

**Site C Report Critical Path  
(Dec 1- Dec 11 Announcement Day)**

Timing	Event	Notes
Dec 1	Finalize content and materials for microsite	<b>Completed.</b> Deliberation documents “Show your work” Launch Dec. 11
Dec 4	MOF financial analysis	<b>Completed</b>
Dec 1	Determine venue announcement	GCPE with PO
Dec 4-5	Finalize draft of communications materials for announcement, Option 1 and 2	Draft Communications plan (GCPE HQ and MEM Comms) Options narratives (GCPE HQ) Key messages (PO, GCPE HQ) News Release (MEM Comms) 2 or 3 Backgrounders: Rate impact, “how we got here”, and mitigation (GCPE and MEM Comms) Media advisory (MEM Comms) Speaking Notes (GCPQ HQ) Q&As (MEM Comms) Issues matrix (GCPE HQ, MEM Comms) Presentation deck for caucus (MEM) Event plan (GCPE HQ and PO) Media plan (GCPE HQ and MEMs Comms) Social media plan (GCPE Digital) Draft Op-ed for Premier (GCPE HQ) Video for Facebook (GCPE Digital) Stakeholder plans (PO, MO, GCPE HQ MEMs Comms and BCH Comms ) Materials for caucus, News release, backgrounders, key messages, FAQs, email response points (MO and Caucus Comms)
Dec 5	Presentation to caucus	<b>Completed</b>
Dec 6	Cabinet Site C decision	
Dec 7	Outreach to Minister of State George Chow and PS Ravi Kahlon	Serve as ethnic media spokespeople Vancouver, Dec 11 <b>Completed</b>

Dec 8, afternoon	Email to caucus regarding Sunday briefing	Email from Executive Director <b>Completed</b>
Dec 8, 1:30 p.m.	Dry run of technical presentation	Don Wright, Dave Nikolejsin, (EMPR), Doug Foster (MOF), others TBD <b>Completed</b>
Dec 6-10	Finalize all communications materials	<b>Ongoing</b>
Dec 10, 11:00 a.m.	2 <sup>nd</sup> Dry run of technical presentation	Don Wright, Dave Nikolejsin, (EMPR), Doug Foster (MOF), others TBD
Dec 10, 12:30 p.m.	Briefing of Minister of State George Chow and PS Ravi Kahlon	Preparation post for announcement ethnic media outreach (GCPE HQ to provide briefing)
Dec 10, 12:30 p.m.	Prep time with MMM and MGH	CDs from EMPR and Enviro to lead prep
Dec 10, 2:00 p.m.	video of PJH for Facebook	TBC
Dec 10, 2:00 p.m. – onwards	Prep Time with PJH	TBC
Dec 10, 2:30 p.m.	Email to caucus advising of time and date of announcement	Email from Executive Director
Dec 10, 3:00 p.m.	Media Advisory re Dec 11 announcement	Timing TBC
Dec 10, Evening	Briefing of MAs of MOs involved in stakeholder outreach	Exact time to TBC
Dec 10, 5:00 p.m.	Presentation to government caucus re decision	Conference Call led by Premier with communications support from Evan Lloyd and Sage Aaron
Dec 11, 9:30 a.m.	Briefing of Green caucus re decision	MGH, Doug Foster (MOF) and, Confidence and Supply Agreement Secretariat (TBC)
Dec 11, 9:00 a.m.	Presentation to MAs and EAs re decision	Chief of Staff
Dec 11, 10:00 a.	Presentation to CAs re decision	Chief of Staff and Government Caucus Executive Director

Dec 11, 10:30 a.m.	Workshop for those making post announcement stakeholder calls	Mira Oreck
Dec 11, 10:30 a.m. TBC	Technical briefing for media, including audio feed for Vancouver media for Metro Vancouver, ethnic and regional media	Presentation deck by DM Don Wright, DM MEM and Doug Foster (MOF) (TBD) GCPE HQ to intro participants
Dec 11, 11:30 a.m.	Announcement of decision	Key messages News release Backgrounders
Dec 11, 11:30 a.m.	Outreach to stakeholders begins	Based on stakeholder list
Dec 11, post announcement	Technical backgrounding by MEM and MOF staff	As required basis with select media
Dec 11	Post announcement monitoring and debrief	Noon TBC 4 <sup>th</sup> Floor Board room, 617 Government
Dec 11, 1:00 p.m. - onwards	Stakeholder calls	Assigned Ministers to make calls

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Draft Agenda  
Site C Communications Planning Meeting  
November 8, 2017

1. Research
2. Media monitoring/analysis
  - a. Key trends & Issues
3. Comms Strategy update
4. Messaging update
5. BCH liaison
6. Policy update
7. BCUC letter

**DRAFT**  
**SITE C DECISION ANNOUNCEMENT**  
**Event Proposal/Roll-out Plan**  
**December 11, 2017**

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**Summary:**

Cabinet is anticipated to make a decision regarding Site C in the first few weeks of December. This proposal articulates how the decision will be announced and the timeframes associated with various activities. An overview of key stakeholders to be advised prior to and post announcement is included.

**Key Stakeholders contacted pre-announcement**

- Government Caucus
- Green Caucus
- Federal Government
- Local Government
- First Nations

**Media Technical Briefing**

- Media lock up where an overview of the decision and mitigation actions will be provided by:
  - DM to the Premier, Don Wright
  - DM of EMPR, Dave Nikolejsin
  - DM of Finance, Lori Wanamaker (TBC, or someone else from Finance)
- Legislature Press Theatre, Victoria
- 10:30 AM, Monday, December 11
- One phone line connection to a lockup at the Vancouver Caucus Office

**Province of BC public announcement**

- Press Conference:
  - Premier John Horgan
  - Michelle Mungall, Minister of Energy, Mines and Petroleum Resources
  - George Heyman, Minister of Environment and Climate Change Strategy
- Dial-in capability provided (with Q&A)
- Location: Library Rotunda, Legislative Building
- News Release/Backgrounders distributed province-wide

**Post-announcement**

- Specific follow-up media responses by Minister Mungall and others TBC

**British Columbia Engagement Plan**

- Executive staff/and or Ministers with the Ministry of Energy, Mining and Petroleum Resources (EMPR) and the Ministry of Indigenous Relations and Reconciliation (IRR) will be contacting key stakeholders and First Nations.
- Key Business/Industry, Environmental, Finance, and Regional calls TBD (lists below)

**Roll-Out:**

Time	Activities & Details
9:00 am	Prime Minister of Canada and the Premier of British Columbia phone call TBC.
10:30 am – 11:15 am	Media Technical Briefing (secured) – Legislature Press Theatre
11:30 am – 12:15 pm	<b>SITE C ANNOUNCEMENT: Premier, Ministers Mungall, James, Heyman– Press Conference in Library Rotunda</b>  Premier will announce decision followed by Q&A.
12:30 pm – 1:30 pm	<b>Premier/Ministers – targeted media calls</b>
Mid-day	Provincial executives and/or Ministers conduct calls with key stakeholders, including First Nations (and potentially others as identified below).

**EVENT PARTICIPANTS:****Media Technical Briefing:**

Deputy Minister to the Premier, Don Wright  
 Deputy Minister of Energy, Mines and Petroleum Resources, Dave Nikolejsin  
 Deputy Minister of Finance, Lori Wanamaker (TBC or substitute)

**Public Announcement:**

Premier Horgan  
 Minister of Energy, Mines and Petroleum Resources, Michelle Mungall  
 Minister of Environment and Climate Change Strategy George Heyman

### Media Technical Briefing Itinerary

<b>Event Summary</b>	<b>Technical Briefing on Site C Decision</b> <b>Location: Press Theatre</b> <b>Participants: Led by DM Don Wright, joined by:</b> <b>DM Dave Nikolejsin, DM Lori Wannamaker (or alternate from Finance, tbc)</b>
<b>Time</b>	<b>Event Itinerary</b>
9:00 AM	Call in line and presentation link to Vancouver is tested and established. Any final set up details will be confirmed. On site for set up will be Rick Devereux, cell: 250-812-1207 and Joleen Badger, cell: 604-916-3551
10:00 AM	Media begin to arrive and sign in, Media Contact: Jen Holmwood, cell: 250-818-4881
10:00 AM	Final Pre-brief with Don Wright and the other DM's in Don Wright's Office, led by Don Zadravec, cell: 778-584-1252
10:25 AM	DM's move into position, with Don Wright at podium, flanked by two people at a table on one side of podium: DM of EMPR and DM of FIN Jen Holmwood is at the moderation mic
10:30 AM	<b>EVENT BEGINS</b> – Jen Holmwood goes over a few ground rules and introduces Don Wright, the other DM's and then welcomes Don Wright to go over the presentation
10:32 AM	Don Wright goes through the Presentation
10:50 AM	Presentation Concludes. Don Zadravec opens up the floor to questions, with media assistance from Jen Holmwood.
11:12 AM	Don Zadravec announces that we will be wrapping imminently/last question
11:14 AM	Don Zadravec announces that we need to wrap up and encourages people to head upstairs to the library.
11:15 AM	Event concludes, media heads upstairs to the library.

## Media Announcement

<b>Event Summary</b>	<b>Media Announcement on Site C Decision</b> <b>Location: Library Rotunda</b> <b>Participants: Led by Premier John Horgan, joined by: Minister Mungall, Minister Heyman</b>
<b>Time</b>	<b>Event Itinerary</b>
8:00 AM	Tech crew arrives for set up. On site for set up will be Rick Devereux, cell: 250-812-1207 and Joleen Badger, cell: 604-916-3551
10:00 AM	Media CAMERAS begin to arrive. Media Contact: Jen Holmwood, cell:250-818-4881
10:00 AM	Final Pre-brief run through with Premier and Ministers in the West Annex, led by Sage Aaron and others.
10:15 AM	Media event location set up is complete, phone line connection is set up with Q&A, connection to Vancouver is established and tested, everything is ready to go.
10:30 AM	Anyone in the West Annex who wants to see/hear the Tech Briefing questions should establish a connection to do so.
11:15 AM	Post Technical Briefing, one final chance in West Annex to go over any last notes, and cover any questions of interest from the media in the technical briefing with Premier and Ministers.
11:25 AM	Premier and Ministers depart the West Annex for the Library.
11:29 AM	Media in the venue are given a heads up that we are about to begin
11:30 AM	<b>EVENT BEGINS</b> - Premier Horgan and Ministers enter the Library Rotunda and Premier Horgan takes the podium flanked by Ministers Mungall and Heyman.
11:30 AM	Premier makes announcement
11:37 AM	Premier thanks everyone and announces that he and the Ministers will take questions
11:37 AM	Moderated by Sheena, the Premier and Ministers take questions.
12:00 PM Approx.	Sheena calls last question, event ends. Premier and Ministers depart Rotunda and return to West Annex
1:00 PM	Tech Crew departs

## **Site C Decision**

**December 11, 2017**

### **MEDIA PLAN**

#### **Sunday, Dec. 10, 2017**

- A single EMPR/PO Media Advisory will be released province-wide at 2 p.m. advising of both the next day's 10:15 a.m. media technical briefing and 11:30 a.m. news conference.
- Following the release of the Media Advisory, GCPE will also contact select media to offer one-on-one interviews with Minister Mungall.

#### **Monday, Dec. 11, 2017**

- Media technical briefing in Legislative Press Theatre at 10:15 a.m. This will be "lock-up" style.
- In addition, Vancouver-based media will be able to call-in to the technical briefing from the PVO (also "lock-up").
- News conference with province-wide dial-in media conference call at 11:30 a.m.
- News release to go province-wide at 11:45 a.m. (TBD)

#### **Monday, Dec. 11, 2017 – one-on-one telephone interviews by Minister Mungall following news conference to be arranged in advance by GCPE**

- Matt Preprost – Alaska Highway News (Fort St. John) – 250-785-5631 – [editor@ahnfsj.ca](mailto:editor@ahnfsj.ca)
- Chris Newton – Energeticcity.com/Moose FM Fort St. John – 250-787-7100 – [chris@moosefm.ca](mailto:chris@moosefm.ca)
- Kraig Krause – CJDC TV Dawson Creek/Fort St. John – 250-782-6397 – [kraig.krause@bellmedia.ca](mailto:kraig.krause@bellmedia.ca)
- Jim Harrison/Angelo Iacobucci – CHNL Radio Kamloops – 250-374-1610 – [jharrison@newcap.ca](mailto:jharrison@newcap.ca)/[aiacobucci@newcap.ca](mailto:aiacobucci@newcap.ca)
- Claudia Cattaneo, Financial Post/National Post (Calgary) – 403-244-2733 – [ccattaneo@postmedia.com](mailto:ccattaneo@postmedia.com)
- Nelson Bennett – Business in Vancouver – 604-608-5157 – [nbennett@biv.com](mailto:nbennett@biv.com)

If Minister Mungall has time:

- Aiken Lau – Sing Tao Daily – 604-909-7303 – [aikenlau@singtao.ca](mailto:aikenlau@singtao.ca)
- Albert Tsui – Fairchild TV – 604-505-8282 – [alberttsui@fairchildtv.com](mailto:alberttsui@fairchildtv.com)



**Welgush, Lindsey GCPE:EX**

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**From:** Sherlock, Stephanie GCPE:EX  
**Sent:** Wednesday, December 6, 2017 12:42 PM  
**To:** Lowe, Mike GCPE:EX  
**Subject:** RE: translation

Agreed – except Omni will want a comment in Punjabi at the lockup. Do we just say no?

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**From:** Lowe, Mike GCPE:EX  
**Sent:** Wednesday, December 6, 2017 12:35 PM  
**To:** Sherlock, Stephanie GCPE:EX; Aaron, Sage PREM:EX  
**Cc:** Oreck, Mira PREM:EX  
**Subject:** RE: translation

I think the only alternative to Min Bains is to ensure Min Mungall is available and gets booked on key South Asian talk shows. As discussed, they generally prefer the appropriate minister in English to an alternative who speaks Punjabi anyway.

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**From:** Sherlock, Stephanie GCPE:EX  
**Sent:** Wednesday, December 6, 2017 11:46 AM  
**To:** Lowe, Mike GCPE:EX; Aaron, Sage PREM:EX  
**Cc:** Oreck, Mira PREM:EX  
**Subject:** translation

As you know, neither Lele or Shruti are translators.

It turns out that while Shruti speaks Hindi she doesn't speak or read Punjabi.

Having her proof may not be the best option. She can have Ajaib read it to her to ensure that the message matches the English message but can't proof for grammar, spelling etc.

Also need to know who will replace Min Bains in the plan?

Stephanie Sherlock  
Director, Media Relations  
Government Communications & Public Engagement  
778-584-1254

**Subject:** MEDIA ADVISORY – Office of the Premier – Victoria; teleconference

**Date:** Sunday, December 10, 2017 at 3:34:18 PM Pacific Standard Time

**From:** noreply.newsondemand@gov.bc.ca

**To:** GCPE Minis

For Immediate Release

Dec. 10, 2017

Office of the Premier

**MEDIA ADVISORY**

VICTORIA - Premier John Horgan will announce the Site C decision in Victoria on Monday, Dec. 11.

The Premier's announcement will be preceded by a "lock-up" style technical briefing with government staff (not for attribution). In addition, Vancouver-based media will be able to participate in the technical briefing by conference call (also "lock-up" and not for attribution) from the Premier's Vancouver Office.

Event Date: Monday, Dec. 11, 2017

Victoria technical briefing:

Time: 10:30 a.m. (Pacific time)

Location:  
Legislative Press Theatre  
Parliament Buildings  
Victoria

NOTE: Media attending the Victoria briefing are asked to arrive at the legislative buildings by 10 a.m. to obtain press credentials through security.

Vancouver technical briefing:

Time: 10:30 a.m. (Pacific time)

Location:  
Premier's Vancouver Office  
740 - 999 Canada Place  
Vancouver

Victoria news conference:

Time: 11:30 a.m. (Pacific time)

Location:  
Library Rotunda  
Parliament Buildings  
Victoria

Media unable to attend the Premier's Victoria news conference will be able to dial-in to listen and ask questions. Media are requested to start dialing-in at 11:15 a.m.

Dial-in Information:

Toll free: s.15,s.17

Participant passcode: s.15,s.17

Contacts:

Victoria Contact:

Jen Holmwood

Office of the Premier

250 818-4881

Vancouver Contact:

Stephanie Sherlock

Government Communications and Public Engagement

778 584-1254

For Immediate Release  
[release number]  
Dec. 11, 2017

Office of the Premier

**Government will complete Site C construction  
Will not burden taxpayers or Hydro customers with previous government's debt**

VICTORIA – The B.C. government will complete construction of the Site C hydroelectric dam, saying that to do otherwise would put British Columbians on the hook for an immediate and unavoidable \$4-billion bill – with nothing in return – resulting in rate hikes or reduced funds for schools, hospitals, and important infrastructure.

"Megaproject mismanagement by the old government has left B.C. in a terrible situation," said Premier John Horgan in making today's announcement. "But we cannot punish British Columbians for those mistakes and we can't change the past, we can only make the best decision for the future.

"It's clear that Site C should never have been started. But to cancel it would add billions to the province's debt – putting at risk our ability to deliver housing, child care, schools and hospitals for families across B.C. And that's a price we're not willing to pay," said Horgan.

Had government decided to cancel Site C, it would have taken on the project's \$3.9 billion in debt, made up of \$2.1 billion already spent and another \$1.8 billion in remediation costs. As public debt, it would become the responsibility of BC Hydro customers or taxpayers.

"We will not ask British Columbians to take on \$4 billion in debt with nothing in return for the people of this province and, even worse, with massive cuts to the services they count on.

"The old government recklessly pushed Site C past the point of no return, committing billions of dollars to this project without appropriate planning and oversight. Our job now is to make the best of a bad deal and do everything possible to turn Site C into a positive contributor to our energy future."

The premier says that in moving forward with the project, his government will launch a Site C turnaround plan to contain project costs while adding tangible benefits. The plan will include:

- A new Project Assurance Board that will provide enhanced oversight to future contract procurement and management, project deliverables, environmental integrity, and quality assurance – all within the mandate of delivering the project on time and budget. Based on current projections, BC Hydro has revised the budget to \$10.7 billion.
- Establishing new Community Benefits Programs, mandated with making sure that project benefits assist local communities, and increasing the number of apprentices and First Nations workers hired onto the project.
- A new BC Food Security Fund – based on Site C revenues – dedicated to supporting farming and enhancing agricultural innovation and productivity across BC.

In addition to funding for provincewide food security initiatives, the turnaround plan will:

- Ensure the Peace River Legacy Fund implements solutions to longer-term environmental, social and economic issues.
- Activate the \$20-million agricultural compensation fund to offsets lost sales and stimulate long-term productivity enhancements in Peace Valley agriculture.

"We're taking the steps the previous government showed no interest in: a solid budget, enhanced review and oversight, community benefits, and an eye to the future," said Horgan.

"We're putting an end to the years of energy policy that put politics ahead of people – where government forced BC Hydro into costly contracts, hiking rates for homeowners and renters, and delivering dividends to government it simply couldn't afford."

Horgan adds his government will also be pursuing an alternative energy strategy to put B.C more firmly on the path to green, renewable power that helps the province exceed its climate goals.

"I respect and honour the commitment of people who oppose Site C, and share their determination to move B.C. to a clean, renewable energy future and to embrace the principles of reconciliation with Indigenous communities," said Horgan, who acknowledged that Site C does not have the support of all Treaty 8 First Nations. "We know this decision is not what some First Nations wanted. Their voices were heard and their perspectives were an important part of the deliberations on a very challenging decision."

"As we move forward, I welcome ideas from across our province as we define an energy strategy that protects our environment, delivers on our climate responsibilities, powers future generations, and creates jobs and opportunities for all British Columbians."

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**Media contact:**  
Jen Holmwood  
etc

## BACKGROUND

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For Immediate Release  
Dec. 11, 2017

### Site C Quick Facts & Mitigation Ele

#### Quick Facts:

- The Site C project is already two years into construction.
- To date, \$2.1 billion has already been spent; it's estimated that another \$1.8 billion would be needed for site remediation (which, even then, would not restore the site to its previous condition).
- The \$4 billion in Site C termination costs is equivalent to \$860 for every British Columbian, or eliminating taxpayer-supported capital projects:
  - 66 secondary schools (\$60 million each); or,
  - 11 hospital projects similar to the North Island Hospitals (Province's share \$365 million); or,
  - 12 highway projects similar to the Okanagan Valley Corridor Project (Province's share \$330 million); or,
  - 3 Pattullo Bridges (\$1.3 billion each).
- 99 per cent of Class 1-5 agricultural lands (capable of crop production) in the Peace Agricultural Region will not be affected by Site C. Permanent loss of approximately 3,800 hectares of class 1-5 agricultural lands leaves approximately 2.7 million hectares of Class 1 to 5 lands available for agricultural production in the Peace Agricultural Region.

#### New Management Direction

- A new Project Assurance Board – made up of BC Hydro, independent experts and government representatives – will provide enhanced oversight to future contract procurement and management, project deliverables, environmental integrity, and quality assurance – all within the mandate of delivering the project on time and budget. Based on current projections, BC Hydro has revised the budget to \$10.7 billion.
- *EY Canada* has been retained by BC Hydro to provide dedicated budget oversight, timeline evaluation and risk assessment analysis for the duration of the project.

#### Agriculture

- Activate the \$20 million agricultural compensation fund established to offset lost sales and stimulate agriculture enhancements in the Peace region.
- Government will establish a new dedicated BC Food Security Fund – based on Site C revenues – dedicated to supporting farming and enhancing agricultural innovation and productivity across BC.

#### Community Benefits

- New Community Benefits Programs will be established with a mandate to ensure that project benefits flow to local communities, and increase the number of apprentices and First Nations workers hired onto the project.

- The Peace River Legacy Fund will be used to implement solutions to longer-term environmental, social and economic issues.
- Government will explore options for relocating Site C worker accommodations, post completion, to a local skills-training institution.

#### **First Nations**

- As a component of the comprehensive review of BC Hydro, the Province and BC Hydro will consider the development of a new procurement stream for smaller scale renewable electricity projects where Indigenous Nations are proponents or partners to create local employment and commercial opportunities throughout B.C. as well as environmental benefits with the replacement of diesel or fossil fuel-based energy installations. The Ministry of Energy, Mines and Petroleum Resources and the Ministry of Finance will bring these proposals to government by fall 2018.
- BC Hydro and the Ministry of Transportation and Infrastructure will work with Treaty 8 First Nations and others to redesign the Highway 29 realignment at Cache Creek to reduce impact on potential burial sites and sacred places. BC Hydro will invite proposals from Treaty 8 First Nations for this roadbuilding work.
- The Ministry of Indigenous Relations and Reconciliation and BC Hydro will continue to engage Treaty 8 First Nations to seek additional solutions to mitigate the adverse impacts of Site C, and to advance reconciliation.
- The Province will continue recent direct government engagement with First Nations to seek input into the design of a Peace River Legacy Fund and establish a collective Treaty 8 project advisory committee.
- Work will continue in addressing cultural concerns, enhancing business opportunities, and retaining funding/land transfers and contract opportunities.

Contact:  
Suntanu Dalal  
Media Relations  
Ministry of Energy, Mines and Petroleum Resources  
250 952-0628

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## BACKGROUND

For Immediate Release  
[release number]  
Dec. 11, 2017

Ministry of Energy, Mines and Petroleum  
Resources

### Site C Mitigation Elements

#### New Management Direction

- An Project Assurance Team comprised of BC Hydro, independent experts and government representatives will be established to work with BC Hydro to ensure that the project is completed by November 2024, at a total cost not to exceed \$10.7B.
- EY Canada has been retained by BC Hydro to provide dedicated budget oversight, timeline evaluation and risk assessment analysis for the duration of the project.

#### Agriculture

- A \$20M agricultural compensation fund has been established to offset lost sales and stimulate agriculture enhancements in the Peace region.
- Government will establish a new dedicated Provincial Food Security Fund with based on the Site C Project once it goes online in 2024. This fund will support and promote agricultural innovation and productivity enhancements across BC.

#### Community Benefits

- New Community Benefits Programs will be established with a mandate to ensure that project benefits flow to local communities, and increase the number of apprentices and First Nations workers hired onto the project.
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Contact:  
Suntanu Dalal  
Media Relations  
Ministry of Energy, Mines and Petroleum Resources  
250 952-0628

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## BACKGROUND

For Immediate Release  
Dec. 11, 2017

### **From Private Power to Site C: Bad Decisions that Shaped B.C.'s Electricity Policy**

Government's decision to proceed with the completion of Site C was driven, in large part, by a series of bad energy policy decisions made over the past decade and a half that put politics ahead of people. These decisions significantly increased the Province's intermittent electricity energy supply and forced upward pressure on electricity rates.

In 2002, the previous government introduced the Energy Plan that mandated that all new power generation opportunities were reserved for private power producers. Through the extensive use of electricity purchase agreements, the board of BC Hydro made long-term commitments to purchase a large supply of new intermittent power, primarily through run-of-river power projects, at prices considerably higher than produced by BC Hydro's heritage hydroelectric assets.

The board of BC Hydro committed to more than 135 contracts with an average term of 28 years. And while power generated by BC Hydro's heritage assets cost \$32 per MWh, power from IPPs cost \$100 per MWh. Today these contracts represent future financial commitments of over \$50 billion.

The Energy Plan also changed the structure of BC Hydro and established a standalone BC Transmission Corporation to allow private power producers to access the transmission system and to sell directly to large consumers.

At the same time that BC Hydro was directed to accommodate this new supply of intermittent power, the previous government also instructed BC Hydro to decommission its Burrard Generating Station in Metro Vancouver to address growing concerns about local air pollution and greenhouse gas emissions.

As BC Hydro lost needed electrical capacity to backstop its new intermittent power supply, it was forced to seek new capacity or "firm" power, the type traditionally provided by hydroelectric facilities like Site C.

In 2010, the old government introduced the Clean Energy Act, which exempted a number of BC Hydro projects and power procurement activities from independent review by the BC Utilities Commission including Site C, the Clean Power Call, the Smart Metering Program and the Northwest Transmission Line.

The former government then compounded the financial problems at BC Hydro by directing the corporation to pay dividends to the province from funds BC Hydro had to borrow. The cost of this debt is a direct cost to BC Hydro ratepayers.

Between 2001 and 2017, the old government directed BC Hydro to increase its liabilities held in regulatory accounts from \$116 million to \$5.597 billion. These costs will have to be recovered from ratepayers in the future.

As a result of these earlier policy decisions, the old government saddled BC Hydro with a new supply of long-term expensive intermittent power, without the electrical capacity to maintain reliable service to its customers.

Faced with challenges of its own making, the old government decided to push ahead with Site C without allowing review by B.C.'s independent regulator, the BC Utilities Commission.

Contact:  
Suntanu Dalal  
Media Relations  
Ministry of Energy, Mines and Petroleum Resources  
250 952-0628

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## BACKGROUND

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For Immediate Release  
[release number]  
Dec. 11, 2017

Ministry of Energy, Mines and Petroleum  
Resources

### **From Private Power to Site C: Bad Decisions that Shaped BC's Electricity Policy**

Government's decision to proceed with the completion of Site C was driven, in large part, by a series of bad energy policy decisions made over the past decade and a half that put political interests ahead of BC Hydro's customers' interests. These decisions significantly increased the Province's intermittent electricity energy supply and forced upward pressure on electricity rates.

In 2002, the previous government introduced the Energy Plan which mandated that all new power generation opportunities were reserved for private power producers. Through the extensive use of Electricity Purchase Agreements, the Board of BC Hydro made long-term commitments to purchase a large supply of new intermittent power, primarily through run-of-river power projects, at prices considerably higher than produced by BC Hydro's heritage hydroelectric assets.

The Board of BC Hydro committed to more than 135 contracts with an average term of 28 years. And while power generated by BC Hydro's heritage assets cost \$32 per MWh, power from IPPs cost \$100 per MWh. Today these contracts represent future financial commitments of over \$50 billion.

The Energy Plan also changed the structure of BC Hydro and established a stand-alone BC Transmission Corporation to allow private power producers to access the transmission system and to sell directly to large consumers.

At the same time that BC Hydro was directed to accommodate this new supply of intermittent power, the previous government also instructed BC Hydro to decommission its Burrard Thermal generation facility in the Lower Mainland to address growing concerns about local air pollution and greenhouse gas emissions.

As BC Hydro lost needed electrical capacity to backstop its new intermittent power supply, it was forced to seek new capacity or "firm" power, the type traditionally provided by hydroelectric facilities like Site C.

In 2010, the previous government introduced the Clean Energy Act, which exempted a number of BC Hydro projects and power procurement activities from independent review by the BC Utilities Commission including Site C, the Clean Power Call, the Smart Metering Program and the Northwest Transmission Line.

The former government then compounded the financial problems at BC Hydro by directing the corporation to pay dividends to the province from funds BC Hydro had to borrow. The cost of this debt is a direct cost to BC Hydro ratepayers.

Between 2001 and 2017, the previous government directed BC Hydro to increase its liabilities held in regulatory accounts from \$116 million to \$5.597 billion. These costs will have to be recovered from ratepayers in the future.

As a result of these earlier policy decisions, the previous government saddled BC Hydro with a new supply of long-term expensive intermittent power, without the electrical capacity to maintain reliable service to its customers.

Faced with challenges of its own making, the previous government determined that Site C was the most cost-effective option to both increase capacity in B.C.'s electrical system, to increase supply to address future load growth, and to provide flexibility to add more intermittent renewable power sources in the future.

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Suntanu Dalal

Media Relations

Ministry of Energy, Mines and Petroleum Resources  
250 952-0628



## BACKGROUND

s.13

For Immediate Release  
[release number]  
Dec. 11, 2017

Ministry of Energy, Mines and Petroleum  
Resources

*PRIVATE*

### From IPPs to Site C: Bad Decisions that Shaped BC Electricity Policy

Government's decision to proceed with the completion of Site C was driven, in large part, by a series of decisions made over the past decade and a half that affected the province's energy supply and electricity rates.

s.13

In 2002, the previous government introduced the Energy Plan which mandated that all new power generation opportunities were reserved for the private sector. Through the extensive use of Electricity Purchase Agreements with private power producers (IPPs), BC Hydro made long-term commitments to purchase a large supply of new intermittent power, primarily through run-of-river power projects, at prices considerably higher than the cost of BC Hydro's heritage hydroelectric assets.

BC Hydro committed to more than 135 contracts with an average term of 28 years. And while power generated by BC Hydro's heritage assets cost \$32 per MWh, power from IPPs cost \$100 per MWh. Today these contracts represent future financial commitments of over \$50 billion.

The Energy Plan also changed the structure of BC Hydro and established a stand-alone BC Transmission Corporation to allow IPPs to access the transmission system and to sell directly to large consumers.

*Good to*

At the same time that BC Hydro was acquiring this new supply of intermittent power, the previous government directed BC Hydro to decommission its Burrard Thermal generation facility in the Lower Mainland to address growing concerns about local air pollution and greenhouse gas emissions. As the corporation ~~lost Burrard Thermal's capacity~~ to backstop the intermittent power produced by its new suite of IPPs, it was forced to seek new capacity or "firm" power, the type traditionally provided by hydroelectric facilities like Site C.

In 2010, the previous government introduced the Clean Energy Act, which exempted a number of BC Hydro projects and power procurement activities from independent review by the BC Utilities Commission including Site C, the Clean Power Call, the Smart Metering Program and the Northwest Transmission Line.

The former government then compounded the financial problems at BC Hydro caused by these decisions by imposing two additional burdens on the corporation.

First, the former government enabled the use of regulatory accounts to finance \$300 million of the \$1 billion Smart Metering and Infrastructure Program that resulted in some costs being recovered over a longer time than without regulatory accounts.

Second, the previous government required BC Hydro to pay dividends to the province from funds BC Hydro had to borrow. The cost of this debt is a direct cost to BC Hydro ratepayers.

Between 2001 and 2017, BC Hydro has grown its liabilities held in regulatory accounts from \$116 million to \$5.597 billion. These costs will have to be recovered from ratepayers in the future.

As a result of these earlier policy decisions, BC Hydro found itself saddled with a new supply of long-term expensive intermittent power, without the electrical capacity to maintain reliable service to its customers. Faced with these challenges, BC Hydro determined that Site C was the most cost-effective option to both increase capacity in B.C.'s electrical system, to increase supply to address future load growth, and to provide flexibility to add more intermittent renewable power sources in the future.

Contact:  
Suntanu Dalal  
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Ministry of Energy, Mines and Petroleum Resources  
250 952-0628

## **Welgush, Lindsey GCPE:EX**

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**From:** Joshi, Shruti GCPE:EX  
**Sent:** Monday, December 11, 2017 2:01 PM  
**To:** Lowe, Mike GCPE:EX  
**Cc:** Sherlock, Stephanie GCPE:EX  
**Subject:** FW: Punjabi translation

Hi Mike,  
Please have a look and let me know if this works  
Shruti

---

**From:** Sidhu, Ajaib GCPE:EX  
**Sent:** Monday, December 11, 2017 1:53 PM  
**To:** Joshi, Shruti GCPE:EX  
**Subject:** RE: Punjabi translation

I hope it will work now.



Site C\_Dec 11  
2017\_Punjabi.pd...

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**From:** Joshi, Shruti GCPE:EX  
**Sent:** Monday, December 11, 2017 1:37 PM  
**To:** Sidhu, Ajaib GCPE:EX  
**Subject:** FW: Punjabi translation



## NEWS RELEASE

For Immediate Release  
December 11, 2017

Office of the Premier

### ਸਰਕਾਰ ਸਾਈਟ ਸੀ ਦੀ ਉਸਾਰੀ ਨੇਪਰੇ ਚਾੜ੍ਹੇਗੀ

ਪਹਿਲੀ ਸਰਕਾਰ ਦੇ ਕਰਜ਼ੇ ਦਾ ਬੋਝ ਟੈਕਸ ਦੇਣ ਵਾਲਿਆਂ ਜਾਂ ਹਾਈਡਰੋ ਗਾਹਕਾਂ 'ਤੇ ਨਹੀਂ ਪਾਵੇਗੀ

ਵਿਕਟੋਰੀਆ - ਬੀ.ਸੀ. ਦੀ ਸਰਕਾਰ ਸਾਈਟ ਸੀ ਹਾਈਡਰੋਇਲੈਕਟ੍ਰਿਕ ਡੈਮ ਦੀ ਉਸਾਰੀ ਨੂੰ ਨੇਪਰੇ ਚਾੜ੍ਹੇਗੀ, ਜੋ ਅਜਿਹਾ ਨਹੀਂ ਕਰਦੇ ਤਾਂ ਬ੍ਰਿਟਿਸ਼ ਕੋਲੰਬੀਆ ਦੇ ਲੋਕ ਖੜ੍ਹੇ-ਪੈਰ ਚਾਰ ਬਿਲੀਅਨ ਡਾਲਰ ਦੇ ਇੱਕ ਨਾ ਟਲਣਯੋਗ ਕਰਜ਼ੇ ਦੀ ਮਾਰ ਹੇਠ ਆ ਜਾਣਗੇ - ਜਿਸ ਦਾ ਕੁਝ ਵੀ ਫਾਇਦਾ ਨਹੀਂ ਹੋਵੇਗਾ - ਨਤੀਜੇ ਵਜੋਂ ਫੀਸਾਂ ਵਧਣਗੀਆਂ ਜਾਂ ਸਕੂਲਾਂ, ਹਸਪਤਾਲਾਂ ਅਤੇ ਮਹੱਤਵਪੂਰਨ ਬੁਨਿਆਦੀ ਢਾਂਚੇ ਲਈ ਮਿਲਣ ਵਾਲੇ ਪੈਸੇ ਵਿੱਚ ਕਟੌਤੀ ਹੋਵੇਗੀ।

“ਪੁਰਾਣੀ ਸਰਕਾਰ ਦੁਆਰਾ ਵੱਡੇ ਪ੍ਰੋਜੈਕਟ ਦੇ ਮਾੜੇ ਪ੍ਰਬੰਧ ਨੇ ਬੀ.ਸੀ. ਨੂੰ ਇੱਕ ਭਿਆਂਕਰ ਸਥਿਤੀ ਵਿੱਚ ਲਿਆ ਖੜ੍ਹਾ ਕੀਤਾ ਹੈ,” ਪ੍ਰੀਮੀਅਰ ਜੌਹਨ ਹੌਰਗਨ ਨੇ ਅੱਜ ਇਸ ਬਾਰੇ ਐਲਾਨ ਕਰਦਿਆਂ ਕਿਹਾ। “ਪ੍ਰੰਤੂ ਅਸੀਂ ਉਨ੍ਹਾਂ ਗਲਤੀਆਂ ਦੀ ਸਜ਼ਾ ਬ੍ਰਿਟਿਸ਼ ਕੋਲੰਬੀਆ ਦੇ ਲੋਕਾਂ ਨੂੰ ਨਹੀਂ ਦੇ ਸਕਦੇ ਅਤੇ ਨਾ ਹੀ ਅਤੀਤ ਨੂੰ ਬਦਲ ਸਕਦੇ ਹਾਂ, ਅਸੀਂ ਕੇਵਲ ਭਵਿੱਖ ਲਈ ਇੱਕ ਵਧੀਆ ਫੈਸਲਾ ਲੈ ਸਕਦੇ ਹਾਂ।”

“ਇਹ ਸਪਸ਼ਟ ਹੈ ਕਿ ਸਾਈਟ ਸੀ ਕਦੇ ਸ਼ੁਰੂ ਹੀ ਨਹੀਂ ਸੀ ਹੋਣਾ ਚਾਹੀਦਾ, ਪੰਤੂ ਇਸ ਨੂੰ ਰੱਦ ਕਰਨ ਨਾਲ ਸੂਬੇ ਦੇ ਕਰਜ਼ੇ ਵਿੱਚ ਕਈ ਬਿਲੀਅਨ ਡਾਲਰ ਹੋਰ ਜੁੜ ਜਾਣਗੇ - ਜਿਸ ਨਾਲ ਬੀ.ਸੀ. ਭਰ ਵਿੱਚ ਪਰਿਵਾਰਾਂ ਲਈ ਘਰ, ਚਾਈਲਡ ਕੇਅਰ, ਸਕੂਲ ਅਤੇ ਹਸਪਤਾਲ ਆਦਿ ਪ੍ਰਦਾਨ ਕਰਨ ਦੀ ਸਾਡੀ ਯੋਗਤਾ ਖ਼ਤਰੇ ਵਿੱਚ ਪੈਂਦੀ ਹੈ। ਇਹ ਇੱਕ ਅਜਿਹੀ ਕੀਮਤ ਹੈ ਜਿਸ ਨੂੰ ਤਾਰਨ ਲਈ ਅਸੀਂ ਤਿਆਰ ਨਹੀਂ ਹਾਂ,” ਪ੍ਰੀਮੀਅਰ ਹੌਰਗਨ ਨੇ ਕਿਹਾ।

ਜੇ ਕਿਤੇ ਸਰਕਾਰ ਨੇ ਸਾਈਟ ਸੀ ਨੂੰ ਰੱਦ ਕਰਨ ਦਾ ਫੈਸਲਾ ਲੈ ਲਿਆ ਹੁੰਦਾ ਤਾਂ ਇਸ ਨਾਲ \$3.9 ਬਿਲੀਅਨ ਦਾ ਕਰਜ਼ਾ ਗ਼ਲ ਪੈ ਜਾਣਾ ਸੀ, ਜਿਸ ਵਿੱਚ \$2.1 ਬਿਲੀਅਨ ਪਹਿਲਾਂ ਹੀ ਖਰਚ ਹੋ ਚੁੱਕਾ ਹੈ ਅਤੇ \$1.8 ਬਿਲੀਅਨ ਹੋਰ ਇਸ ਮਸਲੇ ਦਾ ਉਪਚਾਰ ਕਰਨ 'ਤੇ ਲੱਗ ਜਾਣਾ ਸੀ। ਇੱਕ ਜਨਤਕ ਕਰਜ਼ੇ ਵਜੋਂ ਇਸ ਦੇ ਭੁਗਤਾਨ ਦੀ ਜ਼ਿੰਮੇਵਾਰੀ ਬੀਸੀ ਹਾਈਡਰੋ ਦੇ ਗਾਹਕਾਂ ਜਾਂ ਟੈਕਸ ਦੇਣ ਵਾਲਿਆਂ ਦੀ ਹੋਣੀ ਸੀ।

“ਅਸੀਂ ਬ੍ਰਿਟਿਸ਼ ਕੋਲੰਬੀਆਨਾਂ ਨੂੰ \$4 ਬਿਲੀਅਨ ਦਾ ਅਜਿਹਾ ਕਰਜ਼ਾ ਚੁਕਾਉਣ ਨੂੰ ਨਹੀਂ ਕਹਾਂਗੇ ਜਿਸ ਦਾ ਇਸ ਸੂਬੇ ਦੇ ਲੋਕਾਂ ਨੂੰ ਕੋਈ ਫਾਇਦਾ ਨਾ ਹੋਵੇ, ਸਗੋਂ ਉਲਟਾ ਉਨ੍ਹਾਂ ਨੂੰ ਮਿਲਣ ਵਾਲੀਆਂ ਸੇਵਾਵਾਂ 'ਤੇ ਵੀ ਵੱਡੇ ਕੱਟ ਲੱਗ ਜਾਣ।

“ਪੁਰਾਣੀ ਸਰਕਾਰ ਨੇ ਬਿਨਾ ਸੋਚੇ-ਸਮਝੇ ਅਤੇ ਬਿਨਾ ਕਿਸੇ ਢੁੱਕਵੀਂ ਯੋਜਨਾ ਅਤੇ ਨਿਗਰਾਨੀ ਦੇ ਸਾਈਟ ਸੀ ਨੂੰ ਧੱਕ ਕੇ ਇੱਕ ਨਾਵਾਪਸੀ ਦੇ ਮੋੜ ਤੱਕ ਲੈ ਆਂਦਾ ਸੀ। ਸਾਡੀ ਯੋਜਨਾ ਹੁਣ ਇਸ ਵਿਗੜੇ ਕਾਰਜ ਨੂੰ ਸਵਾਰਨ ਦੀ ਹੈ ਅਤੇ ਹਰ ਸੰਭਵ ਕੋਸ਼ਿਸ਼ ਕਰਕੇ ਸਾਈਟ ਸੀ ਨੂੰ ਸਾਡੀਆਂ ਊਰਜਾ ਲੋੜਾਂ ਦਾ ਇੱਕ ਚੰਗਾ ਪੂਰਤੀਕਾਰ ਬਣਾਉਣਾ ਹੈ।”

ਪ੍ਰੀਮੀਅਰ ਹੌਰਗਨ ਦਾ ਕਹਿਣਾ ਹੈ ਕਿ ਇਸ ਪ੍ਰੋਜੈਕਟ ਨਾਲ ਅੱਗੇ ਵਧਦੇ ਹੋਏ ਉਨ੍ਹਾਂ ਦੀ ਸਰਕਾਰ ਸਾਈਟ ਸੀ ਲਈ ਇੱਕ ਮੋੜਵੀਂ ਨਵੀਂ ਯੋਜਨਾ ਲਿਆਵੇਗੀ ਤਾਂ ਜੋ ਪ੍ਰੋਜੈਕਟ ਦੀਆਂ ਲਾਗਤਾਂ ਘਟਣ ਅਤੇ ਠੋਸ ਫਾਇਦੇ ਵਧਣ। ਇਸ ਯੋਜਨਾ ਵਿੱਚ ਸ਼ਾਮਲ ਹੋਵੇਗਾ:

- ਇੱਕ ਨਵਾਂ ਪ੍ਰੋਜੈਕਟ ਐਸ਼ੋਰੋਂਸ ਬੋਰਡ ਜੋ ਭਵਿੱਖ ਦੇ ਠੇਕਿਆਂ ਦੀ ਖਰੀਦ ਅਤੇ ਪ੍ਰਬੰਧ, ਪ੍ਰੋਜੈਕਟਾਂ ਨੂੰ ਪੂਰਾ ਕਰਨ, ਵਾਤਾਵਰਣ ਇਕਸਾਰਤਾ ਅਤੇ ਕੁਆਲਿਟੀ ਐਸ਼ੋਰੋਂਸ ਬਾਰੇ ਹੋਰ ਵਧੇਰੇ ਨਿਗਰਾਨੀ ਪ੍ਰਦਾਨ ਕਰੇਗਾ - ਅਤੇ ਇਹ ਸਭ ਪ੍ਰੋਜੈਕਟ ਦੇ ਸਮੇਂ ਸਿਰ ਅਤੇ ਬਜਟ ਵਿੱਚ ਰਹਿੰਦੇ ਹੋਏ ਪੂਰਾ ਕਰਨ ਵਾਲੇ ਅਧਿਕਾਰ ਖੇਤਰ ਵਿੱਚ ਹੋਵੇਗਾ। ਮੌਜੂਦਾ ਅੰਦਾਜ਼ਿਆਂ ਦੇ ਚੱਲਦਿਆਂ, ਬੀਸੀ ਹਾਈਡਰੋ ਨੇ ਇਸ ਬਜਟ ਨੂੰ ਸੋਧ ਕੇ \$10.7 ਬਿਲੀਅਨ ਕਰ ਦਿੱਤਾ ਹੈ।

- ਨਵੇਂ ਕਮਿਊਨਿਟੀ ਬੈਨੀਫਿਟ ਪ੍ਰੋਗਰਾਮਾਂ ਦੀ ਸਥਾਪਨਾ, ਜੋ ਇਹ ਯਕੀਨੀ ਬਣਾਉਣਗੇ ਕਿ ਪ੍ਰੋਜੈਕਟ ਦੇ ਫਾਇਦੇ ਸਥਾਨਕ ਭਾਈਚਾਰਿਆਂ ਦੀ ਸਹਾਇਤਾ ਕਰਨ ਅਤੇ ਇਸ ਪ੍ਰੋਜੈਕਟ ਵਿੱਚ ਨੌਕਰੀ ਲੈਣ ਵਾਲੇ ਸਿਖਾਂਦਰੂਆਂ ਅਤੇ ਫਸਟ ਨੇਸ਼ਨਲ ਕਾਮਿਆਂ ਦੀ ਗਿਣਤੀ ਵਧਾਉਣ।
- ਸਾਈਟ ਸੀ ਰੈਵੇਨਿਊ 'ਤੇ ਆਧਾਰਤ ਇੱਕ ਨਵਾਂ ਬੀਸੀ ਫੂਡ ਸਕਿਊਰਿਟੀ ਫੰਡ - ਜੋ ਬੀਸੀ ਭਰ ਵਿੱਚ ਖੇਤੀ ਅਤੇ ਖੇਤੀ ਸਬੰਧੀ ਖੋਜਾਂ ਅਤੇ ਪੈਦਾਵਾਰ ਵਧਾਉਣ ਵਿੱਚ ਸਹਾਇਤਾ ਕਰਨ ਲਈ ਸਮਰਪਿਤ ਹੋਵੇਗਾ।

ਸੂਬਾਪੱਧਰੀ ਫੂਡ ਸਕਿਊਰਿਟੀ ਪਹਿਲਕਦਮੀਆਂ ਲਈ ਫੰਡਿੰਗ ਤੋਂ ਇਲਾਵਾ, ਇਹ ਨਵੀਂ ਯੋਜਨਾ:

- ਇਹ ਯਕੀਨੀ ਬਣਾਏਗੀ ਕਿ ਪੀਸ ਰਿਵਰ ਲੈਗੇਸੀ ਫੰਡ ਵਾਤਾਵਰਣ, ਸਮਾਜਿਕ ਅਤੇ ਆਰਥਿਕ ਮਾਮਲਿਆਂ ਦੇ ਲਈ ਦੂਰ-ਗਾਮੀ ਹੱਲ ਲਾਗੂ ਕਰਦਾ ਹੈ।
- ਇੱਕ 20 ਮਿਲੀਅਨ ਡਾਲਰ ਦਾ ਪੀਸ ਵੈਲੀ ਖੇਤੀ ਮੁਆਵਜ਼ਾ ਫੰਡ ਚਾਲੂ ਕਰੇਗੀ ਤਾਂ ਜੋ ਪੀਸ ਵੈਲੀ ਖੇਤੀ ਦੇ ਨੁਕਸਾਨ ਦੀ ਪੂਰਤੀ ਹੋ ਸਕੇ ਅਤੇ ਲੰਮੇ ਸਮੇਂ ਲਈ ਪੈਦਾਵਾਰ ਵਧਾਈ ਜਾਵੇ।

“ਅਸੀਂ ਅਜਿਹੇ ਕਦਮ ਉਠਾ ਰਹੇ ਹਾਂ ਜਿਨ੍ਹਾਂ ਵਿੱਚ ਪਿਛਲੀ ਸਰਕਾਰ ਨੇ ਕੋਈ ਰੁਚੀ ਨਹੀਂ ਦਿਖਾਈ: ਇੱਕ ਠੋਸ ਬਜਟ, ਵਧੀਕ ਸਮੀਖਿਆ ਅਤੇ ਨਿਗਰਾਨੀ, ਭਾਈਚਾਰੇ ਲਈ ਫਾਇਦੇ, ਅਤੇ ਭਵਿੱਖ ਤੋਂ ਨਿਗਾਹ,” ਪ੍ਰੀਮੀਅਰ ਹੋਰਗਨ ਨੇ ਕਿਹਾ।

“ਅਸੀਂ ਕਈ ਸਾਲਾਂ ਤੋਂ ਚੱਲ ਰਹੀ ਇੱਕ ਅਜਿਹੀ ਊਰਜਾ ਨੀਤੀ ਨੂੰ ਖਤਮ ਕਰ ਰਹੇ ਹਾਂ ਜਿਸ ਨੇ ਲੋਕਾਂ ਨਾਲੋਂ ਸਿਆਸਤ ਨੂੰ ਅੱਗੇ ਰੱਖਿਆ - ਜਿੱਥੇ ਸਰਕਾਰ ਨੇ ਬੀਸੀ ਹਾਈਡਰੋ ਨੂੰ ਮਹਿੰਗੇ ਸਮਝੌਤਿਆਂ ਲਈ, ਘਰ ਮਾਲਕਾਂ ਅਤੇ ਕਿਰਾਏਦਾਰਾਂ ਦੇ ਰੇਟ ਵਧਾਉਣ ਅਤੇ ਲਾਭਅੰਸ਼ਾਂ ਨੂੰ ਸਰਕਾਰ ਨੂੰ ਦੇਣ ਲਈ ਮਜਬੂਰ ਕੀਤਾ ਜੋ ਕਿ ਬਿਲਕੁਲ ਵੀ ਪੁੱਜਣਯੋਗ ਨਹੀਂ ਹੋ ਸਕਦਾ।”

ਪ੍ਰੀਮੀਅਰ ਹੋਰਗਨ ਨੇ ਹੋਰ ਕਿਹਾ ਕਿ ਉਨ੍ਹਾਂ ਦੀ ਸਰਕਾਰ ਬੀਸੀ ਨੂੰ ਹੋਰ ਵਿਤਤਤਾ ਨਾਲ ਗਰੀਨ, ਨਵਿਆਉਣਯੋਗ ਪਾਵਰ ਦੇ ਰਾਹ ਤੋਰਨ ਲਈ ਇੱਕ ਬਦਲਵੀਂ ਊਰਜਾ ਰਣਨੀਤੀ 'ਤੇ ਵੀ ਕੰਮ ਕਰੇਗੀ ਜੋ ਸੂਬੇ ਨੂੰ ਇਸਦੇ ਵਾਤਾਵਰਣ ਟੀਚਿਆਂ ਨੂੰ ਪਾਰ ਕਰਨ 'ਚ ਸਹਾਇਤਾ ਕਰੇ।

“ਮੈਂ ਉਨ੍ਹਾਂ ਲੋਕਾਂ ਦੀ ਵਚਨਬੱਧਤਾ ਦਾ ਆਦਰ ਅਤੇ ਮਾਣ ਕਰਦਾ ਹਾਂ ਜੋ ਸਾਈਟ ਸੀ ਦਾ ਵਿਰੋਧ ਕਰਦੇ ਹਨ ਅਤੇ ਉਨ੍ਹਾਂ ਦੇ ਇਰਾਦੇ ਨਾਲ ਸਾਂਝ ਪਾਉਂਦਾ ਹਾਂ ਕਿ ਬੀਸੀ ਨੂੰ ਸਾਫ, ਨਵਿਆਉਣਯੋਗ ਊਰਜਾ ਦੇ ਭਵਿੱਖ ਵੱਲ ਲਿਜਾਇਆ ਜਾਵੇ ਅਤੇ ਮੂਲਵਾਸੀ ਭਾਈਚਾਰਿਆਂ ਨਾਲ ਸੰਬੰਧ ਸੁਧਾਰਨ ਦੇ ਸਿਧਾਂਤਾਂ ਨੂੰ ਅਪਣਾਇਆ ਜਾਵੇ,” ਪ੍ਰੀਮੀਅਰ ਹੋਰਗਨ ਨੇ ਕਿਹਾ, ਜੋ ਇਹ ਮੰਨਦੇ ਹਨ ਕਿ ਸਾਈਟ ਸੀ ਨੂੰ ਸਾਰੀਆਂ ਟਰੀਟੀ 8 ਫਸਟ ਨੇਸ਼ਨਸ ਦਾ ਸਮਰਥਨ ਨਹੀਂ ਹੈ। “ਅਸੀਂ ਜਾਣਦੇ ਹਾਂ ਕਿ ਇਹ ਫੈਸਲਾ ਅਜਿਹਾ ਨਹੀਂ ਹੈ ਜਿਹਾ ਕਿ ਕੁਝ ਫਸਟ ਨੇਸ਼ਨਸ ਚਾਹੁੰਦੇ ਸਨ। ਉਨ੍ਹਾਂ ਦੀਆਂ ਆਵਾਜ਼ਾਂ ਸੁਣੀਆਂ ਗਈਆਂ ਸਨ ਅਤੇ ਉਨ੍ਹਾਂ ਦੇ ਨਜ਼ਰੀਏ ਇਸ ਚੁਣੌਤੀ ਭਰਪੂਰ ਫੈਸਲੇ 'ਤੇ ਅੱਪੜਨ ਵਿੱਚ ਇੱਕ ਮਹੱਤਵਪੂਰਨ ਹਿੱਸਾ ਸਨ।”

“ਅੱਗੇ ਵਧਦੇ ਹੋਏ, ਮੈਂ ਸੂਬੇ ਭਰ 'ਚੋਂ ਆਉਣ ਵਾਲੇ ਵਿਚਾਰਾਂ ਦਾ ਸੁਆਗਤ ਕਰਦਾ ਹਾਂ ਤਾਂ ਜੋ ਅਸੀਂ ਇੱਕ ਅਜਿਹੀ ਊਰਜਾ ਰਣਨੀਤੀ ਪ੍ਰਭਾਸ਼ਿਤ ਕਰੀਏ ਜੋ ਸਾਡੇ ਚੌਗਿਰਦੇ ਨੂੰ ਸੁਰੱਖਿਅਤ ਰੱਖੇ, ਸਾਡੀਆਂ ਜਲਵਾਯੂ ਸਬੰਧੀ ਜ਼ਿੰਮੇਵਾਰੀਆਂ ਨੂੰ ਪੂਰਾ ਕਰੇ, ਭਵਿੱਖ ਦੀਆਂ ਪੀੜ੍ਹੀਆਂ ਲਈ ਪਾਵਰ ਦੇਵੇ ਅਤੇ ਸਾਰੇ ਬ੍ਰਿਟਿਸ਼ ਕੋਲੰਬੀਅਨਾਂ ਵਾਸਤੇ ਨੌਕਰੀਆਂ ਪੈਦਾ ਕਰੇ।”

**Welgush, Lindsey GCPE:EX**

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**From:** Truong, Lele GCPE:EX  
**Sent:** Monday, December 11, 2017 1:37 PM  
**To:** Sherlock, Stephanie GCPE:EX; Lowe, Mike GCPE:EX  
**Subject:** FW: 新聞稿: 省府將完成Site C工程興建 將不會因前朝政府債務加重納稅人或電力用戶負擔  
**Attachments:** Site C\_Chinese\_Dec 11 2017.pdf

FYI – the Chinese version of the news release has been distributed to media outlets (TV, Radio, Print & major social Media sites). Lele

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**From:** Truong, Lele GCPE:EX  
**Sent:** Monday, December 11, 2017 1:19 PM  
**To:** Truong, Lele GCPE:EX  
**Subject:** 新聞稿: 省府將完成 Site C 工程興建 將不會因前朝政府債務加重納稅人或電力用戶負擔

English version of the news release can be found here <https://news.gov.bc.ca/releases/2017PREM0135-002039>

新聞稿

省長辦公室

即時發送

2017 年 12 月 11 日

**省府將完成 Site C 工程興建**

**將不會因前朝政府債務加重納稅人或電力用戶負擔**

維多利亞 - 卑詩省政府將會完成 Site C 水力發電水壩的興建，指出如不這樣做卑詩省民便會即時並不可避免地要付出 40 億元而最終甚麼也得不到，導致費用上升或給予學校、醫院，或重要基礎設施的撥款減少。

省長賀謹在作出今日的宣布時說：「前朝政府對大型項目的管理不善，令卑詩省處於一個很壞的狀況。但我們不能夠因為那些錯誤而懲罰省民，亦不能改變過去，我們只能為將來作出最佳決定。」

賀謹說：「明顯地 Site C 工程其實就不應該展開，但將其取消將會為本省帶來額外數十億元債務，將我們為全省各地家庭提供房屋、託兒、學校及醫院服務的能力處於危險之中，這是一個我們不願意付出的代價。」

如果省府決定取消 Site C 工程，就要承擔 39 億元的債務，這包括已花在項目上的 21 億元及另外 18 億元的修復成本。由於這是公共債務，這就會成為卑詩水電用戶或納稅人要負上的責任。

「我們並不會要卑詩省民負上 40 億元債務，而本省的民眾最終甚麼也得不到，更壞的情況是他們所指望的服務會被大幅削減。」

前朝政府不顧一切地將 Site C 工程推至不歸之處，承諾了數十億元在項目上而沒有適當的計劃和監督。我們現在的工作就是要在一個壞的情況下做到最好，及盡一切可能將 Site C 變成我們能源未來的正面貢獻者。」

省長指出在推進項目的同時，省府將會展開一項 Site C 重組計劃以控制工程成本，同時增加可見得到的利益。這計劃將包括：

- 新的工程保證部門 Project Assurance Board，將會對未來的採購及管理合約、工程交付、環境完整性及質素保證提供加強監督，務求令工程能按時及在預算內交付。根據目前的預計，卑詩水電公司已將預算修訂為 107 億元。
- 成立新的社區利益計劃 Community Benefits Programs，其任命是要確保工程的利益能協助本地社區，及增加獲聘於工程的學徒和原住民工人的數目。
- 新的卑詩糧食保障基金 BC Food Security Fund，會因應 Site C 的收入，用以支持農耕，和加強卑詩省各地的農業創新及生產力。

除了為全省糧食保障計劃撥款外，重組計劃亦將會：

- 確保和平河承傳基金 Peace River Legacy Fund 會就長期的環境、社會及經濟問題，實施解決方案。
- 啟用二千萬元農業補償基金，以抵消在和平河農業的銷售損失及刺激長期生產力的增長。

賀謹說：「我們正採取一些前朝政府並不感興趣實行的措施，包括：穩健的預算、加強檢討和監督、社區利益，及著眼於未來。」

「我們正在將多年以來把政治放在人民利益之前的能源政策取消，因為在這些政策下，政府強行要卑詩水電公司簽署昂貴的合約，提高業主和租戶的電費，及要向政府支付他們不能負擔得起的紅利。」

賀謹亦指出省府將會推行替代能源政策，令卑詩省更實在地，邁向使用綠色再生能源，以助本省超越氣候目標。

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在我們向前邁進的同時，我歡迎全省各地的意見，讓我們確立一套能源策略，能夠保護我們環境，履行我們的氣候責任，為未來世代提供能源，及為所有卑詩省民創造就業和機會。

媒體聯絡：

Lele Truong 張麗麗

778 676-5555

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## NEWS RELEASE

新聞稿

省長辦公室

即時發送  
2017年12月11日

### 省府將完成Site C工程興建 將不會因前朝政府債務加重納稅人或電力用戶負擔

維多利亞 - 卑詩省政府將會完成Site C水力發電水壩的興建，指出如不這樣做卑詩省民便會即時並不可避免地要付出40億元而最終甚麼也得不到，導致費用上升或給予學校、醫院，或重要基建設施的撥款減少。

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賀謹說：「明顯地Site C工程其實就不應該展開，但將其取消將會為本省帶來額外數十億元債務，將我們為全省各地家庭提供房屋、託兒、學校及醫院服務的能力處於危險之中，這是一個我們不願意付出的代價。」

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**媒體聯絡：**

**Lele Truong 張麗麗**

**778 676-5555**

**Welgush, Lindsey GCPE:EX**

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**From:** Truong, Lele GCPE:EX  
**Sent:** Monday, December 11, 2017 1:15 PM  
**To:** Lowe, Mike GCPE:EX  
**Cc:** Sherlock, Stephanie GCPE:EX  
**Subject:** RE: Translation

Thanks. Just reviewed the hard copy. Going to distribute now.

---

**From:** Lowe, Mike GCPE:EX  
**Sent:** Monday, December 11, 2017 1:06 PM  
**To:** Truong, Lele GCPE:EX  
**Cc:** Sherlock, Stephanie GCPE:EX  
**Subject:** RE: Translation

Attached again, without Draft stamp now. Sorry for the confusion.

I also added your Chinese name Lele.

Good to go for distro (though again, you should have one more quick confirmation look at the document)

---

**From:** Truong, Lele GCPE:EX  
**Sent:** Monday, December 11, 2017 12:56 PM  
**To:** Lowe, Mike GCPE:EX  
**Cc:** Sherlock, Stephanie GCPE:EX  
**Subject:** RE: Translation

It said DRAFT in the background.

---

**From:** Lowe, Mike GCPE:EX  
**Sent:** Monday, December 11, 2017 12:55 PM  
**To:** Truong, Lele GCPE:EX  
**Cc:** Sherlock, Stephanie GCPE:EX  
**Subject:** RE: Translation



I didn't realize it still said Draft. That was supposed to be the final. I'll ask Grant to fix.

---

**From:** Truong, Lele GCPE:EX  
**Sent:** Monday, December 11, 2017 12:52 PM  
**To:** Lowe, Mike GCPE:EX  
**Cc:** Sherlock, Stephanie GCPE:EX  
**Subject:** RE: Translation

Forgot copy to Stephanie.

---

**From:** Truong, Lele GCPE:EX  
**Sent:** Monday, December 11, 2017 12:51 PM  
**To:** Lowe, Mike GCPE:EX  
**Subject:** RE: Translation

Well, I've the version that said DRAFT. Am I supposed to finalize the format? I can do that.

---

**From:** Lowe, Mike GCPE:EX  
**Sent:** Monday, December 11, 2017 12:50 PM  
**To:** Truong, Lele GCPE:EX  
**Cc:** Sherlock, Stephanie GCPE:EX  
**Subject:** RE: Translation

Not sure where the confusion is here. I assumed you would have distributed it already.

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**From:** Truong, Lele GCPE:EX  
**Sent:** Monday, December 11, 2017 12:48 PM  
**To:** Lowe, Mike GCPE:EX  
**Subject:** RE: Translation

Hi Mike, do you when the final version (Chinese NR) would be ready for distribution? Thanks!

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**From:** Lowe, Mike GCPE:EX  
**Sent:** Monday, December 11, 2017 11:38 AM  
**To:** Truong, Lele GCPE:EX  
**Subject:** Re: Translation

The English release has gone out by email already so you could include the text or a link. Should be on the website.

Sent from my iPhone

On Dec 11, 2017, at 11:36 AM, Truong, Lele GCPE:EX <[Lele.Truong@gov.bc.ca](mailto:Lele.Truong@gov.bc.ca)> wrote:

Also, if you have a PDF document handy for the English NR. Please send it to me. I'd like to send both English & Chinese. Thanks

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**From:** Lowe, Mike GCPE:EX  
**Sent:** Monday, December 11, 2017 11:28 AM  
**To:** Truong, Lele GCPE:EX  
**Cc:** Sherlock, Stephanie GCPE:EX  
**Subject:** Re: Translation

I would take your recommendation on that.

Sent from my iPhone

On Dec 11, 2017, at 11:23 AM, Truong, Lele GCPE:EX <[Lele.Truong@gov.bc.ca](mailto:Lele.Truong@gov.bc.ca)> wrote:

Yes, to major Chinese media outlets – TV, Radio, Print (daily & non-daily).

Do you want to distribute to Chinese social media sites as well? Let me know.

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**From:** Lowe, Mike GCPE:EX  
**Sent:** Monday, December 11, 2017 11:22 AM  
**To:** Truong, Lele GCPE:EX  
**Cc:** Sherlock, Stephanie GCPE:EX  
**Subject:** Re: Translation

You are distributing to select media, correct?

Sent from my iPhone

On Dec 11, 2017, at 11:19 AM, Truong, Lele GCPE:EX <[Lele.Truong@gov.bc.ca](mailto:Lele.Truong@gov.bc.ca)> wrote:

Hi Mike,

It's all good. Please consider including my Chinese name as well. Lele Truong 張麗麗

Thanks,

Lele

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**From:** Lowe, Mike GCPE:EX  
**Sent:** Monday, December 11, 2017 11:15 AM  
**To:** Truong, Lele GCPE:EX  
**Cc:** Sherlock, Stephanie GCPE:EX; Li, Joseph GCPE:EX  
**Subject:** RE: Translation

Hi Lele – templated release is attached and ready for distribution. Please take one more quick look over it to make sure nothing got messed up in applying the template.

Mike

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**From:** Truong, Lele GCPE:EX  
**Sent:** Monday, December 11, 2017 10:52 AM  
**To:** Lowe, Mike GCPE:EX  
**Subject:** FW: Translation

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**From:** Dan, Cindy GCPE:EX  
**Sent:** Monday, December 11, 2017 10:24 AM  
**To:** Truong, Lele GCPE:EX  
**Subject:** Translation

Morning Lele,

As instructed, I am sending you the NR translation for proofreading.

Thanks

*Cindy Dan  
Online Editor, TNO  
Government Communications and Public Engagement  
201 - 865 Homby Street  
Vancouver, B.C. V6Z 2G3  
Phone: 604 775-1167  
Cellular: 604 313-7474*

**Welgush, Lindsey GCPE:EX**

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**From:** Joshi, Shruti GCPE:EX  
**Sent:** Monday, December 11, 2017 1:13 PM  
**To:** Lowe, Mike GCPE:EX  
**Cc:** Sherlock, Stephanie GCPE:EX  
**Subject:** FW: Punjabi translation

Hi Mike, Here's the finalized Punjabi release.

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**From:** Sidhu, Ajaib GCPE:EX  
**Sent:** Monday, December 11, 2017 1:02 PM  
**To:** Joshi, Shruti GCPE:EX  
**Subject:** RE: Punjabi translation

Here is the revised version.



SiteC-NR-Dec11...

## ਸਰਕਾਰ ਸਾਈਟ ਸੀ ਦੀ ਉਸਾਰੀ ਨੇਪਰੇ ਚਾੜ੍ਹੇਗੀ

ਪਹਿਲੀ ਸਰਕਾਰ ਦੇ ਕਰਜ਼ੇ ਦਾ ਬੋਝ ਟੈਕਸ ਦੇਣ ਵਾਲਿਆਂ ਜਾਂ ਹਾਈਡਰੋ ਗਾਹਕਾਂ 'ਤੇ ਨਹੀਂ ਪਾਵੇਗੀ

ਵਿਕਟੋਰੀਆ - ਬੀ.ਸੀ. ਦੀ ਸਰਕਾਰ ਸਾਈਟ ਸੀ ਹਾਈਡਰੋਇਲੈਕਟ੍ਰਿਕ ਡੈਮ ਦੀ ਉਸਾਰੀ ਨੂੰ ਨੇਪਰੇ ਚਾੜ੍ਹੇਗੀ, ਜੋ ਅਜਿਹਾ ਨਹੀਂ ਕਰਦੇ ਤਾਂ ਬ੍ਰਿਟਿਸ਼ ਕੋਲੰਬੀਆ ਦੇ ਲੋਕ ਖੜ੍ਹੇ-ਪੈਰ ਚਾਰ ਬਿਲੀਅਨ ਡਾਲਰ ਦੇ ਇੱਕ ਨਾ ਟਲਣਯੋਗ ਕਰਜ਼ੇ ਦੀ ਮਾਰ ਹੇਠ ਆ ਜਾਣਗੇ - ਜਿਸ ਦਾ ਕੁਝ ਵੀ ਫਾਇਦਾ ਨਹੀਂ ਹੋਵੇਗਾ - ਨਤੀਜੇ ਵਜੋਂ ਫੀਸਾਂ ਵਧਣਗੀਆਂ ਜਾਂ ਸਕੂਲਾਂ, ਹਸਪਤਾਲਾਂ ਅਤੇ ਮਹੱਤਵਪੂਰਨ ਬੁਨਿਆਦੀ ਢਾਂਚੇ ਲਈ ਮਿਲਣ ਵਾਲੇ ਪੈਸੇ ਵਿੱਚ ਕਟੌਤੀ ਹੋਵੇਗੀ।

“ਪੁਰਾਣੀ ਸਰਕਾਰ ਦੁਆਰਾ ਵੱਡੇ ਪ੍ਰੋਜੈਕਟ ਦੇ ਮਾੜੇ ਪ੍ਰਬੰਧ ਨੇ ਬੀ.ਸੀ. ਨੂੰ ਇੱਕ ਭਿਆਂਕਰ ਸਥਿਤੀ ਵਿੱਚ ਲਿਆ ਖੜ੍ਹਾ ਕੀਤਾ ਹੈ,” ਪ੍ਰੀਮੀਅਰ ਜੌਹਨ ਹੋਰਗਨ ਨੇ ਅੱਜ ਇਸ ਬਾਰੇ ਐਲਾਨ ਕਰਦਿਆਂ ਕਿਹਾ। “ਪ੍ਰੰਤੂ ਅਸੀਂ ਉਨ੍ਹਾਂ ਗਲਤੀਆਂ ਦੀ ਸਜ਼ਾ ਬ੍ਰਿਟਿਸ਼ ਕੋਲੰਬੀਆ ਦੇ ਲੋਕਾਂ ਨੂੰ ਨਹੀਂ ਦੇ ਸਕਦੇ ਅਤੇ ਨਾ ਹੀ ਅਤੀਤ ਨੂੰ ਬਦਲ ਸਕਦੇ ਹਾਂ, ਅਸੀਂ ਕੇਵਲ ਭਵਿੱਖ ਲਈ ਇੱਕ ਵਧੀਆ ਫੈਸਲਾ ਲੈ ਸਕਦੇ ਹਾਂ।”

“ਇਹ ਸਪਸ਼ਟ ਹੈ ਕਿ ਸਾਈਟ ਸੀ ਕਦੇ ਸ਼ੁਰੂ ਹੀ ਨਹੀਂ ਸੀ ਹੋਣਾ ਚਾਹੀਦਾ, ਪੰਤੂ ਇਸ ਨੂੰ ਰੱਦ ਕਰਨ ਨਾਲ ਸੂਬੇ ਦੇ ਕਰਜ਼ੇ ਵਿੱਚ ਕਈ ਬਿਲੀਅਨ ਡਾਲਰ ਹੋਰ ਜੁੜ ਜਾਣਗੇ - ਜਿਸ ਨਾਲ ਬੀ.ਸੀ. ਭਰ ਵਿੱਚ ਪਰਿਵਾਰਾਂ ਲਈ ਘਰ, ਚਾਈਲਡ ਕੇਅਰ, ਸਕੂਲ ਅਤੇ ਹਸਪਤਾਲ ਆਦਿ ਪ੍ਰਦਾਨ ਕਰਨ ਦੀ ਸਾਡੀ ਯੋਗਤਾ ਖ਼ਤਰੇ ਵਿੱਚ ਪੈਂਦੀ ਹੈ। ਇਹ ਇੱਕ ਅਜਿਹੀ ਕੀਮਤ ਹੈ ਜਿਸ ਨੂੰ ਤਾਰਨ ਲਈ ਅਸੀਂ ਤਿਆਰ ਨਹੀਂ ਹਾਂ,” ਪ੍ਰੀਮੀਅਰ ਹੋਰਗਨ ਨੇ ਕਿਹਾ।

ਜੇ ਕਿਤੇ ਸਰਕਾਰ ਨੇ ਸਾਈਟ ਸੀ ਨੂੰ ਰੱਦ ਕਰਨ ਦਾ ਫੈਸਲਾ ਲੈ ਲਿਆ ਹੁੰਦਾ ਤਾਂ ਇਸ ਨਾਲ \$3.9 ਬਿਲੀਅਨ ਦਾ ਕਰਜ਼ਾ ਗਲ ਪੈ ਜਾਣਾ ਸੀ, ਜਿਸ ਵਿੱਚ \$2.1 ਬਿਲੀਅਨ ਪਹਿਲਾਂ ਹੀ ਖਰਚ ਹੋ ਚੁੱਕਾ ਹੈ ਅਤੇ \$1.8 ਬਿਲੀਅਨ ਹੋਰ ਇਸ ਮਸਲੇ ਦਾ ਉਪਚਾਰ ਕਰਨ 'ਤੇ ਲੱਗ ਜਾਣਾ ਸੀ। ਇੱਕ ਜਨਤਕ ਕਰਜ਼ੇ ਵਜੋਂ ਇਸ ਦੇ ਭੁਗਤਾਨ ਦੀ ਜ਼ਿੰਮੇਵਾਰੀ ਬੀਸੀ ਹਾਈਡਰੋ ਦੇ ਗਾਹਕਾਂ ਜਾਂ ਟੈਕਸ ਦੇਣ ਵਾਲਿਆਂ ਦੀ ਹੋਣੀ ਸੀ।

“ਅਸੀਂ ਬ੍ਰਿਟਿਸ਼ ਕੋਲੰਬੀਆਨਾਂ ਨੂੰ \$4 ਬਿਲੀਅਨ ਦਾ ਅਜਿਹਾ ਕਰਜ਼ਾ ਚੁਕਾਉਣ ਨੂੰ ਨਹੀਂ ਕਹਾਂਗੇ ਜਿਸ ਦਾ ਇਸ ਸੂਬੇ ਦੇ ਲੋਕਾਂ ਨੂੰ ਕੋਈ ਫਾਇਦਾ ਨਾ ਹੋਵੇ, ਸਗੋਂ ਉਲਟਾ ਉਨ੍ਹਾਂ ਨੂੰ ਮਿਲਣ ਵਾਲੀਆਂ ਸੇਵਾਵਾਂ 'ਤੇ ਵੀ ਵੱਡੇ ਕੱਟ ਲੱਗ ਜਾਣ।

“ਪੁਰਾਣੀ ਸਰਕਾਰ ਨੇ ਬਿਨਾ ਸੋਚੇ-ਸਮਝੇ ਅਤੇ ਬਿਨਾ ਕਿਸੇ ਢੁੱਕਵੀਂ ਯੋਜਨਾ ਅਤੇ ਨਿਗਰਾਨੀ ਦੇ ਸਾਈਟ ਸੀ ਨੂੰ ਧੱਕ ਕੇ ਇੱਕ ਨਾਵਾਪਸੀ ਦੇ ਮੋੜ ਤੱਕ ਲੈ ਆਂਦਾ ਸੀ। ਸਾਡੀ ਯੋਜਨਾ ਹੁਣ ਇਸ ਵਿਗੜੇ ਕਾਰਜ ਨੂੰ ਸਵਾਰਨ ਦੀ ਹੈ ਅਤੇ ਹਰ ਸੰਭਵ ਕੋਸ਼ਿਸ਼ ਕਰਕੇ ਸਾਈਟ ਸੀ ਨੂੰ ਸਾਡੀਆਂ ਊਰਜਾ ਲੋੜਾਂ ਦਾ ਇੱਕ ਚੰਗਾ ਪੂਰਤੀਕਾਰ ਬਣਾਉਣਾ ਹੈ।”

ਪ੍ਰੀਮੀਅਰ ਹੋਰਗਨ ਦਾ ਕਹਿਣਾ ਹੈ ਕਿ ਇਸ ਪ੍ਰੋਜੈਕਟ ਨਾਲ ਅੱਗੇ ਵਧਦੇ ਹੋਏ ਉਨ੍ਹਾਂ ਦੀ ਸਰਕਾਰ ਸਾਈਟ ਸੀ ਲਈ ਇੱਕ ਮੋੜਵੀਂ ਨਵੀਂ ਯੋਜਨਾ ਲਿਆਵੇਗੀ ਤਾਂ ਜੋ ਪ੍ਰੋਜੈਕਟ ਦੀਆਂ ਲਾਗਤਾਂ ਘਟਣ ਅਤੇ ਠੋਸ ਫਾਇਦੇ ਵਧਣ। ਇਸ ਯੋਜਨਾ ਵਿੱਚ ਸ਼ਾਮਲ ਹੋਵੇਗਾ:

- ਇੱਕ ਨਵਾਂ ਪ੍ਰੋਜੈਕਟ ਐਸ਼ੋਰੋਂਸ ਬੋਰਡ ਜੋ ਭਵਿੱਖ ਦੇ ਠੇਕਿਆਂ ਦੀ ਖਰੀਦ ਅਤੇ ਪ੍ਰਬੰਧ, ਪ੍ਰੋਜੈਕਟਾਂ ਨੂੰ ਪੂਰਾ ਕਰਨ, ਵਾਤਾਵਰਣ ਇਕਸਾਰਤਾ ਅਤੇ ਕੁਆਲਿਟੀ ਐਸ਼ੋਰੋਂਸ ਬਾਰੇ ਹੋਰ ਵਧੇਰੇ ਨਿਗਰਾਨੀ ਪ੍ਰਦਾਨ ਕਰੇਗਾ - ਅਤੇ ਇਹ ਸਭ ਪ੍ਰੋਜੈਕਟ ਦੇ ਸਮੇਂ ਸਿਰ ਅਤੇ ਬਜਟ ਵਿੱਚ ਰਹਿੰਦੇ ਹੋਏ ਪੂਰਾ ਕਰਨ ਵਾਲੇ ਅਧਿਕਾਰ ਖੇਤਰ ਵਿੱਚ ਹੋਵੇਗਾ। ਮੌਜੂਦਾ ਅੰਦਾਜ਼ਿਆਂ ਦੇ ਚੱਲਦਿਆਂ, ਬੀਸੀ ਹਾਈਡਰੋ ਨੇ ਇਸ ਬਜਟ ਨੂੰ ਸੋਧ ਕੇ \$10.7 ਬਿਲੀਅਨ ਕਰ ਦਿੱਤਾ ਹੈ।

- ਨਵੇਂ ਕਮਿਊਨਿਟੀ ਬੈਨੀਫਿਟ ਪ੍ਰੋਗਰਾਮਾਂ ਦੀ ਸਥਾਪਨਾ, ਜੋ ਇਹ ਯਕੀਨੀ ਬਣਾਉਣਗੇ ਕਿ ਪ੍ਰੋਜੈਕਟ ਦੇ ਫਾਇਦੇ ਸਥਾਨਕ ਭਾਈਚਾਰਿਆਂ ਦੀ ਸਹਾਇਤਾ ਕਰਨ ਅਤੇ ਇਸ ਪ੍ਰੋਜੈਕਟ ਵਿੱਚ ਨੌਕਰੀ ਲੈਣ ਵਾਲੇ ਸਿਖਾਂਦਰੂਆਂ ਅਤੇ ਫਸਟ ਨੇਸ਼ਨਸ ਕਾਮਿਆਂ ਦੀ ਗਿਣਤੀ ਵਧਾਉਣ।
- ਸਾਈਟ ਸੀ ਰੈਵੇਨਿਊ 'ਤੇ ਆਧਾਰਤ ਇੱਕ ਨਵਾਂ ਬੀਸੀ ਫੂਡ ਸਕਿਉਰਿਟੀ ਫੰਡ - ਜੋ ਬੀਸੀ ਭਰ ਵਿੱਚ ਖੇਤੀ ਅਤੇ ਖੇਤੀ ਸਬੰਧੀ ਖੋਜਾਂ ਅਤੇ ਪੈਦਾਵਾਰ ਵਧਾਉਣ ਵਿੱਚ ਸਹਾਇਤਾ ਕਰਨ ਲਈ ਸਮਰਪਿਤ ਹੋਵੇਗਾ।

ਸੂਬਾਪੱਧਰੀ ਫੂਡ ਸਕਿਉਰਿਟੀ ਪਹਿਲਕਦਮੀਆਂ ਲਈ ਫੰਡਿੰਗ ਤੋਂ ਇਲਾਵਾ, ਇਹ ਨਵੀਂ ਯੋਜਨਾ:

- ਇਹ ਯਕੀਨੀ ਬਣਾਏਗੀ ਕਿ ਪੀਸ ਰਿਵਰ ਲੈਗੇਸੀ ਫੰਡ ਵਾਤਾਵਰਣ, ਸਮਾਜਿਕ ਅਤੇ ਆਰਥਿਕ ਮਾਮਲਿਆਂ ਦੇ ਲਈ ਦੂਰ-ਗਾਮੀ ਹੱਲ ਲਾਗੂ ਕਰਦਾ ਹੈ।
- ਇੱਕ 20 ਮਿਲੀਅਨ ਡਾਲਰ ਦਾ ਪੀਸ ਵੈਲੀ ਖੇਤੀ ਮੁਆਵਜ਼ਾ ਫੰਡ ਚਾਲੂ ਕਰੇਗੀ ਤਾਂ ਜੋ ਪੀਸ ਵੈਲੀ ਖੇਤੀ ਦੇ ਨੁਕਸਾਨ ਦੀ ਪੂਰਤੀ ਹੋ ਸਕੇ ਅਤੇ ਲੰਮੇ ਸਮੇਂ ਲਈ ਪੈਦਾਵਾਰ ਵਧਾਈ ਜਾਵੇ।

“ਅਸੀਂ ਅਜਿਹੇ ਕਦਮ ਉਠਾ ਰਹੇ ਹਾਂ ਜਿਨ੍ਹਾਂ ਵਿੱਚ ਪਿਛਲੀ ਸਰਕਾਰ ਨੇ ਕੋਈ ਰੁਚੀ ਨਹੀਂ ਦਿਖਾਈ: ਇੱਕ ਠੋਸ ਬਜਟ, ਵਧੀਕ ਸਮੀਖਿਆ ਅਤੇ ਨਿਗਰਾਨੀ, ਭਾਈਚਾਰੇ ਲਈ ਫਾਇਦੇ, ਅਤੇ ਭਵਿੱਖ ਤੇ ਨਿਗਾਹ,” ਪ੍ਰੀਮੀਅਰ ਹੋਰਗਨ ਨੇ ਕਿਹਾ।

“ਅਸੀਂ ਕਈ ਸਾਲਾਂ ਤੋਂ ਚੱਲ ਰਹੀ ਇੱਕ ਅਜਿਹੀ ਊਰਜਾ ਨੀਤੀ ਨੂੰ ਖਤਮ ਕਰ ਰਹੇ ਹਾਂ ਜਿਸ ਨੇ ਲੋਕਾਂ ਨਾਲੋਂ ਸਿਆਸਤ ਨੂੰ ਅੱਗੇ ਰੱਖਿਆ - ਜਿੱਥੇ ਸਰਕਾਰ ਨੇ ਬੀਸੀ ਹਾਈਡਰੋ ਨੂੰ ਮਹਿੰਗੇ ਸਮਝੌਤਿਆਂ ਲਈ, ਘਰ ਮਾਲਕਾਂ ਅਤੇ ਕਿਰਾਏਦਾਰਾਂ ਦੇ ਰੇਟ ਵਧਾਉਣ ਅਤੇ ਲਾਭਅੰਸ਼ਾਂ ਨੂੰ ਸਰਕਾਰ ਨੂੰ ਦੇਣ ਲਈ ਮਜਬੂਰ ਕੀਤਾ ਜੋ ਕਿ ਬਿਲਕੁਲ ਵੀ ਪੁੱਜਣਯੋਗ ਨਹੀਂ ਹੋ ਸਕਦਾ।”

ਪ੍ਰੀਮੀਅਰ ਹੋਰਗਨ ਨੇ ਹੋਰ ਕਿਹਾ ਕਿ ਉਨ੍ਹਾਂ ਦੀ ਸਰਕਾਰ ਬੀਸੀ ਨੂੰ ਹੋਰ ਦ੍ਰਿੜਤਾ ਨਾਲ ਗਰੀਨ, ਨਵਿਆਉਣਯੋਗ ਪਾਵਰ ਦੇ ਰਾਹ ਤੇਰਨ ਲਈ ਇੱਕ ਬਦਲਵੀਂ ਊਰਜਾ ਰਣਨੀਤੀ 'ਤੇ ਵੀ ਕੰਮ ਕਰੇਗੀ ਜੋ ਸੂਬੇ ਨੂੰ ਇਸਦੇ ਵਾਤਾਵਰਣ ਟੀਚਿਆਂ ਨੂੰ ਪਾਰ ਕਰਨ 'ਚ ਸਹਾਇਤਾ ਕਰੇ।

“ਮੈਂ ਉਨ੍ਹਾਂ ਲੋਕਾਂ ਦੀ ਵਚਨਬੱਧਤਾ ਦਾ ਆਦਰ ਅਤੇ ਮਾਣ ਕਰਦਾ ਹਾਂ ਜੋ ਸਾਈਟ ਸੀ ਦਾ ਵਿਰੋਧ ਕਰਦੇ ਹਨ ਅਤੇ ਉਨ੍ਹਾਂ ਦੇ ਇਰਾਦੇ ਨਾਲ ਸਾਂਝ ਪਾਉਂਦਾ ਹਾਂ ਕਿ ਬੀਸੀ ਨੂੰ ਸਾਫ, ਨਵਿਆਉਣਯੋਗ ਊਰਜਾ ਦੇ ਭਵਿੱਖ ਵੱਲ ਲਿਜਾਇਆ ਜਾਵੇ ਅਤੇ ਮੂਲਵਾਸੀ ਭਾਈਚਾਰਿਆਂ ਨਾਲ ਸੰਬੰਧ ਸੁਧਾਰਨ ਦੇ ਸਿਧਾਂਤਾਂ ਨੂੰ ਅਪਣਾਇਆ ਜਾਵੇ,” ਪ੍ਰੀਮੀਅਰ ਹੋਰਗਨ ਨੇ ਕਿਹਾ, ਜੋ ਇਹ ਮੰਨਦੇ ਹਨ ਕਿ ਸਾਈਟ ਸੀ ਨੂੰ ਸਾਰੀਆਂ ਟਰੀਟੀ 8 ਫਸਟ ਨੇਸ਼ਨਸ ਦਾ ਸਮਰਥਨ ਨਹੀਂ ਹੈ। “ਅਸੀਂ ਜਾਣਦੇ ਹਾਂ ਕਿ ਇਹ ਫੈਸਲਾ ਅਜਿਹਾ ਨਹੀਂ ਹੈ ਜਿਹਾ ਕਿ ਕੁਝ ਫਸਟ ਨੇਸ਼ਨਸ ਚਾਹੁੰਦੇ ਸਨ। ਉਨ੍ਹਾਂ ਦੀਆਂ ਆਵਾਜ਼ਾਂ ਸੁਣੀਆਂ ਗਈਆਂ ਸਨ ਅਤੇ ਉਨ੍ਹਾਂ ਦੇ ਨਜ਼ਰੀਏ ਇਸ ਚੁਣੌਤੀ ਭਰਪੂਰ ਫੈਸਲੇ 'ਤੇ ਅੱਪੜਨ ਵਿੱਚ ਇੱਕ ਮਹੱਤਵਪੂਰਨ ਹਿੱਸਾ ਸਨ।”

“ਅੱਗੇ ਵਧਦੇ ਹੋਏ, ਮੈਂ ਸੂਬੇ ਭਰ 'ਚੋਂ ਆਉਣ ਵਾਲੇ ਵਿਚਾਰਾਂ ਦਾ ਸੁਆਗਤ ਕਰਦਾ ਹਾਂ ਤਾਂ ਜੋ ਅਸੀਂ ਇੱਕ ਅਜਿਹੀ ਊਰਜਾ ਰਣਨੀਤੀ ਪ੍ਰਭਾਸ਼ਿਤ ਕਰੀਏ ਜੋ ਸਾਡੇ ਚੌਗਿਰਦੇ ਨੂੰ ਸੁਰੱਖਿਅਤ ਰੱਖੇ, ਸਾਡੀਆਂ ਜਲਵਾਯੂ ਸਬੰਧੀ ਜ਼ਿੰਮੇਵਾਰੀਆਂ ਨੂੰ ਪੂਰਾ ਕਰੇ, ਭਵਿੱਖ ਦੀਆਂ ਪੀੜ੍ਹੀਆਂ ਲਈ ਪਾਵਰ ਦੇਵੇ ਅਤੇ ਸਾਰੇ ਬ੍ਰਿਟਿਸ਼ ਕੋਲੰਬੀਅਨਾਂ ਵਾਸਤੇ ਨੌਕਰੀਆਂ ਪੈਦਾ ਕਰੇ।”

**Welgush, Lindsey GCPE:EX**

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**From:** Kerr, Grant GCPE:EX  
**Sent:** Monday, December 11, 2017 1:03 PM  
**To:** Lowe, Mike GCPE:EX  
**Subject:** RE: Translation  
**Attachments:** Site C\_Chinese\_Dec 11 2017.docx

Hi Mike,  
Here's a new version, sans Draft in background.  
Will a Punjabi version still becoming our way?  
Grant

---

**From:** Lowe, Mike GCPE:EX  
**Sent:** Monday, December 11, 2017 12:56 PM  
**To:** Kerr, Grant GCPE:EX  
**Subject:** RE: Translation  
**Importance:** High

Hey Grant, this still has the DRAFT watermark in the background. I didn't realize it when you sent it, but Lele has been holding off distribution awaiting a final.  
Can you resend without watermark please?

---

**From:** Kerr, Grant GCPE:EX  
**Sent:** Monday, December 11, 2017 11:09 AM  
**To:** Lowe, Mike GCPE:EX  
**Subject:** RE: Translation

Hi Mike,  
Here you go. Thought I would leave the English News Release banner at the top.  
Grant

---

**From:** Lowe, Mike GCPE:EX  
**Sent:** Monday, December 11, 2017 10:55 AM  
**To:** Kerr, Grant GCPE:EX  
**Subject:** FW: Translation

Hi Grant – are you able to apply the govt template to this translation of the Site C press release?

The only other thing to do is change the contact at the bottom from Jen Holmwood to:

Lele Truong  
778-676-5555

Can you then send back to me as Word and PDF?

---

**From:** Truong, Lele GCPE:EX  
**Sent:** Monday, December 11, 2017 10:52 AM  
**To:** Lowe, Mike GCPE:EX  
**Subject:** FW: Translation

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**From:** Dan, Cindy GCPE:EX  
**Sent:** Monday, December 11, 2017 10:24 AM  
**To:** Truong, Lele GCPE:EX  
**Subject:** Translation

Morning Lele,

As instructed, I am sending you the NR translation for proofreading.

Thanks

*Cindy Dan  
Online Editor, TNO  
Government Communications and Public Engagement  
201 - 865 Hornby Street  
Vancouver, B.C. V6Z 2G3  
Phone: 604 775-1167  
Cellular: 604 313-7474*



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## NEWS RELEASE

新聞稿

省長辦公室

即時發送

2017年12月11日

### 省府將完成Site C工程興建

#### 將不會因前朝政府債務加重納稅人或電力用戶負擔

維多利亞 - 卑詩省政府將會完成Site C水力發電水壩的興建，指出如不這樣做卑詩省民便會即時並不可避免地要付出40億元而最終甚麼也得不到，導致費用上升或給予學校、醫院，或重要基礎設施的撥款減少。

省長賀謹在作出今日的宣布時說：「前朝政府對大型項目的管理不善，令卑詩省處於一個很壞的狀況。但我們不能夠因為那些錯誤而懲罰省民，亦不能改變過去，我們只能為將來作出最佳決定。」

賀謹說：「明顯地Site C工程其實就不應該展開，但將其取消將會為本省帶來額外數十億元債務，將我們為全省各地家庭提供房屋、託兒、學校及醫院服務的能力處於危險之中，這是一個我們不願意付出的代價。」

如果省府決定取消Site C工程，就要承擔39億元的債務，這包括已花在項目上的21億元及另外18億元的修復成本。由於這是公共債務，這就會成為卑詩水電用戶或納稅人要負上的責任。

「我們並不會要卑詩省民負上40億元債務，而本省的民眾最終甚麼也得不到，更壞的情況是他們所指望的服務會被大幅削減。」

前朝政府不顧一切地將Site C工程推至不歸之處，承諾了數十億元在項目上而沒有適當的計劃和監督。我們現在的工作就是要在一個壞的情況下做到最好，及盡一切可能將Site C變成我們能源未來的正面貢獻者。」

省長指出在推進項目的同時，省府將會展開一項Site C重組計劃以控制工程成本，同時增加可見得到的利益。這計劃將包括：

- 新的工程保證部門 Project Assurance Board，將會對未來的採購及管理合約、工程交付、環境完整性及質素保證提供加強監督，務求令工程能按時及在預算內交付。根據目前的預計，卑詩水電公司已將預算修訂為107億元。
- 成立新的社區利益計劃 Community Benefits Programs，其任命是要確保工程的利益能協助本地社區，及增加獲聘於工程的學徒和原住民工人的數目。
- 新的卑詩糧食保障基金 BC Food Security Fund，會因應Site C的收入，用以支持農耕，和加強卑詩省各地的農業創新及生產力。

除了為全省糧食保障計劃撥款外，重組計劃亦將會：

- 確保和平河承傳基金 Peace River Legacy Fund會就長期的環境、社會及經濟問題，實施解決方案。
- 啟用二千萬元農業補償基金，以抵消在和平河農業的銷售損失及刺激長期生產力的增長。

賀謹說：「我們正採取一些前朝政府並不感興趣實行的措施，包括：穩健的預算、加強檢討和監督、社區利益，及著眼於未來。」

「我們正在將多年以來把政治放在人民利益之前的能源政策取消，因為在這些政策下，政府強行要卑詩水電公司簽署昂貴的合約，提高業主和租戶的電費，及要向政府支付他們不能負擔得起的紅利。」

賀謹亦指出省府將會推行替代能源政策，令卑詩省更實在地，邁向使用綠色再生能源，以助本省超越氣候目標。

賀謹說：「我尊重及尊敬Site C反對者的奉獻精神，以及認同他們要將卑詩省邁向一個潔淨、再生能源未來，和堅信與原住民社區和解原則的決心。」他承認Site C並沒有得到所有簽署第八條約的第一民族的支持。「我們知道這個決定並不是一些第一民族所想要的，他們的聲音有被聽到，而他們的立場，是商議這個非常具挑戰性的決定時的重要部份。」

在我們向前邁進的同時，我歡迎全省各地的意見，讓我們確立一套能源策略，能夠保護我們環境，履行我們的氣候責任，為未來世代提供能源，及為所有卑詩省民創造就業和機會。

媒體聯絡：

Lele Truong

778.676-5555

**Welgush, Lindsey GCPE:EX**

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**From:** Lowe, Mike GCPE:EX  
**Sent:** Monday, December 11, 2017 11:45 AM  
**To:** May, Ed LASS:EX  
**Subject:** Fwd: Site C Decision materials  
**Attachments:** image001.jpg; ATT00001.htm; KMs-QA\_Site C Decision\_Dec11\_FINAL.docx; ATT00002.htm; NR\_BG\_2017PREM0135-002039\_Dec11\_FINAL.pdf; ATT00003.htm; Site C Key Messages - Dec 1\_FINAL.docx; ATT00004.htm; SiteC-FAQ-Dec 11\_FINAL.docx; ATT00005.htm

FYI these materials have been distributed across GCPE.

Sent from my iPhone

Begin forwarded message:

**From:** "Giles, Alison GCPE:EX" <[Alison.Giles@gov.bc.ca](mailto:Alison.Giles@gov.bc.ca)>  
**Date:** December 11, 2017 at 11:43:46 AM PST  
**To:** GCPE - All Managers <[ALLMGRS@Victoria1.gov.bc.ca](mailto:ALLMGRS@Victoria1.gov.bc.ca)>, GCPE All Directors <[GCPEDIR@Victoria1.gov.bc.ca](mailto:GCPEDIR@Victoria1.gov.bc.ca)>  
**Cc:** "Zadravec, Don GCPE:EX" <[Don.Zadravec@gov.bc.ca](mailto:Don.Zadravec@gov.bc.ca)>, "Lloyd, Evan GCPE:EX" <[Evan.Lloyd@gov.bc.ca](mailto:Evan.Lloyd@gov.bc.ca)>, "Gibbs, Robb GCPE:EX" <[Robb.Gibbs@gov.bc.ca](mailto:Robb.Gibbs@gov.bc.ca)>, "Grewar, Colin GCPE:EX" <[Colin.Grewar@gov.bc.ca](mailto:Colin.Grewar@gov.bc.ca)>, "Dalal, Suntanu GCPE:EX" <[Suntanu.Dalal@gov.bc.ca](mailto:Suntanu.Dalal@gov.bc.ca)>, "Grewar, Colin GCPE:EX" <[Colin.Grewar@gov.bc.ca](mailto:Colin.Grewar@gov.bc.ca)>, "Sovka, David GCPE:EX" <[David.Sovka@gov.bc.ca](mailto:David.Sovka@gov.bc.ca)>, "Plummer, Glen GCPE:EX" <[Glen.Plummer@gov.bc.ca](mailto:Glen.Plummer@gov.bc.ca)>  
**Subject:** Site C Decision materials

Hi all,  
Please find attached the materials for this morning's Site C announcement.

Page 049 to/à Page 091

Withheld pursuant to/removed as

s.13

**Welgush, Lindsey GCPE:EX**

**From:** Dalal, Suntanu GCPE:EX  
**Sent:** Monday, December 11, 2017 11:21 AM  
**To:** McRae, Meghan GCPE:EX  
**Cc:** Haslam, David GCPE:EX; Lowe, Mike GCPE:EX  
**Subject:** RE: Media calls on Site C

I'll take care of this. Thanks Meghan.

---

**From:** McRae, Meghan GCPE:EX  
**Sent:** Monday, December 11, 2017 11:15 AM  
**To:** Lowe, Mike GCPE:EX  
**Cc:** Haslam, David GCPE:EX; Dalal, Suntanu GCPE:EX  
**Subject:** RE: Media calls on Site C

Thanks Mike, my MA had told me they should all got to Jen Holmwood, so we have sent this one her way so far.  
Dave, We've received one request from CBC's All Points West, asking Minister Popham to come on this afternoon's show. Let me know if you want it entered into the HUB or if Suntanu will do that?

Thanks,  
Meghan

Hi Dave

As discussed on the phone, putting in a request for the Minister for this afternoon please.  
This would be a live q and a for our afternoon current events program " All Points West", heard across Vancouver Island.  
The program airs from 3pm to 6pm, host is Jason DeSouza.  
Please respond, and thanks

--  
Dave Biro  
CBC Radio, Victoria  
250-414-4706 ( \* voice on that mailbox is not mine, but I will get messages)

**From:** Lowe, Mike GCPE:EX  
**Sent:** Monday, December 11, 2017 11:12 AM  
**To:** GCPE Comm Directors  
**Subject:** Media calls on Site C

Good morning,

As you know the Premier will announce the government's decision on Site C at 11:30am this morning.

If you get media calls to your shops for your ministers or other MLAs, please coordinate with David Haslam in EMPR, as per usual process, as the Minister of Energy, Mines and Petroleum Resources is the main cabinet spokesperson on this issue.

Thanks all.

Mike

---

**Mike Lowe** | ADM, Communications Operations  
Government Communications and Public Engagement  
Desk: 778-698-7411 Cell: 778-584-1247

**Welgush, Lindsey GCPE:EX**

**From:** Gibbs, Robb GCPE:EX  
**Sent:** Monday, December 11, 2017 11:15 AM  
**To:** Aaron, Sage PREM:EX; Clark, Layne PREM:EX; Lowe, Mike GCPE:EX; Lloyd, Evan GCPE:EX; Zadavec, Don GCPE:EX; Kristianson, Eric GCPE:EX; Haslam, David GCPE:EX; May, Ed LASS:EX  
**Subject:** corrected key messages  
**Attachments:** Site C Key Messages - Dec11V1.docx

Hi,

This version has corrected a typo spotted by Layne.

Tks,

Robb



Page 095 to/à Page 097

Withheld pursuant to/removed as

s.13

**Welgush, Lindsey GCPE:EX**

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**From:** Haslam, David GCPE:EX  
**Sent:** Monday, December 11, 2017 11:14 AM  
**To:** Lowe, Mike GCPE:EX  
**Cc:** GCPE Comm Directors; Dalal, Suntanu GCPE:EX; Plummer, Glen GCPE:EX  
**Subject:** Re: Media calls on Site C

Please include Suntanu Dalal when sending. Thx.

Sent from my iPhone

On Dec 11, 2017, at 11:11 AM, Lowe, Mike GCPE:EX <[Mike.Lowe@gov.bc.ca](mailto:Mike.Lowe@gov.bc.ca)> wrote:

Good morning,

As you know the Premier will announce the government's decision on Site C at 11:30am this morning.

If you get media calls to your shops for your ministers or other MLAs, please coordinate with David Haslam in EMPR, as per usual process, as the Minister of Energy, Mines and Petroleum Resources is the main cabinet spokesperson on this issue.

Thanks all.

Mike

---

**Mike Lowe** | ADM, Communications Operations  
Government Communications and Public Engagement  
Desk: 778-698-7411 Cell: 778-584-1247

**Welgush, Lindsey GCPE:EX**

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**From:** Lowe, Mike GCPE:EX  
**Sent:** Monday, December 11, 2017 8:42 AM  
**To:** Kahlon, Ravi PREM:EX; Louie, Jacqueline JTT:EX; Chow, George JTT:EX  
**Subject:** FAQ and Key messages  
**Attachments:** SiteC-FAQ-Dec10V1.docx; Site C Key Messages - Dec10V2.docx

Hi folks -- attached are the final KMs and FAQs for your prep for media comment today.

Page 100 to/à Page 103

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**Welgush, Lindsey GCPE:EX**

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**From:** Zadravec, Don GCPE:EX  
**Sent:** Monday, December 11, 2017 8:31 AM  
**To:** Lowe, Mike GCPE:EX  
**Subject:** FW: all materials  
**Attachments:** SiteC-FAQ-Dec10V1.docx; Backgrounder 3 Site C Termination Implications for BC Hydro Customers and BC Taxpayers - Dec10V1.docx; Backgrounder 2 Site C -From Private Power to Site C Dec10-V1.docx; Backgrounder 1\_Site C Mitigation Elements - Dec10V2.docx; Site C Key Messages - Dec10V2.docx; SiteC-NR-Dec10V2.docx

---

**From:** Gibbs, Robb GCPE:EX

**Sent:** Sunday, December 10, 2017 10:37 PM

**To:** Meggs, Geoff PREM:EX; Aaron, Sage PREM:EX; Lloyd, Evan GCPE:EX; Zadravec, Don GCPE:EX; Howlett, Tim GCPE:EX; Haslam, David GCPE:EX

**Subject:** all materials

Hi folks,

Here are all the materials properly formatted. Please note: This is still unofficial in that these have not gone through Writing & Editorial services yet.

Please share as needed.

Tks,

Robb

Page 105 to/à Page 108

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## BACKGROUND

For Immediate Release  
Dec. 11, 2017

### **From Private Power to Site C: Bad Decisions that Shaped B.C.'s Electricity Policy**

Government's decision to proceed with the completion of Site C was driven, in large part, by a series of bad energy policy decisions made over the past decade and a half that put politics ahead of people. These decisions significantly increased the Province's intermittent electricity energy supply and forced upward pressure on electricity rates.

In 2002, the previous government introduced the Energy Plan that mandated that all new power generation opportunities were reserved for private power producers. Through the extensive use of electricity purchase agreements, the board of BC Hydro made long-term commitments to purchase a large supply of new intermittent power, primarily through run-of-river power projects, at prices considerably higher than produced by BC Hydro's heritage hydroelectric assets.

The board of BC Hydro committed to more than 135 contracts with an average term of 28 years. And while power generated by BC Hydro's heritage assets cost \$32 per MWh, power from IPPs cost \$100 per MWh. Today these contracts represent future financial commitments of over \$50 billion.

The Energy Plan also changed the structure of BC Hydro and established a standalone BC Transmission Corporation to allow private power producers to access the transmission system and to sell directly to large consumers.

At the same time that BC Hydro was directed to accommodate this new supply of intermittent power, the previous government also instructed BC Hydro to decommission its Burrard Generating Station in Metro Vancouver to address growing concerns about local air pollution and greenhouse gas emissions.

As BC Hydro lost needed electrical capacity to backstop its new intermittent power supply, it was forced to seek new capacity or "firm" power, the type traditionally provided by hydroelectric facilities like Site C.

In 2010, the old government introduced the Clean Energy Act, which exempted a number of BC Hydro projects and power procurement activities from independent review by the BC Utilities Commission including Site C, the Clean Power Call, the Smart Metering Program and the Northwest Transmission Line.

The former government then compounded the financial problems at BC Hydro by directing the corporation to pay dividends to the province from funds BC Hydro had to borrow. The cost of this debt is a direct cost to BC Hydro ratepayers.

Between 2001 and 2017, the old government directed BC Hydro to increase its liabilities held in regulatory accounts from \$116 million to \$5.597 billion. These costs will have to be recovered from ratepayers in the future.

As a result of these earlier policy decisions, the old government saddled BC Hydro with a new supply of long-term expensive intermittent power, without the electrical capacity to maintain reliable service to its customers.

Faced with challenges of its own making, the old government decided to push ahead with Site C without allowing review by B.C.'s independent regulator, the BC Utilities Commission.

**Contact:**

Suntanu Dalal

Media Relations

Ministry of Energy, Mines and Petroleum Resources

250 952-0628



Page 111 to/à Page 113

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## BACKGROUND

For Immediate Release  
Dec. 11, 2017

### **Site C Termination Implications for BC Hydro Customers and BC Taxpayers**

The decision to proceed with construction of Site C was primarily driven by a determination that British Columbians should not have to take on \$4 billion in debt with nothing in return for the people of this province and, even worse, with massive cuts to the services they count on.

Analysis conducted by the Ministry of Finance, Ministry of Energy, Mines and Petroleum Resources, and external experts on the BC Utilities Commission (BCUC) report concluded that completing Site C will be significantly less costly to British Columbians than cancelling the project.

In its report, the BCUC estimated that BC Hydro would need to spend an additional \$1.8 billion for termination and site remediation costs if it were to cancel the project. This is in addition to the \$2.1 billion of sunk construction and planning costs that will have been spent by the end of December 2017.

Faced with an immediate and unavoidable \$4 billion debt, the Province would have to recover these costs from either BC Hydro customers or taxpayers. As a regulated utility, BC Hydro is obligated to file a plan with the independent BCUC who would ultimately determine which course of action it deemed most appropriate.

The BCUC did not take a position with respect to the options for debt recovery, however, government conducted extensive analysis of the fiscal and rate implications of likely debt recovery options.

If the BCUC determined that BC Hydro could recover the nearly \$4 billion in Site C costs from its customers, the Commission would then have to decide what the repayment period should be:

- Under a 10-year recovery period, BC Hydro customers could face a one-time 12.1% rate increase that would last for the next decade. This would be in addition to any other rate increases required to cover BC Hydro's ongoing debt servicing and other operating costs, including recovery of its rate deferral accounts.
- Under a longer recovery period of 70 years, customers would not face short-term rate impacts. Such a move would, however, force future generations to pay for a valueless asset from which they never receive benefits. This course of action would also increase the risk that provincial bond rating agencies would bring into question BC Hydro's financial sustainability, thus increasing the risk that BC Hydro's entire debt load becomes viewed as non-commercial. This would place significant pressure against the Province's AAA credit rating and annual borrowing costs.

If the BCUC decided that BC Hydro should not recover the \$4 billion of Site C debt from its customers, the corporation and the Minister of Finance would face two options that would significantly impact BC taxpayers.

If BC Hydro retained the \$4 billion debt:

- It would first be obligated to write off the Site C costs as unrecoverable thus causing BC Hydro and the Province to slip into significant deficits. The corporation would then face an even higher risk of no longer being viewed by rating agencies as self-supporting and having its entire debt reclassified as non-commercial.
- Such a move would significantly risk the Province losing its AAA rating with a resultant increase in borrowing costs, thus reducing the annual budget available for key priority spending areas.

If government itself chose to assume the nearly \$4 billion of Site C debt – thus safeguarding BC Hydro:

- It would immediately increase B.C.'s level of taxpayer-supported debt from about \$44.6 billion to \$48.6 billion.
- This increase would also erode the Province's key fiscal sustainability debt-to-revenue ratio by 7-8 percentage points – a measure critically assessed by provincial bond-rating agencies and ultimately determines the Province's borrowing and debt-servicing costs.
- Taking on the Site C debt into government taxpayer-supported debt would likely eliminate planned increases in provincial capital spending over the next two years. For context, \$4 billion in assumed Site C debt could pay for the equivalent of:
  - 66 secondary schools (\$60 million each); or,
  - 11 hospital projects similar to the North Island Hospitals (Province's share \$365 million); or,
  - 12 highway projects similar to the Okanagan Valley Corridor Project (Province's share \$330 million); or,
  - 3 Pattullo Bridges (\$1.3 billion each).
- This additional taxpayer-supported debt load would also increase operating costs in the provincial budget by \$120 million to \$150 million annually – putting at risk the services British Columbians count on.

Contact:

Suntanu Dalal

Media Relations

Ministry of Energy, Mines and Petroleum Resources 250 952-0628

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## BACKGROUND

For Immediate Release  
Dec. 11, 2017

### Site C Quick Facts & Mitigation Elements

#### Quick Facts:

- The Site C project is already two years into construction.
- To date, \$2.1 billion has already been spent; it's estimated that another \$1.8 billion would be needed for site remediation (which, even then, would not restore the site to its previous condition).
- The \$4 billion in Site C termination costs is equivalent to \$860 for every British Columbian, or eliminating taxpayer-supported capital projects:
  - 66 secondary schools (\$60 million each); or,
  - 11 hospital projects similar to the North Island Hospitals (Province's share \$365 million); or,
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- 99 per cent of Class 1-5 agricultural lands (capable of crop production) in the Peace Agricultural Region will not be affected by Site C. Permanent loss of approximately 3,800 hectares of class 1-5 agricultural lands leaves approximately 2.7 million hectares of Class 1 to 5 lands available for agricultural production in the Peace Agricultural Region.

#### New Management Direction

- A new Project Assurance Board – made up of BC Hydro, independent experts and government representatives – will provide enhanced oversight to future contract procurement and management, project deliverables, environmental integrity, and quality assurance – all within the mandate of delivering the project on time and budget. Based on current projections, BC Hydro has revised the budget to \$10.7 billion.
- *EY Canada* has been retained by BC Hydro to provide dedicated budget oversight, timeline evaluation and risk assessment analysis for the duration of the project.

#### Agriculture

- Activate the \$20 million agricultural compensation fund established to offset lost sales and stimulate agriculture enhancements in the Peace region.
- Government will establish a new dedicated BC Food Security Fund – based on Site C revenues – dedicated to supporting farming and enhancing agricultural innovation and productivity across BC.

#### Community Benefits

- New Community Benefits Programs will be established with a mandate to ensure that project benefits flow to local communities, and increase the number of apprentices and First Nations workers hired onto the project.

- The Peace River Legacy Fund will be used to implement solutions to longer-term environmental, social and economic issues.
- Government will explore options for relocating Site C worker accommodations, post completion, to a local skills-training institution.

#### **First Nations**

- As a component of the comprehensive review of BC Hydro, the Province and BC Hydro will consider the development of a new procurement stream for smaller scale renewable electricity projects where Indigenous Nations are proponents or partners to create local employment and commercial opportunities throughout B.C. as well as environmental benefits with the replacement of diesel or fossil fuel-based energy installations. The Ministry of Energy, Mines and Petroleum Resources and the Ministry of Finance will bring these proposals to government by fall 2018.
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- The Province will continue recent direct government engagement with First Nations to seek input into the design of a Peace River Legacy Fund and establish a collective Treaty 8 project advisory committee.
- Work will continue in addressing cultural concerns, enhancing business opportunities, and retaining funding/land transfers and contract opportunities.

Contact:  
Suntanu Dalal  
Media Relations  
Ministry of Energy, Mines and Petroleum Resources  
250 952-0628

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## NEWS RELEASE

For Immediate Release  
[release number]  
Dec. 11, 2017

Office of the Premier

### **Government will complete Site C construction Will not burden taxpayers or Hydro customers with previous government's debt**

VICTORIA – The B.C. government will complete construction of the Site C hydroelectric dam, saying that to do otherwise would put British Columbians on the hook for an immediate and unavoidable \$4-billion bill – with nothing in return – resulting in rate hikes or reduced funds for schools, hospitals, and important infrastructure.

“Megaproject mismanagement by the old government has left B.C. in a terrible situation,” said Premier John Horgan in making today’s announcement. “But we cannot punish British Columbians for those mistakes and we can’t change the past, we can only make the best decision for the future.

“It’s clear that Site C should never have been started. But to cancel it would add billions to the province’s debt – putting at risk our ability to deliver housing, child care, schools and hospitals for families across B.C. And that’s a price we’re not willing to pay,” said Horgan.

Had government decided to cancel Site C, it would have taken on the project’s \$3.9 billion in debt, made up of \$2.1 billion already spent and another \$1.8 billion in remediation costs. As public debt, it would become the responsibility of BC Hydro customers or taxpayers.

“We will not ask British Columbians to take on \$4 billion in debt with nothing in return for the people of this province and, even worse, with massive cuts to the services they count on.

“The old government recklessly pushed Site C past the point of no return, committing billions of dollars to this project without appropriate planning and oversight. Our job now is to make the best of a bad deal and do everything possible to turn Site C into a positive contributor to our energy future.”

The premier says that in moving forward with the project, his government will launch a Site C turnaround plan to contain project costs while adding tangible benefits. The plan will include:

- A new Project Assurance Board that will provide enhanced oversight to future contract procurement and management, project deliverables, environmental integrity, and quality assurance – all within the mandate of delivering the project on time and budget. Based on current projections, BC Hydro has revised the budget to \$10.7 billion.
- Establishing new Community Benefits Programs, mandated with making sure that project benefits assist local communities, and increasing the number of apprentices and First Nations workers hired onto the project.
- A new BC Food Security Fund – based on Site C revenues – dedicated to supporting farming and enhancing agricultural innovation and productivity across BC.

In addition to funding for provincewide food security initiatives, the turnaround plan will:

- Ensure the Peace River Legacy Fund implements solutions to longer-term environmental, social and economic issues.
- Activate the \$20-million agricultural compensation fund to offsets lost sales and stimulate long-term productivity enhancements in Peace Valley agriculture.

"We're taking the steps the previous government showed no interest in: a solid budget, enhanced review and oversight, community benefits, and an eye to the future," said Horgan.

"We're putting an end to the years of energy policy that put politics ahead of people – where government forced BC Hydro into costly contracts, hiking rates for homeowners and renters, and delivering dividends to government it simply couldn't afford."

Horgan adds his government will also be pursuing an alternative energy strategy to put B.C. more firmly on the path to green, renewable power that helps the province exceed its climate goals.

"I respect and honour the commitment of people who oppose Site C, and share their determination to move B.C. to a clean, renewable energy future and to embrace the principles of reconciliation with Indigenous communities," said Horgan, who acknowledged that Site C does not have the support of all Treaty 8 First Nations. "We know this decision is not what some First Nations wanted. Their voices were heard and their perspectives were an important part of the deliberations on a very challenging decision."

"As we move forward, I welcome ideas from across our province as we define an energy strategy that protects our environment, delivers on our climate responsibilities, powers future generations, and creates jobs and opportunities for all British Columbians."

- 30 -

**Media contact:**  
Jen Holmwood  
etc

**Welgush, Lindsey GCPE:EX**

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**From:** Lowe, Mike GCPE:EX  
**Sent:** Monday, December 11, 2017 8:18 AM  
**To:** Sherlock, Stephanie GCPE:EX  
**Cc:** Zadravec, Don GCPE:EX; Haslam, David GCPE:EX; Dalal, Suntanu GCPE:EX  
**Subject:** Re: Media Releases

Yes the translations are happening. Good question on who sends... I agree it makes sense for Lele and Shruti to do that. Cindy and Ajaib will be sending to them for proofreading too.

Sent from my iPhone

On Dec 11, 2017, at 8:12 AM, Sherlock, Stephanie GCPE:EX <[Stephanie.Sherlock@gov.bc.ca](mailto:Stephanie.Sherlock@gov.bc.ca)> wrote:

Confirming these have been sent to Cindy and Ajaib for translation?

Also confirming that you would like Shruti and Lele to send the translated versions out – rather than have them sent out by the editors?



**Welgush, Lindsey GCPE:EX**

---

**From:** Lowe, Mike GCPE:EX  
**Sent:** Monday, December 11, 2017 6:33 AM  
**To:** Dan, Cindy GCPE:EX; Sidhu, Ajaib GCPE:EX  
**Subject:** FW: Final NR  
**Attachments:** SiteC-NR-Dec10V2.docx

Good morning Cindy and Ajaib,

Thank you for coming in early to prepare translations of this NR. As I'm sure you are aware, it is highly confidential until the news conference announcing the decision takes place at 11:30am. As such, please do not share the document or any of the information contained in it with anyone.

The one exception is that Lele and Shruti can be sent the original and the translation so they may proofread your work and prepare it for distribution to the media.

Please confirm by reply email that you received this successfully.

Thank you!

Mike

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## NEWS RELEASE

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For Immediate Release  
[release number]  
Dec. 11, 2017

Office of the Premier

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- 30 -

**Media contact:**

Jen Holmwood

etc

## **Welgush, Lindsey GCPE:EX**

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**From:** Ryckman, Scott GCPE:EX  
**Sent:** Thursday, December 7, 2017 6:42 AM  
**To:** Devereux, Rick GCPE:EX; Lowe, Mike GCPE:EX  
**Cc:** Badger, Joleen GCPE:EX  
**Subject:** Press Theatre event Monday

**Date:** Dec 11, 2017  
**Time:** 10:00am  
**Duration:** 60 min  
**Talent:** TBA  
**Topic:** TBA

Setup Single podium with event table, PP display, flags with blue curtain backdrop Distribution Available on channel 109 throughout the Legislature  
Telecoms Q&A - 28711 participant confirmation code Webcast Available to select EMPR, GCPE & OoP staff MCTBA

TNO staff will be on site at 8:00am.

Legislature security to monitor the basement entrance to the West Annex 30 minutes prior to Monday's event.

Scott  
TNO

## Howlett, Tim GCPE:EX

---

**From:** Hannah, Matt GCPE:EX  
**Sent:** Monday, December 11, 2017 10:52 AM  
**To:** Aaron, Sage PREM:EX  
**Cc:** Sanford, Donna L GCPE:EX; Howlett, Tim GCPE:EX; Clark, Layne PREM:EX  
**Subject:** Draft lines

**Follow Up Flag:** Follow up  
**Flag Status:** Flagged

s.13

Matt Hannah  
Director of Issues Management  
778.584.1249

## Howlett, Tim GCPE:EX

---

**From:** Clark, Layne PREM:EX  
**Sent:** Monday, December 11, 2017 10:41 AM  
**To:** LP Ministerial Assistants; LP Executive Assistants; LP Premiers Vancouver Office  
**Cc:** Meggs, Geoff PREM:EX; Van Meer-Mass, Kate PREM:EX; McConnell, Sheena PREM:EX; Aaron, Sage PREM:EX; Holmwood, Jen PREM:EX; Nash, Amber PREM:EX; Wong, Tamarra PREM:EX; Privett, Don PREM:EX; Hannah, Matt GCPE:EX; Howlett, Tim GCPE:EX; Matthen, Sheila GCPE:EX; Machell, Aileen GCPE:EX; MacDonald, Alex GCPE:EX; Moran, Roseanne LASS:EX  
**Subject:** Site C material - Embargoed until 11:30AM  
**Attachments:** Site C NR Dec 11.pdf; Backgrounder 1\_Site C Mitigation Elements - Dec10V2.pdf; s.13 Backgrounder 3 Site C Termination Implications for BC Hydro Customers and BC Taxpayers - Dec10V1.pdf; Backgrounder 2 Site C -From Private Power to Site C Dec10-V1.pdf

**Follow Up Flag:** Follow up  
**Flag Status:** Flagged

**Categories:** Red Category

Hello –

Attached:

- News release s.13

- Backgrounders 1 through 3

This is embargoed information until **11:30AM**.

If you have any questions or concerns, do not hesitate to reach out to me.

Thank you,

Layne

**From:** Howlett, Tim GCPE:EX  
**Sent:** Friday, December 8, 2017 11:06 AM  
**To:** Howlett, Tim GCPE:EX; Sanderson, Melissa EMPR:EX  
**Subject:** Clean Energy Canada "Opinion: With or without Site C, the future is electric"

# Opinion: With or without Site C, the future is electric

Dan Woynillowicz & Merran Smith

Published on: December 7, 2017 | Last Updated: December 7, 2017 4:41 PM PST

<http://vancouver.sun.com/opinion/op-ed/opinion-with-or-without-site-c-the-future-is-electric>

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Page 128

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Copyright



Tim Howlett  
Issues Manager  
Strategic Issues Division, GCPE  
250.208.4828

## Howlett, Tim GCPE:EX

---

**From:** Howlett, Tim GCPE:EX  
**Sent:** Sunday, December 10, 2017 8:05 PM  
**To:** Gibbs, Robb GCPE:EX  
**Subject:** update to FAQ #3

I think you had already edited the top, I wrote a quick "if pressed..."

s.13

Tim Howlett  
Issues Manager  
Strategic Issues Division, GCPE  
250.208.4828

## Howlett, Tim GCPE:EX

---

**From:** Howlett, Tim GCPE:EX  
**Sent:** Sunday, December 10, 2017 7:55 PM  
**To:** Gibbs, Robb GCPE:EX  
**Subject:** FAQ doc

Would you be able to send me the updated FAQ document?

Tim Howlett  
Issues Manager  
Strategic Issues Division, GCPE  
250.208.4828

## Howlett, Tim GCPE:EX

---

**From:** Howlett, Tim GCPE:EX  
**Sent:** Saturday, December 9, 2017 1:16 PM  
**To:** Aaron, Sage PREM:EX  
**Cc:** Hannah, Matt GCPE:EX; Zadavec, Don GCPE:EX; Holmwood, Jen PREM:EX  
**Subject:** Re: technical briefing

Sounds good. I had been planning to attend.

Tim Howlett  
Issues Management  
250.208.4828

On Dec 9, 2017, at 12:24 PM, Aaron, Sage PREM:EX <[Sage.Aaron@gov.bc.ca](mailto:Sage.Aaron@gov.bc.ca)> wrote:

Hi Tim,  
We'd like you to be in the technical briefing with the DMs on Monday.  
You'll be recording reporters' questions, sending them to the people preparing the premier and catching any we may not have anticipated.  
More details to come.

**Sage Aaron, Communications Director**  
Office of the Premier | Government of BC  
501 Belleville St, Victoria, BC V8V 2L8 | 778-678-0832

## Howlett, Tim GCPE:EX

---

**From:** Howlett, Tim GCPE:EX  
**Sent:** Thursday, December 7, 2017 12:51 PM  
**To:** Kristianson, Eric GCPE:EX  
**Subject:** BGs

Hey Eric, Could you flip me a copy of the draft BGs?  
I am just working on the simplified QAs and think they might be helpful.

Tim Howlett  
Issues Manager  
Strategic Issues Division, GCPE  
250.208.4828

## Howlett, Tim GCPE:EX

---

**From:** Howlett, Tim GCPE:EX  
**Sent:** Monday, December 11, 2017 12:47 PM  
**To:** Hannah, Matt GCPE:EX; Aaron, Sage PREM:EX; Holmwood, Jen PREM:EX; McConnell, Sheena PREM:EX; Oreck, Mira PREM:EX  
**Subject:** BC Liberal release

<http://bcliberalcaucus.bc.ca/blog/newsreleases/site-c-project-right-decision-now-providing-clean-power/>

1. **Rich Coleman** Verified account @colemancountry 31s31 seconds ago

.@bcndp spent millions of taxpayer \$\$ figuring out what @BCLiberalCaucus already knew. Right project. Right place. Right time. #SiteC

## Howlett, Tim GCPE:EX

---

**From:** Sas, Jonathan IRR:EX  
**Sent:** Saturday, December 9, 2017 6:16 PM  
**To:** Howlett, Tim GCPE:EX  
**Subject:** RE: thoughts on additions/edits?  
**Attachments:** SC Notes.docx

**Follow Up Flag:** Follow up  
**Flag Status:** Flagged

Hey Tim,

See attached.

Give me a call if you need...

**Jonathan Sas** | Senior Ministerial Assistant | Ministry of Indigenous Relations and Reconciliation | 778 587 4376

---

**From:** Howlett, Tim GCPE:EX  
**Sent:** Saturday, December 9, 2017 3:14 PM  
**To:** Sas, Jonathan IRR:EX  
**Subject:** thoughts on additions/edits?

s.13,s.16

Tim Howlett  
Issues Manager  
Strategic Issues Division, GCPE  
250.208.4828

s.13,s.16



## Howlett, Tim GCPE:EX

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**From:** Zadravec, Don GCPE:EX  
**Sent:** Friday, December 8, 2017 12:06 PM  
**To:** Howlett, Tim GCPE:EX  
**Subject:** FW: KMs-QA  
**Attachments:** KMs-QA\_Site C Decision\_Dec08\_1133am.docx

Tim. this is the latest draft

---

**From:** Haslam, David GCPE:EX  
**Sent:** Friday, December 8, 2017 12:02 PM  
**To:** Zadravec, Don GCPE:EX  
**Subject:** FW: KMs-QA

Here ya go.

Page 138 to/à Page 181

Withheld pursuant to/removed as

s.13

## Howlett, Tim GCPE:EX

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**From:** Dalzell, Danielle GCPE:EX  
**Sent:** Saturday, December 9, 2017 10:46 AM  
**To:** Howlett, Tim GCPE:EX  
**Subject:** 20171208\_KM\_MLA\_SiteC\_V3  
**Attachments:** 20171208\_KM\_MLA\_SiteC\_V3.docx; 20171208\_FAQ\_MLA\_SiteC\_V3.docx

Please have a quick look to check the content. Thank you!

Page 183 to/à Page 190

Withheld pursuant to/removed as

s.13

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## BACKGROUND

For Immediate Release  
Dec. 11, 2017

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### **Contact:**

Suntanu Dalal

Media Relations

Ministry of Energy, Mines and Petroleum Resources

250 952-0628

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- Government will explore options for relocating Site C worker accommodations, post completion, to a local skills-training institution.

#### **First Nations**

- As a component of the comprehensive review of BC Hydro, the Province and BC Hydro will consider the development of a new procurement stream for smaller scale renewable electricity projects where Indigenous Nations are proponents or partners to create local employment and commercial opportunities throughout B.C. as well as environmental benefits with the replacement of diesel or fossil fuel-based energy installations. The Ministry of Energy, Mines and Petroleum Resources and the Ministry of Finance will bring these proposals to government by fall 2018.
- BC Hydro and the Ministry of Transportation and Infrastructure will work with Treaty 8 First Nations and others to redesign the Highway 29 realignment at Cache Creek to reduce impact on potential burial sites and sacred places. BC Hydro will invite proposals from Treaty 8 First Nations for this roadbuilding work.
- The Ministry of Indigenous Relations and Reconciliation and BC Hydro will continue to engage Treaty 8 First Nations to seek additional solutions to mitigate the adverse impacts of Site C, and to advance reconciliation.
- The Province will continue recent direct government engagement with First Nations to seek input into the design of a Peace River Legacy Fund and establish a collective Treaty 8 project advisory committee.
- Work will continue in addressing cultural concerns, enhancing business opportunities, and retaining funding/land transfers and contract opportunities.

#### **Contact:**

Suntanu Dalal

Media Relations

Ministry of Energy, Mines and Petroleum Resources

250 952-0628



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## BACKGROUND

For Immediate Release  
Dec. 11, 2017

### **From Private Power to Site C: Bad Decisions that Shaped B.C.'s Electricity Policy**

Government's decision to proceed with the completion of Site C was driven, in large part, by a series of bad energy policy decisions made over the past decade and a half that put politics ahead of people. These decisions significantly increased the Province's intermittent electricity energy supply and forced upward pressure on electricity rates.

In 2002, the previous government introduced the Energy Plan that mandated that all new power generation opportunities were reserved for private power producers. Through the extensive use of electricity purchase agreements, the board of BC Hydro made long-term commitments to purchase a large supply of new intermittent power, primarily through run-of-river power projects, at prices considerably higher than produced by BC Hydro's heritage hydroelectric assets.

The board of BC Hydro committed to more than 135 contracts with an average term of 28 years. And while power generated by BC Hydro's heritage assets cost \$32 per MWh, power from IPPs cost \$100 per MWh. Today these contracts represent future financial commitments of over \$50 billion.

The Energy Plan also changed the structure of BC Hydro and established a standalone BC Transmission Corporation to allow private power producers to access the transmission system and to sell directly to large consumers.

At the same time that BC Hydro was directed to accommodate this new supply of intermittent power, the previous government also instructed BC Hydro to decommission its Burrard Generating Station in Metro Vancouver to address growing concerns about local air pollution and greenhouse gas emissions.

As BC Hydro lost needed electrical capacity to backstop its new intermittent power supply, it was forced to seek new capacity or "firm" power, the type traditionally provided by hydroelectric facilities like Site C.

In 2010, the old government introduced the Clean Energy Act, which exempted a number of BC Hydro projects and power procurement activities from independent review by the BC Utilities Commission including Site C, the Clean Power Call, the Smart Metering Program and the Northwest Transmission Line.

The former government then compounded the financial problems at BC Hydro by directing the corporation to pay dividends to the province from funds BC Hydro had to borrow. The cost of this debt is a direct cost to BC Hydro ratepayers.

Between 2001 and 2017, the old government directed BC Hydro to increase its liabilities held in regulatory accounts from \$116 million to \$5.597 billion. These costs will have to be recovered from ratepayers in the future.

As a result of these earlier policy decisions, the old government saddled BC Hydro with a new supply of long-term expensive intermittent power, without the electrical capacity to maintain reliable service to its customers.

Faced with challenges of its own making, the old government decided to push ahead with Site C without allowing review by B.C.'s independent regulator, the BC Utilities Commission.

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Suntanu Dalal  
Media Relations  
Ministry of Energy, Mines and Petroleum Resources  
250 952-0628

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## BACKGROUND

For Immediate Release  
Dec. 11, 2017

### **Site C Termination Implications for BC Hydro Customers and BC Taxpayers**

The decision to proceed with construction of Site C was primarily driven by a determination that British Columbians should not have to take on \$4 billion in debt with nothing in return for the people of this province and, even worse, with massive cuts to the services they count on.

Analysis conducted by the Ministry of Finance, Ministry of Energy, Mines and Petroleum Resources, and external experts on the BC Utilities Commission (BCUC) report concluded that completing Site C will be significantly less costly to British Columbians than cancelling the project.

In its report, the BCUC estimated that BC Hydro would need to spend an additional \$1.8 billion for termination and site remediation costs if it were to cancel the project. This is in addition to the \$2.1 billion of sunk construction and planning costs that will have been spent by the end of December 2017.

Faced with an immediate and unavoidable \$4 billion debt, the Province would have to recover these costs from either BC Hydro customers or taxpayers. As a regulated utility, BC Hydro is obligated to file a plan with the independent BCUC who would ultimately determine which course of action it deemed most appropriate.

The BCUC did not take a position with respect to the options for debt recovery, however, government conducted extensive analysis of the fiscal and rate implications of likely debt recovery options.

If the BCUC determined that BC Hydro could recover the nearly \$4 billion in Site C costs from its customers, the Commission would then have to decide what the repayment period should be:

- Under a 10-year recovery period, BC Hydro customers could face a one-time 12.1% rate increase that would last for the next decade. This would be in addition to any other rate increases required to cover BC Hydro's ongoing debt servicing and other operating costs, including recovery of its rate deferral accounts.
- Under a longer recovery period of 70 years, customers would not face short-term rate impacts. Such a move would, however, force future generations to pay for a valueless asset from which they never receive benefits. This course of action would also increase the risk that provincial bond rating agencies would bring into question BC Hydro's financial sustainability, thus increasing the risk that BC Hydro's entire debt load becomes viewed as non-commercial. This would place significant pressure against the Province's AAA credit rating and annual borrowing costs.

If the BCUC decided that BC Hydro should not recover the \$4 billion of Site C debt from its customers, the corporation and the Minister of Finance would face two options that would significantly impact BC taxpayers.

If BC Hydro retained the \$4 billion debt:

- It would first be obligated to write off the Site C costs as unrecoverable thus causing BC Hydro and the Province to slip into significant deficits. The corporation would then face an even higher risk of no longer being viewed by rating agencies as self-supporting and having its entire debt reclassified as non-commercial.
- Such a move would significantly risk the Province losing its AAA rating with a resultant increase in borrowing costs, thus reducing the annual budget available for key priority spending areas.

If government itself chose to assume the nearly \$4 billion of Site C debt – thus safeguarding BC Hydro:

- It would immediately increase B.C.'s level of taxpayer-supported debt from about \$44.6 billion to \$48.6 billion.
- This increase would also erode the Province's key fiscal sustainability debt-to-revenue ratio by 7-8 percentage points – a measure critically assessed by provincial bond-rating agencies and ultimately determines the Province's borrowing and debt-servicing costs.
- Taking on the Site C debt into government taxpayer-supported debt would likely eliminate planned increases in provincial capital spending over the next two years. For context, \$4 billion in assumed Site C debt could pay for the equivalent of:
  - 66 secondary schools (\$60 million each); or,
  - 11 hospital projects similar to the North Island Hospitals (Province's share \$365 million); or,
  - 12 highway projects similar to the Okanagan Valley Corridor Project (Province's share \$330 million); or,
  - 3 Pattullo Bridges (\$1.3 billion each).
- This additional taxpayer-supported debt load would also increase operating costs in the provincial budget by \$120 million to \$150 million annually – putting at risk the services British Columbians count on.

Contact:

Suntanu Dalal

Media Relations

Ministry of Energy, Mines and Petroleum Resources 250 952-0628

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## BACKGROUND

For Immediate Release  
Dec. 11, 2017

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If the BCUC decided that BC Hydro should not recover the \$4 billion of Site C debt from its customers, the corporation and the Minister of Finance would face two options that would significantly impact BC taxpayers.

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- Such a move would significantly risk the Province losing its AAA rating with a resultant increase in borrowing costs, thus reducing the annual budget available for key priority spending areas.

If government itself chose to assume the nearly \$4 billion of Site C debt – thus safeguarding BC Hydro:

- It would immediately increase B.C.'s level of taxpayer-supported debt from about \$44.6 billion to \$48.6 billion.
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  - 66 secondary schools (\$60 million each); or,
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  - 3 Pattullo Bridges (\$1.3 billion each).
- This additional taxpayer-supported debt load would also increase operating costs in the provincial budget by \$120 million to \$150 million annually – putting at risk the services British Columbians count on.

Contact:

Suntanu Dalal

Media Relations

Ministry of Energy, Mines and Petroleum Resources 250 952-0628



Page 203 to/à Page 208

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s.13

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## NEWS RELEASE

Not Approved  
Dec. 11, 2017

Office of the Premier

**Government will complete Site C construction, will not burden taxpayers or BC Hydro customers with previous government's debt**

VICTORIA – The British Columbia government will complete construction of the Site C hydroelectric dam, saying that to do otherwise would put British Columbians on the hook for an immediate and unavoidable \$4-billion bill – with nothing in return – resulting in rate hikes or reduced funds for schools, hospitals and important infrastructure.

“Megaproject mismanagement by the old government has left B.C. in a terrible situation,” said Premier John Horgan in making today’s announcement. “But we cannot punish British Columbians for those mistakes, and we can’t change the past. We can only make the best decision for the future.

“It’s clear that Site C should never have been started. But to cancel it would add billions to the Province’s debt – putting at risk our ability to deliver housing, child care, schools and hospitals for families across B.C. And that’s a price we’re not willing to pay,” said Premier Horgan.

Had government decided to cancel Site C, it would have taken on the project’s \$3.9 billion in debt, made up of \$2.1 billion already spent and another \$1.8 billion in remediation costs. As public debt, it would become the responsibility of BC Hydro customers or taxpayers.

“We will not ask British Columbians to take on \$4 billion in debt with nothing in return for the people of this province and, even worse, with massive cuts to the services they count on.

“The old government recklessly pushed Site C past the point of no return, committing billions of dollars to this project without appropriate planning and oversight. Our job now is to make the best of a bad deal and do everything possible to turn Site C into a positive contributor to our energy future.”

Premier Horgan said that in moving forward with the project, his government will launch a Site C turnaround plan to contain project costs while adding tangible benefits. The plan will include:

- A new Project Assurance Board that will provide enhanced oversight to future contract procurement and management, project deliverables, environmental integrity, and quality assurance – all within the mandate of delivering the project on time and budget. Based on current projections, BC Hydro has revised the budget to \$10.7 billion.
- Establishing new community benefits programs, mandated with making sure that project benefits assist local communities, and increasing the number of apprentices and First Nations workers hired onto the project.
- A new BC Food Security Fund – based on Site C revenues – dedicated to supporting farming and enhancing agricultural innovation and productivity in the province.

In addition to funding for provincewide food security projects and programs, the turnaround

plan will:

- Ensure the Peace River Legacy Fund implements solutions to longer-term environmental, social and economic issues.
- Activate the \$20-million agricultural compensation fund to offsets lost sales and stimulate long-term productivity enhancements in Peace Valley agriculture.

“We’re taking the steps the previous government showed no interest in: a solid budget, enhanced review and oversight, community benefits, and an eye to the future,” Premier Horgan said.

“We’re putting an end to the years of energy policy that put politics ahead of people – where government forced BC Hydro into costly contracts, hiking rates for homeowners and renters, and delivering dividends to government it simply couldn’t afford.”

Premier Horgan added that his government will also be pursuing an alternative energy strategy to put B.C. more firmly on the path to green, renewable power that helps the province exceed its climate goals.

“I respect and honour the commitment of people who oppose Site C, and share their determination to move B.C. to a clean, renewable energy future and to embrace the principles of reconciliation with Indigenous communities,” said Premier Horgan, who acknowledged that Site C does not have the support of all Treaty 8 First Nations. “We know this decision is not what some First Nations wanted. Their voices were heard and their perspectives were an important part of the deliberations on a very challenging decision.

“As we move forward, I welcome ideas from across our province as we define an energy strategy that protects our environment, delivers on our climate responsibilities, powers future generations, and creates jobs and opportunities for all British Columbians.”

Three backgrounders follow.

**Contact:**

Jen Holmwood  
Deputy Communications Director  
Office of the Premier  
250 818-4881

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## BACKGROUND 1

Not Approved  
Dec. 11, 2017

Office of the Premier

### Site C Quick Facts and Mitigation Elements

#### Quick Facts:

- The Site C project is two years into construction.
- To date, \$2.1 billion has already been spent. It is estimated that another \$1.8 billion would be needed for site remediation (which, even then, would not restore the site to its previous condition).
- The \$4 billion in Site C termination costs is equivalent to \$860 for every British Columbian, or eliminating taxpayer-supported capital projects:
  - 66 secondary schools (\$60 million each); or,
  - 11 hospital projects similar to the North Island Hospitals (Province's share, \$365 million); or,
  - 12 highway projects similar to the Okanagan Valley Corridor Project (Province's share, \$330 million); or,
  - three Pattullo Bridges (\$1.3 billion each).
- 99% of Class 1-5 agricultural lands (capable of crop production) in the Peace Agricultural Region will not be affected by Site C. Permanent loss of approximately 3,800 hectares of class 1-5 agricultural lands leaves approximately 2.7 million hectares of Class 1 to 5 lands available for agricultural production in the Peace Agricultural Region.

#### New Management Direction

- A new Project Assurance Board – made up of BC Hydro, independent experts and government representatives – will provide enhanced oversight to future contract procurement and management, project deliverables, environmental integrity, and quality assurance – all within the mandate of delivering the project on time and budget. Based on current projections, BC Hydro has revised the budget to \$10.7 billion.
- EY Canada has been retained by BC Hydro to provide dedicated budget oversight, timeline evaluation and risk assessment analysis for the duration of the project.

#### Agriculture

- Activate the \$20 million agricultural compensation fund established to offset lost sales and stimulate agriculture enhancements in the Peace region.
- Government will establish a new dedicated BC Food Security Fund – based on Site C revenues – dedicated to supporting farming and enhancing agricultural innovation and productivity throughout B.C.

#### Community Benefits

- New Community Benefits Programs will be established with a mandate to ensure that project benefits flow to local communities, and increase the number of apprentices and

First Nations workers hired onto the project.

- The Peace River Legacy Fund will be used to implement solutions to longer-term environmental, social and economic issues.
- Government will explore options for relocating Site C worker accommodations, post completion, to a local skills-training institution.

### **First Nations**

- As a component of the comprehensive review of BC Hydro, the Province and BC Hydro will consider the development of a new procurement stream for smaller-scale renewable electricity projects where Indigenous Nations are proponents or partners to create local employment and commercial opportunities throughout B.C. as well as environmental benefits with the replacement of diesel or fossil fuel-based energy installations. The Ministry of Energy, Mines and Petroleum Resources and the Ministry of Finance will bring these proposals to government by fall 2018.
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### **Contact:**

Suntanu Dalal  
Media Relations  
Ministry of Energy, Mines and Petroleum  
Resources  
250 952-0628

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## BACKGROUND 2

Not Approved  
Dec. 11, 2017

Office of the Premier

### **From private power to Site C: Bad decisions that shaped B.C.'s electricity policy**

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Faced with challenges of its own making, the old government decided to push ahead with Site C without allowing review by British Columbia's independent regulator, the BC Utilities Commission.

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## BACKGROUND 3

Not Approved  
Dec. 11, 2017

Office of the Premier

### **Site C termination implications for BC Hydro customers and British Columbia taxpayers**

The decision to proceed with construction of Site C was primarily driven by a determination that British Columbians should not have to take on \$4 billion in debt with nothing in return for the people of this province and, even worse, with massive cuts to the services they count on.

Analysis conducted by the Ministry of Finance, Ministry of Energy, Mines and Petroleum Resources, and external experts on the BC Utilities Commission (BCUC), report concluded that completing Site C will be significantly less costly to British Columbians than cancelling the project.

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Faced with an immediate and unavoidable \$4-billion debt, the Province would have to recover these costs from either BC Hydro customers or taxpayers. As a regulated utility, BC Hydro is obligated to file a plan with the independent BCUC, which would ultimately determine the course of action it deemed most appropriate.

The BCUC did not take a position with respect to the options for debt recovery, however, government conducted extensive analysis of the fiscal and rate implications of likely debt recovery options.

If the BCUC determined that BC Hydro could recover the nearly \$4 billion in Site C costs from its customers, the commission would then have to decide what the repayment period should be:

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- Under a longer recovery period of 70 years, customers would not face short-term rate impacts. Such a move would, however, force future generations to pay for a valueless asset from which they never receive benefits. This course of action would also increase the risk that provincial bond rating agencies would bring into question BC Hydro's financial sustainability, thus increasing the risk that BC Hydro's entire debt load becomes viewed as non-commercial. This would place significant pressure against the Province's AAA credit rating and annual borrowing costs.

If the BCUC decided that BC Hydro should not recover the \$4 billion of Site C debt from its customers, the corporation and the Minister of Finance would face two options that would significantly affect B.C. taxpayers.



If BC Hydro retained the \$4 billion debt:

- It would first be obligated to write off the Site C costs as unrecoverable, thus causing BC Hydro and the Province to slip into significant deficits. The corporation would then face an even higher risk of no longer being viewed by rating agencies as self-supporting and having its entire debt reclassified as non-commercial.
- Such a move would significantly risk the Province losing its AAA rating with a resultant increase in borrowing costs, thus reducing the annual budget available for key priority spending areas.

If government itself chose to assume the nearly \$4 billion of Site C debt – thus safeguarding BC Hydro:

- It would immediately increase B.C.'s level of taxpayer-supported debt from about \$44.6 billion to \$48.6 billion.
- This increase would also erode the Province's key fiscal sustainability debt-to-revenue ratio by seven to eight percentage points – a measure critically assessed by provincial bond-rating agencies and ultimately determines the Province's borrowing and debt-servicing costs.
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**Contact:**

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Resources  
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Page 217 to/à Page 220

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s.13

## McGregor, Cara GCPE:EX

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**From:** GCPE FOI Coordinator GCPE:EX  
**Sent:** Tuesday, December 12, 2017 12:58 PM  
**To:** Haslam, David GCPE:EX; Welgush, Lindsey GCPE:EX; Crebo, David GCPE:EX; Zadravec, Don GCPE:EX; Devereux, Rick GCPE:EX; McGregor, Cara GCPE:EX  
**Cc:** Beaupre, Darren GCPE:EX; Cotton, Brian GCPE:EX; Kristianson, Eric GCPE:EX; GCPE FOI Coordinator GCPE:EX  
**Subject:** New FOI Request: GCP-2017-74266 (Site C Announcement) \*\*Response due December 18

Good afternoon,

GCPE has received a request for information under the *Freedom of Information and Protection of Privacy Act* (FOIPPA).

Scope: *Regarding the announcement and news release of Dec. 11, 2017 related to Site C involving Premier John Horgan, Ministers Michelle Mungall and George Heyman: The Event Proposal including Visual Messages, Written Messages, Rollout, Media Plan, Strategic Communications, Media Relations, Q&As and Event Information/Speaking Notes; Records about the scheduling of the news release and news conference, and the creation of quotes contained in the news release. (Date Range for Record Search: From 12/01/2017 To 12/11/2017)*

Applicant Type: Media

Instructions and Due Dates:

Due Date: Monday, December 18, 2017

- If you are aware of any other area within GCPE who may hold responsive records, please advise.
- All records should be provided in one combined PDF (Instructions)
- Submit one clean copy and one marked copy indicating specific harms recommendations (guide to harms)
- Records should be inclusive of everyone in your department
- Need to indicate that the Director of your department/shop agrees with the harms recommendations
- Whether or not you have records please complete the following:

The following areas were searched: (indicate Yes/No for each line below)

1. Emails:
2. LAN:
3. Workstation for hardcopies:
4. Issues Prep (Yes or N/A):

## McGregor, Cara GCPE:EX

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**From:** Della Mattia, Marie PREM:EX  
**Sent:** Sunday, December 10, 2017 5:32 PM  
**To:** Aaron, Sage PREM:EX; McGregor, Cara GCPE:EX  
**Subject:** Fwd: site c speaking notes draft 7  
**Attachments:** s.13

Revisions per Premiers edits this afternoon,

I think I got them all :)

Thanks  
Marie

## **Site C Decision**

### **Dec. 11, 2017**

#### **I: Intro**

- The Site C decision affects:
  - Local people, Treaty 8 First Nations, Site C workers
  - Every British Columbian, for generations
- Any decision must fit with our values, and our commitments:
  - Affordability & fixing services
  - BC Hydro that works for people
  - Environmental commitments
  - Indigenous Peoples

#### **2: History of Site C**

- We've been critical of Site C from the start
  - No business case, no referral to BCUC
  - \$2 billion spent: no plan, no apprenticeships
  - Their priority: the so-called Point of No Return

#### **3: BCUC Review**

- We committed to review Site C, and we followed through
- BCUC confirmed our concerns
  - Cost overruns
  - Green power could meet BC's needs
  - We need more green power to meet climate commitments
- They left us with two options: continue or cancel

#### **4: The Decision**

- To those opposed: I respect your conviction and passion
- But there was only one decision we could make:
  - Site C is not the project we favoured
  - It is not the project we would have built
  - But we must build it
- This decision will be a disappointment to many, but we must think of the needs of all British Columbians
  - Who would not have schools, hospitals, roads, homes they need if we wrote off \$4 billion to end Site C
  - Our government could not make that choice

#### **5: Going Forward**

- We must overcome the legacy of mismanagement of BC Hydro, and turn Site C into a positive for BC's future:
  - Project oversight to keep control of project costs
  - Community benefit agreements, sub-contracting for biz
  - Agricultural land enhancements
  - Indigenous partnerships - BC Hydro renewable energy

#### **6: Closing**

- While not the project we favoured, Site C is the only choice to:
  - Deliver on our commitments to British Columbians
  - Work for British Columbians

**SPEAKING NOTES BEGIN NEXT PAGE**

What is most important to me, and to our government, is making life better for people.

That means tackling problems head-on, and making the decisions in the best interests of people, our province, and our future.

The future of Site C is one such question, and today we announce the way forward.

The decision whether or not to proceed with Site C is one of the most difficult our government will make.

I've sat across the kitchen table from families, whose farms and homes overlook the Peace River.

I've met with Treaty 8 First Nations.

I've met with workers, whose livelihoods depend on Site C.

The decision whether or not to proceed affects all of these people.

Our decision today will have profound and lasting impact for every person in this province, for generations.



We have not made this decision lightly.

Our priority as a government was to make sure any decision on Site C was consistent with our values, and our commitments to British Columbians:

To make life more affordable,

To fix the services people count on

To make BC Hydro work for people,

Protect the environment, and embrace reconciliation with Indigenous peoples.

For many years, we have been critical of the previous government's decision to build Site C.

We questioned their motivations

We didn't believe their business case or their budget.

We demanded the project be referred to the BC Utilities Commission to protect the interests of the people of BC.

The BC Liberals ignored public concerns and recklessly charged ahead.

All they cared about was getting Site C to the so-called “point of no return” before the election.

What’s worse was their gross mismanagement of BC Hydro.

They raided Hydro’s accounts to balance their budgets, while making regular people pay more.

Hydro rates are up 24% in four years, 70% since 2001.

For these reasons and more, we promised, if elected, to send the Site C

project to review by the BC Utilities Commission.

We delivered on that commitment.

The BCUC review validated many of our concerns.

There are serious cost overruns on Site C in excess of \$1 billion dollars.

They made it clear B.C. needs more renewable energy to meet the challenges of climate change.

The BCUC ruled out the option of delaying or suspending the project.

Leaving our government with a clear choice:

Complete Site C at a cost of \$10.7 billion.

Or cancel Site C and absorb \$4 billion in construction and remediation costs.

I want to speak directly to those who demanded that we cancel Site C.

I respect the strength of your conviction, and your concern for our future.

I share your determination to protect B.C.'s farmland and reduce the impact of

energy development on wildlife and wetlands.

We agree that decisions of this magnitude must embrace the principles of reconciliation with Indigenous peoples.

The challenge of government is to deal with issues as they are, not as we wish they were.

We listened, we deliberated, we debated.

But at the end of the day there was only one decision our government could make.

**Site C is not the project we favoured.**

**It is not the project we would have started.**

**But we must complete it.**

Although Site C will cost over \$10 billion, those costs can be recovered over time by sale of the dam's energy.

Not so with cancelling the project.

To cancel today would put British Columbians on the hook for an unavoidable \$4 billion dollar bill – with *nothing* in return.

Worse yet, we cannot pay that bill without increasing hydro rates or making cuts to services people count on.

I know this decision will be a profound disappointment to many, including many I count as friends.

But we must think of the needs of all British Columbians. We must think of all the people who have been waiting for our government to make much needed



improvements to schools and hospitals and roads and homes. Those people wouldn't have solutions to those problems if we wrote-off the \$4 billion dollars it would cost to end Site C.

Our government could not make that choice. We couldn't do that to people.

We must also overcome the previous government's legacy of mismanagement of BC Hydro.

Today I am announcing a series of initiatives to minimize the costs and consequences, and improve the benefits of Site C.

We are launching a new project oversight team, to ensure the revised Site C budget is achieved.

We will use community benefit agreements, to make sure Site C creates training opportunities for British Columbians, and sub-contracting opportunities for local business.

We will enhance food security with new funding to boost the productivity of our agricultural lands.

We will introduce new measures to support reconciliation with Indigenous

peoples by re-opening BC Hydro's standing offer program to trigger new partnerships with First Nations for renewable energy.

What is most important to me, and our government, is making life better for people.

Site C is not the project we favoured.

It is not the project we would have started.

But it is the only choice to make sure we deliver on our commitments to British

Columbians, and make sure that government works for people.

**Gotto, Sarah F GCPE:EX**

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**From:** Haslam, David GCPE:EX  
**Sent:** Monday, December 11, 2017 7:59 AM  
**To:** GCPE Editors  
**Cc:** Zadavec, Don GCPE:EX; Plummer, Glen GCPE:EX; Grewar, Colin GCPE:EX; Sovka, David GCPE:EX; Giles, Alison GCPE:EX; Dalal, Suntanu GCPE:EX  
**Subject:** Site C NR and backgrounders for V5ing  
**Attachments:** Backgrounder 3 Site C Termination Implications for BC Hydro Customers and BC Taxpayers - Dec10V1.docx; Backgrounder 2 Site C -From Private Power to Site C Dec10-V1.docx; Backgrounder 1\_Site C Mitigation Elements - Dec10V2.docx; SiteC-NR-Dec10V2.docx

Editors. Please V5 the attached NR and backgrounders. The announcement is at 1130 am. We'll need time to assemble packages so please complete by 900 am. Glen Plummer is the point of contact for EMPR GCPE and will marshal the materials for my office and distribute to Ministry CDs. Thanks - David

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## NEWS RELEASE

For Immediate Release  
[release number]  
Dec. 11, 2017

Office of the Premier

### **Government will complete Site C construction Will not burden taxpayers or Hydro customers with previous government's debt**

VICTORIA – The B.C. government will complete construction of the Site C hydroelectric dam, saying that to do otherwise would put British Columbians on the hook for an immediate and unavoidable \$4-billion bill – with nothing in return – resulting in rate hikes or reduced funds for schools, hospitals, and important infrastructure.

"Megaproject mismanagement by the old government has left B.C. in a terrible situation," said Premier John Horgan in making today's announcement. "But we cannot punish British Columbians for those mistakes and we can't change the past, we can only make the best decision for the future."

"It's clear that Site C should never have been started. But to cancel it would add billions to the province's debt – putting at risk our ability to deliver housing, child care, schools and hospitals for families across B.C. And that's a price we're not willing to pay," said Horgan.

Had government decided to cancel Site C, it would have taken on the project's \$3.9 billion in debt, made up of \$2.1 billion already spent and another \$1.8 billion in remediation costs. As public debt, it would become the responsibility of BC Hydro customers or taxpayers.

"We will not ask British Columbians to take on \$4 billion in debt with nothing in return for the people of this province and, even worse, with massive cuts to the services they count on."

"The old government recklessly pushed Site C past the point of no return, committing billions of dollars to this project without appropriate planning and oversight. Our job now is to make the best of a bad deal and do everything possible to turn Site C into a positive contributor to our energy future."

The premier says that in moving forward with the project, his government will launch a Site C turnaround plan to contain project costs while adding tangible benefits. The plan will include:

- A new Project Assurance Board that will provide enhanced oversight to future contract procurement and management, project deliverables, environmental integrity, and quality assurance – all within the mandate of delivering the project on time and budget. Based on current projections, BC Hydro has revised the budget to \$10.7 billion.
- Establishing new Community Benefits Programs, mandated with making sure that project benefits assist local communities, and increasing the number of apprentices and First Nations workers hired onto the project.
- A new BC Food Security Fund – based on Site C revenues – dedicated to supporting farming and enhancing agricultural innovation and productivity across BC.

In addition to funding for provincewide food security initiatives, the turnaround plan will:

- Ensure the Peace River Legacy Fund implements solutions to longer-term environmental, social and economic issues.
- Activate the \$20-million agricultural compensation fund to offsets lost sales and stimulate long-term productivity enhancements in Peace Valley agriculture.

"We're taking the steps the previous government showed no interest in: a solid budget, enhanced review and oversight, community benefits, and an eye to the future," said Horgan.

"We're putting an end to the years of energy policy that put politics ahead of people – where government forced BC Hydro into costly contracts, hiking rates for homeowners and renters, and delivering dividends to government it simply couldn't afford."

Horgan adds his government will also be pursuing an alternative energy strategy to put B.C. more firmly on the path to green, renewable power that helps the province exceed its climate goals.

"I respect and honour the commitment of people who oppose Site C, and share their determination to move B.C. to a clean, renewable energy future and to embrace the principles of reconciliation with Indigenous communities," said Horgan, who acknowledged that Site C does not have the support of all Treaty 8 First Nations. "We know this decision is not what some First Nations wanted. Their voices were heard and their perspectives were an important part of the deliberations on a very challenging decision."

"As we move forward, I welcome ideas from across our province as we define an energy strategy that protects our environment, delivers on our climate responsibilities, powers future generations, and creates jobs and opportunities for all British Columbians."

- 30 -

**Media contact:**

Jen Holmwood  
etc

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## BACKGROUND

For Immediate Release  
Dec. 11, 2017

### **Site C Termination Implications for BC Hydro Customers and BC Taxpayers**

The decision to proceed with construction of Site C was primarily driven by a determination that British Columbians should not have to take on \$4 billion in debt with nothing in return for the people of this province and, even worse, with massive cuts to the services they count on.

Analysis conducted by the Ministry of Finance, Ministry of Energy, Mines and Petroleum Resources, and external experts on the BC Utilities Commission (BCUC) report concluded that completing Site C will be significantly less costly to British Columbians than cancelling the project.

In its report, the BCUC estimated that BC Hydro would need to spend an additional \$1.8 billion for termination and site remediation costs if it were to cancel the project. This is in addition to the \$2.1 billion of sunk construction and planning costs that will have been spent by the end of December 2017.

Faced with an immediate and unavoidable \$4-billion debt, the Province would have to recover these costs from either BC Hydro customers or taxpayers. As a regulated utility, BC Hydro is obligated to file a plan with the independent BCUC who would ultimately determine which course of action it deemed most appropriate.

The BCUC did not take a position with respect to the options for debt recovery, however, government conducted extensive analysis of the fiscal and rate implications of likely debt recovery options.

If the BCUC determined that BC Hydro could recover the nearly \$4 billion in Site C costs from its customers, the Commission would then have to decide what the repayment period should be:

- Under a 10-year recovery period, BC Hydro customers could face a one-time 12.1% rate increase that would last for the next decade. This would be in addition to any other rate increases required to cover BC Hydro's ongoing debt servicing and other operating costs, including recovery of its rate deferral accounts.
- Under a longer recovery period of 70 years, customers would not face short-term rate impacts. Such a move would, however, force future generations to pay for a valueless asset from which they never receive benefits. This course of action would also increase the risk that provincial bond rating agencies would bring into question BC Hydro's financial sustainability, thus increasing the risk that BC Hydro's entire debt load becomes viewed as non-commercial. This would place significant pressure against the Province's AAA credit rating and annual borrowing costs.



If the BCUC decided that BC Hydro should not recover the \$4 billion of Site C debt from its customers, the corporation and the Minister of Finance would face two options that would significantly impact BC taxpayers.

If BC Hydro retained the \$4 billion debt:

- It would first be obligated to write off the Site C costs as unrecoverable thus causing BC Hydro and the Province to slip into significant deficits. The corporation would then face an even higher risk of no longer being viewed by rating agencies as self-supporting and having its entire debt reclassified as non-commercial.
- Such a move would significantly risk the Province losing its AAA rating with a resultant increase in borrowing costs, thus reducing the annual budget available for key priority spending areas.

If government itself chose to assume the nearly \$4 billion of Site C debt – thus safeguarding BC Hydro:

- It would immediately increase B.C.'s level of taxpayer-supported debt from about \$44.6 billion to \$48.6 billion.
- This increase would also erode the Province's key fiscal sustainability debt-to-revenue ratio by 7-8 percentage points – a measure critically assessed by provincial bond-rating agencies and ultimately determines the Province's borrowing and debt-servicing costs.
- Taking on the Site C debt into government taxpayer-supported debt would likely eliminate planned increases in provincial capital spending over the next two years. For context, \$4 billion in assumed Site C debt could pay for the equivalent of:
  - 66 secondary schools (\$60 million each); or,
  - 11 hospital projects similar to the North Island Hospitals (Province's share \$365 million); or,
  - 12 highway projects similar to the Okanagan Valley Corridor Project (Province's share \$330 million); or,
  - 3 Pattullo Bridges (\$1.3 billion each).
- This additional taxpayer-supported debt load would also increase operating costs in the provincial budget by \$120 million to \$150 million annually – putting at risk the services British Columbians count on.

Contact:

Suntanu Dalal

Media Relations

Ministry of Energy, Mines and Petroleum Resources 250 952-0628

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## BACKGROUND

For Immediate Release

Dec. 11, 2017

### **From Private Power to Site C: Bad Decisions that Shaped B.C.'s Electricity Policy**

Government's decision to proceed with the completion of Site C was driven, in large part, by a series of bad energy policy decisions made over the past decade and a half that put politics ahead of people. These decisions significantly increased the Province's intermittent electricity energy supply and forced upward pressure on electricity rates.

In 2002, the previous government introduced the Energy Plan that mandated that all new power generation opportunities were reserved for private power producers. Through the extensive use of electricity purchase agreements, the board of BC Hydro made long-term commitments to purchase a large supply of new intermittent power, primarily through run-of-river power projects, at prices considerably higher than produced by BC Hydro's heritage hydroelectric assets.

The board of BC Hydro committed to more than 135 contracts with an average term of 28 years. And while power generated by BC Hydro's heritage assets cost \$32 per MWh, power from IPPs cost \$100 per MWh. Today these contracts represent future financial commitments of over \$50 billion.

The Energy Plan also changed the structure of BC Hydro and established a standalone BC Transmission Corporation to allow private power producers to access the transmission system and to sell directly to large consumers.

At the same time that BC Hydro was directed to accommodate this new supply of intermittent power, the previous government also instructed BC Hydro to decommission its Burrard Generating Station in Metro Vancouver to address growing concerns about local air pollution and greenhouse gas emissions.

As BC Hydro lost needed electrical capacity to backstop its new intermittent power supply, it was forced to seek new capacity or "firm" power, the type traditionally provided by hydroelectric facilities like Site C.

In 2010, the old government introduced the Clean Energy Act, which exempted a number of BC Hydro projects and power procurement activities from independent review by the BC Utilities Commission including Site C, the Clean Power Call, the Smart Metering Program and the Northwest Transmission Line.

The former government then compounded the financial problems at BC Hydro by directing the corporation to pay dividends to the province from funds BC Hydro had to borrow. The cost of this debt is a direct cost to BC Hydro ratepayers.

Between 2001 and 2017, the old government directed BC Hydro to increase its liabilities held in regulatory accounts from \$116 million to \$5.597 billion. These costs will have to be recovered from ratepayers in the future.

As a result of these earlier policy decisions, the old government saddled BC Hydro with a new supply of long-term expensive intermittent power, without the electrical capacity to maintain reliable service to its customers.

Faced with challenges of its own making, the old government decided to push ahead with Site C without allowing review by B.C.'s independent regulator, the BC Utilities Commission.

Contact:

Suntanu Dalal

Media Relations

Ministry of Energy, Mines and Petroleum Resources

250 952-0628

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## BACKGROUND

For Immediate Release  
Dec. 11, 2017

### Site C Quick Facts & Mitigation Elements

#### Quick Facts:

- The Site C project is already two years into construction.
- To date, \$2.1 billion has already been spent; it's estimated that another \$1.8 billion would be needed for site remediation (which, even then, would not restore the site to its previous condition).
- The \$4 billion in Site C termination costs is equivalent to \$860 for every British Columbian, or eliminating taxpayer-supported capital projects:
  - 66 secondary schools (\$60 million each); or,
  - 11 hospital projects similar to the North Island Hospitals (Province's share \$365 million); or,
  - 12 highway projects similar to the Okanagan Valley Corridor Project (Province's share \$330 million); or,
  - 3 Pattullo Bridges (\$1.3 billion each)
- 99 per cent of Class 1-5 agricultural lands (capable of crop production) in the Peace Agricultural Region will not be affected by Site C. Permanent loss of approximately 3,800 hectares of class 1-5 agricultural lands leaves approximately 2.7 million hectares of Class 1 to 5 lands available for agricultural production in the Peace Agricultural Region.

#### New Management Direction

- A new Project Assurance Board – made up of BC Hydro, independent experts and government representatives – will provide enhanced oversight to future contract procurement and management, project deliverables, environmental integrity, and quality assurance – all within the mandate of delivering the project on time and budget. Based on current projections, BC Hydro has revised the budget to \$10.7 billion.
- *EY Canada* has been retained by BC Hydro to provide dedicated budget oversight, timeline evaluation and risk assessment analysis for the duration of the project.

#### Agriculture

- Activate the \$20 million agricultural compensation fund established to offset lost sales and stimulate agriculture enhancements in the Peace region.
- Government will establish a new dedicated BC Food Security Fund – based on Site C revenues – dedicated to supporting farming and enhancing agricultural innovation and productivity across BC.

#### Community Benefits

- New Community Benefits Programs will be established with a mandate to ensure that project benefits flow to local communities, and increase the number of apprentices and First Nations workers hired onto the project.

- The Peace River Legacy Fund will be used to implement solutions to longer-term environmental, social and economic issues.
- Government will explore options for relocating Site C worker accommodations, post completion, to a local skills-training institution.

#### **First Nations**

- As a component of the comprehensive review of BC Hydro, the Province and BC Hydro will consider the development of a new procurement stream for smaller scale renewable electricity projects where Indigenous Nations are proponents or partners to create local employment and commercial opportunities throughout B.C. as well as environmental benefits with the replacement of diesel or fossil fuel-based energy installations. The Ministry of Energy, Mines and Petroleum Resources and the Ministry of Finance will bring these proposals to government by fall 2018.
- BC Hydro and the Ministry of Transportation and Infrastructure will work with Treaty 8 First Nations and others to redesign the Highway 29 realignment at Cache Creek to reduce impact on potential burial sites and sacred places. BC Hydro will invite proposals from Treaty 8 First Nations for this roadbuilding work.
- The Ministry of Indigenous Relations and Reconciliation and BC Hydro will continue to engage Treaty 8 First Nations to seek additional solutions to mitigate the adverse impacts of Site C, and to advance reconciliation.
- The Province will continue recent direct government engagement with First Nations to seek input into the design of a Peace River Legacy Fund and establish a collective Treaty 8 project advisory committee.
- Work will continue in addressing cultural concerns, enhancing business opportunities, and retaining funding/land transfers and contract opportunities.

#### **Contact:**

Suntanu Dalal

Media Relations

Ministry of Energy, Mines and Petroleum Resources

250 952-0628

Hi, it's Premier John Horgan.

We made an important decision about Site C today, and I wanted you to hear it directly from me.

This has been a very difficult decision, one of the toughest our government will make.

We took this choice -- whether to go forward with Site C, or to cancel it -- very seriously.

We listened to all sides.

We consulted energy experts

reviewed financial impacts

met with affected First Nations

and considered how it would affect the people who count on BC Hydro to heat and power their homes.

I want to speak directly to those who demanded we cancel Site C.

I respect the strength of your conviction, and your concern for our future.

I share your determination to protect B.C.'s farmland, and reduce the impact of energy development on wildlife and wetlands.

We listened, we deliberated, we debated.

But at the end of the day there was only one decision our government could make.

**Site C is not the project we favoured.**

**It is not the project we would have built.**

**But we must complete it.**



To cancel today would put British Columbians on the hook for a \$4 billion dollar bill with *nothing* to show for it.

Worse yet, we cannot pay that bill without increasing hydro rates or making cuts to services people count on.

I know this decision will be a disappointment to some.

But we must think of the needs of all British Columbians who would not have the schools, hospitals, roads and homes they need if we wrote-off \$4 billion to end Site C.

Our government could not make that choice.

Not when families have needed relief for so long.

It falls to us to turn Site C into a positive part of BC's future.

My commitment to you, is that our government will do everything in its power to:

Keep a tight rein on project costs

Make sure jobs and apprenticeships flow to British Columbians

We will extend benefits to communities and Indigenous Peoples

Enhance food security and protect agricultural land

And use Site C to de-carbonize our economy and fight climate change.

What is most important to me, and our government, is making life better for people.

Site C is not the project we favoured.

It is not the project we would have built.

But it is the best choice to deliver on our commitments to British Columbians, and chart a course to a sustainable future.

Thanks for listening.

## **Site C Decision**

**Dec. 11, 2017**

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  - Local people, Treaty 8 First Nations, Site C workers
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**SPEAKING NOTES BEGIN NEXT PAGE**

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The BCUC ruled out the option of delaying or suspending the project.

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We will enhance food security with new funding to boost the productivity of our agricultural lands.

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peoples by re-opening BC Hydro's standing offer program to trigger new partnerships with First Nations for renewable energy.

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Columbians, and make sure that  
government works for people.

**Dalzell, Danielle GCPE:EX**

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**From:** Giles, Alison GCPE:EX  
**Sent:** Monday, December 11, 2017 11:44 AM  
**To:** GCPE - All Managers; GCPE All Directors  
**Cc:** Zadavec, Don GCPE:EX; Lloyd, Evan GCPE:EX; Gibbs, Robb GCPE:EX; Grewar, Colin GCPE:EX; Dalal, Suntanu GCPE:EX; Grewar, Colin GCPE:EX; Sovka, David GCPE:EX; Plummer, Glen GCPE:EX  
**Subject:** Site C Decision materials  
**Attachments:** KMs-QA\_Site C Decision\_Dec11\_FINAL.docx; NR\_BG\_2017PREM0135-002039\_Dec 11\_FINAL.pdf; Site C Key Messages - Dec 1\_FINAL.docx; SiteC-FAQ-Dec 11\_FINAL.docx

Hi all,

Please find attached the materials for this morning's Site C announcement.



Alison Giles  
**Public Affairs Officer, GCPE**  
Ministry of Energy, Mines and Petroleum Resources  
**Phone:** 250 387-3967 **Mobile:** 250 507-3418 **Email:** [alison.giles@gov.bc.ca](mailto:alison.giles@gov.bc.ca)

## Devereux, Rick GCPE:EX

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**From:** Mike Fuoco <mfuoco@fmav.ca>  
**Sent:** Tuesday, December 12, 2017 11:56 AM  
**To:** Devereux, Rick GCPE:EX  
**Cc:** Hagglund, Jarrett GCPE:EX; Badger, Joleen GCPE:EX  
**Subject:** Re: Monday Vancouver location

Hi Rick,

I have included a link below to the audio file from yesterdays event at the Legislature. I am guessing that TELUS recorded it as well but wanted to send you this link just in case.

Let me know if you have any difficulties downloading the audio file?

R1776475-1 GCPE MEDIA EVENT @ THE LEG - DECEMBER 11TH  
<http://mediaco-archival.s3.amazonaws.com/Audio/R1776475/R1776475-1+GCPE+MEDIA+EVENT+%40+THE+LEG+-+2017-12-11.MP3>

Please note the audio file is only available via the FMAV Archiver online for 30 days. On day 31 the content will be long-term archived, and the link will no longer be accessible. Should you wish to access the audio file after day 31 please contact your FMAV account manager to obtain a copy.

Cheers,

Mike

**Mike Fuoco | FMAV**

T: (604) 235-6011 | C: (604) 880-8886  
mfuoco@fmav.ca | [www.fmav.ca](http://www.fmav.ca)

---

**From:** Devereux, Rick GCPE:EX <Rick.Devereux@gov.bc.ca>  
**Sent:** December 11, 2017 8:44:41 AM  
**To:** Ryckman, Scott GCPE:EX  
**Cc:** Hagglund, Jarrett GCPE:EX; Mike Fuoco  
**Subject:** Re: Monday Vancouver location

We are following up with them

On Dec 11, 2017, at 8:43 AM, Ryckman, Scott GCPE:EX <Scott.Ryckman@gov.bc.ca<mailto:Scott.Ryckman@gov.bc.ca>> wrote:

I have tried both listed numbers for Marian and Jeff - no answer

What is a better number?

Sent from my BlackBerry 10 smartphone on the TELUS network.

From: Devereux, Rick GCPE:EX  
Sent: Monday, December 11, 2017 6:37 AM  
To: Ryckman, Scott GCPE:EX; Hagglund, Jarrett GCPE:EX; Mike Fuoco  
Subject: Fwd: Monday Vancouver location

Hi Scott

Included in this email are my colleague Jarrett, who will be on site in Vancouver this morning and Mike Fuoco, our lead class bract with FMAV. Below are the two cell numbers of the technicians on site in Vancouver.

Let me know if you want to be on the phone with them during the event or before it.

Thanks  
Rick.

Begin forwarded message:

From: Mike Fuoco <mfuoco@fmav.ca<mailto:mfuoco@fmav.ca>>  
Date: December 10, 2017 at 10:57:09 PM PST  
To: "Hagglund, Jarrett GCPE:EX" <Jarrett.Hagglund@gov.bc.ca<mailto:Jarrett.Hagglund@gov.bc.ca>>  
Cc: "Badger, Joleen GCPE:EX" <Joleen.Badger@gov.bc.ca<mailto:Joleen.Badger@gov.bc.ca>>, "Devereux, Rick GCPE:EX" <Rick.Devereux@gov.bc.ca<mailto:Rick.Devereux@gov.bc.ca>>  
Subject: Re: Monday Vancouver location

Hi Jarrett,

Sorry to get this so late to you. Your two technicians working tomorrow in Vancouver at the Vancouver Cabinet office are as follows.

Vancouver Crew:  
- Marian Greksa – Cell 778-588-9724  
- Jeff Thorn – Cell 604-313-4288

Marian and Jeff will be on site loading in around 06:30 am and should be up on the 7th floor and calling you by roughly 07:00 am. Feel free to contact them if you need to reach them for any reason tomorrow morning.

Cheers,

Mike

Mike Fuoco | FMAV

T: (604) 235-6011 | C: (604) 880-8886  
mfuoco@fmav.ca<mailto:mfuoco@fmav.ca> | www.fmav.ca<<http://www.fmav.ca>>

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From: Mike Fuoco  
Sent: December 10, 2017 5:48:44 PM  
To: Badger, Joleen GCPE:EX  
Cc: Devereux, Rick GCPE:EX; Hagglund, Jarrett GCPE:EX  
Subject: Re: Monday Vancouver location

Great thanks for the update on the second part of the event. I assume that during the first part of the announcement between 10:30-11:15 am where there will be a two way dialogue with questions coming from the Vancouver location correct?

Thanks,

Mike

Mike Fuoco | FMAV

T: (604) 235-6011 | C: (604) 880-8886

mfuoco@fmav.ca<<mailto:mfuoco@fmav.ca>> | [www.fmav.ca](http://www.fmav.ca)<<http://www.fmav.ca>>

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From: Badger, Joleen GCPE:EX <[Joleen.Badger@gov.bc.ca](mailto:Joleen.Badger@gov.bc.ca)<<mailto:Joleen.Badger@gov.bc.ca>>>

Sent: December 10, 2017 5:39:22 PM

To: Mike Fuoco

Cc: Devereux, Rick GCPE:EX; Hagglund, Jarrett GCPE:EX

Subject: Re: Monday Vancouver location

Sorry. Yes that's correct. Main line will be from the library event. The Vancouver office will dial in as a participant, listening only.

The media will be told to dial in separately if they want to ask a question.

There isn't too much in terms of an itinerary

11:30am - Premier's remarks

11:37am approx - Q&A (moderated by Sheena McConnell)

11:55am- Q&A ends, event concludes

Hope that helps.

Thanks,

Joleen

Sent from my iPhone

On Dec 10, 2017, at 3:20 PM, Mike Fuoco <[mfuoco@fmav.ca](mailto:mfuoco@fmav.ca)<<mailto:mfuoco@fmav.ca>><<mailto:mfuoco@fmav.ca>>> wrote:

Thanks Joleen, much appreciated. I am not sure if you saw my other email question.

I assume the main speakers feed line to the TELUS conference call bridge will originate from the Library Rotunda location at the Leg, with the Vancouver Cabinet Office location dialing into the TELUS connection to listen in and ask questions when prompted by the operator or the moderator in Victoria. Is that correct?

Should Vancouver be dialing in to the Participant line, or do you want us to be dialing into the main speakers lines as a second connection? What type of dialogue are you expecting from the Vancouver site?

Any chance there's a copy of an itinerary available for this event that you can share?

Thanks,

Mike

Mike Fuoco | FMAV



T: (604) 235-6011 | C: (604) 880-8886  
mfuoco@fmav.ca<mailto:mfuoco@fmav.ca><mailto:mfuoco@fmav.ca> |  
www.fmav.ca<http://www.fmav.ca><http://www.fmav.ca>

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From: Badger, Joleen GCPE:EX <Joleen.Badger@gov.bc.ca><mailto:Joleen.Badger@gov.bc.ca><mailto:Joleen.Badger@gov.bc.ca>>  
Sent: December 10, 2017 3:10:34 PM  
To: Mike Fuoco  
Cc: Devereux, Rick GCPE:EX; Hagglund, Jarrett GCPE:EX  
Subject: Re: Monday Vancouver location

Hi Mike,

Yes, it will be Jarrett at the Vancouver office. That sounds perfect.

Thanks,  
Joleen

Sent from my iPhone

On Dec 10, 2017, at 2:39 PM, Mike Fuoco  
<mfuoco@fmav.ca><mailto:mfuoco@fmav.ca><mailto:mfuoco@fmav.ca><mailto:mfuoco@fmav.ca>> wrote:

I also wanted to confirm who on your team will be meeting our Vancouver crew on site Monday morning at the Vancouver Cabinet Office?

I believe Rick said Jarrett would be the local Vancouver contact for this event. If so our crew will be on site at the loading dock at 06:30 am, barring any delays they should be up on the 7th floor by roughly 07:00 am. I will instruct them to call Jarrett on his cell when they get to the 7th floor so that he can let them in the office. Let me know if this is correct?

Thanks,

Mike

Mike Fuoco | FMAV

T: (604) 235-6011 | C: (604) 880-8886  
mfuoco@fmav.ca<mailto:mfuoco@fmav.ca><mailto:mfuoco@fmav.ca><mailto:mfuoco@fmav.ca> |  
www.fmav.ca<http://www.fmav.ca><http://www.fmav.ca><http://www.fmav.ca>

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From: Mike Fuoco  
Sent: December 10, 2017 2:00:42 PM  
To: Badger, Joleen GCPE:EX  
Cc: Devereux, Rick GCPE:EX  
Subject: Re: Monday Vancouver location

Hi Joleen,

Sorry to bother you on a Sunday. I am putting together the event resumes for both the Vancouver Cabinet office crew, and the Leg crew. I wanted to make sure I have everything correct and confirm the management of the call line for the 2nd part of the

announcement at 11:30 am.

I assume the main speakers feed line to the TELUS conference call bridge will originate from the Library Rotunda location at the Leg, with the Vancouver Cabinet Office location dialing into the TELUS Participant line connection to listen in and ask questions when prompted by the operator or the moderator in Victoria. Is that correct?

Any chance there's a copy of an itinerary available for this event that you can share?

I look forward to hearing from you soon.

Thanks,

Mike

Mike Fuoco | FMAV

T: (604) 235-6011 | C: (604) 880-8886  
mfuoco@fmav.ca<<mailto:mfuoco@fmav.ca>><<mailto:mfuoco@fmav.ca>><<mailto:mfuoco@fmav.ca>> |  
[www.fmav.ca](http://www.fmav.ca)<<http://www.fmav.ca>><<http://www.fmav.ca>><<http://www.fmav.ca>>

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From: Mike Fuoco  
Sent: December 8, 2017 5:15:09 PM  
To: Badger, Joleen GCPE:EX  
Cc: Devereux, Rick GCPE:EX  
Subject: Re: Monday Vancouver location

Thanks Joleen,

I agree, I will mention that to Andy and have him call you upon arrival.

Cheers,

Mike

Mike Fuoco | FMAV  
T: (604) 235-6011 | C: (604) 880-8886  
mfuoco@fmav.ca<<mailto:mfuoco@fmav.ca>><<mailto:mfuoco@fmav.ca>><<mailto:mfuoco@fmav.ca>> |  
[www.fmav.ca](http://www.fmav.ca)<<http://www.fmav.ca>><<http://www.fmav.ca>><<http://www.fmav.ca>>

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From: Badger, Joleen GCPE:EX  
<[joleen.badger@gov.bc.ca](mailto:joleen.badger@gov.bc.ca)<<mailto:joleen.badger@gov.bc.ca>><<mailto:joleen.badger@gov.bc.ca>><<mailto:joleen.badger@gov.bc.ca>>>  
Sent: Friday, December 8, 2017 4:56 PM  
Subject: RE: Monday Vancouver location  
To: Mike Fuoco <[mfuoco@fmav.ca](mailto:mfuoco@fmav.ca)<<mailto:mfuoco@fmav.ca>><<mailto:mfuoco@fmav.ca>><<mailto:mfuoco@fmav.ca>>>  
Cc: Devereux, Rick GCPE:EX  
<[rick.devereux@gov.bc.ca](mailto:rick.devereux@gov.bc.ca)<<mailto:rick.devereux@gov.bc.ca>><<mailto:rick.devereux@gov.bc.ca>><<mailto:rick.devereux@gov.bc.ca>>>  
>

Hi Mike,

Dial in details attached.

A landline is definitely preferred so if you can bring lots of cable in case we need to run it that would be awesome. I can definitely meet Andy when he arrives.

Thanks!  
Joleen

From: Mike Fuoco [<mailto:mfuoco@fmav.ca>]  
Sent: Friday, December 8, 2017 3:41 PM  
To: Badger, Joleen GCPE:EX  
Cc: Devereux, Rick GCPE:EX  
Subject: Re: Monday Vancouver location

Thanks Joleen, that sounds like it should work. I will let Andy know. Can you show him the location on Monday? We will also have the cellular telephone hub as back up just in case.

I was also wondering if you had a Telus dial in set up for the Library Rotunda event? Can you forward me a copy of Telus call paperwork when you have it available?

I think that's it for the moment.

Cheers,

Mike

Mike Fuoco | FMAV

T: (604) 235-6011 | C: (604) 880-8886

[mfuoco@fmav.ca](mailto:mfuoco@fmav.ca)<<mailto:mfuoco@fmav.ca>><<mailto:mfuoco@fmav.ca>><<mailto:mfuoco@fmav.ca>> |  
[www.fmav.ca](http://www.fmav.ca)<<http://www.fmav.ca>><<http://www.fmav.ca>><<http://www.fmav.ca>>

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From: Badger, Joleen GCPE:EX  
<[Joleen.Badger@gov.bc.ca](mailto:Joleen.Badger@gov.bc.ca)<<mailto:Joleen.Badger@gov.bc.ca>><<mailto:Joleen.Badger@gov.bc.ca>><<mailto:Joleen.Badger@gov.bc.ca>>>  
Sent: Friday, December 8, 2017 3:13:39 PM  
To: Mike Fuoco  
Cc: Devereux, Rick GCPE:EX  
Subject: Re: Monday Vancouver location

Hi Mike.

Are you able to run a longer cable if there's a line that's a little distance from the rotunda? Like in an office down the hall?

Thanks,  
Joleen

Sent from my iPhone

On Dec 8, 2017, at 2:42 PM, Mike Fuoco  
<mfuoco@fmav.ca<mailto:mfuoco@fmav.ca><mailto:mfuoco@fmav.ca><mailto:mfuoco@fmav.ca%3cm  
ailto:mfuoco@fmav.ca<mailto:mfuoco@fmav.ca><mailto:mfuoco@fmav.ca>>>> wrote:

Hi Joleen,

I don't know if you or Rick have looked into the phone line situation but I am guessing for the moment its safe to assume that we don't have access to an analogue phone line in or near the library rotunda for the connection to the TELUS conference call line?

Let me know if my assumption is wrong as I would prefer to use a land line over the cellular connection?

Thanks,

Mike

Mike Fuoco | FMAV

T: (604) 235-6011 | C: (604) 880-8886  
mfuoco@fmav.ca<mailto:mfuoco@fmav.ca><mailto:mfuoco@fmav.ca><mailto:mfuoco@fmav.ca><mailto:mfuoco@fmav.ca> |  
www.fmav.ca<http://www.fmav.ca><http://www.fmav.ca><http://www.fmav.ca><http://www.fmav.ca>

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From: Mike Fuoco  
Sent: December 8, 2017 2:20:59 PM  
To: Badger, Joleen GCPE:EX  
Subject: Re: Monday Vancouver location

Thanks Joleen, much appreciated I will pass it on to Andy.

Mke

Mike Fuoco | FMAV

T: (604) 235-6011 | C: (604) 880-8886  
mfuoco@fmav.ca<mailto:mfuoco@fmav.ca><mailto:mfuoco@fmav.ca><mailto:mfuoco@fmav.ca><mailto:mfuoco@fmav.ca> |  
www.fmav.ca<http://www.fmav.ca><http://www.fmav.ca><http://www.fmav.ca><http://www.fmav.ca>

From: Badger, Joleen GCPE:EX

<Joleen.Badger@gov.bc.ca<mailto:Joleen.Badger@gov.bc.ca><mailto:Joleen.Badger@gov.bc.ca><mailto:Joleen.Badger@gov.bc.ca><mailto:Joleen.Badger@gov.bc.ca%3cmailto:Joleen.Badger@gov.bc.ca<mailto:Joleen.Badger@gov.bc.ca><mailto:Joleen.Badger@gov.bc.ca>>>>

Sent: December 8, 2017 2:16:50 PM

To: Mike Fuoco

Subject: Re: Monday Vancouver location

If this is helpful, load in route:

From the east kiosk driveway and up the front elevator to the second floor and through the Speaker's corridor to the Library

Sent from my iPhone

On Dec 8, 2017, at 2:10 PM, Mike Fuoco

<mfuoco@fmav.ca<mailto:mfuoco@fmav.ca><mailto:mfuoco@fmav.ca><mailto:mfuoco@fmav.ca<mailto:mfuoco@fmav.ca%3cm  
ailto:mfuoco@fmav.ca<mailto:mfuoco@fmav.ca><mailto:mfuoco@fmav.ca>>><mailto:mfuoco@fmav.ca>> wrote:

Hi Joleen,

Yes, we need freight elevator access to the Vancouver office from 0630-0730 for load-in, and 1300-1400 for load-out.

Andy and Michael will be working the Victoria Leg event Monday. They should be onsite around 08:00 am and should be set by 10:30 am as requested by Rick. I am guessing that they will be loading in from the small parking /loading zone area on the east side of the Legislature building off Government Street where they usually enter.

One quick question. What floor is the Library Rotunda on? Is it the third floor?

Thanks,

Mike

Mike Fuoco | FMAV

T: (604) 235-6011 | C: (604) 880-8886

mfuoco@fmav.ca<mailto:mfuoco@fmav.ca><mailto:mfuoco@fmav.ca><mailto:mfuoco@fmav.ca><mailto:mfuoco@fmav.ca><mailto:mfuoco@fmav.ca><mailto:mfuoco@fmav.ca%3e%3cm  
mailto:mfuoco@fmav.ca>> |

www.fmav.ca<http://www.fmav.ca><http://www.fmav.ca><http://www.fmav.ca><http://www.fmav.ca><http://www.fmav.ca><http://www.fmav.ca%3e%3ch  
http://www.fmav.ca>>

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From: Badger, Joleen GCPE:EX

<Joleen.Badger@gov.bc.ca<mailto:Joleen.Badger@gov.bc.ca><mailto:Joleen.Badger@gov.bc.ca><mailto:Joleen.Badger@gov.bc.ca><mailto:Joleen.Badger@gov.bc.ca%3cmailto:Joleen.Badger@gov.bc.ca<mailto:Joleen.Badger@gov.bc.ca><mailto:Joleen.Badger@gov.bc.ca>>><mailto:Joleen.Badger@gov.bc.ca>>

Sent: December 8, 2017 1:38:28 PM

To: Mike Fuoco

Cc: Devereux, Rick GCPE:EX

Subject: Re: Monday Vancouver location

Hi Mike,

Just confirming you need access to the freight elevator at the Vancouver office from 0630-0730 and 1300-1400. Is that correct?

And just a question about Victoria load in. What time will your team be loading in and which entrance will they use? Will it be Andy here for that?

Thanks,  
Joleen

Sent from my iPhone

On Dec 8, 2017, at 1:26 PM, Mike Fuoco

<mfuoco@fmav.ca<mailto:mfuoco@fmav.ca><mailto:mfuoco@fmav.ca><mailto:mfuoco@fmav.ca<mailto:mfuoco@fmav.ca%3cm  
ailto:mfuoco@fmav.ca<mailto:mfuoco@fmav.ca><mailto:mfuoco@fmav.ca>>><mailto:mfuoco@fmav.ca><mailto:mfuoco@fmav.  
ca>> wrote:

Hi Rick,

Thanks for confirming the event location being the Cabinet office, and not the large board room. We will need access to an analog phone line in the room or nearby for the telephone feed line.

Can you let World Trade building management know that we will need access to the freight elevator between 07:30 am - 08:15 am to load in, and again some where between 13:00 to 2:00 pm for load out?

I was also wondering if you had any updates on Sunday at the Legislature? I really need to start getting things firmed up on our end if it's moving forward.

Thanks,

Mike

Mike Fuoco | FMAV

T: (604) 235-6011 | C: (604) 880-8886

mfuoco@fmav.ca<mailto:mfuoco@fmav.ca><mailto:mfuoco@fmav.ca><mailto:mfuoco@fmav.ca><mailto:mfuoco@fmav.ca><mai  
lto:mfuoco@fmav.ca><mailto:mfuoco@fmav.ca<mailto:mfuoco@fmav.ca%3e%3cmmailto:mfuoco@fmav.ca%3e%3cmmailto:mfuoco  
@fmav.ca>> |

www.fmav.ca<http://www.fmav.ca><http://www.fmav.ca><http://www.fmav.ca><http://www.fmav.ca><http://www.fmav.ca><http://www.fmav.ca><http://www.fmav.ca%3e%3chttp://www.fmav.ca%3e%3chttp://www.fmav.ca>>

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From: Devereux, Rick GCPE:EX

<rick.devereux@gov.bc.ca<mailto:rick.devereux@gov.bc.ca><mailto:rick.devereux@gov.bc.ca><mailto:rick.devereux@gov.bc.ca<  
mailto:rick.devereux@gov.bc.ca%3cmmailto:rick.devereux@gov.bc.ca<mailto:rick.devereux@gov.bc.ca><mailto:rick.devereux@gov.  
bc.ca>>><mailto:rick.devereux@gov.bc.ca><mailto:rick.devereux@gov.bc.ca>>

Sent: Friday, December 8, 2017 12:42 PM

Subject: Monday Vancouver location

To: Mike Fuoco

<mfuoco@fmav.ca<mailto:mfuoco@fmav.ca><mailto:mfuoco@fmav.ca><mailto:mfuoco@fmav.ca<mailto:mfuoco@fmav.ca%3cm  
ailto:mfuoco@fmav.ca<mailto:mfuoco@fmav.ca><mailto:mfuoco@fmav.ca>>><mailto:mfuoco@fmav.ca><mailto:mfuoco@fmav.  
ca>>

Cc: Badger, Joleen GCPE:EX

<joleen.badger@gov.bc.ca<mailto:joleen.badger@gov.bc.ca><mailto:joleen.badger@gov.bc.ca><mailto:joleen.badger@gov.bc.ca<  
mailto:joleen.badger@gov.bc.ca%3cmmailto:joleen.badger@gov.bc.ca<mailto:joleen.badger@gov.bc.ca><mailto:joleen.badger@gov.  
bc.ca>>><mailto:joleen.badger@gov.bc.ca><mailto:joleen.badger@gov.bc.ca>>

Hi Mike,

Further to our conversation this morning, we will not need a television in Vancouver. We have them at the office. Also, the location will be in the cabinet office, not the boardroom - this is where the budget lockup was done.

Thanks  
Rick

Director, Event Services | Government Communications and Public Engagement

mailto:rick.devereux@gov.bc.ca>>> | 250-812-1207

## Devereux, Rick GCPE:EX

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**From:** Kennedy, Christine PREM:EX  
**Sent:** Monday, December 11, 2017 9:24 AM  
**To:** Devereux, Rick GCPE:EX; Lloyd, Evan GCPE:EX; Hagglund, Jarrett GCPE:EX  
**Cc:** Wright, Don J. PREM:EX; Zadravec, Don GCPE:EX  
**Subject:** RE: Final Power Point Deck  
**Attachments:** Site C Technical Presentation, December 11 2017.pptx; Site C Technical Presentation, December 11 2017.pdf

Here is the presentation with Don's final updates, in PowerPoint and PDF.

Christine

---

**From:** Devereux, Rick GCPE:EX  
**Sent:** Monday, December 11, 2017 6:40 AM  
**To:** Lloyd, Evan GCPE:EX; Kennedy, Christine PREM:EX; Hagglund, Jarrett GCPE:EX  
**Cc:** Wright, Don J. PREM:EX; Zadravec, Don GCPE:EX  
**Subject:** Final Power Point Deck

Hi All,

My colleague Jarrett is included in this email and is the lead in the execution of the event in Vancouver. Can he be sent the final power point when it is ready?

Please let me know if we should be contacting someone else about this.

Thanks  
Rick



# Site C

# Technical Briefing

**Don Wright**  
**Deputy Minister to the Premier**  
**December 11, 2017**



**After review by BCUC, meeting with Treaty 8  
First Nations, advice from independent experts  
and lengthy deliberation**

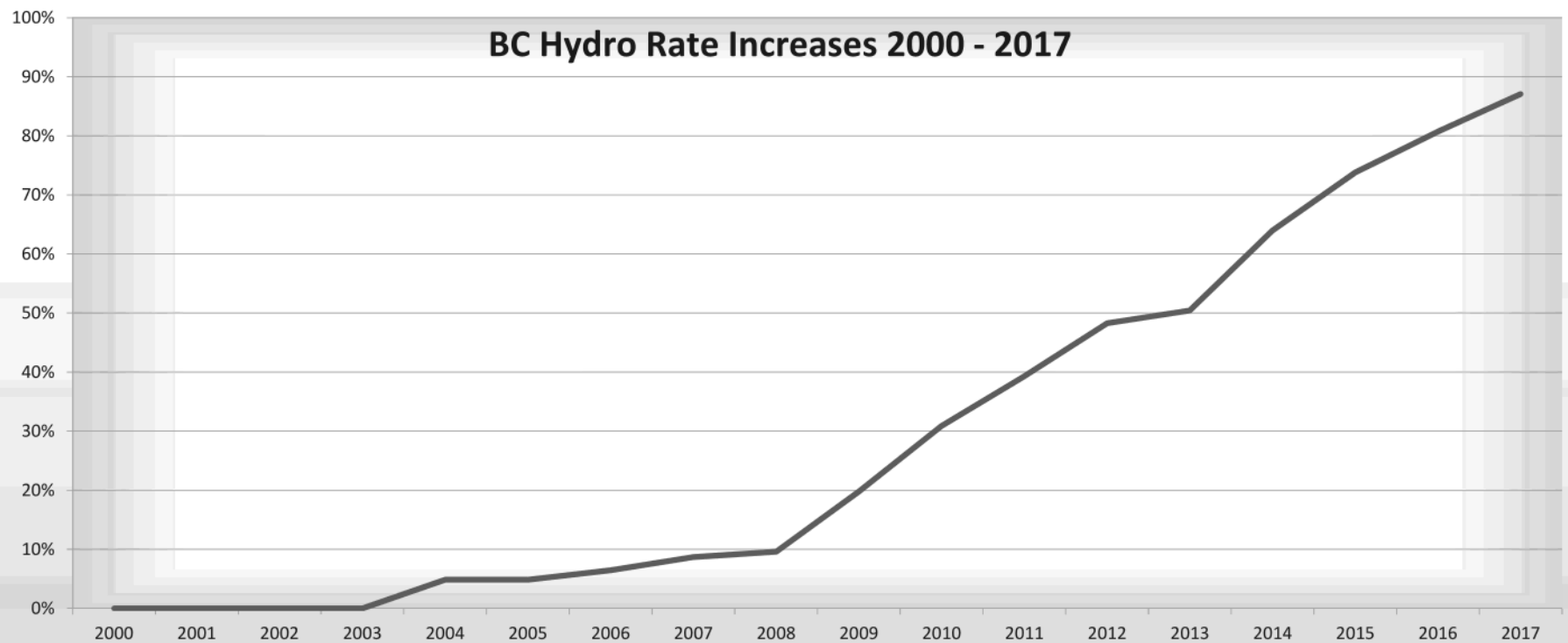
**Cabinet has made the difficult decision to  
complete Site C construction**

# Outline of Technical Presentation

- I. Historical Context
- II. Government's Decision Criteria
- III. Revised Cost Estimates
- IV. Ratepayer Impacts
- V. Fiscal Impacts/Risks
- VI. Concluding Comments

# I. Historical Context

# Hydro Rates Have Been Rising Significantly Since 2003

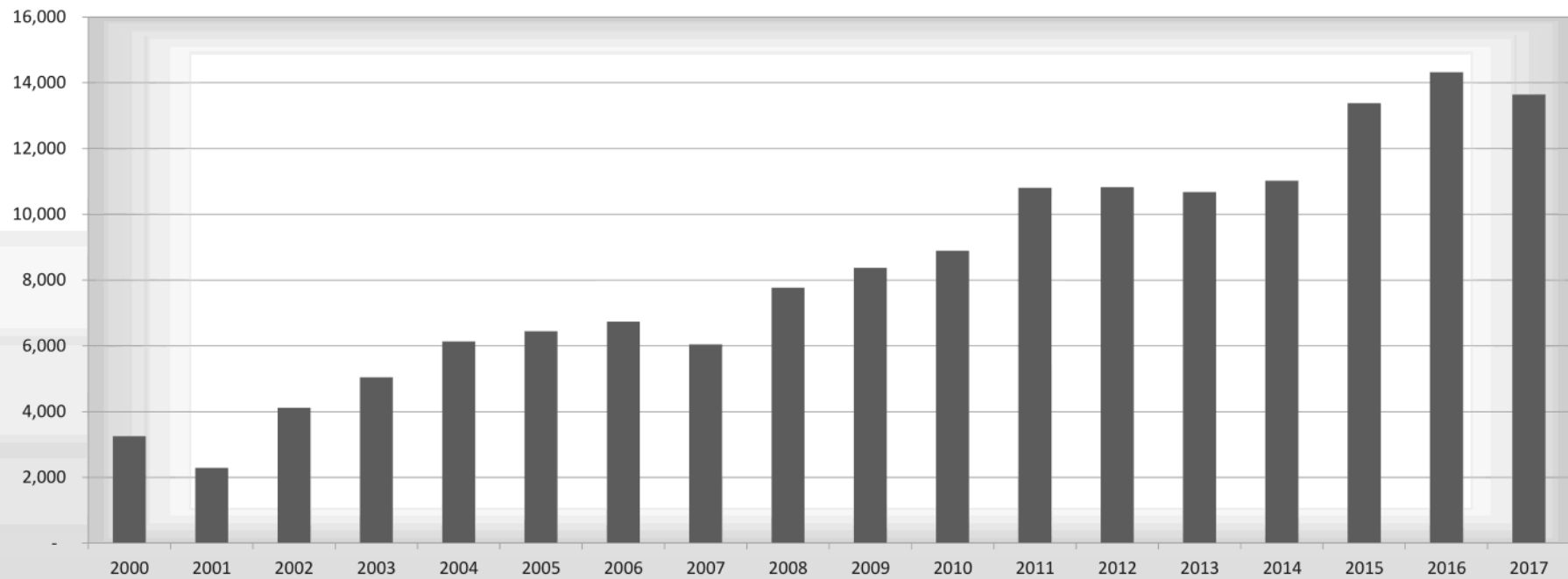


# New Power More Expensive Than Heritage Assets

Heritage Assets	Average of IPP	Projected Site C
\$32 / MWh	\$100 / MWh	\$60 / MWh

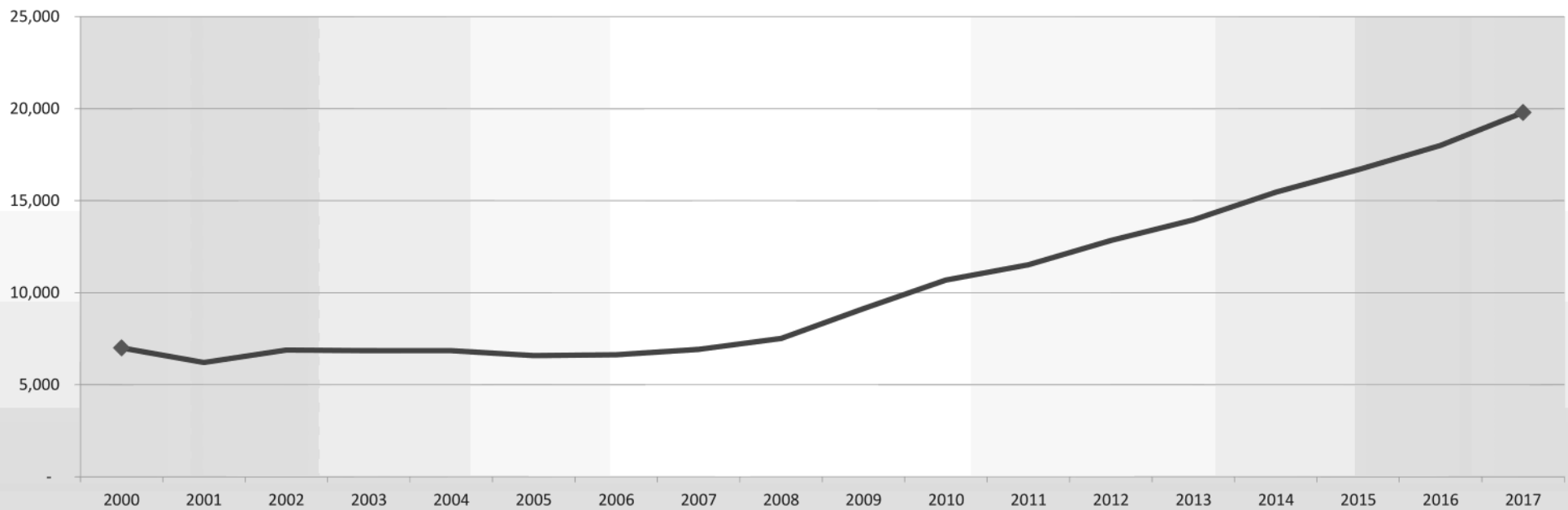
# IPP Share of Supply Growing

IPP Historical Generation (GWh)



# BC Hydro Debt is Growing

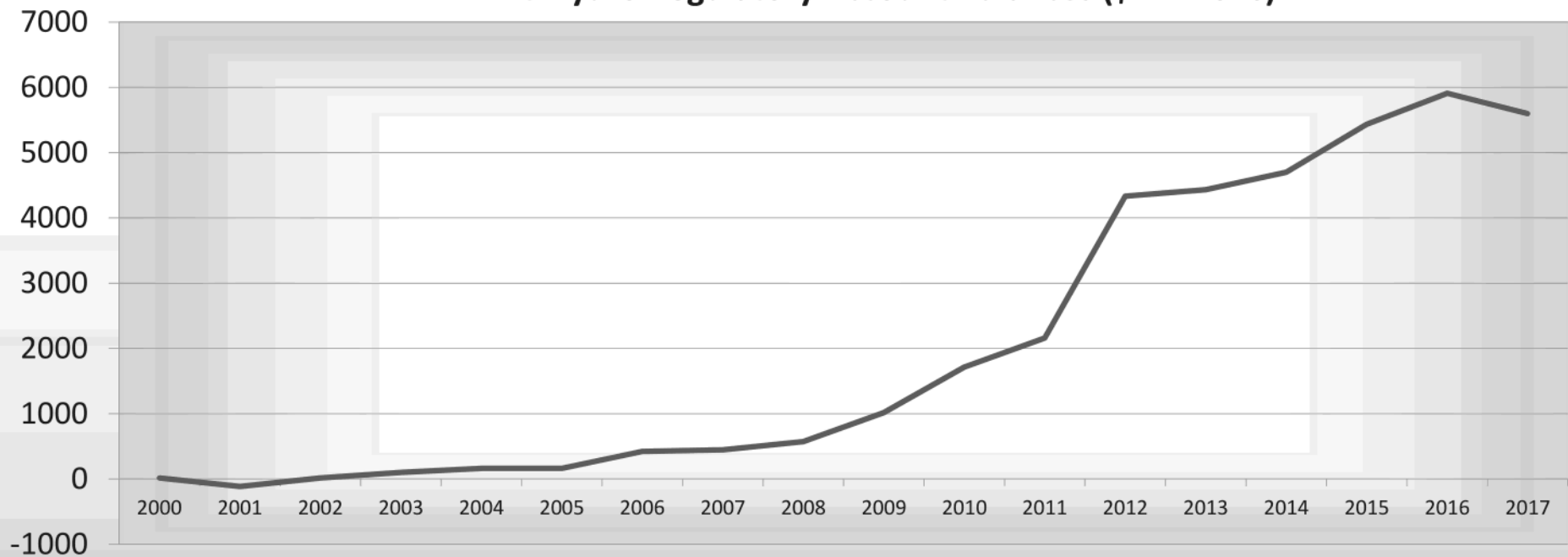
BC Hydro Net Long-Term Debt (\$ Millions)



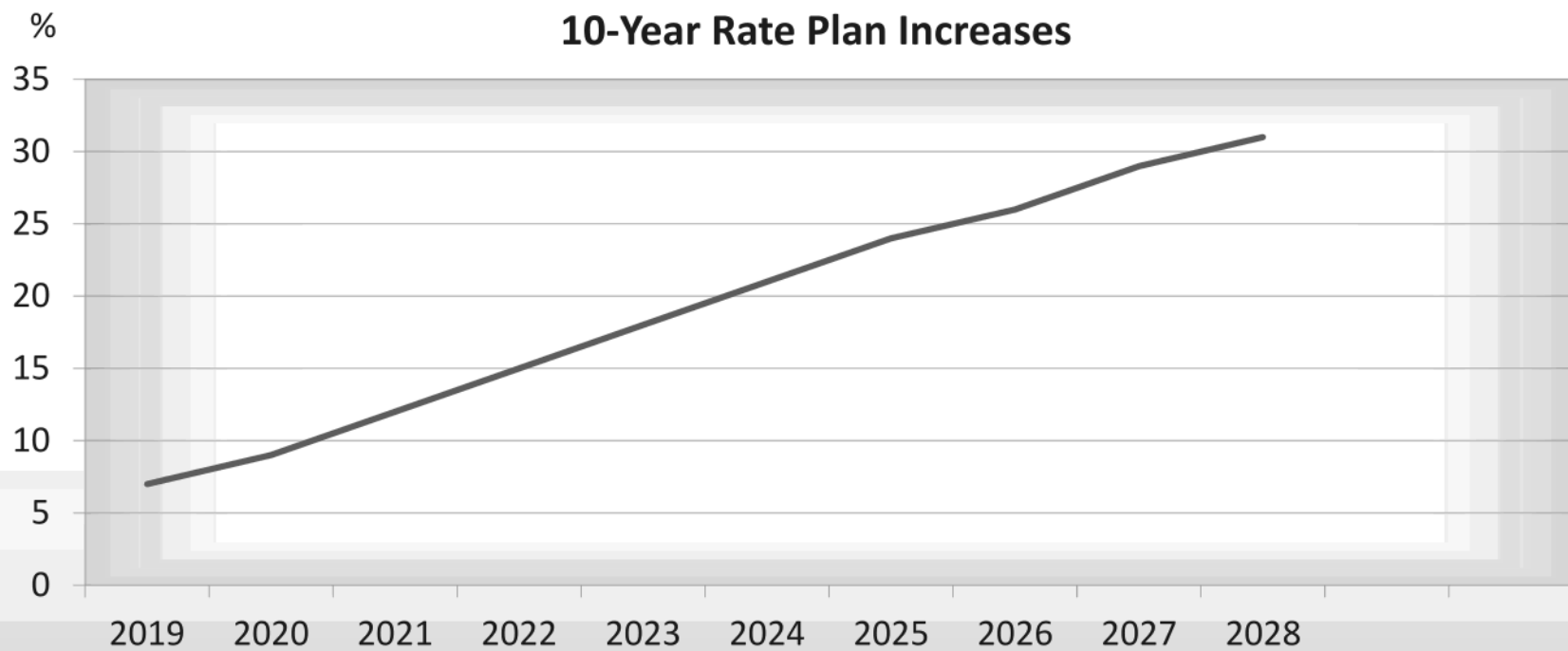


# BC Hydro's Regulatory Account Balance Is Growing

BC Hydro Regulatory Account Balances (\$ Millions)

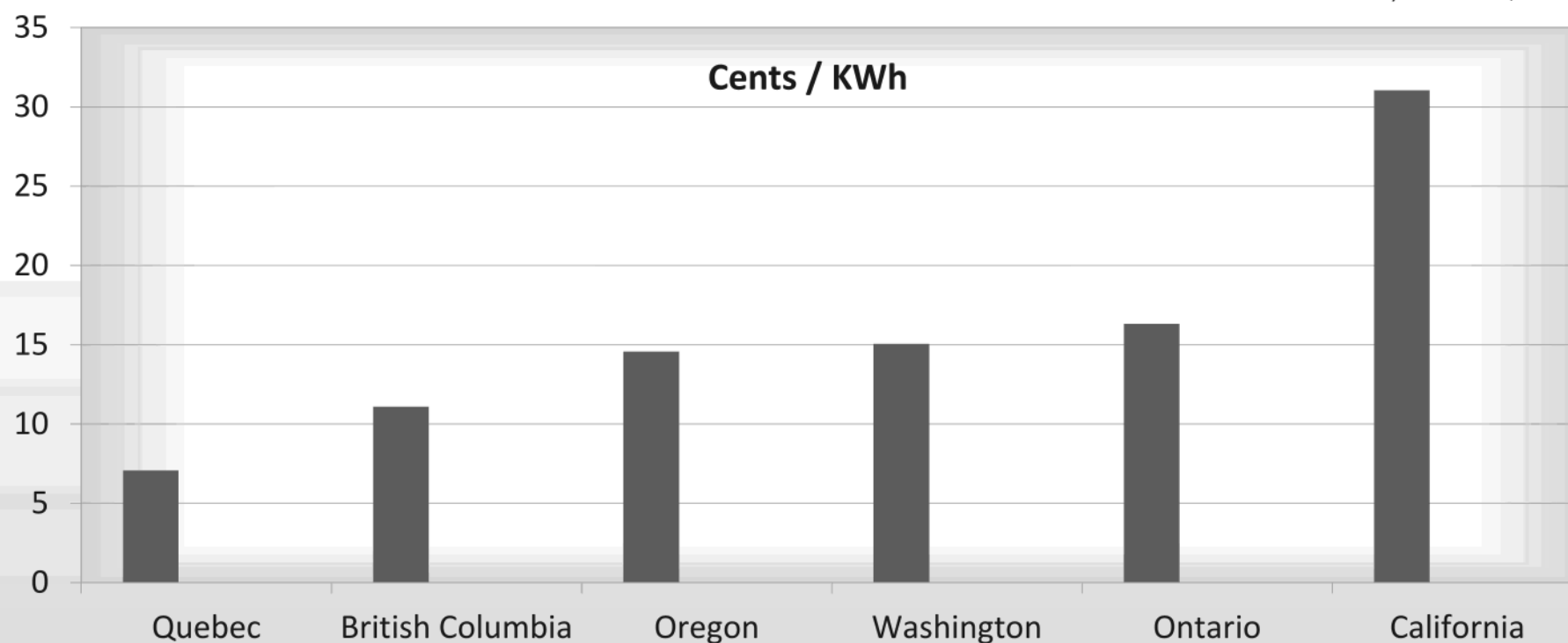


# Current 10-Year Rate Plan Schedules Further Increases



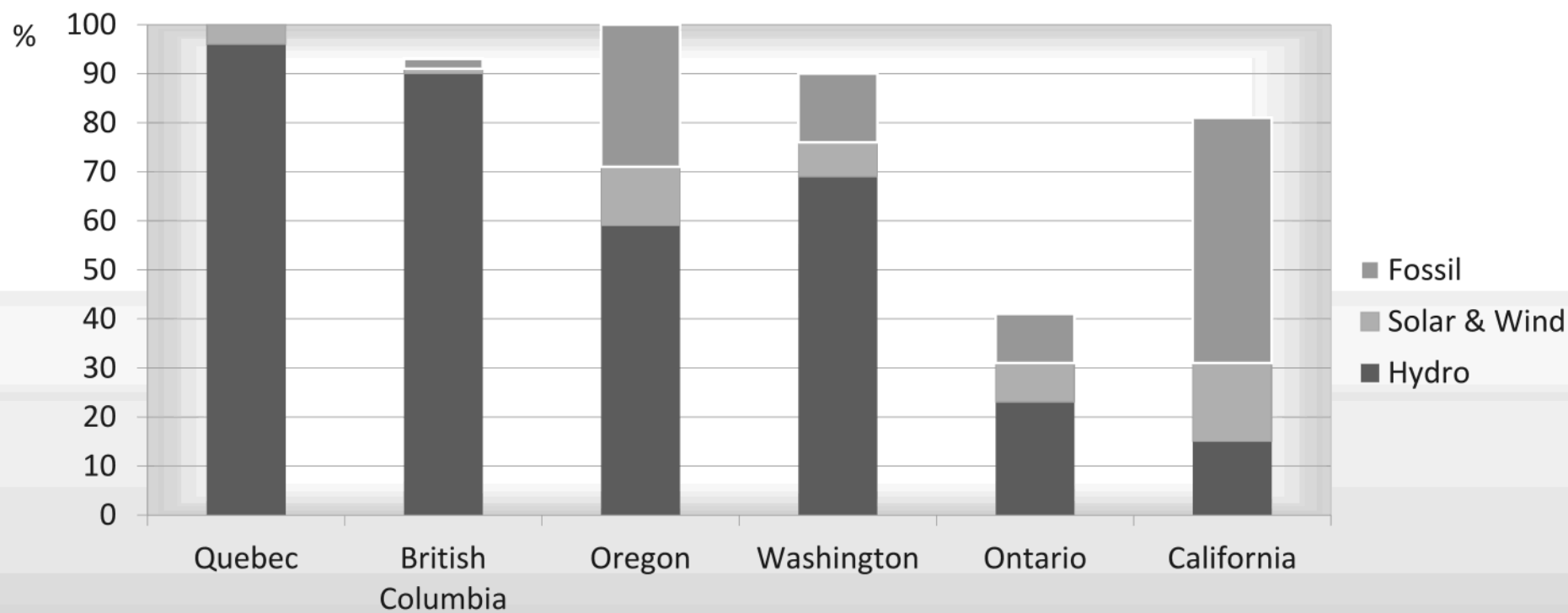
# How Our Rates Compare, Residential

Source: Hydro Quebec, NRCAN, US EIA



# Sources of Electricity

Source: Hydro Quebec, NRCAN, US EIA  
Other sources to 100% includes biomass, nuclear



## II. Government's Decision Criteria

# Criteria

1. Ratepayer Impact
2. Fiscal Impact / Risks
3. First Nation Impacts
4. GHG Targets
5. Agriculture / Food Security

# III. Revised Cost Estimates

# Projected Cost to Complete: \$10.7 Billion

- 2014 approval was for \$8.335 billion
  - With an additional \$440 million risk reserve
  - For a total of \$8.775 billion
- Costs to date have exceed budgeted amounts
- One-year delay of river diversion estimated to increase costs by \$610 million
- Future contracts projected to be higher than budgeted amounts
- Current mid-point estimate is now \$9.992 billion
  - \$1.657 billion over 2014 estimate
- Given what has happened to date, risk reserve has been increased



# Change in Cost Estimate

\$ millions

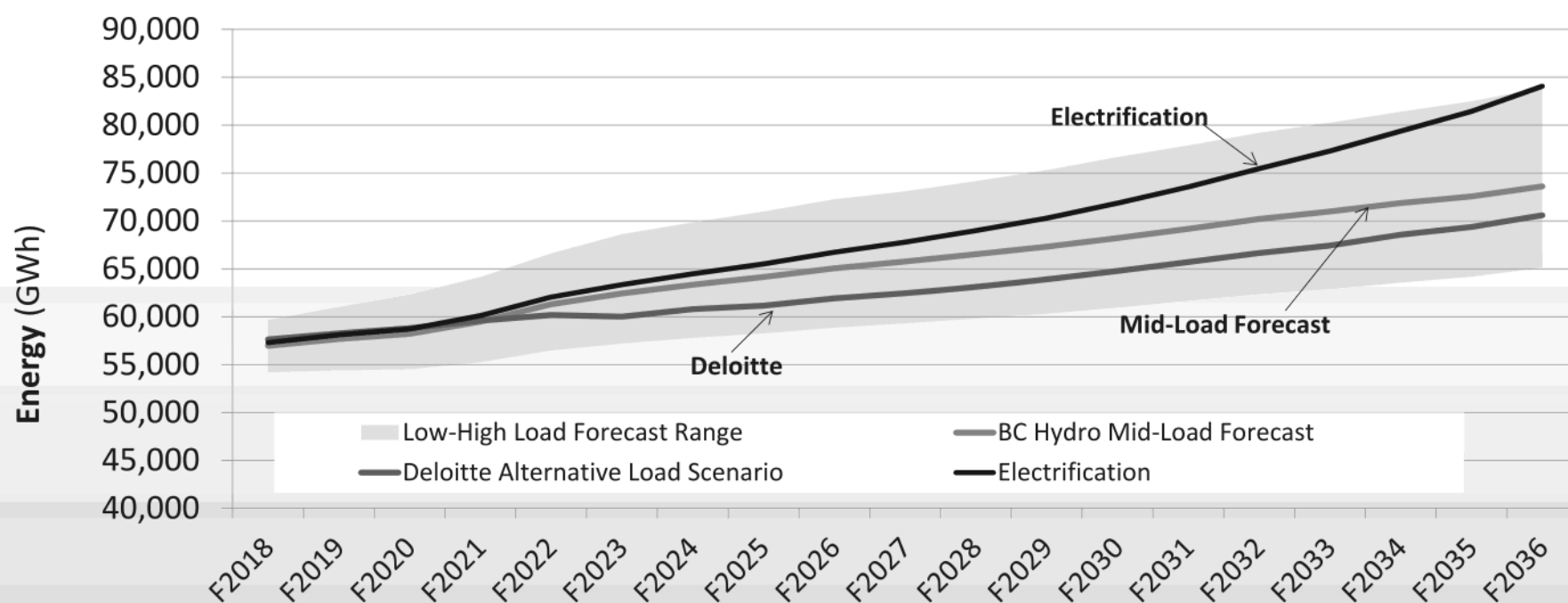
Cost	2014	Current
Direct Costs	4,940	5,839
Indirect and Overhead	1,194	2,010
Contingency	794	858
Interest before completion	1,407	1,285
<b>Total Before Risk Reserve</b>	<b>8,335</b>	<b>9,992</b>
Risk Reserve	440	708
<b>Total</b>	<b>8,775</b>	<b>10,700</b>

# Comments on Cost Escalation

- Government will be putting in place enhanced oversight to ensure final costs are at or below \$10.7 billion
- \$10.7 billion is used in making comparisons of the continue versus terminate scenarios

# IV. Rate Impacts

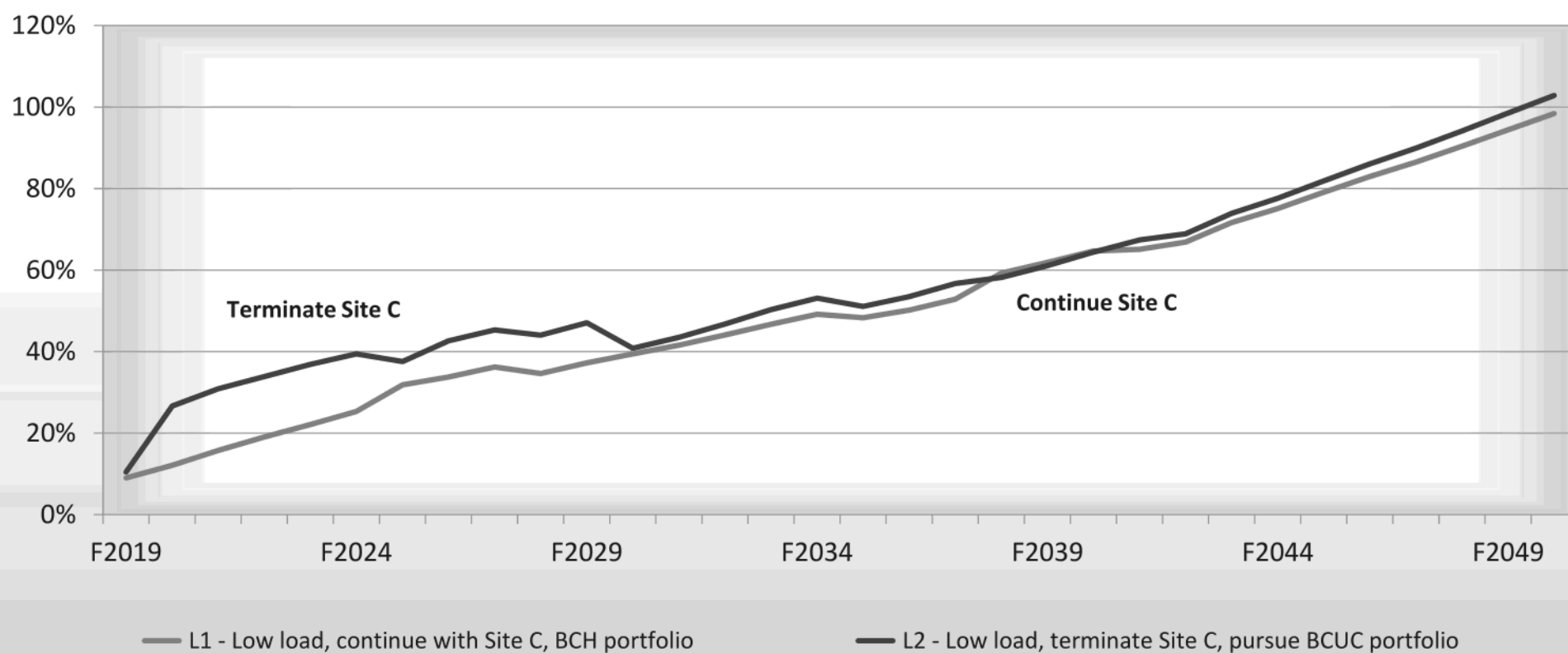
# Comparison of Load Forecasts



# Rate Impact Analysis Assumptions

- BCUC Low Load Forecast
- BCUC “Alternative Portfolio” assumptions
- \$10.7 B Site C Cost
- 10 year amortization of \$4 billion in termination scenario

# Rate Impacts Under a Low Load Forecast



# What Is The Impact On Ratepayers?

## Complete Site C

- Rate impact 1.1% in 2025, and 1.1% in 2026 under a rate smoothing scenario over 10 years, then decreasing (assuming revised \$10.7B project cost)

## Terminate Site C

- Increases rates, starting in 2020 to recover sunk and termination costs
- A 12% rate increase would need to be in place for 10 years

# Impact of Terminating Site C on Customers

## Results in a rate increase of 12%, effective 2020



### **Single Family Home, Vancouver Island**

- Annual hydro bill \$1,650 **+\$198 / year**



### **Lumber Mill, BC Interior**

- Annual hydro bill \$1.6 million **+\$192,000 / year**



### **Medium Data Centre**

- Annual hydro bill \$1.5 million **+\$180,000 / year**



### **Large Lower Mainland Hospital**

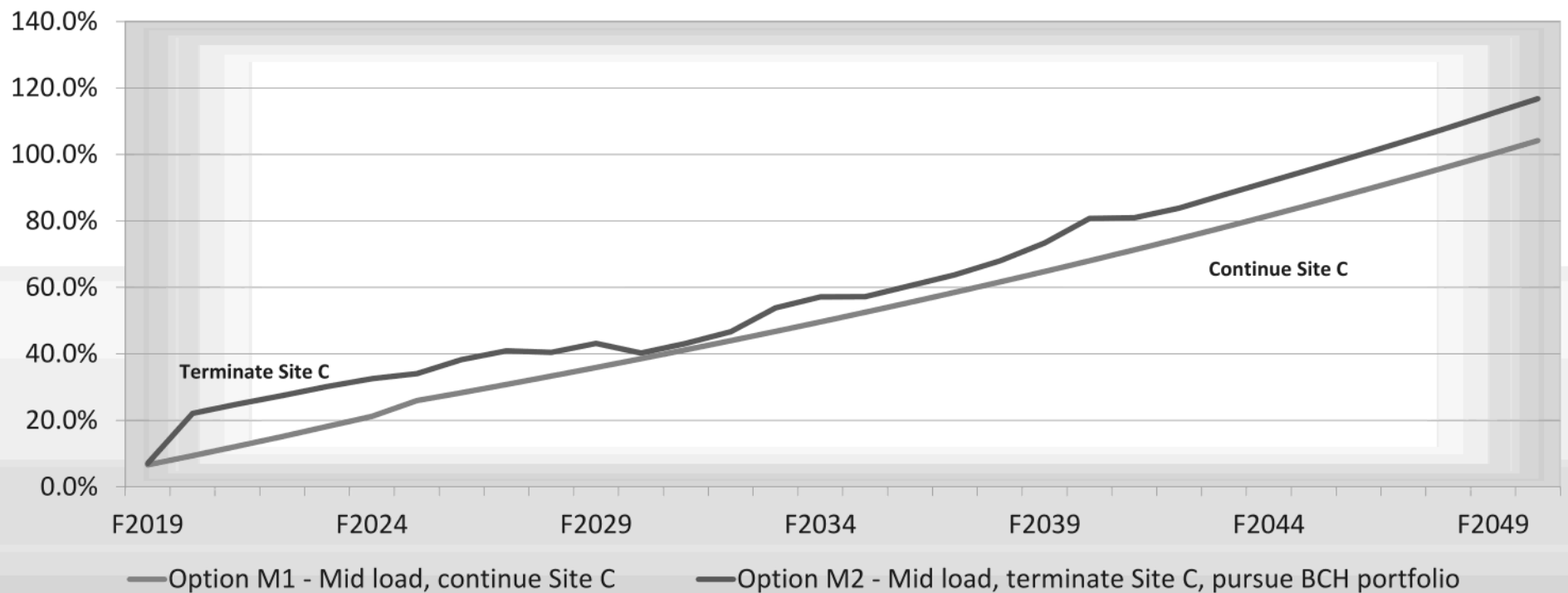
- Annual hydro bill \$3.1 million **+\$372,000 / year**



# Demand Affects Relative Rate Impact

- If demand exceeds low load forecast, relative advantage of complete scenario increases over terminate scenario

# Rate Impacts Under a Mid Load Forecast



# V. Fiscal Impacts / Risks

# Some Inconvenient Arithmetic

- If government decided to terminate, \$4 billion in debt has to be absorbed by someone
  - Ratepayers
  - BC Hydro
  - Taxpayers
- The previous section looked at the implications if ratepayers absorbed the cost

# Could BC Hydro Absorb Termination Costs?

- They could
- But this would
  - Wipe out more than 80% of BC Hydro's equity
  - The \$4 billion loss would still be consolidated on the books of the Government Reporting Entity
  - Involve ongoing debt interest costs of \$120-150 million per year

# Biggest Risk Of The Hydro Absorb Scenario

- In a scenario where BC Hydro was to absorb the \$4 billion termination costs:
  - Credit rating agencies could determine that BC Hydro was no longer a commercially viable entity  
Resulting in \$20 billion debt being reclassified as taxpayer-supported debt
    - Likely leading to a downgrade of the Province's credit rating
    - Resulting in higher interest costs for the (then) \$65 billion in taxpayer-supported debt

# Could the Minister of Finance Absorb Termination Costs?

- Central Government's Consolidated Revenue Fund would take on the \$4 billion of debt and recapitalize BC Hydro
- This would likely preserve BC Hydro's status as a commercial entity
- But...

# Having the Minister of Finance Absorb Termination Costs Would

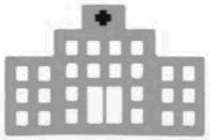
- Still entail a \$4 billion loss in Government Reporting Entity
- Still involve \$120-\$150 million / year in interest costs that would have to be serviced
- Could lead to a credit rating downgrade, adding even more debt interest costs to taxpayers
- Crowd out room for new capital project spending
  - Schools, hospitals, housing, bridges, highways, etc.



# What is \$4 Billion Equivalent To?



66 secondary schools (\$60 million each); or,



11 hospital projects similar to the North Island Hospitals (Province's share \$365 million); or,



12 highway projects similar to the Okanagan Valley Corridor Project (Province's share \$ 330 million); or,

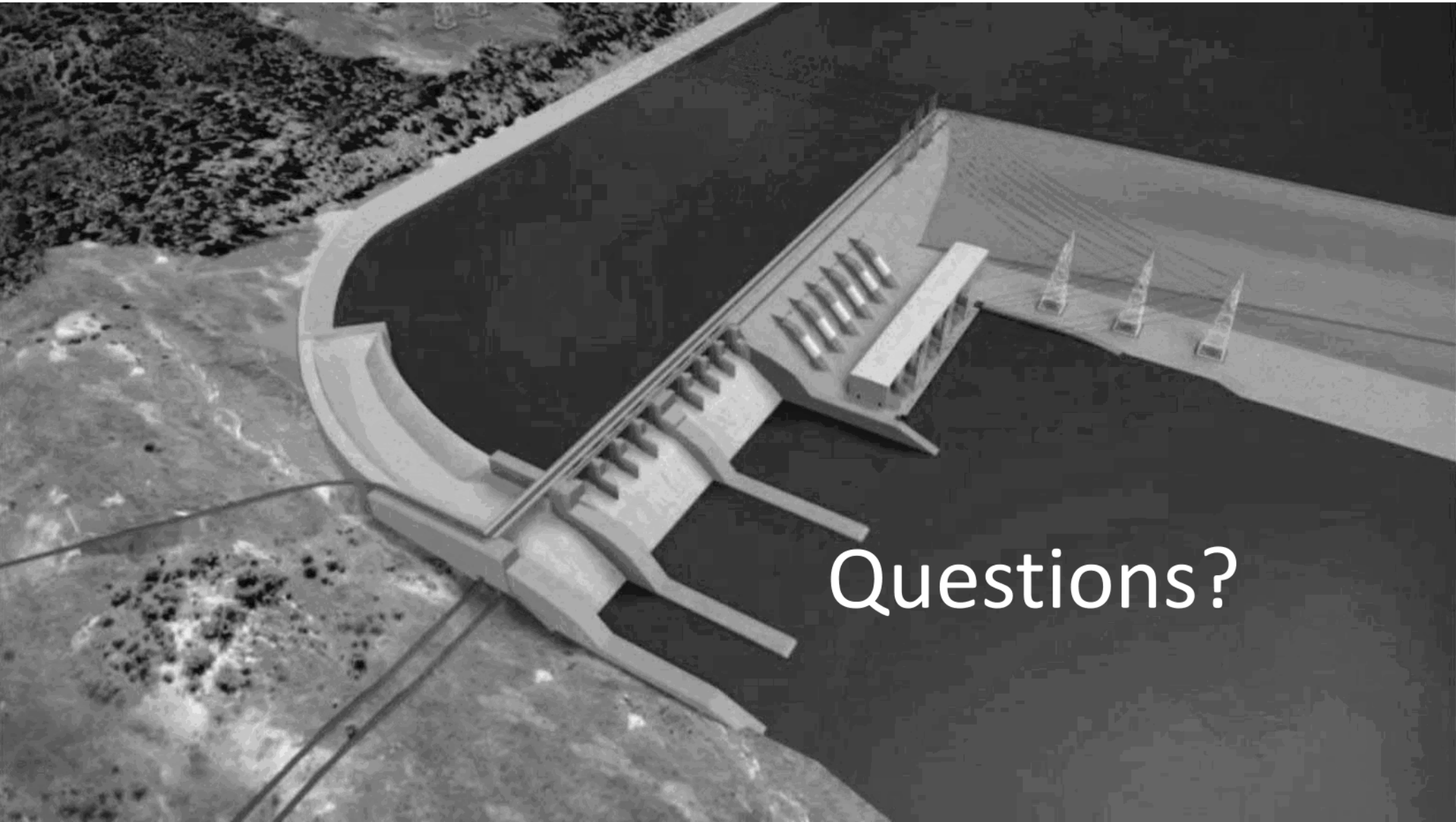


3 Pattullo Bridges (\$1.3 billion each).

# VI. Concluding Comments

# In Summary

- Very tough decision for Government
- Decision to proceed primarily driven by need to:
  - Minimize impacts on BC Hydro ratepayers
  - Preserve the fiscal room to build schools, hospitals, housing, bridges etc.



Questions?

## Devereux, Rick GCPE:EX

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**From:** Devereux, Rick GCPE:EX  
**Sent:** Sunday, December 10, 2017 2:14 PM  
**To:** Aaron, Sage PREM:EX  
**Subject:** Monday Itinerary  
**Attachments:** EP\_Site C Decision Final V1.docx

Hi Sage,

Here's the itinerary for both events. Let me know if you have any questions.

Thanks  
Rick

**DRAFT**  
**SITE C DECISION ANNOUNCEMENT**  
**Event Proposal/Roll-out Plan**  
**Date TBC**

---

**Summary:**

Cabinet is anticipated to make a decision regarding Site C in the first few weeks of December. This proposal articulates how the decision will be announced and the timeframes associated with various activities. An overview of key stakeholders to be advised prior to and post announcement is included.

**Key Stakeholders contacted pre-announcement**

- Government Caucus
- Green Caucus
- Federal Government
- Local Government
- First Nations

**Media Technical Briefing**

- Media lock up where an overview of the decision and mitigation actions will be provided by:
  - DM to the Premier, Don Wright
  - DM of EMPR, Dave Nikolejsin
  - DM of Finance, Lori Wanamaker (TBC, or someone else from Finance)
- Legislature Press Theatre, Victoria
- 10:30 AM, Monday, December 11
- One phone line connection to a lockup at the Vancouver Caucus Office

**Province of BC public announcement**

- Press Conference:
  - Premier John Horgan
  - Michelle Mungall, Minister of Energy, Mines and Petroleum Resources
  - George Heyman, Minister of Environment and Climate Change Strategy
- Dial-in capability provided (with Q&A)
- Location: Library Rotunda, Legislative Building
- News Release/Backgrounders distributed province-wide

**Post-announcement**

- Specific follow-up media responses by Minister Mungall and others TBC

**British Columbia Engagement Plan**

- Executive staff/and or Ministers with the Ministry of Energy, Mining and Petroleum Resources (EMPR) and the Ministry of Indigenous Relations and Reconciliation (IRR) will be contacting key stakeholders and First Nations.
- Key Business/Industry, Environmental, Finance, and Regional calls TBD (lists below)

**Roll-Out:**

Time	Activities & Details
9:00 am	Prime Minister of Canada and the Premier of British Columbia phone call TBC.
10:30 am – 11:15 am	Media Technical Briefing (secured) – Legislature Press Theatre
11:30 am – 12:15 pm	<b>SITE C ANNOUNCEMENT: Premier, Ministers Mungall, James, Heyman– Press Conference in Library Rotunda</b>  Premier will announce decision followed by Q&A.
12:30 pm – 1:30 pm	<b>Premier/Ministers – targeted media calls</b>
Mid-day	Provincial executives and/or Ministers conduct calls with key stakeholders, including First Nations (and potentially others as identified below).

**EVENT PARTICIPANTS:****Media Technical Briefing:**

Deputy Minister to the Premier, Don Wright  
 Deputy Minister of Energy, Mines and Petroleum Resources, Dave Nikolejsin  
 Deputy Minister of Finance, Lori Wanamaker (TBC or substitute)

**Public Announcement:**

Premier Horgan  
 Minister of Energy, Mines and Petroleum Resources, Michelle Mungall  
 Minister of Environment and Climate Change Strategy George Heyman

### Media Technical Briefing Itinerary

<b>Event Summary</b>	<b>Technical Briefing on Site C Decision</b> <b>Location: Press Theatre</b> <b>Participants: Led by DM Don Wright, joined by:</b> <b>DM Dave Nikolejsin, DM Lori Wannamaker (or alternate from Finance, tbc)</b>
<b>Time</b>	<b>Event Itinerary</b>
9:00 AM	Call in line and presentation link to Vancouver is tested and established. Any final set up details will be confirmed. On site for set up will be Rick Devereux, cell: 250-812-1207 and Joleen Badger, cell: 604-916-3551
10:00 AM	Media begin to arrive and sign in, Media Contact: Jen Holmwood, cell: 250-818-4881
10:00 AM	Final Pre-brief with Don Wright and the other DM's in Don Wright's Office, led by Don Zadravec, cell: 778-584-1252
10:25 AM	DM's move into position, with Don Wright at podium, flanked by two people at a table on one side of podium: DM of EMPR and DM of FIN Jen Holmwood is at the moderation mic
10:30 AM	<b>EVENT BEGINS</b> – Jen Holmwood goes over a few ground rules and introduces Don Wright, the other DM's and then welcomes Don Wright to go over the presentation
10:32 AM	Don Wright goes through the Presentation
10:50 AM	Presentation Concludes. Don Zadravec opens up the floor to questions, with media assistance from Jen Holmwood.
11:12 AM	Don Zadravec announces that we will be wrapping imminently/last question
11:14 AM	Don Zadravec announces that we need to wrap up and encourages people to head upstairs to the library.
11:15 AM	Event concludes, media heads upstairs to the library.



## Media Announcement

<b>Event Summary</b>	<b>Media Announcement on Site C Decision</b> <b>Location: Library Rotunda</b> <b>Participants: Led by Premier John Horgan, joined by: Minister Mungall, Minister Heyman</b>
<b>Time</b>	<b>Event Itinerary</b>
8:00 AM	Tech crew arrives for set up. On site for set up will be Rick Devereux, cell: 250-812-1207 and Joleen Badger, cell: 604-916-3551
10:00 AM	Media CAMERAS begin to arrive. Media Contact: Jen Holmwood, cell:250-818-4881
10:00 AM	Final Pre-brief run through with Premier and Ministers in the West Annex, led by Sage Aaron and others.
10:15 AM	Media event location set up is complete, phone line connection is set up with Q&A, connection to Vancouver is established and tested, everything is ready to go.
10:30 AM	Anyone in the West Annex who wants to see/hear the Tech Briefing questions should establish a connection to do so.
11:15 AM	Post Technical Briefing, one final chance in West Annex to go over any last notes, and cover any questions of interest from the media in the technical briefing with Premier and Ministers.
11:25 AM	Premier and Ministers depart the West Annex for the Library.
11:29 AM	Media in the venue are given a heads up that we are about to begin
11:30 AM	<b>EVENT BEGINS</b> - Premier Horgan and Ministers enter the Library Rotunda and Premier Horgan takes the podium flanked by Ministers Mungall and Heyman.
11:30 AM	Premier makes announcement
11:37 AM	Premier thanks everyone and announces that he and the Ministers will take questions
11:37 AM	Moderated by Sheena, the Premier and Ministers take questions.
12:00 PM Approx.	Sheena calls last question, event ends. Premier and Ministers depart Rotunda and return to West Annex
1:00 PM	Tech Crew departs

## Devereux, Rick GCPE:EX

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**From:** Devereux, Rick GCPE:EX  
**Sent:** Friday, December 8, 2017 4:03 PM  
**To:** Hagglund, Jarrett GCPE:EX; Badger, Joleen GCPE:EX  
**Subject:** Monday Itinerary  
**Attachments:** EP\_Site C Decision Final V1.docx

Rick Devereux  
Director, Event Services | Government Communications and Public Engagement  
[rick.devereux@gov.bc.ca](mailto:rick.devereux@gov.bc.ca) | 250-812-1207

Dec. 10, 2017

MEDIA ADVISORY – Office of the Premier and Ministry of Energy, Mines and Petroleum Resources – Victoria and Vancouver

VICTORIA – Premier John Horgan will announce the Site C decision in Victoria on Monday.

The Premier’s announcement will be preceded by a “lock-up” style technical briefing with government staff (not for attribution). In addition, Vancouver-based media will be able to participate in the technical briefing by conference call (also “lock-up” and not for attribution) from the Premier’s Vancouver Office.

Event Date: Monday, Dec. 11, 2017

Victoria Technical Briefing:

Time: 10:30 a.m. (Pacific time)

Location:  
Legislative Press Theatre  
Parliament Buildings  
Victoria

NOTE: Media attending the Victoria briefing are asked to arrive at the legislative buildings by 10:00 a.m. to obtain press credentials through security.

Vancouver Technical Briefing:

Time: 10:30 a.m. (Pacific time)

Location:  
Premier’s Vancouver Office  
740 – 999 Canada Place  
Vancouver

Victoria News Conference:

Time: 11:30 a.m. (Pacific time)

Location:  
TBD  
Parliament Buildings

## Victoria

Media unable to attend the Premier's Victoria news conference will be able to dial-in to listen and ask questions.

### Dial-in Information:

Toll free: s.15,s.17

Participant passcode: XXXXXX

### Victoria Contact:

Jen Holmwood

Office of the Premier

250 818-4881

### Vancouver Contact:

Stephanie Sherlock

Government Communications and Public Engagement

778 584-1254

## Devereux, Rick GCPE:EX

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**From:** Haslam, David GCPE:EX  
**Sent:** Friday, December 8, 2017 11:41 AM  
**To:** Zadravec, Don GCPE:EX  
**Cc:** Devereux, Rick GCPE:EX; Sherlock, Stephanie GCPE:EX; Dalal, Suntanu GCPE:EX  
**Subject:** RE: Draft media advisory  
**Attachments:** MA\_Site C Decision\_Dec07\_3pm.docx

Attached is the latest MA. Including Stephanie and my guy Suntanu. Please keep them both in the loop on edits.

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**From:** Zadravec, Don GCPE:EX  
**Sent:** Friday, December 8, 2017 11:34 AM  
**To:** Haslam, David GCPE:EX  
**Subject:** Draft media advisory

Hi David, do you have the latest draft of the media advisory that you can send to Rick and me.

Thanks,  
Don Zadravec  
Executive Director  
Resource Ministries  
GCPE  
778-584-1252

Dec. 10, 2017

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### Victoria Contact:

Jen Holmwood  
Office of the Premier  
250 818-4881

### Vancouver Contact:

Stephanie Sherlock  
Government Communications and Public Engagement  
778 584-1254

**Devereux, Rick GCPE:EX**

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**From:** Hagglund, Jarrett GCPE:EX  
**Sent:** Friday, December 8, 2017 7:49 AM  
**To:** Devereux, Rick GCPE:EX  
**Subject:** Vancouver Monday

Hey Rick

So for the budget lockup it looks like we used speakers that were patched into a telephone line. So not just telecom thing.

Should I set something like this up again do you think.

Sent from my iPhone