



September 13, 2019
384760

Confidential

Honourable Melanie Mark
Minister of Advanced Education, Skills and Training
Rm 133 Parliament Buildings
Victoria BC V8V 1X4

Dear Colleague:

Re: 2019/20 Expenditure Management Savings Target

Further to ^{s.12} the release of the government's *First Quarterly Report*, I write with respect to the in-year expenditure management exercise we are undertaking across government.

Our government is focused on making life better for all British Columbians by delivering the services people need, making life more affordable and investing in a strong and sustainable economy. We have proven that putting people first is good for our economy, and good for our province. Through our deliberate, focused approach, we have invested in the priorities that matter for people and maintained strong fiscal management, debt affordability and balanced budgets.

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I wish to thank you for your commitment and continued support as we continue to work together to maintain a balanced fiscal plan.

Sincerely,

A handwritten signature in cursive script, reading "Carole James".

Carole James
Chair

See Attachment

cc: Shannon Baskerville
Deputy Minister
Ministry of Advanced Education, Skills and Training

Kevin Brewster
Assistant Deputy Minister and Executive Financial Officer
Ministry of Advanced Education, Skills and Training

September 13, 2019
384760

Confidential

Honourable David Eby
Attorney General
Rm 232 Parliament Buildings
Victoria BC V8V 1X4

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Carole James
Chair

See Attachment

cc: Richard Fyfe
Deputy Attorney General
Ministry of Attorney General

Salman Azam
Assistant Deputy Minister and Executive Financial Officer
Ministry of Attorney General

September 13, 2019
384760

Confidential

Honourable Lana Popham
Minister of Agriculture
Rm 325 Parliament Buildings
Victoria BC V8V 1X4

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Carole James
Chair

See Attachment

cc: Wes Shoemaker
Deputy Minister
Ministry of Agriculture

Wes Boyd
Assistant Deputy Minister and Executive Financial Officer
Ministry of Agriculture

September 13, 2019
384760

Confidential

Honourable Katrine Conroy
Minister of Children and Family Development
Rm 134 Parliament Buildings
Victoria BC V8V 1X4

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Carole James
Chair

See Attachment

cc: Allison Bond
Deputy Minister
Ministry of Children and Family Development

Rob Byers
Assistant Deputy Minister and Executive Financial Officer
Ministry of Children and Family Development

September 13, 2019
384760

Confidential

Honourable Jinny Sims
Minister of Citizens' Services
Rm 236 Parliament Buildings
Victoria BC V8V 1X4

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Carole James
Chair

See Attachment

cc: Jill Kot
Deputy Minister
Ministry of Citizens' Services

Dean Skinner
Assistant Deputy Minister and Executive Financial Officer
Ministry of Citizens' Services

September 13, 2019
384760

Confidential

Honourable Rob Fleming
Minister of Education
Rm 124 Parliament Buildings
Victoria BC V8V 1X4

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Carole James
Chair

See Attachment

cc: Scott MacDonald
Deputy Minister
Ministry of Education

Reg Bawa
Assistant Deputy Minister and Executive Financial Officer
Ministry of Education

September 13, 2019
384760

Confidential

Honourable Michelle Mungall
Minister of Energy, Mines and Petroleum Resources
Rm 301 Parliament Buildings
Victoria BC V8V 1X4

Dear Colleague:

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Sincerely,

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Carole James
Chair

See Attachment

cc: Dave Nikolejsin
Deputy Minister
Ministry of Energy, Mines and Petroleum Resources

Wes Boyd
Assistant Deputy Minister and Executive Financial Officer
Ministry of Energy, Mines and Petroleum Resources

September 13, 2019
384760

Confidential

Honourable George Heyman
Minister of Environment and Climate Change Strategy
Rm 112 Parliament Buildings
Victoria BC V8V 1X4

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Carole James
Chair

See Attachment

cc: Mark Zacharias
Deputy Minister
Ministry of Environment and Climate Change Strategy

Wes Boyd
Assistant Deputy Minister and Executive Financial Officer
Ministry of Environment and Climate Change Strategy



September 13, 2019
384760

Confidential

Honourable Carole James
Minister of Finance and Deputy Premier
Rm 153 Parliament Buildings
Victoria BC V8V 1X4

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Sincerely,

A handwritten signature in black ink, appearing to read "Heather Wood". The signature is fluid and cursive, with the first name "Heather" and last name "Wood" clearly distinguishable.

Heather Wood
Secretary to Treasury Board

cc: See attached Distribution List

Distribution List

cc: Lori Wanamaker
Deputy Minister
Ministry of Finance

Okenge Yuma Morisho
Deputy Minister
BC Public Service Agency

Donna Evans
Deputy Minister
Government Communications and Public Engagement

Christina Zacharuk
CEO and President
Public Sector Employers' Council Secretariat

Bruce Richmond
Assistance Deputy Minister
BC Public Service Agency

Teri Spaven
Assistant Deputy Minister and Executive Financial Officer
Ministry of Finance

Raman Dale
Executive Director of Finance and Corporate Services
Government Communications and Public Engagement

September 13, 2019
384760

Confidential

Honourable Doug Donaldson
Minister of Forests, Lands, Natural Resource Operations and Rural Development
Rm 248 Parliament Buildings
Victoria BC V8V 1X4

Dear Colleague:

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Carole James
Chair

See Attachment

cc: John Allan
Deputy Minister
Ministry of Forests, Lands, Natural Resource Operations and Rural Development

Trish Dohan
Assistant Deputy Minister and Executive Financial Officer
Ministry of Forests, Lands, Natural Resource Operations and Rural Development

September 13, 2019
384760

Confidential

Honourable Adrian Dix
Minister of Health
Rm 337 Parliament Buildings
Victoria BC V8V 1X4

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Carole James
Chair

See Attachment

cc: Stephen Brown
Deputy Minister
Ministry of Health

Philip Twyford
Assistant Deputy Minister and Executive Financial Officer
Ministry of Health

September 13, 2019
384760

Confidential

Honourable Scott Fraser
Minister of Indigenous Relations and Reconciliation
Rm 323 Parliament Buildings
Victoria BC V8V 1X4

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Carole James
Chair

See Attachment

cc: Doug Caul
Deputy Minister
Ministry of Indigenous Relations and Reconciliation

Wes Boyd
Assistant Deputy Minister and Executive Financial Officer
Ministry of Indigenous Relations and Reconciliation

September 13, 2019
384760

Confidential

Honourable Bruce Ralston
Minister of Jobs, Trade and Technology
Rm 137 Parliament Buildings
Victoria BC V8V 1X4

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Carole James
Chair

See Attachment

cc: Fazil Mihlar
Deputy Minister
Ministry of Jobs, Trade and Technology

Michael Lord
Assistant Deputy Minister and Executive Financial Officer
Ministry of Jobs, Trade and Technology

September 13, 2019
384760

Confidential

Honourable Harry Bains
Minister of Labour
Rm 342 Parliament Buildings
Victoria BC V8V 1X4

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Carole James
Chair

See Attachment

cc: Trevor Hughes
Deputy Minister
Ministry of Labour

Michael Lord
Assistant Deputy Minister and Executive Financial Officer
Ministry of Labour

September 13, 2019
384760

Confidential

Honourable Selina Robinson
Minister of Municipal Affairs and Housing
Rm 310, Parliament Buildings
Victoria BC V8V 1X4

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See Attachment

cc: Kaye Krishna
Deputy Minister
Ministry of Municipal Affairs and Housing

David Curtis
Assistant Deputy Minister and Executive Financial Officer
Ministry of Municipal Affairs and Housing

September 13, 2019
384760

Confidential

Honourable Judy Darcy
Minister of Mental Health and Addictions
Rm 346 Parliament Buildings
Victoria BC V8V 1X4

Dear Colleague:

Re: 2019/20 Expenditure Management Savings Target

Further to ^{s.12} the release of the government's *First Quarterly Report*, I write with respect to the in-year expenditure management exercise we are undertaking across government.

Our government is focused on making life better for all British Columbians by delivering the services people need, making life more affordable and investing in a strong and sustainable economy. We have proven that putting people first is good for our economy, and good for our province. Through our deliberate, focused approach, we have invested in the priorities that matter for people and maintained strong fiscal management, debt affordability and balanced budgets.

Consistent with this approach, Treasury Board is requiring that all Ministries develop an in-year savings plan focused on reducing discretionary spending. This approach will ensure that services people count on and core programs are protected, and ensures that smaller ministries and ministries with significant core programs and services are not disproportionately impacted.

The approach is also fair and flexible - you will have the discretion to identify savings provided they do not impact services or benefits for British Columbians.

s.12

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s.12

I am relying on your judgement, expertise, and leadership to ensure we can meet our collective savings target in a thoughtful way.

s.12; s.17

Treasury Board Staff will continue to closely monitor ministry spending forecasts, risks and risk mitigation plans. Ministries remain responsible for advising Treasury Board Staff, in a timely manner, of any material risks and pressures to the new fiscal plan targets. This responsibility extends to the agencies, Crown corporations and SUCH sector organizations for which you are accountable.

I wish to thank you for your commitment and continued support as we continue to work together to maintain a balanced fiscal plan.

Sincerely,

A handwritten signature in cursive script, reading "Carole James".

Carole James
Chair

See Attachment

cc: Neilane Mayhew
Deputy Minister
Ministry of Mental Health and Addictions

Dara Landry
A/Associate Deputy Minister and Executive Financial Officer
Ministry of Mental Health and Addictions

September 13, 2019
384760

Confidential

Don Wright
Deputy Minister to the Premier,
Cabinet Secretary and Head of the Public Service
Office of the Premier

Dear Colleague:

Re: 2019/20 Expenditure Management Savings Target

Further to s.12 the release of the
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Carole James
Chair

See Attachment

cc: Teri Spaven
Assistant Deputy Minister and Executive Financial Officer
Ministry of Finance

September 13, 2019
384760

Confidential

Honourable Mike Farnworth
Minister of Public Safety and Solicitor General
Rm 128 Parliament Buildings
Victoria BC V8V 1X4

Dear Colleague:

Re: 2019/20 Expenditure Management Savings Target

Further to s.12 the release of the
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Carole James
Chair

See Attachment

cc: Mark Sieben
Deputy Solicitor General
Ministry of Public Safety and Solicitor General

Salman Azam
Assistant Deputy Minister and Executive Financial Officer
Ministry of Public Safety and Solicitor General

September 13, 2019
384760

Confidential

Honourable Shane Simpson
Minister of Social Development and Poverty Reduction
Rm 247 Parliament Buildings
Victoria BC V8V 1X4

Dear Colleague:

Re: 2019/20 Expenditure Management Savings Target

Further to ^{s.12} the release of the
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Carole James
Chair

See Attachment

cc: David Galbraith
Deputy Minister
Ministry of Social Development and Poverty Reduction

Jonathan Dube
Assistant Deputy Minister and Executive Financial Officer
Ministry of Social Development and Poverty Reduction

September 13, 2019
384760

Confidential

Honourable Lisa Beare
Minister of Tourism, Arts and Culture
Rm 151 Parliament Buildings
Victoria BC V8V 1X4

Dear Colleague:

Re: 2019/20 Expenditure Management Savings Target

Further to^{s.12} the release of the government's *First Quarterly Report*, I write with respect to the in-year expenditure management exercise we are undertaking across government.

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Sincerely,

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Carole James
Chair

See Attachment

cc: Shauna Brouwer
Deputy Minister
Ministry of Tourism, Arts and Culture

David Curtis
Assistant Deputy Minister and Executive Financial Officer
Ministry of Tourism, Arts and Culture



September 13, 2019
384760

Confidential

Honourable Claire Trevena
Minister of Transportation and Infrastructure
Rm 306 Parliament Buildings
Victoria BC V8V 1X4

Dear Colleague:

Re: 2019/20 Expenditure Management Savings Target

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Sincerely,

A handwritten signature in cursive script that reads "Carole James".

Carole James
Chair

See Attachment

cc: Grant Main
Deputy Minister
Ministry of Transportation and Infrastructure

Nancy Bain
Assistant Deputy Minister and Executive Financial Officer
Ministry of Transportation and Infrastructure