

TNO Cost Breakdown for January 1 to December 31, 2015

| Operating Cost | # Staff | Cumulative Salaries | Total Cost |
|----------------|---------|---------------------|--------------|
| \$ 165,861 | 23* | \$ 1,407,885 | \$ 1,573,746 |

*Note that although there were 23 staff supporting TNO in 2015, a number of them were part-time employees; full time equivalent (FTE) utilization for 2015 was 14.43.