

From: [Shoemaker, Wes AGRI:EX](#)  
To: ["Dimitri Pantazopoulos"](#)  
Subject: RE: Follow-up  
Date: Wednesday, November 16, 2016 3:51:01 PM

---

Dimitri,

We are just trying to finalize our agreement with MMBC. Hope to have that done by early next week. s.13,s.14

s.13,s.14

s.13,s.14

[ will connect with you early of next week.

**Wes**

---

From: Dimitri Pantazopoulos [mailto:dimitri@mapleleafstrategies.com]  
Sent: Wednesday, November 16, 2016 3:32 PM  
To: Shoemaker, Wes ENV:EX  
Cc: Jonathon Kennedy  
Subject: Follow-up

Hi Wes,

s.13,s.14

Can we find a time that works?

We can meet on Monday or Tuesday next week if that works?

dp

From: [Shoemaker, Wes AGRI:EX](#)  
To: ["Dimitri Pantazopoulos"; Foster, Doug FIN:EX](#)  
Cc: [Cao, Shihang ENV:EX](#)  
Subject: **S.13** and Newspaper Plan  
Date: Friday, December 23, 2016 11:26:41 AM  
Attachments: **S.13**  
Importance: High

---

Good morning Dimitri,  
Sorry for the delay in getting back to you and I apologize for not being able to make a meeting work for Vancouver work this week. <sup>s.13,s.17</sup>  
s.13,s.17

Attached you will find:

s.13,s.17

- A document entitled “***PPP Stewardship Plans – Regulatory & Policy Requirements and Options***” - to be used as a resource when considering the Newspaper Stewardship Plan development.  
s.13,s.17

I believe you will find that although the redline version is deceptively revised in terms of formatting and language, the concepts you proposed are all still intact.  
s.13,s.17

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My staff are willing to work with and support the newspapers in the development of their plan and are ready to get going on this early in the new year.

I look forward to working with you and the rest of the Newspaper gang in the New Year.

Happy holidays,

***Wes***

W.H. (Wes) Shoemaker, MBA

Deputy Minister

Ministry of Environment

5<sup>th</sup> Floor, 2975 Jutland Road

Victoria, BC

Tel: 250.387.5429 | Fax: 250.387.6003

E-mail: [wes.shoemaker@gov.bc.ca](mailto:wes.shoemaker@gov.bc.ca)

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Page 04 to/à Page 10

Withheld pursuant to/removed as

s.13;s.17

Page 11 to/à Page 15

Withheld pursuant to/removed as

s.17

From: [Shoemaker, Wes AGRI:EX](#)  
To: ["Dimitri Pantazopoulos"; Foster, Doug FIN:EX](#)  
Cc: [Cao, Shihang ENV:EX](#)  
Subject: **S.13,S.17** and Newspaper Plan  
Date: Friday, December 23, 2016 11:42:24 AM  
Attachments: **S.13**

---

Dimitri,

I forgot to attached the ***PPP Stewardship Plans – Regulatory & Policy Requirements and Options*** document so here it is.

**Wes**

---

From: Shoemaker, Wes ENV:EX  
Sent: Friday, December 23, 2016 11:27 AM  
To: 'Dimitri Pantazopoulos'; Foster, Doug FIN:EX  
Cc: Cao, Shihang ENV:EX  
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# PPP Stewardship Plans: Regulatory & Policy Requirements and Options

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## Purpose:

The purpose of this document is to provide general information to the newspaper sector that can assist in the development of a stewardship plan under the Packaging and Printed Paper category of the Recycling Regulation (the Regulation). <sup>s.13</sup>

Ministry staff expect to engage in further discussions as related details are finalized and plan development takes place.

The Regulation is considered to be the ultimate test to whatever plan is proposed by the newspaper sector. This informational document is for guidance and discussion purposes only and in no way is intended to fetter the decision-making ability of the Statutory Decision Maker (SDM).

## Contents

1. Regulatory Requirements
2. PPP Policy Objectives
3. Stewardship Plan Development Options (sample plan links embedded in text)
4. Newspaper Stewardship Plan Development Options

## 1. Regulatory Requirements

Extended Producer Responsibility (EPR) programs are regulated by the Recycling Regulation, under the *Environmental Management Act*. The Regulation provides a results-based framework that outlines core requirements for producers/manufacturers with respect to managing their products at end-of-life.

The Regulation provides flexibility for industry, while maintaining provincial oversight. For the Packaging and Printed Paper (PPP) Category, Producers have two options to comply with the Regulation through a stewardship plan. They can create their own stewardship plan, or join an agency, which develops and administers a plan on their behalf. Producers can also comply with the Regulation through Part 3, which outlines a prescriptive set of requirements (not viewed as appropriate for this situation). If a producer or agency submits a stewardship plan, the plan must address the following outcome-based requirements (Section 5) of the Regulation prior to consideration for approval from the Ministry:

- ✓ Product recovery target(s)
- ✓ Collection system costs
- ✓ Consumer awareness
- ✓ Reasonable and free consumer access to collection facilities
- ✓ Life cycle management of products
- ✓ Dispute resolution
- ✓ Stakeholder consultation
- ✓ Management of products in adherence with the Pollution Prevention Hierarchy (Reduce, Reuse and Recycle in descending order of preference)

The Recycling Regulation Guide provides potential, new and existing producers with direction and assistance on meeting their obligations under the Regulation. Furthermore, the Ministry has developed a checklist (attached) that is a screening tool used by stewards and Ministry to determine the completeness of stewardship plans. The checklist is to be completed and submitted as a preface to the stewardship plan demonstrating that the stewardship plan includes information required under the Regulation, as well as recommendations provided through the *Recycling Regulation Guide*, and by Ministry staff directly.

## 2. PPP Policy Objectives

Once approved by the Director, a stewardship plan sets out the specific requirements that the stewardship agency must follow to remain compliant. As such, the first approved stewardship plan for a product category sets a regulatory precedent for a given product that affects all subsequent plans for the same product. Under the Regulation, any subsequent stewardship plan for a given product must consider “the product stewardship programs of other producers for products in the same product category” (section 5(2)(l)) and “the structure of financial and operational co-operation with other producers” (section 5(2)(m)). Several policy objectives that are unique to the PPP product category have also been established. In order to support a level playing field in this category, it is important for any stewardship plan subsequently submitted to the Ministry for the management of PPP, to adequately address these objectives:

- Producers are responsible for end of life management of the PPP they put into the household waste stream;
- PPP recycling rates across the province increase to 75 percent within five years;
- Establishment of stable and consistent PPP recycling programs province-wide, which includes;
  - Curbside collection, where curbside collection of PPP or garbage already occurs;
  - Multi-family building collection;
  - Depot collection;
- The right of first refusal for collection contracts is provided to local governments that previously provided curbside collection service prior to 2012;
- Program access is maintained and increased throughout the province as one or more additional stewardship plans are approved;
- The residential recycling experience is not negatively impacted but enhanced;
- The cost of recycling PPP shifts from the local taxpayer to the producers of PPP thereby:
  - Providing a direct incentive to producers of consumer goods to reduce or eliminate unnecessary packaging and printed paper; and,
  - Saving local government and taxpayers the cost of current programs.

The Ministry is currently pursuing analysis into the competitive landscape for PPP stewardship. With regard to competition, nothing prohibits any stewardship agency from submitting a competing PPP stewardship plan as currently allowed for under the Regulation. Following this analysis, the Ministry may be developing further policy objectives and/or regulatory amendments for stakeholder consultation. This may include implications to ‘standalone’ stewardship plans that compete directly in a common product category, and will need to be addressed by any such plans.

### 3. Stewardship Plan Development Options

To address the outcome based requirements of Section 5 of the Regulation, a producer or agency has two main options for developing a stewardship plan:

- A. Standalone Plan
- B. Cooperative Plan

#### A. Standalone Plan

This type of plan addresses all of the regulatory requirements in Section 5, with little to no reliance on other stewardship programs. The agency will undertake the development of a variety of program components, including but not limited to, establishing a collection network, undertaking promotion and education, effectively managing the collected material in accordance with the pollution prevention hierarchy, and conducting independent third-party audits of program performance.

For the newspaper sector to develop this type of plan, it would need to develop a plan for its members that did not primarily rely on the existing MMBC program and instead established a system that essentially met or surpassed the MMBC program performance measures (e.g. adequate consumer access through curbside, multi-family and depot services that is provided through no collaboration with MMBC). All the regulatory requirements and PPP policy objectives would also need to be clearly met in the plan for it to be approved by a statutory decision maker.

#### B. Cooperative Plan

A typical cooperative plan is essentially the same as a standalone plan, in that a producer or agency develops a plan and submits it to the Director for approval. However, it differs from a standalone plan, in that it is designed to rely (lightly or heavily) on components of a pre-existing stewardship program. There are several stewardship programs that are designed in this way (see list below). When agencies cooperate in this way, they typically establish internal commercial agreements with one another that outline a framework for compensation.

- Electronics Products Recycling Association Schedule 3 Stewardship Plan  
**Section 4.0 Consumer Access to Collection Facilities (pg. 6)** - *Since commencing operation in 2007, the Program has established a comprehensive network of permanent collection sites where the public can conveniently return electronics for responsible recycling. This network consists of a group of Return-it™ Depots operated by Encorp Pacific, regional government locations, not-for profit organizations and provincial government locations.*
- Brewers Recycled Container Collection Council (BRCCC) Schedule 5 Stewardship Plan  
**Coordination and Cooperation with other stewardship programs (pg. 17)** - *There may be some volumes of BRCCC secondary packaging (primarily boxboard) entering other Schedule 5 collection systems. BRCCC is actively working with MMBC to audit common return locations to identify flows of beer secondary packaging. BRCCC will coordinate with these stewardship programs, including financially, as necessary to ensure overall recovery performance and efficiency. BRCCC will ensure any issues between stewardship programs does not negatively impact the recovery and recycling of relevant secondary packaging. No recovered packaging will be double-counted between the various stewardship programs.*

Such a plan by the newspaper sector would be the most extreme plan of its nature submitted to date i.e. it will virtually rely entirely on the MMBC plan to meet its regulatory obligations. Therefore it is not envisioned that a traditional cooperative plan would be submitted (as it would essentially be a copy of the MMBC plan or continual reference to the MMBC plan throughout), but rather the 'plan' would be

more of an explanation of how the newspaper sector intends to fulfill its regulatory obligations through an existing plan.

#### **4. Newspaper Stewardship Plan Development Options**

The newspaper sector can choose to develop either type of stewardship plan noted above.

A cooperative plan from the newspaper sector could also indicate a preferred or intended future direction e.g. creation of a standalone plan, but this would be subject to approval of a future plan amendment. Such an amendment would detail key areas e.g. a cooperative transition strategy, how there would be no 'backsliding' or compromising of the consumer experience, and how it would meet future policy objectives stemming from the Competition study, as this would be a directly competing plan.

If the newspaper sector is interested in developing a cooperative plan, which heavily utilizes the existing collection system for PPP operated by MMBC, it will need to identify how it intends to do so in its plan. The degree to which such a relationship between the MoE, the Newspaper Sector and MMBC is profiled in the plan itself is still to be defined, although a SDM must be provided with enough information and assurances regarding how the plan will function, to be able to approve such a plan.

Key components of a newspaper sector cooperative stewardship plan may include, but are not limited to:

- Explanation to the SDM as to the submission an unconventional 'plan' that has the same effect as the newspaper sector being a member of MMBC and being fully compliant, yet it is not a member, has no direct contractual relationship with MMBC, and therefore has submitted an unconventional plan for approval. This could reference the financial challenges facing the newspaper sector and limited capacity to pay MMBC fees directly, therefore a more practical approach is being proposed that involves a third party that is willing to make use of a combination of cash and VIK from the newspaper sector, and in-turn compensate MMBC at the standard market rate charged for its services. This helps provide the SDM (and stakeholders) with appropriate context and reasoning, and assurance that key regulatory obligations are still being met e.g. existing services levels, the producer is paying the full cost of collection, etc. but does not disclose any further specifics or arrangements.
- Clear indication that the newspaper plan intends to rely on all components of the current stewardship program for PPP (i.e. MMBC), but adequate consultation will still take place.
- A letter from MMBC, indicating that it is continuing to manage all PPP materials – including newspapers, in accordance with its stewardship plan, and this is being done through an arrangement by which MMBC is a willing participant in support of the newspaper plan.
- Inclusion of a recovery rate (product sold/product collected) target for newspaper material (subject to annual reporting and third party verification requirements – to be undertaken by the newspaper sector, not MMBC)

The above regulatory requirements and plan components will need to be further addressed through direct discussions between Ministry staff and the newspaper sector. Such assistance is provided to all current and potential stewards in order to develop plans that can be recommended for SDM approval.

Note:

December 22, 2016

- Based on current understanding, the newspaper sector would not be members of the current stewardship program for PPP and would develop its own stewardship plan that is reliant on the MMBC plan. As a result, the newspaper sector would have little influence over MMBC (due to the fact that there is no membership agreement between the two entities in effect). If MMBC was not effectively collecting newsprint material, the newspaper plan would be affected and would have no direct options for recourse with MMBC. Short of the newspaper sector having any other contractual relationships in place with MMBC, it would have to implement a contingency plan that demonstrated to the Province that effective end of life management of newsprint would continue, but through an alternative means e.g. development of a standalone plan. This 'fallback' will also need to be conveyed in a stewardship plan.

From: [Shoemaker, Wes AGRI:EX](mailto:Wes.Shoemaker@gov.bc.ca)  
To: ["Dimitri Pantazopoulos"; Foster, Doug FIN:EX](mailto:Dimitri.Pantazopoulos@gov.bc.ca)  
Cc: [Cao, Shihang ENV:EX](mailto:Shihang.Cao@gov.bc.ca)  
Subject: **s.13,s.17** and Newspaper Plan  
Date: Friday, December 23, 2016 12:00:29 PM

---

Okay our offices in Vancouver at Canada Place.

**Wes**

---

**From:** Dimitri Pantazopoulos [<mailto:dimitri@mapleleafstrategies.com>]  
**Sent:** Friday, December 23, 2016 11:58 AM  
**To:** Shoemaker, Wes ENV:EX; Foster, Doug FIN:EX  
**Cc:** Cao, Shihang ENV:EX  
**Subject:** **s.13,s.17** and Newspaper Plan

That should work.

Let's go with your office **s.22**

**s.22**

Merry Christmas.

dp

---

**From:** "Shoemaker, Wes ENV:EX" <[Wes.Shoemaker@gov.bc.ca](mailto:Wes.Shoemaker@gov.bc.ca)>  
**Date:** Friday, December 23, 2016 at 11:53 AM  
**To:** Dimitri Pantazopoulos <[dimitri@mapleleafstrategies.com](mailto:dimitri@mapleleafstrategies.com)>, "Foster, Doug FIN:EX" <[Doug.Foster@gov.bc.ca](mailto:Doug.Foster@gov.bc.ca)>  
**Cc:** "Cao, Shihang ENV:EX" <[Shihang.Cao@gov.bc.ca](mailto:Shihang.Cao@gov.bc.ca)>  
**Subject:** **s.13,s.17** and Newspaper Plan

She had 10 am. Let me know if that will work and if not, we can juggle.

**Wes**

---

**From:** Dimitri Pantazopoulos [<mailto:dimitri@mapleleafstrategies.com>]  
**Sent:** Friday, December 23, 2016 11:52 AM  
**To:** Shoemaker, Wes ENV:EX; Foster, Doug FIN:EX  
**Cc:** Cao, Shihang ENV:EX  
**Subject:** **s.13,s.17** and Newspaper Plan

Do we have a time on hold?

---

**From:** "Shoemaker, Wes ENV:EX" <[Wes.Shoemaker@gov.bc.ca](mailto:Wes.Shoemaker@gov.bc.ca)>  
**Date:** Friday, December 23, 2016 at 11:50 AM  
**To:** Dimitri Pantazopoulos <[dimitri@mapleleafstrategies.com](mailto:dimitri@mapleleafstrategies.com)>, "Foster, Doug FIN:EX" <[Doug.Foster@gov.bc.ca](mailto:Doug.Foster@gov.bc.ca)>  
**Cc:** "Cao, Shihang ENV:EX" <[Shihang.Cao@gov.bc.ca](mailto:Shihang.Cao@gov.bc.ca)>  
**Subject:** **s.13,s.17** and Newspaper Plan

Yup. I see that my assistant had put a hold in my calendar for that date. Assume it will be a Canada Place at your office or it can be in ours on the 6<sup>th</sup> floor. I will make sure the appropriate staff will accompany me to speak to the technical requirements of the compliance plan. I will also check to see if Doug can join us any discussions **s.13,s.17**

**Wes**

---

**From:** Dimitri Pantazopoulos [<mailto:dimitri@mapleleafstrategies.com>]

**Sent:** Friday, December 23, 2016 11:46 AM  
**To:** Shoemaker, Wes ENV:EX; Foster, Doug FIN:EX  
**Cc:** Cao, Shihang ENV:EX  
**Subject:** s.13,s.17 and Newspaper Plan  
Thanks Wes.

I was hoping we could arrange a face to face on Jan 9. This will give the client and their lawyers time to review and then hopefully we could push through an agenda.

Does that day work at all for you?

dp

---

**From:** "Shoemaker, Wes ENV:EX" <Wes.Shoemaker@gov.bc.ca>  
**Date:** Friday, December 23, 2016 at 11:42 AM  
**To:** Dimitri Pantazopoulos <dimitri@mapleleafstrategies.com>, "Foster, Doug FIN:EX" <Doug.Foster@gov.bc.ca>  
**Cc:** "Cao, Shihang ENV:EX" <Shihang.Cao@gov.bc.ca>  
**Subject:** s.13,s.17 and Newspaper Plan

Dimitri,

I forgot to attached the ***PPP Stewardship Plans – Regulatory & Policy Requirements and Options*** document so here it is.

**Wes**

---

**From:** Shoemaker, Wes ENV:EX  
**Sent:** Friday, December 23, 2016 11:27 AM  
**To:** 'Dimitri Pantazopoulos'; Foster, Doug FIN:EX  
**Cc:** Cao, Shihang ENV:EX  
**Subject:** s.13,s.17 and Newspaper Plan  
**Importance:** High

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Happy holidays,

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## FOI Coordinator FIN:EX

---

**Subject:** Wes/Kris/Bob meet w/Dimitri Re: Newspapers  
**Location:** S.15

**Start:** Mon 2017-01-09 10:00 AM  
**End:** Mon 2017-01-09 10:30 AM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Shoemaker, Wes AGRI:EX  
**Required Attendees:** 'dimitri@mapleleafstrategies.com'; Ord, Kris ENV:EX; McDonald, Bob ENV:EX; Foster, Doug FIN:EX

## FOI Coordinator FIN:EX

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**Required Attendees:** 'dimitri@mapleleafstrategies.com'; Ord, Kris ENV:EX; McDonald, Bob ENV:EX; Foster, Doug FIN:EX

## FOI Coordinator FIN:EX

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From: [Shoemaker, Wes AGRI:EX](#)  
To: ["Dimitri Pantazopoulos"; Foster, Doug FIN:EX](#)  
Cc: [Cao, Shihang ENV:EX](#)  
Subject: **S.13,S.17** and Newspaper Plan  
Date: Friday, January 6, 2017 9:16:42 AM

---

Dimitri,

Checklist will be sent to you this morning. As for the SDM, that has not yet been determined. Lately, the ADM has been the one making decisions on stewardship plans. If not him, then it will be another senior employee within the Environmental Protection Division.

**Wes**

---

**From:** Dimitri Pantazopoulos [mailto:[dimitri@mapleleafstrategies.com](mailto:dimitri@mapleleafstrategies.com)]  
**Sent:** Thursday, January 5, 2017 6:10 PM  
**To:** Shoemaker, Wes ENV:EX; Foster, Doug FIN:EX  
**Cc:** Cao, Shihang ENV:EX  
**Subject:** S.13,S.17 and Newspaper Plan

Folks,

The "PPP Stewardship Plans" document references a "Checklist" in the first para of page 2. That appears to be missing, or am I missing something.

Second, can you please let me know who the statutory decision-makers are – in terms of names, titles and structure of the decision authority?

Thanks,

dp

Dimitri Pantazopoulos | Partner  
Maple Leaf Strategies  
Government Relations | Public Affairs | Research  
520-999 Canada Place  
Vancouver, BC V6C 3E1  
(250) 588-1345  
[dimitri@mapleleafstrategies.com](mailto:dimitri@mapleleafstrategies.com)  
[www.mapleleafstrategies.com](http://www.mapleleafstrategies.com)

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**From:** "Shoemaker, Wes ENV:EX" <[Wes.Shoemaker@gov.bc.ca](mailto:Wes.Shoemaker@gov.bc.ca)>  
**Date:** Friday, December 23, 2016 at 11:42 AM  
**To:** Dimitri Pantazopoulos <[dimitri@mapleleafstrategies.com](mailto:dimitri@mapleleafstrategies.com)>, "Foster, Doug FIN:EX" <[Doug.Foster@gov.bc.ca](mailto:Doug.Foster@gov.bc.ca)>  
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Deputy Minister

Ministry of Environment

**5<sup>th</sup> Floor, 2975 Jutland Road**

**Victoria, BC**

**Tel: 250.387.5429 | Fax: 250.387.6003**

**E-mail: [wes.shoemaker@gov.bc.ca](mailto:wes.shoemaker@gov.bc.ca)**

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From: [Shoemaker, Wes AGRI:EX](#)  
To: ["Dimitri Pantazopoulos"; Foster, Doug FIN:EX](#)  
Cc: [Ord, Kris ENV:EX](#); [McDonald, Bob ENV:EX](#); [Hansen, Erin AGRI:EX](#)  
Subject: Draft Agenda for Monday Meeting  
Date: Friday, January 6, 2017 9:26:40 AM  
Attachments: [Agenda for 09 01 2017 Meeting between Newspaper and Province of BC Representations.docx](#)

---

Dimitri,

Here is a draft agenda for our meeting on Monday. I welcome you feedback on any additions to the agenda.

***Wes***

W.H. (Wes) Shoemaker, MBA

Deputy Minister

Ministry of Environment

5<sup>th</sup> Floor, 2975 Jutland Road

Victoria, BC

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## AGENDA

### Meeting between Newspaper Representatives and BC Ministry of Environment Officials

Date: January, 9, 2017

Time: 10:00 – 11:30

Location: s.15

#### Participants:

Province of BC: Wes Shoemaker, Doug Foster, Kris Ord, Bob McDonald

Newspapers: Dimitri Pantazopoulos, ?

s.13

s.13

- a. Overview of Regulatory & Policy Requirements
  - b. Options
  - c. SDM Approval Process
3. Ethnic (Non-major) Newspapers
  4. Confirmation of Volumes/Tonnage
  5. Other

From: [Shoemaker, Wes AGRI:EX](#)  
To: ["Dimitri Pantazopoulos"; Foster, Doug FIN:EX](#)  
Cc: [Ord, Kris ENV:EX](#); [McDonald, Bob ENV:EX](#); [Hansen, Erin AGRI:EX](#)  
Subject: RE: Draft Agenda for Monday Meeting  
Date: Friday, January 6, 2017 11:48:29 AM

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Dimitri,  
s.13,s.14

**Wes**

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**From:** Dimitri Pantazopoulos [mailto:[dimitri@mapleleafstrategies.com](mailto:dimitri@mapleleafstrategies.com)]  
**Sent:** Friday, January 6, 2017 11:41 AM  
**To:** Shoemaker, Wes ENV:EX; Foster, Doug FIN:EX  
**Cc:** Ord, Kris ENV:EX; McDonald, Bob ENV:EX; Hansen, Erin ENV:EX  
**Subject:** Re: Draft Agenda for Monday Meeting  
It would seem that the attendees will be me plus:  
Jonathon Kennedy (Glacier)  
Rick O'Connor (Black)  
Gord Fisher (Post)

s.13

Thanks,  
Dimitri Pantazopoulos | Partner  
Maple Leaf Strategies  
Government Relations | Public Affairs | Research  
520-999 Canada Place  
Vancouver, BC V6C 3E1  
(250) 588-1345  
[dimitri@mapleleafstrategies.com](mailto:dimitri@mapleleafstrategies.com)  
[www.mapleleafstrategies.com](http://www.mapleleafstrategies.com)

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**From:** "Shoemaker, Wes ENV:EX" <[Wes.Shoemaker@gov.bc.ca](mailto:Wes.Shoemaker@gov.bc.ca)>  
**Date:** Friday, January 6, 2017 at 9:26 AM  
**To:** Dimitri Pantazopoulos <[dimitri@mapleleafstrategies.com](mailto:dimitri@mapleleafstrategies.com)>, "Foster, Doug FIN:EX" <[Doug.Foster@gov.bc.ca](mailto:Doug.Foster@gov.bc.ca)>  
**Cc:** "Ord, Kris ENV:EX" <[Kris.Ord@gov.bc.ca](mailto:Kris.Ord@gov.bc.ca)>, "McDonald, Bob ENV:EX" <[Bob.McDonald@gov.bc.ca](mailto:Bob.McDonald@gov.bc.ca)>, "Hansen, Erin ENV:EX" <[Erin.Hansen@gov.bc.ca](mailto:Erin.Hansen@gov.bc.ca)>  
**Subject:** Draft Agenda for Monday Meeting

Dimitri,  
Here is a draft agenda for our meeting on Monday. I welcome your feedback on any additions to the agenda.

**Wes**

W.H. (Wes) Shoemaker, MBA

**Deputy Minister**  
**Ministry of Environment**  
**5<sup>th</sup> Floor, 2975 Jutland Road**  
**Victoria, BC**  
**Tel: 250.387.5429 | Fax: 250.387.6003**  
**E-mail: [wes.shoemaker@gov.bc.ca](mailto:wes.shoemaker@gov.bc.ca)**

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## FOI Coordinator FIN:EX

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**Subject:** Wes/Kris/Bob/Doug meet w/Dimitri Re: Newspapers  
**Location:** s.15

**Start:** Mon 2017-01-09 10:00 AM  
**End:** Mon 2017-01-09 11:30 AM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Shoemaker, Wes AGRI:EX  
**Required Attendees:** 'dimitri@mapleleafstrategies.com'; Ord, Kris ENV:EX; McDonald, Bob ENV:EX; Foster, Doug FIN:EX

From: [Shoemaker, Wes AGRI:EX](#)  
To: ["Dimitri Pantazopoulos"](#)  
Cc: [Foster, Doug FIN:EX](#)  
Subject: Agenda for 09 01 2017 Meeting between Newspaper and Province of BC Representations  
Date: Friday, January 6, 2017 3:49:37 PM  
Attachments: [Agenda for 09 01 2017 Meeting between Newspaper and Province of BC Representations.docx](#)

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Dimitri,

I was unable to secure a boardroom on the seventh floor in any of the MIT offices. Consequently, we'll try one of the meeting rooms on the 6<sup>th</sup> floor. In the event that turns out to be worse than what your room might be able to accommodate, are you okay if we possibly relocate there? Anyways, let's try the rooms in <sup>s.15</sup>.

Here is a confirmed agenda for our meeting. See you Monday.

## AGENDA

### Meeting between Newspaper Representatives and BC Ministry of Environment Officials

Date: January, 9, 2017

Time: 10:00 – 11:30

Location: s.15

#### Participants:

Province of BC: Wes Shoemaker, Kris Ord, Bob McDonald – Ministry of Environment  
Doug Foster, Ministry of Finance  
s.14

Newspapers: Dimitri Pantazopoulos, Maple Leaf Strategies  
Jonathan Kennedy (Glacier)  
Rick O'Connor (Black Press)  
Gord Fisher (Post Media)  
Israel Chafitz, Harris & Company LLP

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s.13

s.13

- a. Overview of Regulatory & Policy Requirements
  - b. Options
  - c. SDM Approval Process
- 
3. Ethnic (Non-major) Newspapers
  4. Confirmation of Volumes/Tonnage
  5. Other
-

**From:** [Shoemaker, Wes AGRI:EX](#)  
**To:** ["Dimitri Pantazopoulos"](#)  
**Cc:** [Foster, Doug FIN:EX](#)  
**Subject:** RE: Agenda for 09 01 2017 Meeting between Newspaper and Province of BC Representations  
**Date:** Friday, January 6, 2017 4:18:16 PM

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Okay. Rather the adjust agendas/meeting invites, etc. I will bring our guys down to your office for 10. I know what side of the 5<sup>th</sup> floor you're on and it should be obvious as to the office location, but just in case, what's the office number?

**Wes**

---

**From:** Dimitri Pantazopoulos [mailto:dimitri@mapleleafstrategies.com]  
**Sent:** Friday, January 6, 2017 4:16 PM  
**To:** Shoemaker, Wes ENV:EX  
**Cc:** Foster, Doug FIN:EX  
**Subject:** Re: Agenda for 09 01 2017 Meeting between Newspaper and Province of BC Representations  
I am ok to meet here. Like I said, the table fits 8. Rick is not able to attend so, from the client side we have Jon, Gord, Israel and me. I can sit on the margin of the room. That leaves you 4 spots comfortably, and 5 if we want to squeeze two in at the ends.

dp

Dimitri Pantazopoulos | Partner  
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[dimitri@mapleleafstrategies.com](mailto:dimitri@mapleleafstrategies.com)  
[www.mapleleafstrategies.com](http://www.mapleleafstrategies.com)

---

**From:** "Shoemaker, Wes ENV:EX" <[Wes.Shoemaker@gov.bc.ca](mailto:Wes.Shoemaker@gov.bc.ca)>  
**Date:** Friday, January 6, 2017 at 3:49 PM  
**To:** Dimitri Pantazopoulos <[dimitri@mapleleafstrategies.com](mailto:dimitri@mapleleafstrategies.com)>  
**Cc:** "Foster, Doug FIN:EX" <[Doug.Foster@gov.bc.ca](mailto:Doug.Foster@gov.bc.ca)>  
**Subject:** Agenda for 09 01 2017 Meeting between Newspaper and Province of BC Representations  
Dimitri,

I was unable to secure a boardroom on the seventh floor in any of the MIT offices. Consequently, we'll try one of the meeting rooms on the 6<sup>th</sup> floor. In the event that turns out to be worse than what your room might be able to accommodate, are you okay if we possibly relocate there? Anyways, let's try the rooms in <sup>s.15</sup>.

Here is a confirmed agenda for our meeting. See you Monday.

From: [Shoemaker, Wes AGRI:EX](#)  
To: ["Dimitri Pantazopoulos"](#)  
Cc: [Ord, Kris ENV:EX](#); [Foster, Doug FIN:EX](#)  
Subject: Checking In  
Date: Friday, January 20, 2017 12:11:27 PM

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Dimitri,

A quick note on a few things related to our work with Newspapers and following our last face-to-face meeting:  
s.13

Again, the contact for the meeting on the plan is Kris Ord. She can be reached at [kris.ord@gov.bc.ca](mailto:kris.ord@gov.bc.ca) or at 250.387.9933

**Wes**

W.H. (Wes) Shoemaker, MBA

Deputy Minister

Ministry of Environment

5<sup>th</sup> Floor, 2975 Jutland Road

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Tel: 250.387.5429 | Fax: 250.387.6003

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**From:** Dimitri Pantazopoulos  
**To:** [Jon Kennedy](#); [Shoemaker, Wes AGRI:EX](#); [Foster, Doug FIN:EX](#); [McDonald, Bob ENV:EX](#); [RICK OCONNOR](#); [Israel Chafetz](#)  
**Cc:** [Theresa Mejias](#)  
**Subject:** Re: Recycling  
**Date:** Wednesday, February 22, 2017 3:36:33 PM

---

9 am works best for me. I have a conflict at 11.  
dp  
Dimitri Pantazopoulos | Partner  
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(250) 588-1345  
[dimitri@mapleleafstrategies.com](mailto:dimitri@mapleleafstrategies.com)  
[www.mapleleafstrategies.com](http://www.mapleleafstrategies.com)

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**From:** Jonathon Kennedy  
**Date:** Wednesday, February 22, 2017 at 3:23 PM  
**To:** Wes Shoemaker , Doug Foster , "McDonald, Bob ENV:EX" , Rick O'Connor , Israel Chafetz , Dimitri Pantazopoulos  
**Cc:** Theresa Mejias  
**Subject:** Recycling

Would all of you be free for a conference call tomorrow (Thursday) morning at 9 am or 11 am to discuss what needs to be done to get our agreement finalized by March 9? There are a few items that need to be clarified. Please copy Theresa on your reply.

Thanks  
Jon

Call-in number  
s.13,s.21

**Jonathon J. L. Kennedy**  
President & Chief Executive Officer  
**Glacier Media Inc.**  
Tel: 604.708.3276  
Fax: 604.879.1483  
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[jkennedy@glaciermedia.ca](mailto:jkennedy@glaciermedia.ca)