediately by return e-mail, delete this e-mail and destroy any copies. Any dissemination or use of this information by a person other than the intended recipient is unauthorized and may be illegal.

Page 233 to/à Page 242

Withheld pursuant to/removed as

s.16;s.13

Withheld pursuant to/removed as

From: Snead, Jennifer E TRAN:EX

Sent: Wednesday, August 23, 2017 4:58 PM

To: Skillings, Chris FIN:EX Cc: Bishop, Carol TRAN:EX

Subject: RE:

Hi Chris:

Here is a reconciliation of the amounts in the Public accounts for March 31, 2017 and the forecast to August 31, 2017 for TI Corp, by Project, and adjusted for the PT accounting adjustment (as reported in the Public Accounts)

Page 245 to/à Page 246

Withheld pursuant to/removed as

s.12;s.13;s.17

Withheld pursuant to/removed as

## John, Rebecca FIN:EX

From:

Kortum, Melissa FIN:EX

Sent:

Monday, August 28, 2017 10:45 AM

To:

Skillings, Chris FIN:EX John, Rebecca FIN:EX

Cc: Subject:

FW: TI Corp leg Q's

Hi Chris,

I reached out to TRAN for some text.

Please let me know if you need anything else.

Thanks

s.12,s.13

Withheld pursuant to/removed as

## John, Rebecca FIN:EX

From: Kortum, Melissa FIN:EX

**Sent:** Monday, August 28, 2017 10:46 AM

To: John, Rebecca FIN:EX.

Subject: s.12,s.13

FYI

s.12,s.13

Withheld pursuant to/removed as

From: Pavlova, Anastasia FIN:EX

Sent: Tuesday, August 22, 2017 1:29 PM

To: Skillings, Chris FIN:EX; Kortum, Melissa FIN:EX; Hopkins, Jim FIN:EX

Cc: Latham, David FIN:EX; Myers, Sam FIN:EX

Subject: s.12,s.13

Thanks Chris, yes, he did loop us in as well.

Anastasia Pavlova, CPA, CA Director, Financial Reporting and Analysis Debt Management Branch, Ministry of Finance 620 Superior St, Victoria, BC Ph. 1-250-952-9310 or 1-855-952-9310

From: Skillings, Chris FIN:EX

Sent: Tuesday, August 22, 2017 1:23 PM

Page 253 to/à Page 254

Withheld pursuant to/removed as

## John, Rebecca FIN:EX

From: Sent: To: Cc:	Kortum, Melissa FIN:EX Monday, August 28, 2017 11:12 AM John, Rebecca FIN:EX Skillings, Chris FIN:EX		
Subject: Attachments:	FW: OIC? Yellow-tagged OIC (unsigned).pdf	Section (Section 1997) and the	
FYI		A Company of the Comp	
From: Latham, David FIN:EX Sent: Monday, August 28, 2017 To: Myers, Sam FIN:EX Cc: Kortum, Melissa FIN:EX Subject: RE: OIC?	11:11 AM		
Hi Melissa,			
Attached is the OIC which will be put forward to cabinet but don't anticipate it being signed until August 31st.			
Thanks David		ego (1) a februario de partico de la composición del composición de la composición de la composición del composición de la composición del composición de la composición del	
From: Myers, Sam FIN:EX Sent: Monday, August 28, 2017: To: Latham, David FIN:EX Cc: Kortum, Melissa FIN:EX Subject: FW: OIC?	11:05 AM		
Hi David,			
Can you please send this to Melissa. Thanks.			
Sam			
From: Kortum, Melissa FIN:EX Sent: Monday, August 28, 2017 1 To: Myers, Sam FIN:EX Subject: OIC?	I1:03 AM	William Control of the Control of th	
Morning,			
Do you have a copy of the OIC to extinguish the FAL that you can share?			
Thanks,		The state of the s	
Melissa		1000	
Melissa Kortum			

Treasury Board Analyst | Performance Budgeting Office | Treasury Board Staff | Ministry of Finance Phone: 250-387-9042 | Cell: 250-893-1357

Email: Melissa.Kortum@gov.bc.ca

Page 257 to/à Page 258

Withheld pursuant to/removed as

## Kortum, Melissa FIN:EX

From:

Bishop, Carol TRAN:EX

Sent:

Wednesday, August 16, 2017 3:39 PM

To:

Kortum, Melissa FIN:EX; Skillings, Chris FIN:EX

Subject:

FW: TI Corp

Attachments:

Budget Legislation TI Corp Aug 16 noon.docx

Hi

Here is the Budget Legislation draft document.

s.13,s.14

Thanks

Carol

Page 260 to/à Page 265

Withheld pursuant to/removed as

Withheld pursuant to/removed as

s.14;s.13

Withheld pursuant to/removed as

s.14;s.15;s.13

Page 268 to/à Page 274

Withheld pursuant to/removed as

s.12;s.13;s.17

From:

Skillings, Chris FIN:EX

Sent:

Sunday, August 13, 2017 8:29 AM

To:

Bishop, Carol TRAN:EX; Snead, Jennifer E TRAN:EX; Kortum, Melissa FIN:EX; John,

Rebecca FIN:EX; Hopkins, Jim FIN:EX

Subject:

TIC - drafting instructions

Carol,

s.13,s.14

Attached is the standard budget measure request package. I would ask you to complete and return this in draft form to get the discussion started, as early as possible this coming week, please provide an ETA. Please include both items in a single package (even though the FAL is an OIC). I would not the instructions would be lengthy.

Jim's group will be involved of course, and I cc Jim here to keep him in the loop.

We will want a copy of the final document signed by your minister shortly after the decision is in hand.

Thanks, Chris



Budget Legislation Proc...

Chris Skillings CPA CGA

Executive Director | Fiscal Planning and Estimates | Treasury Board Staff | Ministry of Finance phone 250-356-5300 | cell 250-216-1403 | <a href="mailto:chris.skillings@gov.bc.ca">chris.skillings@gov.bc.ca</a>

# Non-Tax Budget Legislation Process Guide and Template

The Budget Measures Implementation Act (BMIA) is a key part of the provincial government's annual budget package. This legislation is part of the Ministry of Finance's budget process and does not follow the regular legislative review process.

Ministries that want to propose a budget initiative that requires legislative changes must follow a process that ensures their legislative proposals receive full consideration. This paper outlines the non-tax legislative review process and lays out the material requirements for budget measure proposals.

# What is the Budget Measures Implementation Act?

The BMIA is a collection of legislative initiatives necessary to implement the budget and is introduced on budget day by the Minister of Finance. The bill is composed of initiatives that are necessary to implement the budget or that affect the presentation of the Estimates.

The BMIA is typically made up of two parts: tax measures and non-tax measures. The Fiscal Planning and Estimates Branch (FPE) of Treasury Board Staff is responsible for managing non-tax legislation for inclusion in the BMIA, while the Tax Policy Branch in the Policy and Legislation Division handles all tax-related budget measures.

Non-tax initiatives in the BMIA include measures that:

- create, eliminate or amend a Special Account or Special Fund;
- convert a Vote or a Special Account to a Crown corporation;
- convert a Crown corporation to a new Vote or to be a part of an existing vote;
- provide legislative support required for introduction of a new program that is included in the budget; and
- anything else that affects the Estimates presentation or other aspects of the budget.

The BMIA does not include proposed legislation that's been turned down during the Request For Legislative (RFL) process.

#### Who Does What?

The FPE is responsible for compiling non-tax budget legislation. FPE staff review all requests for non-tax budget legislation to ensure, in consultation with Legislative Counsel and the applicable solicitor for the Ministry of Finance, the proposals qualify for inclusion in the BMIA. FPE staff also work with Legislative Counsel in drafting the necessary provisions, based on the information submitted by the ministry.

The Performance Budgeting Office (PBO) of Treasury Board Staff assists in the timely identification of initiatives that may be appropriate for inclusion in the BMIA. PBO analysts help

en de la compressión La compressión de la La compressión de la ministries develop their Budget Measure Request (BMR) and perform an initial review of ministry requests before forwarding completed submissions to FPE staff.

Ministry submissions are reviewed by the FPE Branch before being vetted by the Deputy Minister of Finance. Ordinarily, only those initiatives considered necessary to the implementation of the budget move beyond this stage. Final approval of budget legislation rests with the Minister of Finance.

The proposals accepted for the budget bill are then forwarded to the Office of the Legislative Counsel of the Ministry of the Justice for drafting of legislation. Legislative drafting teams made up of FPE staff, PBO analysts, ministry officials and Legislative Counsel and the applicable solicitor for the Ministry of Finance are created to transform the budget measure request into formal legal language.

#### Material Requirements for Budget Measure Requests

Only initiatives submitted with complete documentation will be considered for inclusion in a *Budget Measures Implementation Act*. The information included in the BMR is the basis for decisions regarding which proposals move forward in the budget process – incomplete or unclear submissions could jeopardize or delay acceptance of the initiative.

Each BMR submission package will include a completed briefing note (using the template that follows) together with the following attached appendices (see template for further information):

- comments and confirmations by the ministry solicitor;
- a Treasury Board Staff assessment of the proposal's potential financial impact;
- · a three column document; and
- drafting instructions,

The FPE BMR package is modeled on the Request for Legislation forms used by Cabinet Operations, Office of the Premier. The FPE BMR template and appendices is included in the appendix. Additional information on formats and content for the budget measure request documents, including appendices, can be found at the Cabinet Operations site:

#### http://gww.cabops.gov.bc.ca/templates/legislation.html#requests

FPE staff and/or PBO analysts may request additional information beyond what is required in the Budget Measure Request template to enable rigorous discussion, review and consideration of the initiative. The requesting ministry is ultimately responsible for the completeness and accuracy of information contained in the briefing material as well as any other information supporting the proposal.

While PBO analysts may bring potential initiatives to the attention of FPE staff at any time, BMRs must be received by FPE Branch staff before November 27, 2015 to be eligible for inclusion in the February 16, 2016 budget.

Contact Chris Skillings in the FPE Branch (<u>Chris.Skillings@gov.bc.ca</u>) for information concerning the budget measure proposal review process. Ministries should contact their Performance Budget Office analyst to discuss policy aspects of their budget legislative initiatives.

# Stages in the Process

# October/November: Initiative Identification and Policy Development

- On an ongoing basis, Performance Budgeting Office analysts should seek out and identify any potential issues that may require legislation / regulation changes. Any items that may warrant further review should be brought to the attention of Fiscal Planning and Estimates Branch staff.
- Beginning in October, PBO analysts should have ministries identify potential budget legislation requirements. PBO analysts should provide ministries with **Budget Measure Request (BMR)** templates.
- Ministries should submit BMRs and any supporting material to their PBO analysts for review/vetting by early/mid November.
- PBO analysts will forward the final submission (the BMR and all appendices) to Estimates and Reporting Branch by end of November.

# November / December: Proposal Screening

- BMRs that are received from PBO analysts will be reviewed by Fiscal Planning and Estimates Branch staff. During this time, PBO analysts and ministry staff may be contacted to provide additional information or clarification of essential points in the submissions.
- Final submissions are compiled for review by the Deputy Minister of Finance. Ministry contacts will be informed of decisions on which proposals have been tentatively accepted into the budget process, and therefore will be moving on to the drafting stage.
- Legislative Counsel is notified as early as possible of BMRs under consideration in order to begin assignments for legislation drafting teams. These teams are made up of Legislative Counsel, FPE staff, the PBO analyst, a ministry representative, and the Ministry of Finance solicitor.

# January / February: Drafting Stage / Signoff / Introduction

- Drafting teams are responsible for ensuring that the government's policy objectives are accurately and fully reflected in the draft legislation.
- Each member of the drafting team must approve the final wording of the draft legislation.
- The BMR package, including draft amendments, is reviewed by the Minister of Finance and final selection is made for inclusion in budget legislation.

- Each BMR package, accompanied by a signed Certificate of Readiness, may be reviewed by the Legislative Review Committee. The sponsoring minister would ordinarily attend the Legislative Review Committee for this review (ministry staff may attend to deal with technical questions).
- Once final approval is received, a final budget bill is prepared for introduction in the legislature.
- On budget day, the Minister of Finance introduces the budget bill for first reading of the budget legislation.

#### Post Budget: Debate of Budget Legislation

- Budget legislation goes through the same stages of debate as regular legislation.
- The Fiscal Planning and Estimates Branch coordinates the preparation of speaking notes and briefing material for each stage of the budget bill's debate (first reading, second reading, committee, and third reading). These will be based on the information provided in the Non-Tax Budget Measure Request.
- Ministries will be expected to prepare section notes for the committee stage of debates. A
  template will be provided to ministries to ensure the consistency of section notes.
- A ministry representative may be called upon to be present in the legislature to provide direct support during the committee debates of the budget bill.
- The Minister of Finance may request that the sponsoring minister respond to questions regarding the sections of the budget bill corresponding to their requested budget measure.

Fiscal Planning and Estimates Branch Treasury Board Staff

July, 2017

**Budget Measures Request template** 

#### NON-TAX BUDGET MEASURE REQUEST – 2017/18 BUDGET

MINISTER: DATE:

Name of sponsoring Minister(s).

Date prepared.

#### NAME OF ACT:

Indicate the name of the statute(s) being amended or, if a new Act is proposed, provide a working title for the Act. Do not provide a proposed bill name for amending statutes.

#### **PURPOSE:**

Explain what problem or situation the proposed legislation is expected to address. Summarize the reasons the budget measure is necessary, articulating each of the intended policy goals and how these goals will be achieved. What must be done (cannot be done currently) that the legislation will allow (not allow). Give examples to illustrate the problems or difficulties faced as a result of the current legislation (not having the legislation). Provide any recent legislative history.

#### LEGISLATION:

Explain, in detail how the proposed legislation accomplishes or delivers the direction your Minister has received from government.

If the legislation does not accomplish or deliver direction your Minister has received, explain why this proposed legislation must proceed as part of the Budget 2016 process. Include, with specificity, any stakeholders who have requested the proposed legislation and what their reaction will be if the legislation is not introduced.

What review has the proposed legislation's underlying policy change been **previously** given? Identify the committee, the date of review, and the decision.

What are the fiscal implications of the proposed legislation to government? How will the proposed legislation be funded? (e.g. From the base budget, or with prior Treasury Board approval.) For those items with a Treasury Board decision, indicate the date of the review and outline the decision.

#### CONSULTATIONS:

Any consultations must be conducted without compromising budget secrecy.

#### Internal

List the Ministers, ministries and agencies that were consulted, and describe the nature of the consultation, the degree of agreement with the recommended position, and dissenting views. Consultations should be completed before the Budget Measure Request (BMR) is submitted.

If consultations will not be completed before the BMR is due, specify by what date they will be completed, and an estimation of when drafting can begin. Also, indicate with whom

consultations are still required. Status reports on consultation may be required throughout the approval process. Indicate those who will be affected and their expected reactions.

Ongoing consultation with Treasury Board staff and the Ministry's advising solicitor is required during the drafting process.

Consultation with the Regulatory Reform Office is required for BMRs expected to increase the number of regulatory requirements.

Consultation with the Dispute Resolution Office (DRO) is required for all BMRs that affect the establishment, powers or procedures of an administrative tribunal or statutory decision-maker. Ongoing consultation with the DRO is required during the drafting process.

Consultation with the Ministry of Attorney General Statutory Immunity Committee is required if consideration is being given to providing an immunity from normal liability to an individual official, entity, or the government for acts or omissions made in the performance of statutory duties or functions; or to a provision that would limit liability, such as by means of a special limitation period. Please contact the Civil/Family Law Policy Office of the Ministry of Attorney General.

Consultation with the Trade Initiatives Branch of the Ministry of Small Business, Technology and Economic Development is required to ensure compliance with British Columbia's obligations under internal and international trade agreements such as the Trade, Investment and Labour Mobility Agreement (TILMA), the Agreement on Internal Trade (AIT) and the New West Partnership Trade Agreement (NWPTA).

Consultation with the Public Service Agency, the Public Sector Employers' Council Secretariat, or the Ministry of Finance is required for RFLs that have labour relations implications. A proposal has labour relations implications if it has a significant impact on the working conditions or terms of employment of unionized employees in BC.

Ensure that a Privacy Impact Assessment (PIA) is completed (as provided in the Core Policy and Procedures Manual) and consultations have taken place with the Knowledge and Information Branch, Ministry of Technology, Innovation and Citizens' Services. If privacy information is involved, continued consultation with that Ministry is required throughout the process.

If the submitting ministry is concerned that budget secrecy may be put at risk by following the PIA process, these concerns should be outlined. If budget secrecy prevents a review by the CIO Office, state whether the proposed initiative will or will not involve the collection of personal information (as defined by the Freedom of Information and Protection of Privacy Act). If the initiative involves the collection of personal information, provide both:

- a description of the nature of the personal information, and
- identification of the legal authority for the collection, use and disclosure of the personal information

#### External and Intergovernmental

Indicate what public consultation and/or intergovernmental consultations have been undertaken or are planned to be undertaken, including the timeframes for completion.

Consultation is required on any proposed legislative change that specifically affects local government. The Community Charter requires the Minister responsible for a legislative proposal to consult with the Union of British Columbia Municipalities where the legislation would amend the Community Charter, the Local Government Act or the Local Government Grants Act.

Consultation with the Nisga'a Nation, and written notification to the Tsawwassen First Nation of proposed changes to provincial legislation, may be required if legislation (including regulations) is proposed for any matter where the Nisga'a Nation or the Tsawwassen First Nation has law-making authority. Additionally, each treaty also specifies other criteria that may trigger consultation/notification. Ensure that the paper on consultation requirements on Cabinet Operations webpage is reviewed, and legal advice obtained, if necessary.

SIGNATURE(S):			
Deputy Minister's signature (for consultation section)			
Sponsoring Minister(s) (must sign the BMR)			
Ministry's Instructing Officer:	Ministry Solicitor:		
APPENDICES:			
Appendix A: Treasury Board Staff Comments			
Appendix B: Three Column Document			
Appendix C: Drafting Instructions			

#### APPENDIX A - Treasury Board Staff Comments

# Request for Legislation Treasury Board Staff (TBS) Comments

Section 1: General Information (to be completed by the sponsoring ministry)

Honourable (Insert Name)
Ministry of (Insert Name)

Name of Legislation: (Insert Act Name)

**Draft/ID Number:** (Insert Number if Available) **Sent Date:** (Insert Date Ministry sent to TBS)

Originator: (Ministry Contact Name)

RFL Summary: (Provide the relevant section number(s) and a short description of the reason for the RFL)

Section 2: TBS Comments (to be completed by TBS)

Financial Implications Reviewed by TBS: (Yes/No)

Requires Treasury Board Approval: (Yes/No)

Costs/Savings Identified: (Yes/No/NA and provide explanatory text if necessary)

Funding Source(s): (If applicable, identify funding sources, e.g., existing ministry voted appropriation,

Contingencies Vote, etc.; if revenue generation, also note if recoveries to vote or to CRF)

Comments/Recommendation: (Identify other issues such as consultation, other TBS comments and

recommendations, as appropriate)

#### Section 3: TBS Contact Information

Analyst Name: (Insert Name)

Phone Number: (Insert Phone Number)

Date: (Insert date completed and sent to ministry)

# APPENDIX B - Three Column Document

# THREE COLUMN DOCUMENT

# ACCEPTABLE FORMAT

(name of statute)

Current	Proposed	Reasons
The maximum number of board members is 9, all of whom are appointed by the Minister.	Increase the membership of the board from 9 to 12.	The increased membership will provide for better representation.

# NOT ACCEPTABLE FORMAT

(name of statute)

Current	Proposed	Reasons
6(1) The board consists of not more than 9 members appointed by the Minister.	6(1) The board consists of not more than 12 members appointed by the Minister.	The increased membership will provide for better representation.
(2) A board member must be a resident of British Columbia.	(2) A board member must be a resident of British Columbia.	
(3) A board member may be appointed for a term not exceeding 3 years, and may be reappointed for terms not exceeding 3 years each.	(3) A board member may be appointed for a term not exceeding 3 years, and may be reappointed for terms not exceeding 3 years each.	
(4) A board member continues to hold office after the expiry of that board member's term of office until the board member is reappointed, a successor is appointed or a period of 3 months has expired, whichever occurs first.	(4) A board member continues to hold office after the expiry of that board member's term of office until the board member is reappointed, a successor is appointed or a period of 3 months has expired, whichever occurs first.	
(5) The chair of the board is to be appointed by the Minister.	(5) The chair of the board is to be appointed by the Minister.	

#### APPENDIX C - Drafting Instructions

See condensed guide on Cab Ops webpage here: <a href="http://gww.cabops.gov.bc.ca/templates/Condensed%20Guide%20to%20Preparing%20Irafting%20Instructions.pdf">http://gww.cabops.gov.bc.ca/templates/Condensed%20Guide%20to%20Preparing%20Drafting%20Instructions.pdf</a>

#### [Item heading]

- Provide a short identifier for the issue being dealt under this heading.
- For legislation, refer to the relevant item from the 3-column Policy
- Review Document either before or after this heading.

#### Problem and Background

- Describe the problem that the legislation or regulation is intended to
- address.
- Provide relevant background to the problem.
- Information under this heading may include matters such as
  - o a description of how the current legislation or regulation operates,
  - o the factual circumstances in which the problem has arisen, and
  - o the legal opinion or court case that has led to the proposal.

#### Objective and Rationale

- Describe what the legislation or regulation is intended to do (in concrete terms).
- Explain why doing this will address the identified problem.
   (For very simple legislative amendments, this information may be covered by pointing to the "Proposed" and "Reasons" columns in the 3-column Policy Review Document.)

# Specifics of the proposed legislation or regulation

- Describe the specific changes that are proposed to implement the objective who, what, when, where, why, how, how much, if (conditions), if not (sanctions), and but (exceptions).
- Do this in point form or in prose (not in the form of draft legislation).
- If the proposal is for amendments to an existing Act or regulation, identify the current provisions that are relevant to the proposal.

From: Snead, Jennifer E TRAN:EX

**Sent:** Friday, August 11, 2017 5:03 PM

To: Kortum, Mélissa FIN:EX
Cc: Bishop, Carol TRAN:EX

Subject:simplified toll removal recon for tb sub.xlsxAttachments:simplified toll removal recon for tb sub.xlsx

Hi Melissa:

Hoping this sheet supporting to sub amounts will add clarity for you

Happy to discuss anytime

Jennifer

Page 288

Withheld pursuant to/removed as

s.12;s.13

Page 289 to/à Page 303

Withheld pursuant to/removed as

s.12;s.13;s.17

Kortum, Melissa	FIN:EX	
From: Sent: To: Subject:	Bishop, Carol TRAN:EX Monday, August 7, 2017 11:10 AM Kortum, Melissa FIN:EX Re: Toll elimination TB sub	where where the state of the st
		2 44 1 15 1 16 1 17
Hi We don't have an u	pdated sub yet. Will work on it tomorrow.	
s.12,s.13		124
Thanks		<b>3</b> 31
Carol		
		**************************************
- C		
Sent from my Samsung	Galaxy smartphone.	
Original mes	22274	
From: "Kortum, Me	elissa FIN:EX" <melissa.kortum@gov.bc.ca></melissa.kortum@gov.bc.ca>	
Date: 2017-08-07 9	:06 AM (GMT-08:00) TRAN:EX" <carol.bishop@gov.bc.ca></carol.bishop@gov.bc.ca>	1
Subject: RE: Toll el	limination TB sub	
Morning Carol,		
Is there an updated s	sub that I should use today when working on my briefing note?	
l am going to use the with the recommend	request as detailed below unless I hear otherwise, please let me know if there are any coed changes.	oncerns
Thanks,		
Melissa		
From: Kortum, Meliss	sa FIN:EX	

Sent: Friday, August 4, 2017 4:11 PM To: Bishop, Carol TRAN:EX Subject: RE: Toll elimination TB sub

Hi Carol,

s.22

but will be in the office on Monday to draft my briefing note. Will you be

available to answer questions if I have any?

Have you<sup>s.12,s.13</sup> version asap.

If there are substantial changes, please share an updated

Thanks,

Melissa

From: Bishop, Carol TRAN:EX

**Sent:** Friday, August 4, 2017 10:56 AM

To: Kortum, Melissa FIN:EX

Subject: Re: Toll elimination TB sub

Hi

I think they are going to negotiate a one year initial agreement. We can work to clarify sub

I think the fiscal impacts will be as described.

I will also get feedback from exec

Carol

Sent from my Samsung Galaxy smartphone.

----- Original message -----

From: "Kortum, Melissa FIN:EX" < Melissa.Kortum@gov.bc.ca>

Date: 2017-08-04 10:00 AM (GMT-08:00)

To: "Bishop, Carol TRAN:EX" < Carol.Bishop@gov.bc.ca>

Subject: RE: Toll elimination TB sub

ΗÌ,

s.12,s.13

Thanks, Melissa

From: Kortum, Melissa FIN:EX

Sent: Friday, August 4, 2017 8:16 AM

To: Bishop, Carol TRAN:EX

Subject: RE: Toll elimination TB sub

Morning,

I will let you know.

I am about halfway through and have two initial thoughts:

	I will be in touch with additional comments.		
	Thanks, Melissa		
	From: Bishop, Carol TRAN:EX Sent: Friday, August 4, 2017 8:08 AM To: Kortum, Melissa FIN:EX Subject: Re: Toll elimination TB sub		
s.	Hi 12,s.13		
	Thanks		
	Carol		
	Sent from my Samsung Galaxy smartphone.		
	From: "Kortum, Melissa FIN:EX" < Melissa Kortum@gov.bc.ca>		
	Date: 2017-08-03 7:09 PM (GMT-08:00)		
	To: "Bishop, Carol TRAN:EX" < <u>Carol.Bishop@gov.bc.ca</u> > Subject: Re: Toll elimination TB sub		
	Thanks Carol		
	Sent from my Samsung device		
	Original message From: "Bishop, Carol TRAN:EX" < <u>Carol.Bishop@gov.bc.ca</u> >		
	Date: 2017-08-03 7:01 PM (GMT-08:00)		
	To: "Kortum, Melissa FIN:EX" < Melissa.Kortum@gov.bc.ca > Co: "Snead, Jennifer E TRAN:EX" < Jennifer.Snead@gov.bc.ca >		
	Subject: Toll elimination TB sub		

Hi Melissa Hère is a draft sub on tolling elimination. Happy to receive suggestions/edits

s.22

but will be checking in.

Thanks Carol

Carol Bishop, CPA, CA

Executive Director, Crown Agencies Ministry of Transportation and Infrastructure Telephone (250) 387-1936

From:

Bishop, Carol TRAN:EX

Sent:

Tuesday, August 1, 2017 7:03 PM

To: Subject:

Kortum, Melissa FIN:EX TBS sub Aug 1 draft

Attachments:

TBS sub Aug 1 draft.docx

Hi Melissa

s.12,s.13

Thanks Carol

From:

Stonnell, Jennifer FIN:EX

Sent:

Monday, July 31, 2017 1:13 PM

To:

Kortum, Melissa FIN:EX; Hill, Heather K FIN:EX

Cc: Subject: Galbraith, David J FIN:EX; Wanamaker, Lori FIN:EX

844-----

FW: PPT presentation

Attachments:

Removal of Tolling on Port Mann and Golden - PPT Presentation to Cabinet - july 31 11

am.pptx; ATT00001.htm

PPT from MOT for 2:30pm meeting.

From: Marquis, Yvette FIN:EX

Sent: Monday, July 31, 2017 12:39 PM

To: Stonnell, Jennifer FIN:EX
Cc: Nicholson, Riley FIN:EX
Subject: FW: PPT presentation

fyi

From: Spilker, Robyn PREM:EX

Sent: Monday, July 31, 2017 12:29 PM

To: Galbraith, David J FIN:EX
Cc: Marquis, Yvette FIN:EX
Subject: FW: PPT presentation

Hi David,

Attached is the powerpoint presentation MOTI is bringing along at 2:30pm, in case you want to review it beforehand.

Robyn

From: Harder, Derrick PREM:EX

Sent: Monday, July 31, 2017 11:55 AM

**To:** Spilker, Robyn PREM:EX **Subject:** Fwd: PPT presentation

See attached

Sent from my iPhone

Begin forwarded message:

From: "Livolsi, Patrick C TRAN:EX" < Patrick.Livolsi@gov.bc.ca>

Date: July 31, 2017 at 11:53:44 AM PDT

To: "Main, Grant TRAN:EX" < Grant.Main@gov.bc.ca >, "Harder, Derrick PREM:EX"

<<u>Derrick.Harder@gov.bc.ca</u>> Subject: PPT presentation

Derrick, Grant

Attached is revised to reflect our discussion s.

Patrick C. Livolsi, P. Eng. Assistant Deputy Minister Infrastructure and Major Projects BC Ministry of Transportation and Infrastructure

Notice: Government confidentiality and privilege requirements apply to this message and any attachments. If you are not the intended recipient, you are hereby notified that any review, retransmission, conversion to hard copy, copying, circulation or other use is strictly prohibited. If you are not the intended recipient, please notify the sender immediately, and delete this message and any attachments from both your inbox and deleted items folder. Thank you.

Page 312 to/à Page 366

Withheld pursuant to/removed as

s.12;s.13;s.17

From:

Myers, Sam FIN:EX

Sent:

Monday, August 28, 2017 6:50 PM

To:

Skillings, Chris FIN:EX

Cc:

Hopkins, Jim FIN:EX; Bishop, Carol TRAN:EX; Snead, Jennifer E TRAN:EX; Kortum, Melissa

FIN:EX; Latham, David FIN:EX; Law, Albert W FIN:EX; Lewis, Jason FIN:EX; Pavlova,

Anastasia FIN:EX

Subject:

Re: s.12

s.12,s.13

Sent from my iPhone

On Aug 28, 2017, at 5:39 PM, Skillings, Chris FIN:EX < Chris.Skillings@gov.bc.ca > wrote:

s.12,s.13

Chris

From: Hopkins, Jim FIN:EX

Sent: Monday, August 28, 2017 4:53 PM

To: Myers, Sam FIN:EX; Bishop, Carol TRAN:EX

Cc: Snead, Jennifer E TRAN:EX; Kortum, Melissa FIN:EX; Skillings, Chris FIN:EX; Latham, David FIN:EX; Law, Albert W FIN:EX; Lewis, Jason FIN:EX; Pavlova, Anastasia FIN:EX

Subject: RE: S.12

s.12,s.13

Thx Jim

From: Myers, Sam FIN:EX

Sent: Monday, August 28, 2017 4:06 PM

To: Hopkins, Jim FIN:EX; Bishop, Carol TRAN:EX

Cc: Snead, Jennifer E TRAN:EX; Kortum, Melissa FIN:EX; Skillings, Chris FIN:EX; Latham, David FIN:EX;

Law, Albert W FIN:EX; Lewis, Jason FIN:EX; Pavlova, Anastasia FIN:EX

**Subject:** FW: s.12 **Importance:** High

Hi Carol & Jim,

s.12,s.13

Thanks in advance for your attention to this matter.

Sam

From: Law, Albert W FIN:EX

Sent: Monday, August 28, 2017 1:50 PM

To: Myers, Sam FIN:EX; Pavlova, Anastasia FIN:EX

Cc: Latham, David FIN:EX

Subject: RE: s.12

Hi Sam, Anastasia,

s.12,s.13

I have a call with Michael @ TBS at 2:30 to get his thoughts.

Thanks,

Albert

From: Bishop, Carol TRAN:EX

Sent: Monday, August 28, 2017 10:44 AM

To: Myers, Sam FIN:EX; Snead, Jennifer E TRAN:EX

Cc: Law, Albert W FIN:EX; Pavlova, Anastasia FIN:EX; Skillings, Chris FIN:EX; Kortum, Melissa FIN:EX;

Latham, David FIN:EX **Subject:** RE: s.12

s.12.s.13

Carol

From: Myers, Sam FIN:EX

Sent: Monday, August 28, 2017 10:24 AM

To: Bishop, Carol TRAN:EX; Snead, Jennifer E TRAN:EX

Cc: Law, Albert W FIN:EX; Pavlova, Anastasia FIN:EX; Skillings, Chris FIN:EX; Kortum, Melissa FIN:EX;

Latham, David FIN:EX **Subject:** RE: S.12

s.12.s.13

From: Bishop, Carol TRAN:EX

Sent: Monday, August 28, 2017 10:15 AM

To: Myers, Sam FIN:EX; Snead, Jennifer E TRAN:EX

Cc: Law, Albert W FIN:EX; Pavlova, Anastasia FIN:EX; Skillings, Chris FIN:EX; Kortum, Melissa FIN:EX;

Latham, David FIN:EX **Subject:** RE: s.12

Thanks Carol

From: Myers, Sam FIN:EX

Sent: Monday, August 28, 2017 10:02 AM

To: Bishop, Carol TRAN:EX; Snead, Jennifer E TRAN:EX

Cc: Law, Albert W FIN:EX; Pavlova, Anastasia FIN:EX; Skillings, Chris FIN:EX; Kortum, Melissa FIN:EX;

Latham, David FIN:EX **Subject:** RE: S.12

Hi Carol,

s.12,s.13

Thanks.

Sam

From:

Pavlova, Anastasia FIN:EX

Sent:

Friday, August 25, 2017 9:26 AM

To:

Lianga, Diane FIN:EX; Bishop, Carol TRAN:EX; Snead, Jennifer E TRAN:EX

Cc:

Latham, David FIN:EX; Skillings, Chris FIN:EX; Kortum, Melissa FIN:EX; Horan, Greg J

FIN:EX; Law, Albert W FIN:EX; Myers, Sam FIN:EX

Subject:

RE: TI FMV vs BV Aug 23\_2017.xlsx

Based on our discussion \$.12,s.13

Thanks,

Α

From: Lianga, Diane FIN:EX

Sent: Thursday, August 24, 2017 4:41 PM

To: Pavlova, Anastasia FIN:EX; Bishop, Carol TRAN:EX; Snead, Jennifer E TRAN:EX

Cc: Latham, David FIN:EX; Skillings, Chris FIN:EX; Kortum, Melissa FIN:EX; Horan, Greg J FIN:EX; Law, Albert W FIN:EX

Subject: RE: TI FMV vs BV Aug 23\_2017.xlsx

As I mentioned on the phone, \$.12,s.13

s.12,s.13

From: Pavlova, Anastasia FIN:EX

Sent: Thursday, August 24, 2017 2:36 PM

To: Bishop, Carol TRAN:EX; Snead, Jennifer E TRAN:EX

Cc: Latham, David FIN:EX; Skillings, Chris FIN:EX; Kortum, Melissa FIN:EX; Horan, Greg J FIN:EX; Law, Albert W FIN:EX;

Lianga, Diane FIN:EX

Subject: RE: TI FMV vs BV Aug 23\_2017.xlsx

s.12,s.13

Thanks.

Anastasia Pavlova, CPA, CA

Director, Financial Reporting and Analysis

Debt Management Branch, Ministry of Finance

620 Superior St, Victoria, BC

Ph. 1-250-952-9310 or 1-855-952-9310

From: Pavlova, Anastasia FIN:EX

Sent: Thursday, August 24, 2017 2:04 PM

To: Bishop, Carol TRAN:EX; Snead, Jennifer E TRAN:EX

Cc: Froh, Greg FIN:EX; Latham, David FIN:EX; Skillings, Chris FIN:EX; Kortum, Melissa FIN:EX

Subject: TI FMV vs BV Aug 23\_2017.xlsx

Importance: High

Hi Carol and Jennifer.

s.12,s.13

s.12,s.13

Thanks and Kevin tells me he is going to refer Jennifer to Greg for additional questions she may have with respect to the market values.

A.

From:

Pavlova, Anastasia FIN:EX

Sent:

Thursday, August 24, 2017 2:36 PM

To:

Bishop, Carol TRAN:EX; Snead, Jennifer E TRAN:EX

Cc:

Latham, David FIN:EX; Skillings, Chris FIN:EX; Kortum, Melissa FIN:EX; Horan, Greg J

FIN:EX; Law, Albert W FIN:EX; Lianga, Diane FIN:EX

Subject:

RE: TI FMV vs BV Aug 23\_2017:xlsx

Attachments:

TI FMV vs BV Aug 23\_2017.xlsx

s.12,s.13

Thanks to Greg for catching this.

My understanding of the consolidation impacts is that \$12,8.13

Thanks,

Anastasia Pavlova, CPA, CA Director, Financial Reporting and Analysis Debt Management Branch, Ministry of Finance 620 Superior St, Victoria, BC Ph. 1-250-952-9310 or 1-855-952-9310

From: Pavlova, Anastasia FIN:EX

Sent: Thursday, August 24, 2017 2:04 PM

To: Bishop, Carol TRAN:EX; Snead, Jennifer E TRAN:EX

Cc: Froh, Greg FIN:EX; Latham, David FIN:EX; Skillings, Chris FIN:EX; Kortum, Melissa FIN:EX

Subject: TI FMV vs BV Aug 23\_2017.xlsx

Importance: High

Hi Carol and Jennifer.

s.12,s.13

s.12,s.13

Thanks and Kevin tells me he is going to refer Jennifer to Greg for additional questions she may have with respect to the market values.

A.

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Withheld pursuant to/removed as

s.12;s.13

From:

Pavlova, Anastasia FIN:EX

Sent:

Tuesday, August 22, 2017 9:31 AM

To:

Skillings, Chris FIN:EX; Bishop, Carol TRAN:EX; Snead, Jennifer E TRAN:EX

Cc:

Chiang, Michael M FIN:EX; Kortum, Melissa FIN:EX; Law, Albert W FIN:EX

Subject:

RE: TIC debt confirmation

Hi Chris, s.12,s.13

s.12.s.13

#### Thanks,

Anastasia Pavlova, CPA, CA
Director, Financial Reporting and Analysis
Debt Management Branch, Ministry of Finance
620 Superior St, Victoria, BC
Ph. 1-250-952-9310 or 1-855-952-9310

From: Skillings, Chris FIN:EX

Sent: Tuesday, August 22, 2017 7:56 AM

To: Bishop, Carol TRAN:EX; Snead, Jennifer E TRAN:EX; Pavlova, Anastasia FIN:EX

Cc: Chiang, Michael M FIN:EX; Kortum, Melissa FIN:EX

Subject: TIC debt confirmation

All,

s.13

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Withheld pursuant to/removed as

s.12;s.13

Kortum, Melissa FIN:EX From: Hopkins, Jim FIN:EX Sent: Thursday, August 17, 2017 6:29 AM To: Skillings, Chris FIN:EX Cc: Galbraith, David J FIN:EX; Kortum, Melissa FIN:EX; Riley, Dave FIN:EX Subject: Re: ti impacts Good to hear ,Chris s.12.s.13 s.12,s.13 .This is just another way of saying the same thing and appreciate you and TBS are alive to this Cheers Jim Sent from my BlackBerry 10 smartphone on the TELUS network. From: Skillings, Chris FIN:EX Sent: Thursday, August 17, 2017 6:19 AM To: Hopkins, Jim FIN:EX Cc: Galbraith, David J FIN:EX; Kortum, Melissa FIN:EX; Riley, Dave FIN:EX Subject: Re: ti impacts Jims.12.s.13 Thanks for the note - with all these large moving pieces, always good to have open lines of communication. C On Aug 16, 2017, at 10:21 PM, Hopkins, Jim FIN:EX < Jim. Hopkins@gov.bc.ca > wrote: Chris...I am assuming, and trust you are are as well,

1

s.12,s.13

I cite all this to underscore what you and colleagues already know...that s.13

All the best on the TB meeting tomorrow and if there is anything I can do to assist ,plse advise

Cheers Jim

Sent from my BlackBerry 10 smartphone on the TELUS network.

From: Hopkins, Jim FIN:EX

Sent: Wednesday, August 16, 2017 9:51 PM

To: Skillings, Chris FIN:EX

Cc: Galbraith, David J FIN:EX; Kortum, Melissa FIN:EX; Riley, Dave FIN:EX

Subject: Re: ti impacts

Thanks Chris...as we discussed, this goes to show how important it is that s.13

Cheers Jim

Sent from my BlackBerry 10 smartphone on the TELUS network.

From: Skillings, Chris FIN:EX

Sent: Wednesday, August 16, 2017 10:56 AM

To: Hopkins, Jim FIN:EX

Cc: Galbraith, David J FIN:EX; Kortum, Melissa FIN:EX; Riley, Dave FIN:EX

Subject: ti impacts

Jim,

As just discussed (and not for further distribution), below are \$.12 \$.12

C

<image001.jpg>

<image002.jpg>

# Chris Skillings CPA CGA

Executive Director | Fiscal Planning and Estimates | Treasury Board Staff | Ministry of Finance phone 250-356-5300 | cell 250-216-1403 | chris.skillings@gov.bc.ca

From:	Kortum, Melissa FIN:EX	
Sent:	Wednesday, August 2, 2017 7:32 AM	
To:	John, Rebecca FIN:EX	
Cc:	Hill, Heather K FIN:EX	
Subject:	FW: TBS sub Aug 1 draft	
Attachments:	TBS sub Aug 1 draft.docx	
Morning,		
Morning		
Rough draft received fro	n Carol. Options are included.	
<b>J</b>	'	
Melissa		
From: Bishop, Carol TRA		
Sent: Tuesday, August 1		
To: Kortum, Melissa FIN		
Subject: TBS sub Aug 1	draft	
17* 6 4 12		
Hi Melissa		
الما المام المعادية الأحداد الأحداد المعادية المام المعادية المعاد	Aha autiana aa laga thaus guss	
s.12,s.13	the options as I see them are:	
·		
s.12,s.13		
s.12,s.13		

s.12,s.13

Thanks Carol Page 381 to/à Page 393

Withheld pursuant to/removed as

s.12;s.13;s.17

From: Manderville, Brad W FIN:EX

Sent: Wednesday, August 16, 2017 2:58 PM

To: Hill, Heather K. FIN:EX; Kortum, Melissa FIN:EX; John, Rebecca FIN:EX; Steinmetz,

Susanne K FIN:EX

Subject: FW: revised TRAN DMCC slides

Attachments: TRAN DMCC - Status of Mandate Letter and Platform Commitments.pptx

fyi

From: Bain, Nancy TRAN:EX

Sent: Wednesday, August 16, 2017 1:59 PM

To: Manderville, Brad W FIN:EX

Cc: Marsh, Patricia A TRAN:EX; Marr, David TRAN:EX; Livolsi, Patrick C TRAN:EX

**Subject:** FW: revised TRAN DMCC slides

Nancy Bain, CPA, CA
ADM Finance and Management Services

Office (250) 387-3100

From: Marr, David TRAN:EX

Sent: Wednesday, August 16, 2017 1:37 PM

To: Livolsi, Patrick C TRAN:EX; Bain, Nancy TRAN:EX

Cc: Speed, Brittney TRAN:EX; Schuster, Michelle M TRAN:EX

Subject: revised TRAN DMCC slides

Page 395 to/à Page 396

Withheld pursuant to/removed as

s.12;s.13;s.17

From:

Kortum, Melissa FIN:EX

Sent:

Wednesday, August 23, 2017 4:11 PM

To:

Skillings, Chris FIN:EX; Hill, Heather K FIN:EX

Cc:

Ringma, Shalegh FIN:EX; Chandler, Alex FIN:EX; Riley, Dave FIN:EX

Subject:

RE: RESPONSE REQUESTED: Budget 2017 Issues Notes Table of Contents

Sure,

First thing tomorrow morning ok?

From: Skillings, Chris FIN:EX

Sent: Wednesday, August 23, 2017 4:09 PM

To: Hill, Heather K FIN:EX; Riley, Dave FIN:EX; Chandler, Alex FIN:EX; Kortum, Melissa FIN:EX

Cc: Ringma, Shalegh FIN:EX

Subject: RE: RESPONSE REQUESTED: Budget 2017 Issues Notes Table of Contents

Not yet there isn't - I'm swamped, would ask Melissa to take this on pls. It's definitely needed...

From: Hill, Heather K FIN: EX

Sent: Wednesday, August 23, 2017 3:52 PM

To: Skillings, Chris FIN:EX; Riley, Dave FIN:EX; Chandler, Alex FIN:EX

Cc: Ringma, Shalegh FIN:EX

Subject: RE: RESPONSE REQUESTED: Budget 2017 Issues Notes Table of Contents

s.13

Heather

From: Ringma, Shalegh FIN:EX

Sent: Wednesday, August 23, 2017 2:37 PM

To: FIN TBS TBEX

Subject: FW: RESPONSE REQUESTED: Budget 2017 Issues Notes Table of Contents

From: Galbraith, David J FIN:EX

Sent: Tuesday, August 15, 2017 4:57 PM

To: FIN TBS TBEX

Subject: FW: RESPONSE REQUESTED: Budget 2017 Issues Notes Table of Contents

Hi Gang,

I'd like your additions/subtractions on content by next Monday please thanks.

David Galbraith Secretary to Treasury Board Treasury Board Staff From: Tanaka, Kashi FIN:EX

Sent: Tuesday, August 15, 2017 4:31 PM

To: Richards, Tara R FIN:EX; Hopkins, Jim FIN:EX; Symes, Elan C FIN:EX; Noseworthy, Micheal FIN:EX; Chong, Frank FIN:EX; Peters, Michael J FIN:EX; Carter, Chris A FIN:EX; Galbraith, David J FIN:EX; Wood, Heather FIN:EX; Fischer, Carl

M FIN:EX; Swan, Angela FIN:EX; Foster, Doug FIN:EX; McLean, Doug B FIN:EX

Cc: Brown, Irene FIN:EX; Stonnell, Jennifer FIN:EX; Weckend, Anne-Mette FIN:EX; Eam, Sothy FIN:EX; Anderson, Willow

P FIN:EX; McLean, Gordon FIN:EX

Subject: RESPONSE REQUESTED: Budget 2017 Issues Notes Table of Contents

Hi all,

Thank you for your patience as we build the Issues Note binder for Budget 2017 September. With the change in government I anticipate we will have some new direction regarding the template for the notes. I will be confirming the final template and will be distributing it next week; I'll also provide an update on deadlines at that time.

In the meantime, can you please review the table of contents and ensure that any potential issues that could arise during debates are included.

Please let me know if any additional notes or edits by end of day Wednesday next week (August 23rd).

Kashi

Kashi Tanaka Ministry of Finance | 250 415-9706

From: Tanaka, Kashi FIN:EX Sent: June 23, 2017 2:52 PM

Subject: UPDATE: Budget 2017 Issues Notes SharePoint

Hi all.

I have a quick update regarding budget issues notes. Several of you are already at this point but for those who are not, all notes should be loaded on to the Issues Note SharePoint and ADM approved by July 14th. I will be away for the next three weeks; while I am absent, Debra Nicholson will be stickhandling things. If you need to add people to the SharePoint site or if you are having technical issues please connect with Debra (debra.nicholson@gov.bc.ca). A reminder that ADM's, DMO and GCPE staff have access to all folders and notes, all other staff will only be given access to their respective division's folder.

For convenience I've included the original email which has some guidance on the SharePoint site and the templates we're using for the notes.

Ƙashi

Kashi Tanaka | Executive Director c: 250 415-9706 | w: 250 387-4733

From: Tanaka, Kashi FIN:EX **Sent:** May 24, 2017 11:14 AM

Subject: Budget 2017 Issues Notes SharePoint

Hi everyone.

This long email will explain the process for approving issues notes for the ministry's budget 2017 debates. This will include where we are saving and tracking the notes as well as an overview of the SharePoint site and templates. You all will receive a second email from me later today that has division/crown specific information.

#### Folders and Permissions

- All ADM's, GCPE staff and DMO staff have access to all folders and all notes.
- All others have access to their divisions' folder, if you can't access this site please let me know.
- I will be sending a note to each division with the individuals who have access to the division folder, in general if ye given access to all Executive Directors and the ADM's executive assistant(s).

#### Templates

- We have create templates for three types of notes: Issues, Fact Sheets and Organizational Overviews. You do
  not need to have an organizational overview, though if questions have come up in debates in previous year
  about the composition, budget or mandate of you organization it may be helpful to include one.
- Q&A's will now be included at the end of the relevant Issue Note.
- I have attached the templates to this email. To ensure consistency I'd appreciate it if you used these templates
  to start your documents. If different formats are used, my staff will cut and paste the content into these
  templates so using these from the start will save us a lot of work.

#### SharePoint

- The SharePoint address for 2017 for everyone is: <u>https://fin.gov.bc.ca/lssueNotes/issue Notes/2017 Issue Notes</u>
- If you are an ADM or in GCPE or the DMO you should see a list of folders for each division and crown.
- Everyone else will see a folder for their division.

## Adding a New Note

- To add a note, start with one of the templates attached and save it somewhere on your personal or work drive, when you're ready to upload it, click the upload button in the *documents* tool bar.
- Once you have uploaded the document a window will open with several fields, you should immediately give the
  document a name, use the drop-down menus for the Division/Crown and Type and remove the check box for
  financial if the note does not contain any budget information (we have included this to help Tara Richards and
  Steve Klak determine which notes they need to review).
- If the note is ready to be reviewed by the Executive Director click the Ready box.

#### Reviewing and Approving Notes

- If you are reviewing and approving notes you first need to check out the document. To do this, click on the documents tab in the top banner, then click the box at the far left (note: the box doesn't appear until you hover over the area, this is a funny quirk of SharePoint). If you are reviewing multiple notes you can click as many boxes as you need. Then click the Check Out button.
- Once you've checked out a document you can edit it (note: the Check Out function helps maintain version control because only the person who has the document checked out can edit it).
- When you are ready to approve the document hover your mouse to right of the document name and a down arrow will appear, click this and select *Edit Properties*.
- A new window will open with several fields, click the box that corresponds with your approval (e.g. ED, ADM, GCPE, etc.) and then click Save.
- Once you have finished editing and have approved the document you will need to Check In the document (if you don't no one else can edit or approve). Click the box on the far left again and then click the Check In button in the Documents tab.

Note: If someone is away from their computer for an extended period and they have not checked in their
documents I can, as the administrator, force check in document. However, if I do this, we will lose all of you
edits, so this is not ideal but we can do it if we need to keep notes moving through approvals.

## **Approval Levels**

- Ready this means that the drafted note is ready for the Executive Director responsible to review and approve.
- Financial indicates that the note has budget information and will need to be reviewed by Steve Klak (CFO) and Tara Richards (EFO).
- ED the note is ED approved and ready for the ADM to review/approve.
- ADM the note is ADM approved and ready for the CFO and EFO (if required) or for my team to check formatting and tab numbers.
- PMCP this indicate that my team has checked the formatting and has inserted a Tab number.
- GCPE—the note has been reviewed by GCPE and is ready for the ADMO (if required) or DM.
- ADMO the note has been reviewed/approved by the Associate Deputy Minister's Office and is ready for the DM.
- DM note has been reviewed/approved by the Deputy Minister and is ready for printing.

## Crown Notes

- We will be saving and approving notes for Crowns on the SharePoint site however, employees of those crown corporations will not have access.
- My shop will manage the uploading of notes from the BC Securities Commission, Partnerships BC and the Real Estate Council of BC; GPEB will manage the uploading of notes from the BC Lottery Corporation.
- Once notes from BCSC, PBC and RECBC are uploaded we will advise the relevant policy areas that they are ready for review and approval.

#### Kashi

Kashi Tanaka | Executive Director Performance Management and Corporate Priorities Ministry of Finance | c: 250 415-9706 | w: 250 387-4733

From:

Skillings, Chris FIN:EX

Sent:

Tuesday, August 22, 2017 10:14 AM

To:

Chiang, Michael M FIN:EX; Hill, Heather K FIN:EX; Manderville, Brad W FIN:EX; Tomana,

Bill FIN:EX

Subject:

RE: BCTFA Q1

We will have to move the residual Port Mann spending from 'other' to transportation in the capex tables...

From: Chiang, Michael M FIN:EX

Sent: Tuesday, August 22, 2017 10:13 AM

To: Hill, Heather K FIN:EX; Manderville, Brad W FIN:EX; Tomana, Bill FIN:EX

Cc: Skillings, Chris FIN:EX Subject: FW: BCTFA Q1

Heather, this version includes Port Mann rehab

From: So, Gary TRAN:EX

Sent: Tuesday, August 22, 2017 9:59 AM

**To:** Chiang, Michael M FIN:EX **Subject:** RE: BCTFA Q1

Latest TIP.

Cheers, Gary So

(250) 387-7873

From: Chiang, Michael M FIN:EX

Sent: Tuesday, August 22, 2017 9:48 AM

To: So, Gary TRAN:EX Subject: FW: BCTFA Q1

Gary, is this one final?

Thanks Michael

From: So, Gary TRAN:EX

Sent: Tuesday, August 1, 2017 4:29 PM

To: Chiang, Michael M FIN:EX Subject: RE: BCTFA Q1

Michael - Ignore the previous email. Use this version.

Cheers, Gary So

### (250) 387-7873

From: So, Gary TRAN:EX

Sent: Tuesday, August 1, 2017 4:27 PM

**To:** Chiang, Michael M FIN:EX **Subject:** RE: BCTFA Q1

Hi Michael – Attached is the Q1 TIP. The IDCs (in row 97 and 384) are highlighted in Yellow. Also, the TIP is in "dollars" and my proforma is in "thousands".

Cheers, Gary So (250) 387-7873

From: Chiang, Michael M FIN:EX

Sent: Tuesday, August 1, 2017 3:45 PM

To: So, Gary TRAN:EX Subject: RE: BCTFA Q1

Thanks Gary

From: So, Gary TRAN:EX

Sent: Tuesday, August 1, 2017 3:08 PM

To: Chiang, Michael M FIN:EX

Subject: BCTFA Q1

Hi Michael - Attached is our Q1. I will send you the TIP later.

Cheers, Gary So (250) 387-7873 Page 403 to/à Page 404

Withheld pursuant to/removed as

s.12;s.13