

From: Jeffery, Rick FLNR:IN
To: Fisher, Jason FLNR:EX
Subject: For you Information
Date: Tuesday, October 11, 2016 11:51:18 AM
Attachments: Principles of SLA.docx

Jason:

Thought this may be helpful.

Regards



Rick Jeffery, President & CEO
Coast Forest Products Association
Suite 1200, 1090 West Pender Street
Vancouver, BC V6E 2N7
T: (604) 891-1238 / F: (604) 682-8641
E: jeffery@coastforest.org / W: www.coastforest.org

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Page 02

Withheld pursuant to/removed as

s.16;s.13;s.17

From: [Strongitharm, Bruce FLNR:EX](#)
To: [Jeffery, Rick FLNR:IN](#)
Subject: RE: SLA
Date: Tuesday, October 11, 2016 2:27:00 PM

Thanks

From: Rick Jeffery [mailto:Jeffery@coastforest.org]
Sent: Tuesday, October 11, 2016 2:27 PM
To: Strongitharm, Bruce FLNR:EX
Subject: SLA
Bruce:

s.13,s.16

Regards



Rick Jeffery, President & CEO
Coast Forest Products Association
Suite 1200, 1090 West Pender Street
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From: Jeffery, Rick FLNR:IN
To: Strongitharm, Bruce FLNR:EX
Subject: Re: "UBCM municipalities opposes logging Vancouver Island's Old Growth"
Date: Wednesday, September 28, 2016 2:22:53 PM

Just briefed the Minister. Will catch up when we can. OG resolution debated and passed this morning.

Sent from my iPhone

> On Sep 28, 2016, at 2:21 PM, Strongitharm, Bruce FLNR:EX <Bruce.Strongitharm@gov.bc.ca> wrote:

>

> Sorry I couldn't answer your call. UBCM meetings.

>

> Sent from my BlackBerry 10 smartphone on the TELUS network.

> From: Rick Jeffery

> Sent: Wednesday, September 28, 2016 2:08 PM

> To: Strongitharm, Bruce FLNR:EX

> Subject: Fwd: "UBCM municipalities opposes logging Vancouver Island's Old Growth"

>

>

> FYI

>

> Sent from my iPhone

>

> Begin forwarded message:

>

> From: Amy Spencer <ASpencer@westernforest.com<<mailto:ASpencer@westernforest.com>>>

> Date: September 28, 2016 at 2:01:41 PM PDT

> To: Shannon Janzen <SJanzen@westernforest.com<<mailto:SJanzen@westernforest.com>>>, Karen Brandt
<karen.brandt@interfor.com<<mailto:karen.brandt@interfor.com>>>, Jennifer Davies

<jennifer@earnscliffe.ca<<mailto:jennifer@earnscliffe.ca>>>, "Adam Johnson"

<Adam@earnscliffe.ca<<mailto:Adam@earnscliffe.ca>>>, Rick Jeffery

<Jeffery@coastforest.org<<mailto:Jeffery@coastforest.org>>>, Susan Gagnon

<Gagnon@coastforest.org<<mailto:Gagnon@coastforest.org>>>, "Domenico Iannidinardo

<IannidinardoD@TimberWest.com<<mailto:IannidinardoD@timberwest.com>>>

(IannidinardoD@TimberWest.com<<mailto:IannidinardoD@timberwest.com>>)"

<IannidinardoD@TimberWest.com<<mailto:IannidinardoD@timberwest.com>>>

> Subject: "UBCM municipalities opposes logging Vancouver Island's Old Growth"

>

> First article on it - what we can expect re: messaging. Don't know why it says it happened yesterday:

> <https://theecoreport.com/union-bc-municipalities-opposes-logging-vancouver-islands-old-growth/>

>

> Amy

From: [Stratemeyer Trinczek, Yana FLNR:EX](#)
To: [Stagg, Chris J FLNR:EX](#)
Subject: FW: Minister's notes for meeting with Rick Jeffery
Date: Monday, September 19, 2016 11:19:52 AM
Attachments: [Coast MPS 2017 Update.docx](#)
[Softwood Lumber Dispute Update.docx](#)

From: Plunkett, Colleen E FLNR:EX
Sent: Monday, September 19, 2016 8:47 AM
To: Stratemeyer Trinczek, Yana FLNR:EX
Cc: Knowles, Paul S FLNR:EX
Subject: Minister's notes for meeting with Rick Jeffery
Good morning Yana. Please see the attached for the Minister's meeting with Rick Jeffery. Please let me know if this is the correct process to have Chris sign off and then sent to the DMO.
Thank you.



Colleen Plunkett
Executive Coordinator
Timber Operations, Pricing and First Nations Division
Office: (250) 356-7830
Cell: (250) 812-2460
Forests, Lands and Natural Resource Operations

Coast MPS 2017 Update

- FLNRO and Coast Timber Pricing Advisory Committee have converged on the draft dataset for the 5 years ending June 30, 2016. The dataset will be tweaked sometime in October when we apply harvest volumes through September 30, as per the protocol.
- Benchmark regression equation will be straight-forward once the data set is finalized.
- Discussions are commencing on variable analysis (add/drop variables to improve the equation). A meeting is scheduled for Sep 23rd.
- TOA and Specified Operations cost estimates will need to be determined s.13
s.13
- s.13
- We are on track to implement the update effective Jan 1st 2017.
s.13,s.16
-
- There has been a significant rise in bid prices which reflects a stronger market for timber on the Coast.
- In turn, updating the MPS equation inherently reflects the market.
- Stumpage sensitivity bolsters our position with respect to the trade file.
- Sensitivity to market shifts is significantly muted by bleed-in implementation, now a consistent feature in coast MPS updates.

Page 07

Withheld pursuant to/removed as

s.16;s.13

From: [Kozuki, Steve FLNR:EX](#)
To: [Knowles, Paul S FLNR:EX](#); [Rosche, Kimberly FLNR:EX](#); [Bennett, Allan FLNR:EX](#)
Cc: [Sasaki, Ashley FLNR:EX](#); [Dixon, Andrea FLNR:EX](#); [Stratemeyer Trinczek, Yana FLNR:EX](#); [Ewing, Rebecca J FLNR:EX](#); [Stagg, Chris J FLNR:EX](#)
Subject: RE: sep 20th meeting with Rick Jeffery
Date: Friday, September 16, 2016 10:51:28 AM

Coast MPS 2017 Update (draft bullets for Chris)

- FLNRO and Coast Timber Pricing Advisory Committee have converged on the draft dataset for the 5 years ending June 30, 2016. The dataset will be tweaked sometime in October when we apply harvest volumes through September 30, as per the protocol.
- Benchmark regression equation will be straight-forward once the data set is finalized.
- Discussions are commencing on variable analysis (add/drop variables to improve the equation). A meeting is scheduled for Sep 23rd.
- TOA and Specified Operations cost estimates will need to be determined, but no controversy is expected.
- Text in the CAM will need to be revised to remove ambiguity and vagueness, which should result in improved business certainty.
- We are on track to implement the update effective Jan 1st 2017.

*Steven F Kozuki, RPF
Director, Timber Pricing Branch
1520 Blanshard St, Victoria
250-356-9807 (office)
778-678-3872 (cell)*

From: Knowles, Paul S FLNR:EX
Sent: Friday, September 16, 2016 10:33 AM
To: Rosche, Kimberly FLNR:EX; Kozuki, Steve FLNR:EX; Bennett, Allan FLNR:EX
Cc: Sasaki, Ashley FLNR:EX; Dixon, Andrea FLNR:EX; Stratemeyer Trinczek, Yana FLNR:EX; Ewing, Rebecca J FLNR:EX; Stagg, Chris J FLNR:EX
Subject: Re: sep 20th meeting with Rick Jeffery
Rebecca and Steve, please coordinate on one note that provides briefing bullets on both and send to Chris - before Monday AM - so he can review quickly before sending in at noon.
Very brief and high level, but we will need to advise the minister on our estimate for coast MPS increase.
Thanks.

Paul Knowles, RPF
Executive Director
Timber Operations, Pricing and First Nations Division
778-679-0665

On Sep 16, 2016, at 10:14 AM, Rosche, Kimberly FLNR:EX <Kimberly.Rosche@gov.bc.ca> wrote:

Hi Paul,
MST and Bruce will be meeting with Rick Jeffery on September 20th (Tuesday) at noon.
Topics will be MPS s.16 Looking for updated materials (bullets) by midday Monday.
Thanks,

Kim

From: Silverio, Lisa FLNR:EX
Sent: Friday, September 16, 2016 9:38 AM
To: Ethier, Jayne FLNR:EX; Rosche, Kimberly FLNR:EX
Subject: sep 20th meeting with Rick Jeffery
Hi,

MST and Bruce will be meeting with Rick on Sep 20th at noon. Bruce indicated topics would be MPS (Tim will know) s.16

Can you ask staff to prepare materials, thank you.

Lisa Silverio

Administrative Coordinator to the Honourable Steve Thomson
Minister of Forests, Lands & Natural Resource Operations
Room 248 | Parliament Buildings | Victoria | British Columbia | V8V 1X4
Phone 250.356.6211 | lisa.silverio@gov.bc.ca

From: [Strongitharm, Bruce FLNR:EX](#)
To: [Hintz, Nancy P FLNR:EX](#)
Subject: Fw: REVISED NR - COFI quote change
Date: Tuesday, August 30, 2016 8:22:25 AM
Attachments: NR_BG_Competitiveness_Final3Aug30.docx
Importance: High

Can you send the revised NR to Caucus Comm

Thanks

Sent from my BlackBerry 10 smartphone on the TELUS network.

From: Dean, Sharon GCPE:EX
Sent: Tuesday, August 30, 2016 8:17 AM
To: Thomson, Steve FLNR:EX; Strongitharm, Bruce FLNR:EX; Tennant, Laura FLNR:EX; Hintz, Nancy P FLNR:EX
Cc: Thomas, Vivian P GCPE:EX; Clarke, Brennan GCPE:EX; Silverio, Lisa FLNR:EX
Subject: REVISED NR - COFI quote change

Good Morning

I've attached the revised NR with the change quote from COFI – sorry I couldn't get it to you last night – s.22

Sharon Dean, BCom

Manager Communications

Forests, Lands and Natural Resource Operations

P: 250 356-6998 C: 250 580-6456

NEWS RELEASE

For Immediate Release
[release number]
[Date]

Ministry of Forests, Lands and Natural
Resource Operations

Province sets agenda to address forest sector competitiveness

PRINCE GEORGE – The provincial government today released its agenda to enhance the competitiveness of B.C.’s forest sector so that it continues to make investments and provide family-supporting jobs in communities throughout the province.

The agenda called “Strong Past, Bright Future” contains 49 strategic actions to address three key inter-related goals: healthy, resilient forests; diverse, globally competitive industry; and stable communities and First Nations.

B.C. is recognized world-wide as a leading jurisdiction for the production of high-quality wood products from sustainably managed forests. However, government recognizes the need to address the challenges that may undermine the industry’s ability to compete, from the impact of the mountain pine beetle on interior forests to market uncertainty.

This agenda sets the stage to improve B.C.’s competitive position, maximize the value derived from B.C.’s forests, and tap into innovation. The agenda is supported by other recent government programs, including the three-year \$75 million Rural Dividend and recent \$85 million in the newly created Forest Enhancement Society of B.C. Other key actions in the plan announced today include:

- Enhancing the promotion of B.C. wood products globally, focusing on the province’s strong regulatory environment and the benefits of B.C.’s wood products.
- Through Forestry Innovation Investment, promoting new wood construction technology to global markets and developing non-traditional uses of wood and wood pulp fibres.
- Advancing opportunities for forest carbon management and promoting greater use of lower-value wood and wood residue in support of the province’s climate leadership goals.
- Investing in timber supply and restoring forests impacted by the mountain pine beetle and wildfire.
- Strengthening timber supply data using state-of-the art technology to provide a completely updated forest inventory by 2023.
- Maintaining healthy forest ecosystems that support values such as fish and wildlife ecosystem biodiversity, clean water, recreation, fibre for forest products, and forest carbon storage.
- Continuing to enhance First Nations’ participation in the forest sector, and encouraging business-to-business relationships between First Nations tenure holders and forestry firms.
- Creating more trades and training seats at post-secondary institutions, targeting funding for occupations in demand.

The agenda released today is supported by two additional forest sector plans, the Value-Added Sector Action Plan, and British Columbia Pulp and Paper Sustainability: Sector Challenges and Future Opportunities. These follow the Province's Forest Fibre Action Plan released in September 2015.

Quotes:

Forests, Lands and Natural Resource Operations Minister Steve Thomson – not approved

"Government is focused on maintaining the forest sector's position as a driving force in B.C.'s economy, especially in rural communities. This will sustain jobs, provide a secure future for resource communities, and deliver benefits to all British Columbians."

Council of Forest Industries President and CEO Susan Yurkovich

"B.C. high-quality forest products are shipped around the globe, as our industry competes with producers in many other parts of the world. Ensuring that we have the conditions in our province that allow our industry to compete successfully is critical if we are going to sustain our sector and attract investment to it. We are pleased to see the Province focus on the challenges of competitiveness that face the forest sector and we look forward to working with the Province and industry partners."

Coast Forest Products Association President and CEO Rick Jeffery

"The coast forest industry applauds the government for working to set a competitiveness agenda for the forest sector. By delivering benefits such as process improvements and efficiencies, this agenda ensures that coastal forest companies will continue to compete in the global marketplace and provide almost 40,000 jobs."

Catalyst Paper Corp. CEO Joe Nemeth

"The challenges facing the pulp and paper industry require urgent attention and strategic actions. This report outlines that we are committed to making our facilities globally competitive so we can serve higher growth, sustainable market pulp and paper segments and create low-carbon, fibre-based bio-products and renewable energy solutions by leveraging the integrated advantages of the B.C. forest products sector."

BC Wood Incoming Board Chair Rob Mitchell

"Value-added is an important component of B.C.'s forest sector, especially in smaller communities around the Province. We're looking forward to working with government to implement the recommendations that will support growth in our sector. We are also pleased with the commitment of \$200,000 to Forestry Innovation Investment to support efforts to grow B.C.'s share of the value-added wood products market."

Quick Facts:

- In 2015, B.C.'s forest sector directly supported 65,500 well-paying jobs – more than 140 rural economies depend on it.

- B.C. is one of the world's largest exporters of softwood lumber, and a significant global producer of pulp, paper and bioenergy. It accounts for more than one third of Canada's forest products exports.
- Two-thirds of B.C.'s land base, or 55 million hectares, is forested. Despite the impact of the mountain pine beetle in the interior, B.C. forests have millions of hectares of quality commercial tree species – and a fraction of one per cent is harvested annually.

Learn More:

Strong Past, Bright Future: A Competitiveness Agenda for British Columbia's Forest Sector:
www2.gov.bc.ca/gov/content/industry/forestry/competitive-forest-industry

Value Added Sector Action Plan [Add hyperlink](#)

British Columbia Pulp and Paper Sustainability: Sector Challenges and Future Opportunities [Add hyperlink](#)

Forest Fibre Action Plan [add hyperlink](#)

4 backgrounders follow.

Media Contact:

Media Relations

Ministry of Forests, Lands and Natural Resource Operations

250 356-5261

BACKGROUND

Forest sector competitiveness agenda summary of actions

Key competitiveness actions include:

Healthy, resilient forests

- Manage forests to support multiple values, such as wildlife habitat, clean water, recreation, fibre availability and forest carbon storage, by considering cumulative effects, creating silviculture tools to support ecosystem resilience, and placing reserves in locations that benefit the greatest number of forest value objectives.
- Improve knowledge of the forest resource by using the latest science and technology, enhancing forest cover inventory and tracking fibre use.
- Invest in existing and enhanced activities that improve forest productivity, mitigate climate change impacts, address priority forest health issues, and restore wildlife habitat.

Diverse, globally competitive industry

- Through Forestry Innovation Investment Ltd., promote new wood technologies and building systems, and market environmental and structural benefits of B.C. forest products.
- Expand market and product diversity, and work with the federal government to seek fair and beneficial trade agreements, including the Canada-U.S. Softwood Lumber Agreement.
- Work collaboratively with an extensive forest research network to enhance innovation across the value chain, and to promote non-traditional uses of wood and wood pulp fibres.
- Implement action plans to maximize fibre utilization and value, and to support new business opportunities for the residual, value-added, and pulp and paper sectors.
- Advance opportunities for forest carbon management, and promote greater use of lower value wood and wood residue.
- Ensure regulations support competitiveness while maintaining B.C.'s high environmental standards, and encourage streamlining processes to improve efficiency.

Stable communities and First Nations partners

- Work across government to support resource-dependent communities, maximize existing timber supply and restore forests impacted by mountain pine beetle and wildfire.
- Work with First Nations to build forest sector opportunities and to make consultation processes more effective and efficient.
- Reduce risk of wildfire, improve community safety, and restore landscape/habitat values through strategic actions such as the newly created Forest Enhancement Society of B.C. and Strategic Wildfire Prevention Initiative.
- Address workforce challenges through cross-forest sector planning and skills training.

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Media Relations

Ministry of Forests, Lands and Natural Resource Operations

250 356-5261

BACKGROUND

Value Added Sector Action Plan

The value-added sub-sector includes innovative and entrepreneurial companies throughout British Columbia. In 2012, B.C. had 589 value-added businesses, and provided close to 12,500 full-time jobs, with estimated sales of \$2.8 billion.

As part of its focus on competitiveness, the B.C. government undertook a value-added review which involved BC Wood, the Independent Wood Processors Association, Forestry Innovation Investment Ltd., FPIInnovations and the ministries of Forests, Lands and Natural Resource Operations; Jobs, Tourism and Skills Training; and International Trade.

Recommended actions to rebuild and improve the value-added sector, and position it for the future include:

- Establish a pilot program to improve access to the U.S. market for new, small value-added exporters that don't have a lot of experience. Forestry Innovation Investment Ltd. is providing \$200,000 to assess existing export programs and what additional activities may be of assistance to the sector.
- Pursue opportunities through provincial and federal programs to address labour and training issues impacting the value-added sector.
- Improve access to FPIInnovations' research and technical information, including development of a technology transfer and business development program pilot.
- Support open market access for the value-added companies to the competitive sale of Crown timber through BC Timber Sales.
- Pursue an exemption for value-added companies from duties under a new Canada-U.S. Softwood Lumber Trade Agreement since they buy input material from the open market.
- Explore development of a Wood Secretariat as a single point of contact between the B.C. government and value-added sector.

A copy of the report is available online at:

www2.gov.bc.ca/gov/content/industry/forestry/competitive-forest-industry

Media Contact:

Media Relations

Ministry of Forests, Lands and Natural Resource Operations

250 356-5261

BACKGROUND

B.C. Pulp and Paper Sustainability: Sector Challenges and Future Opportunities

The pulp and paper industry directly supports 12,000 well-paying jobs in B.C., and supports smaller communities by purchasing goods and services and through municipal taxes. It is a major producer of bioenergy in North America, and offers a value-added product from residual chips, shavings and sawdust from sawmills.

The B.C. Pulp and Paper Sustainability Project, part of the forest sector competitiveness agenda, was led by a working group with members from all nine of the province's pulp and paper companies, key B.C. government ministries, FPIInnovations and the UBC Pulp and Paper Centre.

Recommended actions to advance the sector's revitalization and transformation include:

- Improving cost competitiveness by identifying ways to improve business efficiency and reduce costs, addressing imminent regional fibre shortages, and assessing benefits of clean biomass power generation.
- Strengthening investment opportunities by streamlining permit applications and reporting requirements where emissions are not increased, and developing a more effective process to consult and engage First Nations.
- Finding opportunities to diversify and grow revenue by building a B.C. bio-products alliance to pursue development of new transformative technologies and by providing a comprehensive response to the B.C. Climate Action Plan.

These actions will be pursued with the sector.

A copy of the report is available online at:

www2.gov.bc.ca/gov/content/industry/forestry/competitive-forest-industry

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Media Relations

Ministry of Forests, Lands and Natural Resource Operations

250 356-5261

BACKGROUND

Forest Fibre Action Plan

Released in September 2015, the Forest Fibre Action Plan focuses on increasing efficient utilization of lower-quality wood and increased access to wood residue for secondary users, including the wood bioenergy sector and other non-lumber manufacturers, such as pulp and paper and oriented strandboard. Key actions include:

- Implementation of protocols for primary and secondary harvesters to ensure the efficient removal of residual fibre.
- Development and implementation of biomass handling guidelines for forest planners and machine operators to support integrated planning and harvesting operations.
- Commitment to continuous improvement on policies related to residual forestry licence to cut and fibre supply licence to cut to ensure tenures are working effectively.
- Advertisement of supplemental forest licence opportunities to secondary fibre users, where the volume and fibre profile is available, for the term of the licence.
- Review how cruising, scaling and residue measurements align with cut control, inventory and timber supply modelling policies.
- Streamlined residue measurements so low-quality residual fibre can be designated as special forest products.
- Extended existing waste benchmarks until October 2017.
- Commitment to ongoing operational initiatives that generate more value from B.C.'s forest resources and increase fibre utilization from harvested wood.

A copy of the report is available online at:

<https://www.for.gov.bc.ca/hth/timber-tenures/forest-fibre-action-plan.htm>

Media Contact:

Media Relations

Ministry of Forests, Lands and Natural Resource Operations

250 356-5261

From: Strongitharm, Bruce FLNR:EX
To: Prabhu, Vivek LASS:EX
Cc: Hintz, Nancy P FLNR:EX; Tennant, Laura TRAN:EX; Mills, Shane PREM:EX
Subject: NR_BG_Competitiveness_Final2
Date: Monday, August 29, 2016 4:38:51 PM
Attachments: NR_BG_Competitiveness_Final2.docx

Please replace with this NR

NEWS RELEASE

For Immediate Release
[release number]
[Date]

Ministry of Forests, Lands and Natural
Resource Operations

Province sets agenda to address forest sector competitiveness

PRINCE GEORGE – The provincial government today released its agenda to enhance the competitiveness of B.C.'s forest sector so that it continues to make investments and provide family-supporting jobs in communities throughout the province.

The agenda called “Strong Past, Bright Future” contains 50 strategic actions to address three key inter-related goals: healthy, resilient forests; diverse, globally competitive industry; and stable communities and First Nations.

B.C. is recognized world-wide as a leading jurisdiction for the production of high-quality wood products from sustainably managed forests. However, government recognizes the need to address the challenges that may undermine the industry's ability to compete, from the impact of the mountain pine beetle on interior forests to market uncertainty.

This agenda sets the stage to improve B.C.'s competitive position, maximize the value derived from B.C.'s forests, and tap into innovation. The agenda is supported by other recent government programs, including the three-year \$75 million Rural Dividend and recent \$85 million in the newly created Forest Enhancement Society of B.C. Other key actions in the plan announced today include:

- Enhancing the promotion of B.C. wood products globally, focusing on the province's strong regulatory environment and the benefits of B.C.'s wood products.
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- Continuing to enhance First Nations' participation in the forest sector, and encouraging business-to-business relationships between First Nations tenure holders and forestry firms.
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The agenda released today is supported by two additional forest sector plans, the Value-Added Sector Action Plan, and British Columbia Pulp and Paper Sustainability: Sector Challenges and Future Opportunities. These follow the Province's Forest Fibre Action Plan released in September 2015.

Quotes:

Forests, Lands and Natural Resource Operations Minister Steve Thomson – not approved

"Government is focused on maintaining the forest sector's position as a driving force in B.C.'s economy, especially in rural communities. This will sustain jobs, provide a secure future for resource communities, and deliver benefits to all British Columbians."

Council of Forest Industries President and CEO Susan Yurkovich

"The B.C. forest industry has long been the cornerstone of the provincial economy and one of the largest employers in province. Our high quality products, manufactured from sustainable managed forests, are shipped to markets around the world. Ensuring we are able to compete successfully in a global marketplace is key. That's why we are pleased to that the province is working to ensure that B.C.'s forest sector is competitive and that we can continue to be a key part of the economic engine of this province in the decades ahead."

Coast Forest Products Association President and CEO Rick Jeffery

"The coast forest industry applauds the government for working to set a competitiveness agenda for the forest sector. By delivering benefits such as process improvements and efficiencies, this agenda ensures that coastal forest companies will continue to compete in the global marketplace and provide almost 40,000 jobs."

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BC Wood Incoming Board Chair Rob Mitchell

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Learn More:

Strong Past, Bright Future: A Competitiveness Agenda for British Columbia's Forest Sector:
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Value Added Sector Action Plan [Add hyperlink](#)

British Columbia Pulp and Paper Sustainability: Sector Challenges and Future Opportunities [Add hyperlink](#)

Forest Fibre Action Plan [add hyperlink](#)

4 backgrounders follow.

Media Contact:

Media Relations

Ministry of Forests, Lands and Natural Resource Operations
250 356-5261

BACKGROUND

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Diverse, globally competitive industry

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- Expand market and product diversity, and work with the federal government to seek fair and beneficial trade agreements, including the Canada-U.S. Softwood Lumber Agreement.
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- Implement action plans to maximize fibre utilization and value, and to support new business opportunities for the residual, value-added, and pulp and paper sectors.
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Stable communities and First Nations partners

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- Address workforce challenges through cross-forest sector planning and skills training.

Media Contact:

Media Relations

Ministry of Forests, Lands and Natural Resource Operations

250 356-5261

BACKGROUND

Value Added Sector Action Plan

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As part of its focus on competitiveness, the B.C. government undertook a value-added review which involved BC Wood, the Independent Wood Processors Association, Forestry Innovation Investment Ltd., FPIInnovations and the ministries of Forests, Lands and Natural Resource Operations; Jobs, Tourism and Skills Training; and International Trade.

Recommended actions to rebuild and improve the value-added sector, and position it for the future include:

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- Pursue opportunities through provincial and federal programs to address labour and training issues impacting the value-added sector.
- Improve access to FPIInnovations' research and technical information, including development of a technology transfer and business development program pilot.
- Support open market access for the value-added companies to the competitive sale of Crown timber through BC Timber Sales.
- Pursue an exemption for value-added companies from duties under a new Canada-U.S. Softwood Lumber Trade Agreement since they buy input material from the open market.
- Explore development of a Wood Secretariat as a single point of contact between the B.C. government and value-added sector.

A copy of the report is available online at:

www2.gov.bc.ca/gov/content/industry/forestry/competitive-forest-industry

Media Contact:

Media Relations

Ministry of Forests, Lands and Natural Resource Operations

250 356-5261

BACKGROUND

B.C. Pulp and Paper Sustainability: Sector Challenges and Future Opportunities

The pulp and paper industry directly supports 12,000 well-paying jobs in B.C., and supports smaller communities by purchasing goods and services and through municipal taxes. It is a major producer of bioenergy in North America, and offers a value-added product from residual chips, shavings and sawdust from sawmills.

The B.C. Pulp and Paper Sustainability Project, part of the forest sector competitiveness agenda, was led by a working group with members from all nine of the province's pulp and paper companies, key B.C. government ministries, FPIInnovations and the UBC Pulp and Paper Centre.

Recommended actions to advance the sector's revitalization and transformation include:

- Improving cost competitiveness by identifying ways to improve business efficiency and reduce costs, addressing imminent regional fibre shortages, and assessing benefits of clean biomass power generation.
- Strengthening investment opportunities by streamlining permit applications and reporting requirements where emissions are not increased, and developing a more effective process to consult and engage First Nations.
- Finding opportunities to diversify and grow revenue by building a B.C. bio-products alliance to pursue development of new transformative technologies and by providing a comprehensive response to the B.C. Climate Action Plan.

These actions will be pursued with the sector.

A copy of the report is available online at:

www2.gov.bc.ca/gov/content/industry/forestry/competitive-forest-industry

Media Contact:

Media Relations

Ministry of Forests, Lands and Natural Resource Operations

250 356-5261

BACKGROUND

Forest Fibre Action Plan

Released in September 2015, the Forest Fibre Action Plan focuses on increasing efficient utilization of lower-quality wood and increased access to wood residue for secondary users, including the wood bioenergy sector and other non-lumber manufacturers, such as pulp and paper and oriented strandboard. Key actions include:

- Implementation of protocols for primary and secondary harvesters to ensure the efficient removal of residual fibre.
- Development and implementation of biomass handling guidelines for forest planners and machine operators to support integrated planning and harvesting operations.
- Commitment to continuous improvement on policies related to residual forestry licence to cut and fibre supply licence to cut to ensure tenures are working effectively.
- Advertisement of supplemental forest licence opportunities to secondary fibre users, where the volume and fibre profile is available, for the term of the licence.
- Review how cruising, scaling and residue measurements align with cut control, inventory and timber supply modelling policies.
- Streamlined residue measurements so low-quality residual fibre can be designated as special forest products.
- Extended existing waste benchmarks until October 2017.
- Commitment to ongoing operational initiatives that generate more value from B.C.'s forest resources and increase fibre utilization from harvested wood.

A copy of the report is available online at:

<https://www.for.gov.bc.ca/hth/timber-tenures/forest-fibre-action-plan.htm>

Media Contact:

Media Relations

Ministry of Forests, Lands and Natural Resource Operations

250 356-5261

From: [Strongitharm, Bruce FLNR:EX](#)
To: [Prabhu, Vivek LASS:EX](#)
Cc: [Hintz, Nancy P FLNR:EX](#); [Tennant, Laura TRAN:EX](#); [Mills, Shane PREM:EX](#)
Subject: Wednesday
Date: Monday, August 29, 2016 4:35:42 PM
Attachments: [NR_BG_Competitiveness_Final.docx](#)
[Competitiveness Event Summary DRFT2_Aug29.docx](#)

Here is a summary and KM along with the NR to send out to caucus at 10am on Wednesday morning. Let me know if you require anything else.

Bruce Strongitharm

Chief of Staff to

Hon. Steve Thomson

Minister of Forests, Lands and Natural Resource Operations

Ph. 250-387-6240

NEWS RELEASE

For Immediate Release
[release number]
[Date]

Ministry of Forests, Lands and Natural
Resource Operations

Province sets agenda to address forest sector competitiveness

PRINCE GEORGE – The provincial government today released its agenda to enhance the competitiveness of B.C.’s forest sector so that it continues to make investments and provide family-supporting jobs in communities throughout the province.

The agenda called “Strong Past, Bright Future” contains 50 strategic actions to address three key inter-related goals: healthy, resilient forests; diverse, globally competitive industry; and stable communities and First Nations.

B.C. is recognized world-wide as a leading jurisdiction for the production of high-quality wood products from sustainably managed forests. However, government recognizes the need to address the challenges that may undermine the industry’s ability to compete, from the impact of the mountain pine beetle on interior forests to market uncertainty.

This agenda sets the stage to improve B.C.’s competitive position, maximize the value derived from B.C.’s forests, and tap into innovation. The agenda is supported by other recent government programs, including the three-year \$75 million Rural Dividend and recent \$85 million in the newly created Forest Enhancement Society of B.C. Other key actions in the plan announced today include:

- Enhancing the promotion of B.C. wood products globally, focusing on the province’s strong regulatory environment and the benefits of B.C.’s wood products.
- Through Forestry Innovation Investment, promoting new wood construction technology to global markets and developing non-traditional uses of wood and wood pulp fibres.
- Advancing opportunities for forest carbon management and promoting greater use of lower-value wood and wood residue in support of the province’s climate leadership goals.
- Investing in timber supply and restoring forests impacted by the mountain pine beetle and wildfire.
- Strengthening timber supply data using state-of-the art technology to provide a completely updated forest inventory by 2023.
- Maintaining healthy forest ecosystems that support values such as fish and wildlife ecosystem biodiversity, clean water, recreation, fibre for forest products, and forest carbon storage.
- Continuing to enhance First Nations’ participation in the forest sector, and encouraging business-to-business relationships between First Nations tenure holders and forestry firms.
- Creating more trades and training seats at post-secondary institutions, targeting funding for occupations in demand.

The agenda released today is supported by two additional forest sector plans, the Value-Added Sector Action Plan, and British Columbia Pulp and Paper Sustainability: Sector Challenges and Future Opportunities. These follow the Province's Forest Fibre Action Plan released in September 2015.

Quotes:

Forests, Lands and Natural Resource Operations Minister Steve Thomson – not approved

"Government is focused on maintaining the forest sector's position as a driving force in B.C.'s economy, especially in rural communities. This will sustain jobs, provide a secure future for resource communities, and deliver benefits to all British Columbians."

Council of Forest Industries President and CEO Susan Yurkovich

"The B.C. forest industry has long been the cornerstone of the provincial economy and one of the largest employers in province. Our high quality products, manufactured from sustainable managed forests, are shipped to markets around the world. Ensuring we are able to compete successfully in a global marketplace is key. That's why we are pleased to that the province is working to ensure that B.C.'s forest sector is competitive and that we can continue to be a key part of the economic engine of this province in the decades ahead."

Coast Forest Products Association President and CEO Rick Jeffery

"The coast forest industry applauds the government for working to set a competitiveness agenda for the forest sector. By delivering benefits such as process improvements and efficiencies, this agenda ensures that coastal forest companies will continue to compete in the global marketplace and provide almost 40,000 jobs."

Catalyst Paper Corp. CEO Joe Nemeth

"The challenges facing the pulp and paper industry require urgent attention and strategic actions. This report outlines that we are committed to making our facilities globally competitive so we can serve higher growth, sustainable market pulp and paper segments and create low-carbon, fibre-based bio-products and renewable energy solutions by leveraging the integrated advantages of the B.C. forest products sector."

BC Wood Incoming Board Chair Rob Mitchell

"Value-added is an important component of B.C.'s forest sector, especially in smaller communities around the Province. We're looking forward to working with government to implement the recommendations that will support growth in our sector. We are also pleased with the commitment of \$200,000 to Forestry Innovation Investment to support efforts to grow B.C.'s share of the value-added wood products market."

Quick Facts:

- In 2015, B.C.'s forest sector directly supported 65,500 well-paying jobs – more than 140 rural economies depend on it.
- B.C. is one of the world's largest exporters of softwood lumber, and a significant global producer of pulp, paper and bioenergy. It accounts for more than one third of Canada's forest products exports.

- Two-thirds of B.C.'s land base, or 55 million hectares, is forested. Despite the impact of the mountain pine beetle in the interior, B.C. forests have millions of hectares of quality commercial tree species – and a fraction of one per cent is harvested annually.

Learn More:

Strong Past, Bright Future: A Competitiveness Agenda for British Columbia's Forest Sector:
www2.gov.bc.ca/gov/content/industry/forestry/competitive-forest-industry

Value Added Sector Action Plan [Add hyperlink](#)

British Columbia Pulp and Paper Sustainability: Sector Challenges and Future Opportunities [Add hyperlink](#)

Forest Fibre Action Plan [add hyperlink](#)

4 backgrounders follow.

Media Contact:

Media Relations
Ministry of Forests, Lands and Natural Resource Operations
250 356-5261

BACKGROUND

Forest sector competitiveness agenda summary of actions

Key competitiveness actions include:

Healthy, resilient forests

- Manage forests to support multiple values, such as wildlife habitat, clean water, recreation, fibre availability and forest carbon storage, by considering cumulative effects, creating silviculture tools to support ecosystem resilience, and placing reserves in locations that benefit the greatest number of forest value objectives.
- Improve knowledge of the forest resource by using the latest science and technology, enhancing forest cover inventory and tracking fibre use.
- Invest in existing and enhanced activities that improve forest productivity, mitigate climate change impacts, address priority forest health issues, and restore wildlife habitat.

Diverse, globally competitive industry

- Through Forestry Innovation Investment Ltd., promote new wood technologies and building systems, and market environmental and structural benefits of B.C. forest products.
- Expand market and product diversity, and work with the federal government to seek fair and beneficial trade agreements, including the Canada-U.S. Softwood Lumber Agreement.
- Work collaboratively with an extensive forest research network to enhance innovation across the value chain, and to promote non-traditional uses of wood and wood pulp fibres.
- Implement action plans to maximize fibre utilization and value, and to support new business opportunities for the residual, value-added, and pulp and paper sectors.
- Advance opportunities for forest carbon management, and promote greater use of lower value wood and wood residue.
- Ensure regulations support competitiveness while maintaining B.C.'s high environmental standards, and encourage streamlining processes to improve efficiency.

Stable communities and First Nations partners

- Work across government to support resource-dependent communities, maximize existing timber supply and restore forests impacted by mountain pine beetle and wildfire.
- Work with First Nations to build forest sector opportunities and to make consultation processes more effective and efficient.
- Reduce risk of wildfire, improve community safety, and restore landscape/habitat values through strategic actions such as the newly created Forest Enhancement Society of B.C. and Strategic Wildfire Prevention Initiative.
- Address workforce challenges through cross-forest sector planning and skills training.

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Ministry of Forests, Lands and Natural Resource Operations

250 356-5261

BACKGROUND

Value Added Sector Action Plan

The value-added sub-sector includes innovative and entrepreneurial companies throughout British Columbia. In 2012, B.C. had 589 value-added businesses, and provided close to 12,500 full-time jobs, with estimated sales of \$2.8 billion.

As part of its focus on competitiveness, the B.C. government undertook a value-added review which involved BC Wood, the Independent Wood Processors Association, Forestry Innovation Investment Ltd., FPIInnovations and the ministries of Forests, Lands and Natural Resource Operations; Jobs, Tourism and Skills Training; and International Trade.

Recommended actions to rebuild and improve the value-added sector, and position it for the future include:

- s.13
- Pursue opportunities through provincial and federal programs to address labour and training issues impacting the value-added sector.
- Improve access to FPIInnovations' research and technical information, including development of a technology transfer and business development program pilot.
- Support open market access for the value-added companies to the competitive sale of Crown timber through BC Timber Sales.
- Pursue an exemption for value-added companies from duties under a new Canada-U.S. Softwood Lumber Trade Agreement since they buy input material from the open market.
- Explore development of a Wood Secretariat as a single point of contact between the B.C. government and value-added sector.

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Media Contact:

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Ministry of Forests, Lands and Natural Resource Operations

250 356-5261

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The pulp and paper industry directly supports 12,000 well-paying jobs in B.C., and supports smaller communities by purchasing goods and services and through municipal taxes. It is a major producer of bioenergy in North America, and offers a value-added product from residual chips, shavings and sawdust from sawmills.

The B.C. Pulp and Paper Sustainability Project, part of the forest sector competitiveness agenda, was led by a working group with members from all nine of the province's pulp and paper companies, key B.C. government ministries, FPInnovations and the UBC Pulp and Paper Centre.

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- Finding opportunities to diversify and grow revenue by building a B.C. bio-products alliance to pursue development of new transformative technologies and by providing a comprehensive response to the B.C. Climate Action Plan.

These actions will be pursued with the sector.

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250 356-5261

BACKGROUNDER

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<https://www.for.gov.bc.ca/hth/timber-tenures/forest-fibre-action-plan.htm>

Media Contact:

Media Relations

Ministry of Forests, Lands and Natural Resource Operations

250 356-5261

Strong Past, Bright Future: A Competitiveness Agenda for British Columbia's Forest Sector

The Ministry of Forest Lands and Natural Resource Operations has developed a comprehensive agenda aimed at addressing current and future challenges in B.C.'s forest industry.

Called Strong Past, Bright Future: A Competitiveness Agenda for B.C.'s Forest Sector, this document outlines actions the government is taking and will be taking to improve the industry's competitive position by maximizing the value of B.C.'s forest and tapping into innovative solutions.

The document is built around three key inter-related goals– healthy resilient forests, a diverse globally competitive industry, and stable communities and First Nations partnerships. Each one of these goals depends on the other to realize its full potential.

Some of the challenges facing B.C. forest industry include:

- Reduced timber supply in the wake of the pine beetle epidemic
- Rising log-hauling costs due to shift in location of marketable timber
- Increased international competition, changing world markets trade barriers that hinder market growth.
- Balancing complex and competing demands such as recreation, wildlife habitat, First Nations rights and environmental stewardship.

Government's plan for addressing these and other challenges focuses on:

- Championing innovation, including the development of new products and technologies designed to encourage the use of wood.
- Enhancing fibre utilization, including maximizing the value of new biofuels, biochemical and bioenergy.
- Improving knowledge of the forest resource through advanced inventory techniques that assess the health, quality, quantity of the forests and its many values.
- Increasing investment in reforestation with the goal of planting more than 28 million seedlings annually by 2019-20, in addition to over 250 million seedling planted by licensees each year.
- Promoting the merits of B.C. forest products and B.C.'s "green advantage."
- Maintaining and expanding existing markets, with special focus on negotiating a new softwood lumber agreement with the United States.
- Creating an increasingly efficient business environment.
- Supporting rural communities with strategic investments such as the BC Rural Dividend and B.C. Forest Enhancement Society, to help the land base recover, create new healthy forests reduce wildfire risk and encourage the use pine-beetle affected trees.
- Encouraging growth of business-to-business relationships between First Nations, tenure holders and forestry firms.

Learn More:

Strong Past, Bright Future: A Competitiveness Agenda for British Columbia's Forest Sector:
www2.gov.bc.ca/gov/content/industry/forestry/competitive-forest-industry

FLNRO Key Messages – Forest sector competitiveness

- The forest sector is a critical economic driver for B.C. It supports healthy, stable communities, and provides jobs for tens of thousands of British Columbians.
- Government and industry are working together to maintain the forest sector's position as a driving force in B.C.'s economy, especially rural communities.
- Over the past two years, we have been reviewing challenges related to sector competitiveness including land base uncertainty, global competition, complex operating environment/rising business costs and harvest reductions (mountain pine beetle).
- While B.C. has an advantage in market development, it faces challenges related to delivered wood costs, fibre supply, hosting conditions, innovation, species/product value and profit margin.
- *Strong Past, Bright Future: A Competitiveness Agenda for British Columbia's Forest Sector* describes what government is doing and can do to counter challenges that threaten competitiveness – from strengthening forest inventory data and reducing the risk of wildfire to developing new markets and reducing process costs.
- The agenda began a living, evolving process. There are plans to finalize metrics so B.C. can continue to measure, assess and strengthen/improve its state of competitiveness against main competitors, making tactical changes to embrace opportunities and address potential challenges.
- The process initially involved representatives from the primary and aligned manufacturing sector, and government plans to broaden the conversation to explore specific issues with other forest sector participants.
- These actions support healthy resilient forests that provide quality raw materials for a diverse, globally competitive industry that supports stable communities and First Nations partners.
- B.C.'s forest sector has changed over time, and will continue to evolve to remain a strong part of our economy. This is our articulation to guide future work with the sector.

From: Jeffery, Rick FLNR:IN
To: Fisher, Jason FLNR:EX
Subject: Stuff
Date: Thursday, July 14, 2016 11:35:52 AM
Attachments: 2016 04 27 Coastal Forest Sector Competitiveness Recommendations.docx
2016 03 23 DM-CEO Matrix.docx

Jason:

Attached is the list of things we are interested in pursuing or are working on. I also enclose the very draft list of outcomes we would like to see from the "coastal" piece of the competitiveness agenda.

Regards



Rick Jeffery, President & CEO
Coast Forest Products Association
Suite 1200, 1090 West Pender Street
Vancouver, BC V6E 2N7
T: (604) 891-1238 / F: (604) 682-8641
E: jeffery@coastforest.org / W: www.coastforest.org

Legal Notice: The information in this e-mail, including attachments, is confidential and may be legally privileged. If you receive this transmission in error, please destroy all copies and notify the sender by replying to this transmission.

Page 38 to/à Page 39

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s.13

Page 40

Withheld pursuant to/removed as

s.13;s.17

Page 41

Withheld pursuant to/removed as

s.16;s.13;s.17

Ethier, Jayne FLNR:EX

From: Sheldon, Tim FLNR:EX
Sent: Thursday, March 24, 2016 6:28 AM
To: Ethier, Jayne FLNR:EX
Subject: Fwd: Bullets for meeting with Rick Jeffery Thursday March 24th
Attachments: Bullets for meeting with Rick Jeffery.docx; ATT00001.htm

Pls print. Thx.

Sent from Tim Sheldon's iPad

Begin forwarded message:

From: "Knowles, Paul S FLNR:EX" <Paul.S.Knowles@gov.bc.ca>
Date: March 23, 2016 at 5:44:20 PM PDT
To: "Sheldon, Tim FLNR:EX" <Tim.Sheldon@gov.bc.ca>, "Sutherland, Craig FLNR:EX" <Craig.Sutherland@gov.bc.ca>
Cc: "Ethier, Jayne FLNR:EX" <Jayne.Ethier@gov.bc.ca>, "Andrews, Sarah FLNR:EX" <Sarah.Andrews@gov.bc.ca>
Subject: Bullets for meeting with Rick Jeffery Thursday March 24th

Tim and Craig, attached is a set of bullets on the topics requested below.

-BCTS performance metrics; BCTS volume delivery including Pacific TSR; Uncut policy including 10 year cut control, TFL 19; SLA including High Value cap/exemption and strategies to repatriate 2 mm3 of log exports and the benefits to govt

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how to

incorporate Timber Goals and Objectives; response to UBCM; resources for the Coast..

Paul Knowles, RPF
Executive Director
Timber Operations, Pricing and First Nations Division
Ministry of Forests, Lands and Natural Resource Operations
250-387-3162

March 24, 2016 Meeting Brief – Tim, Craig & Rick Jeffery

BCTS Performance Metrics

- **High level: BCTS just under targets, but Majors harvest down significantly.**
- BCTS is going to substantially achieve its 2015/16 Volume Sold target of 13.3 million m³.
- However, BCTS Volume Sold on the coast is behind its target, primarily as a result of the Strait of Georgia Business Area projecting to sell about 20% less than their target of 1.43 million m³ due to First Nations objectives and aspirations.
- Coast harvest for major licensees to the end of February 2016 is down from previous years and the ministry forecast for 2015/16 has dropped from 11.8 million m³ for majors and other licences (not including BCTS) to 10.8 million m³, the lowest level in the past five years.
- On the Coast a total of approximately 3.6 million m³ of unharvested timber is available under existing (sold) Timber Sale Licences.

BCTS Volume Delivery Including Pacific TSR

- The Pacific TSA was created in 2009 and is comprised of BCTS operating areas linked to the Bill 28 (1988) and Bill 28 (2003) AAC take backs from coastal TFLs.
- The AAC linked to these areas was administratively set when the Pacific TSA was established and BCTS' long-standing contention is that the AAC wasn't sustainable.
- BCTS initiated a TSR in 2014 and that work is well-advanced (data package is now complete and out for public review) and staff continues to provide CFPA with meaningful opportunities for input.

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Uncut Policy including 10 year cut control

Existing Unharvested Volume (Undercut, Uncut) Policy:

- *Forest Act* (section 75.8) requires that unharvested volumes within a TFL be returned to the Crown and allows government to issue new tenures from that volume.
- There is no legal requirement to make any unharvested volume available for issuance under other forms of agreement.
- Current policy allows REDs to make unharvested volume disposition decisions.

Draft New Policy:

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TFL 19

- Approximately 1.38 million m³ of undercut are currently available for potential disposition in Tree Farm Licence (TFL) 19, held by Western Forest Products (Western).
- The Ehattesaht Supreme Court decision that consultation was owing, and the province needed to consider the economic interest of the First Nation re: undercut.
- Consultation has recently been completed with the EFN and the Mowachaht/Muchalaht First Nation, both of whom have asserted traditional territory overlapping the TFL.
- Western was also consulted and raised concerns about the impact of the decision to their tenure.
- The decision to dispose of the undercut volume is expected to be made soon.
- Disposition to each First Nation will be based on the following considerations: a viable and competitive forest industry; reconciliation with First Nations; environmental stewardship and sustainability; and the recognition of the TFL holder's rights.

Response to UBCM

- There is meeting to discuss report/response with Minister on April 14, 2016 with Tom Ethier, Jenn Davis and Nora White

Resources for the Coast

- Approximately 380 staff in the Coast Area delivering the full scope of FLNR business.
- The Coast Area has over 100 First Nations with multiple strategic agreements and negotiations that require support and delivery.

- The Coast Area maintains a dedicated team for forest tenures, forest stewardship, pricing, and district delivery and generally meets and exceeds 40 day turnaround time for forestry cutting permit authorizations.
- The Coast Area maintains an active forestry Operational Issues Forum with the forest sector, holds quarterly meetings with some licensees at the regional level, and holds regular engagement forums at the district level.

SLA

- BC is committed to pursuing the high value cap

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Log Exports (concept of repatriation of 2M m³ of log exports)

- 2M m³ of log exports is about 30% of log export volume. The Ministry is definitely interested in options to increase domestic manufacturing.
- A reduction in log export volume will not remove Coalition concerns with domestic price of logs.
- Whenever a measure is applied that changes the profile of log exports we create winners and losers. In general this is a private/Crown land split, or a west coast/east coast split.

-

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How to incorporate Timber Goals and Objectives

- The high-level provincial timber management goals, objectives and targets provide context and guidance for operational planning at the local level.
- To implement the goals and objectives and make them a reality, local timber management targets and strategies are needed at the management unit level.
- Key to defining management targets and strategies in an integrated way for both timber and non-timber values is a strong local level plan (e.g. the Integrated Silviculture Strategies), supported by risk and scenario-based analysis.
- An Integrated silviculture strategy is underway in the Arrowsmith TSA and more are planned to begin in the Fraser and Strathcona TSAs in 2016/17.
- Draft local level Timber objective reports have been prepared for all coastal TSAs and have been shared with the District Managers to begin discussions with the licensees on the information and trends they are showing.
- The Chief Forester Leadership Team supports the implementation of these recommendations as these plans will help in the realization of the appropriate AAC for a given management unit.

Ethier, Jayne FLNR:EX

From: Sutherland, Craig FLNR:EX
Sent: Wednesday, May 4, 2016 4:53 PM
To: Sheldon, Tim FLNR:EX
Subject: RE: Continuation of Walbran Dialogue among NGO's, industry and government

Follow Up Flag: Follow up
Flag Status: Completed

Yep – one of my many files I haven't been able to brief you on. I spent a fair bit of time, with Rick J, trying to get Teal to agree to this field trip. The bottom line is that the ENGOs drew a line in the sand and said they wouldn't support any option that included any harvesting in the Walbran 486 ha "bite" and wanted to talk about further protection outside the "bite" in the SMZs. So this hard positioning by the ENGOs pushed Teal (Jones Brothers) away. I also tried working separately with Bob Peart, who represented all the different ENGOs and although he understood that this hard positioning wouldn't help this situation, his direction was not to budge.

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s.13

Craig

From: Sheldon, Tim FLNR:EX
Sent: Wednesday, May 4, 2016 4:26 PM
To: Sutherland, Craig FLNR:EX
Subject: Fwd: Continuation of Walbran Dialogue among NGO's, industry and government

I didn't know that industry rejected the idea of a field visit?

Sent from Tim Sheldon's iPhone

Begin forwarded message:

From: "Bob Peart" <bob@sierraclub.bc.ca>
To: "Jeffery, Rick FLNR:IN" <jeffery@coastforest.org>, "Sutherland, Craig FLNR:EX" <Craig.Sutherland@gov.bc.ca>, "mcarter@tealjones.com" <mcarter@tealjones.com>, "Pegg, Michael FLNR:IN" <mpegg@tealjones.com>
Cc: "Sheldon, Tim FLNR:EX" <Tim.Sheldon@gov.bc.ca>, "Heyman.MLA, George LASS:EX" <George.Heyman.MLA@leg.bc.ca>, "Minister, FLNR FLNR:EX" <FLNR.Minister@gov.bc.ca>
Subject: Continuation of Walbran Dialogue among NGO's, industry and government

May 4, 2016

TO: Rick Jeffrey Coast Forest Products Association
Mark Carter, Teal Jones Michael Pegg, Teal Jones
Craig Sutherland, FLNRO

Re: Continuation of Walbran dialogue among NGOs, industry and government

Our groups are disappointed to learn that industry (CFPA, Teal Jones) rejected our invitation to conduct a field visit to the Central Walbran Valley for the purpose of discussing our common interests and strengthening conversations about future management in the area. We are therefore uncertain about what this situation means to future shared talks for moving forward.

We are conscious that we have opposing views for the future management of the Walbran SMZ, especially the 486 hectare Central Walbran area. However the Walbran Valley is a too important a rainforest ecosystem to not conduct a dialogue. We feel our parties have a collective responsibility to work towards a shared assessment of the ecological, economic and cultural values in this area for the long term.

We would like to reiterate our proposal of early April to continue the dialogue. As a suggestion we propose Thursday, May 26, 9:30 – 12:00 am in Victoria for a face-to-face-meeting.

As our efforts to raise awareness about the lack of protection for endangered old-growth rainforest on Vancouver Island continue we are focusing on the facts and highlighting solution options. In the meantime we have put on hold the specific activities that we were requested to refrain from, for example Wilderness Committee's Walbran Wednesday.

In December, Teal Jones stated publicly that their company has "no immediate plans to harvest block 4424, nor are there immediate plans to proceed with other cut blocks within 'the bite'". We assume the bite is a reference to the unprotected, intact 486 hectares area 'north of the river' including the Castle Grove area. As we acknowledged at the time this commitment was a good step into the right direction that allows time to explore solutions and we thank Teal Jones for this initiative. Given the current situation we would appreciate clarification knowing for how long this statement remains valid. We believe a solution space until at least April 30, 2017 would be helpful to allow a positive conversation for the future management of the Walbran.

We look forward to hearing from you and continuing this important dialogue.

Sincerely

Bob Peart, on behalf of

Sierra Club BC
Ancient Forest Alliance
Wilderness Committee
Friends of Carmanah Walbran

cc Tim Sheldan, FLNRO Deputy Minister
 Minister Steve Thomson, FLNRO
 George Heyman, NDP Environment Critic

Bob Peart

Executive Director
Sierra Club BC
301-2994 Douglas Street
Victoria, BC V8T 4N4
250-386-5255 ext 249
bob@sierraclub.bc.ca

www.sierraclub.bc.ca<<http://www.sierraclub.bc.ca/>>

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Page 49

Withheld pursuant to/removed as

s.12;s.14;s.13

s.12,s.13,s.14

Let me know if you need any other information.

Paul Knowles, RPF

Acting Assistant Deputy Minister

Timber Operations, Pricing and First Nations Division

Ministry of Forests, Lands and Natural Resource Operations

250-387-3162

From: Fisher, Jason FLNR:EX

Sent: Monday, June 13, 2016 10:57 AM

To: Knowles, Paul S FLNR:EX

Subject: FW: CAM update

Hi Paul,

Can you give me a couple of bullets for a discussion with Ric. Tim asked that I do this.

Thanks,

Jason

From: Ric Slaco <ric.slaco@interfor.com>

Date: June 13, 2016 at 10:22:11 AM PDT

To: "Tim Sheldon (tim.sheldan@gov.bc.ca)" <tim.sheldan@gov.bc.ca>

Subject: CAM update

Tim:

As you recall the Minister's Jan 16/16 letter to Rick Jeffery stated "I am committed to the following: Points of Origin: A review and update of the location of the points of origin used in the Coast Appraisal Manual will be completed by June 30 , 2016.

This is a key item we are tracking for business planning, and I would appreciate a call sometime this week for an update.

Thx

Ric Slaco
Interfor
Vice President and Chief Forester
Cell 604 817 8019
ric.slaco@interfor.com

<AG Initial Opinion on PoO.DOCX>

Ethier, Jayne FLNR:EX

From: Rick Jeffery <Jeffery@coastforest.org>
Sent: Tuesday, January 26, 2016 12:48 PM
To: Sheldon, Tim FLNR:EX
Subject: FW: PCH - Q415 results slightly better than expected

More projections for continued declining log and lumber markets.
Regards



Rick Jeffery, President & CEO
Coast Forest Products Association
Suite 1200, 1090 West Pender Street
Vancouver, BC V6E 2N7
T: (604) 891-1238 / F: (604) 682-8641
E: jeffery@coastforest.org / W: www.coastforest.org

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From: Don Demens [<mailto:ddemens@westernforest.com>]
Sent: Tuesday, January 26, 2016 8:24 AM
To: Rick Jeffery <Jeffery@coastforest.org>
Subject: FW: PCH - Q415 results slightly better than expected

More gas for the fire.....suggest you send to Tim.....see highlighted section

Management expects log pricing to decline 5-10% in the Northern region due to wetter logs – so maybe market has now stabilized?

So what is the Governments strategy going forward – pricing is falling in the US – our stumpage is going up – why the disconnect? What are we going to get for this capitulation? What is their strategy?

Don

From: Quinn, Paul C. [<mailto:paul.c.quinn@research.rbccm.com>]
Sent: Tuesday, January 26, 2016 6:47 AM
To: Don Demens
Subject: PCH - Q415 results slightly better than expected

EQUITY | RESEARCH

This report is intended for ddemens@westernforest.com. Unauthorized redistribution of this report is prohibited.

Potlatch Corporation (NASDAQ:PCH; USD 24.54)
Q415 results slightly better than expected

First Glance | Comment

January 26, 2016

RBC Dominion Securities Inc.
Paul C. Quinn (Analyst) (604) 257-7048
Wes Swanson (Associate)

Sector: Paper & Packaging
Rating: Outperform

Link to Full Research Report, including Required Disclosures and Disclaimer.

Impact: slightly positive

First Impression

Q415 results slightly better than expected – Potlatch reported adjusted EBITDA was \$23MM, above our forecast of \$22MM and consensus of \$19MM. The company generated adjusted EPS of \$0.09 in Q415 compared to our estimate of \$0.02 and consensus of \$0.05.

Resource EBITDA down 18% y/y – Timberlands contributed \$23.6MM of EBITDA in Q4. In the Northern region, total fee harvest volumes were down 8.6% y/y, with sawlog volumes dropping by 8.9% y/y and pulpwood volumes 5.0% lower. In the Southern region, total fee harvest volumes were 41.9% higher than a year ago, with sawlog volumes increasing 6.5% y/y and pulpwood volumes 39.2% higher. Log Lines reported a 11.1% y/y decline (+0.9% q/q) in average delivered prices for Douglas-fir #2 logs in the PNW in Q415. Timber Mart-South pine saw timber prices fall 2.8% y/y in Q415 (+0.5% q/q) and pulpwood prices declined 3.9% y/y (+2.4% q/q). Potlatch noted that its Northern sawlog realizations were 10% lower q/q (-10% y/y) while pulpwood prices rose 2% q/q (-5% y/y). The company's Southern sawlog realizations declined 11% q/q (-13% y/y) due to a lower mix of hardwood logs, while its Southern pulpwood prices were down 3% compared to the prior quarter (-6% y/y).

Real Estate EBITDA flat y/y – Real Estate generated \$6.3MM, unchanged y/y. Potlatch saw a QoQ decline in Q415 due to the timing of sales.

Wood Products EBITDA down \$10MM y/y – The lumber/plywood business contributed \$0.6MM in EBITDA with revenues declining by 9.8% y/y. Lumber realizations declined by 19.6% y/y (vs. 15.2% for RL Composite) while lumber shipments were 5.7% higher. Mgmt cited lower lumber prices compared to Q3, down 6% q/q, partially offset by a 6% increase in shipments.

Management outlook – For Timberlands in Q116, Potlatch expects to harvest 850K-875K tons, with slightly more than half the volume in the North. Sawlog mix in the first quarter is expected to be ~90% in Northern Resources and ~45% in the South. Sawlog prices are guided for down in both regions, with wetter logs in the North impacting prices by 5%-10% and a lower mix of hardwood in the South. Mgmt expects lumber shipments to remain flat q/q with prices up 5% in Q1. Real Estate is guided to sell 20K-25K acres in 2016 (land basis of ~35%–40%). Overall Capex guidance for 2016 is \$19MM.

Conference call today at 12PM ET – Dial-in: 866-393-8403 (FW: 1608 6021).

All values in USD unless otherwise noted.

Priced as of prior trading day's market close, EST (unless otherwise stated).

RBC Dominion Securities Inc.
Paul C. Quinn (Analyst) (604) 257-7048; paul.c.quinn@rbccm.com
Wes Swanson (Associate) (604) 257-7145; wes.swanson@rbccm.com

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Ethier, Jayne FLNR:EX

From: Sheldon, Tim FLNR:EX
Sent: Friday, January 22, 2016 6:43 AM
To: Thomson, Steve FLNR:EX
Subject: Fwd: Economic and Market Update
Attachments: image002.jpg; ATT00001.htm; 16-01-14 TLA 3 HANDOUT S.pdf; ATT00002.htm

Follow Up Flag: Follow up
Flag Status: Flagged

FYI

Sent from Tim Sheldon's iPad

Begin forwarded message:

From: Rick Jeffery <Jeffery@coastforest.org>
Date: January 21, 2016 at 3:25:34 PM PST
To: "Sheldon, Tim FLNR:EX" <Tim.Sheldon@gov.bc.ca>
Subject: Economic and Market Update

Tim:

Just wanted to provide you with a perspective on the economic and market conditions for the coastal forest sector for 2016. This provides context for policy development and competitiveness.

Economy

The global economy remains generally fragile with persistent problems in the EU, continued conflict in the Middle East, collapsing oil markets, slow growth in China and a gradually improving US market. As such global trade in commodities is volatile, uncertain with corresponding low prices. With respect to wood low lumber prices are expected in the US for 2016 and US prices set the benchmark for all export markets. Thus we expect price challenges in global markets.

Global housing markets are flat in most countries with slow recovery in the US. China and India housing remains concrete and steel based. Movement to wood in construction is a long term proposition that is helped by energy efficiency and climate change.

The Bank of Canada kept its key interest rate on hold and it is expected they have little flexibility to move rate – a reflection of the global market conditions and the low price of oil/weak loonie. So we are not anticipating any significant help from monetary policy to address the Fx gap. While a weak \$CDN has some benefit to the coastal industry in pricing for US lumber shipments. However, the market adjusts (prices fall) to reflect the currency exchange and this erodes the advantage of a lower Canadian dollar. In addition, equipment is priced in \$US increasing the cost and negatively affecting investment. The Fx rates makes the RMB weaker increasing the competitiveness of New Zealand and Russian in our key Japanese and Chinese markets.

Markets

Russ Taylor's analysis and presentation to the TLA (attached) projects continued flat demand in lumber markets. In his world too much supply chases flat demand.

Wood Resources International notes China log prices dropped 30% in 2014-15 on lower volumes. Lumber prices dropped 27% with a 20% drop in volume in lumber imports.

PNW log prices have decreased 15% in 2015 which means delivered log costs for our closest competitor have dropped creating a competitive disadvantage if our delivered log costs increase. This is especially acute in Japan (second biggest coastal market) where 1 million m3 of PNW Douglas-fir logs are exported to Japan to be manufactured into post and beam structural lumber that competes directly against our hemlock product lines.

BC coastal log prices have been flat to slightly declining in 2015 with the exception of CW where demand outstrips supply (incidentally the MPS model accurately accounts for this with higher rates for Cw). We expect to see log prices remain flat to match lumber prices in 2016.

Investments

WFP has an additional \$28 million in 2016 dependent on market conditions. Coastland is looking at \$30 million and Catalyst is in preliminary planning for large investments in 2017 for Crofton and Port Alberni.

Regards

Ethier, Jayne FLNR:EX

From: Rick Jeffery <Jeffery@coastforest.org>
Sent: Thursday, January 21, 2016 3:26 PM
To: Sheldon, Tim FLNR:EX
Subject: Economic and Market Update
Attachments: 16-01-14 TLA 3 HANDOUT S.pdf

Tim:
Just wanted to provide you with a perspective on the economic and market conditions for the coastal forest sector for 2016. This provides context for policy development and competitiveness.

Economy

The global economy remains generally fragile with persistent problems in the EU, continued conflict in the Middle East, collapsing oil markets, slow growth in China and a gradually improving US market. As such global trade in commodities is volatile, uncertain with corresponding low prices. With respect to wood low lumber prices are expected in the US for 2016 and US prices set the benchmark for all export markets. Thus we expect price challenges in global markets. Global housing markets are flat in most countries with slow recovery in the US. China and India housing remains concrete and steel based. Movement to wood in construction is a long term proposition that is helped by energy efficiency and climate change.

The Bank of Canada kept its key interest rate on hold and it is expected they have little flexibility to move rate – a reflection of the global market conditions and the low price of oil/weak loonie. So we are not anticipating any significant help from monetary policy to address the Fx gap. While a weak \$CDN has some benefit to the coastal industry in pricing for US lumber shipments. However, the market adjusts (prices fall) to reflect the currency exchange and this erodes the advantage of a lower Canadian dollar. In addition, equipment is priced in \$US increasing the cost and negatively affecting investment. The Fx rates makes the RMB weaker increasing the competitiveness of New Zealand and Russian in our key Japanese and Chinese markets.

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Regards



Rick Jeffery, President & CEO
Coast Forest Products Association

Suite 1200, 1090 West Pender Street
Vancouver, BC V6E 2N7
T: (604) 891-1238 / F: (604) 682-8641
E: jeffery@coastforest.org / W: www.coastforest.org

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Ethier, Jayne FLNR:EX

From: Sheldon, Tim FLNR:EX
Sent: Wednesday, December 9, 2015 9:34 PM
To: Sutherland, Craig FLNR:EX
Cc: Thomas, Vivian P GCPE:EX; Hadway, Sharon L FLNR:EX
Subject: Re: Dec 15/15 Meeting Invite in Nanaimo - re: Walbran Bite

Good luck. I know you guys will do well in a difficult environment.

Sent from Tim Sheldon's iPad

On Dec 9, 2015, at 6:15 PM, Sutherland, Craig FLNR:EX <Craig.Sutherland@gov.bc.ca> wrote:

Tim, this should be an interesting meeting next week. Bryce will be sending out an agenda tomorrow. Wish us luck!

Craig

From: de Bree, Jennifer FLNR:EX **On Behalf Of** Sutherland, Craig FLNR:EX
Sent: Tuesday, December 8, 2015 3:07 PM
To: BryceB@symmetree.ca; Morris, Rhonda M FLNR:EX; Hadway, Sharon L FLNR:EX; McConkey, Darryn J FLNR:EX; Jakobsen, Dorthe FLNR:EX; Sutherland, Craig FLNR:EX; mcarter@tealjones.com; Pegg, Michael FLNR:IN; Jeffery, Rick FLNR:IN; Kiss, Les FLNR:IN; jens@sierraclub.bc.ca; bob@sierraclub.bc.ca; ioe@wildernesscommittee.org; eheyrman@yahoo.ca; kenwukenwu@gmail.com; tj@ancientforestalliance.org
Subject: Dec 15/15 Meeting Invite in Nanaimo - re: Walbran Bite

The Ministry of Forest Lands and Natural Resource Operations (FLNR) in collaboration with the Coast Forest Products Association (CFPA) is coordinating a facilitated meeting between FLNR, representatives identified below from the forest industry, and representatives identified below from key environmental groups (ENGOS) who have been active in the campaign regarding the Walbran Bite on Vancouver Island.

Location: 1st Floor Meeting Room, 2100 Labieux Road FLNR Nanaimo

Date: December 15th 2015 1:30-3:30

The purpose of this meeting is for industry, FLNR, and ENGOS to explore options for the management of the Walbran Bite through:

- ENGOS sharing their interests and objectives for the Walbran Bite.
- Forest industry to share their interests and objectives for the Walbran Bite.
- FLNR to share their interests and objectives for the Walbran Bite.
- Share work ongoing between Teal and FLNR to identify options to manage resource values identified in the Walbran Bite area.
- Seek feedback from ENGOS on options identified by Teal and FLNR.
- Identify any further options that could be considered to address the protection of resource values in the Walbran Bite.
- Next Steps

Participants:

Organization	Participant	Email Address
Facilitator	Bryce Bancroft	BryceB@symmetree.ca
FLNR	Rhonda Morris, Sharon Hadway, Darryn McConkey Dorte Jakobsen, Craig Sutherland	
Teal	Mark Carter Michael Pegg	mcarter@tealjones.com mpegg@tealjones.com
Coast Forest Products Association	Rick Jeffery Les Kiss	jeffery@coastforest.org kiss@coastforest.org
Sierra Club	Jens Wieting Bob Peart	jens@sierraclub.bc.ca bob@sierraclub.bc.ca
Wilderness Committee	Joe Foy	joe@wildernesscommittee.org
Friends of Carmanah/Walbran	Erika Heyrman	
Ancient Forest Alliance	Ken Wu TJ Watt	tj@ancientforestalliance.org

s.22

Note that this meeting is not open to the public and observers.

Thanks,

Craig Sutherland

Assistant Deputy Minister – Coast Area

Regional Operations Division

Ministry of Forests, Lands and Natural Resource Operations – British Columbia - Canada

Ethier, Jayne FLNR:EX

From: Sheldon, Tim FLNR:EX
Sent: Friday, September 18, 2015 2:47 PM
To: Jeffery, Rick FLNR:IN
Subject: Fwd: News Release: BC government approves logging in central Walbran Valley

Sent from Tim Sheldon's iPad

From: Torrance Coste - Wilderness Committee <torrance@WildernessCommittee.org>
Reply-To: "torrance@WildernessCommittee.org" <torrance@WildernessCommittee.org>
Date: Friday, September 18, 2015 at 12:27 PM
To: Postmedia Inc <atanner@vancouver.sun.com>
Subject: News Release: BC government approves logging in central Walbran Valley



For Immediate Release - September 18, 2015

BC government approves logging in central Walbran Valley

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Page 62 to/à Page 63

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Ethier, Jayne FLNR:EX

From: Sheldon, Tim FLNR:EX
Sent: Friday, June 26, 2015 2:13 PM
To: Thomson, Steve FLNR:EX
Subject: Coast Revenue numbers

s.13,s.17

Sent from Tim Sheldon's iPhone

DRAFT

Les Kiss, RPF, MF
Vice-President, Forestry
Coast Forest Products Association
Suite 1200 - 1090 West Pender Street
Vancouver, B.C.
V6E 2N7

Dear Les,

s.13,s.17

s.13,s.17

Mike Falkiner will contact you shortly to confirm your interest in moving ahead with this proposal and to set up the appropriate working group as needed.

Thank you again for your efforts to develop this innovative approach.

Yours truly,

Tom Jensen

DRAFT

Les Kiss, RPF, MF
Vice-President, Forestry
Coast Forest Products Association
Suite 1200 - 1090 West Pender Street
Vancouver, B.C.
V6E 2N7

Dear Les,

Thank you for the attached June 3, 2015 proposal from Coast Forest Products Association (CFPA) describing an approach for auctioning large non-engineered timber sale licences (TSLs). Divisional staff has completed an initial review of proposal and I would like to communicate their thoughts as well as few of my own.

First, I would like to thank you for taking the time to put forward this interesting and constructive proposal.

s.13,s.17

s.13,s.17

s.13,s.17

Mike Falkiner will contact you shortly to confirm your interest in moving ahead with this proposal and to set up the appropriate working group as needed.

Thank you again for your efforts to develop this innovative approach.

Yours truly,

Tom Jensen

Page 5 to/à Page 9

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Bauto, Mary FLNR:EX

From: Sutherland, Craig FLNR:EX
Sent: Thursday, August 20, 2015 10:58 AM
To: Bauto, Mary FLNR:EX
Cc: Hadway, Sharon L FLNR:EX
Subject: FW: Teal Letter to Minister Thomson re: Forest Fire Danger - TFL 46
Attachments: Teal Letter to Minister Thomson re. Forest Fire Danger (Aug. 20, 2015).pdf

I'll keep you posted on this recent development.

Craig

From: Sutherland, Craig FLNR:EX
Sent: Thursday, August 20, 2015 10:52 AM
To: Jeffery, Rick FLNR:IN
Subject: FW: Teal Letter to Minister Thomson re: Forest Fire Danger - TFL 46

Let's talk about this letter as well as the CP at 2:15 today. The forest fire danger levels are extreme across the province so MST probably won't restrict access this area. Let's chat.

Thanks
Craig

From: John Pichugin [<mailto:jpichugin@tealjones.com>]
Sent: Thursday, August 20, 2015 10:41 AM
To: Minister, FLNR FLNR:EX
Cc: Sutherland, Craig FLNR:EX; Sheldan, Tim FLNR:EX; Hanif Karmally; Tom Jones; Dick Jones; Bauto, Mary FLNR:EX; Mark Carter
Subject: Teal Letter to Minister Thomson re: Forest Fire Danger - TFL 46

Dear Minister Thomson,
On behalf of Tom Jones, Teal Cedar Products Ltd., please see the attached letter regarding the Forest Fire Danger at Tree Farm Licence 46.
Thanks,
John Pichugin, RPF
Teal Cedar Products Ltd.



The Teal-Jones Group

Teal Cedar Products Ltd.

17897 TRIGG ROAD, SURREY, B.C. V4N 4M8
OFFICE: (604)587-8700 FAX: (604)581-4104

August 20, 2015

Honourable Steve Thomson
Minister
Ministry of Forests, Lands and Natural Resource Operations,
PO Box 9049 Stn Prov Govt
Victoria, B.C. V8W 9E2

Dear Honourable Steve Thomson,

Via email

Re: Tree Farm Licence 46, Forest Fire Danger

As you can appreciate, the hot dry weather continues to elevate the forest fire danger on the Coast and in our Tree Farm Licence 46 (TFL 46). Our company has been particularly hard hit by the recent wildfires including the current fire on TFL 46 at Lizard Lake and also the Woods Lake fire located at our West Harrison Operating Area. The Wildfire Branch has reported that both of these fires were caused by the negligence of humans recreating within our forest tenure areas.

It is our understanding that the Friends of Carmannah/Walbran are planning a rally at the Walbran Valley on Saturday August 22 with the potential for a large crowd. As this area is within TFL 46, we are concerned that another forest fire may start due to the public's negligence. A fire would not only stretch the Wildfire Branch's resources to extinguish the fire, but also destroy timber that our company is depending on in the near future to fulfil our customer's needs.

We are requesting that you designate TFL 46 a specified area under Section 11 of the *Wildfire Act* that restricts access to only authorized personnel while the risk to fire is high.

Yours truly,
TEAL CEDAR PRODUCTS LTD.

Tom Jones
C.E.O.

Cc: Tim Sheldan, Deputy Minister
Craig Sutherland, Assistant Deputy Minister
Mary Bauto, Acting District Manager, South Island Forest District