Harbord, Chris GCPE:EX

From:

Turner, Caeli LDB:EX

Sent:

Friday, February 17, 2017 11:54 AM

To:

Harbord, Chris GCPE:EX; Rai, Rashpal LDB:EX

Subject:

RE: For Approval ASAP please - wareshouse comms materials

Blain has approved.

Caeli Turner

Director, Corporate Policy & Communications BC Liquor Distribution Branch 2625 Rupert Street, Vancouver BC V5M 3T5 T: 604 252-3196 E: caeli.turner@bcldb.com

The LDB is proud to contribute over \$1 billion annually to the Province of British Columbia. Our contribution helps provide financial support for vital public services including health care and education.





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From: Harbord, Chris GCPE:EX

Sent: Friday, February 17, 2017 9:56 AM **To:** Turner, Caeli LDB:EX; Rai, Rashpai LDB:EX

Subject: For Approval ASAP please - wareshouse comms materials

Importance: High

Hi there s.13 please review. s.13

I have added a question to the Ou and A so

Caeli – I left you a message re timing. Please give me a call if you have any questions.

Cheers, Chris

Chris Harbord

A/Director | Government Communications and Public Engagement Ministry of Small Business, Red Tape Reduction and Responsible for the Liquor Distribution Branch P: 250 952-7302 | C: 250 920-5079

Harbord, Chris GCPE:EX

From:

Harbord, Chris GCPE:EX

Sent:

Friday, February 17, 2017 12:48 PM

To:

McEwan, Tim SBRT:EX Jang, Monica SBRT:EX

Cc: Subject:

For Review: LDB Warehouse - communication materials

Attachments:

LDB_WarehouseRelocation_IB_16Feb17-final draft.docx; LDB_WarehouseRelocation_IN_

16Feb17 - final draft.docx; Liquor_LDB_Vancouver Warehouse Relocation_QA_16Feb17

_final draft.docx

Hi Tim – here is the suite of materials for the warehouse s.14

questions or concerns. Cheers, Chris

Please let me know if you have any

Chris Harbord

A/Director | Government Communications and Public Engagement Ministry of Small Business, Red Tape Reduction and Responsible for the Liquor Distribution Branch P: 250 952-7302 | C: 250 920-5079

Harbord, Chris GCPE:EX

From:

Harbord, Chris GCPE:EX

Sent:

Friday, February 17, 2017 2:46 PM

To:

Cummings, Derek SBRT:EX; Petryshyn, Yarko SBRT:EX For Approval - Warehouse Communication Materials

Subject: Attachments:

LDB_WarehouseRelocation_IB_16Feb17-final draft.docx; LDB_WarehouseRelocation_IN_

16Feb17 - final draft.docx; Liquor_LDB_Vancouver Warehouse Relocation_QA_16Feb17

_final draft.docx

Hi there – here are the comms materials s.14 s.14

We have a time at 8:45 for web posting on Monday. I will send a statement shortly as well for review once I get a few more approvals.

Please let me know if you have any questions.

Cheers, Chris

Chris Harbord

A/Director | Government Communications and Public Engagement Ministry of Small Business, Red Tape Reduction and Responsible for the Liquor Distribution Branch P: 250 952-7302 | C: 250 920-5079



INFORMATION BULLETIN

For Immediate Release [release number] February 20, 2017 (TBC) Ministry of Small Business and Red Tape Reduction and Responsible for the Liquor Distribution Branch

New, modern liquor warehouse increases efficiencies

VANCOUVER – A new, larger location offering increased efficiencies, modern technology and an improved working environment has been chosen for the Liquor Distribution Branch's (LDB) Lower Mainland warehouse.

The LDB has long outgrown its current location at 3200 E. Broadway in Vancouver and plans to move its warehouse operations to 7003 72nd Street in Delta in Spring 2018. The current Vancouver warehouse was built in 1964 and much of the equipment has not seen any significant investment or updates since that time.

The new distribution centre will allow the LDB to introduce modern warehouse management processes, acquire updated material handling equipment, and implement a new warehouse management information system to increase operational efficiency, improve wholesale customer satisfaction and decrease operating costs. Having increased capacity will also allow for more extensive inventory of product offerings, support small business by making their products more accessible to retailers and improve service levels.

The Province explored many options to identify the best solution. Business, legal and fairness advisors were involved to ensure a thoughtful, comprehensive approach. In addition, the Province asked the marketplace for options, and notified industry when a suitable site was identified in the event there was an alternative location that hadn't been considered. Open and transparent competitive processes were used to procure services and identify a new facility.

The lease term is for 10 years, with two, five-year options to extend, which will ensure the LDB can continue to provide high quality service to the liquor industry and British Columbians while providing value for taxpayers.

The capital budget for the new warehouse, including costs for new equipment, systems and the relocation, is \$57.1 million.

More than 10,000 businesses in B.C. are licensed to sell liquor and almost all rely on the LDB to buy or distribute their products. The LDB supplies the restaurant, bar and hotel industries, private liquor stores and British Columbians directly through BC Liquor Stores, the LDB's retail division.

Quick Facts

- Every year, the LDB buys alcohol from more than 1,000 Canadian and international suppliers and manufacturers, supplying product to wholesale and retail customers across the province.
- The LDB is one of the largest retailers in B.C., with more than 40 million retail customer visits to BC Liquor Stores annually.
- The LDB also operates a warehouse in Kamloops and contracts for additional warehouse space as required.
- The Province has been leasing the current warehouse location following its sale in 2014.
- The LDB is committed to promoting the responsible use of alcohol for example, through monthly campaigns in all 198 BC Liquor Store locations.
- The LDB contributes more than \$1 billion annually to the Province of B.C., helping provide financial support for vital public services such as health care and education.

Learn More

BC Liquor Distribution Branch - http://www.bcldb.com/

BC Liquor Stores - http://www.bcliquorstores.com/

For information about responsible alcohol use, including a blood alcohol calculator, low-risk drinking guidelines, and parenting resources: AlcoholSenseBC.ca

Media contact:

Ministry of Small Business and Red Tape Reduction and Responsible for the Liquor Distribution Branch 778 678-1572

Ministry of Small Business and Red Tape Reduction and Responsible for the Liquor Distribution Branch

Questions and Answers

Liquor Distribution Branch - Vancouver Warehouse Relocation

Feb 12, 2017

Key Messages:

- The Province, in conjunction with industry experts, has been exploring options for a new Lower Mainland warehouse for the Liquor Distribution Branch.
- Following comprehensive due diligence and market analysis, a new warehouse location has been identified in Delta.
- The project team explored several options to ensure it found the best solution including working with real estate and business advisors, market sounding, and notifying industry when a suitable site was identified in the event there was a site that hadn't been considered. Open and transparent competitive processes were used to procure services and identify a new site.
- The new distribution centre will allow the LDB to introduce modern warehouse management processes, acquire updated material handling equipment, and implement a new warehouse management information system to increase operational efficiency, improve wholesale customer satisfaction and decrease operating costs.
- Having increased capacity will also allow for more extensive inventory of product offerings, support small business and improve service levels.
- The branch is now focused on ensuring the transition to the new location is seamless so the LDB can continue providing high quality service to the liquor industry and British Columbians.

Q&A:

1. Why did government opt for this warehouse for the LDB rather than building a new distribution centre?

- The goal of this project is to ensure the LDB has the capacity and technology it requires to serve British Columbians in an efficient and financially-responsible manner.
- Since the start of this project, the Province explored the possibility of both permanent and interim warehouse options in order to find the best possible solution for the LDB, its customers and British Columbians.
- Pursuing this solution provides the LDB with capacity to meet the needs of its customers and British Columbians in a way that provides value to taxpayers.
- Although the solution is based on a 10-year lease, it has two 5-year options to extend.
 This term will provide certainty to the LDB to allow them to continue to provide excellent service to industry and value for taxpayers.
- During this period, distribution centre needs will continue to be evaluated based on industry growth, market trends and business requirements.

2. Are you still seeking a permanent warehouse location?

- This solution provides the LDB with capacity to meet the needs of its customers and British Columbians in a way that provides value to taxpayers.
- This option costs less than a purpose-built solution and can be implemented quickly, resulting in both operational and financial benefits sooner.
- The LDB will continue to assess its space needs as part of its ongoing business plan requirements to ensure it's providing the best possible service to industry and taxpayers.

3. How much is this costing taxpayers?

 The capital budget for the new warehouse, which includes costs for new equipment, systems and costs associated with the relocation, is \$57.1 million.

4. How much are the least costs at the current and new warehouse location?

- The current annual lease costs are \$1.4 million as outlined during Estimates last year.
- Releasing the lease costs associated with the new warehouse could be harmful to the business interests of the landlord.

5. How can you assure the public that this is the best option?

- The cross-government project team explored several options to ensure it found the best solution including working with real estate and business advisors, market sounding, and notifying industry when a suitable site was identified in the event there was a site that hadn't been considered.
- Open and transparent competitive processes were used to procure services and identify a new facility.

6. Can you release the results of your RFP for technical advisors, your RFEOI for potentially suitable properties, and the NOI to determine if there were any unidentified suitable properties available?

- Regarding the past RFP, Newmark Knight Frank Devencore was chosen as the land adviser, Stantec is the facility consultant adviser, and LEC was named for the quantity surveyor contract.
- Regarding the current RFP for engineering and design services, this competition closed on February 16, 2017, and the results have not been thoroughly reviewed at this time.
 We can provide further details when and if contracts are finalized.
- An RFEOI is just an expression of interest. The number and names of respondents to the RFEOI can not be released because the process was cancelled, and therefore did not conclude or result in finalized contracts. Releasing the names of the interested parties could also be harmful to the business interests of the companies as well as government.
- Regarding the NOI, one challenge was submitted but the warehouse identified did not
 meet the requirements set out in the NOI. Releasing the name of the company that
 submitted the challenge could be harmful to the business interests of the company as
 well as government.

7. How long is the lease?

- The lease term is for 10 years with two options to renew for five years each.
- This option will support the Liquor Distribution Branch to continue providing high quality service to the liquor industry and value for taxpayers.

8. Weren't you initially looking for a 60 year lease? Why did you abandon this duration for something substantially shorter?

- The Province was considering many solutions throughout this process, including a longterm ground lease if an outright land purchase wasn't available.
- The Delta warehouse solution presented itself during the development of the business plan and the project team gave it careful consideration.
- This option costs less than a purpose-built solution, provides immediate relief for the LDB's business needs and can be implemented quickly, resulting in both operational and financial benefits sooner.

9. Isn't it inefficient to be planning to move again in as little as 10 years? You were at your current location for over 50 years.

- The current lease allows for two extensions of up to five years each.
- This lease for up to 20 years allows the LDB to improve its operations and recognize
 efficiencies.
- The LDB will continue to assess its space needs as part of its ongoing business plan requirements to ensure it's providing the best possible service to industry and taxpayers.

10. Where is the new location?

- 7003-72 Street Delta.
- The new distribution centre will allow the LDB to introduce modern warehouse
 management processes, acquire updated material handling equipment, implement a
 new warehouse management information system to increase operational efficiency,
 improve wholesale customer satisfaction and decrease operating costs while increasing
 product offerings, supporting small business and improving service levels.

11. Doesn't making customers drive out to Delta to pick up liquor products bad business?

- The Delta site is 14 kilometers from the current location as the crow flies and provides easy access to major highways.
- The new facility is substantially bigger which will enable the LDB to move shipments in and out more efficiently, improving customer service. In addition, planning to move in Spring 2018 will mean that operational and financial benefits can be realized sooner.
- Additional improvements with the new warehouse include:
 - increased storage capacity will allow the LDB to increase available products and support small businesses in making their products more accessible to retailers;
 - significant productivity gains;
 - high level of operational flexibility; and
 - the design leverages updated technology.
- The leased space will support the LDB inventory needs for the foreseeable future.

12. How big is the new space compared to the current warehouse? Why did your initial RFEOI seek space of 750,000 square feet?

- The current distribution centre in Vancouver is 220,000 square feet whereas the new location in Delta is over 400,000 square feet.
- The additional space will allow the LDB to introduce modern warehouse management processes, acquire updated material handling equipment, implement a new warehouse management information system to increase operational efficiency, improve wholesale customer satisfaction and decrease operating costs while increasing product offerings, supporting small business and improving service levels.
- The new warehouse allows the LDB to operate more efficiently and offers room for future growth if required.

13. If the lease at the current location doesn't expire until August 2019, will the LDB be paying for two facilities? When are you planning to move?

- The plan is for the new distribution centre to be commissioned in Spring 2018.
- A RFP was posted to BC Bid (closed February 16, 2017) seeking experts to help design and support the implementation of the new distribution centre.

- The LDB is aiming to take full advantage of the operational efficiencies and increased capacity the new, bigger warehouse will bring as soon as possible.
- Government will work with the current property owner to develop options to minimize any negative financial impacts associated with vacating the current space before the lease expires.

14. Is this a step toward privatization of liquor distribution in BC?

There are no plans to privatize the LDB or BC Liquor Stores.

15. How are you helping staff through the transition?

- s.13,s.17
- The new, larger location will be a better working environment for LDB warehouse staff.

16. Will the LDB still need to use third party warehouse suppliers since the new location is bigger than the previous warehouse?

- Since the 1980s, the Province has leveraged third party supply chain arrangements to manage increased volume growth.
- Third party stocking agents are a valued partner in the distribution of liquor in B.C. and the Province will continue to use existing supply chain arrangements to manage increased volume growth.

17. You've known the warehouse was sold for many years now so why has this process taken so long?

- This is a major, complex project something that requires significant resources and the Province has ensured the process has moved forward with as much clarity and certainty as possible.
- Carrying out comprehensive due diligence was important to ensure the best solution was found for the LDB, its customers and British Columbians.

18. What is the Liquor Distribution Branch's current lease agreement and the cost?

- The Liquor Distribution Branch currently has a leasing agreement with the current owners for three years – with two one-year options to renew – which will bring them to August 2019.
- The capital budget for the new warehouse, which includes costs for new equipment, systems and costs associated with the relocation, is \$57.1 million.

19. Why did you sell the Vancouver warehouse property and building if you were just going to end up leasing it back again?

- Due to population growth and an increased consumer base, the current warehouse facility no longer has the capacity to serve the thousands of businesses that rely on it.
- The sale of the Vancouver warehouse allowed us to continue leasing the facility, which
 provided for consistency in our operations while we explored options to balance growing
 business demands with value for taxpayer dollars.

20. Who purchased the Vancouver warehouse and property and what was it sold for?

- The current property was sold for appraised market value for highest and best use in 2014.
- The sale price was a little over \$40.5 million. (This information is publicly available through the Land Titles Office.)
- The Province's sale agreement for the Vancouver warehouse was with a partnership of three First Nations: Musqueam, Tsleil-Waututh [pronounced: Tah-slay-wa-tooth] and Squamish.

Project Timeline

- October 2013 LDB contracts Sedlak Management Consultants to provide expertise on warehouse and supply chain.
- August 2014 East Broadway warehouse property sold; LDB is currently in a lease-back agreement with the new owners for a three-year period, with two additional one-year extension options. After executing both options, the lease will expire on August 31, 2019.
- December 2015 Chief Project Officer hired
- December 2016 Concept Plan presented to Treasury Board.
- January 2016 Concept Plan presented to Treasury Board.
- April 2016 Request for Proposals were issued for a number of technical advisors, including business, legal and fairness advisors to help develop a Business Plan.
- May 2016 a Request for Expressions of Interest was issued on B.C. Bid to find a site for a new permanent warehouse in the Lower Mainland.
- July 2016 Business Plan presented to Treasury Board.
- January 2017 Notice of Intent (NOI) posted to provide vendors with the opportunity to challenge the intended direct award for an interim warehouse location.
- February 6, 2017 Treasury Board project approval.
- February 15, 2017 Final government approval for warehouse received.

LDB

TOP MESSAGES:

- The Province, in conjunction with industry experts, has been exploring options for a new warehouse location in the Lower Mainland.
- Following an open and transparent competitive process and thorough research, a new warehouse has been identified in Delta.
- The project team explored several options to ensure it found the best solution including working with real estate and business advisors, market sounding, and notifying industry when a suitable site was identified in the event there was an alternative location that hadn't been considered.
- The new distribution centre will allow the LDB to introduce modern warehouse management processes, acquire updated material handling equipment, and implement a new warehouse management information system to increase operational efficiency, improve wholesale customer satisfaction and decrease operating costs.
- Having increased capacity will also allow for more extensive inventory of product offerings, support small business and improve service levels.
- The branch is now focused on ensuring the transition to the new location is seamless so the LDB can continue providing high quality service to the liquor industry and British Columbians.

IF ASKED WHY A NEW WAREHOUSE WAS NECESSARY:

- More than 10,000 businesses in B.C. are licensed to sell liquor almost all of them rely on the Liquor Distribution Branch, in some way, to buy or distribute their products.
- The branch supplies the restaurant, bar and hotel industries, private liquor stores and British Columbians directly through BC Liquor Stores.

LDB

- The current Vancouver warehouse was built in 1964 and much of the equipment has not seen any significant investment or updates since.
- When you factor in population growth in B.C. over that time, the increased business and consumer demands are evident.

IF ASKED WHY THE LDB WILL MOVE TO AN EXISTING SITE RATHER THAN PURSUING A PURPOSE-BUILT WAREHOUSE:

- The goal of this project is to ensure the LDB has the capacity and technology it requires to serve British Columbians in an efficient and financially-responsible manner.
- Since the start of this project, the Province explored the
 possibility of both permanent and interim warehouse options in
 order to find the best possible solution for the LDB, its
 customers and British Columbians.
- Although the solution is based on a 10-year lease, it has two 5-year options to extend. This term will provide certainty to the LDB to allow them to continue to provide excellent service to the industry.
- During this period, distribution centre needs will continue to be evaluated based on market trends and population growth.
- Pursuing this solution provides the LDB with capacity to meet the needs of their customers and British Columbians in a way that provides value to taxpayers.

IF ASKED ABOUT DETAILS OF THE LOCATION/LEASE:

- The location of the LDB Lower Mainland warehouse will be in Delta at 7003-72 Street.
- The capital budget for the new warehouse is \$57.1 million.

LDB

IF ASKED WHAT THE RESULTS WERE OF THE RFEOI:

- Last spring, we asked property owners throughout the Lower Mainland to let us know if any suitable land was available for a permanent warehouse location.
- After much research and analysis, we've decided to proceed with leasing an existing warehouse in Delta. We have advised the interested parties that we've cancelled the RFEOI process.
- An RFEOI is just an expression of interest. The number and names of respondents to the RFEOI can not be released because the process was cancelled, and therefore did not conclude or result in finalized contracts.
- Releasing the names of the interested parties could also be harmful to the business interests of the companies as well as government.

IF ASKED ABOUT ISSUING A NOTICE OF INTENT:

- From the beginning, we have been committed to looking at every available option to meet the LDB's warehouse requirements while ensuring value for taxpayer dollars – including alternate solutions.
- Given the low vacancy rates for warehouse space in the Lower Mainland and in line with our commitment to transparent procurement, the Province issued a Notice of Intent for an existing facility in the Lower Mainland.
- We issued a Notice of Intent so that potential vendors that meet the required criteria for warehouse space could have an opportunity to come forward.
- One challenge was submitted but the warehouse identified did not meet the requirements set out in the NOI.

LDB

 Releasing the name of the company that submitted the challenge could be harmful to the business interests of the company as well as government.

IF ASKED ABOUT WHEN THE **LDB** WILL MOVE/CURRENT LEASE IN EFFECT UNTIL **A**UGUST **2019**:

- The LDB is aiming to move in Spring 2018 in order to take full advantage of the operational efficiencies, increased capacity and new systems that will be made available in the new, bigger warehouse.
- The Province will work with the current property owner to develop options to minimize any negative financial impacts associated with vacating the current space before the lease expires in August 2019.

s.13,s.17

IF ASKED WHETHER THE LDB WILL BE PRIVATIZED:

 There are no plans to privatize the LDB or BC Liquor Stores.

LDB

BACKGROUND:

The Province sold the Liquor Distribution Branch's (LDB) Vancouver Wholesale Distribution Centre in Aug. 2014, and the LDB is currently in a lease-back agreement with the new owners for a three-year period, with two additional one-year extension options. After executing both options, the lease will expire on August 31, 2019. s.13,s.17

Analysis has shown that the current capacity of the Vancouver Distribution Centre, along with that of the Kamloops Distribution Centre, is not sufficient to meet the volume demands being placed on the Liquor Distribution Branch.

The Liquor Distribution Branch's 2017/18 Mandate Letter, which will be made public on Feb. 21, 2017, directs the branch to "Complete an approved business plan, with the assistance of an executive project board, and begin the critical work of executing a successful transition to a new warehouse solution that will enable the LDB to distribute more of the products consumers want such as BC craft beer wine and spirits, in accordance with government direction. Continue to ensure that capacity demands are fulfilled while providing a high level of customer service."

The Ministry worked with industry experts (Sedlak, Deloitte and Stantec) as well as government partners (Partnerships BC, Ministry of Technology, Innovation and Citizens' Services) to develop a concept plan for a new distribution warehouse. The concept plan was presented to Treasury Board in January 2016.

A Chief Project officer was hired through a Request for Proposals process in December 2015. Request for Proposals were issued in April 2016 for a number of technical advisors/experts including business, legal and fairness advisors to support the development of a business plan that was first presented to Treasury Board in July 2016.

In Spring 2016, a Request for Expressions of Interest was posted to B.C. Bid to identify potential sites for a new warehouse in the Lower Mainland.

In the new warehouse, efficiency gains are expected to come from additional space, s.13,s.17

The new warehouse is also expected to allow for s.13,s.17

t

On January 16, 2017, the Province posted a Notice of Intent (NOI) to BC Bid provide vendors with the opportunity to challenge the intended direct award for an interim warehouse space. One challenge was submitted during the NOI process but the warehouse did not meet the requirements and the objection was unsubstantiated.

LDB

On January 18, 2017, an RFP was posted to find contractors to plan and execute the transition to the new location.

In February 2016, prior to the release of the initial Requests for Proposals for technical advisors, the LDB informed staff and the B.C. Government and Service Employees' Union about the upcoming procurement process. LDB warehouse staff have been provided updates throughout the warehouse project planning.

The Delta warehouse will require a move of some staff and warehouse operations; staffing practices will continue to be driven by the operational needs of the warehouse operations business and will respect the union collective agreement. s.13,s.17

The ministry has received many FOI requests from media related to the warehouse project:

- LDB-2016-62174: Agendas and minutes of meetings for the LDB Vancouver Distribution Centre Project's executive board. (Date Range for Record Search: From 10/01/2015 To 05/25/2016)
- 2. LDB-2016-62173: The concept plan for the Vancouver Distribution Centre Project by members of Liquor Distribution Branch, PartnershipsBC and Sedlak Management. (Date Range for Record Search; From 08/01/2015 To 05/25/2016)
- 3. LDB-2016-62440: Agendas and minutes of meetings for the LDB Vancouver Distribution Centre Project's executive board. (Date Range for Record Search: From 05/26/2016 To 06/10/2016)
- 4. LDB-2016-62641: All records regarding the processing and handling of LDB-2016-62440 (Agendas and minutes of meetings for the LDB Vancouver Distribution Centre Project's executive board.) Date Range for Record Search: From 06/10/2016 to 06/30/2016.
- **5.** LDB 2016-62437: An inventory of submissions to RFEOI ON-002852 (LDB Distribution Centre Relocation), including the name of the respondent and the date and time that the submissions were received, date range: May 23, 2016-June 1, 2016)
- LDB-2016-62635: All records regarding the processing and handling of LDB-2016-62437. (Date Range for Record Search: From 06/13/2016 To 06/29/2016).
- LDB-2016-63276: The Chief Project Officer's reports for May, June and July regarding the LDB Vancouver Distribution Centre Relocation Project. (Date Range for Record Search: From 05/01/2016 To 07/31/2016)
- LDB-2016-62639: Agendas and minutes of meetings for the LDB Vancouver Distribution Centre Project's executive board. (Date Range for Record Search: From 06/11/2016 To 06/30/2016)

LDB

- LDB-2016-63686: The Chief Project Officer's report for August regarding the LDB Vancouver Distribution Centre Relocation Project. (Date Range for Record Search: From 08/01/2016 To 09/09/2016)
- 10.LDB-2016-63280: The RFEOI Evaluation Report, as mentioned in the June 2, 2016 minutes of the LDB Vancouver Distribution Centre Relocation Project Executive Board Meeting. (Date Range for Record Search: From 05/01/2016 To 06/03/2016)
- 11.MSB-2016-63281: The RFEOI Evaluation Report, as mentioned in the June 2, 2016 minutes of the LDB Vancouver Distribution Centre Relocation Project Executive Board Meeting. (Date Range for Record Search: From 05/01/2016 To 06/03/2016)
- **12.** MSB-2016-63277: The Chief Project Officer's reports for May, June and July regarding the LDB Vancouver Distribution Centre Relocation Project. (Date Range for Record Search: From 05/01/2016 To 07/31/2016)
- **13.**LDB-2016-63626: Agendas and minutes of meetings for the LDB Vancouver Distribution Centre Project's executive board. (Date Range for Record Search: From 07/01/2016 To 09/09/2016)
- 14.LDB-2016-63824: The Liquor Distribution Centre Relocation Project Business plan, submitted by Partnerships BC to the Ministry of Small Business, Red Tape Reduction and Responsible for Liquor Distribution Branch. (Date Range for Record Search: From 06/01/2016 To 07/01/2016)
- **15.**LDB-2016-64700: Agendas and minutes of meetings for the LDB Vancouver Distribution Centre Project's executive board. (Date Range for Record Search: From 09/10/2016 To 11/03/2016)
- **16.** LDB-2016-64698: The Chief Project Officer's reports regarding the LDB Vancouver Distribution Centre Relocation Project. (Date Range for Record Search: From 09/10/2016 To 11/03/2016)
- 17.MSB-2016-63629: Any and all records including but not limited to reports, presentations, handwritten notes, and audio/visual recordings from the liquor briefings for the Deputy Minister and/or Minister on June 7 and 28, 2016. (Date Range for Record Search: From 06/06/2016 To 06/29/2016)
- 18.LDB-2017-70385: Agendas and minutes of meetings for the LDB Vancouver Distribution Centre Project's executive board. (Date Range for Record Search: From 10/17/2016 To 01/19/2017)
- 19.LDB-2017-70524/MSB-2017-70525: Regarding the notice of intent about the LDB Interim Distribution Centre Project by Shared Services BC of the Province's intent to enter into a lease for a warehouse building that will be used as an interim distribution centre for the Liquor Distribution Branch: Copies of all queries and objections to the notice of intent and correspondence in response to those who objected. (Date Range for Record Search: From 01/16/2017 To 02/01/2017)

LDB

Historical Information:

On Mar. 27, 2014, government announced that the primary Liquor Distribution Branch warehouse – the Vancouver Distribution Centre (VDC) – had been sold to three First Nations: Musqueam, Tsleil-Waututh and Squamish. The formal property transfer took place on Aug. 29, 2014.

Liquor Distribution Branch staff were informed that the property transfer was complete by an internal memo staff from General Manager Blain Lawson on Aug. 29, 2014.

Financial details of the sale are available to the public and the title is registered with the Land Titles Office.