

Lachance, Nikki FLNR:EX

From: Peterson, Dave FLNR:EX
Sent: Thursday, August 10, 2017 8:27 AM
To: Coney, David ENV:EX; Faganello, Tara MAH:EX; Hammond, James JTT:EX; Hill, Heather K FIN:EX; Laaksonen-Craig, Susanna ENV:EX; Michael Loseth (loseth@bcfii.ca); Morel, David P ENV:EX; Steves, Gregory OHCS:EX; Vasey, Jeff AEST:EX
Cc: Hutchinson, Jarrett OHCS:EX; 'jbell@bchousing.org'; Pape-Salmon, Andrew OHCS:EX; Rotgans, Trudy OHCS:EX; Sandland, James FLNR:EX; Tim Caldecott; Lachance, Nikki FLNR:EX; Boyce, Melanie FLNR:EX
Subject: Building with Wood ADM working group
Attachments: Linkages to Ministry Mandates.docx; Draft Building with Wood Opportunities Aug 3 (clean).docx

Hello to my provincial agency colleagues. I hope your summer is going well.

Once again, I get an opportunity to reach out collectively to a number of different ministries regarding a shared interest and aligned mandate. By this email, I'd like to start a dialogue on how we might collectively align our work to further advance wood use in British Columbia, and to establish BC as a globally recognized centre of excellence for wood innovation.

Over the past few months, in anticipation of a continued provincial focus on a strong natural resource sector and on innovation and transformation with emerging technologies, a small interagency team has initiated a discussion on expanding opportunities to advance wood building innovation and increase the use of wood in BC. It seems that our initial efforts to explore this topic were quite timely, as this item has now been identified as a Mandate Letter priority for the Ministry of Forests, Lands, Natural Resource Operations and Rural Development (FLNR). The July 18th, 2017 mandate letter from Premier Horgan tasks FLNR to ***"Expand our innovative wood products sector by addressing regulatory and capital barriers hampering the growth of engineered wood production and work with other ministers to ensure public projects prioritize the use of BC wood."***

Upon our initial review of other ministry mandate letters, there are other linkages and priority themes that also align with the FLNR mandate to expand the use of wood in BC, across the following ministries (see attached document):

- Advanced Education & Skills Training (AEST)
- Environment & Climate Change Strategy (ENV)
- Finance (FIN)
- Jobs, Trade & Technology (JTT), and,
- Municipal Affairs and Housing (MAH).

We anticipate that there are a range of potential policy, technology, promotional and educational opportunities that could be considered to increase domestic demand for innovative wood products and services, both within existing policy frameworks and in areas where policy is limiting BC's ability to innovate and advance in emerging building systems technologies. To ensure that, as government, we fully explore the range of potential opportunity areas, I would like to establish an ADM-level working group to advance this item and bring together the relevant agencies for discussion on a coordinated go-forward approach. I envision that our working group could assist FLNR directly in meeting the mandate noted above, and am hoping that this working group might either also directly assist you in meeting your related mandates or at least provide a venue for you to ensure that our work is aligned with yours.

I know that September will be a very busy time for government, as such it would good to connect briefly in late August to initiate discussion on this item.

To date, involved business areas engaged in this topic have included FLNR, Office of Housing and Construction Safety (MAH), BC Housing (MAH), Climate Action Secretariat (ENV), FP Innovations and Forest Innovation Investment (FII). This initial group developed a draft 'opportunities paper', intended as an ideas document to identify possible opportunities that could be considered to increase domestic demand for innovative wood products and services. It is important to note that the ideas captured in the draft to date are preliminary in nature and have not yet been fully explored by each recognized lead agency to confirm feasibility, impact, timing or stakeholder readiness. To be clear, no formal review or endorsement of the document has occurred within the respective agencies that have been involved to date. I have attached the initial draft document here for your review and consideration, as I think it could be a useful framework for future discussions and demonstrates some of the initial thinking to date.

Thanks all, I look forward to our discussion on this item. I will ask my EAA Melanie Boyce to work with your staff to confirm timing and availability for an initial meeting on this topic in either late August or early September.

If you are aware of other relevant divisions or business areas that should be included in the initial meeting invitation, or if you have any other questions, please feel free to contact myself or Nikki Lachance, Director of Operations, TCI Division at Nikki.lachance@gov.bc.ca (250-356-2166)

I thank you in advance for your interest in this work.

J D Peterson

Dave Peterson, RPF
Assistant Deputy Minister
Tenures, Competitiveness and Innovation
Forest, Lands and Natural Resource Operations
250-387-1057

Page 003 to/à Page 013

Withheld pursuant to/removed as

s.12;s.16;s.13;s.17

Lachance, Nikki FLNR:EX

From: Williams, Duncan FLNR:EX
Sent: Tuesday, August 29, 2017 9:37 AM
To: Lachance, Nikki FLNR:EX
Subject: FW: For review - Proposed 2017_18 measuresAug 28
Attachments: Proposed 2017_18 measuresAug 28.docx; ATT00001.htm

FYI

From: Peterson, Dave FLNR:EX
Sent: August 28, 2017 6:27 PM
To: Williams, Duncan FLNR:EX
Subject: Fwd: For review - Proposed 2017_18 measuresAug 28

These work for me boss. I am trying to stay off this thing but Tim and Jason keep texting me.

Dave Peterson, RPF
Assistant Deputy Minister
Forests, Lands and Natural Resource Operations
250-387-1057

Begin forwarded message:

From: "Jones, Lisa FLNR:EX" <Lisa.Jones@gov.bc.ca>
Date: August 28, 2017 at 4:56:55 PM PDT
To: FLNR Executive <EXECUTIVE3@Victoria1.gov.bc.ca>
Subject: For review - Proposed 2017_18 measuresAug 28

Hi

Attached the updated document. It includes the updates from this morning's discussions as well as input from Trish and Jillian.

Mary Sue - have not connected with you yet, the wildfire response measure will need to be more specific.. added some ideas. But not landed yet. (the new bullets are not FLNRO specific enough) I will have some time tomorrow to work on these.

Lisa.

From: Peterson, Dave FLNR:EX
Sent: Tuesday, July 25, 2017 6:33 AM
To: Lachance, Nikki FLNR:EX
Subject: RE: Re:mandate letters

s.22

Can you please work through the membership of our ad-hoc Building with Wood team, and confirm which ministries all of the members are in. Thanks.

JD Peterson

Dave Peterson, RPF
Assistant Deputy Minister
Forests, Lands and Natural Resource Operations
250-387-1057

<Building with Wood membership list.docx>

FOR DISCUSSION - EXECUTIVE COMMITTEE
Proposed 2017/18 Executive Holdback Measures
WORK IN PROGRESS

Mandate Letter <i>Column to be removed</i>	Target	Potential Measures
s.13,s.16		
<p>“Expand our innovative wood-products sector by addressing regulatory and capital barriers hampering the growth of engineered wood production and work with other ministers to ensure public projects prioritize the use of B.C. wood.”</p> <p><u>Mandate Commitment:</u> ‘to build a strong, sustainable, innovative economy that works for everyone, not just the wealthy and the well-connected.</p>	<p>Co-sponsor with the forest industry annual BC trade missions to China, Japan to continue to diversify BC lumber exports.</p> <p>Consider a follow up trip to India in the new year to continue efforts to diversify BC lumber exports.</p>	<p>Co-sponsor a trade mission to two countries (Japan and China)</p> <p>If approved by the Premiers Office, develop preliminary plans for a 2018 trade mission by March 31, 2018.</p>
<p>Work with communities and industry to develop a fair, lasting strategy to create more jobs by processing more logs in B.C.’</p>	<p>Continue our work on rural development and work with communities and industry to develop a fair, lasting strategy to</p>	<p>s.12,s.13</p>

Mandate Letter <i>Column to be removed</i>	Target	Potential Measures
		of fencing.
Improve wildlife management and habitat conservation, and collaborate with stakeholders to develop long and short term strategies to manage B.C.'s wildlife resources	Improve wildlife management and habitat conservation, and collaborate with stakeholders to develop long and short term strategies to manage B.C.'s wildlife resources	s.12,s.13

Other Mandate item:

- Work with the Minister of Indigenous Relations, First Nations and communities to modernize land use planning and sustainably manage B.C.'s ecosystems, rivers, lakes, watersheds, forests and old growth.

Lachance, Nikki FLNR:EX

From: Lachance, Nikki FLNR:EX
Sent: Monday, July 24, 2017 1:30 PM
To: Sonya Zeitler Fletcher
Cc: Michael Loeth
Subject: RE: For Review: Draft V1 - Building With Wood opportunities paper

Hi Sonya,

Thank you for the edits, looks great – I am currently compiling comments from other folks as well and anticipate a revised draft and a follow-up call within the next few weeks.

Cheers,

Nikki Lachance, MRM

Director of Operations | ADM's Office - Tenures, Competitiveness and Innovation Division | Ministry of Forests, Lands and Natural Resource Operations | P: 250 356.2166 | 4th Floor, 780 Blanshard | Victoria, BC

From: Sonya Zeitler Fletcher [<mailto:sonya.zeitlerfletcher@bcfii.ca>]
Sent: Monday, July 24, 2017 12:33 PM
To: Lachance, Nikki FLNR:EX
Cc: Michael Loeth
Subject: RE: For Review: Draft V1 - Building With Wood opportunities paper

Nikki,

Please see attached with Michael and my comments.

Thank you,

Sonya Zeitler Fletcher

Vice President, Market Development
Forestry Innovation Investment Ltd.
#1200 - 1130 West Pender Street, Vancouver, BC Canada V6E 4A4
Tel: 604.685.7507 | Dir: 604.601.5305
sonya.zeitlerfletcher@bcfii.ca | www.bcfii.ca | www.naturallywood.com



From: Lachance, Nikki FLNR:EX [<mailto:Nikki.Lachance@gov.bc.ca>]
Sent: Wednesday, July 12, 2017 3:48 PM
To: Dave Peterson <dave.peterson@gov.bc.ca>; Rotgans, Trudy OHCS:EX <Trudy.Rotgans@gov.bc.ca>; Pape-Salmon, Andrew OHCS:EX <Andrew.PapeSalmon@gov.bc.ca>; Hutchinson, Jarrett OHCS:EX <Jarrett.Hutchinson@gov.bc.ca>; Dave Fell <David.Fell@fpinnovations.ca>; 'tim.caldecott@fpinnovations.ca' <tim.caldecott@fpinnovations.ca>; Michael Loeth <loeth@bcfii.ca>; Sonya Zeitler Fletcher <sonya.zeitlerfletcher@bcfii.ca>; Sandland, James FLNR:EX

<James.Sandland@gov.bc.ca>; Laberge, Steve S FLNR:EX <Steve.Laberge@gov.bc.ca>; Susanna Laaksonen-Craig <susanna.laaksonencraig@gov.bc.ca>; 'jbell@bchousing.org' <jbell@bchousing.org>; Coney, David ENV:EX <David.Coney@gov.bc.ca>

Cc: Melanie Boyce <melanie.boyce@gov.bc.ca>

Subject: For Review: Draft V1 - Building With Wood opportunities paper

Hello Building With Wood team,

Thanks again to everyone for the continued discussion and opportunities assessment during our last conference call on June 22nd. At the end of that call, I had committed to pulling together a first draft of an 'opportunities paper' that captured our general thinking to date. Please find attached an initial draft for your review and comment. At this point, [s.13,s.16,s.17](#)

Please provide any comments on the attached draft by Friday, July 21st. Feel free to contact me directly if you have any questions on the draft.

Cheers,

Nikki Lachance, MRM

Director of Operations | ADM's Office - Tenures, Competitiveness and Innovation Division | Ministry of Forests, Lands and Natural Resource Operations | P: 250 356.2166 | 4th Floor, 780 Blanshard | Victoria, BC

Page 021 to/à Page 029

Withheld pursuant to/removed as

s.12;s.16;s.13;s.17

Lachance, Nikki FLNR:EX

From: Lachance, Nikki FLNR:EX
Sent: Tuesday, July 25, 2017 11:39 AM
To: Peterson, Dave FLNR:EX
Subject: Building with wood ministries list

Hi Dave,

Here is a list of our building with wood working group, with each responsible ministry updated. The new FII governance structure isn't formally updated online yet, but based on the Ministry OIC and mandate letters, it looks like responsibility for the FII Crown Corp will now be with the Ministry of JTT, with responsibility under the Minister of State for Trade.

Ministry of Environment and Climate Change (Minister George Heyman):

- Susanna Laaksonen-Craig (ADM, Climate Action Secretariat)
- David Coney (Manager, Climate Innovation and Solution Branch)
- Susan Spence (Executive Director, Climate Risk and Investment Branch)

Ministry of Municipal Affairs and Housing (Minister Selina Robinson):

- Trudy Rotgans (Executive Director, Housing Policy Branch)
- Andrew Pape-Salmon (Executive Director, Building and Safety Standards Branch)
- Jarrett Hutchinson (Director, Building and Safety Standards Branch)

BC Housing (Crown Corp accountable to the Minister of Municipal Affairs and Housing)

- John Bell (Director, Strategic Planning)

Forestry Innovation Investment (Crown Corp accountable to Ministry of Jobs, Trade and Technology –it looks to me like the Minister of State George Chow will be primarily responsible.)

- Michael Loeth (FII)
- Sonya Zeitler Fletcher (FII)

FP Innovations:

- Tim Caldecott (FPI)
- Steven Kuan (FPI)
- David Fell (FPI)

FLRNORD:

- Dave Peterson
- Nikki Lachance
- James Sandland
- Steve Laberge

Cheers,

Nikki Lachance, MRM

Director of Operations | ADM's Office - Tenures, Competitiveness and Innovation Division | Ministry of Forests, Lands and Natural Resource Operations | P: 250 356.2166 | 4th Floor, 780 Blanshard | Victoria, BC

From: Peterson, Dave FLNR:EX
Sent: Tuesday, July 25, 2017 6:33 AM
To: Lachance, Nikki FLNR:EX
Subject: RE: Re:mandate letters

s.22

Can you please work through the membership of our ad-hoc Building with Wood team, and confirm which ministries all of the members are in. Thanks.

JD Peterson

Dave Peterson, RPF
Assistant Deputy Minister
Forests, Lands and Natural Resource Operations
250-387-1057

Ad-Hoc Building With Wood Working Group

Current Participant List:

1. **Ministry of Environment and Climate Change (Minister George Heyman)**
 - Theme: Carbon sequestration through wood building products / GHG reductions
 - ADM Responsible: Susanna Laaksonen- Craig, ADM – Climate Action Secretariat
 - Current participants:
 - Susanna Laaksonen-Craig (ADM, Climate Action Secretariat)
 - David Coney (Manager ,Climate Innovation and Solution Branch)
2. **Ministry of Municipal Affairs and Housing (Minister Selina Robinson):**
 - Theme: Building codes, construction standards
 - ADM Responsible: Gregory Steves, ADM – Office of Housing and Construction Standards
 - Current participants:
 - Trudy Rotgans (Executive Director, Housing Policy Branch)
 - Andrew Pape-Salmon (Executive Director, Building and Safety Standards Branch)
 - Jarrett Hutchinson (Director, Building and Safety Standards Branch)
3. **BC Housing (Crown Corp accountable to the Minister of Municipal Affairs and Housing)**
 - Theme: Public housing, affordable housing
 - Current participants:
 - John Bell (Director, Strategic Planning at BC Housing)
4. **Forestry Innovation Investment (Crown Corp reports to the Minister of Jobs, Trade and Technology)** –it looks to me like the Minister of State George Chow will be primarily responsible.
 - Expanding wood markets and innovation in product development, energy efficiency
 - Executive Responsible: Michael Loseth, CEO, FII
 - Current participants:
 - Michael Loseth , CEO
 - Sonya Zeitler Fletcher , VP, Market Development
5. **FP Innovations (Advanced Building Systems Research Program)**
 - Advanced building systems, wood technology innovation, clean tech, markets
 - Executive Responsible: Trevor Stuthridge, VP of Forest Operations and Wood Products
 - Current participants:
 - Tim Caldecott (Program Manager)
 - David Fell (Research Leader, Markets)
6. **Ministry of Forests, Lands, Natural Resource Operations and Rural Development (Minister Doug Donaldson):**
 - Expand the use of BC wood innovation in the built environment and value-added wood sector.
 - ADM Responsible: Dave Peterson, ADM – Tenures, Competitiveness and Innovation Division
 - Current participants:
 - Dave Peterson (ADM, TCI Division)
 - Nikki La chance (Director of Operations, TCI Division)
 - James Sandland (Director, Competitiveness and Innovation Branch)
 - Steve Laberge (Snr. Project Manager, ADM's Office, TCI Division)

Possible Membership Expansion for Consideration:

1. **Ministry of Advanced Education, Skills and Training (Minister Melanie Mark)**
 - Theme: Establish programs and technology/innovation centres for wood design innovation
 - ADM responsible: Jeff Vasey, ADM of Institutions and Programs
2. **Ministry of Municipal Affairs and Housing (Minister Selina Robinson)**
 - Theme: Municipalities and local government engagement on increasing the use of wood in the built environment
 - ADM responsible: Tara Faganello, ADM – Local Government Division
NOTE: this is an old ADM title from CSCD, no updates yet on structure for MMAH equivalency
3. **Ministry of Jobs, Trade and Technology (Minister Bruce Ralston & Minister of State George Chow)**
 - Theme 1: Expanding markets for BC wood building products (Minister of State George Chow)
 - ADM responsible: James Hammond, ADM International Strategy & Competitiveness Division
NOTE: this is an old ADM title from MIT, no updates yet on structure for JTT equivalency
 - Theme 2: Clean Technology/ Innovation, link to the BC Tech Strategy (Minister Bruce Ralston)
 - ADM responsible : David Morel, ADM – Technology, Innovation and Citizen Services Division
NOTE : this is an old ADM title from MTICS, no updates yet on structure for JTT equivalency
4. **Ministry of Finance / Provincial Treasury (Minister Carol James)**
 - Theme: Capital Asset Management Framework / building with wood for public projects.
 - ADM responsible: Jim Hopkins, ADM Provincial Treasury

Lachance, Nikki FLNR:EX

From: Lachance, Nikki FLNR:EX
Sent: Monday, August 21, 2017 4:31 PM
To: Jacobsen, Peter W FLNR:EX
Subject: possible performance measures
Attachments: Document1.docx

Any thoughts before I send to Dave for discussion? Admittedly rough but I wanted to put something in front of him. Obviously several of these possible measures overlap.

Possible performance measures related to FLNR's mandate letter commitment to "Expand our innovative wood-products sector by addressing regulatory and capital barriers hampering the growth of engineered wood production and work with other ministers to ensure public projects prioritize the use of B.C. wood."

Part 1) Expand our innovative wood-products sector: by addressing regulatory and capital barriers hampering the growth of engineered wood production

- **Possible measure:** Develop a workplan for the Wood Secretariat by March 31, 2018, to provide a framework for expanding the value-added and specialty sawmilling sector in B.C.
- **Possible measure:** By March 31, 2018, ensure delivery of X# of Rapid Market Access pilot projects, to fund individual companies that tap into the growing demand for multi-story buildings, non-structural aspects of wood products and the development of products or solutions for greater functionality and durability. (contingent on continued funding of the FLI Rapid Market Access Pilot Program)
- **Possible measure:** By December 31, 2017, lead development of a cross-agency workplan to identify policy, regulatory, and capital barriers to advancing the use of innovative wood products and advanced wood building systems in B.C.

Part 2) Work with other ministers to ensure public projects prioritize the use of B.C. wood.

- **Possible measure:** By December 31, 2017, lead development of a cross-agency workplan to advance the use of innovative wood products and advanced wood building systems in B.C., with a focus on increasing the use of wood in public projects.
- **Possible measure:** By March 31, 2018, in consultation with other agencies, develop a recommendations report with measures identified to address policy, regulatory and capital barriers to expanding the use of wood in public projects.

Also, for information, FII has existing service plan targets on expanding the use of wood, tied to the naturally wood and woodworks! initiatives. I've included them here for reference:

FII Performance Measure 2: Potential Prospects Connecting with B.C. Manufacturers

Performance Measure	2016/17 Actual	2017/18 Target	2018/19 Target	2019/20 Target
Number of potential prospects connecting with B.C. manufacturers from the naturallywood.com Supplier Directory, an online platform developed by FII.	13,027	13,250	13,500	14,000

Performance Measure 6: Incremental Value of Wood Consumed in B.C.'s Non-Residential and Multi-Storey/Multi-Family Construction Sector^[1]

Performance Measure	2016/17 Actual	2017/18 Target	2018/19 Target	2019/20 Target
Total sales (CAD, millions) of wood attributable to program interventions – B.C.'s non-residential and multi-storey/multi-family residential construction markets.	60	53	58	58 or greater

Data Source: Canadian Wood Council BC Woodworks! Program

Lachance, Nikki FLNR:EX

From: Lachance, Nikki FLNR:EX
Sent: Tuesday, August 22, 2017 4:39 PM
To: Peterson, Dave FLNR:EX
Cc: Boyce, Melanie FLNR:EX
Subject: Possible performance measures related to FLNR - v2
Attachments: Possible performance measures related to FLNR - v2.docx

Hi Dave,

I've updated the performance measure 1-pager to focus on the two options we discussed. I've kept the FII info in there for now as it may be useful for discussions with the DMO. I was able to get some additional information on the methodology for PM #6, but I have some additional questions still out to Kevin Regan. If I hear back from him before your meeting tomorrow I'll be sure to pass along any additional info.

As a side note – we could also merge the two options identified in the 1-pager, to explicitly include the “public projects” mandate into the 1st option if the DMO is looking for 1 holdback to cover off the full mandate item.

Thanks!
Nikki

Performance Measure Options

“Expand our innovative wood-products sector by addressing regulatory and capital barriers hampering the growth of engineered wood production and work with other ministers to ensure public projects prioritize the use of B.C. wood.”

Part 1) Expand our innovative wood-products sector: by addressing regulatory and capital barriers hampering the growth of engineered wood production

- Possible measure: By December 31, 2017, in coordination with other agencies, identify policy, regulatory, and capital barriers to advancing the use of innovative wood products and advanced wood building systems in B.C., and provide potential solutions.

Part 2) Work with other ministers to ensure public projects prioritize the use of B.C. wood.

- Possible measure: By March 31, 2018, in consultation with other agencies, develop a recommendations report with specific measures and target timelines identified to address policy, regulatory and capital barriers to expanding the use of wood in public projects.

For additional information, Forest Innovation Investment (FII) has existing service plan targets on expanding the use of wood, tied to their Naturally Wood and Woodworks! initiatives.

FII Performance Measure 2: Potential Prospects Connecting with B.C. Manufacturers

Performance Measure	2016/17 Actual	2017/18 Target	2018/19 Target	2019/20 Target
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Performance Measure 6: Incremental Value of Wood Consumed in B.C.’s Non-Residential and Multi-Storey/Multi-Family Construction Sector

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Total sales (CAD, millions) of wood attributable to program interventions – B.C.’s non-residential and multi-storey/multi-family residential construction markets.	60	53	58	58 or greater

A Note on methodology for PM 6: This measure tracks success in increasing wood usage in B.C. in the commercial, institutional and multi-family residential/mid-rise segment. The target is based on the incremental increase in the value of wood sales that are generated in the year and influenced by program activities funded by FII and its funding partners. The methodology used to generate the attributable wood value was revised in 2017 to align with similar programs in North America.

TCI has reached out to FII to better understand the dataset being used to measure these metrics, and any cross-over opportunities that FLNR may be able to leverage for developing comparable performance metrics in future years.

Lachance, Nikki FLNR:EX

From: Sonya Zeitler Fletcher <sonya.zeitlerfletcher@bcfii.ca>
Sent: Monday, July 24, 2017 12:33 PM
To: Lachance, Nikki FLNR:EX
Cc: Michael Loeth
Subject: RE: For Review: Draft V1 - Building With Wood opportunities paper
Attachments: building with wood policy paper v2 July 7-17(szf).docx

Follow Up Flag: Follow up
Flag Status: Flagged

Nikki,

Please see attached with Michael and my comments.

Thank you,

Sonya Zeitler Fletcher

Vice President, Market Development
Forestry Innovation Investment Ltd.
#1200 - 1130 West Pender Street, Vancouver, BC Canada V6E 4A4
Tel: 604.685.7507 | Dir: 604.601.5305
sonya.zeitlerfletcher@bcfii.ca | www.bcfii.ca | www.naturallywood.com



From: Lachance, Nikki FLNR:EX [<mailto:Nikki.Lachance@gov.bc.ca>]
Sent: Wednesday, July 12, 2017 3:48 PM
To: Dave Peterson <dave.peterson@gov.bc.ca>; Rotgans, Trudy OHCS:EX <Trudy.Rotgans@gov.bc.ca>; Pape-Salmon, Andrew OHCS:EX <Andrew.PapeSalmon@gov.bc.ca>; Hutchinson, Jarrett OHCS:EX <Jarrett.Hutchinson@gov.bc.ca>; Dave Fell <David.Fell@fpinnovations.ca>; 'tim.caldecott@fpinnovations.ca' <tim.caldecott@fpinnovations.ca>; Michael Loeth <loeth@bcfii.ca>; Sonya Zeitler Fletcher <sonya.zeitlerfletcher@bcfii.ca>; Sandland, James FLNR:EX <James.Sandland@gov.bc.ca>; Laberge, Steve S FLNR:EX <Steve.Laberge@gov.bc.ca>; Susanna Laaksonen-Craig <susanna.laaksonencraig@gov.bc.ca>; 'jbell@bchousing.org' <jbell@bchousing.org>; Coney, David ENV:EX <David.Coney@gov.bc.ca>
Cc: Melanie Boyce <melanie.boyce@gov.bc.ca>
Subject: For Review: Draft V1 - Building With Wood opportunities paper

Hello Building With Wood team,

Thanks again to everyone for the continued discussion and opportunities assessment during our last conference call on June 22nd. At the end of that call, I had committed to pulling together a first draft of an 'opportunities paper' that captured our general thinking to date. Please find attached an initial draft for your review and comment. At this point, [s.13,s.16,s.17](#)

Please provide any comments on the attached draft by Friday, July 21st. Feel free to contact me directly if you have any questions on the draft.

Cheers,

Nikki Lachance, MRM

Director of Operations | ADM's Office - Tenures, Competitiveness and Innovation Division | Ministry of Forests, Lands and Natural
Resource Operations | P: 250 356.2166 | 4th Floor, 780 Blanshard | Victoria, BC

Page 041 to/à Page 049

Withheld pursuant to/removed as

s.12;s.16;s.13;s.17

Lachance, Nikki FLNR:EX

From: Lachance, Nikki FLNR:EX
Sent: Tuesday, August 8, 2017 4:05 PM
To: Rotgans, Trudy OHCS:EX; Pape-Salmon, Andrew OHCS:EX; Hutchinson, Jarrett OHCS:EX; 'david.fell@fpinnovations.ca'; 'tim.caldecott@fpinnovations.ca'; 'loseth@bcfii.ca'; 'sonya.zeitlerfletcher@bcfii.ca'; Sandland, James FLNR:EX; Laberge, Steve S FLNR:EX; Laaksonen-Craig, Susanna ENV:EX; 'jbell@bchousing.org'; Coney, David ENV:EX
Cc: Boyce, Melanie FLNR:EX; Peterson, Dave FLNR:EX
Subject: Update: Draft V2 - Building With Wood opportunities paper

Hello Building with Wood team ,

Thanks to all of you for the feedback and edits on the draft opportunities paper. I've now gone through all of the edits and updated the draft accordingly. I have attached the updated draft to this email (with tracked changes for quick review).



Draft Building
with Wood Opp...

For next steps, it's my understanding that Dave Peterson is planning on reaching out to his ADM colleagues in relevant agencies later this week or early next week to initiate discussion on all the 'building with wood' linkages to various ministry mandates, and potentially formalize a working group on this initiative. I'll be sure to have this team cc'd on that correspondence.

Thanks all, and please don't hesitate to contact me if you have any questions.

Nikki Lachance, MRM

Director of Operations | ADM's Office - Tenures, Competitiveness and Innovation Division | Ministry of Forests, Lands, Natural Resource Operations and Rural Development | P: 250 356.2166 | 4th Floor, 780 Blanshard | Victoria, BC

From: Lachance, Nikki FLNR:EX
Sent: Wednesday, July 12, 2017 3:48 PM
To: Peterson, Dave FLNR:EX; Rotgans, Trudy OHCS:EX; Pape-Salmon, Andrew OHCS:EX; Hutchinson, Jarrett OHCS:EX; 'david.fell@fpinnovations.ca'; 'tim.caldecott@fpinnovations.ca'; 'loseth@bcfii.ca'; 'sonya.zeitlerfletcher@bcfii.ca'; Sandland, James FLNR:EX; Laberge, Steve S FLNR:EX; Laaksonen-Craig, Susanna ENV:EX; 'jbell@bchousing.org'; Coney, David ENV:EX
Cc: Boyce, Melanie FLNR:EX
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<< File: building with wood policy paper v2 July 7-17.docx >>

Cheers,

Nikki Lachance, MRM

Director of Operations | ADM's Office - Tenures, Competitiveness and Innovation Division | Ministry of Forests, Lands and Natural
Resource Operations | P: 250 356.2166 | 4th Floor, 780 Blanshard | Victoria, BC

Page 052 to/à Page 061

Withheld pursuant to/removed as

s.12;s.16;s.13;s.17

Lachance, Nikki FLNR:EX

From: Pape-Salmon, Andrew OHCS:EX
Sent: Wednesday, July 26, 2017 8:21 PM
To: Lachance, Nikki FLNR:EX; Rotgans, Trudy OHCS:EX
Cc: Hutchinson, Jarrett OHCS:EX
Subject: Re: Check in - OHCS and Building with Wood

Thanks Nikki. I will review tomorrow and indicate our preliminary commitments.

Andrew Pape-Salmon, P.Eng., MRM, FCAE
Executive Director, Building and Safety Standards Branch
Phone: 250-812-1933
Email: Andrew.PapeSalmon@gov.bc.ca

From: Lachance, Nikki FLNR:EX
Sent: Wednesday, July 26, 2017 4:15 PM
To: Pape-Salmon, Andrew OHCS:EX; Rotgans, Trudy OHCS:EX
Cc: Hutchinson, Jarrett OHCS:EX
Subject: Check in - OHCS and Building with Wood

Hi Andrew and Trudy – I hope July is treating you well!

As I'm sure you've seen by now, the Mandate letters have been released, with FLNRO being tasked to *"Expand our innovative wood products sector by addressing regulatory and capital barriers hampering the growth of engineered wood production and work with other ministers to ensure public projects prioritize the use of BC wood."* I'm quite pleased that OHCS, CAS, FII, BCH, FPI and FLNRO were able to initiate early discussions on this piece in advance of the mandate letter coming out, and am looking forward to continued conversation on next steps.

I just tried to contact Jarrett as he had initially chatted with me about the OHCS comments on the draft Building with Wood paper, but [s.22](#) I thought it best to connect with you both directly. Hopefully your group was able to debrief with Jarrett after our call on next steps/expectations last week (see email below). I have since gotten comments back from the other involved folks (CAS, FP Innovations, FII), and wanted to share an updated draft with your team, as we haven't yet had an opportunity to have OHCS provide thoughts on specific items within the document.

I'm sending you the tracked changes version so that you can quickly scan for the new text. Of particular interest will likely be the new discussion provided in the "Background and Context" section near the beginning. Essentially my aim with this text is to really set the stage for the document as an "initial opportunity review", [s.13,s.16,s.17](#)
[s.13,s.16,s.17](#)

As this is now identified as a mandate item for FLNRO, I imagine that Dave Peterson will initiate some ADM-level outreach on this item with other agencies (JTT, MAH, Finance, etc.) and [s.13,s.16,s.17](#) we have started to build within this Building with Wood team to inform those discussions. It would be really valuable to have your initial thoughts on the draft opportunities review paper, to ensure I haven't misrepresented or missed any of the OHCS connections and linkages on this work. A timeline of end of day Monday, July 31st would be very helpful.

Thanks again Andrew and Trudy,

Please feel free to give me a call to discuss. s.22

.

Cheers,

Nikki Lachance, MRM

Director of Operations | ADM's Office - Tenures, Competitiveness and Innovation Division | Ministry of Forests, Lands and Natural Resource Operations | P: 250 356.2166 | 4th Floor, 780 Blanshard | Victoria, BC

From: Lachance, Nikki FLNR:EX

Sent: Wednesday, July 19, 2017 1:53 PM

To: Hutchinson, Jarrett OHCS:EX

Cc: Pape-Salmon, Andrew OHCS:EX; Rotgans, Trudy OHCS:EX

Subject: RE: For Review: Draft V1 - Building With Wood opportunities paper

Hi Jarrett,

Thanks for the call today to discuss the draft Building with Wood opportunities paper. As discussed on the phone, s.13,s.16,s.17
s.13,s.16,s.17

s.13,s.16,s.17 . The majority of the text in the paper itself is a direct copy/paste of the language that was in the original "notes" document, s.13,s.16,s.17
recognize though s.13,s.16,s.17
s.13,s.16,s.17 regardless of whether the content has actually changed or not.

s.13,s.16,s.17

s.13,s.16,s.17 . Those individual agency next steps are discussed at the end of the document, I the "next steps" section, but it sounds like it didn't jump out at folks. As we discussed, I'll move that language up to the front of the document to ensure the reader recognizes the s.13,s.16,s.17 preliminary nature of the document.

I hope that I've been able to summarize our discussion and next steps – please let me know if I've missed anything. I am aiming to send out a revision early next week.

I've cc'd Trudy and Andrew here directly for reference. If anyone would like to chat further I'm happy to discuss.

Cheers,

Nikki Lachance, MRM

Director of Operations | ADM's Office - Tenures, Competitiveness and Innovation Division | Ministry of Forests, Lands and Natural Resource Operations | P: 250 356.2166 | 4th Floor, 780 Blanshard | Victoria, BC

Lachance, Nikki FLNR:EX

Sent: Tuesday, February 20, 2018 10:47 AM
Subject: FW: Conf. Call, re: Hold for Building with Wood ADM Working Group

-----Original Appointment-----

From: Peterson, Dave FLNR:EX
Sent: Tuesday, August 15, 2017 12:27 PM
To: Peterson, Dave FLNR:EX; Faganello, Tara CSCD:EX; Hammond, James MIT:EX; Laaksonen-Craig, Susanna ENV:EX; Morel, David P MTIC:EX; Steves, Gregory OHCS:EX; Vasey, Jeff AVED:EX; Hutchinson, Jarrett OHCS:EX; Pape-Salmon, Andrew OHCS:EX; Sandland, James FLNR:EX; MacLaren, Les MEM:EX; Michael Loseth; Coney, David ENV:EX; Hill, Heather K FIN:EX; 'jbell@bchousing.org'; Rotgans, Trudy OHCS:EX; Tim Caldecott; Lachance, Nikki FLNR:EX
Subject: Conf. Call, re: Hold for Building with Wood ADM Working Group
When: Monday, September 11, 2017 4:00 PM-5:00 PM (UTC-08:00) Pacific Time (US & Canada).
Where: 1-877-353-9184, ID: **s.15**, Dave Peterson is moderator

Hello all, very hard to get a time when everyone is available. This was the best possible time for the majority. I am sending this to put a place holder in your calendar.

Thank you. Rick for Melanie Boyce

Lachance, Nikki FLNR:EX

From: Peterson, Dave FLNR:EX
Sent: Tuesday, July 25, 2017 11:53 AM
To: Lachance, Nikki FLNR:EX
Subject: Re: Building with wood ministries list

Thanks. Can you also now id the ADMs responsible for each group. I also thought that we had considered broadening our membership to include additional key agencies. Can you please do the same for those agencies.

Dave Peterson, RPF
Assistant Deputy Minister
Forests, Lands and Natural Resource Operations
250-387-1057

On Jul 25, 2017, at 11:39 AM, Lachance, Nikki FLNR:EX <Nikki.Lachance@gov.bc.ca> wrote:

Hi Dave,

Here is a list of our building with wood working group, with each responsible ministry updated. The new FII governance structure isn't formally updated online yet, but based on the Ministry OIC and mandate letters, it looks like responsibility for the FII Crown Corp will now be with the Ministry of JTT, with responsibility under the Minister of State for Trade.

Ministry of Environment and Climate Change (Minister George Heyman):

- Susanna Laaksonen-Craig (ADM, Climate Action Secretariat)
- David Coney (Manager, Climate Innovation and Solution Branch)
- Susan Spence (Executive Director, Climate Risk and Investment Branch)

Ministry of Municipal Affairs and Housing (Minister Selina Robinson):

- Trudy Rotgans (Executive Director, Housing Policy Branch)
- Andrew Pape-Salmon (Executive Director, Building and Safety Standards Branch)
- Jarrett Hutchinson (Director, Building and Safety Standards Branch)

BC Housing (Crown Corp accountable to the Minister of Municipal Affairs and Housing)

- John Bell (Director, Strategic Planning)

Forestry Innovation Investment (Crown Corp accountable to Ministry of Jobs, Trade and Technology – it looks to me like the Minister of State George Chow will be primarily responsible.)

- Michael Loseth (FII)
- Sonya Zeitler Fletcher (FII)

FP Innovations:

- Tim Caldecott (FPI)
- Steven Kuan (FPI)
- David Fell (FPI)

FLRNORD:

- Dave Peterson
- Nikki Lachance
- James Sandland
- Steve Laberge

Cheers,

Nikki Lachance, MRM

Director of Operations | ADM's Office - Tenures, Competitiveness and Innovation Division | Ministry of Forests, Lands and Natural Resource Operations | P: 250 356.2166 | 4th Floor, 780 Blanshard | Victoria, BC

From: Peterson, Dave FLNR:EX
Sent: Tuesday, July 25, 2017 6:33 AM
To: Lachance, Nikki FLNR:EX
Subject: RE: Re:mandate letters

s.22

Can you please work through the membership of our ad-hoc Building with Wood team, and confirm which ministries all of the members are in. Thanks.

JD Peterson

Dave Peterson, RPF
Assistant Deputy Minister
Forests, Lands and Natural Resource Operations
250-387-1057

Lachance, Nikki FLNR:EX

From: Peterson, Dave FLNR:EX
Sent: Tuesday, July 25, 2017 3:38 PM
To: Lachance, Nikki FLNR:EX
Subject: Re: Building with wood ministries list

Thanks. I don't think I have any conflicts with our meeting tomorrow, and don't anticipate any.

Dave Peterson, RPF
Assistant Deputy Minister
Forests, Lands and Natural Resource Operations
250-387-1057

On Jul 25, 2017, at 3:34 PM, Lachance, Nikki FLNR:EX <Nikki.Lachance@gov.bc.ca> wrote:

Hi Dave,

Here's an updated list for the Building with Wood team, to the extent possible. Some of the transition information from MIT and MTICS into JTT isn't available yet. In those cases where I'm using the old titles, I've highlighted in yellow.

- 1st page – current working group membership
- 2nd page – possible expanded membership areas (based largely on a list provided by CAS).

I'll also include this in our discussion for 1-1 tomorrow , pending your availability.
Cheers,

Nikki

From: Peterson, Dave FLNR:EX
Sent: Tuesday, July 25, 2017 11:53 AM
To: Lachance, Nikki FLNR:EX
Subject: Re: Building with wood ministries list

Thanks. Can you also now id the ADMs responsible for each group. I also thought that we had considered broadening our membership to include additional key agencies. Can you please do the same for those agencies.

Dave Peterson, RPF
Assistant Deputy Minister
Forests, Lands and Natural Resource Operations
250-387-1057

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- David Coney (Manager, Climate Innovation and Solution Branch)
- Susan Spence (Executive Director, Climate Risk and Investment Branch)

Ministry of Municipal Affairs and Housing (Minister Selina Robinson):

- Trudy Rotgans (Executive Director, Housing Policy Branch)
- Andrew Pape-Salmon (Executive Director, Building and Safety Standards Branch)
- Jarrett Hutchinson (Director, Building and Safety Standards Branch)

BC Housing (Crown Corp accountable to the Minister of Municipal Affairs and Housing)

- John Bell (Director, Strategic Planning)

Forestry Innovation Investment (Crown Corp accountable to Ministry of Jobs, Trade and Technology –it looks to me like the Minister of State George Chow will be primarily responsible.)

- Michael Loseth (FII)
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- Tim Caldecott (FPI)
- Steven Kuan (FPI)
- David Fell (FPI)

FLRNORD:

- Dave Peterson
- Nikki Lachance
- James Sandland
- Steve Laberge

Cheers,

Nikki Lachance, MRM

Director of Operations | ADM's Office - Tenures, Competitiveness and Innovation Division | Ministry of Forests, Lands and Natural Resource Operations | P: 250 356.2166 | 4th Floor, 780 Blanshard | Victoria, BC

Lachance, Nikki FLNR:EX

From: Coney, David ENV:EX
Sent: Wednesday, July 26, 2017 9:45 AM
To: Lachance, Nikki FLNR:EX
Subject: RE: CAMF contact

Of course – yes – Heather Hill, ED, Capital, Treasury Board Staff.

David Coney
Manager, Climate Innovation and Intergovernmental Relations
B.C. Climate Action Secretariat
778-698-3991
250-818-1155 (cell)
David.Coney@gov.bc.ca

From: Lachance, Nikki FLNR:EX
Sent: Tuesday, July 25, 2017 2:11 PM
To: Coney, David ENV:EX
Subject: CAMF contact

Hi David,

I was wondering if you had the name of a contact for the Capital Asset Management Framework with Finance? I believe you mentioned on one of our calls that CAS had connected with them previously. I'm not planning on doing any outreach to the CAMF folks at this point, I'm just building a contact list for future reference at this point.

Cheers,

Nikki Lachance, MRM

Director of Operations | ADM's Office - Tenures, Competitiveness and Innovation Division | Ministry of Forests, Lands and Natural Resource Operations | P: 250 356.2166 | 4th Floor, 780 Blanshard | Victoria, BC

Lachance, Nikki FLNR:EX

From: Peterson, Dave FLNR:EX
Sent: Thursday, August 10, 2017 11:02 AM
To: Lachance, Nikki FLNR:EX
Subject: FW: Building with Wood ADM working group

Follow Up Flag: Follow up
Flag Status: Flagged

J. D. Peterson

Dave Peterson, RPF
Assistant Deputy Minister
Tenures, Competitiveness and Innovation
Forest, Lands and Natural Resource Operations
250-387-1057

From: Morel, David P MTIC:EX
Sent: Thursday, August 10, 2017 9:43 AM
To: Peterson, Dave FLNR:EX
Cc: Ritchie, CJ JTST:EX; DeLarge, Lorne MTIC:EX
Subject: RE: Building with Wood ADM working group

Hi Dave

There has been a reorganization and the Technology and Innovation part of my Division has gone to JTT and will now report to CJ Ritchie. As a result, I would suggest CJ be the contact rather than me.

You may also want to add Lorne DeLarge. He is responsible for the Real Property Division.

David Morel

From: Peterson, Dave FLNR:EX
Sent: Thursday, August 10, 2017 8:27 AM
To: Coney, David ENV:EX; Faganello, Tara CSCD:EX; Hammond, James MIT:EX; Hill, Heather K FIN:EX; Laaksonen-Craig, Susanna ENV:EX; Michael Loseth (loseth@bcfii.ca); Morel, David P MTIC:EX; Steves, Gregory OHCS:EX; Vasey, Jeff AVED:EX
Cc: Hutchinson, Jarrett OHCS:EX; 'jbell@bchousing.org'; Pape-Salmon, Andrew OHCS:EX; Rotgans, Trudy OHCS:EX; Sandland, James FLNR:EX; Tim Caldecott; Lachance, Nikki FLNR:EX; Boyce, Melanie FLNR:EX
Subject: Building with Wood ADM working group

Hello to my provincial agency colleagues. I hope your summer is going well.

Once again, I get an opportunity to reach out collectively to a number of different ministries regarding a shared interest and aligned mandate. By this email, I'd like to start a dialogue on how we might collectively align our work to further advance wood use in British Columbia, and to establish BC as a globally recognized centre of excellence for wood innovation.

Over the past few months, in anticipation of a continued provincial focus on a strong natural resource sector and on innovation and transformation with emerging technologies, a small interagency team has initiated a discussion on expanding opportunities to advance wood building innovation and increase the use of wood in BC. It seems that our initial efforts to explore this topic were quite timely, as this item has now been identified as a Mandate Letter priority for the Ministry of Forests, Lands, Natural Resource Operations and Rural Development (FLNR). The July 18th, 2017 mandate letter from Premier Horgan tasks FLNR to ***“Expand our innovative wood products sector by addressing regulatory and capital barriers hampering the growth of engineered wood production and work with other ministers to ensure public projects prioritize the use of BC wood.”***

Upon our initial review of other ministry mandate letters, there are other linkages and priority themes that also align with the FLNR mandate to expand the use of wood in BC, across the following ministries (see attached document):

- Advanced Education & Skills Training (AEST)
- Environment & Climate Change Strategy (ENV)
- Finance (FIN)
- Jobs, Trade & Technology (JTT), and,
- Municipal Affairs and Housing (MAH).

We anticipate that there are a range of potential policy, technology, promotional and educational opportunities that could be considered to increase domestic demand for innovative wood products and services, both within existing policy frameworks and in areas where policy is limiting BC's ability to innovate and advance in emerging building systems technologies. To ensure that, as government, we fully explore the range of potential opportunity areas, I would like to establish an ADM-level working group to advance this item and bring together the relevant agencies for discussion on a coordinated go-forward approach. I envision that our working group could assist FLNR directly in meeting the mandate noted above, and am hoping that this working group might either also directly assist you in meeting your related mandates or at least provide a venue for you to ensure that our work is aligned with yours.

I know that September will be a very busy time for government, as such it would good to connect briefly in late August to initiate discussion on this item.

To date, involved business areas engaged in this topic have included FLNR, Office of Housing and Construction Safety (MAH), BC Housing (MAH), Climate Action Secretariat (ENV), FP Innovations and Forest Innovation Investment (FII). This initial group developed a draft 'opportunities paper', intended as an ideas document to identify possible opportunities that could be considered to increase domestic demand for innovative wood products and services. It is important to note that the ideas captured in the draft to date are preliminary in nature and have not yet been fully explored by each recognized lead agency to confirm feasibility, impact, timing or stakeholder readiness. To be clear, no formal review or endorsement of the document has occurred within the respective agencies that have been involved to date. I have attached the initial draft document here for your review and consideration, as I think it could be a useful framework for future discussions and demonstrates some of the initial thinking to date.

Thanks all, I look forward to our discussion on this item. I will ask my EAA Melanie Boyce to work with your staff to confirm timing and availability for an initial meeting on this topic in either late August or early September.

If you are aware of other relevant divisions or business areas that should be included in the initial meeting invitation, or if you have any other questions, please feel free to contact myself or Nikki Lachance, Director of Operations, TCI Division at Nikki.lachance@gov.bc.ca (250-356-2166)

I thank you in advance for your interest in this work.

J D Peterson

Dave Peterson, RPF
Assistant Deputy Minister
Tenures, Competitiveness and Innovation
Forest, Lands and Natural Resource Operations
250-387-1057

Lachance, Nikki FLNR:EX

From: Ritchie, CJ JTST:EX
Sent: Thursday, August 10, 2017 11:59 AM
To: Lachance, Nikki FLNR:EX
Subject: Re: Building with Wood ADM working group

Thanks. Look forward to catching up with Dave on this ^{s.22}

Sent from my iPhone
CJ Ritchie
Assistant Deputy Minister
Economic Development Division
Ministry of Jobs, Trade and Technology

> On Aug 10, 2017, at 11:54 AM, Lachance, Nikki FLNR:EX <Nikki.Lachance@gov.bc.ca> wrote:

>

> Hello CJ –

>

> David Morel has flagged that the Technology and Innovation team will now be reporting to yourself at JTT. Please see Dave Peterson's note below regarding participation in a proposed ADM working group on expanding the use of wood and wood innovation in BC.

> Please feel free to contact Dave or myself if you have any questions on this initiative. I've re-attached the original documents here as I'm not sure they made it to you in David Morel's reply.

>

> Thanks~

>

>

> Nikki Lachance, MRM

> Director of Operations | ADM's Office - Tenures, Competitiveness and

> Innovation Division | Ministry of Forests, Lands, Natural Resource

> Operations and Rural Development | P: 250 356.2166 | 4th Floor, 780

> Blanshard | Victoria, BC

>

>

>

> From: Peterson, Dave FLNR:EX

> Sent: Thursday, August 10, 2017 8:27 AM

> To: Coney, David ENV:EX; Faganello, Tara CSCD:EX; Hammond, James

> MIT:EX; Hill, Heather K FIN:EX; Laaksonen-Craig, Susanna ENV:EX;

> Michael Loseth (loseth@bcfii.ca<mailto:loseth@bcfii.ca>); Morel, David

> P MTIC:EX; Steves, Gregory OHCS:EX; Vasey, Jeff AVED:EX

> Cc: Hutchinson, Jarrett OHCS:EX; 'jbell@bchousing.org'; Pape-Salmon,

> Andrew OHCS:EX; Rotgans, Trudy OHCS:EX; Sandland, James FLNR:EX; Tim

> Caldecott; Lachance, Nikki FLNR:EX; Boyce, Melanie FLNR:EX

> Subject: Building with Wood ADM working group

>

> Hello to my provincial agency colleagues. I hope your summer is going well.

>

> Once again, I get an opportunity to reach out collectively to a number of different ministries regarding a shared interest and aligned mandate. By this email, I'd like to start a dialogue on how we might collectively align our work to further advance wood use in British Columbia, and to establish BC as a globally recognized centre of excellence for wood innovation.

>

> Over the past few months, in anticipation of a continued provincial focus on a strong natural resource sector and on innovation and transformation with emerging technologies, a small interagency team has initiated a discussion on expanding opportunities to advance wood building innovation and increase the use of wood in BC. It seems that our initial efforts to explore this topic were quite timely, as this item has now been identified as a Mandate Letter priority for the Ministry of Forests, Lands, Natural Resource Operations and Rural Development (FLNR). The July 18th, 2017 mandate letter from Premier Horgan tasks FLNR to "Expand our innovative wood products sector by addressing regulatory and capital barriers hampering the growth of engineered wood production and work with other ministers to ensure public projects prioritize the use of BC wood."

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>

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>

> · Environment & Climate Change Strategy (ENV)

>

> · Finance (FIN)

>

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>

> · Municipal Affairs and Housing (MAH).

>

> We anticipate that there are a range of potential policy, technology, promotional and educational opportunities that could be considered to increase domestic demand for innovative wood products and services, both within existing policy frameworks and in areas where policy is limiting BC's ability to innovate and advance in emerging building systems technologies. To ensure that, as government, we fully explore the range of potential opportunity areas, I would like to establish an ADM-level working group to advance this item and bring together the relevant agencies for discussion on a coordinated go-forward approach. I envision that our working group could assist FLNR directly in meeting the mandate noted above, and am hoping that this working group might either also directly assist you in meeting your related mandates or at least provide a venue for you to ensure that our work is aligned with yours.

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> To date, involved business areas engaged in this topic have included FLNR, Office of Housing and Construction Safety (MAH), BC Housing (MAH), Climate Action Secretariat (ENV), FP Innovations and Forest Innovation Investment (FII). This initial group developed a draft 'opportunities paper', intended as an ideas document to identify possible opportunities that could be considered to increase domestic demand for innovative wood products and services. It is important to note that the ideas captured in the draft to date are preliminary in nature and have not yet been fully explored by each recognized lead agency to confirm feasibility, impact, timing or stakeholder readiness. To be clear, no formal review or endorsement of the document has occurred within the respective agencies that have been involved to date. I have attached the initial draft document here for your review and consideration, as I think it could be a useful framework for future discussions and demonstrates some of the initial thinking to date.

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> should be included in the initial meeting invitation, or if you have
> any other questions, please feel free to contact myself or Nikki
> Lachance, Director of Operations, TCI Division at
> Nikki.lachance@gov.bc.ca<mailto:Nikki.lachance@gov.bc.ca>
> (250-356-2166)
>
> I thank you in advance for your interest in this work.
>
>
>
> J D Peterson
> Dave Peterson, RPF
> Assistant Deputy Minister
> Tenures, Competitiveness and Innovation Forest, Lands and Natural
> Resource Operations
> 250-387-1057
>
>
> <Linkages to Ministry Mandates.docx>
> <Draft Building with Wood Opportunities Aug 3 (clean).docx>

Lachance, Nikki FLNR:EX

From: Laaksonen-Craig, Susanna ENV:EX
Sent: Thursday, August 10, 2017 6:27 PM
To: Peterson, Dave FLNR:EX
Cc: Coney, David ENV:EX; Lachance, Nikki FLNR:EX; Boyce, Melanie FLNR:EX
Subject: Re: Building with Wood ADM working group

Follow Up Flag: Follow up
Flag Status: Flagged

Thanks, Dave, sounds good! Maybe also consider including Les MacLaren as his team has a significant role in built environment via energy efficiency etc.

Susanna

Sent from my iPhone

> On Aug 10, 2017, at 6:26 PM, Peterson, Dave FLNR:EX <Dave.Peterson@gov.bc.ca> wrote:

>

> Hello to my provincial agency colleagues. I hope your summer is going well.

>

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> Nikki.lachance@gov.bc.ca<mailto:Nikki.lachance@gov.bc.ca>

> (250-356-2166)

>

> I thank you in advance for your interest in this work.

>

>

>

> J D Peterson

> Dave Peterson, RPF

> Assistant Deputy Minister

> Tenures, Competitiveness and Innovation Forest, Lands and Natural

> Resource Operations

> 250-387-1057

>

> <Linkages to Ministry Mandates.docx>

> <Draft Building with Wood Opportunities Aug 3 (clean).docx>

Lachance, Nikki FLNR:EX

From: Peterson, Dave FLNR:EX
Sent: Monday, August 14, 2017 2:50 PM
To: Lachance, Nikki FLNR:EX
Subject: FW: Building with Wood ADM working group
Attachments: Linkages to Ministry Mandates.docx; Draft Building with Wood Opportunities Aug 3 (clean).docx

Follow Up Flag: Follow up
Flag Status: Flagged

J D Peterson

Dave Peterson, RPF
Assistant Deputy Minister
Tenures, Competitiveness and Innovation
Forest, Lands and Natural Resource Operations
250-387-1057

From: Hammond, James MIT:EX
Sent: Monday, August 14, 2017 2:45 PM
To: Peterson, Dave FLNR:EX
Cc: Ritchie, CJ JTST:EX; Little, Christine SBRT:EX; Krieger, Brian MIT:EX; Wade, Nichola MIT:EX; Duffy, Maija MIT:EX
Subject: FW: Building with Wood ADM working group

Dave

Very happy to help on this. I have the responsibility for international strategies and marketing, as well as trade negotiations and FII. I can feed information to other JTT ADMs, but will ask them if they wish to also be a part. CJ has the technology piece as well as economic development, Christine has the small business linkages and Brian does the international business development and trade offices.

JTT colleagues - let Dave know if you want to be invited, otherwise I can pass on relevant information and seek views when needed. I will ask Nichola Wade to provide a rep to support this.

Jamie

James W. Hammond
ADM ISC
MJTT
778-698-8778

From: Peterson, Dave FLNR:EX
Sent: Thursday, August 10, 2017 8:27 AM
To: Coney, David ENV:EX; Faganello, Tara CSCD:EX; Hammond, James MIT:EX; Hill, Heather K FIN:EX; Laaksonen-Craig, Susanna ENV:EX; Michael Loeth (loeth@bcfii.ca); Morel, David P MTIC:EX; Steves, Gregory OHCS:EX; Vasey, Jeff AVED:EX
Cc: Hutchinson, Jarrett OHCS:EX; 'jbell@bchousing.org'; Pape-Salmon, Andrew OHCS:EX; Rotgans, Trudy OHCS:EX;

Sandland, James FLNR:EX; Tim Caldecott; Lachance, Nikki FLNR:EX; Boyce, Melanie FLNR:EX
Subject: Building with Wood ADM working group

Hello to my provincial agency colleagues. I hope your summer is going well.

Once again, I get an opportunity to reach out collectively to a number of different ministries regarding a shared interest and aligned mandate. By this email, I'd like to start a dialogue on how we might collectively align our work to further advance wood use in British Columbia, and to establish BC as a globally recognized centre of excellence for wood innovation.

Over the past few months, in anticipation of a continued provincial focus on a strong natural resource sector and on innovation and transformation with emerging technologies, a small interagency team has initiated a discussion on expanding opportunities to advance wood building innovation and increase the use of wood in BC. It seems that our initial efforts to explore this topic were quite timely, as this item has now been identified as a Mandate Letter priority for the Ministry of Forests, Lands, Natural Resource Operations and Rural Development (FLNR). The July 18th, 2017 mandate letter from Premier Horgan tasks FLNR to ***"Expand our innovative wood products sector by addressing regulatory and capital barriers hampering the growth of engineered wood production and work with other ministers to ensure public projects prioritize the use of BC wood."***

Upon our initial review of other ministry mandate letters, there are other linkages and priority themes that also align with the FLNR mandate to expand the use of wood in BC, across the following ministries (see attached document):

- Advanced Education & Skills Training (AEST)
- Environment & Climate Change Strategy (ENV)
- Finance (FIN)
- Jobs, Trade & Technology (JTT), and,
- Municipal Affairs and Housing (MAH).

We anticipate that there are a range of potential policy, technology, promotional and educational opportunities that could be considered to increase domestic demand for innovative wood products and services, both within existing policy frameworks and in areas where policy is limiting BC's ability to innovate and advance in emerging building systems technologies. To ensure that, as government, we fully explore the range of potential opportunity areas, I would like to establish an ADM-level working group to advance this item and bring together the relevant agencies for discussion on a coordinated go-forward approach. I envision that our working group could assist FLNR directly in meeting the mandate noted above, and am hoping that this working group might either also directly assist you in meeting your related mandates or at least provide a venue for you to ensure that our work is aligned with yours.

I know that September will be a very busy time for government, as such it would good to connect briefly in late August to initiate discussion on this item.

To date, involved business areas engaged in this topic have included FLNR, Office of Housing and Construction Safety (MAH), BC Housing (MAH), Climate Action Secretariat (ENV), FP Innovations and Forest Innovation Investment (FII). This initial group developed a draft 'opportunities paper', intended as an ideas document to identify possible opportunities that could be considered to increase domestic demand for innovative wood products and services. It is important to note that the ideas captured in the draft to date are preliminary in nature and have not yet been fully explored by each recognized lead agency to confirm feasibility, impact, timing or stakeholder readiness. To be clear, no formal review or endorsement of the document has occurred within the respective agencies that have been involved to date. I have attached the initial draft document here for your review and consideration, as I think it could be a useful framework for future discussions and demonstrates some of the initial thinking to date.

Thanks all, I look forward to our discussion on this item. I will ask my EAA Melanie Boyce to work with your staff to confirm timing and availability for an initial meeting on this topic in either late August or early September.

If you are aware of other relevant divisions or business areas that should be included in the initial meeting invitation, or if you have any other questions, please feel free to contact myself or Nikki Lachance, Director of Operations, TCI Division at Nikki.lachance@gov.bc.ca (250-356-2166)

I thank you in advance for your interest in this work.

J D Peterson

Dave Peterson, RPF
Assistant Deputy Minister
Tenures, Competitiveness and Innovation
Forest, Lands and Natural Resource Operations
250-387-1057

Lachance, Nikki FLNR:EX

From: Peterson, Dave FLNR:EX
Sent: Monday, August 21, 2017 8:40 AM
To: Jacobsen, Peter W FLNR:EX; Lachance, Nikki FLNR:EX
Cc: Boyce, Melanie FLNR:EX
Subject: FW: Heads up- : Holdbacks & FLNRO & SLA

Importance: High

Follow Up Flag: Follow up
Flag Status: Flagged

Peter and Nikki, can you think of a performance measure we could propose around this mandate letter item (increase in innovative wood products? Increase in use of wood in public buildings?). I am actually quite leery about any of those potential measures as they would be out of our control. Can you think of anything in our control? Maybe something like "finalization of a cross-agency strategy"?

J. D. Peterson

Dave Peterson, RPF
Assistant Deputy Minister
Tenures, Competitiveness and Innovation
Forest, Lands and Natural Resource Operations
250-387-1057

From: Jones, Lisa FLNR:EX
Sent: Saturday, August 19, 2017 5:26 PM
To: Peterson, Dave FLNR:EX
Subject: Heads up- : Holdbacks & FLNRO & SLA

Hi Dave,

This is a heads up email

I spoke with Tim this week re: the 5 holdback measures related to mandate.

Rural Development Mandate is one of the items he asked me to move forward.

Given that we are including two non mandate letter items in our list (wildfire recovery and trade missions) we have a back up item as well – 'Expand our innovative – wood products sector' (link to FSCA).

I will touch base with you this week re: fleshing these out, but can you pls start thinking about possible measures/deliverables.

They are due Aug 31, so my target is to draft this week, and discuss at Exec Aug 28.

Thx!
Lisa

Lachance, Nikki FLNR:EX

From: FLNR R Victoria 780 Blanshard 4th Fl RM 401 (seats 18-24) FLNR:EX
Sent: Monday, August 21, 2017 4:40 PM
To: Lachance, Nikki FLNR:EX
Subject: Accepted: ADM Committee - Building with Wood

Your request was accepted.

Sent by Microsoft Exchange Server 2013

Lachance, Nikki FLNR:EX

From: Peterson, Dave FLNR:EX
Sent: Monday, August 21, 2017 4:51 PM
To: Lachance, Nikki FLNR:EX
Cc: Boyce, Melanie FLNR:EX
Subject: RE: Agenda for our 1-1 tomorrow

Thanks. Re your last item – could you please look up what ministries are on the SSP Cabinet Committee and see how well that would overlap with the ADMs we would invite to the ADM Committee for Rural Development (and then how much overlap with the Building with Wood group).

J D Peterson

Dave Peterson, RPF
Assistant Deputy Minister
Tenures, Competitiveness and Innovation
Forest, Lands and Natural Resource Operations
250-387-1057

From: Lachance, Nikki FLNR:EX
Sent: Monday, August 21, 2017 4:47 PM
To: Peterson, Dave FLNR:EX
Cc: Boyce, Melanie FLNR:EX
Subject: Agenda for our 1-1 tomorrow

Hi Dave,

Here's a few items I'd like to touch on at our 1-1 tomorrow.

1. **s.12,s.13**
2. Performance measures for mandate item on expanding innovative wood products (See attached – initial brainstorming from Peter and I)
3. Steering Committee – any feedback from Tim or Jason on the dashboard discussion/ proposed Oct meeting?
4. Building with Wood Inaugural ADM meeting – Sept 11 (4:00-5:00 pm).
 - Suggestion for the agenda: (1) introduction from Dave, (2) context on the opportunities paper, (3) Initial discussion and next steps. I can prepare next week and work with Melanie to circulate in advance of the call.
 - I've booked the 4th floor boardroom for those that are here in Victoria to meet in person.
5. Next steps discussion - linking the work underway in Rural Development, the "Building with Wood" ADM group and the Wood Secretariat. (workplans, timelines, reporting structures, etc).

Cheers,
Nikki

Lachance, Nikki FLNR:EX

From: Lachance, Nikki FLNR:EX
Sent: Friday, July 21, 2017 3:25 PM
To: Coney, David ENV:EX
Subject: RE: For Review: Draft V1 - Building With Wood opportunities paper

Thanks for letting me know David –

No worries at all! I think this week has been a bit of a whirlwind for all of us - let's reconnect on Monday and see how things are looking. Thanks for checking in.

Cheers,

Nikki Lachance, MRM

Director of Operations | ADM's Office - Tenures, Competitiveness and Innovation Division | Ministry of Forests, Lands and Natural Resource Operations | P: 250 356.2166 | 4th Floor, 780 Blanshard | Victoria, BC

From: Coney, David ENV:EX
Sent: Friday, July 21, 2017 3:07 PM
To: Lachance, Nikki FLNR:EX
Subject: RE: For Review: Draft V1 - Building With Wood opportunities paper

Thanks Nikki, and apologies that despite my promise of earlier this week we are now late with our comments – it's been a mad week – but I have just nudged the folks here to provide me with their comments, so hopefully Monday. All the best,
David.

David Coney
Manager, Climate Innovation and Intergovernmental Relations
B.C. Climate Action Secretariat
778-698-3991
250-818-1155 (cell)
David.Coney@gov.bc.ca

From: Lachance, Nikki FLNR:EX
Sent: Wednesday, July 19, 2017 4:26 PM
To: Coney, David ENV:EX
Subject: RE: For Review: Draft V1 - Building With Wood opportunities paper

Thanks David – sounds good.

For additional context, I wanted to share a good conversation I had with Jarrett Hutchinson at OHCS today on the paper. Jarrett flagged that the paper felt quite polished and had some concerns about perception/ momentum. We had a good discussion on how to clarify the preliminary nature of the document, and to add some prefacing text describing that the listed opportunity areas have not yet been fully explored by each recognized lead agency to confirm feasibility, impact, timing or stakeholder readiness (i.e. if we get traction to further develop this work, those individual lead agency assessments would be the next step).

I wanted to pass this piece along as your team may have similar comments.

Thanks David!
Cheers,

Nikki Lachance, MRM

Director of Operations | ADM's Office - Tenures, Competitiveness and Innovation Division | Ministry of Forests, Lands and Natural Resource Operations | P: 250 356.2166 | 4th Floor, 780 Blanshard | Victoria, BC

From: Coney, David ENV:EX
Sent: Wednesday, July 19, 2017 4:13 PM
To: Lachance, Nikki FLNR:EX
Subject: RE: For Review: Draft V1 - Building With Wood opportunities paper

Thanks Nikki,
We are rounding up feedback from CAS folks right now, and should be able to provide any comments back to you by the 21st as requested.
Cheers for now,
David.

David Coney
Manager, Climate Innovation and Intergovernmental Relations
B.C. Climate Action Secretariat
778-698-3991
250-818-1155 (cell)
David.Coney@gov.bc.ca

From: Lachance, Nikki FLNR:EX
Sent: Wednesday, July 12, 2017 3:48 PM
To: Peterson, Dave FLNR:EX; Rotgans, Trudy OHCS:EX; Pape-Salmon, Andrew OHCS:EX; Hutchinson, Jarrett OHCS:EX; 'david.fell@fpinnovations.ca'; 'tim.caldecott@fpinnovations.ca'; 'loseth@bcfii.ca'; 'sonya.zeitlerfletcher@bcfii.ca'; Sandland, James FLNR:EX; Laberge, Steve S FLNR:EX; Laaksonen-Craig, Susanna ENV:EX; 'jbell@bchousing.org'; Coney, David ENV:EX
Cc: Boyce, Melanie FLNR:EX
Subject: For Review: Draft V1 - Building With Wood opportunities paper

Hello Building With Wood team,

Thanks again to everyone for the continued discussion and opportunities assessment during our last conference call on June 22nd. At the end of that call, I had committed to pulling together a first draft of an 'opportunities paper' that captured our general thinking to date. Please find attached an initial draft for your review and comment. At this point, **s.13,s.16,s.17**

Please provide any comments on the attached draft by Friday, July 21st. Feel free to contact me directly if you have any questions on the draft.

<< File: building with wood policy paper-v2 July 7-17.docx >>

Cheers,

Nikki Lachance, MRM

Director of Operations | ADM's Office - Tenures, Competitiveness and Innovation Division | Ministry of Forests, Lands and Natural Resource Operations | P: 250 356.2166 | 4th Floor, 780 Blanshard | Victoria, BC

Lachance, Nikki FLNR:EX

From: Lachance, Nikki FLNR:EX
Sent: Monday, July 24, 2017 3:50 PM
To: Coney, David ENV:EX
Cc: Lesiuk, Tim ENV:EX; Laaksonen-Craig, Susanna ENV:EX; Spence, Suzanne ENV:EX
Subject: RE: Building with Wood

Hi David and all,

Thank you for the edits – I am currently compiling all the collective comments from yourselves and other folks. I'm planning on a revised draft and a follow-up call in mid/late August, which should be good timing for all the respective agencies to have had some transition time with their incoming minister/changes in DMO/ reorganizations, etc.. As you mention in your note below, the next steps will be some significant thinking around tangible action and process, prioritization, feasibility, and alignment with other ongoing work. I'm really looking forward to seeing things take shape.

Thanks again for your time and attention on this piece.

Cheers,

Nikki Lachance, MRM

Director of Operations | ADM's Office - Tenures, Competitiveness and Innovation Division | Ministry of Forests, Lands and Natural Resource Operations | P: 250 356.2166 | 4th Floor, 780 Blanshard | Victoria, BC

From: Coney, David ENV:EX
Sent: Monday, July 24, 2017 3:38 PM
To: Lachance, Nikki FLNR:EX
Cc: Lesiuk, Tim ENV:EX; Laaksonen-Craig, Susanna ENV:EX; Spence, Suzanne ENV:EX
Subject: Buildingwith Wood

Hi Nikki,

Attached please find your most recent version of the Building with Wood paper, with comments from CAS staff and Executive tracked in.

Most of our comments are specific to particular sections, but overall I think our view is that this nicely captures the discussion so far, and leads naturally to the question of how, specifically, we would "encourage" the actions and shifts we are looking for – via legislation, regulation, incentives, penalties, etc. To put it another way, I think we need to identify the levers will use to achieve the ends we are seeking, which I imagine is the next step of the process here, and one that we look forward to engaging in as this moves forward.

Best wishes,
David.

David Coney
Manager, Climate Innovation and Intergovernmental Relations
B.C. Climate Action Secretariat

778-698-3991
250-818-1155 (cell)
David.Coney@gov.bc.ca

Lachance, Nikki FLNR:EX

From: Lachance, Nikki FLNR:EX
Sent: Monday, July 24, 2017 7:54 PM
To: Peterson, Dave FLNR:EX
Subject: Re:mandate letters

Hi Dave,

Thanks for passing these along, they came out sooner than I was expecting.

A few interesting items jumped out at me from a quick scan of the other mandate letters. I didn't see any cross-reference around building with wood for public infrastructure in the Housing mandate letter, which surprised me a bit as it's specifically referenced in ours.

I also noticed that the responsibility for conducting a review of professional reliance sits with Ministry of Environment along with the slash burning policy item.

Please let me know if there's any additional material or edits you'd like me to make to anything based on the FLNRO mandate letter and your upcoming briefing later this week with Mr. Donaldson.

Thanks Dave,
s.22

Cheers,
Nikki

Begin forwarded message:

From: "Peterson, Dave FLNR:EX" <Dave.Peterson@gov.bc.ca>
Date: July 24, 2017 at 6:37:09 PM PDT
To: FLNR TCI Leadership Team <LEADTEAM@Victoria1.gov.bc.ca>
Subject: FW: FYI - UPDATE: MFLNRORD Mandate letter

And the rest of them

JD Peterson

Dave Peterson, RPF
Assistant Deputy Minister
Forests, Lands and Natural Resource Operations
250-387-1057

From: Thomas, Vivian P GCPE:EX
Sent: Monday, July 24, 2017 5:31 PM
To: FLNR Executive
Subject: RE: FYI - UPDATE: MFLNRORD Mandate letter

. . and the other mandate letters are posted here:

<http://www2.gov.bc.ca/gov/content/governments/organizational-structure/cabinet/cabinet-ministers>

especially note Environment and Jobs, Trade and Technology

From: Thomas, Vivian P GCPE:EX
Sent: Monday, July 24, 2017 5:15 PM
To: FLNR Executive
Subject: FYI - MFLNRORD Mandate letter

Link to Minister's mandate letter:

<http://www2.gov.bc.ca/assets/gov/government/ministries-organizations/premier-cabinet-mlas/minister-letter/donaldson-mandate.pdf>

Vivian Thomas
Communications Director
Ministry of Forests, Lands, Natural Resource Operations
and Rural Development
Tel: 250 356-2475 cell: 250 213-2972
Vivian.Thomas@gov.bc.ca

Page 091 to/à Page 092

Withheld pursuant to/removed as

s.16;s.13;s.17

Lachance, Nikki FLNR:EX

From: Lachance, Nikki FLNR:EX
Sent: Wednesday, July 26, 2017 4:24 PM
To: Coney, David ENV:EX
Subject: RE: CAMF contact

Perfect, thanks David!

I'm sure you noticed that this item around building with wood is now in our FLNRO mandate letter 😊 I'm quite pleased that we collectively were able to connect on this piece and make some progress in advance!

Cheers,

Nikki Lachance, MRM

Director of Operations | ADM's Office - Tenures, Competitiveness and Innovation Division | Ministry of Forests, Lands and Natural Resource Operations | P: 250 356.2166 | 4th Floor, 780 Blanshard | Victoria, BC

From: Coney, David ENV:EX
Sent: Wednesday, July 26, 2017 9:45 AM
To: Lachance, Nikki FLNR:EX
Subject: RE: CAMF contact

Of course – yes – Heather Hill, ED, Capital, Treasury Board Staff.

David Coney
Manager, Climate Innovation and Intergovernmental Relations
B.C. Climate Action Secretariat
778-698-3991
250-818-1155 (cell)
David.Coney@gov.bc.ca

From: Lachance, Nikki FLNR:EX
Sent: Tuesday, July 25, 2017 2:11 PM
To: Coney, David ENV:EX
Subject: CAMF contact

Hi David,

I was wondering if you had the name of a contact for the Capital Asset Management Framework with Finance? I believe you mentioned on one of our calls that CAS had connected with them previously. I'm not planning on doing any outreach to the CAMF folks at this point, I'm just building a contact list for future reference at this point.

Cheers,

Nikki Lachance, MRM

Lachance, Nikki FLNR:EX

From: Lachance, Nikki FLNR:EX
Sent: Monday, July 31, 2017 12:14 PM
To: Hutchinson, Jarrett OHCS:EX
Subject: FW: Check in - OHCS and Building with Wood

Hi Jarrett – I just wanted to check in on the Building with Wood note from last week. Please let me know if you'd like a quick call to discuss, or if you have any questions?

Thanks!
Nikki

Nikki Lachance, MRM

Director of Operations | ADM's Office - Tenures, Competitiveness and Innovation Division | Ministry of Forests, Lands, Natural Resource Operations and Rural Development | P: 250 356.2166 | 4th Floor, 780 Blanshard | Victoria, BC

From: Pape-Salmon, Andrew OHCS:EX
Sent: Friday, July 28, 2017 2:43 PM
To: Lachance, Nikki FLNR:EX; Rotgans, Trudy OHCS:EX
Cc: Hutchinson, Jarrett OHCS:EX
Subject: Re: Check in - OHCS and Building with Wood

Nikki, I didn't provide comments yesterday as promised. Can we have an extension to Monday to make our commitments? Jarrett will respond.

Andrew Pape-Salmon, P.Eng., MRM, FCAE
Executive Director, Building and Safety Standards Branch
Phone: 250-812-1933
Email: Andrew.PapeSalmon@gov.bc.ca

From: Lachance, Nikki FLNR:EX
Sent: Wednesday, July 26, 2017 4:15 PM
To: Pape-Salmon, Andrew OHCS:EX; Rotgans, Trudy OHCS:EX
Cc: Hutchinson, Jarrett OHCS:EX
Subject: Check in - OHCS and Building with Wood

Hi Andrew and Trudy – I hope July is treating you well!

As I'm sure you've seen by now, the Mandate letters have been released, with FLNRO being tasked to ***"Expand our innovative wood products sector by addressing regulatory and capital barriers hampering the growth of engineered wood production and work with other ministers to ensure public projects prioritize the use of BC wood."*** I'm quite pleased that OHCS, CAS, FII, BCH, FPI and FLNRO were able to initiate early discussions on this piece in advance of the mandate letter coming out, and am looking forward to continued conversation on next steps.

I just tried to contact Jarrett as he had initially chatted with me about the OHCS comments on the draft Building with Wood paper, but s.22 I thought it best to connect with you both directly. Hopefully your group was able to debrief with Jarrett after our call on next steps/expectations last week (see email below). I have since gotten comments back from the other involved folks (CAS, FP Innovations, FII), and wanted to share an updated draft with your team, as we haven't yet had an opportunity to have OHCS provide thoughts on specific items within the document.

I'm sending you the tracked changes version so that you can quickly scan for the new text. Of particular interest will likely be the new discussion provided in the "Background and Context" section near the beginning. Essentially my aim with this text is to really set the stage for the document as an "initial opportunity review", s.13,s.16,s.17 s.13,s.16,s.17

As this is now identified as a mandate item for FLNRO, I imagine that Dave Peterson will initiate some ADM-level outreach on this item with other agencies (JTT, MAH, Finance, etc.) and s.13,s.16,s.17 we have started to build within this Building with Wood team to inform those discussions. It would be really valuable to have your initial thoughts on the draft opportunities review paper, to ensure I haven't misrepresented or missed any of the OHCS connections and linkages on this work. A timeline of end of day Monday, July 31st would be very helpful.

Thanks again Andrew and Trudy,

Please feel free to give me a call to discuss. s.22

Cheers,

Nikki Lachance, MRM

Director of Operations | ADM's Office - Tenures, Competitiveness and Innovation Division | Ministry of Forests, Lands and Natural Resource Operations | P: 250 356.2166 | 4th Floor, 780 Blanshard | Victoria, BC

From: Lachance, Nikki FLNR:EX
Sent: Wednesday, July 19, 2017 1:53 PM
To: Hutchinson, Jarrett OHCS:EX
Cc: Pape-Salmon, Andrew OHCS:EX; Rotgans, Trudy OHCS:EX
Subject: RE: For Review: Draft V1 - Building With Wood opportunities paper

Hi Jarrett,

Thanks for the call today to discuss the draft Building with Wood opportunities paper. As discussed on the phone, s.13,s.16,s.17 s.13,s.16,s.17

s.13,s.16,s.17 The majority of the text in the paper itself is a direct copy/paste of the language that was in the original "notes" document, s.13,s.16,s.17 recognize though, s.13,s.16,s.17 s.13,s.16,s.17 regardless of whether the content has actually changed or not.

s.13,s.16,s.17

s.13,s.16,s.17 Those individual agency next steps are discussed at the end of the document, I the "next steps" section, but it sounds like it didn't jump out at folks. As we

discussed, I'll move that language up to the front of the document to ensure the reader recognizes the [s.13,s.16,s.17](#) preliminary nature of the document.

I hope that I've been able to summarize our discussion and next steps – please let me know if I've missed anything. I am aiming to send out a revision early next week.

I've cc'd Trudy and Andrew here directly for reference. If anyone would like to chat further I'm happy to discuss.

Cheers,

Nikki Lachance, MRM

Director of Operations | ADM's Office - Tenures, Competitiveness and Innovation Division | Ministry of Forests, Lands and Natural Resource Operations | P: 250 356.2166 | 4th Floor, 780 Blanshard | Victoria, BC

From: Lachance, Nikki FLNR:EX

Sent: Wednesday, July 12, 2017 3:48 PM

To: Peterson, Dave FLNR:EX; Rotgans, Trudy OHCS:EX; Pape-Salmon, Andrew OHCS:EX; Hutchinson, Jarrett OHCS:EX; 'david.fell@fpinnovations.ca'; 'tim.caldecott@fpinnovations.ca'; 'loseth@bcfii.ca'; 'sonya.zeitlerfletcher@bcfii.ca'; Sandland, James FLNR:EX; Laberge, Steve S FLNR:EX; Laaksonen-Craig, Susanna ENV:EX; 'jbell@bchousing.org'; Coney, David ENV:EX

Cc: Boyce, Melanie FLNR:EX

Subject: For Review: Draft V1 - Building With Wood opportunities paper

Hello Building With Wood team,

Thanks again to everyone for the continued discussion and opportunities assessment during our last conference call on June 22nd. At the end of that call, I had committed to pulling together a first draft of an 'opportunities paper' that captured our general thinking to date. Please find attached an initial draft for your review and comment. At this point, [s.13,s.16,s.17](#)

Please provide any comments on the attached draft by Friday, July 21st. Feel free to contact me directly if you have any questions on the draft.

<< File: building with wood policy paper v2 July 7-17.docx >>

Cheers,

Nikki Lachance, MRM

Director of Operations | ADM's Office - Tenures, Competitiveness and Innovation Division | Ministry of Forests, Lands and Natural Resource Operations | P: 250 356.2166 | 4th Floor, 780 Blanshard | Victoria, BC

Lachance, Nikki FLNR:EX

From: Lachance, Nikki FLNR:EX
Sent: Tuesday, August 8, 2017 9:22 AM
To: Boyce, Melanie FLNR:EX; Peterson, Dave FLNR:EX
Subject: RE: Question: updated email to Building with Wood ADM group

Hi Rick – Dave and I have 1-1 at 11:00 am today and I will discuss next steps with him, and let you know.
Thanks for checking in!

Nikki

From: Boyce, Melanie FLNR:EX
Sent: Tuesday, August 8, 2017 9:21 AM
To: Peterson, Dave FLNR:EX
Cc: Boyce, Melanie FLNR:EX; Lachance, Nikki FLNR:EX
Subject: Question: updated email to Building with Wood ADM group

Hello Dave,
Melanie left me a note on her desk about this “please confirm with Dave, if he will send or Nikki”?

I also see below Nikki asking you about re-circulating the updated opportunities paper.

Please advise if you need me to do anything on this one.
Thanks. Rick for Melanie Boyce

From: Lachance, Nikki FLNR:EX
Sent: Thursday, August 3, 2017 2:10 PM
To: Peterson, Dave FLNR:EX
Cc: Boyce, Melanie FLNR:EX
Subject: updated email to Building with Wood ADM group

Hi Dave,

As discussed at our 1-1, I’ve updated the email that will go out to the other agency ADMs related to the Building with Wood working group. I’ve attached the updated email for your review, and I’ve attached two documents into the draft email: (1) The draft opportunities paper , and (2) a 1-pager on all the identified aligned mandate letter items from each agency.

I’ve also built a distribution list (attached) that includes all of the existing and proposed new ADMs that should be invited to participate, as well as those folks that have already been engaged from OHCS, BC Housing, CAS, FPI and FII.

Here’s the ADM summary invitees for quick reference – please note my question highlighted below re: FP Innovations:

Advanced Education Skills Training (AEST)	<ul style="list-style-type: none">○ Jeff Vasey, ADM, Institutions and Programs (alignment: Establish programs and technology/innovation centres for wood design innovation)
Municipal Affairs and Housing (MAH)	<ul style="list-style-type: none">○ Tara Faganello, ADM, Local Government Division (alignment: Municipalities and local government engagement on increasing wood in the built environment)○ Gregory Steve, ADM, ADM – Office of Housing and Construction Standards (alignment: Building Codes and Regulations)

Jobs, Trade and Technology (JTT)	<ul style="list-style-type: none"> o James Hammond, ADM International Strategy & Competitiveness Division (alignment: FII reports up through this division/ expanding markets) o David Morel, ADM – Technology, Innovation and Citizen Services (alignment: Clean Tech Strategy/ Innovation)
Finance (FN)	<ul style="list-style-type: none"> o Heather Hill, ED Capital/ Treasury Board (alignment: Leads the Capital Asset Management Framework with Treasury Board)
Environment and Climate Change (ENV)	<ul style="list-style-type: none"> o Susanna Laaksonen- Craig, ADM – Climate Action Secretariat (Alignment: Carbon sequestration / GHG reduction)
BC Housing	<ul style="list-style-type: none"> o Michael Flanigan, Vice President Development and Asset Strategies
Forest Innovation Investment (FII)	<ul style="list-style-type: none"> o Michael Loeth, CEO, FII (alignment: Expanding wood markets and innovation in product development, energy efficiency)
FP Innovations	<ul style="list-style-type: none"> o Tim Caldecott, Program Manager (Question – should Trevor Stuthridge be invited as the FPI VP for Wood Products, or should FPI not be included in this WG?)
FLNRO	<ul style="list-style-type: none"> o Dave Peterson ADM – Tenures, Competitiveness and Innovation Division

I would like to re-circulate the updated opportunities paper back to the initial team to close the loop, so that everyone can see the updated version based on their changes. I wasn't going to speak to any future action, just a follow-up so that folks can see the updated version that includes everyone's edits. Please let me know if you'd prefer I hold off on sending anything back to the group.

Thanks Dave! Please let me know if you'd like me to do anything further on this item, or if I should work with Melanie to send it out.

Nikki Lachance, MRM

Director of Operations | ADM's Office - Tenures, Competitiveness and Innovation Division | Ministry of Forests, Lands, Natural Resource Operations and Rural Development | P: 250 356.2166 | 4th Floor, 780 Blanshard | Victoria, BC

Lachance, Nikki FLNR:EX

From: Lachance, Nikki FLNR:EX
Sent: Thursday, August 10, 2017 12:04 PM
To: Boyce, Melanie FLNR:EX
Cc: Peterson, Dave FLNR:EX
Subject: FW: Building With Wood ADM distribution list
Attachments: Building With Wood ADM distribution list

Hi Rick –

Here is an updated distribution list for the ADM group on Building with Wood, to remove David Morel and Add CJ Ritchie and Lorne DeLarge. I just wanted to provide it to you so that your lists are current.

Cheers,
Nikki

Lachance, Nikki FLNR:EX

Contact Group Name: Building With Wood ADM distribution list

Members:

Coney, David ENV:EX	David.Coney@gov.bc.ca
DeLarge, Lorne MTIC:EX	Lorne.DeLarge@gov.bc.ca
Faganello, Tara CSCD:EX	Tara.Faganello@gov.bc.ca
Hammond, James MIT:EX	James.Hammond@gov.bc.ca
Hill, Heather K FIN:EX	Heather.Hill@gov.bc.ca
Hutchinson, Jarrett OHCS:EX	Jarrett.Hutchinson@gov.bc.ca
John Bell	jbell@bchousing.org
Laaksonen-Craig, Susanna ENV:EX	Susanna.LaaksonenCraig@gov.bc.ca
michael flanagan	mflanigan@bchousing.org
Michael Loseth	loseth@bcfii.ca
Pape-Salmon, Andrew OHCS:EX	Andrew.PapeSalmon@gov.bc.ca
Peterson, Dave FLNR:EX	Dave.Peterson@gov.bc.ca
Ritchie, CJ JTST:EX	CJ.Ritchie@gov.bc.ca
Rotgans, Trudy OHCS:EX	Trudy.Rotgans@gov.bc.ca
Sandland, James FLNR:EX	James.Sandland@gov.bc.ca
Steves, Gregory OHCS:EX	Gregory.Steves@gov.bc.ca
Tim Caldecott	Tim.Caldecott@fpinnovations.ca
Vasey, Jeff AVED:EX	Jeff.Vasey@gov.bc.ca

Lachance, Nikki FLNR:EX

From: Lachance, Nikki FLNR:EX
Sent: Thursday, August 17, 2017 3:33 PM
To: Boyce, Melanie FLNR:EX
Cc: Patterson, Laura FLNR:EX
Subject: RE: James/Nikki to supply materials by noon Aug 23 for (230191) MDD Meeting with BCGEU

Hi Rick – I don't see anything in the original request related to increasing the use of wood? Do you have the incoming letter or other context? I'm struggling with the link between the BCGEU and the increasing use of wood so more context on this would be helpful.

Cheers,
Nikki

From: Boyce, Melanie FLNR:EX
Sent: Thursday, August 17, 2017 3:29 PM
To: Lachance, Nikki FLNR:EX; Sandland, James FLNR:EX; Munroe, Ryan FLNR:EX
Cc: Bogle, Tim N FLNR:EX; Patterson, Laura FLNR:EX; Jacobsen, Peter W FLNR:EX; Boyce, Melanie FLNR:EX
Subject: James/Nikki to supply materials by noon Aug 23 for (230191) MDD Meeting with BCGEU

Hello Ryan, I just spoke to Peter Jacobsen about this one and he suggests that both him and James Sandland call into this conference call for the "*Processed Log Exports (TCI)*" subject.

Hello James, I originally asked Tim to provide, but Peter advised that it maybe you who should supply bullets for the "Value Added Strategy".

Hello Nikki, Peter is hoping you can supply bullets on "increasing the use of wood." I've CC'd Laura as per your request.

James/Nikki, I spoke with Ryan at the DMO, and he would like both of our sets of bullets on one template but separate under each one of your headings that Peter supplied (underlined above).

Bullet Template available at: <https://gwww.nrs.gov.bc.ca/flnr/correspondence-and-ministry-templates/flnr-briefing-note-templates>

Please provide back to Melanie by noon on Aug 23.

Thanks. Rick for Melanie Boyce

From: Boyce, Melanie FLNR:EX
Sent: Wednesday, August 16, 2017 10:20 AM
To: Jacobsen, Peter W FLNR:EX; Bogle, Tim N FLNR:EX
Cc: Boyce, Melanie FLNR:EX
Subject: Tim Bogle to supply by noon Aug 23 for (230191) MDD Meeting with BCGEU

Hello Peter, can you please advise who will attend this Minister's Meeting?

Hello Tim, please return bullets (Processed Log Exports) to Melanie Boyce by noon on Aug 23. The Bullet Template is located here: <https://gwww.nrs.gov.bc.ca/flnr/correspondence-and-ministry-templates/flnr-briefing-note-templates>

Thanks. Rick for Melanie Boyce

From: Munroe, Ryan FLNR:EX
Sent: Wednesday, August 16, 2017 10:15 AM
To: Larkin, Brenda FLNR:EX; Boyce, Melanie FLNR:EX; Jupp, Sandra FLNR:EX
Subject: FW: Meeting with BCGEU Aug 29 staff + materials 230191

I've updated the meeting times to include the pre-brief from 3:15pm-3:30pm. Meetings will be 3:30-4:00pm.

Thanks,
Ryan

From: Munroe, Ryan FLNR:EX
Sent: Wednesday, August 16, 2017 7:55 AM
To: Jupp, Sandra FLNR:EX; Larkin, Brenda FLNR:EX; Stratemeyer Trinczek, Yana FLNR:EX
Subject: Meeting with BCGEU Aug 29 staff + materials 230191

Morning everyone,

The Minister's Office has set up a meeting with BCGEU President Stephanie Smith on August 29. The participants and topics are listed in the table below, and the incoming from Stephanie Smith gives more details on the meeting topics.

I am not sure the best way to do this – each topic receives a BN from the responsible division? Please let me know if I can provide more info. I'll look into the last topic on BC Parks Funding as I don't think that's FLNR.

Materials and/or Staff Support Request for Minister's Meeting	
Meeting Date:	August 29, 2017
Meeting Time:	(Pre-Brief 3:15-3:30pm) Meeting 3:30pm-4pm
Participants:	BCGEU President Stephanie Smith, addtl attendees tbd
Regarding:	BCWS additional resources (IROD) Rebuilding Compliance and Enforcement (IROD) Processed Log Exports (TCI) Elimination of standalone wildlife management agency (RS) BC Parks Funding (ENV)
Materials?	Yes
Staff Support?	Yes
Location:	
Dial-in Details:	s.15
Due to DMO	August 24
Cliff #	230191

Thanks,

Ryan Munroe
Issues and Administrative Coordinator
Deputy Minister's Office
Ministry of Forests, Lands, Natural Resource Operations and Rural Development
Phone: 250 387 1526

Lachance, Nikki FLNR:EX

Subject: ADM Committee - Building with Wood
Location: FLNR R Victoria 780 Blanshard 4th Fl RM 401 (seats 18-24) FLNR:EX
Start: Mon 2017-09-11 3:45 PM
End: Mon 2017-09-11 5:15 PM
Show Time As: Tentative
Recurrence: (none)
Meeting Status: Not yet responded
Organizer: Lachance, Nikki FLNR:EX
Resources: FLNR R Victoria 780 Blanshard 4th Fl RM 401 (seats 18-24) FLNR:EX

Hold for ADM committee on Building With Wood

Lachance, Nikki FLNR:EX

From: Lachance, Nikki FLNR:EX
Sent: Wednesday, August 30, 2017 2:02 PM
To: Boyce, Melanie FLNR:EX
Subject: invitees for Building With Wood

Hi Melanie-

s.22 Rick sent a meeting invite from Dave's calendar to the Building With Wood ADM working group for the afternoon of Sept 11. Could you please extend the invite to ADMs CJ Ritchie (JTT) and Lorne Delarge (MTICS) as well?

I am pulling together meeting materials and the agenda for circulation next week, but I want to ensure they are included in the invite in the meantime.

Thanks!

Nikki Lachance, MRM

Director of Operations | ADM's Office - Tenures, Competitiveness and Innovation Division | Ministry of Forests, Lands, Natural Resource Operations and Rural Development | P: 250 356.2166 | 4th Floor, 780 Blanshard | Victoria, BC

Lachance, Nikki FLNR:EX

From: Lachance, Nikki FLNR:EX
Sent: Wednesday, July 19, 2017 1:53 PM
To: Hutchinson, Jarrett OHCS:EX
Cc: Pape-Salmon, Andrew OHCS:EX; Rotgans, Trudy OHCS:EX
Subject: RE: For Review: Draft V1 - Building With Wood opportunities paper

Hi Jarrett,

Thanks for the call today to discuss the draft Building with Wood opportunities paper. As discussed on the phone, [s.13,s.16,s.17](#)

[s.13,s.16,s.17](#) The majority of the text in the paper itself is a direct copy/paste of the language that was in the original "notes" document, [s.13,s.16,s.17](#) recognize though, [s.13,s.16,s.17](#) regardless of whether the content has actually changed or not.

[s.13,s.16,s.17](#)

[s.13,s.16,s.17](#) Those individual agency next steps are discussed at the end of the document, in the "next steps" section, but it sounds like it didn't jump out at folks. As we discussed, I'll move that language up to the front of the document to ensure the reader recognizes the [s.13,s.16,s.17](#) preliminary nature of the document.

I hope that I've been able to summarize our discussion and next steps – please let me know if I've missed anything. I am aiming to send out a revision early next week.

I've cc'd Trudy and Andrew here directly for reference. If anyone would like to chat further I'm happy to discuss.

Cheers,

Nikki Lachance, MRM

Director of Operations | ADM's Office - Tenures, Competitiveness and Innovation Division | Ministry of Forests, Lands and Natural Resource Operations | P: 250 356.2166 | 4th Floor, 780 Blanshard | Victoria, BC

From: Lachance, Nikki FLNR:EX
Sent: Wednesday, July 12, 2017 3:48 PM
To: Peterson, Dave FLNR:EX; Rotgans, Trudy OHCS:EX; Pape-Salmon, Andrew OHCS:EX; Hutchinson, Jarrett OHCS:EX; 'david.fell@fpinnovations.ca'; 'tim.caldecott@fpinnovations.ca'; 'loseth@bcfii.ca'; 'sonya.zeitlerfletcher@bcfii.ca'; Sandland, James FLNR:EX; Laberge, Steve S FLNR:EX; Laaksonen-Craig, Susanna ENV:EX; 'jbell@bchousing.org'; Coney, David ENV:EX
Cc: Boyce, Melanie FLNR:EX
Subject: For Review: Draft V1 - Building With Wood opportunities paper

Hello Building With Wood team,

Thanks again to everyone for the continued discussion and opportunities assessment during our last conference call on June 22nd. At the end of that call, I had committed to pulling together a first draft of an 'opportunities paper' that captured our general thinking to date. Please find attached an initial draft for your review and comment. At this point, [s.13,s.16,s.17](#)

Please provide any comments on the attached draft by Friday, July 21st. Feel free to contact me directly if you have any questions on the draft.

<< File: building with wood policy paper v2 July 7-17.docx >>

Cheers,

Nikki Lachance, MRM

Director of Operations | ADM's Office - Tenures, Competitiveness and Innovation Division | Ministry of Forests, Lands and Natural Resource Operations | P: 250 356.2166 | 4th Floor, 780 Blanshard | Victoria, BC

Lachance, Nikki FLNR:EX

From: Lachance, Nikki FLNR:EX
Sent: Wednesday, July 19, 2017 2:18 PM
To: Peterson, Dave FLNR:EX
Subject: OHCS - Building with Wood

Hi Dave,

I wanted to provide you a quick update on the *Building with Wood* paper, as I just had a call with Jarrett Hutchinson at OHCS. Jarrett had met with his Exec Director Andrew Pape-Salmon and Trudy Rotgans over the draft opportunities paper [s.13,s.16,s.17](#) that I wanted to make sure you were briefed on.

Most notably, Jarrett and the OHCS folks [s.13,s.16,s.17](#)
[s.13,s.16,s.17](#)

Jarrett indicated [s.13,s.16,s.17](#)
[s.13,s.16,s.17](#)

to relieve [s.13,s.16,s.17](#)

sense is that the [s.13,s.16,s.17](#)

that section specifically, as Jarrett wasn't aware of it.

I was able
. My

I had a good discussion with Jarrett [s.13,s.16,s.17](#)
[s.13,s.16,s.17](#)

I've included my summary email to Jarrett below for your info. Let me know if you'd like to connect for a chat on this particular item , or if I should just include it in our next 1-1 for discussion.

As a side note, [s.22](#) – sometimes formatting makes all the difference (for better or worse).
The actual content of the draft document is nearly identical to the text that was in our original “Building With Wood Minutes and Notes” document, which everyone commented on and supported. [s.13,s.16,s.17,s.22](#)
[s.13,s.16,s.17,s.22](#)

Thanks Dave,
Cheers

Nikki

From: Hutchinson, Jarrett OHCS:EX
Sent: Wednesday, July 19, 2017 1:55 PM
To: Lachance, Nikki FLNR:EX
Subject: RE: For Review: Draft V1 - Building With Wood opportunities paper

Thanks! I was just drafting the same email to summarize our call! [s.22](#)

Jarrett Hutchinson | Director, Building Regulations
250-208-7277

From: Lachance, Nikki FLNR:EX
Sent: Wednesday, July 19, 2017 1:53 PM

To: Hutchinson, Jarrett OHCS:EX
Cc: Pape-Salmon, Andrew OHCS:EX; Rotgans, Trudy OHCS:EX
Subject: RE: For Review: Draft V1 - Building With Wood opportunities paper

Hi Jarrett,

Thanks for the call today to discuss the draft Building with Wood opportunities paper. As discussed on the phone, s.13,s.16,s.17
s.13,s.16,s.17

The majority of the text in the paper itself is a direct copy/paste of the language that was in the original “notes” document, s.13,s.16,s.17 . I do recognize though, s.13,s.16,s.17
s.13,s.16,s.17

I agree with your assessment that there is considerable work that still needs s.13,s.16,s.17
s.13,s.16,s.17

Those individual agency next steps are discussed at the end of the document, in the “next steps” section, but it sounds like it didn’t jump out at folks. As we discussed, I’ll move that language up to the front of the document to ensure the reader recognizes the s.13,s.16,s.17 preliminary nature of the document.

I hope that I’ve been able to summarize our discussion and next steps – please let me know if I’ve missed anything. I am aiming to send out a revision early next week.

I’ve cc’d Trudy and Andrew here directly for reference. If anyone would like to chat further I’m happy to discuss.

Cheers,

Nikki Lachance, MRM

Director of Operations | ADM’s Office - Tenures, Competitiveness and Innovation Division | Ministry of Forests, Lands and Natural Resource Operations | P: 250 356.2166 | 4th Floor, 780 Blanshard | Victoria, BC

Lachance, Nikki FLNR:EX

From: Lachance, Nikki FLNR:EX
Sent: Wednesday, July 19, 2017 4:26 PM
To: Coney, David ENV:EX
Subject: RE: For Review: Draft V1 - Building With Wood opportunities paper

Thanks David – sounds good.

For additional context, I wanted to share a good conversation I had with Jarrett Hutchinson at OHCS today on the paper. Jarrett flagged that the paper felt quite polished and had some concerns about perception/ momentum. We had a good discussion on how to clarify the preliminary nature of the document, and to add some prefacing text describing that the listed opportunity areas have not yet been fully explored by each recognized lead agency to confirm feasibility, impact, timing or stakeholder readiness (i.e. if we get traction to further develop this work, those individual lead agency assessments would be the next step).

I wanted to pass this piece along as your team may have similar comments.

Thanks David!
Cheers,

Nikki Lachance, MRM

Director of Operations | ADM's Office - Tenures, Competitiveness and Innovation Division | Ministry of Forests, Lands and Natural Resource Operations | P: 250 356.2166 | 4th Floor, 780 Blanshard | Victoria, BC

From: Coney, David ENV:EX
Sent: Wednesday, July 19, 2017 4:13 PM
To: Lachance, Nikki FLNR:EX
Subject: RE: For Review: Draft V1 - Building With Wood opportunities paper

Thanks Nikki,

We are rounding up feedback from CAS folks right now, and should be able to provide any comments back to you by the 21st as requested.

Cheers for now,
David.

David Coney
Manager, Climate Innovation and Intergovernmental Relations
B.C. Climate Action Secretariat
778-698-3991
250-818-1155 (cell)
David.Coney@gov.bc.ca

From: Lachance, Nikki FLNR:EX

Sent: Wednesday, July 12, 2017 3:48 PM

To: Peterson, Dave FLNR:EX; Rotgans, Trudy OHCS:EX; Pape-Salmon, Andrew OHCS:EX; Hutchinson, Jarrett OHCS:EX; 'david.fell@fpinnovations.ca'; 'tim.caldecott@fpinnovations.ca'; 'loseth@bcfii.ca'; 'sonya.zeitlerfletcher@bcfii.ca'; Sandland, James FLNR:EX; Laberge, Steve S FLNR:EX; Laaksonen-Craig, Susanna ENV:EX; 'jbell@bchousing.org'; Coney, David ENV:EX

Cc: Boyce, Melanie FLNR:EX

Subject: For Review: Draft V1 - Building With Wood opportunities paper

Hello Building With Wood team,

Thanks again to everyone for the continued discussion and opportunities assessment during our last conference call on June 22nd. At the end of that call, I had committed to pulling together a first draft of an 'opportunities paper' that captured our general thinking to date. Please find attached an initial draft for your review and comment. At this point, [s.13,s.16,s.17](#)

Please provide any comments on the attached draft by Friday, July 21st. Feel free to contact me directly if you have any questions on the draft.

<< File: building with wood policy paper v2 July 7-17.docx >>

Cheers,

Nikki Lachance, MRM

Director of Operations | ADM's Office - Tenures, Competitiveness and Innovation Division | Ministry of Forests, Lands and Natural Resource Operations | P: 250 356.2166 | 4th Floor, 780 Blanshard | Victoria, BC

Page 114 to/à Page 116

Withheld pursuant to/removed as

s.12;s.16;s.13;s.17

Lachance, Nikki FLNR:EX

From: John Bell <jbell@bchousing.org>
Sent: Tuesday, July 25, 2017 4:10 PM
To: Lachance, Nikki FLNR:EX
Subject: RE: Question - BC Housing / Building with Wood working group

Hi Nikki, my title is Chief Advisor, Strategic Planning, Governance and Sustainability
The VP is Michael Flanigan, Vice President Development and Asset Strategies.
Thanks!

From: Lachance, Nikki FLNR:EX [<mailto:Nikki.Lachance@gov.bc.ca>]
Sent: July-25-17 12:19 PM
To: John Bell
Subject: Question - BC Housing / Building with Wood working group

Hi John,

I hope July is treating you well. Now that government transition has taken place, I'm in the process of pulling together an updated list of the "Building with Wood" ad-hoc working group membership, including proper titles and their responsible agencies. I wanted to confirm a few items with you: Firstly, I want to ensure I've got your title correct - "Director, Strategic Planning" with BC Housing. Also, could you provide a name for the Executive/VP that would oversee the program area?

Thanks John, please feel free to give me a call if you have any questions.
Cheers,

Nikki Lachance, MRM

Director of Operations | ADM's Office - Tenures, Competitiveness and Innovation Division | Ministry of Forests, Lands and Natural Resource Operations | P: 250 356.2166 | 4th Floor, 780 Blanshard | Victoria, BC

From: John Bell [<mailto:jbell@bchousing.org>]
Sent: Friday, June 16, 2017 11:25 AM
To: Lachance, Nikki FLNR:EX
Cc: Rotgans, Trudy OHCS:EX; Pape-Salmon, Andrew OHCS:EX
Subject: RE: Follow-Up: Building with Wood - opportunity areas /draft minutes

Hi Nikki, I suggest one additional bullet related to technical research partnerships under #4, please see attached.

From: Lachance, Nikki FLNR:EX [<mailto:Nikki.Lachance@gov.bc.ca>]
Sent: June-14-17 3:27 PM
To: Peterson, Dave FLNR:EX; Rotgans, Trudy OHCS:EX; Pape-Salmon, Andrew OHCS:EX; Hutchinson, Jarrett OHCS:EX; 'steven.kuan@fpinnovations.ca'; 'david.fell@fpinnovations.ca'; 'tim.caldecott@fpinnovations.ca'; 'loseth@bcfii.ca'; 'sonya.zeitlerfletcher@bcfii.ca'; Sandland, James FLNR:EX; Laaksonen-Craig, Susanna ENV:EX; John Bell
Subject: Follow-Up: Building with Wood - opportunity areas /draft minutes

Hello Innovation in Wood Building team –

I wanted to send out a quick reminder that I'm still looking for comments on the draft notes/opportunities document that was circulated on June 5th. I'm hoping to have all comments in by end of day today (June 14th) to provide time for me to update the draft in advance of our June 22nd follow-up meeting. If you would still like to provide comment but need more time for review, please let me know.

Cheers.

Nikki Lachance, MRM

A/Director of Operations | ADM's Office - Tenures, Competitiveness and Innovation Division | Ministry of Forests, Lands and Natural Resource Operations | P: 250 356.2166 | 4th Floor, 780 Blanshard | Victoria, BC

From: Lachance, Nikki FLNR:EX

Sent: Monday, June 5, 2017 4:54 PM

To: Peterson, Dave FLNR:EX; Rotgans, Trudy OHCS:EX; Pape-Salmon, Andrew OHCS:EX; Hutchinson, Jarrett OHCS:EX; 'jbell@bchousing.org'; 'steven.kuan@fpinnovations.ca'; 'david.fell@fpinnovations.ca'; 'tim.caldecott@fpinnovations.ca'; 'loseth@bcfii.ca'; 'sonya.zeitlerfletcher@bcfii.ca'; Sandland, James FLNR:EX; Laberge, Steve S FLNR:EX; Laaksonen-Craig, Susanna ENV:EX

Cc: Boyce, Melanie FLNR:EX

Subject: For Review: Building with Wood - opportunity areas /draft minutes

Hello all,

Please find attached the draft minutes and preliminary identified opportunities from our Innovation in Building Meeting on May 25th. Thanks again to everyone for their time and discussion at the session! I thought it was a very productive first discussion and I look forward to continuing the conversation on opportunities moving forward, and for your feedback on the attached draft.

Additional thanks to Michael Loseth at FIL, who provided a follow-up note to me with additional suggested opportunity areas for consideration. I have included Michael's items in the attached.

For next steps, I would like to propose the following:

- **By June 14th:** Review and turnaround for participants to provide comment on this draft document, with a specific request to include any additional opportunities that may have crossed their mind after the meeting.
- **June 22nd: (tentative date – afternoon session)** 1 hour conference call/meeting to determine:
 - Review of and confirmation on "Top 5" action opportunities
 - Next steps on pulling together a policy proposal document;
 - Identification of a Ministry/Program lead for each identified opportunity.

Thanks all,

Nikki Lachance, MRM

Lachance, Nikki FLNR:EX

From: Lachance, Nikki FLNR:EX
Sent: Monday, July 31, 2017 2:12 PM
To: Hutchinson, Jarrett OHCS:EX
Cc: Pape-Salmon, Andrew OHCS:EX; Rotgans, Trudy OHCS:EX
Subject: RE: Check in - OHCS and Building with Wood

Hi Jarrett,

Thanks for this and yes, we are certainly on the same page re: linking the new ministry mandate items into this work.

I have been working with Dave on reviewing all the linkages and determining which additional agencies to reach out to and expand the conversation. In addition to those you list below, there are some items in the JTT mandate (as well as the MoS JTT mandate) that dovetail quite well into this work.

I'll update the draft to reflect your comments and will be re-circulating to the full Building with Wood team as a follow up. I also expect that Dave Peterson will be reaching out to our initial group shortly to discuss next steps on expanding the conversation.

Thanks again,

Nikki Lachance, MRM

Director of Operations | ADM's Office - Tenures, Competitiveness and Innovation Division | Ministry of Forests, Lands, Natural Resource Operations and Rural Development | P: 250 356.2166 | 4th Floor, 780 Blanshard | Victoria, BC

From: Hutchinson, Jarrett OHCS:EX
Sent: Monday, July 31, 2017 1:39 PM
To: Lachance, Nikki FLNR:EX
Cc: Pape-Salmon, Andrew OHCS:EX; Rotgans, Trudy OHCS:EX
Subject: FW: Check in - OHCS and Building with Wood

Hi Nikki,

Attached is a copy with my edits.

Overall I think we are on the right track with a good collection of ideas.

Generally speaking, I think we should be highlighting how the specific mandate of your Minister has linkages to so many other mandate letters.

s.13,s.16,s.17

Or on the following mandates

- Minister of Education: *Work in partnership to build and upgrade schools in every region of the province.*
- Minister of Environment and Climate Change Strategy: *Implement a comprehensive climate-action strategy that provides a pathway for BC to prosper economically while meeting carbon pollution reduction targets, including setting a new legislated 2030 reduction target and establishing separate sectoral reduction targets and plans.*

- Minister of Finance: *Take measures to improve housing affordability,*
- Minister of Tourism, Arts and Culture: *Work with the Minister of Municipal Affairs and Housing to develop a community capital infrastructure fund to upgrade and build sports facilities, playgrounds, local community centres, and arts and culture spaces.*

s.13

s.13 However I'm comfortable that, given a mandate, OHCS could pursue the ideas assigned to us and see where they lead us.

Respectfully,

Jarrett Hutchinson | Director, Building Regulations
250-208-7277

From: Lachance, Nikki FLNR:EX
Sent: Wednesday, July 26, 2017 4:16 PM
To: Pape-Salmon, Andrew OHCS:EX; Rotgans, Trudy OHCS:EX
Cc: Hutchinson, Jarrett OHCS:EX
Subject: Check in - OHCS and Building with Wood

Hi Andrew and Trudy – I hope July is treating you well!

As I'm sure you've seen by now, the Mandate letters have been released, with FLNRO being tasked to ***"Expand our innovative wood products sector by addressing regulatory and capital barriers hampering the growth of engineered wood production and work with other ministers to ensure public projects prioritize the use of BC wood."*** I'm quite pleased that OHCS, CAS, FII, BCH, FPI and FLNRO were able to initiate early discussions on this piece in advance of the mandate letter coming out, and am looking forward to continued conversation on next steps.

I just tried to contact Jarrett as he had initially chatted with me about the OHCS comments on the draft Building with Wood paper, but s.22. I thought it best to connect with you both directly. Hopefully your group was able to debrief with Jarrett after our call on next steps/expectations last week (see email below). I have since gotten comments back from the other involved folks (CAS, FP Innovations, FII), and wanted to share an updated draft with your team, as we haven't yet had an opportunity to have OHCS provide thoughts on specific items within the document.

I'm sending you the tracked changes version so that you can quickly scan for the new text. Of particular interest will likely be the new discussion provided in the "Background and Context" section near the beginning. Essentially my aim with this text is to really set the stage for the document as an "initial opportunity review", s.13,s.16,s.17

s.13,s.16,s.17

As this is now identified as a mandate item for FLNRO, I imagine that Dave Peterson will initiate some ADM-level outreach on this item with other agencies (JTT, MAH, Finance, etc.) and s.13,s.16,s.17 we have started to build within this Building with Wood team to inform those discussions. It would be really valuable to have your initial thoughts on the draft opportunities review paper, to ensure I haven't misrepresented or missed any of the OHCS connections and linkages on this work. A timeline of end of day Monday, July 31st would be very helpful.

Thanks again Andrew and Trudy,

Please feel free to give me a call to discuss. s.22

. << File: building with wood policy paper v2 July 7-17.docx >>

Cheers,

Nikki Lachance, MRM

Director of Operations | ADM's Office - Tenures, Competitiveness and Innovation Division | Ministry of Forests, Lands and Natural Resource Operations | P: 250 356.2166 | 4th Floor, 780 Blanshard | Victoria, BC

From: Lachance, Nikki FLNR:EX

Sent: Wednesday, July 19, 2017 1:53 PM

To: Hutchinson, Jarrett OHCS:EX

Cc: Pape-Salmon, Andrew OHCS:EX; Rotgans, Trudy OHCS:EX

Subject: RE: For Review: Draft V1 - Building With Wood opportunities paper

Hi Jarrett,

Thanks for the call today to discuss the draft Building with Wood opportunities paper. As discussed on the phone, s.13,s.16,s.17

s.13,s.16,s.17

The majority of the text in the paper itself is a direct copy/paste of the language that was in the original "notes" document, s.13,s.16,s.17 recognize though, s.13,s.16,s.17

s.13,s.16,s.17

I agree with your assessment that there is considerable work that still needs to be done s.13,s.16,s.17

s.13,s.16,s.17

s.13,s.16,s.17

Those individual agency next steps are discussed at the end of the document, in the "next steps" section, but it sounds like it didn't jump out at folks. As we discussed, I'll move that language up to the front of the document to ensure the reader recognizes the preliminary nature of the document. s.13,s.16,s.17

I hope that I've been able to summarize our discussion and next steps – please let me know if I've missed anything. I am aiming to send out a revision early next week.

I've cc'd Trudy and Andrew here directly for reference. If anyone would like to chat further I'm happy to discuss.

Cheers,

Nikki Lachance, MRM

Director of Operations | ADM's Office - Tenures, Competitiveness and Innovation Division | Ministry of Forests, Lands and Natural Resource Operations | P: 250 356.2166 | 4th Floor, 780 Blanshard | Victoria, BC

From: Lachance, Nikki FLNR:EX
Sent: Wednesday, July 12, 2017 3:48 PM
To: Peterson, Dave FLNR:EX; Rotgans, Trudy OHCS:EX; Pape-Salmon, Andrew OHCS:EX; Hutchinson, Jarrett OHCS:EX; 'david.fell@fpinnovations.ca'; 'tim.caldecott@fpinnovations.ca'; 'loseth@bcfii.ca'; 'sonya.zeitlerfletcher@bcfii.ca'; Sandland, James FLNR:EX; Laberge, Steve S FLNR:EX; Laaksonen-Craig, Susanna ENV:EX; 'jbell@bchousing.org'; Coney, David ENV:EX
Cc: Boyce, Melanie FLNR:EX
Subject: For Review: Draft V1 - Building With Wood opportunities paper

Hello Building With Wood team,

Thanks again to everyone for the continued discussion and opportunities assessment during our last conference call on June 22nd. At the end of that call, I had committed to pulling together a first draft of an 'opportunities paper' that captured our general thinking to date. Please find attached an initial draft for your review and comment. At this point, [s.13,s.16,s.17](#)

Please provide any comments on the attached draft by Friday, July 21st. Feel free to contact me directly if you have any questions on the draft.

<< File: building with wood policy paper v2 July 7-17.docx >>

Cheers,

Nikki Lachance, MRM

Director of Operations | ADM's Office - Tenures, Competitiveness and Innovation Division | Ministry of Forests, Lands and Natural Resource Operations | P: 250 356.2166 | 4th Floor, 780 Blanshard | Victoria, BC

Lachance, Nikki FLNR:EX

From: DeLarge, Lorne MTIC:EX
Sent: Thursday, August 10, 2017 12:02 PM
To: Lachance, Nikki FLNR:EX
Subject: RE: Building with Wood ADM working group

Hi Nikki – yes David Morel let me know. Pls include me in upcoming communications and meetings.

Lorne

Lorne DeLarge | Acting Assistant Deputy Minister | Real Property Division
| Ministry of Citizens' Services
p: 250.952.8778 | **c:** 250.508.8709 **e:** lorne.delarge@gov.bc.ca |
m: PO Box 9412, Stn Prov Govt, Victoria BC V8W 9V1

rom: Lachance, Nikki FLNR:EX
Sent: Thursday, August 10, 2017 11:57 AM
To: DeLarge, Lorne MTIC:EX
Subject: FW: Building with Wood ADM working group

Hello Lorne,

David Morel has flagged that you should be included in the correspondence below as ADM responsible for the Real Property Division. Please see Dave Peterson's note below regarding participation in a proposed ADM working group on expanding the use of wood and wood innovation in BC. Please feel free to contact Dave or myself if you have any questions on this initiative. I've re-attached the original documents here as I'm not sure they made it to you in David Morel's original reply.

Thanks~

Nikki Lachance, MRM

Director of Operations | ADM's Office - Tenures, Competitiveness and Innovation Division | Ministry of Forests, Lands, Natural Resource Operations and Rural Development | P: 250 356.2166 | 4th Floor, 780 Blanshard | Victoria, BC

From: Peterson, Dave FLNR:EX
Sent: Thursday, August 10, 2017 8:27 AM
To: Coney, David ENV:EX; Faganello, Tara CSCD:EX; Hammond, James MIT:EX; Hill, Heather K FIN:EX; Laaksonen-Craig, Susanna ENV:EX; Michael Loseth (loseth@bcfii.ca); Morel, David P MTIC:EX; Steves, Gregory OHCS:EX; Vasey, Jeff AVED:EX
Cc: Hutchinson, Jarrett OHCS:EX; 'jbell@bchousing.org'; Pape-Salmon, Andrew OHCS:EX; Rotgans, Trudy OHCS:EX; Sandland, James FLNR:EX; Tim Caldecott; Lachance, Nikki FLNR:EX; Boyce, Melanie FLNR:EX
Subject: Building with Wood ADM working group

Hello to my provincial agency colleagues. I hope your summer is going well.

Once again, I get an opportunity to reach out collectively to a number of different ministries regarding a shared interest and aligned mandate. By this email, I'd like to start a dialogue on how we might collectively align our work to further

advance wood use in British Columbia, and to establish BC as a globally recognized centre of excellence for wood innovation.

Over the past few months, in anticipation of a continued provincial focus on a strong natural resource sector and on innovation and transformation with emerging technologies, a small interagency team has initiated a discussion on expanding opportunities to advance wood building innovation and increase the use of wood in BC. It seems that our initial efforts to explore this topic were quite timely, as this item has now been identified as a Mandate Letter priority for the Ministry of Forests, Lands, Natural Resource Operations and Rural Development (FLNR). The July 18th, 2017 mandate letter from Premier Horgan tasks FLNR to ***“Expand our innovative wood products sector by addressing regulatory and capital barriers hampering the growth of engineered wood production and work with other ministers to ensure public projects prioritize the use of BC wood.”***

Upon our initial review of other ministry mandate letters, there are other linkages and priority themes that also align with the FLNR mandate to expand the use of wood in BC, across the following ministries (see attached document):

- Advanced Education & Skills Training (AEST)
- Environment & Climate Change Strategy (ENV)
- Finance (FIN)
- Jobs, Trade & Technology (JTT), and,
- Municipal Affairs and Housing (MAH).

We anticipate that there are a range of potential policy, technology, promotional and educational opportunities that could be considered to increase domestic demand for innovative wood products and services, both within existing policy frameworks and in areas where policy is limiting BC's ability to innovate and advance in emerging building systems technologies. To ensure that, as government, we fully explore the range of potential opportunity areas, I would like to establish an ADM-level working group to advance this item and bring together the relevant agencies for discussion on a coordinated go-forward approach. I envision that our working group could assist FLNR directly in meeting the mandate noted above, and am hoping that this working group might either also directly assist you in meeting your related mandates or at least provide a venue for you to ensure that our work is aligned with yours.

I know that September will be a very busy time for government, as such it would good to connect briefly in late August to initiate discussion on this item.

To date, involved business areas engaged in this topic have included FLNR, Office of Housing and Construction Safety (MAH), BC Housing (MAH), Climate Action Secretariat (ENV), FP Innovations and Forest Innovation Investment (FII). This initial group developed a draft 'opportunities paper', intended as an ideas document to identify possible opportunities that could be considered to increase domestic demand for innovative wood products and services. It is important to note that the ideas captured in the draft to date are preliminary in nature and have not yet been fully explored by each recognized lead agency to confirm feasibility, impact, timing or stakeholder readiness. To be clear, no formal review or endorsement of the document has occurred within the respective agencies that have been involved to date. I have attached the initial draft document here for your review and consideration, as I think it could be a useful framework for future discussions and demonstrates some of the initial thinking to date.

Thanks all, I look forward to our discussion on this item. I will ask my EAA Melanie Boyce to work with your staff to confirm timing and availability for an initial meeting on this topic in either late August or early September.

If you are aware of other relevant divisions or business areas that should be included in the initial meeting invitation, or if you have any other questions, please feel free to contact myself or Nikki Lachance, Director of Operations, TCI Division at Nikki.lachance@gov.bc.ca (250-356-2166)

I thank you in advance for your interest in this work.

J D Peterson

Dave Peterson, RPF

Assistant Deputy Minister

Tenures, Competitiveness and Innovation

Forest, Lands and Natural Resource Operations

250-387-1057