

Harbord, Chris GCPE:EX

From: Harbord, Chris GCPE:EX
Sent: Tuesday, January 31, 2017 11:40 AM
To: Schollen, Tasha GCPE:EX; Turner, Caeli LDB:EX
Subject: RE: media request - LDB interim warehouse lease

Just an FYI that we have all received the same request.

Tasha – I've put it in the system and will tag you as well.

From: Schollen, Tasha GCPE:EX
Sent: Tuesday, January 31, 2017 11:33 AM
To: Anderson, Bill GCPE:EX; Harbord, Chris GCPE:EX
Subject: FW: media request - LDB interim warehouse lease

Hi folks,

Can you refresh my memory on the response already provided to Mr. Mackin?

From: Bob Mackin, Jr. [<mailto:bob.mackin@me.com>]
Sent: Tuesday, January 31, 2017 11:20 AM
To: Schollen, Tasha GCPE:EX
Subject: media request - LDB interim warehouse lease

Hello,

Prospective vendors had until Jan. 30, yesterday, to contest the sole-sourced award of the LDB interim distribution centre lease, as per the Jan. 16

Shared Services BC notice of intent on BC Bid.

Did any vendor file a complaint?

Where is the interim warehouse and who is the landlord?

Sincerely,
Bob Mackin
theBreaker.news
604-982-9130

Harbord, Chris GCPE:EX

From: Harbord, Chris GCPE:EX
Sent: Tuesday, January 31, 2017 11:41 AM
To: Schollen, Tasha GCPE:EX
Subject: RE: media request - LDB interim warehouse lease

Sounds good!

From: Schollen, Tasha GCPE:EX
Sent: Tuesday, January 31, 2017 11:40 AM
To: Harbord, Chris GCPE:EX; Anderson, Bill GCPE:EX
Subject: RE: media request - LDB interim warehouse lease

Since you are responding to an identical request....I will let him know we arent

From: Harbord, Chris GCPE:EX
Sent: Tuesday, January 31, 2017 11:39 AM
To: Schollen, Tasha GCPE:EX; Anderson, Bill GCPE:EX
Subject: RE: media request - LDB interim warehouse lease

Here you go:

- The goal is to ensure the LDB has the capacity and technology it requires to serve British Columbians in an efficient and financially-responsible manner.
- The Province has explored several options, including the possibility of an interim warehousing solution.
- Pursuing an interim solution provides the LDB with capacity to meet the needs of its customers and British Columbians in a way that provides value to taxpayers.
- The details of the lease have not yet been finalized – we will disclose details regarding the location when we are able to do so.
- There are no plans to privatize the LDB or BC Liquor Stores.

From: Schollen, Tasha GCPE:EX
Sent: Tuesday, January 31, 2017 11:33 AM
To: Anderson, Bill GCPE:EX; Harbord, Chris GCPE:EX
Subject: FW: media request - LDB interim warehouse lease

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From: Bob Mackin, Jr. [<mailto:bob.mackin@me.com>]
Sent: Tuesday, January 31, 2017 11:20 AM
To: Schollen, Tasha GCPE:EX
Subject: media request - LDB interim warehouse lease

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Did any vendor file a complaint?
Where is the interim warehouse and who is the landlord?

Sincerely,

Bob Mackin
theBreaker.news
604-982-9130

Harbord, Chris GCPE:EX

From: Harbord, Chris GCPE:EX
Sent: Tuesday, January 31, 2017 11:59 AM
To: Schollen, Tasha GCPE:EX
Subject: RE: media request - LDB interim warehouse lease

Thx

From: Schollen, Tasha GCPE:EX
Sent: Tuesday, January 31, 2017 11:47 AM
To: Harbord, Chris GCPE:EX
Cc: Gordon, Matt GCPE:EX; Wolford, Jessica GCPE:EX
Subject: FW: media request - LDB interim warehouse lease

FYI

From: Bob Mackin, Jr. [<mailto:bob.mackin@me.com>]
Sent: Tuesday, January 31, 2017 11:45 AM
To: Schollen, Tasha GCPE:EX
Subject: Re: media request - LDB interim warehouse lease

Shared Services BC is under CTZ. You have a duty to comment on behalf of CTZ.

On Jan 31, 2017, at 11:43 AM, "Schollen, Tasha GCPE:EX" <Tasha.Schollen@gov.bc.ca> wrote:

Hi Bob,

I was just made aware of your identical request to the Ministry of SBRTR (and Responsible for liquor) who will be responding to you on behalf of government.

From: Bob Mackin, Jr. [<mailto:bob.mackin@me.com>]
Sent: Tuesday, January 31, 2017 11:20 AM
To: Schollen, Tasha GCPE:EX
Subject: media request - LDB interim warehouse lease

Hello,
Prospective vendors had until Jan. 30, yesterday, to contest the sole-sourced award of the LDB interim distribution centre lease, as per the Jan. 16 Shared Services BC notice of intent on BC Bid.
Did any vendor file a complaint?
Where is the interim warehouse and who is the landlord?

Sincerely,
Bob Mackin

Harbord, Chris GCPE:EX

From: Harbord, Chris GCPE:EX
Sent: Tuesday, January 31, 2017 3:28 PM
To: 'Bob Mackin, Jr.'
Subject: RE: media request - Interim Distribution Centre Project

Hi Bob – I apologize but I'm not going to be able to get you information today. I am working to get a response together asap but wanted to let you know. Chris

From: Bob Mackin, Jr. [<mailto:bob.mackin@me.com>]
Sent: Tuesday, January 31, 2017 11:43 AM
To: Harbord, Chris GCPE:EX
Subject: Re: media request - Interim Distribution Centre Project

4 pm. Thanks.

On Jan 31, 2017, at 11:25 AM, "Harbord, Chris GCPE:EX" <Chris.Harbord@gov.bc.ca> wrote:

Hi Bob – I'll look into this for you. What is your deadline? Cheers, Chris

From: Anderson, Bill GCPE:EX
Sent: Tuesday, January 31, 2017 11:22 AM
To: 'Bob Mackin, Jr.'
Cc: Harbord, Chris GCPE:EX
Subject: RE: media request - Interim Distribution Centre Project

Hi Bob,

Thanks for reaching out, great to hear from you.

I'm currently on a temporary assignment with another ministry. I've copied Chris Harbord, who will be able to help you out with this request.

Bill

From: Bob Mackin, Jr. [<mailto:bob.mackin@me.com>]
Sent: Tuesday, January 31, 2017 11:20 AM

To: Anderson, Bill GCPE:EX

Subject: Re: media request - Interim Distribution Centre Project

Hello,

Prospective vendors had until Jan. 30, yesterday, to contest the sole-sourced award of the LDB interim distribution centre lease, as per the Jan. 16 Shared Services BC notice of intent on BC Bid.

Did any vendor file a complaint?

Where is the interim warehouse and who is the landlord?

Sincerely,

Bob Mackin

theBreaker.news

604-982-9130

On Jan 24, 2017, at 05:28 PM, "Anderson, Bill GCPE:EX" <Bill.Anderson@gov.bc.ca> wrote:

Hi Bob,

Thanks again for your inquiry. I understand that you've also reached out to Blain Lawson - please accept this response on behalf of both the LDB and the ministry.

The goal is to ensure the LDB has the capacity and technology it requires to serve British Columbians in an efficient and financially responsible manner.

The Province has explored several options, including the possibility of an interim warehousing solution. Pursuing an interim solution provides the LDB with capacity to meet the needs of its customers and British Columbians in a way that provides value to taxpayers.

The details of the lease have not yet been finalized -- we will disclose details regarding the location when we are able to do so.

There are no plans to privatize the LDB or BC Liquor Stores.

Best regards,

Bill?

From: Anderson, Bill GCPE:EX

Sent: Tuesday, January 24, 2017 8:58 AM

To: 'Bob Mackin, Jr.'

Subject: RE: media request - Interim Distribution Centre Project

Hi Bob,

I'll look into this and get back to you ASAP.

Do you have a hard deadline for this request?

Bill

From: Bob Mackin, Jr. [<mailto:bob.mackin@me.com>]

Sent: Tuesday, January 24, 2017 8:50 AM

To: Anderson, Bill GCPE:EX

Subject: media request - Interim Distribution Centre Project

Hello,

Where is the interim LDB distribution centre and who is the landlord? Those facts are missing from the notice of intent on BC Bid. (It is standard for a notice of intent to disclose the name of the contractor and B.C. government core policies stress the importance of transparency in procurement.)

Does the Interim Distribution Centre Project mean that the Distribution Centre Relocation Project is cancelled or temporarily suspended?

I have been told that the government wants to re-examine a long term P3 or full privatization.

Sincerely,

Bob Mackin

reporter, theBreaker.news

604-982-9130

Harbord, Chris GCPE:EX

From: Harbord, Chris GCPE:EX
Sent: Tuesday, January 31, 2017 3:36 PM
To: Turner, Caeli LDB:EX; Schollen, Tasha GCPE:EX
Subject: RE: media request - LDB interim warehouse lease

Just an FYI I've advised Bob that we won't make his deadline but we'll get him info asap.

From: Turner, Caeli LDB:EX
Sent: Tuesday, January 31, 2017 12:05 PM
To: Schollen, Tasha GCPE:EX; Harbord, Chris GCPE:EX
Subject: RE: media request - LDB interim warehouse lease

s.22

Caeli Turner

Director, Corporate Policy & Communications
BC Liquor Distribution Branch
2625 Rupert Street, Vancouver BC V5M 3T5
T: 604 252-3196 E: caeli.turner@bclddb.com

The LDB is proud to contribute over \$1 billion annually to the Province of British Columbia. Our contribution helps provide financial support for vital public services including health care and education.



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From: Schollen, Tasha GCPE:EX
Sent: Tuesday, January 31, 2017 11:41 AM
To: Harbord, Chris GCPE:EX; Turner, Caeli LDB:EX
Subject: RE: media request - LDB interim warehouse lease

Thanks! We'll stand down and I'll tell Mr. Mackin the response will come from you folks.

s.22

From: Harbord, Chris GCPE:EX
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To: Schollen, Tasha GCPE:EX; Turner, Caeli LDB:EX
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Sincerely,
Bob Mackin
theBreaker.news
604-982-9130

Harbord, Chris GCPE:EX

From: Harbord, Chris GCPE:EX
Sent: Tuesday, January 31, 2017 4:47 PM
To: McEwan, Tim SBRT:EX
Cc: Jang, Monica SBRT:EX
Subject: SBRT Media Request: Vancouver LDB warehouse relocation project - update

Hi Tim – can you please review this media response?^{s.14}
Chris

. Cheers,

From: Christine Harbord [<mailto:Chris.Harbord@gov.bc.ca>]
Sent: Tuesday, January 31, 2017 11:27 AM
To: Harbord, Chris GCPE:EX
Subject: SBRT Media Request: Vancouver LDB warehouse relocation project - update

Reporter

Bob Mackin, Reporter
Freelancer
bob.mackin@me.com
604-742-8673 c: 604-982-9130

Deadline ASAP

Request

Prospective vendors had until Jan. 30, yesterday, to contest the sole-sourced award of the LDB interim distribution centre lease, as per the Jan. 16 Shared Services BC notice of intent on BC Bid. Did any vendor file a complaint? Where is the interim warehouse and who is the landlord?

Background

Recommendation

"Thank you for your email. At this time, we are unable to provide further information on the results of the NOI process or the lease. We will provide information once we are able.

I understand you have also emailed these questions to Blain Lawson, so please accept this response on behalf of both the LDB and the ministry."

Harbord, Chris GCPE:EX

From: Harbord, Chris GCPE:EX
Sent: Wednesday, February 1, 2017 9:28 AM
To: Jang, Monica SBRT:EX
Subject: RE: SBRT Media Request: Vancouver LDB warehouse relocation project - update

Thanks

From: Jang, Monica SBRT:EX
Sent: Wednesday, February 1, 2017 9:28 AM
To: Harbord, Chris GCPE:EX
Subject: RE: SBRT Media Request: Vancouver LDB warehouse relocation project - update

Hi Chris,

Tim has approved.

Thanks,

Monica.

From: Harbord, Chris GCPE:EX
Sent: Tuesday, January 31, 2017 4:47 PM
To: McEwan, Tim SBRT:EX
Cc: Jang, Monica SBRT:EX
Subject: SBRT Media Request: Vancouver LDB warehouse relocation project - update

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Chris

Cheers,

From: Christine Harbord [<mailto:Chris.Harbord@gov.bc.ca>]
Sent: Tuesday, January 31, 2017 11:27 AM
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Subject: SBRT Media Request: Vancouver LDB warehouse relocation project - update

Reporter

Bob Mackin, Reporter
Freelancer
bob.mackin@me.com
604-742-8673 c: 604-982-9130

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Prospective vendors had until Jan. 30, yesterday, to contest the sole-sourced award of the LDB interim distribution centre lease, as per the Jan. 16 Shared Services BC notice of intent on BC Bid. Did any vendor file a complaint? Where is the interim warehouse and who is the landlord?

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Harbord, Chris GCPE:EX

From: Harbord, Chris GCPE:EX
Sent: Wednesday, February 1, 2017 9:30 AM
To: Cummings, Derek SBRT:EX; Petryshyn, Yarko SBRT:EX
Cc: Carr, Michelle SBRT:EX; Glover, Hannah GCPE:EX; Gordon, Matt GCPE:EX; Harbord, Chris GCPE:EX; Hynes, Colin GCPE:EX; Jang, Monica SBRT:EX; Little, Christine SBRT:EX; McEwan, Tim SBRT:EX; Quigley, Janta M SBRT:EX; Togneri, Cassandra GCPE:EX; van Marum, Karen GCPE:EX; Wolford, Jessica GCPE:EX
Subject: SBRT Media Request: Vancouver LDB warehouse relocation project - Bob Mackin

Reporter

Bob Mackin, Reporter
Freelancer
bob.mackin@me.com
604-742-8673 c: 604-982-9130

Deadline ASAP

Request

Prospective vendors had until Jan. 30, yesterday, to contest the sole-sourced award of the LDB interim distribution centre lease, as per the Jan. 16 Shared Services BC notice of intent on BC Bid. Did any vendor file a complaint? Where is the interim warehouse and who is the landlord?

Background

Recommendation – email response

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I understand you have also emailed these questions to Blain Lawson, so please accept this response on behalf of both the LDB and the ministry."

Harbord, Chris GCPE:EX

From: Anderson, Bill GCPE:EX
Sent: Wednesday, January 25, 2017 2:11 PM
To: Gordon, Matt GCPE:EX; Welford, Jessica GCPE:EX
Cc: Harbord, Chris GCPE:EX; Schoilen, Tasha GCPE:EX; Whittier, Joanne GCPE:EX
Subject: Mackin piece on LDB warehouse
Attachments: SBRT Media Request: LDB Warehouse

Importance: High

Hi there -

Here's the article Mackin wrote following his media inquiry from yesterday: <http://thebreaker.news/news/liberals-set-to-blow-51-million-on-b-c-booze-warehouse/>

Mackin says that the province is refusing to answer questions about the project, and that *"By not naming the landlord, the government is breaking from standard practice. Statements of intent posted to the government's B.C. Bid website normally include the name of the contractor and B.C. government procurement policies stress transparency."*

Story includes a quote from David Eby: *"In an atmosphere where everybody is asking questions about the connection between [B.C. Liberal Party] donors and major government decisions, the fact they won't tell the public who the landlord is and where the location is raises far more questions. It leads to reaching the conclusion this is another example of the government trying to benefit a friend. If it were all above board, they'd be happy to tell us where they were going."*

Suggest that our communications approach remain reactive at this point. Let me know if you would like a brief about the status of the project or the media inquiries around it.

Bill Anderson
Director of Communications
Government Communications and Public Engagement
Ministry of Small Business and Red Tape Reduction
Cell: 250.888.3381

Harbord, Chris GCPE:EX

From: Anderson, Bill GCPE:EX
Sent: Wednesday, January 25, 2017 2:10 PM
To: Cummings, Derek SBRT:EX; McEwan, Tim SBRT:EX; Lawson, R. Blain LDB:EX
Cc: Campbell, Tracy CSCD:EX; Scott, Karyn L CSCD:EX; Turner, Caeli LDB:EX; Jang, Monica SBRT:EX; Harbord, Chris GCPE:EX
Subject: Mackin piece on LDB warehouse
Attachments: SBRT Media Request: LDB Warehouse

Importance: High

Good afternoon,

Here's the article Mackin wrote following his media inquiry from yesterday: <http://thebreaker.news/news/liberals-set-to-blow-51-million-on-b-c-booze-warehouse/>

Mackin says that the province is refusing to answer questions about the project, and that *"By not naming the landlord, the government is breaking from standard practice. Statements of intent posted to the government's B.C. Bid website normally include the name of the contractor and B.C. government procurement policies stress transparency."*

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Suggest that our communications approach remain reactive at this point.

Bill Anderson
Director of Communications
Government Communications and Public Engagement
Ministry of Small Business and Red Tape Reduction
Cell: 250.888.3381

Harbord, Chris GCPE:EX

From: Anderson, Bill GCPE:EX
Sent: Tuesday, January 24, 2017 5:44 PM
To: Bob Mackin, Jr.
Subject: Re: media request - Interim Distribution Centre Project

Hi Bob - sorry I missed your follow up call, just got your voicemail.

I appreciate your concern regarding the response time. You did not respond to my question about when your deadline was, but I appreciate your patience and willingness to accept a response within hours of your inquiry.

The response I provided you stands, we will provide you an update when you are able to do so.

Hope you have a great evening!

Bill

On Jan 24, 2017, at 5:28 PM, Anderson, Bill GCPE:EX <Bill.Anderson@gov.bc.ca> wrote:

Hi Bob,

Thanks again for your inquiry. I understand that you've also reached out to Blain Lawson - please accept this response on behalf of both the LDB and the ministry.

The goal is to ensure the LDB has the capacity and technology it requires to serve British Columbians in an efficient and financially responsible manner.

The Province has explored several options, including the possibility of an interim warehousing solution. Pursuing an interim solution provides the LDB with capacity to meet the needs of its customers and British Columbians in a way that provides value to taxpayers.

The details of the lease have not yet been finalized -- we will disclose details regarding the location when we are able to do so.

There are no plans to privatize the LDB or BC Liquor Stores.

Best regards,

Bill

From: Anderson, Bill GCPE:EX
Sent: Tuesday, January 24, 2017 8:58 AM
To: 'Bob Mackin, Jr.'
Subject: RE: media request - Interim Distribution Centre Project

Hi Bob,

I'll look into this and get back to you ASAP.

Do you have a hard deadline for this request?

Bill

From: Bob Mackin, Jr. [<mailto:bob.mackin@me.com>]
Sent: Tuesday, January 24, 2017 8:50 AM
To: Anderson, Bill GCPE:EX
Subject: media request - Interim Distribution Centre Project

Hello,

Where is the interim LDB distribution centre and who is the landlord? Those facts are missing from the notice of intent on BC Bid. (It is standard for a notice of intent to disclose the name of the contractor and B.C. government core policies stress the importance of transparency in procurement.)

Does the Interim Distribution Centre Project mean that the Distribution Centre Relocation Project is cancelled or temporarily suspended?

I have been told that the government wants to re-examine a long term P3 or full privatization.

Sincerely,

Bob Mackin

reporter, theBreaker.news

604-982-9130

Harbord, Chris GCPE:EX

From: Schollen, Tasha GCPE:EX
Sent: Tuesday, January 24, 2017 5:40 PM
To: Anderson, Bill GCPE:EX; Whittier, Joanne GCPE:EX
Cc: Harbord, Chris GCPE:EX
Subject: RE: SBRT Media Request: LDB Warehouse

Thanks, Bill.

From: Anderson, Bill GCPE:EX
Sent: Tuesday, January 24, 2017 5:34 PM
To: Schollen, Tasha GCPE:EX; Whittier, Joanne GCPE:EX
Cc: Harbord, Chris GCPE:EX
Subject: Fw: SBRT Media Request: LDB Warehouse
Importance: High

Hi there - just wanted to flag for you that I've responded to Bob's request with the bullets below. I'll keep you posted on any follow-up :)

From: Anderson, Bill GCPE:EX
Sent: Tuesday, January 24, 2017 1:06 PM
To: Cummings, Derek SBRT:EX
Cc: Anderson, Bill GCPE:EX; Carr, Michelle SBRT:EX; Glover, Hannah GCPE:EX; Gordon, Matt GCPE:EX; Harbord, Chris GCPE:EX; Harper, Katie FIN:EX; Hynes, Colin GCPE:EX; Jang, Monica SBRT:EX; Little, Christine SBRT:EX; McEwan, Tim SBRT:EX; Petryshyn, Yarko SBRT:EX; Quigley, Janta M SBRT:EX; Togneri, Cassandra GCPE:EX; van Marum, Karen GCPE:EX; Wolford, Jessica GCPE:EX
Subject: SBRT Media Request: LDB Warehouse

****please note that these messages have been approved by LDB and legal services****

Reporter

Bob Mackin, Reporter
Business in Vancouver
bob.mackin@me.com
604-742-8673 c: 604-982-9130

Deadline ASAP

Request

Where is the interim LDB distribution centre and who is the landlord? Those facts are missing from the notice of intent on BC Bid. (It is standard for a notice of intent to disclose the name of the contractor and B.C. government core policies stress the importance of transparency in procurement.)

Does the Interim Distribution Centre Project mean that the Distribution Centre Relocation Project is cancelled or temporarily suspended?

I have been told that the government wants to re-examine a long term P3 or full privatization.

Background

(N attached. Mackin has written a series of stories on the relocation project

- Story from Feb. 2016 noting that the LDB's service plan delayed their plan to have a new warehouse solution from 2018 to 2019
- Story from Feb. 2016 noting that the LDB issued RFPs for advisory services related to the warehouse project with an aim to identify a preferred site by mid-April 2016

- Story from May 2016 noting that the project advisors are in place and that LDB will likely seek cabinet approval on the project this summer
- Story from May 2016 noting updated timelines for project approval and pressures on existing warehouse space

Recommendation

- The goal is to ensure the LDB has the capacity and technology it requires to serve British Columbians in an efficient and financially-responsible manner.
- The Province has explored several options, including the possibility of an interim warehousing solution.
- Pursuing an interim solution provides the LDB with capacity to meet the needs of its customers and British Columbians in a way that provides value to taxpayers.
- The details of the lease have not yet been finalized – we will disclose details regarding the location when we are able to do so.
- There are no plans to privatize the LDB or BC Liquor Stores.

TOP MESSAGES:

- More than 10,000 businesses in B.C. are licensed to sell liquor – almost all of them rely on the Liquor Distribution Branch, in some way, to buy or distribute their products.
- The branch supplies the restaurant, bar and hotel industries, private liquor stores and British Columbians directly through BC Liquor Stores.
- The current Vancouver warehouse was built in 1964 and much of the equipment has not seen any significant investment or updates since.
- When you factor in population growth in B.C. over that time, the increased business and consumer demands are evident.
- The LDB remains focused on continuing to provide excellent service to its customers during all phases of the warehouse relocation and also respecting B.C. taxpayers.

IF ASKED ABOUT ISSUING A NOTICE OF INTENT:

- From the beginning, we have been committed to looking at every available option to meet the LDB's warehouse requirements while ensuring value for taxpayer dollars – including looking at interim solutions.
- Given the low vacancy rates for warehouse space in the Lower Mainland and in line with our commitment to transparent procurement, the Province has issued a Notice of Intent for an existing facility in the Lower Mainland for interim space.
- This approach is consistent with our commitment to explore all available options and ensure the LDB is in the best

LDB

possible position to continue providing high quality and timely service to wholesale customers and British Columbians with as little disruption as possible.

IF ASKED WHY AN INTERIM SOLUTION WAS CHOSEN:

- The goal of this project is to ensure the LDB has the capacity and technology it requires to serve British Columbians in an efficient and financially-responsible manner.
- Since the start of this project the Province has explored several procurement options, including the possibility of an interim warehousing solution.
- Pursuing an interim solution provides the LDB with capacity to meet the needs of their customers and British Columbians in a way that provides value to taxpayers.

IF ASKED HOW LONG THE LDB WOULD STAY IN AN INTERIM WAREHOUSE:

- We are seeking interim space for a minimum of 5 years with options to extend the lease as necessary.
- We are seeking a warehouse with at least 400,000 square feet of space.
- We are continuing to explore for a longer term solution that meets the needs of the LDB, its wholesale and retail customers and British Columbians.

LDB

- However this interim space will allow the branch to continue providing high quality, timely, and seamless service in the meantime.

IF ASKED ABOUT DETAILS OF THE LEASE:

- The details have not yet been finalized – we will disclose details regarding the lease when we are able to do so.

s.13,s.17

IF ASKED WHAT THE RESULTS WERE OF THE PREVIOUS RFEOI:

- Last spring, we asked property owners throughout the Lower Mainland to let us know if any suitable land was available for a permanent warehouse location.
- At this point the RFEOI process is still ongoing, and we will be able to provide an update once we have completed our due diligence.

IF ASKED WHETHER THE LDB WILL BE PRIVATIZED:

- There are no plans to privatize the LDB or BC Liquor Stores.

IF ASKED WHY THE PROCESS IS TAKING SO LONG:

- This is a major, complex project – something that could need significant capital investment – and the Province is ensuring this project moves forward with as much clarity and certainty as possible.
- It is critical that due diligence occurs and that we are able to present options to ensure value for the LDB's customers, employees and for taxpayers.

VANCOUVER WAREHOUSE RELOCATION

LDB

BACKGROUND:

The Province sold the Liquor Distribution Branch's (LDB) Vancouver Wholesale Distribution Centre in Aug. 2014, and the LDB is currently in a lease-back agreement with the new owners for a three-year period, with two additional one-year extension options. After executing both options, the lease will expire on August 31, 2019. s.13,s.17

s.13,s.17

Analysis has shown that the current capacity of the Vancouver Distribution Centre, along with that of the Kamloops Distribution Centre, is not sufficient to meet the volume demands being placed on the Liquor Distribution Branch.

The Liquor Distribution Branch's current 2016/17 Mandate Letter directs the branch to "Continue work and provide a Business Case to the Minister to bring forward to Treasury Board a plan for the successful transition to an appropriate warehousing solution to replace the current Vancouver Distribution Centre that supports growing capacity demands, while realizing efficiencies to increase productivity."

The LDB worked with industry experts (Sedlak) and government partners (Partnerships BC, the ministry's Management Services Division) to complete a concept plan for a new distribution warehouse. The concept plan was presented to Treasury Board in January 2016. Request for Proposals were issued in April 2016 for a number of technical advisors, including a Chief Project Officer, business, legal and fairness advisors to help develop a business plan that was presented to Treasury Board in July 2016.

The LDB also worked with its advisors and Partnerships BC to consider whether an interim warehouse space is needed to address the immediate capacity constraints of the Vancouver warehouse.

In Spring 2016, a Request for Expressions of Interest was issued on B.C. Bid to find a site for a new warehouse in the Lower Mainland. The RFEOI process is ongoing, and will proceed concurrently with the search for potential interim warehousing solutions.

Prior to the release of the initial Requests for Proposals for technical advisors, the LDB informed their staff and the B.C. Government and Service Employees' Union about the upcoming procurement process s.13,s.17

s.13,s.17

In a new warehouse, efficiency gains are expected to come from additional size, s.13,s.17

ADVICE TO MINISTER
January 20, 2017

VANCOUVER WAREHOUSE RELOCATION

LDB

s.13,s.17

On January 16, 2017 the LDB posted a Notice of Intent (NOI) to provide vendors with the opportunity to challenge the intended direct award for an interim warehouse space.

The ministry has received many FOI requests from media related to the warehouse project:

1. LDB-2016-62174: Agendas and minutes of meetings for the LDB Vancouver Distribution Centre Project's executive board. (Date Range for Record Search: From 10/01/2015 To 05/25/2016)
2. LDB-2016-62173: The concept plan for the Vancouver Distribution Centre Project by members of Liquor Distribution Branch, PartnershipsBC and Sedlak Management. (Date Range for Record Search: From 08/01/2015 To 05/25/2016)
3. LDB-2016-62440: Agendas and minutes of meetings for the LDB Vancouver Distribution Centre Project's executive board. (Date Range for Record Search: From 05/26/2016 To 06/10/2016)
4. LDB-2016-62641: All records regarding the processing and handling of LDB-2016-62440 (Agendas and minutes of meetings for the LDB Vancouver Distribution Centre Project's executive board.) Date Range for Record Search: From 06/10/2016 to 06/30/2016.
5. LDB 2016-62437: An inventory of submissions to RFEOI ON-002852 (LDB Distribution Centre Relocation), including the name of the respondent and the date and time that the submissions were received, date range: May 23, 2016-June 1, 2016)
6. LDB-2016-62635: All records regarding the processing and handling of LDB-2016-62437. (Date Range for Record Search: From 06/13/2016 To 06/29/2016).
7. LDB-2016-63276: The Chief Project Officer's reports for May, June and July regarding the LDB Vancouver Distribution Centre Relocation Project. (Date Range for Record Search: From 05/01/2016 To 07/31/2016)
8. LDB-2016-62639: Agendas and minutes of meetings for the LDB Vancouver Distribution Centre Project's executive board. (Date Range for Record Search: From 06/11/2016 To 06/30/2016)
9. LDB-2016-63686: The Chief Project Officer's report for August regarding the LDB Vancouver Distribution Centre Relocation Project. (Date Range for Record Search: From 08/01/2016 To 09/09/2016)
10. LDB-2016-63280: The RFEOI Evaluation Report, as mentioned in the June 2, 2016 minutes of the LDB Vancouver Distribution Centre Relocation Project Executive Board Meeting. (Date Range for Record Search: From 05/01/2016 To 06/03/2016)
11. MSB-2016-63281: The RFEOI Evaluation Report, as mentioned in the June 2, 2016 minutes of the LDB Vancouver Distribution Centre

ADVICE TO MINISTER
January 20, 2017

VANCOUVER WAREHOUSE RELOCATION

LDB

- Relocation Project Executive Board Meeting. (Date Range for Record Search: From 05/01/2016 To 06/03/2016)
12. MSB-2016-63277: The Chief Project Officer's reports for May, June and July regarding the LDB Vancouver Distribution Centre Relocation Project. (Date Range for Record Search: From 05/01/2016 To 07/31/2016)
 13. LDB-2016-63626: Agendas and minutes of meetings for the LDB Vancouver Distribution Centre Project's executive board. (Date Range for Record Search: From 07/01/2016 To 09/09/2016)
 14. LDB-2016-63824: The Liquor Distribution Centre Relocation Project Business plan, submitted by Partnerships BC to the Ministry of Small Business, Red Tape Reduction and Responsible for Liquor Distribution Branch. (Date Range for Record Search: From 06/01/2016 To 07/01/2016)
 15. LDB-2016-64700: Agendas and minutes of meetings for the LDB Vancouver Distribution Centre Project's executive board. (Date Range for Record Search: From 09/10/2016 To 11/03/2016)
 16. LDB-2016-64698: The Chief Project Officer's reports regarding the LDB Vancouver Distribution Centre Relocation Project. (Date Range for Record Search: From 09/10/2016 To 11/03/2016)
 17. MSB-2016-63629: Any and all records including but not limited to reports, presentations, handwritten notes, and audio/visual recordings from the liquor briefings for the Deputy Minister and/or Minister on June 7 and 28, 2016. (Date Range for Record Search: From 06/06/2016 To 06/29/2016)

Historical Information:

On Mar. 27, 2014, government announced that the primary Liquor Distribution Branch warehouse – the Vancouver Distribution Centre (VDC) – had been sold to three First Nations: Musqueam, Tsleil-Waututh and Squamish. The formal property transfer took place on Aug. 29, 2014.

Liquor Distribution Branch staff were informed that the property transfer was complete by an internal memo staff from General Manager Blain Lawson on Aug. 29, 2014.

Financial details of the sale are available to the public and the title is registered with the Land Titles Office.

Harbord, Chris GCPE:EX

From: Turner, Caeli LDB:EX
Sent: Tuesday, January 24, 2017 5:26 PM
To: Anderson, Bill GCPE:EX
Cc: Harbord, Chris GCPE:EX; Rai, Rashpal LDB:EX
Subject: RE: SBRT Media Request: LDB Warehouse

Thanks!

Caeli Turner

Director, Corporate Policy & Communications
BC Liquor Distribution Branch
2625 Rupert Street, Vancouver BC V5M 3T5
T: 604 252-3196 E: caeli.turner@bcldb.com

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From: Anderson, Bill GCPE:EX
Sent: Tuesday, January 24, 2017 5:25 PM
To: Turner, Caeli LDB:EX
Cc: Harbord, Chris GCPE:EX; Rai, Rashpal LDB:EX
Subject: Re: SBRT Media Request: LDB Warehouse

Hi Caeli, just wanted to confirm for you that i'm responding to Mackin with the revised bullets you and Gina provided, and indicating that my response is on behalf of both our shops.

From: Turner, Caeli LDB:EX
Sent: Tuesday, January 24, 2017 3:59 PM
To: Anderson, Bill GCPE:EX
Subject: RE: SBRT Media Request: LDB Warehouse

Any word on this guy?

Caeli Turner

Director, Corporate Policy & Communications
BC Liquor Distribution Branch
2625 Rupert Street, Vancouver BC V5M 3T5
T: 604 252-3196 E: caeli.turner@bcldb.com

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From: Anderson, Bill GCPE:EX
Sent: Tuesday, January 24, 2017 1:11 PM
To: Turner, Caeli LDB:EX
Subject: RE: SBRT Media Request: LDB Warehouse

Yup!

From: Turner, Caeli LDB:EX
Sent: Tuesday, January 24, 2017 1:11 PM
To: Anderson, Bill GCPE:EX
Subject: RE: SBRT Media Request: LDB Warehouse

Can you also send us the final as an FYI? Thanks! ☺

Caeli Turner
Director, Corporate Policy & Communications
BC Liquor Distribution Branch
2625 Rupert Street, Vancouver BC V5M 3T5
T: 604 252-3196 E: caeli.turner@bclddb.com

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s.13,s.14

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Withheld pursuant to/removed as

s.14;s.13

Harbord, Chris GCPE:EX

From: Anderson, Bill GCPE:EX
Sent: Tuesday, January 24, 2017 4:10 PM
To: Turner, Caeli LDB:EX
Subject: Re: SBRT Media Request: LDB Warehouse

Still waiting on MO sign off

On Jan 24, 2017, at 3:59 PM, Turner, Caeli LDB:EX <caeli.turner@bcldb.com> wrote:

Any word on this guy?

Caeli Turner

Director, Corporate Policy & Communications
BC Liquor Distribution Branch
2625 Rupert Street, Vancouver BC V5M 3T5
T: 604 252-3196 E: caeli.turner@bcldb.com

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From: Anderson, Bill GCPE:EX
Sent: Tuesday, January 24, 2017 1:11 PM
To: Turner, Caeli LDB:EX
Subject: RE: SBRT Media Request: LDB Warehouse
Yup!

From: Turner, Caeli LDB:EX
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To: Anderson, Bill GCPE:EX
Subject: RE: SBRT Media Request: LDB Warehouse
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Caeli Turner

Director, Corporate Policy & Communications
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Withheld pursuant to/removed as

s.14;s.13

Schollen, Tasha GCPE:EX

From: Harbord, Chris GCPE:EX
Sent: Tuesday, January 31, 2017 11:40 AM
To: Schollen, Tasha GCPE:EX; Turner, Caeli LDB:EX
Subject: RE: media request - LDB interim warehouse lease

Just an FYI that we have all received the same request.

Tasha – I've put it in the system and will tag you as well.

From: Schollen, Tasha GCPE:EX
Sent: Tuesday, January 31, 2017 11:33 AM
To: Anderson, Bill GCPE:EX; Harbord, Chris GCPE:EX
Subject: FW: media request - LDB interim warehouse lease

Hi folks,
Can you refresh my memory on the response already provided to Mr. Mackin?

From: Bob Mackin, Jr. [<mailto:bob.mackin@me.com>]
Sent: Tuesday, January 31, 2017 11:20 AM
To: Schollen, Tasha GCPE:EX
Subject: media request - LDB interim warehouse lease

Hello,
Prospective vendors had until Jan. 30, yesterday, to contest the sole-sourced award of the LDB interim distribution centre lease, as per the Jan. 16 Shared Services BC notice of intent on BC Bid.
Did any vendor file a complaint?
Where is the interim warehouse and who is the landlord?

Sincerely,
Bob Mackin
theBreaker.news
604-982-9130

Schollen, Tasha GCPE:EX

From: Bob Mackin, Jr. <bob.mackin@me.com>
Sent: Tuesday, January 31, 2017 11:45 AM
To: Schollen, Tasha GCPE:EX
Subject: Re: media request - LDB interim warehouse lease

Shared Services BC is under CTZ. You have a duty to comment on behalf of CTZ.

On Jan 31, 2017, at 11:43 AM, "Schollen, Tasha GCPE:EX" <Tasha.Schollen@gov.bc.ca> wrote:

Hi Bob,

I was just made aware of your identical request to the Ministry of SBRTR (and Responsible for liquor) who will be responding to you on behalf of government.

From: Bob Mackin, Jr. [<mailto:bob.mackin@me.com>]
Sent: Tuesday, January 31, 2017 11:20 AM
To: Schollen, Tasha GCPE:EX
Subject: media request - LDB interim warehouse lease

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Sincerely,
Bob Mackin
theBreaker.news
604-982-9130

Schollen, Tasha GCPE:EX

From: Harbord, Chris GCPE:EX
Sent: Tuesday, January 31, 2017 11:39 AM
To: Schollen, Tasha GCPE:EX; Anderson, Bill GCPE:EX
Subject: RE: media request - LDB interim warehouse lease

Here you go:

- The goal is to ensure the LDB has the capacity and technology it requires to serve British Columbians in an efficient and financially-responsible manner.
- The Province has explored several options, including the possibility of an interim warehousing solution.
- Pursuing an interim solution provides the LDB with capacity to meet the needs of its customers and British Columbians in a way that provides value to taxpayers.
- The details of the lease have not yet been finalized – we will disclose details regarding the location when we are able to do so.
- There are no plans to privatize the LDB or BC Liquor Stores.

From: Schollen, Tasha GCPE:EX
Sent: Tuesday, January 31, 2017 11:33 AM
To: Anderson, Bill GCPE:EX; Harbord, Chris GCPE:EX
Subject: FW: media request - LDB interim warehouse lease

Hi folks,
Can you refresh my memory on the response already provided to Mr. Mackin?

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604-982-9130

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To: 'Bob Mackin, Jr.'
Subject: RE: media request - LDB interim warehouse lease

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To: Schollen, Tasha GCPE:EX
Subject: media request - LDB interim warehouse lease

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