

FOREST SECTOR COMPETITIVENESS STEERING COMMITTEE

9:00 to Noon, Tuesday March 31, 2015

Boardroom 401, 780 Blanshard Street, Victoria

AGENDA

	Topic	Time	Lead
1	Intro <ul style="list-style-type: none"> • Staff changes – Peter Jacobsen replacing Paul Knowles as Secretariat • Action items from previous meeting. 	9:00 – 9:15	Tim s. s.1 1 e
2	Short Term Priority Areas to Improve Competitiveness:	9:15 – 9:40	Peter
3	Draft Report Outline – review & update	9:40 – 10:15	Dave P
4	Coast Log Handling – Sub-Committee to determine top 3 priorities.	10:15 – 10:45	Tom
5	Economic Analysis & Competitiveness Index Update	10:45 – 11:20	Peter
6	Low priority areas that continue to be areas of focus. Discussion about what these are and implications.	11:20 – 11:45	s.16,s.2 2
7	Next Steps <ul style="list-style-type: none"> • Review key actions for next meeting • Confirm next meeting (April 21st 1:30-4:30 in Victoria) and key Actions • Wrap up. 	11:45 - 12:00	Tim

FOREST SECTOR COMPETITIVENESS STEERING COMMITTEE

1:30 to 4:30 PM, Tuesday April 21, 2015

Boardroom 401, 780 Blanshard Street, Victoria

PROPOSED AGENDA

	Topic	Time	Lead	Materials
1	<p>Introductions:</p> <ul style="list-style-type: none"> • Introduction, welcome • Action items from previous meeting • Review of meeting notes and action item tracker • Review of agenda 	1:30 – 1:45 pm	Tim, s.16,s.2	<p>March 30 Meeting Notes</p> <p>Action Item Tracker</p>
2	<p>Discussion: Aligning Government Direction around Forest Sector Competitiveness s.13,s.16</p> <p>Key desired outcome: awareness of government direction s.13,s.16 understanding of where the steering committee and its work, s.13,s.16 s.13,s.16</p>	1:45 – 2:45 pm	Tim, s.16,s.2	Powerpoint presentation (walk in)
3	<p>Discussion: Project Management Plan</p> <ul style="list-style-type: none"> • Short term actions • Doing economic analysis • Developing competitiveness index • Identification of levers • Completed with a final report - June <p>Key desired outcome: agreement and feedback on project plan. Understanding of timelines and key final deliverables (report).</p>	2:45 – 3:15 pm	Dave, Peter	Draft Plan
4	<p>Discussion: Economic Analysis</p> <ul style="list-style-type: none"> • Detailed update on economic analysis - factors and indicators <p>Key desired outcome: discussion and feedback on framework and economic analysis work to date. Common understanding among competitiveness drivers, factors, and indicators.</p>	3:15 – 4:00 pm	Peter, Tim B	Powerpoint presentation (walk in)
5	<p>Updates: Short Term Priority Actions</p> <ul style="list-style-type: none"> • Dead Pine Pricing • AAC Stabilization • Log handling • BCTS Actions <p>Key desired outcome: updates on progress, awareness of</p>	4:00 – 4:15 pm	Peter Tom J s.16,s. Tom J Tom J	No (verbal)

	next steps and next milestones.			
6	Next Steps: <ul style="list-style-type: none"> • Review key actions for next meeting • Confirm next meeting (proposal: May 21st 1:30-4:30 pm in Victoria) • Wrap up 	4:15 - 4:30 pm	Tim	No (verbal)

FOREST SECTOR COMPETITIVENESS STEERING COMMITTEE

9:00 am to 12 noon, Wednesday May 13, 2015

Boardroom 401, 780 Blanshard Street, Victoria

AGENDA

	Topic	Time	Lead	Materials
1	<p>Introductions:</p> <ul style="list-style-type: none"> • Introduction • Action items from previous meeting • Review of meeting notes and action item tracker • Review of agenda 	9:00-9:15	<p>Tim</p> <p>Dave</p>	<p>1.0 April 21 Meeting Notes (walk in)</p> <p>1.1 Action Item Tracker</p>
2	<p>Discussion: Economic Analysis</p> <ul style="list-style-type: none"> • Update on economic analysis, introduction to dashboard of indicators • Decision on indicators <p>Key desired outcome: discussion and feedback on economic analysis (indicators). Decision on the indicators to be tracked and confirmation of objectives.</p>	9:15-10:30	Peter J, Tim B, s.16,s.22	<p>2.0 Backgrounder: Economic Sub Group's vision for use of indicators</p> <p>2.1 Dashboard of indicators</p>
3	<p>Review: Work Plan and Key Dates to Complete Economic Analysis</p> <p>Key desired outcome: agreement and feedback on deliverables for the upcoming meetings.</p>	10:30-10:45	Peter J, Dave	<p>3.0 Key Date Summary</p> <p>3.1 Workplan</p>
4	<p>Discussion: Larger Forest Sector Competitiveness Strategy and Aligned Projects</p> <p>Key desired outcome: awareness of how the aligned projects fit into the larger strategy, understanding associated timelines. Discussion around steering committee role.</p>	10:45- 11:50	Dave	<p>4.0 Scoping diagram</p> <p>4.1 Aligned projects</p>
5	<p>Updates: Short Term Priority Actions</p> <ul style="list-style-type: none"> • Dead Pine Pricing • AAC Stabilization • Log handling • BCTS Actions <p>Key desired outcome: updates on progress, awareness of next steps and next milestones.</p>	11:50-11:55	<p>Peter</p> <p>Tom J s.16,s.2</p> <p>Tom J</p> <p>Tom J</p>	*Tracked within Workplan (3.1)
6	<p>Next Steps:</p> <ul style="list-style-type: none"> • Review key actions for next meeting • Wrap up 	11:55 - noon	Tim	No (verbal)

FOREST SECTOR COMPETITIVENESS STEERING COMMITTEE

9:00 am to 12 noon, Wednesday June 4, 2015
Boardroom 401, 780 Blanshard Street, Victoria

AGENDA

	Topic	Time	Lead	Materials
1	<p>Introductions:</p> <ul style="list-style-type: none"> Review of meeting notes and action items from previous meeting Review of agenda 	9:00-9:15 am	Tim s.16,s.2 2	1.0 May 13 Meeting Notes and Action Items
2	<p>Discussion: Economic Analysis</p> <ul style="list-style-type: none"> Review of key dates, deliverables Presentation on key drivers Preliminary decision on key drivers and how the indicators can and will be used in relationship to those drivers <p>Key desired outcome: feedback on economic analysis (drivers & indicators) in preparation for next meeting's decision on drivers and how we implement and interpret them.</p>	9:15-10:30 am	Peter J, Tim B, s.16,s.22	2.0 Key Date Summary 2.1 Competitiveness Driver Report
3.	<p>Review and Tabling: s.13,s.16 s.13,s.16</p> <p>Key desired outcome: tabling of initial list in preparation for June 30 discussion and review of drivers which will inform priority actions identified going forward.</p>	10:30-10:45	Jenn G	3.0 Priority Action List
	<p>Updates: Short Term Priority Actions</p> <ul style="list-style-type: none"> Dead Pine Pricing Log handling BCTS Actions <p>*AAC Stabilization to be reviewed at June 16 PFF</p> <p>Key desired outcome: updates on progress, awareness of next steps and next milestones.</p>	10:45-11:15	Paul K Paul K Paul K	Verbal
4	<p>Competitiveness Strategy Components Focused Discussion:</p> <ul style="list-style-type: none"> Post Pine Beetle Interior Transition Strategy Transition from Old Growth to Second Growth Coast Strategy <p>Key desired outcome: focused conversation on strategy elements.</p>	11:15- 11:45	Dave	Verbal (walk in materials)
6	<p>Next Steps:</p> <ul style="list-style-type: none"> Review key actions for next meeting Wrap up 	11:45 - noon	Tim	No (verbal)

FOREST SECTOR COMPETITIVENESS STEERING COMMITTEE

9:00 am to 12 noon, Tuesday June 30, 2015
Boardroom 401, 780 Blanshard Street, Victoria

AGENDA

	Topic	Time	Lead	Materials
1	<p>Introductions:</p> <ul style="list-style-type: none"> Review of meeting notes and action items from previous meeting Review of agenda 	9:00-9:15 am	Tim, s.16,s.2 2	1.0 June 4 Meeting Notes and Action Items
2	<p>Discussion: Economic Analysis</p> <ul style="list-style-type: none"> TBD <p>Key desired outcome: TBD</p>	9:15-9:45 am	Peter J, Tim B, s.16,s.2 2	
3.	<p>Discussion: Competitiveness Priority Actions List</p> <ul style="list-style-type: none"> Decision on next four short term items for delivery <p>Key desired outcome: confirmation of items and determination of deliverables.</p>	9:45-10:45 am		3.0 Priority Action List
4	<p>Competitiveness Strategy Components Focused Discussion:</p> <ul style="list-style-type: none"> Governance of Overall Strategy Residual fibre utilization Post Pine Beetle Interior Transition Strategy <i>Transition from Old Growth to Second Growth Coast Strategy</i> <p>Key desired outcome: focused conversation on larger strategy elements.</p>	10:45- 11:00 11:00-11:30 11:30-11:45 11:45-11:55	Dave Dave	Verbal (walk in materials)
6	<p>Next Steps:</p> <ul style="list-style-type: none"> Review key actions for next meeting Wrap up 	11:55 - noon	Tim	No (verbal)

FOREST SECTOR COMPETITIVENESS STEERING COMMITTEE

9:00 am to 12 noon, Wednesday July 22, 2015
Boardroom 401, 780 Blanshard Street, Victoria

AGENDA

	Topic	Time	Lead	Materials
1	<p>Introductions:</p> <ul style="list-style-type: none"> Review of meeting notes and action items from previous meeting Review of agenda 	9:00-9:15 am	Dave P	1.0 June 30 Meeting Notes and Action Items
2	<p>Discussion: Economic Analysis</p> <ul style="list-style-type: none"> Overview of past work and objectives Fundamental Driver Analysis – Driver Identification Key Findings – Priority Actions Next Steps <p>Key desired outcome: confirmation of economic analysis deliverables; decision on drivers; confirmation of priority actions</p>	9:15-11:15 am	Peter J, Tim B, s.16, s.22, s.16, s.22	2.0 Presentation
3	Update: Short Term Priority Action: Transportation Costs	11:15-11:30 am	Jenn G	3.0 Material
4	Update: Residual Fibre Utilization	11:30-11:45 am	Dave P	Verbal
5	<p>Next Steps:</p> <ul style="list-style-type: none"> Review key actions for next meeting Planning for next meeting (September) Wrap up 	11:45-noon	Dave P	Verbal

FOREST SECTOR COMPETITIVENESS STEERING COMMITTEE

9:00 am to 12 noon, Monday September 16, 2015

Boardroom 401, 780 Blanshard Street, Victoria

AGENDA

	Topic	Time	Lead	Materials
1	<p>Introductions:</p> <ul style="list-style-type: none"> Review of meeting notes and action items from previous meeting Review of agenda 	9:00-9:10 am	Tim S	1.0 July 22 Meeting Notes and Action Items
2	<p>Discussion: First Nations and Forestry in BC</p> <p>1. Current Operational Impact post Tsilhqot'in</p> <ul style="list-style-type: none"> Review of BCTS Sales Plan impacts, impacts on cutting permits and road permits for common understanding of impacts <p>2. FLNR Operational Response</p> <ul style="list-style-type: none"> measures taken to keep maintain operations/service delivery <p>s.13,s.16</p> <p>4. Broader Government Response –</p> <ul style="list-style-type: none"> Update on broader government and ministry response Discussion on TNG agreement, enhanced accommodation tools, new considerations for involving First Nations in land decisions 	9:10-10:30 noon	Tim S, Tom Jensen	2.0 - Walk In, 2.1
3	Update: Strategy Component: Interior Post Mountain Pine Beetle Response	10:30-10:45 am	Dave P	3.0 -Walk In
4	<p>Discussion: Economic Analysis</p> <ul style="list-style-type: none"> Review of recommendations for actions Confirmation of actions and deliverables <p>Key desired outcome: decision on economic analysis deliverables and priority actions</p>	10:45-11:45 am	Peter J, Tim B, s.16 s.16,s.22 ,s.2 2	4.0 Drivers Potential Actions
5	<p>Next Steps:</p> <ul style="list-style-type: none"> Review key actions for next meeting Wrap up 	11:45 - noon	Tim S	Verbal

**Attached for background: 6.0 Update on Short Term Priority Action: Coast Log Handling LEAN Project

All Attendees	
<input checked="" type="checkbox"/>	<input type="radio"/> Sheldon, Tim FLNR:EX
<input checked="" type="checkbox"/>	<input checked="" type="radio"/> Jacobsen, Peter W FLNR:EX
<input checked="" type="checkbox"/>	s. 16, s. 22
<input checked="" type="checkbox"/>	<input type="radio"/> Craig Sutherland
<input checked="" type="checkbox"/>	s. 16, s. 22
<input checked="" type="checkbox"/>	<input type="radio"/> Dave Peterson
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<input checked="" type="checkbox"/>	<input type="radio"/> Knowles, Paul S FLNR:EX
<input checked="" type="checkbox"/>	s. 16, s. 22
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<input checked="" type="checkbox"/>	<input type="radio"/>
<input checked="" type="checkbox"/>	s. 16, s. 22
<input checked="" type="checkbox"/>	<input type="radio"/> Tom Jensen
<input checked="" type="checkbox"/>	<input checked="" type="radio"/> Bogle, Tim N FLNR:EX

May 13, 2015

All Attendees	
<input checked="" type="checkbox"/>	<input type="radio"/> Sheldon, Tim FLNR:EX
<input checked="" type="checkbox"/>	s. 16, s. 22
<input checked="" type="checkbox"/>	<input checked="" type="radio"/> Sutherland, Craig FLNR:EX
<input checked="" type="checkbox"/>	s. 16, s. 22
<input checked="" type="checkbox"/>	<input checked="" type="radio"/> Peterson, Dave FLNR:EX
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<input checked="" type="checkbox"/>	<input checked="" type="radio"/> Jacobsen, Peter W FLNR:EX
<input checked="" type="checkbox"/>	s. 16, s. 22
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June 04, 2015

and Tim Bogle

All Attendees	
<input checked="" type="checkbox"/>	<input type="checkbox"/> Sheldon, Tim FLNR:EX
<input checked="" type="checkbox"/>	s.16,s.22
<input checked="" type="checkbox"/>	<input type="checkbox"/> Sutherland, Craig FLNR:EX
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<input checked="" type="checkbox"/>	<input type="checkbox"/> Jacobsen, Peter W FLNR:EX
<input checked="" type="checkbox"/>	s.16,s.22
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June 30, 2015

Robert Prins and Tim Bogle

All Attendees	
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<input checked="" type="checkbox"/>	s.16,s.22
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<input checked="" type="checkbox"/>	s.16,s.22
<input checked="" type="checkbox"/>	<input type="checkbox"/> Goad, Jennifer FLNR:EX
<input checked="" type="checkbox"/>	<input type="checkbox"/> Armanini, Chris FLNR:IN

July 22, 2015

and Tim Bogle

All Attendees	
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<input checked="" type="checkbox"/>	s.16,s.22
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<input checked="" type="checkbox"/>	<input type="checkbox"/> Jacobsen, Peter W FLNR:E
<input checked="" type="checkbox"/>	<input type="checkbox"/> Goad, Jennifer FLNR:EX
<input checked="" type="checkbox"/>	<input type="checkbox"/> Sutherland, Craig FLNR:EX
<input checked="" type="checkbox"/>	<input type="checkbox"/> Jensen, Tom R FLNR:EX
<input checked="" type="checkbox"/>	<input type="checkbox"/> Knowles, Paul S FLNR:EX

September 16, 2015

Chris Armanini and Tim Bogle (FLNR)

TERMS OF REFERENCE
FOREST SECTOR COMPETITIVENESS STEERING COMMITTEE

Updated: April 16, 2015

VISION:

British Columbia has a vibrant, sustainable, globally competitive forest industry that provides enormous benefits for current and future generations and for strong communities.

MANDATE:

Objective: To improve the global competitiveness of BC's forest sector.

Principle Functions:

s.13,s.16

- Create a robust analytic framework around forest sector competitiveness, by:
 - o Analysing and benchmarking the current level of industry competitiveness
 - o Identifying the key priorities to be jointly pursued that will advance industry competitiveness
 - o Recommending a competitiveness index or other performance measure to monitor sector competitiveness on an ongoing basis
- Monitor progress towards deliverables on the identified key priorities and on aligned projects being delivered through other forums, and provide strategic advice on projects as needed
- Identify synergies or potential conflicts between aligned projects
- Monitor synergies or potential conflicts with ongoing international trade developments and provide strategic advice regarding those interactions.

GOVERNANCE:

FLNR Executive Champion, Deputy Minister Sheldan

Co-chaired by Tim Sheldan and s.16,s.22

Membership:

- Tim Sheldan, Dave Peterson, Tom Jensen, Craig Sutherland, s.16,s.22
s.16,s.22
s.16,s.22
- Secretariat role - Peter Jacobsen, Jennifer Goad, FLNR.
- In the case of absence, members are requested not to send alternates
- Subject matter experts may be invited to meetings for specific agenda topics.

Key Support Structures:

- Industry Associations will communicate back to their broader membership, and FLNR will create an avenue to communicate with other key industry segments
- Provincial Forestry Forum will play primary role of coordinating work on the identified aligned projects
- Economist support to be coordinated by Peter Jacobsen and Robert Prins
- Communication support from Vivian Thomas.

Meetings:

Meetings are held monthly in Victoria, Boardroom 401 - 780 Blanshard Street.