



Ministry of Forests
and Range



Contract/Contractor Evaluation BC Timber Sales

PROJECT NAME AND LOCATION: <u>Juniper CR Extension / Kump Creek</u>		PROJECT/CONTRACT NO.: <u>ENDS 216-415</u>	
CONTRACTOR: <u>Two Rivers Excavating Ltd.</u>		FILE NO.: <u>11-250-85 / EN 0876-415</u>	
CONTRACT START DATE: <u>July 12th 2007</u>	CONTRACT END DATE: <u>Sept 15, 2007</u>		
CONTRACT COORDINATOR: <u>SP Green Station</u>	CONTRACT OFFICER: <u>Vicki Macgregor</u>		
CONTRACT COSTS: FEES: <u>126,870.07</u>		EXPENSES: <u>N/A</u>	
DESCRIPTION OF WORK:			
CONTRACT EVALUATION (Negative Responses must be Substantiated)		Yes	No
Attach additional paper if required			
1. Did the ministry achieve project goals more efficiently, effectively or economically as a result of the contract?	☒	☐	
2. Was the contract completed according to ministry specifications/standards?	☒	☐	
3. Was the contract or milestones/phases completed on time?	☐	☐	
4. Were there difficulties encountered during the contract which could be attributed to the way the contract was structured (i.e., not the fault of the contractor)?	☐	☒	
5. If a site viewing or informational meeting was <u>not</u> required, would one have prevented any noted problems?	☐	☒	
6. Is the product of the contract being used by the ministry? (Provide explanation if not.)	☒	☐	
7. Were all the risk factors identified and successfully dealt with?	☒	☐	
8. Were the financial security factors/instruments appropriate to this contract?	☒	☐	
9. Was the contract monitoring plan appropriate and workable?	☒	☐	
10. If amendments or changes to the contract were made, were they necessary and successful?	☐	☒	
11. Was the contract completed on the original or amended budget?	☒	☐	
12. Were the contract payment plan and schedule(s) appropriate?	☒	☐	
13. Did ministry staff receive any new ideas or approaches for future contracts of this kind?	☐	☒	
14. Should the work be contracted out again in the future if the need arises?	☒	☐	
SAFETY			
15. Were all known safety hazards identified and communicated to the contractor during the prework and or contract advertisement?	☒	☐	
16. Were any safety hazards identified by the contractor?	☐	☒	
17. Did the contractor meet all safety expectations set out in pre-works and inspections?	☒	☐	
18. Did the contractor provide records of all incidents, accidents or safety related comments to BCTS prior to the completion of the contract and were these records forwarded to your supervisor?	☐	☒	

DISTRIBUTION: Original to Contract File Yellow Copy to Contractor



Contract/Contractor Evaluation

Note to Contractor: this form provides a record of the contractor's performance/behaviour and assists in determining future contract awards. This evaluation is posted to the Ministry's internal SharePoint site to enable sharing of information. If the Contractor disagrees with the evaluation, it can choose to formalize its objections through escalation to the highest level of authority in the tendering office location. If the Contractor's disagreement is not resolved to its satisfaction at the tendering office, the Contractor may raise its concerns to the next highest level of authority at the branch level, whose decision will be final and conclusive. Any notice of disagreement to the evaluation or the tendering office's response to a disagreement must be in writing, must provide detailed description of the disagreement and all relevant documents, and must be received by the ministry within 14 calendar days of delivery of this evaluation to the Contractor.

The evaluation shall be conclusively deemed to be validly given or delivered to and received by the Contractor at the work site or at the address, facsimile, or email address specified on the first page of the corresponding Agreement:

- (a) if hand delivered to the Contractor or its Contractor Representative, on the date of that personal delivery; or
- (b) if prepaid post and if mailed during any period when normal postal services prevail, on the fifth Business Day (means every day of the week except Saturday, Sunday and statutory holidays) after its mailing; or
- (c) if delivered by courier service, on the fifth Business Day after collection by the courier service; or
- (d) if sent by facsimile or electronic transmission, on the day of transmittal unless transmitted after the normal business hours of the addressee or on a day that is not a Business Day, in which cases it will be deemed to be received on the next following Business Day.

CONTRACT / FILE NUMBER: 11250-85/EN12TIG411		CONTRACT START DATE: 11-08-25	CONTRACT END DATE: 11-10-31
TYPE OF WORK: Road Sub-grade Construction		LOCATION OF WORK: Date 1200 / Date 1200-1400	
SIZE OF CONTRACT (e.g., # of ha, plots, trees planted, kms, etc.): 1.5kms			
NAME OF TENDERING AUTHORITY (Ministry and geographic location)	BCTS Skeena / Hazelton Field Team		
PROGRAM MANAGER/EXPENSE AUTHORITY: Visti Mosumgaard	CONTRACT MANAGER/RECEIVING AUTHORITY: Alan Harrison		
CONTRACTOR LEGAL ENTITY NAME: Two Rivers Excavating Ltd.			
NAME OF COMPANY DIRECTORS/OFFICERS OR PARTNERS: Dale DeCoteau		NAME OF ASSOCIATED ORGANIZATIONS OR PERSONS:	

CONTRACT EVALUATION (Negative responses must be substantiated (i.e., monitoring and inspection forms, enforcement notices, file notes, correspondence, or other documentation.) Attach additional paper if required		Yes	No	Comments
1.	Did the ministry achieve project goals more efficiently, effectively or economically as a result of the contract?	☐	☒	A limited contracting pool resulted in a single bid much higher than the contract cost estimate.
2.	Was the contract completed according to ministry specifications/standards?	☐	☒	Subgrade width was reduced in several locations due to difficult soil conditions resulting from abnormally high rainfall. There were deficiencies regarding EMS and WorkSafe requirements. See contractor evaluation.
3.	Was the contract or milestones/phases completed on time?	☒	☐	
4.	Were there difficulties encountered during the contract which could be attributed to the way the contract was structured (i.e., not the fault of the contractor or contract was too vague)?	☐	☒	
5.	If a site viewing or informational meeting was <u>not</u> required, would one have prevented any noted problems?	☐	☒	
6.	Is the product of the contract being used by the ministry? (Provide explanation if not.)	☐	☒	Sub-grade will require time to set up before conditions will be suitable for surfacing and use.
7.	Were all the risk factors identified and successfully dealt with?	☒	☐	
8.	Were the financial security factors/instruments appropriate to this contract?	☒	☐	
9.	Was the contract monitoring plan appropriate and workable?	☒	☐	
10.	If amendments or changes to the contract were made, were they necessary and successful?	☐	☐	Not Applicable
11.	Was the contract completed on the original or amended budget?	☒	☐	
12.	Were the contract payment plans and schedules appropriate?	☒	☐	
13.	Did ministry staff receive any new ideas or approaches for future contracts of this kind?	☐	☒	
14.	Should the work be contracted out again in the future if the need arises?	☒	☐	
Additional Comments:				

CONTRACTOR EVALUATION		Yes	No	Comments
(All relevant documentation, letters and monitoring reports/assessments are to be attached (reference to be included in the "Comments" section). Levels of performance should be based upon a recognized standard (ministry/industrial/professional, etc.)				
The Bidding Contract (Contract A)				
1. Did the contractor withdraw an irrevocable tender?	☐	☒		
2. Did the contractor refuse to enter into the awarded contract without justification? (Note: an example of a justifiable reason would be if the ministry changed the terms of the contract between tender closing and the time it was forwarded for signature.)	☐	☒		
3. Did the contractor enter into the awarded contract within the time limits specified in the award letter? If not, what steps were taken?	☒	☐		
4. Did the contractor fail to submit or meet requirements of the contract award letter (e.g., submission of performance security, certificate of insurance, etc.)? If so, what steps were taken?	☐	☒		
Additional Comments:				
The Performance Contract (Contract B)				
1. Did the contractor plan work as agreed upon or directed by the ministry project plan, specifications, standards and schedule(s)?	☐	☐		Not applicable
2. Did the contractor have enough resources, equipment, supplies, personnel, etc. (contract inputs) to meet all of the contract objectives/outcomes economically, efficiently and effectively.	☒	☐		
3. Did the contractor retain its Key Personnel and ensure adequate training of staff in order to meet the project goals?	☐	☒		This could not be confirmed as required documentation was not on site, nor provided to the ministry representative (contract manager).
4. Did the contractor meet the contract objectives/outcomes? Were final reports submitted on time and effective?	☐	☒		The Contractor was required to conduct and document an Emergency Response Test while actively operating, as per Schedule E of the contract; this was not completed.
5. Did the contractor work to a high standard?	☐	☒		Item 1 on a Notice to Comply dated September 20 th , 2011 (i.e. failure to conduct and document pre-work meetings and inspection reports and make such records available upon request) was not complied with.
6. Did the contractor complete the original or revised contract on schedule?	☐	☒		Contractor was required to conduct and document an Emergency Response Test while actively operating (see comments for question 4 above).

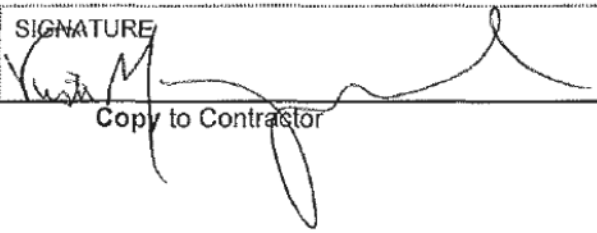
CONTRACTOR EVALUATION		Yes	No	Comments
7. Did the contractor make unjustified claims for extra payment?	☒	☐		Contractor claimed full payment of contracted lineal distance. Payment is determined, as per Schedule A of the contract that states: "The final quantity measurements may vary from the estimations and contract payment will be based on the actual quantities...."
8. Was the contractor flexible and acceptable to ministry-imposed amendments/changes to the work plan/schedule?	☐	☐		Not applicable
9. Was the contractor's response to constructive criticism and progress evaluation reports satisfactory?	☐	☒		The contractor used foul language, and threats of physical violence, directed towards the ministry representative, near the completion of the contract.
10. Did the contractor effectively supervise all aspects of the contract/personnel?	☐	☒		The contractor had a worker on site without proper training. The contractor failed to have complete EMS and Safety records on site. Schedule D, section 3.0, states the Contractor must be satisfied before commencing any work as to the meaning and correctness of all marks and stakes, as no claim will be entertained for any alleged inaccuracies. Should the Contractor discover or suspect any errors in the marks, the contractor shall at once discontinue the affected work until such errors are investigated and, if necessary, rectified. Schedule D, section 4.1 states: "Unless otherwise directed by the Ministry Representative, the Contractor must make a reasonable effort to ensure that all clearing boundary markings are left intact after clearing". In reference to Schedule D Section 3.0 and Section 4.1, the contractor constructed the road even though the Right of Way clearing boundary ribbon had been removed; this resulted in the road being constructed upslope and short of its intended length, and the Right of Way narrower, for the last 100m.
11. Did the contractor (and staff) work well / communicate effectively with ministry staff, inspectors and outside agencies?	☐	☒		The contractor used foul language and threats of physical violence directed towards the ministry representative. The Contractor failed to comply with item 1 of the Notice to Comply dated September 20 th , 2011. Please review the reference made to Schedule D, Section 3 and section 4.1, in the comments for question 5 above, as the Contractor did not communicate the issue to the Ministry Representative prior to continuing with constructing the road.
12. Did the contractor work well and communicate effectively with its staff and subcontractors (beneficial or detrimental to the ministry and/or the project)?	☐	☒		The contractor's written records were not available despite a notice to comply to make them available therefore it is not possible to fully assess effective communication with staff and subcontractors.
13. Did the contractor adhere to all the laws, relevant technical, financial, and operational regulations? (Consider if there was a need to issue any compliance orders, or the terms and conditions of the contract breached.)	☐	☒		The contractor was issued a Notice to Comply on September 20 th , 2011 for outstanding issues regarding, EMS documentation, window guarding on equipment, and spill kits.
14. Were there any safety related issues observed? Were they reported to WSBC?	☒	☐		See comments for question 13 above. There was a continuing issue regarding documentation which should be referred to the BC Forest Safety Council.
15. Were there any valid and legal claims from unpaid subcontractors, employees, or suppliers? Were they reported to Employment Standards Branch? Was a Statutory Declaration (FS263) falsely sworn (FS263 mandatory for works contracts utilizing FS623 or FS625 agreement form)?	☐	☒		A Statutory Declaration (FS263) was submitted.
16. Was this contract terminated due to non-compliance? If yes, provide brief	☐	☒		The contract was completed with an outstanding conformance issue regarding EMS documentation.

description of issues.			
17. Was all or part of a contract performance security retained? If yes, why.	☐	☒	
18. Was all or part of the final payment retained? If yes, why.	☐	☒	
19. Was a charge assessed for failing to comply with the requirements of the contract?	☐	☒	
20. Was there a charge or conviction of an offense relating to the contract or a forest practice?	☐	☒	
CONTRACTOR EVALUATION	Yes	No	Comments
21. Would you contract with this contractor again?	☐	☒	A notice to comply was issued to the contractor for failure to provide required documentation. Despite many attempts by the ministry representative to bring the contractor into conformance this issue remained outstanding at the end of the contract. Also, the contractor used foul language and threats of physical violence directed towards the ministry representative. See additional comments below.
Additional Comments: The Contract/Contractor Evaluation from the contractor's previous contract (EN09TIG402) with the BCTS Hazelton Field Team states: "The contractor has the ability and equipment to build well constructed Forest Service Roads but has a total disregard for process and procedure when it comes to following contract specifications regarding the EMS and BC Forest Safety Council SAFE Companies Program requirements. I would recommend awarding of another contract but with very low tolerance to any deviations from contract specifications including EMS and SAFE Company requirements." Given that the contractor continues to demonstrate a disregard for EMS requirements and has used foul language and threats of physical violence directed towards the ministry representative (contract manager), I would recommend not contracting with this contractor again, and disqualify the contractor from bidding on engineering works contracts, within the BCTS Skeena Business Area, for a period not to exceed 12 months.			

DATE: YY-MM-DD	PROGRAM MANAGER/EXPENSE AUTHORITY or authorized delegate		
12-02-03	PRINTED NAME	SIGNATURE	
	Visti Mosumgaard		
DISTRIBUTION: Original to Contract File		PDF Copy to Financial Services Branch CSNR ContractSupport@gov.bc.ca PDF Copy to Contractor	

Contract/Contractor Evaluation

PROJECT NAME AND LOCATION Date 1200 FSR Subgrade Construction		PROJECT/CONTRACT NO. EN09TIG-402	
CONTRACTOR Two Rivers Excavating Ltd.		FILE NO. 11250-85/EN09TIG-402	
CONTRACT START DATE: August 9 th , 2008		CONTRACT END DATE: August 6 th , 2010	
CONTRACT COORDINATOR: Alan Harrison		CONTRACT OFFICER: Visti Mosumgaard	
CONTRACT COSTS: FEES: \$289,844.11		EXPENSES:	
DESCRIPTION OF WORK: Date 1200 FSR Subgrade Construction			
CONTRACT EVALUATION Attach additional paper if required			
	Yes	No	Comments
1. Did the ministry achieve project goals more efficiently, effectively or economically as a result of the contract?	☒	☐	
2. Was the contract completed according to ministry specifications/standards?	☒	☐	
3. Was the contract or milestones/phases completed on time?	☐	☒	Landslide during construction resulted in construction delays
4. Were there difficulties encountered during the contract which could be attributed to the way the contract was structured (i.e., not the fault of the contractor)?	☐	☒	
5. If a site viewing or informational meeting was <u>not</u> required, would one have prevented any noted problems?	☐	☒	
6. Is the product of the contract being used by the ministry? (Provide explanation if not.)	☒	☐	
7. Were all the risk factors identified and successfully dealt with?	☐	☒	100% monitoring through full bench sections may have lead to more favourable results
8. Were the financial security factors/instruments appropriate to this contract?	☒	☐	
9. Was the contract monitoring plan appropriate and workable?	☐	☒	Require more rigorous evaluation of the risks when constructing through sensitive terrain
10. If amendments or changes to the contract were made, were they necessary and successful?	☒	☐	
11. Was the contract completed on the original or amended budget?	☒	☐	
12. Were the contract payment plan and schedule(s) appropriate?	☒	☐	
13. Did ministry staff receive any new ideas or approaches for future contracts of this kind?	☐	☒	
14. Should the work be contracted out again in the future if the need arises?	☒	☐	
Additional Comments:			

CONTRACTOR EVALUATION		LEVEL OF PERFORMANCE		
		Unacceptable	Acceptable	Exceptional
1.	The contractor's ability to plan work as directed by the ministry project plan, specifications, standards and schedule(s)	☐	☒	☐
Comments:				
2.	The contractor's inputs to meet all of the contract objectives/outcomes economically, efficiently and effectively.	☐	☒	☐
Comments:				
3.	The contractor's ability to complete the original or revised contract on schedule and within budget.	☐	☒	☐
Comments:				
4.	The contractor's flexibility and attitude to ministry-imposed amendments/changes to the work plan/schedule.	☐	☒	☐
Comments:				
5.	The contractor's ability to effectively supervise all aspects of the contract.	☐	☒	☐
Comments: Contractor requires a high level of monitoring.				
6.	The contractor's ability (and staff) to work well with ministry staff, inspectors and outside agencies.	☒	☐	☐
Comments: Conflicts arose during construction as a result of contractor's unwillingness to follow contract specifications and ministry direction.				
7.	The contractor's ability to work well with subcontractors (beneficial or detrimental to the ministry and/or the project).	☒	☐	☐
Comments: Contractor did not provide adequate documentation as required under WCB regs and contract specifications				
8.	The contractor's adherence to all relevant technical, financial, operational and safety regulations. (Consider if there was a need to issue any compliance orders, was the contract terminated, etc.)	☒	☐	☐
Comments: Contractor's lack of adherence to safety and insurance requirements lead to a Notice to Comply being issued. Contractor also failed to comply with several technical specifications.				
9.	The contractor's response to constructive criticism and progress evaluation reports.	☒	☐	☐
Comments: Contractor refused to sign an evaluation report and can be verbally abusive.				
10.	Would you contract with this contractor again? (see comments below)	☐	☐	☐
Additional Comments:				
The contractor has the ability and equipment to build well constructed Forest Service Roads but has a total disregard for process and procedure when it comes to following contract specifications regarding the EMS and BC Forest Safety Council SAFE Companies Program requirements. I would recommend awarding of another contract but with very low tolerance to any deviations from contract specifications including EMS and SAFE Company requirements.				
DATE:	CONTRACT MANAGER/EXPENSE AUTHORITY:			
October 22, 2009	PRINTED NAME Visti Mosumgaard		SIGNATURE 	

DISTRIBUTION:

Copy to Contract File

Copy to Contractor



Contract/Contractor Evaluation

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- (c) if delivered by courier service, on the fifth Business Day after collection by the courier service; or
- (d) if sent by facsimile or electronic transmission, on the day of transmittal unless transmitted after the normal business hours of the addressee or on a day that is not a Business Day, in which cases it will be deemed to be received on the next following Business Day.

CONTRACT / FILE NUMBER: EN14TIG402	CONTRACT START DATE:	CONTRACT END DATE: 13-10-31
TYPE OF WORK: Road Construction and surfacing	LOCATION OF WORK: Date 1200 FSR	
SIZE OF CONTRACT (e.g., # of ha, plots, trees planted, kms, etc.): 750m		
NAME OF TENDERING AUTHORITY (Ministry and geographic location) BCTS-Skeena		
PROGRAM MANAGER/EXPENSE AUTHORITY: Visti Mosumgaard	CONTRACT MANAGER/RECEIVING AUTHORITY: Alan Harrison	
CONTRACTOR LEGAL ENTITY NAME: Two Rivers Excavating Ltd.		
NAME OF COMPANY DIRECTORS/OFFICERS OR PARTNERS: Dale Decoteau	NAME OF ASSOCIATED ORGANIZATIONS OR PERSONS:	

CONTRACT EVALUATION (Negative responses must be substantiated (i.e., monitoring and inspection forms, enforcement notices, file notes, correspondence, or other documentation.) Attach additional paper if required		Yes	No	Comments
1.	Did the ministry achieve project goals more efficiently, effectively or economically as a result of the contract?	☐	☒	Contractor did not enter into contract
2.	Was the contract completed according to ministry specifications/standards?	☐	☒	See comments above
3.	Was the contract or milestones/phases completed on time?	☐	☒	See comments above
4.	Were there difficulties encountered during the contract which could be attributed to the way the contract was structured (i.e., not the fault of the contractor or contract was too vague)?	☐	☒	
5.	If a site viewing or informational meeting was <u>not</u> required, would one have prevented any noted problems?	☐	☒	
6.	Is the product of the contract being used by the ministry?	☐	☒	See comments above
7.	Were all the risk factors identified and successfully dealt with?	☒	☐	
8.	Were the financial security factors/instruments appropriate to this contract?	☒	☐	
9.	Was the contract monitoring plan appropriate and workable?	☐	☐	N/A
10.	If amendments or changes to the contract were made, were they necessary and successful?	☐	☐	N/A
11.	Was the contract completed on the original or amended budget?	☐	☐	N/A
12.	Were the contract payment plans and schedules appropriate?	☐	☐	N/A
13.	Did ministry staff receive any new ideas or approaches for future contracts of this kind?	☐	☒	
14.	Should the work be contracted out again in the future if the need arises?	☒	☐	
Additional Comments:				

CONTRACTOR EVALUATION		Yes	No	Comments
(All relevant documentation, letters and monitoring reports/assessments are to be attached (reference to be included in the "Comments" section). Levels of performance should be based upon a recognized standard (ministry/industrial/professional, etc.)				
The Bidding Contract (Contract A)				
1. Did the contractor withdraw an irrevocable tender?	☒	☐		Contract closed July 25 th , 2013. Contractor was the sole bidder and attended the tender opening. Award letter sent July 29 th via email, with requirements of execute the contract award within 10 calendar days. Within the 10 day period the Contractor requested that he be allowed to withdraw his tender.
2. Did the contractor refuse to enter into the awarded contract without justification? (Note: an example of a justifiable reason would be if the ministry changed the terms of the contract between tender closing and the time it was forwarded for signature.)	☒	☐		Contractor's request to withdraw his tender cited a number of issues, including: concerns with contract unit quantities, their bid price and personal differences between the Contractor and BCTS staff. The Contractor's issues were reviewed by TSK with advice from BCTS HQ and the Contract Help Desk staff. It was decided that the issues were not significant enough to believe that the contract could not be completed satisfactorily and the Contractor's request to withdraw his irrevocable tender was denied.
3. Did the contractor enter into the awarded contract within the time limits specified in the award letter? If not, what steps were taken?	☐	☒		The bid deposit was forfeited and the contract was cancelled. (No other bidders). Contractor was cautioned that future occurrences of a failure to execute a contract could affect the contractor's eligibility to bid on contracts.
4. Did the contractor fail to submit or meet requirements of the contract award letter (e.g., submission of performance security, certificate of insurance, etc.)? If so, what steps were taken?	☒	☐		None of the required award documents were provided by the Contractor. Contractor / TSK staff communicated by phone and e-mail including clarification of the potential consequences for failure to execute; to no effect.
Additional Comments:				
The Performance Contract (Contract B) – Not Applicable				
1. Did the contractor plan work as agreed upon or directed by the ministry project plan, specifications, standards and schedule(s)?	☐	☐		N/A
2. Did the contractor have enough resources, equipment, supplies, personnel, etc. (contract inputs) to meet all of the contract objectives/outcomes economically, efficiently and effectively.	☐	☐		N/A
3. Did the contractor retain its Key Personnel and ensure adequate training of staff in order to meet the project goals?	☐	☐		N/A

4. Did the contractor meet the contract objectives/outcomes (e.g., were final reports submitted on time and effective)?	☐	☐	N/A
5. Did the contractor work to a high standard?	☐	☐	N/A
6. Did the contractor complete the original or revised contract on schedule?	☐	☐	N/A
7. Did the contractor make unjustified claims for extra payment?	☐	☐	N/A
8. Was the contractor flexible and acceptable to ministry-imposed amendments/changes to the work plan/schedule?	☐	☐	N/A
CONTRACTOR EVALUATION	Yes	No	Comments
9. Was the contractor's response to constructive criticism and progress evaluation reports satisfactory?	☐	☐	N/A
10. Did the contractor effectively supervise all aspects of the contract/personnel?	☐	☐	N/A
11. Did the contractor (and staff) work well / communicate effectively with ministry staff, inspectors and outside agencies?	☐	☐	N/A
12. Did the contractor work well and communicate effectively with its staff and subcontractors (beneficial or detrimental to the ministry and/or the project)?	☐	☐	N/A
13. Did the contractor adhere to all the laws, relevant technical, financial, and operational regulations? (Consider if there was a need to issue any compliance orders, or the terms and conditions of the contract breached.)	☐	☐	N/A
14. Were there any safety related issues observed?	☐	☐	N/A
15. Were there any valid and legal claims from unpaid subcontractors, employees, or suppliers? Were they reported to Employment Standards Branch? Was a Statutory Declaration (FS263) falsely sworn (FS263 mandatory for works contracts utilizing FS623 or FS625 agreement form)?	☐	☐	N/A
16. Was this contract terminated due to non-compliance?	☐	☐	N/A
17. Was all or part of a contract performance security retained?	☐	☐	N/A
Was all or part of the final payment retained?	☐	☐	N/A
18. Was a charge assessed for failing to comply with the requirements of the contract?	☐	☐	N/A
19. Was there a charge or conviction of an offense relating to the contract or a forest practice?	☐	☐	N/A
20. Would you contract with this contractor again?	☐	☐	N/A

Additional Comments: N/A

CONTRACTOR'S KEY PERSONNEL (Not Applicable)

1. If applicable, name the Key Personnel used in the performance of the work/services:

2. List any Key Persons you would not approve of again and provide reason

Name

Reason:

ADDITIONAL COMMENTS:

CONTRACTOR'S SUBCONTRACTORS (Not Applicable)

1. If applicable, name the Subcontractor(s) used in performance of the work/services:

2. List any Subcontractors you would not approve of again and provide reason.

Name

Reason:

ADDITIONAL COMMENTS:

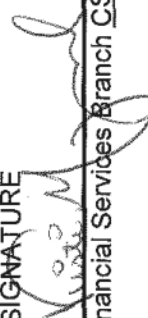
DATE: 14-03-10

PROGRAM MANAGER/EXPENSE AUTHORITY or authorized delegate

PRINTED NAME

Visti Mosumgaard

SIGNATURE



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