

Ramirez-Loayza, Mercedes Eleana HLTH:EX

From: Paton, Arlene HLTH:EX
Sent: Friday, July 24, 2015 1:57 PM
To: Brown, Stephen R HLTH:EX
Cc: Obee, Sarah F HLTH:EX; Muller, Bev HLTH:EX
Subject: Auditor General of Canada

Hi Steve – Sony Perron just called me to let me know that the AG of Canada is doing a study on FN health services on reserve and they have a draft report on the BC model that will be ready to review by key informants over the next few weeks. I've told Sony that it's fine to have the AG send it to the DM of MoH (you) and we can quickly review it for any factual errors. The AG of Canada has no jurisdiction over the BC government, but this could be a useful document and some staff here were interviewed as part of their study. The Office of the AG was given a copy of the staff allegations that Joe has spoken to you about and so part of this study will speak to governance and HR processes, but Sony doesn't believe it will be more than that.

So just a heads up that when this draft report from the AG of Canada arrives in your office, please send it down here for us to review – and Sony may raise this with you on Monday when you see him.

Thanks!

Regards,

Arlene Paton
Assistant Deputy Minister
Population and Public Health
Ministry of Health
PO Box 9646 Stn Prov Govt
Victoria BC V8W 9P1
Tel: 250-952-1731

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September 11, 2015

1039113

Mr. Glen Wheeler
Principal
Office of the Auditor General of Canada
240 Sparks Street
Ottawa, Ontario K1A 0G6

Dear Mr. Wheeler:

This letter is in response to the principal's draft report on the Study of Services to First Nations, received August 21, 2015, and the invitation to provide written comments. I appreciate the opportunity to respond.

I understand that the focus of this study is the establishment of the First Nations Health Authority (FNHA), and the negotiation and consensus-building that led to the Tripartite Framework Agreement. It is also stated that the study sought to examine the extent to which the partners overcame structural impediments identified in a previous audit.

While the section entitled "Establishing the First Nations Health Authority" provides useful background and history on the development of this new organization, it is our position that a number of additional initiatives and milestones should be highlighted, as they will help provide the full context of this work. These include:

- A Health Partnership Accord was signed in December 2012, by the First Nations Health Council, Health Canada, and the BC Ministry of Health to confirm the partnership and commitment to First Nations health. Regional Partnership Accords were further developed to meet the unique needs/priorities of each region and were developed and negotiated between each regional health authority and the region's First Nations.
- The Tripartite Committee on First Nations Health (TCFNH) is a forum to bring tripartite senior leadership together, in support of strengthening the First Nations health system. The TCFNH functions as a working committee that validates the key priorities at the regional level, ensuring continued progress in meeting the shared vision of improved health and wellness for First Nations people across BC.
- In partnership with the regions, a reciprocal accountability framework has been drafted, which outlines the commitment among the partners and to the communities to ensure deliverables are met and action is taken in improving the health and wellness of First Nations communities.
- The Joint BC First Nations and Ministry of Health Project Board, or Joint Project Board, was established in 2012 to support policy work to address barriers to progress as well as to implement the Agreement Regarding Payments in Lieu of Medical Services Plan Premiums on behalf of First Nations people resident in British Columbia (known as the MSP agreement)

...2

- Under the MSP Agreement, the Joint Project Board supports primary care projects across the regions, which have been identified and led in partnership between First Nations communities, FNHA and their regional Health Authority partners, with 19 projects currently approved and 2 more approved in principle across BC. Examples include:
 - Providing sustainable funding to increase primary care access by supporting the addition of physicians, nurse practitioners and other health professionals to interdisciplinary care teams.
 - Developing multidisciplinary care teams to provide a wrap-around model of care supporting chronic disease management and complex care closer to home, and supporting holistic models of care.
 - Developing and supporting an Aboriginal maternity care program to provide comprehensive pre-conception to post-partum care to women and infants in rural and remote settings.
 - Expanding and creating new programs to meet the mental wellness and substance use treatment needs of communities, assuring a seamless continuum of care through mobile and community based services, including crisis intervention supports.
 - Supporting youth wellness and suicide prevention, intervention and post-vention service in communities at risk.

All of these initiatives speak to a shared commitment, and are providing early positive outcomes for all partners, including First Nations communities. Collectively, they represent significant progress in terms of integrating and coordinating federal funding for on-reserve health services with provincial services, and our ongoing commitment to “hardwire” First Nations health into provincial decision-making related to our health system. In the long-run, this will contribute to addressing the service gaps and structural impediments identified in the study.

With respect to the section entitled “Establishing a governance and accountability framework at the First Nations Health Authority”, it is clear that the FNHA is a new and evolving organization and, as such, policy development and monitoring are in early stages of development. It should be noted, however, that the model that is being built in the FNHA is different than that of a federal department or a provincial health authority, and will naturally have some differences in the areas of governance and accountability.

British Columbia will continue to collaborate with Health Canada and the FNHA in support of Tripartite commitments to improve the health outcomes for First Nations residents. Thank you for the opportunity to provide comments, and I look forward to receiving the next draft of this study later in September.

Sincerely,

ORIGINAL SIGNED BY:

Steve Brown
Deputy Minister

Ramirez-Loayza, Mercedes Eleana HLTH:EX

From: Paton, Arlene HLTH:EX
Sent: Monday, March 21, 2016 11:12 AM
To: Muller, Bev HLTH:EX
Subject: FW: A Message from the FNHA Board of Directors
Attachments: Letter to BC and Canada- FNHA BoD.pdf

Regards,

Arlene Paton
Assistant Deputy Minister
Population and Public Health
Ministry of Health
Phone: (250) 952-1731

From: Plank, Sarah GCPE:EX
Sent: Wednesday, June 10, 2015 5:46 PM
To: Stevenson, Lynn HLTH:EX
Cc: Paton, Arlene HLTH:EX
Subject: FW: A Message from the FNHA Board of Directors

FYI That this letter went to the deputy today. I probably need to give the minister a heads up, but wanted to check with you first.

Sarah Plank
Communications Director | Ministry of Health
Government Communications & Public Engagement
Office: 250.952.1889 | Mobile: 250.208.9621 | Email: sarah.plank@gov.bc.ca

From: Davis McKenzie [<mailto:Davis.McKenzie@fnha.ca>]
Sent: Wednesday, June 10, 2015 5:20 PM
To: Thistle-Walker, Carlene GCPE:EX; 'janice.edgar@hc-sc.gc.ca'
Subject: A Message from the FNHA Board of Directors

Good evening folks

Please see attached our board message, sent to your respective leadership today and for distribution to our First Nations Health Council and First Nations Health Directors Association later tonight.

We've reconsidered our original plan to broadcast it to all chiefs and will instead equip our Regional Directors to respond as required,

Please let me know if you have further questions,

Best,
Davis

From: Board
Sent: Wednesday, June 10, 2015 5:13 PM
To: stephen.brown@gov.bc.ca; sony.perron@hc-sc.gc.ca
Cc: Davis McKenzie
Subject: A Message from the FNHA Board of Directors

Dear Stephen and Sony:
I hope that you are well and finding time to enjoy our great weather.

In the spirit of openness and reciprocal accountability, please find enclosed a letter from our Board addressing recent unsubstantiated allegations about senior leaders of the First Nations Health Authority.

We have CC'ed our Communication Director, Davis McKenzie, who will share, as appropriate, with Communicators from BC and Canada who have been responding to the issue.

Hychka,

Lydia Hwitsum
FNHA Board Chair



First Nations Health Authority
Health through wellness

501-100 Park Royal South | West Vancouver, BC | V7T 1A2
Email: board@fnha.ca |   

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First Nations Health Authority
Health through wellness

June 10, 2015

To Federal and Provincial Partners,

The First Nations Health Authority (FNHA) is the first province-wide health authority of its kind in Canada. Our focus is on improving the health and well-being of BC First Nations and Aboriginal people, and we are making great strides in achieving this.

Regrettably, we have recently become aware that serious allegations are being circulated regarding the FNHA and key members of its executive team. While these allegations are from anonymous individuals, their nature suggests the source may include former employees and appear to be intended to undermine the good work and credibility of the FNHA and its partners.

In light of these allegations we want to assure you that the Board of Directors has robust policies in place consistent with best practices to protect the interests of First Nations communities, our partners, the FNHA and its employees, and we believe it worthwhile to note the following information.

Clear and Robust Policies

To ensure community confidence and to protect our employees and the organization, the FNHA maintains a strong conflict of interest policy. This policy was put into place by the Board of Directors early in the process of establishing the FNHA. This policy governs how relatives and family members may work together within the organization.

We also have internal policies to deal with grievances or other work related issues. We have made certain that employees who wish to raise an issue or make a complaint about their work or how they have been treated have the means to do so, including by accessing traditional dispute resolution with elders. Moreover, we also have a whistleblower policy, which has been in place since 2009, under which employees are enabled to raise concerns about code of conduct violations in a confidential manner.

In addition

- FNHA has mandatory training for cultural safety and respect in the workplace
- FNHA policies are reviewed annually by the Board of Directors
- the Board oversees the work of the CEO
- a dedicated HR and governance Board Committee has been hands-on with respect to policy development.

Fair Recruitment and Promotion Reflecting Our First Nations Mandate

The FNHA is an organization created for First Nations by First Nations. Therefore it is critical that the make-up of the organization reflect the population that we serve, and that we shape our organization in a manner consistent with First Nations values and sensibilities.



First Nations Health Authority
Health through wellness

In the spirit of excellence, we are implementing best practice recruitment methods consistent with leading international Indigenous health organizations. In addition to job requirements and competencies, our assessment of candidates is based on:

- experience and ability to work within a First Nations governing structure and support First Nations decision-making
- clinical requirements for the position
- comfort and ability to cope with change
- ability to form and sustain meaningful relationships

The FNHA recruits the most qualified individuals for each position. A set of human resource policies governs all aspects of recruitment, promotion and compensation. In addition to meeting the clinical and medical requirements, we employ people from all 34 cultural/linguistic groups in the province. We seek to have the best people in place to achieve our goals.

Moreover, the Board firmly supports and is committed to providing individual health and wellness plans for all FNHA employees.

Moving Forward

Prior to the transfer, much work was undertaken to build governance capacity, prepare our communities and structure the FNHA to meet the needs of those who it is intended to serve. Our seven directives and shared values guide our decision-making and continue to shape the culture of this relatively new organization.

We recognize that our vision and values are new for some individuals and represent a different approach to the work. We have encouraged, and will continue to encourage employees to embrace our vision and values. We must not lose sight of the fact that our vision and values are critical to our ability to fulfil our mandate: improving the health and well-being of BC First Nations and Aboriginal people.

As a new and evolving organization, the board, CEO and senior executive are committed to ongoing efforts to build an organization that First Nations are proud of and can call their own. If there are concerns, we ask people to bring them to the attention of the board, so they can be addressed in a meaningful and constructive way.

We stand by our commitments to openness, transparency and accountability. If you receive questions about the above mentioned allegations, we encourage you to share our Board letter with them, or feel free to contact us. We can be reached at: Board@fnha.ca.

In Health and Wellness,

FNHA Board of Directors

Ramirez-Loayza, Mercedes Eleana HLTH:EX

From: Paton, Arlene HLTH:EX
Sent: Monday, March 21, 2016 11:11 AM
To: Muller, Bev HLTH:EX
Subject: FW: Canada OAG report released today on FNHA

Regards,

Arlene Paton
Assistant Deputy Minister
Population and Public Health
Ministry of Health
Phone: (250) 952-1731

From: Plank, Sarah GCPE:EX
Sent: Tuesday, February 2, 2016 3:23 PM
To: Paton, Arlene HLTH:EX
Subject: RE: Canada OAG report released today on FNHA

The coverage has been pretty standard. I did ask Davis Mckenzie for their messaging, but haven't heard back from him. I would be interested to know if they are going to get out in the media on this and if so, what they will say...

I will send you the early clippings we've seen.

From: Paton, Arlene HLTH:EX
Sent: Tuesday, February 2, 2016 3:16 PM
To: Plank, Sarah GCPE:EX
Subject: Canada OAG report released today on FNHA

Hi Sarah, I haven't seen any coverage but you see below that Joe is offering to connect with us. Is there anything you're seeing that I should followup with him on?

Regards,

Arlene Paton
Assistant Deputy Minister
Population and Public Health
Ministry of Health
PO Box 9646 Stn Prov Govt
Victoria BC V8W 9P1
Tel: 250-952-1731

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From: FNHA CEO [<mailto:CEO@fnha.ca>]
Sent: Tuesday, February 2, 2016 2:19 PM
To: Brown, Stephen R HLTH:EX; Paton, Arlene HLTH:EX
Subject: Time for a quick call

Hi Stephen and Arlene

Hope all is well. As you maybe aware the OAG of Canada has released its report today on the First Nations Health Authority. With that has begun a series of media activities. I would like to provide you with an update on what is happening or answer any questions you may have.

Let me know if you would like to talk

Thanks

Joe Gallagher
CEO, FNHA

Sent from my Samsung device

Ramirez-Loayza, Mercedes Eleana HLTH:EX

From: Paton, Arlene HLTH:EX
Sent: Monday, March 21, 2016 11:11 AM
To: Muller, Bev HLTH:EX
Subject: FW: CONFIDENTIAL - FOR REVIEW- OAG - Report on Establishing the First Nations Health Authority
Attachments: IN_Federal OAG report_FNHA governance_Jan 26_16_DRAFT.docx

Regards,

Arlene Paton
Assistant Deputy Minister
Population and Public Health
Ministry of Health
Phone: (250) 952-1731

-----Original Message-----

From: Paton, Arlene HLTH:EX
Sent: Tuesday, January 26, 2016 6:10 PM
To: May, Stephen GCPE:EX
Cc: Barnes, Renee A HLTH:EX; Muller, Bev HLTH:EX
Subject: RE: CONFIDENTIAL - FOR REVIEW- OAG - Report on Establishing the First Nations Health Authority

I've made some suggested edits using track changes in the version above, thanks Stephen!

Regards,

Arlene Paton
Assistant Deputy Minister
Population and Public Health
Ministry of Health
PO Box 9646 Stn Prov Govt
Victoria BC V8W 9P1
Tel: 250-952-1731

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-----Original Message-----

From: May, Stephen GCPE:EX
Sent: Tuesday, January 26, 2016 3:10 PM
To: Paton, Arlene HLTH:EX

Cc: Barnes, Renee A HLTH:EX; Muller, Bev HLTH:EX

Subject: FW: CONFIDENTIAL - FOR REVIEW- OAG - Report on Establishing the First Nations Health Authority

Importance: High

Hi Arlene,

I've done up an Issues Note on the AG report - can you assign for review? Thanks

Stephen May
GCPE – Health
p:250 952 3401
c:250 888 9879

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-----Original Message-----

From: Paton, Arlene HLTH:EX

Sent: Tuesday, January 26, 2016 2:12 PM

To: Plank, Sarah GCPE:EX

Subject: CONFIDENTIAL - FOR REVIEW- OAG - Report on Establishing the First Nations Health Authority

Importance: High

Please call Renee Barnes 250 952-1468

Regards,

Arlene Paton
Assistant Deputy Minister
Population and Public Health
Ministry of Health
PO Box 9646 Stn Prov Govt
Victoria BC V8W 9P1
Tel: 250-952-1731

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**CONFIDENTIAL
ISSUES NOTE**

Ministry: Health

Date: January 26, 2016

Minister Responsible: Terry Lake

Federal OAG report – First Nations Health Authority

BACKGROUND REGARDING THE ISSUE:

- In early February the federal Auditor General will be releasing a report on the establishment of the First Nations Health Authority (FNHA) in British Columbia.
- The report focuses on the efforts of BC First Nations and Health Canada to establish the FNHA.
- The report identifies success factors that helped overcome previously noted structural impediments.
- While the B.C.'s activities are not formally examined, the report does note the province's significant and ongoing support in the process.
- The report notes that it required a sustained commitment over 10 years by key leaders in First Nations, the Government of Canada and the Government of BC to build the climate of trust and respect needed to discuss and negotiate an approach to transfer responsibility for federal health programs and services to the FNHA.
- The report notes that during the development of this report, work on this—the federal Auditor General received an anonymous document that made allegations against the FNHA regarding conflicts of interest.
- The Auditor General found the FNHA had established an accountability and governance framework to guide its operations, but that there were gaps in the policies, pertaining to conflict of interest, recruitment, personnel security and disclosure.
- The Auditor General recommends that the FNHA ~~should~~ review its accountability and governance framework. The FNHA has agreed to the recommendation.
- The Auditor General also found that there were weaknesses in the management of potential conflict of interest, and recommends the FNHA reviews its ~~the~~ conflict of interest policy and regularly report the result of its reviews. The FNHA has agreed to the recommendation.
- The Auditor General also reviewed allegations of workplace misconduct and staffing on the basis of merit, and recommended that the FNHA ~~ensure~~ has documentation is created and filed to demonstrate that ~~the people~~ staff are hired based on merit, and that concerns are adequately investigated. The FNHA has agreed to those recommendations.
- The Auditor General concludes that the hard work that the FNHA is undertaking is only beginning, ~~so~~ and that while there were some weaknesses in their accountability and governance framework, ~~that~~ it will be important for the FNHA to demonstrate that they have a stronger accountability framework in place to build trust in the workplace and with partners.

DISCUSSION/ADVICE:

- XX
- XX

ADVICE AND RECOMMENDED RESPONSE:

- We thank the federal Auditor General for their report on this.
- We agree that the FNHA is a very important partner with the provincial health system and our efforts to help improve health outcomes for First Nations peoples in BC.
- We understand the FNHA has agreed to all the recommendations from the Auditor General in this report and is developing a stronger, more robust governance and accountability model.
- On October 1, 2013 the First Nations Health Authority took full responsibility for all the health programs for First Nations peoples previously run by Health Canada. These include: non-insured health benefits; children and youth programs; chronic disease programs and injury prevention; primary care; communicable disease control programs; mental health and addictions; and environmental health.
- Health authorities have always had the legal responsibility to provide health services to all British Columbians. This has not changed after the transfer. Programs and services now provided through the First Nations Health Authority are in addition to, and not in place of, those provided by provincial health authorities.

Facts on the First Nations Health Authority

- B.C. is providing annual funding to the First Nations Health Authority to implement the commitments under the Framework Agreement.
- The Ministry of Health has committed \$100 million up to 2019/20 to support health care provisions outlined in the Framework Agreement. As of the end of the fiscal year 2014/15, the Ministry of Health has provided \$45 million of the \$100 million to support this agreement.
- The Ministry of Health and the First Nations Health Authority have also established a Joint Project Board to oversee projects that will result in primary health care services improvements for First Nations people. This includes investing in additional health care providers in previously under-served locations, as well as funding new and innovative models of health service delivery.
- Through the partnership among~~between the~~ FNHA, regional health authorities and local First Nations, Regional Partnership Accords have been developed and signed committing the partners to a shared vision of improving First Nations hHealth.
- Regional health and wellness plans further outline the implementation of the vision as outlined in the regional partnership accords, and help to inform provincial level strategic planning.

Communications Contact: Stephen May Reviewer:
Program Area Contact: Arlene Paton
File Created: January 26, 2016
File Updated:

Minister's Office	Program Area	Deputy	HLTH Communications

Ramirez-Loayza, Mercedes Eleana HLTH:EX

From: Paton, Arlene HLTH:EX
Sent: Monday, March 21, 2016 11:12 AM
To: Muller, Bev HLTH:EX
Subject: FW: CONFIDENTIAL - FOR REVIEW- OAG - Report on Establishing the First Nations Health Authority
Attachments: AG 2015 Chapter 07 (16237) E_PROTECTED.pdf; IN_Federal OAG report_FNHA governance_Jan 26_16_DRAFT.docx
Importance: High

Regards,

Arlene Paton
Assistant Deputy Minister
Population and Public Health
Ministry of Health
Phone: (250) 952-1731

-----Original Message-----

From: May, Stephen GCPE:EX
Sent: Tuesday, January 26, 2016 3:10 PM
To: Paton, Arlene HLTH:EX
Cc: Barnes, Renee A HLTH:EX; Muller, Bev HLTH:EX
Subject: FW: CONFIDENTIAL - FOR REVIEW- OAG - Report on Establishing the First Nations Health Authority
Importance: High

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Subject: CONFIDENTIAL - FOR REVIEW- OAG - Report on Establishing the First Nations Health Authority
Importance: High

Please call Renee Barnes 250 952-1468

Regards,

Arlene Paton
Assistant Deputy Minister
Population and Public Health
Ministry of Health
PO Box 9646 Stn Prov Govt
Victoria BC V8W 9P1
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**CONFIDENTIAL
ISSUES NOTE**

Ministry: Health

Date: January 26, 2016

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- The Auditor General also found that there were weaknesses in the management of potential conflict of interest, and recommends the FNHA reviews the conflict of interest and regular report the result of its reviews. The FNHA has agreed to the recommendation.
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DISCUSSION/ADVICE:

- xx

- XX

ADVICE AND RECOMMENDED RESPONSE:

- We thank the federal Auditor General for their report on this.
- We agree that the FNHA is important to help improve health outcomes for First Nations peoples in BC.
- We understand the FNHA has agreed to all the recommendations from the Auditor General in this report and is developing a stronger, more robust governance and accountability model.
- On October 1, 2013 the First Nations Health Authority took full responsibility for all the health programs for First Nations peoples previously run by Health Canada. These include: non-insured health benefits; children and youth programs; chronic disease programs and injury prevention; primary care; communicable disease control programs; mental health and addictions; and environmental health.
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Communications Contact: Stephen May
Program Area Contact: Arlene Paton
File Created: January 26, 2016
File Updated:

Reviewer:

Minister's Office	Program Area	Deputy	HLTH Communications

Ramirez-Loayza, Mercedes Eleana HLTH:EX

From: Muller, Bev HLTH:EX
Sent: Friday, January 22, 2016 8:48 AM
To: Thistle-Walker, Carlene GCPE:EX
Cc: Barnes, Renee A HLTH:EX; Paton, Arlene HLTH:EX
Subject: FW: First Nations Health Authority Communications Strategy- OAG-DRAFT-DEC 15
Attachments: Communications Strategy- OAG-DRAFT-DEC 15-AP-EDITS.docx

We can't access the document that had been sent to Arlene in September, as her permission to access it is now expired.

Regards,

Bev Muller, Executive Administrative Assistant
ADM's office, Population and Public Health, Ministry of Health
4th floor, 1515 Blanshard St. PO Box 9646 Stn Prov Govt
Victoria BC V8W 9P1 Phone: 250-952-1731

From: Paton, Arlene HLTH:EX
Sent: Thursday, January 21, 2016 7:49 PM
To: Muller, Bev HLTH:EX
Cc: Barnes, Renee A HLTH:EX
Subject: Fw: First Nations Health Authority Communications Strategy- OAG-DRAFT-DEC 15

Bev, can you find it - it was a password protected document in an email fro the federal OAG and embargoed. I assume it's the final version, but may not be.

Sent from my BlackBerry 10 smartphone on the TELUS network.

From: Thistle-Walker, Carlene GCPE:EX <Carlene.ThistleWalker@gov.bc.ca>
Sent: Thursday, January 21, 2016 9:08 AM
To: Paton, Arlene HLTH:EX; Nault, Tara HLTH:EX; Erickson, Jennifer HLTH:EX
Cc: Barnes, Renee A HLTH:EX; Lindstein, Sarah GCPE:EX; Heinze, Laura R GCPE:EX
Subject: First Nations Health Authority Communications Strategy- OAG-DRAFT-DEC 15

Hi all, We received this information from FNHA on the upcoming Auditor General report. They provided us with their communications strategy, but were unable to share the actual report as they only had online access. Do you have a copy you can share so we can review and plan accordingly?

Process and What to Expect

February 2, 2016 6:00am- each of the seven audit reports are available to be reviewed by media. Average is 55- 60 journalists

- Some will cover all of the chapters
- Some will cover individual interests

During this time, media can ask OAG as teams for clarification of the data

- **AG and OAG cannot go outside what is not included in the report**

9:45am—media can get their BB's back and can release articles

10:00am [7am PST]—report is submitted to the speaker and considered public

11:30am: the Auditor General holds a news conference and he reads an opening statement

- Journalists have 45mins to ask questions
- Rest of the day the AG is available for interviews
- Summaries of audit is given to Ministers
- Only the AG is able to be quoted on Tabling day as these are the 'AG's reports'
- Office of the AG can respond to media requests after that

Standing Committee Hearings

OAG may then receive a hearing in front of **PAC** (public accounts committee)

- Likely 4 of the 7 reports will be selected for a hearing scheduled before the next hearing

If the FNHA is selected, then:

- Health Canada and FNHA: will prepare an opening statement
- OAG: can only report directly from the chapter
- Shared with FNHA a couple of days before. The anonymous document may be included in the opening statement.

Page 022 to/à Page 039

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Copyright

Page 040 to/à Page 041

Withheld pursuant to/removed as

s.21

Ramirez-Loayza, Mercedes Eleana HLTH:EX

From: Price, Julie D HLTH:EX
Sent: Monday, October 5, 2015 2:47 PM
To: Muller, Bev HLTH:EX
Cc: Ostropolski, Melissa HLTH:EX
Subject: FW: Follow-up Letter from Deputy Minister of Health - 1039113
Attachments: 1039113 - Follow up DM Response.pdf

Hi Bev. As you can see, we sent out the follow-up letter for Cliff #1039113 via the DM generic email address to Mr. Wheeler. ☺ We will also be sending out the hard-copy of this letter in the mail this afternoon.

I have uploaded the sent email to Cliff #1039113 as an attachment entitled "2nd Outgoing Email to OAG", as well as uploaded the DM approval email for this to have his e-sig applied and sent. You can now go ahead and close this Cliff log. The only other thing I could suggest is perhaps a copy of Mr. Wheeler's Sept. 22nd incoming letter to be uploaded as an attachment to this Cliff log prior to closing it, for reference purposes? But I will leave that up to you to decide, as unsure if it's confidential.

If you have any questions, please don't hesitate to call me! ☺

Thank you!

Julie Price
Correspondence Unit
Ministry of Health
Phone: (250) 952-1913

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From: Price, Julie D HLTH:EX
Sent: Monday, October 5, 2015 2:30 PM
To: Benbow, Nicole C HLTH:EX
Subject: FW: Follow-up Letter from Deputy Minister of Health - 1039113

FYI

From: Price, Julie D HLTH:EX On Behalf Of DMOFFICE, HLTH HLTH:EX
Sent: Monday, October 5, 2015 2:24 PM
To: 'bridget.ogrady@oag-bvg.gc.ca'
Subject: Follow-up Letter from Deputy Minister of Health - 1039113

To Bridget O'Grady (on behalf of Glenn Wheeler),

Please find attached letter from Steve Brown, Deputy Minister of Health.

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October 5, 2015

1039113

Mr. Glenn Wheeler
Principal
Office of the Auditor General of Canada
240 Sparks St
Ottawa ON K1A 0G6

Dear Mr. Wheeler:

This is in response to your letter dated September 22, 2015, regarding your report on Services to First Nations, which will be included in the Fall 2015 report of the Auditor General of Canada.

I have reviewed the transmission draft report. In my capacity as Deputy Minister, I confirm that the draft report presents audit finding that are factually based.

Sincerely,

Steve Brown
Deputy Minister

Ramirez-Loayza, Mercedes Eleana HLTH:EX

From: Paton, Arlene HLTH:EX
Sent: Monday, March 21, 2016 11:11 AM
To: Muller, Bev HLTH:EX
Subject: FW: media coverage - OAG on FNHA
Attachments: CKNW: de Silva - AG FN report; CKNW: Ferguson - FNHA audit; CBYG: Ferguson - FN health authority; CBC Online: B.C.'s First Nations Health Authority criticized by Auditor General; CP News: Audit reveals problems with B.C. First Nations Health Authority

Regards,

Arlene Paton
Assistant Deputy Minister
Population and Public Health
Ministry of Health
Phone: (250) 952-1731

From: Plank, Sarah GCPE:EX
Sent: Tuesday, February 2, 2016 3:24 PM
To: Paton, Arlene HLTH:EX
Subject: media coverage - OAG on FNHA

Here is the coverage so far...

S.

Page 045 to/à Page 051

Withheld pursuant to/removed as

s.3

Ramirez-Loayza, Mercedes Eleana HLTH:EX

From: Paton, Arlene HLTH:EX
Sent: Monday, March 21, 2016 11:13 AM
To: Muller, Bev HLTH:EX
Subject: FW: MEDIA REQUEST: Rob Smith - APTN - 604-986-9843 ext. 225 - FNHA
Attachments: relationship between the Ministry and FNHA.docx

Regards,

Arlene Paton
Assistant Deputy Minister
Population and Public Health
Ministry of Health
Phone: (250) 952-1731

From: Ryan, Nicole HLTH:EX
Sent: Thursday, June 4, 2015 2:56 PM
To: Heinze, Laura R GCPE:EX
Cc: May, Stephen GCPE:EX; Plank, Sarah GCPE:EX; Lindstein, Sarah GCPE:EX; Paton, Arlene HLTH:EX; McDonald, Shannon M HLTH:EX
Subject: RE: MEDIA REQUEST: Rob Smith - APTN - 604-986-9843 ext. 225 - FNHA

Laura,

I have attached some bullets in response to your request. These have been reviewed by Shannon and Arlene (both cc'd here).

Nicole Ryan
Manager, Tripartite Initiatives
Aboriginal Health Directorate
Population and Public Health Division
Ministry of Health, 4th Floor, 1515 Blanshard St, Victoria, BC
Mailing Address: PO Box 9646, Stn Prov Govt BC, Victoria BC V8W 9P1
PH: 250.952.2473 | Cell: 250.415.8780 | e-mail: Nicole.ryan@gov.bc.ca

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From: Heinze, Laura R GCPE:EX
Sent: Thursday, June 4, 2015 12:34 PM
To: McDonald, Shannon M HLTH:EX; Ryan, Nicole HLTH:EX
Cc: May, Stephen GCPE:EX; Plank, Sarah GCPE:EX; Lindstein, Sarah GCPE:EX
Subject: RE: MEDIA REQUEST: Rob Smith - APTN - 604-986-9843 ext. 225 - FNHA

Please – thank you!

From: McDonald, Shannon M HLTH:EX
Sent: Thursday, June 4, 2015 12:30 PM
To: Heinze, Laura R GCPE:EX; Ryan, Nicole HLTH:EX
Cc: May, Stephen GCPE:EX; Plank, Sarah GCPE:EX; Lindstein, Sarah GCPE:EX
Subject: Re: MEDIA REQUEST: Rob Smith - APTN - 604-986-9843 ext. 225 - FNHA

Will do what we can - I am in VancouVer today. By way of this email, I will ask Nicole to work up something ASAP. Focus on accountabilities?

Shannon

Sent from my BlackBerry 10 smartphone on the Rogers network.

From: Heinze, Laura R GCPE:EX
Sent: Thursday, June 4, 2015 12:09 PM
To: McDonald, Shannon M HLTH:EX
Cc: May, Stephen GCPE:EX; Plank, Sarah GCPE:EX; Lindstein, Sarah GCPE:EX
Subject: FW: MEDIA REQUEST: Rob Smith - APTN - 604-986-9843 ext. 225 - FNHA

Hi Shannon,

APTN is looking for some info on what the relationship is between the Ministry and FNHA – specifically, whether MoH has an oversight role, as they do with other HAs? I said I'd see if I could get him a few bullets outlining what the relationship is... not sure if that's something you have handy in a fact sheet or anything?

For some additional context, he said he is working on a story about “serious allegations” of a personal nature that have to do with FNHA – he has some documents but is not sure who they would have been sent to. I have asked to see them to see if we can provide any more useful info/context, and he's considering...

Any info you have would be helpful!

Thanks
Laura

From: Belanger, Matthew GCPE:EX
Sent: Thursday, June 4, 2015 11:59 AM
To: Heinze, Laura R GCPE:EX
Cc: May, Stephen GCPE:EX; Belanger, Matthew GCPE:EX; MacDougall, Cindy GCPE:EX; Thistle-Walker, Carlene GCPE:EX; Shepherd, Brent GCPE:EX; Beneteau, Nicole GCPE:EX; Frattaroli, Angela GCPE:EX; Pilling, Lisa GCPE:EX; Lawrie, Hannah GCPE:EX; Plank, Sarah GCPE:EX
Subject: MEDIA REQUEST: Rob Smith - APTN - 604-986-9843 ext. 225 - FNHA

Reporter: Rob Smith

Media Outlet: Aboriginal Peoples Television Network

Phone Number: 604-986-9843 ext. 225

Email:

Deadline:

Call Time: 11:55 am

Topic: FNHA: Interested how the relationship with the First Nations Health Authority works from the ministry perspective.

First Nations Health Authority Accountabilities

- The creation of the First Nations Health Authority (FNHA) was enabled by the *BC Tripartite Framework Agreement on First Nation Health Governance* (2011) (Framework Agreement).
- Partners signed a Health Partnership Accord in 2012 which outlines a shared vision, supported by an enduring relationship between the partners. A defining characteristic of the partnership is the concept of reciprocal accountability (each partner being accountable to the other for its actions)
- The FNHA is established as a not-for-profit organization under the *Society Act* (British Columbia). Unlike other health authorities in BC, the Minister of Health does not appoint the Board.
- The MoH has no role in FNHA internal human resource issues.
- The FNHA works in close collaboration with First Nations communities, provincial, regional, and other partners.
- Sections 5.1 – 5.4 of the Framework Agreement outline requirements for the FNHA to prepare an annual Interim Health Plan (section 5.2), eventually a Multi-Year Health Plan (section 5.3), and a summary service plan, for Canada and British Columbia and made available to the public.
- The majority of FNHA's funding comes from the federal government through the Canada Funding Agreement.
- The MoH provides FNHA annual funding to implement the commitments in the Transformative Change Accord: First Nations Health Plan and the Tripartite First Nations Health Plan. The FNHA provides a spending plan to the MoH each year as agreed to in Schedule 2 of the Framework Agreement. The spending plan outlines the planned activities and associated expenditure of the provincial contribution. The Framework Agreement states that the FNHA shall deliver:

By March 15 of each year, an annual spending plan for the upcoming fiscal year commencing April 1, clearly identifying the planned expenditures (and cash flow by month) required to support the planned activities, initiatives and health care services being delivered through the IHP and/or MYHP as identified in section 5.2 and 5.3 of this Agreement and not to exceed the total annual funding amount.

- There is a similar requirement for federal funding.
- Beginning in 2014, the MoH and FNHA have agreed to sign an annual Letter of Mutual Accountability (LMA) to articulate the mutual accountabilities, roles and responsibilities of both parties with respect to the planning, administration, delivery and monitoring of health services in support of the FNHA's responsibility to design, manage, and deliver health and wellness services to BC First Nations, and the parties' work to improve the services accessed by First Nations across the broader provincial health system as set out in the Framework Agreement (Section 4.2(2)).
- The LMA articulates both the provincial government's strategic priorities and FNHA's Interim Health Plan. The LMA is intended to define and promote a positive and co-operative working relationship, as outlined in the Health Partnership Accord (2012).

Ramirez-Loayza, Mercedes Eleana HLTH:EX

From: Paton, Arlene HLTH:EX
Sent: Friday, October 2, 2015 11:52 AM
To: Muller, Bev HLTH:EX
Subject: FW: OAG - DM Draft - Services to First Nations
Attachments: DM Draft Transmission Letter - Ministry of Health - 22Sept15__PROTECTED.pdf

I think you'll have to re-type the acknowledgement letter that they've drafted for us to send to them – for Steve's signature.

Regards,
Arlene Paton
Assistant Deputy Minister
Population and Public Health
Ministry of Health
PO Box 9646 Stn Prov Govt
Victoria BC V8W 9P1
Tel: 250-952-1731

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From: Wheeler, Glenn [<mailto:Glenn.Wheeler@oag-bvg.gc.ca>]
Sent: Tuesday, September 22, 2015 4:06 PM
To: Brown, Stephen R HLTH:EX; Paton, Arlene HLTH:EX; Brownsey, Silas HLTH:EX; shannon.m.mcdonald@gov.bc.ca; Sitar, Natalie HLTH:EX; Muller, Bev HLTH:EX; Benbow, Nicole C HLTH:EX
Cc: OGrady, Bridget
Subject: OAG - DM Draft - Services to First Nations

Good afternoon,

Please find our DM Draft and accompanying letter attached.

Sincerely,

Glenn Wheeler
Principal | Directeur principal
Office of the Auditor General of Canada | Bureau du vérificateur général du Canada
C.D. Howe Building, 240 Sparks Street, West Tower | Édifice C.D. Howe, 240, rue Sparks, tour ouest
Ottawa, Canada K1A 0G6
glenn.wheeler@oag-bvg.gc.ca
Telephone | Téléphone 613-952-0213 (5453)
Facsimile | Télécopieur 613-947-6886
Teletypewriter | Télérimeur 613-954-8042

Ramirez-Loayza, Mercedes Eleana HLTH:EX

From: Paton, Arlene HLTH:EX
Sent: Thursday, October 1, 2015 6:18 PM
To: Brown, Stephen R HLTH:EX
Cc: Obee, Sarah F HLTH:EX; Foran, Grace E HLTH:EX; Muller, Bev HLTH:EX
Subject: FW: OAG - DM Draft - Services to First Nations
Attachments: DM Draft Transmission Letter - Ministry of Health - 22Sept15__PROTECTED.pdf; OAG-Services to First Nations-DM Draft-September 22 2015-345 PST__PROTECTED.pdf

Hi Steve – I've reviewed this and it looks much improved over the first version and much more balanced. I've reached out to the FNHA and they are working with the OAG (Canada) to refine some of the language but do not believe that the province can provide anything further to inform this report.

Attached to the letter above is a draft transmission letter for you to send to them confirming that from our perspective this draft is factual. If your staff can do it up in final and attach your signature, that would be great. Or they can ask Bev to do that for them – just let us know. This needs to be sent by October 6th.

Thanks!

Regards,

Arlene Paton

Assistant Deputy Minister

Population and Public Health

Ministry of Health

PO Box 9646 Stn Prov Govt

Victoria BC V8W 9P1

Tel: 250-952-1731

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From: Wheeler, Glenn [<mailto:Glenn.Wheeler@oag-bvg.gc.ca>]

Sent: Tuesday, September 22, 2015 4:06 PM

To: Brown, Stephen R HLTH:EX; Paton, Arlene HLTH:EX; Brownsey, Silas HLTH:EX; shannon.m.mcdonald@gov.bc.ca; Sitar, Natalie HLTH:EX; Muller, Bev HLTH:EX; Benbow, Nicole C HLTH:EX

Cc: OGrady, Bridget

Subject: OAG - DM Draft - Services to First Nations

Good afternoon,

Please find our DM Draft and accompanying letter attached.

Sincerely,

Glenn Wheeler

Principal | Directeur principal

Office of the Auditor General of Canada | Bureau du vérificateur général du Canada

C.D. Howe Building, 240 Sparks Street, West Tower | Édifice C.D. Howe, 240, rue Sparks, tour ouest

Ottawa, Canada K1A 0G6

glenn.wheeler@oag-bvg.gc.ca

Telephone | Téléphone 613-952-0213 (5453)

Facsimile | Télécopieur 613-947-6886

Teletypewriter | Télérimeur 613-954-8042

Ramirez-Loayza, Mercedes Eleana HLTH:EX

From: Muller, Bev HLTH:EX
Sent: Wednesday, September 23, 2015 1:10 PM
To: Sitar, Natalie HLTH:EX
Subject: FW: OAG - DM Draft - Services to First Nations

Fyi, just in case anyone ever asks .

Bev Muller

From: Muller, Bev HLTH:EX
Sent: Wednesday, September 23, 2015 1:09 PM
To: 'OGrady, Bridget'
Subject: RE: OAG - DM Draft - Services to First Nations

Ok, thanks for letting me know.

Bev Muller

From: OGrady, Bridget [<mailto:Bridget.OWGrady@oag-bvg.gc.ca>]
Sent: Wednesday, September 23, 2015 12:16 PM
To: Muller, Bev HLTH:EX
Subject: RE: OAG - DM Draft - Services to First Nations

Hi Bev – Thanks for this information – We have not added Tara Nault to our secure distribution list, but can do so if needed.

Bridget

From: Muller, Bev HLTH:EX [<mailto:Bev.Muller@gov.bc.ca>]
Sent: September-23-15 11:58 AM
To: OGrady, Bridget
Subject: RE: OAG - DM Draft - Services to First Nations

Hi Bridget, Shannon has left the ministry for a job in another organization. Tara Nault, of our Aboriginal Health Directorate, as now acting in Shannon's position as the A/Executive Director.

Bev Muller

From: OGrady, Bridget [<mailto:Bridget.OWGrady@oag-bvg.gc.ca>]
Sent: Wednesday, September 23, 2015 7:18 AM
To: Muller, Bev HLTH:EX
Cc: Marenger, Rosemary
Subject: FW: OAG - DM Draft - Services to First Nations

Good morning Bev,

I am wondering if Shannon is still with the Ministry, as we received the automated response below.

Thanks in advance,

Bridget

From: Wheeler, Glenn
Sent: September-23-15 8:20 AM
To: OGrady, Bridget
Subject: FW: OAG - DM Draft - Services to First Nations

Hi Bridget,
This came in.
Glenn

From: postmaster@Victoria1.gov.bc.ca [<mailto:postmaster@Victoria1.gov.bc.ca>]
Sent: September-22-15 7:07 PM
To: Wheeler, Glenn
Subject: Undeliverable: OAG - DM Draft - Services to First Nations

Delivery has failed to these recipients or groups:

shannon.m.mcdonald@gov.bc.ca

The e-mail address you entered couldn't be found. Please check the recipient's e-mail address and try to resend the message. If the problem continues, please contact your helpdesk.

Diagnostic information for administrators:

Generating server: E3PMBX03.idir.BCGOV

shannon.m.mcdonald@gov.bc.ca

#< #5.1.1 smtp;550 5.1.1 RESOLVER.ADR.RecipNotFound; not found> #SMTP#

Original message headers:

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X-Spam-Status: Looks ok.

X-Spamassassin-Status: No, score=0.9 required=5.0 tests=BAYES_50, DKIM_SIGNED,HTML_MESSAGE,RP_MATCHES_RCVD,SPF_PASS, T_DKIM_INVALID shortcircuit=no autolearn=disabled version=3.3.1

X-Spam-Level:

Received: from mx1.oag-bvg.gc.ca (mx1b.oag-bvg.gc.ca [205.193.150.12]) by birch.itsd.gov.bc.ca (8.13.8/8.13.1) with ESMTP id t8MN6LJW032619 for <shannon.m.mcdonald@gov.bc.ca>; Tue, 22 Sep 2015 16:06:24 -0700

DKIM-Signature: v=1; a=rsa-sha256; d=oag-bvg.gc.ca; s=mail; c=relaxed/simple; q=dns/txt; i=@oag-bvg.gc.ca; t=1442963181; x=1445555181;

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mx1.oag-bvg.gc.ca (oagmailgw) with SMTP id 62.B7.04496.CEED1065; Tue, 22 Sep
2015 19:06:20 -0400 (EDT)

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ottnt92.oag-bvg.gc.ca ([fe80::d8fb:7907:22f8:a668%17]) with mapi id
14.03.0224.002; Tue, 22 Sep 2015 19:06:18 -0400

From: "Wheeler, Glenn" <Glenn.Wheeler@oag-bvg.gc.ca>

To: "stephen.brown@gov.bc.ca" <stephen.brown@gov.bc.ca>,
"arlene.paton@gov.bc.ca" <arlene.paton@gov.bc.ca>, "silas.brownsey@gov.bc.ca"
<silas.brownsey@gov.bc.ca>, "shannon.m.mcdonald@gov.bc.ca"
<shannon.m.mcdonald@gov.bc.ca>, "natalie.sitar@gov.bc.ca"
<natalie.sitar@gov.bc.ca>, "bev.muller@gov.bc.ca" <bev.muller@gov.bc.ca>,
"nicole.benbow@gov.bc.ca" <nicole.benbow@gov.bc.ca>

CC: "OGrady, Bridget" <Bridget.OGrady@oag-bvg.gc.ca>

Subject: OAG - DM Draft - Services to First Nations

Thread-Topic: OAG - DM Draft - Services to First Nations

Thread-Index: Add1iwZ7oTrODnaMQeeh8tZ411WdiA==

Date: Tue, 22 Sep 2015 23:06:17 +0000

Message-ID: <924C4F9E382083408120109547C344D82B955547@ottnt91.oag-bvg.gc.ca>

Accept-Language: en-CA, en-US

Content-Language: en-US

X-MS-Has-Attach: yes

X-MS-TNEF-Correlator:

x-originating-ip: [172.19.54.13]

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X-Scanned-By: MIMEDefang 2.68 on 142.32.11.121

Return-Path: prvs=37077d1da3=Glenn.Wheeler@oag-bvg.gc.ca

1039113

October 2, 2015

Mr. Glenn Wheeler
Audit Principal
Office of the Auditor General of Canada
240 Sparks St.
Ottawa ON K1A 0G6

Dear Mr. Wheeler:

This is in response to your letter dated September 22, 2015, regarding your report on Services to First Nations, which will be included in the Fall 2015 report of the Auditor General of Canada.

I have reviewed the transmission draft report. In my capacity as Deputy Minister, I confirm that the draft report presents audit findings that are factually based.

Sincerely,

Steve Brown
Deputy Minister

Ramirez-Loayza, Mercedes Eleana HLTH:EX

From: Paton, Arlene HLTH:EX
Sent: Tuesday, January 26, 2016 8:44 AM
To: Barnes, Renee A HLTH:EX; Muller, Bev HLTH:EX
Subject: FW: OAG - Report on Establishing the First Nations Health Authority
Attachments: AG 2015 Chapter 07 (16237) E_PROTECTED.pdf

Please see if you can contact Glenn below and get a new password set up, thanks.

Regards,

Arlene Paton
Assistant Deputy Minister
Population and Public Health
Ministry of Health
PO Box 9646 Stn Prov Govt
Victoria BC V8W 9P1
Tel: 250-952-1731

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-----Original Message-----

From: Wheeler, Glenn [<mailto:Glenn.Wheeler@oag-bvg.gc.ca>]
Sent: Monday, January 25, 2016 11:11 AM
To: Paton, Arlene HLTH:EX
Subject: OAG - Report on Establishing the First Nations Health Authority

Hi Arlene,

Attached is the report, now in layout format. From our review on this end, it was only the document that expired, not your password. If you have any trouble opening the attachment, just let us know.

The audit report is a controlled document and must be kept confidential. It is labelled "NOT TO BE COPIED, Property of the Office of the Auditor General of Canada, Protected A." Therefore, until the report is tabled in the House of Commons, please treat this document with the appropriate discretion.

Please note that access to this document expires on February 2nd, the day we table the report in Parliament. On that day a copy can be printed off our website - <http://www.oag-bvg.gc.ca> .

Thanks.

Glenn

Glenn Wheeler

Principal | Directeur principal

Office of the Auditor General of Canada | Bureau du vérificateur général du Canada C.D. Howe Building, 240 Sparks Street, West Tower | Édifice C.D. Howe, 240, rue Sparks, tour ouest Ottawa, Canada K1A 0G6 glenn.wheeler@oag-bvg.gc.ca Telephone | Téléphone 613-952-0213 (5453)

Ramirez-Loayza, Mercedes Eleana HLTH:EX

From: OGrady, Bridget <Bridget.OGrady@oag-bvg.gc.ca>
Sent: Wednesday, August 19, 2015 1:10 PM
To: Sitar, Natalie HLTH:EX
Cc: Muller, Bev HLTH:EX; Wheeler, Glenn
Subject: FW: Office of the Auditor General of Canada - Greetings - Request for contact information to transmit our 'Study on Services to First Nations'
Attachments: OAG-BVG-CODI_Email_Validation_Courriel_15695B.pdf; OAG-CODI_Instructions_for_Entity_16108E.pdf

Greetings Natalie – I am forwarding this email to you as per Bev's automated out-of-office message, as I see^{s.22}
s.22

Could you please let me know if you have any questions, as this particular request is somewhat time sensitive.
Thank-you kindly in advance,

Bridget

Bridget O'Grady

Audit Project Leader | Chef de mission de vérification

Office of the Auditor General of Canada | Bureau du vérificateur général du Canada

C.D. Howe Building, 240 Sparks St., West Tr. | Édifice C.D. Howe, 240, rue Sparks, tour ouest

Ottawa, Canada K1A 0G6

bridget.ogrady@oag-bvg.gc.ca

Telephone | Téléphone 613-952-0213 (2670)

Teletypewriter | Télécopieur 613-954-8042

From: OGrady, Bridget

Sent: August-19-15 4:05 PM

To: 'bev.muller@gov.bc.ca'

Cc: Wheeler, Glenn; Marenger, Rosemary

Subject: Office of the Auditor General of Canada - Greetings - Request for contact information to transmit our 'Study on Services to First Nations'

Greetings Bev!

My name is Bridget O'Grady, and I am an Audit Project Leader at the Office of the Auditor General of Canada in Ottawa. As you may know, we are finalizing our first draft (what we call our Principal's Draft) on our *Study on Services to First Nations*. We understand that Deputy Minister, Stephen Brown, and Assistant Deputy Minister, Arlene Paton, are aware that the draft will be arriving by the end of this week.

In order to facilitate our upcoming transmission of this draft, we are asking you to please provide the email addresses for those individuals named above, as well as yourself, via the first attached form. After we receive this completed form, we will activate your profiles in our office's "Controlled Document Interface System," which is the system that Mr. Brown and Ms. Paton will use to view the draft. You will be receiving some additional automated messages asking you to set up your account as part of this process.

On that note, I am also attaching an instructions document (second attachment) to answer any additional technical questions you may have in the meantime. That said, I should add that I am happy to assist with any issues over the phone or email, as this may be easiest!

Thank-you in advance, and I look forward to hearing from you soon.

Best,

Bridget

Bridget O'Grady

Audit Project Leader | Chef de mission de vérification

Office of the Auditor General of Canada | Bureau du vérificateur général du Canada

C.D. Howe Building, 240 Sparks St., West Tr. | Édifice C.D. Howe, 240, rue Sparks, tour ouest

Ottawa, Canada K1A 0G6

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Teletypewriter | Télécopieur 613-954-8042

Page 066 to/à Page 078

Withheld pursuant to/removed as

Copyright

Ramirez-Loayza, Mercedes Eleana HLTH:EX

From: Sitar, Natalie HLTH:EX
Sent: Friday, August 28, 2015 11:58 AM
To: Muller, Bev HLTH:EX
Cc: Cowan, Darynn HLTH:EX
Subject: FW: Office of the Auditor General of Canada - Study - Services to First Nations

FYI..
Natalie Sitar
A/Administrative and FOI Coordinator
Office of the Assistant Deputy Minister
Population and Public Health | Ministry of Health | Phone: 250-952-1803
Warning: This email is intended only for the use of the individual or organization to whom it is addressed. It may contain information that is privileged or confidential. Any distribution, disclosure, copying, or other use by anyone else is strictly prohibited. If you have received this in error, please telephone or e-mail the sender immediately and delete the message.

From: Obee, Sarah F HLTH:EX
Sent: Friday, August 28, 2015 11:52 AM
To: Brownsey, Silas HLTH:EX; McDonald, Shannon M HLTH:EX
Cc: Sitar, Natalie HLTH:EX
Subject: RE: Office of the Auditor General of Canada - Study - Services to First Nations
Wonderful news. I will advise the DM and confirm if he would like a debrief after you and Arlene have met.
Have a nice weekend.

Sarah Obee
Executive Coordinator to Stephen Brown
Deputy Minister of Health
PH: 250 952 1410
Fx: 250 952 1909
Sarah.obee@gov.bc.ca

From: Brownsey, Silas HLTH:EX
Sent: Friday, August 28, 2015 11:29 AM
To: Obee, Sarah F HLTH:EX; McDonald, Shannon M HLTH:EX
Cc: Sitar, Natalie HLTH:EX
Subject: RE: Office of the Auditor General of Canada - Study - Services to First Nations
Hi Sarah – we have not responded yet and will be routing up a suggested response through the DMO. I sat in on a call with health Canada and the FNHA yesterday re: the process going forward, and am happy to debrief Steve if he would like.
I will be debriefing with Arlene next week when she is back.

From: Obee, Sarah F HLTH:EX
Sent: Friday, August 28, 2015 11:25 AM
To: Brownsey, Silas HLTH:EX; McDonald, Shannon M HLTH:EX
Cc: Sitar, Natalie HLTH:EX
Subject: FW: Office of the Auditor General of Canada - Study - Services to First Nations
Hi Silas and Shannon. Hope you are well.
I see from the email below you were also copied on the email from the OAG in reference to the Services to First Nations Study and requesting written feedback by Sept 11th.
I don't believe the DM has had the opportunity to review up to this point and I will be bringing to his attention today. I would like to ask if you have had a chance to review the letter and the document and let me know if you have responded to OAG at this time. I would like to confirm with the DM that it has been received in your area for feedback also.
I am also wondering if a meeting with the DM will be required to discuss.

From: OGrady, Bridget [<mailto:Bridget.OWrady@oag-bvg.gc.ca>]
Sent: Friday, August 21, 2015 12:43 PM
To: Paton, Arlene HLTH:EX; Brownsey, Silas HLTH:EX; McDonald, Shannon M HLTH:EX; Sitar, Natalie HLTH:EX; Muller, Bev HLTH:EX; Brown, Stephen R HLTH:EX; Benbow, Nicole C HLTH:EX
Cc: Wheeler, Glenn
Subject: Office of the Auditor General of Canada - Study - Services to First Nations

Greetings,

Enclosed is one controlled electronic copy of the Study—Services to First Nations and a cover letter.

Enter the same username and password to open this document that you used to set up your account.

Additional details about this document can be found in the attached letter.

This document is a controlled OAG working paper and must be kept confidential. None of the information in this document can be reproduced or distributed either in whole or in part, including reproducing excerpts in other documents, without the prior written consent of the Office of the Auditor General of Canada. Please inform us immediately if the information included in this document is made public.

If you are experiencing any problems accessing the attached protected document, please contact Bridget O'Grady at 613.952.0213 ext. 2670 for assistance.

Sincerely,

Bridget O'Grady (on behalf of Glenn Wheeler)
Bridget O'Grady
Audit Project Leader | Chef de mission de vérification
Office of the Auditor General of Canada | Bureau du vérificateur général du Canada
C.D. Howe Building, 240 Sparks St., West Tr. | Édifice C.D. Howe, 240, rue Sparks, tour ouest
Ottawa, Canada K1A 0G6
bridget.owrady@oag-bvg.gc.ca
Telephone | Téléphone 613-952-0213 (2670)
Teletypewriter | Télérimeur 613-954-8042

Ramirez-Loayza, Mercedes Eleana HLTH:EX

From: Benbow, Nicole C HLTH:EX
Sent: Monday, January 25, 2016 1:54 PM
To: Muller, Bev HLTH:EX
Cc: Barnes, Renee A HLTH:EX
Subject: FW: Office of the Auditor General of Canada - Study - Services to First Nations
Attachments: OAG - PX Draft - 21Aug15 - Cover Letter for BC__PROTECTED.pdf; OAG - PX Draft - 21Aug15__PROTECTED.pdf

Hi Bev,
I'm just wondering if you still have access to this document? I'm in need of it either today or tomorrow.
Thanks!

Nicole Benbow
Administrative Assistant
Deputy Minister of Health
PH: 250 952 1590
Fx: 250 952 1909
Nicole.Benbow@gov.bc.ca

From: OGrady, Bridget [<mailto:Bridget.OGrady@oag-bvg.gc.ca>]
Sent: Friday, August 21, 2015 12:43 PM
To: Paton, Arlene HLTH:EX; Brownsey, Silas HLTH:EX; McDonald, Shannon M HLTH:EX; Sitar, Natalie HLTH:EX; Muller, Bev HLTH:EX; Brown, Stephen R HLTH:EX; Benbow, Nicole C HLTH:EX
Cc: Wheeler, Glenn
Subject: Office of the Auditor General of Canada - Study - Services to First Nations

Greetings,

Enclosed is one controlled electronic copy of the Study—Services to First Nations and a cover letter.

Enter the same username and password to open this document that you used to set up your account.

Additional details about this document can be found in the attached letter.

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If you are experiencing any problems accessing the attached protected document, please contact Bridget O'Grady at 613.952.0213 ext. 2670 for assistance.

Sincerely,

Bridget O'Grady (on behalf of Glenn Wheeler)
Bridget O'Grady
Audit Project Leader | Chef de mission de vérification
Office of the Auditor General of Canada | Bureau du vérificateur général du Canada
C.D. Howe Building, 240 Sparks St., West Tr. | Édifice C.D. Howe, 240, rue Sparks, tour ouest
Ottawa, Canada K1A 0G6

bridget.ogradey@oag-bvg.gc.ca

Telephone | Téléphone 613-952-0213 (2670)

Teletypewriter | Télécopieur 613-954-8042

Ramirez-Loayza, Mercedes Eleana HLTH:EX

From: Paton, Arlene HLTH:EX
Sent: Friday, July 31, 2015 1:25 PM
To: Muller, Bev HLTH:EX
Subject: FW: Office of the Auditor General Study on First Nations Health

fyi
Regards,
Arlene Paton
Assistant Deputy Minister
Population and Public Health
Ministry of Health
PO Box 9646 Stn Prov Govt
Victoria BC V8W 9P1
Tel: 250-952-1731

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From: Wheeler, Glenn [<mailto:Glenn.Wheeler@oag-bvg.gc.ca>]
Sent: Friday, July 31, 2015 11:08 AM
To: DMOFFICE, HLTH HLTH:EX; Paton, Arlene HLTH:EX
Cc: OGrady, Bridget; Marenger, Rosemary
Subject: Office of the Auditor General Study on First Nations Health

To the Executive Assistants for Mr. Brown and Ms. Paton,
Sony Perron, Senior Assistant Deputy Minister, Health Canada spoke to Mr. Brown last week regarding a study our Office is conducting of Services to First Nations, focussing on the BC First Nations Health Authority. He had communicated that our Office wanted to send the draft report to the Ministry of Health for comments. We had hoped to have the draft report completed for transmission today. However, we have not yet finished the document. We'll forward it to Mr. Brown and Ms. Paton as soon as it is completed. Just wanted to let you know in case they had asked you to watch for it coming in. Thank you.

Glenn Wheeler

Glenn Wheeler
Principal | Directeur principal
Office of the Auditor General of Canada | Bureau du vérificateur général du Canada
C.D. Howe Building, 240 Sparks Street, West Tower | Édifice C.D. Howe, 240, rue Sparks, tour ouest
Ottawa, Canada K1A 0G6
glenn.wheeler@oag-bvg.gc.ca
Telephone | Téléphone 613-952-0213 (5453)

Ramirez-Loayza, Mercedes Eleana HLTH:EX

From: OAGDocumentControl@oag-bvg.gc.ca
Sent: Friday, August 21, 2015 10:21 AM
To: Muller, Bev HLTH:EX
Subject: Office of the Auditor General Controlled Document Interface - User Registration \ Interface pour documents contrôlés du Bureau du vérificateur général - Inscription

You have been authorized to receive electronic controlled documents from the Office of the Auditor General of Canada.

Please register by clicking on the invitation link below and providing the requested information.

This is an automated message. Please do not reply to this email. If you have any questions regarding this process, please contact your organization's OAG liaison.

Office of the Auditor General of Canada

Vous êtes parmi les personnes autorisées à recevoir des documents électroniques contrôlés du Bureau du vérificateur général du Canada.

Pour vous inscrire, veuillez cliquer sur l'hyperlien de l'invitation ci-dessous et fournir les renseignements demandés.

Ceci est un message automatisé. Prière de ne pas répondre à ce courriel. Si vous avez des questions à propos de ce processus, veuillez communiquer avec l'agent de liaison du BVG de votre organisation.

Bureau du vérificateur général du Canada

<https://acp.oag-bvg.gc.ca:443/edc/external/RegisterExternalUser.do?nonce=q0obUXF9+4uM1BB4V9KUVg==>

Ramirez-Loayza, Mercedes Eleana HLTH:EX

From: OAGDocumentControl@oag-bvg.gc.ca
Sent: Wednesday, August 19, 2015 2:35 PM
To: Muller, Bev HLTH:EX
Subject: Office of the Auditor General of Canada Controlled Document Interface - Recipient Registration \ Interface pour documents contrôlés du Bureau du vérificateur général – Inscription de l'utilisateur

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Office of the Auditor General of Canada

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Pour vous inscrire, veuillez cliquer sur l'hyperlien de l'invitation ci-dessous et fournir les renseignements demandés.

Ceci est un message automatisé. Prière de ne pas répondre à ce courriel. Si vous avez des questions à propos de ce processus, veuillez communiquer avec l'agent de liaison du BVG de votre organisation.

Bureau du vérificateur général du Canada

<https://acp.oag-bvg.gc.ca:443/edc/external/RegisterExternalUser.do?nonce=q0obUXF9%2B4uM1BB4V9KUVg%3D%3D>

Ramirez-Loayza, Mercedes Eleana HLTH:EX

From: Obee, Sarah F HLTH:EX
Sent: Tuesday, July 28, 2015 11:15 AM
To: Muller, Bev HLTH:EX; Paton, Arlene HLTH:EX
Subject: RE: Auditor General of Canada

Thank you.

I will be sending this to D. Godfrey to keep an eye out for as ^{s.22} as of tomorrow afternoon.

Sarah

Sarah Obee
Executive Coordinator to Stephen Brown
Deputy Minister of Health
PH: 250 952 1410
Fx: 250 952 1909
Sarah.obee@gov.bc.ca

From: Muller, Bev HLTH:EX
Sent: Tuesday, July 28, 2015 10:51 AM
To: Paton, Arlene HLTH:EX
Cc: Obee, Sarah F HLTH:EX
Subject: RE: Auditor General of Canada

Rosemary from the Auditor General's office phoned to ask for your email address, so that they can send this report to you as well. They send things via a new electronic system called "cody". You will receive an email first to say it will be coming. The report will be sent out via email on Friday.

Bev Muller

From: Paton, Arlene HLTH:EX
Sent: Friday, July 24, 2015 1:57 PM
To: Brown, Stephen R HLTH:EX
Cc: Obee, Sarah F HLTH:EX; Muller, Bev HLTH:EX
Subject: Auditor General of Canada

Hi Steve – Sony Perron just called me to let me know that the AG of Canada is doing a study on FN health services on reserve and they have a draft report on the BC model that will be ready to review by key informants over the next few weeks. I've told Sony that it's fine to have the AG send it to the DM of MoH (you) and we can quickly review it for any factual errors. The AG of Canada has no jurisdiction over the BC government, but this could be a useful document and some staff here were interviewed as part of their study. The Office of the AG was given a copy of the staff allegations that Joe has spoken to you about and so part of this study will speak to governance and HR processes, but Sony doesn't believe it will be more than that.

So just a heads up that when this draft report from the AG of Canada arrives in your office, please send it down here for us to review – and Sony may raise this with you on Monday when you see him.

Thanks!

Regards,

Arlene Paton
Assistant Deputy Minister
Population and Public Health
Ministry of Health
PO Box 9646 Stn Prov Govt
Victoria BC V8W 9P1
Tel: 250-952-1731

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Ramirez-Loayza, Mercedes Eleana HLTH:EX

From: Marenger, Rosemary <Rosemary.Marenger@oag-bvg.gc.ca>
Sent: Thursday, September 17, 2015 8:26 AM
To: Muller, Bev HLTH:EX
Subject: RE: Comments to OAG

Hi Bev, my apologies, the response was sent by as a pdf file to Bridget from Stephen Brown last Friday 11 September, she just forgot to inform me.

Rosemary

From: Marenger, Rosemary
Sent: September-17-15 10:24 AM
To: 'bev.muller@gov.bc.ca'
Subject: Comments to OAG

Good morning Bev, in regards to our draft on **Study on Services to First Nations** which Bridget O'Grady sent electronically on 21 August to the DM Stephen Brown and ADM Arlene Paton, we were asking for written comments by **11 September**. As we have not received anything yet, would you know if comments were sent by courier or regular mail.

Thank you in advance.
Rosemary

Rosemary Marenger
Audit Team Assistant
Office of the Auditor General of Canada
C.D. Howe Building, 240 Sparks Street, West Tower
Ottawa, Ontario K1A 0G6
Rosemary.Marenger@oag-bvg.gc.ca
Telephone 613-952-0213 (2909)
Facsimile 613-957-0474

Ramirez-Loayza, Mercedes Eleana HLTH:EX

From: Muller, Bev HLTH:EX
Sent: Friday, January 22, 2016 10:33 AM
To: Thistle-Walker, Carlene GCPE:EX
Cc: Barnes, Renee A HLTH:EX; Paton, Arlene HLTH:EX
Subject: RE: First Nations Health Authority Communications Strategy- OAG-DRAFT-DEC 15

By the way, I just discovered I still have an email file where I had kept all the emails around this report and the DM's letter of response. I see that I had told Nicole Benbow at the time that "I'm not able to send you, or even print for you, the report that the Office of the Auditor General sent to us, as they have the document protected so that it can't be printed or copied (not even a screen print), and only those who have been given access to view it can open it by putting in their email address and password."

Bev Muller

From: Muller, Bev HLTH:EX
Sent: Friday, January 22, 2016 8:48 AM
To: Thistle-Walker, Carlene GCPE:EX
Cc: Barnes, Renee A HLTH:EX; Paton, Arlene HLTH:EX
Subject: FW: First Nations Health Authority Communications Strategy- OAG-DRAFT-DEC 15

We can't access the document that had been sent to Arlene in September, as her permission to access it is now expired.

Regards,

Bev Muller, Executive Administrative Assistant
ADM's office, Population and Public Health, Ministry of Health
4th floor, 1515 Blanshard St. PO Box 9646 Stn Prov Govt
Victoria BC V8W 9P1 Phone: 250-952-1731

From: Paton, Arlene HLTH:EX
Sent: Thursday, January 21, 2016 7:49 PM
To: Muller, Bev HLTH:EX
Cc: Barnes, Renee A HLTH:EX
Subject: Fw: First Nations Health Authority Communications Strategy- OAG-DRAFT-DEC 15

Bev, can you find it - it was a password protected document in an email from the federal OAG and embargoed. I assume it's the final version, but may not be.

Sent from my BlackBerry 10 smartphone on the TELUS network.

From: Thistle-Walker, Carlene GCPE:EX <Carlene.ThistleWalker@gov.bc.ca>
Sent: Thursday, January 21, 2016 9:08 AM
To: Paton, Arlene HLTH:EX; Nault, Tara HLTH:EX; Erickson, Jennifer HLTH:EX
Cc: Barnes, Renee A HLTH:EX; Lindstein, Sarah GCPE:EX; Heinze, Laura R GCPE:EX
Subject: First Nations Health Authority Communications Strategy- OAG-DRAFT-DEC 15

Hi all, We received this information from FNHA on the upcoming Auditor General report. They provided us with their communications strategy, but were unable to share the actual report as they only had online access. Do you have a copy you can share so we can review and plan accordingly?

Process and What to Expect

February 2, 2016 6:00am- each of the seven audit reports are available to be reviewed by media. Average is 55- 60 journalists

- Some will cover all of the chapters
- Some will cover individual interests

During this time, media can ask OAG as teams for clarification of the data

- **AG and OAG cannot go outside what is not included in the report**

9:45am—media can get their BB's back and can release articles

10:00am [7am PST]—report is submitted to the speaker and considered public

11:30am: the Auditor General holds a news conference and he reads an opening statement

- Journalists have 45mins to ask questions
- Rest of the day the AG is available for interviews
- Summaries of audit is given to Ministers
- Only the AG is able to be quoted on Tabling day as these are the 'AG's reports'
- Office of the AG can respond to media requests after that

Standing Committee Hearings

OAG may then receive a hearing in front of PAC (public accounts committee)

- Likely 4 of the 7 reports will be selected for a hearing scheduled before the next hearing

If the FNHA is selected, then:

- Health Canada and FNHA: will prepare an opening statement
- OAG: can only report directly from the chapter
- Shared with FNHA a couple of days before. The anonymous document may be included in the opening statement.

Ramirez-Loayza, Mercedes Eleana HLTH:EX

From: OGrady, Bridget <Bridget.OWGrady@oag-bvg.gc.ca>
Sent: Friday, August 21, 2015 12:43 PM
To: Paton, Arlene HLTH:EX; Brownsey, Silas HLTH:EX; McDonald, Shannon M HLTH:EX; Sitar, Natalie HLTH:EX; Muller, Bev HLTH:EX; Brown, Stephen R HLTH:EX; Benbow, Nicole C HLTH:EX
Cc: Wheeler, Glenn
Subject: Office of the Auditor General of Canada - Study - Services to First Nations
Attachments: OAG - PX Draft - 21Aug15 - Cover Letter for BC__PROTECTED.pdf; OAG - PX Draft - 21Aug15__PROTECTED.pdf

Greetings,

Enclosed is one controlled electronic copy of the Study—Services to First Nations and a cover letter.

Enter the same username and password to open this document that you used to set up your account.

Additional details about this document can be found in the attached letter.

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If you are experiencing any problems accessing the attached protected document, please contact Bridget O'Grady at 613.952.0213 ext. 2670 for assistance.

Sincerely,

Bridget O'Grady (on behalf of Glenn Wheeler)

Bridget O'Grady
Audit Project Leader | Chef de mission de vérification
Office of the Auditor General of Canada | Bureau du vérificateur général du Canada
C.D. Howe Building, 240 Sparks St., West Tr. | Édifice C.D. Howe, 240, rue Sparks, tour ouest
Ottawa, Canada K1A 0G6
bridget.ograde@oag-bvg.gc.ca
Telephone | Téléphone 613-952-0213 (2670)
Teletypewriter | Télécopieur 613-954-8042

1039113

October 5, 2015

Mr. Glenn Wheeler
Audit Principal
Office of the Auditor General of Canada
240 Sparks St.
Ottawa ON K1A 0G6

Dear Mr. Wheeler:

This is in response to your letter dated September 22, 2015, regarding your report on Services to First Nations, which will be included in the Fall 2015 report of the Auditor General of Canada.

I have reviewed the transmission draft report. In my capacity as Deputy Minister, I confirm that the draft report presents audit finding that are factually based.

Sincerely,

Steve Brown
Deputy Minister

Ramirez-Loayza, Mercedes Eleana HLTH:EX

From: Benbow, Nicole C HLTH:EX
Sent: Monday, October 5, 2015 9:33 AM
To: Muller, Bev HLTH:EX
Cc: Foran, Grace E HLTH:EX; Paton, Arlene HLTH:EX; Sitar, Natalie HLTH:EX
Subject: RE: OAG - DM Draft - Services to First Nations

Great, thanks Bev.

I will re-print the letter and make sure Steve can access the report today.

Thank you.

Nicole Benbow
Administrative Assistant
Deputy Minister of Health
PH: 250 952 1590
Fx: 250 952 1909
Nicole.Benbow@gov.bc.ca

From: Muller, Bev HLTH:EX
Sent: Monday, October 5, 2015 9:14 AM
To: Benbow, Nicole C HLTH:EX
Cc: Foran, Grace E HLTH:EX; Paton, Arlene HLTH:EX; Sitar, Natalie HLTH:EX; Obee, Sarah F HLTH:EX
Subject: RE: OAG - DM Draft - Services to First Nations

Attached is the corrected letter for the DM's signature. I've also changed the date on it from Oct 2 to Oct 5. I'm not able to send you, or even print for you, the report that the Office of the Auditor General sent to us, as they have the document protected so that it can't be printed or copied (not even a screen print), and only those who have been given access to view it can open it by putting in their email address and password. Attached is the email that the OAG sent to us, including you and Steve, with the report, and their letter advising the due date is Oct 6, and the response letter they had drafted for us. Did you or Steve ever request and receive access to be able to open the documents? One of you would need to do that in order to open the documents.

Also attached is Arlene's email to Steve advising him that she has reviewed the report.

Bev Muller

From: Benbow, Nicole C HLTH:EX
Sent: Friday, October 2, 2015 4:42 PM
To: Muller, Bev HLTH:EX
Subject: RE: OAG - DM Draft - Services to First Nations

Thank you Bev.

Could you also double check the wording of the last sentence as well? Might be fine, just want to double check.

Thanks,

Nicole Benbow
Administrative Assistant
Deputy Minister of Health
PH: 250 952 1590
Fx: 250 952 1909
Nicole.Benbow@gov.bc.ca

From: Muller, Bev HLTH:EX
Sent: Friday, October 2, 2015 4:40 PM
To: Benbow, Nicole C HLTH:EX; Obee, Sarah F HLTH:EX

Cc: Foran, Grace E HLTH:EX; Paton, Arlene HLTH:EX; Sitar, Natalie HLTH:EX

Subject: RE: OAG - DM Draft - Services to First Nations

Oh, I see I did make a typo. All the documents have been password protected, so I'll have to go into the previous email and print off the report and bring it to you.

They had given us the due date of Oct 6 in the latest email (password protected). I'll bring you a print out of that too. I'll do all this Monday morning.

Bev Muller

From: Benbow, Nicole C HLTH:EX

Sent: Friday, October 2, 2015 4:26 PM

To: Muller, Bev HLTH:EX; Obee, Sarah F HLTH:EX

Cc: Foran, Grace E HLTH:EX; Paton, Arlene HLTH:EX; Sitar, Natalie HLTH:EX

Subject: RE: OAG - DM Draft - Services to First Nations

Hi Bev,

Do you have the original package that came with this letter? Steve will need the transmission report before he can sign off on the letter.

We also noticed a typo in the letter...the last line of the letter says "craft" instead of I think "draft".

Also, wanting to double check the due date on this?

Thanks!

Nicole Benbow

Administrative Assistant

Deputy Minister of Health

PH: 250 952 1590

Fx: 250 952 1909

Nicole.Benbow@gov.bc.ca

From: Muller, Bev HLTH:EX

Sent: Friday, October 2, 2015 1:16 PM

To: Obee, Sarah F HLTH:EX; Benbow, Nicole C HLTH:EX

Cc: Foran, Grace E HLTH:EX; Paton, Arlene HLTH:EX; Sitar, Natalie HLTH:EX

Subject: FW: OAG - DM Draft - Services to First Nations

Attached is the letter finalized for the DM's signature.

Bev Muller

From: Paton, Arlene HLTH:EX

Sent: Friday, October 2, 2015 11:50 AM

To: Foran, Grace E HLTH:EX

Cc: Obee, Sarah F HLTH:EX; Muller, Bev HLTH:EX

Subject: RE: OAG - DM Draft - Services to First Nations

Will do!

Regards,

Arlene Paton

Assistant Deputy Minister

Population and Public Health

Ministry of Health

PO Box 9646 Stn Prov Govt

Victoria BC V8W 9P1

Tel: 250-952-1731

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From: Foran, Grace E HLTH:EX

Sent: Friday, October 2, 2015 11:31 AM

To: Paton, Arlene HLTH:EX; Brown, Stephen R HLTH:EX

Cc: Obee, Sarah F HLTH:EX; Muller, Bev HLTH:EX

Subject: RE: OAG - DM Draft - Services to First Nations

Arlene: The DM's draft letter is password protected. It would be very helpful if Bev could finalize the letter and provide it to Sarah/Nicole today along with other documentation for DM's review. Many thanks!

From: Paton, Arlene HLTH:EX
Sent: Thursday, October 1, 2015 6:18 PM
To: Brown, Stephen R HLTH:EX
Cc: Obee, Sarah F HLTH:EX; Foran, Grace E HLTH:EX; Muller, Bev HLTH:EX
Subject: FW: OAG - DM Draft - Services to First Nations

Hi Steve – I've reviewed this and it looks much improved over the first version and much more balanced. I've reached out to the FNHA and they are working with the OAG (Canada) to refine some of the language but do not believe that the province can provide anything further to inform this report.

Attached to the letter above is a draft transmission letter for you to send to them confirming that from our perspective this draft is factual. If your staff can do it up in final and attach your signature, that would be great. Or they can ask Bev to do that for them – just let us know. This needs to be sent by October 6th.

Thanks!

Regards,

Arlene Paton

Assistant Deputy Minister

Population and Public Health

Ministry of Health

PO Box 9646 Stn Prov Govt

Victoria BC V8W 9P1

Tel: 250-952-1731

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From: Wheeler, Glenn [<mailto:Glenn.Wheeler@oag-bvg.gc.ca>]

Sent: Tuesday, September 22, 2015 4:06 PM

To: Brown, Stephen R HLTH:EX; Paton, Arlene HLTH:EX; Brownsey, Silas HLTH:EX; shannon.m.mcdonald@gov.bc.ca; Sitar, Natalie HLTH:EX; Muller, Bev HLTH:EX; Benbow, Nicole C HLTH:EX

Cc: OGrady, Bridget

Subject: OAG - DM Draft - Services to First Nations

Good afternoon,

Please find our DM Draft and accompanying letter attached.

Sincerely,

Glenn Wheeler

Principal | Directeur principal

Office of the Auditor General of Canada | Bureau du vérificateur général du Canada

C.D. Howe Building, 240 Sparks Street, West Tower | Édifice C.D. Howe, 240, rue Sparks, tour ouest

Ottawa, Canada K1A 0G6

glenn.wheeler@oag-bvg.gc.ca

Telephone | Téléphone 613-952-0213 (5453)

Facsimile | Télécopieur 613-947-6886

Teletypewriter | Télérimeur 613-954-8042

Ramirez-Loayza, Mercedes Eleana HLTH:EX

From: OGrady, Bridget <Bridget.OGrady@oag-bvg.gc.ca>
Sent: Monday, October 5, 2015 11:24 AM
To: Benbow, Nicole C HLTH:EX
Cc: Muller, Bev HLTH:EX; Marenger, Rosemary
Subject: RE: OAG - Greetings and check-in

Hi Nicole,

Thanks so much – Could you please send the hard-copy letter to:

Office of the Auditor General of Canada

240 Sparks Street
West Tower, 8th Floor
c/o Glenn Wheeler
Ottawa, Ontario
K1A 0G6 Canada

Thanks in advance,

Bridget

Bridget O'Grady

Audit Project Leader | Chef de mission de vérification

Office of the Auditor General of Canada | Bureau du vérificateur général du Canada

C.D. Howe Building, 240 Sparks St., West Tr. | Édifice C.D. Howe, 240, rue Sparks, tour ouest

Ottawa, Canada K1A 0G6

bridget.ogrady@oag-bvg.gc.ca

Telephone | Téléphone 613-952-0213 (2670)

Teletypewriter | Télécopieur 613-954-8042

From: Benbow, Nicole C HLTH:EX [<mailto:Nicole.Benbow@gov.bc.ca>]

Sent: October-05-15 2:20 PM

To: OGrady, Bridget

Cc: Muller, Bev HLTH:EX

Subject: RE: OAG - Greetings and check-in

Good Morning,

The letter has been approved and we are just getting his signature on it. I will forward an electronic copy to you, Bridget, and where would you like a hard copy sent to?

Thanks,

Nicole Benbow

Administrative Assistant

Deputy Minister of Health

PH: 250 952 1590

Fx: 250 952 1909

Nicole.Benbow@gov.bc.ca

From: Muller, Bev HLTH:EX

Sent: Monday, October 5, 2015 9:42 AM

To: 'OGrady, Bridget'

Cc: Benbow, Nicole C HLTH:EX

Subject: RE: OAG - Greetings and check-in

The letter is now with the DM's office, so I'm copying Nicole who can assist you with that once the DM has signed.

Bev Muller

From: OGrady, Bridget [<mailto:Bridget.OWGrady@oag-bvg.gc.ca>]

Sent: Monday, October 5, 2015 8:41 AM

To: Muller, Bev HLTH:EX

Subject: RE: OAG - Greetings and check-in

Hi Bev – Thank-you kindly for this update! – Would it be possible to send us a scanned version, as well, in the interest of time?

Thank-you in advance,

Bridget

From: Muller, Bev HLTH:EX [<mailto:Bev.Muller@gov.bc.ca>]

Sent: October-05-15 11:40 AM

To: OGrady, Bridget

Subject: RE: OAG - Greetings and check-in

Hi, we've got the DM's letter of response done, and it should be going out today.

Regards,

Bev Muller

Executive Administrative Assistant

ADM's office, Population and Public Health

Ministry of Health

4th floor, 1515 Blanshard St.

PO Box 9646 Stn Prov Govt

Victoria BC V8W 9P1

Phone: 250-952-1731

From: OGrady, Bridget [<mailto:Bridget.OWGrady@oag-bvg.gc.ca>]

Sent: Saturday, October 3, 2015 1:40 PM

To: Muller, Bev HLTH:EX

Subject: OAG - Greetings and check-in

Hi Bev,

I hope this email finds you well.

I am just sending this quick note to check-in on the status of the Department's review of the materials we provided on September 22, in advance of our October 6 deadline.

Should you have any questions or concerns, please don't hesitate to get in touch on Monday.

Best,

Bridget

Bridget O'Grady

Audit Project Leader | Chef de mission de vérification

Office of the Auditor General of Canada | Bureau du vérificateur général du Canada

C.D. Howe Building, 240 Sparks St., West Tr. | Édifice C.D. Howe, 240, rue Sparks, tour ouest

Ottawa, Canada K1A 0G6

bridget.ogrady@oag-bvg.gc.ca

Telephone | Téléphone 613-952-0213 (2670)

Teletypewriter | Télécopieur 613-954-8042

Ramirez-Loayza, Mercedes Eleana HLTH:EX

From: Paton, Arlene HLTH:EX
Sent: Tuesday, January 26, 2016 8:06 AM
To: Muller, Bev HLTH:EX
Subject: Re: OAG Canada report on FNHA

I've tried^{s.15}

Sent from my BlackBerry 10 smartphone on the TELUS network.

From: Muller, Bev HLTH:EX
Sent: Tuesday, January 26, 2016 7:47 AM
To: Paton, Arlene HLTH:EX
Subject: Re: OAG Canada report on FNHA

I was going to take another stab at it today and try to recall past passwords. Will give it a go at lunchtime.

Sent from my BlackBerry 10 smartphone on the TELUS network.

From: Paton, Arlene HLTH:EX
Sent: Monday, January 25, 2016 6:27 PM
To: Plank, Sarah GCPE:EX
Cc: Muller, Bev HLTH:EX
Subject: RE: OAG Canada report on FNHA

Sharing my password, tsk tsk...

Regards,
Arlene Paton
Assistant Deputy Minister
Population and Public Health
Ministry of Health
PO Box 9646 Stn Prov Govt
Victoria BC V8W 9P1
Tel: 250-952-1731

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From: Plank, Sarah GCPE:EX
Sent: Monday, January 25, 2016 6:26 PM
To: Paton, Arlene HLTH:EX
Cc: Muller, Bev HLTH:EX
Subject: RE: OAG Canada report on FNHA

Okay, thanks. Or can you send it to us to log into it on your password when it's working?

From: Paton, Arlene HLTH:EX
Sent: Monday, January 25, 2016 6:25 PM
To: Plank, Sarah GCPE:EX
Cc: Muller, Bev HLTH:EX
Subject: OAG Canada report on FNHA

I've got a copy, just can't get my password to work. Will hopefully be able to look at it tomorrow – you may have to send your staff down to read it on my screen...

Regards,
Arlene Paton
Assistant Deputy Minister
Population and Public Health
Ministry of Health
PO Box 9646 Stn Prov Govt
Victoria BC V8W 9P1
Tel: 250-952-1731

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Ramirez-Loayza, Mercedes Eleana HLTH:EX

From: OGrady, Bridget <Bridget.OGrady@oag-bvg.gc.ca>
Sent: Wednesday, August 19, 2015 2:25 PM
To: Sitar, Natalie HLTH:EX
Cc: Muller, Bev HLTH:EX
Subject: RE: Office of the Auditor General of Canada - Greetings - Request for contact information to transmit our 'Study on Services to First Nations'

Hi Natalie,

Thank-you kindly for this prompt response and information! In which case, we will be adding all of these individuals to our CODI system, and everybody will be receiving automated activation emails shortly.

In the meantime, please don't hesitate to get in touch should you have any questions or concerns. The draft will be arriving on Friday as a protected document, which individuals will be able to access through their CODI accounts. I will be available to provide support, as necessary.

Bye for now,
Bridget

From: Sitar, Natalie HLTH:EX [<mailto:Natalie.Sitar@gov.bc.ca>]
Sent: August-19-15 5:23 PM
To: OGrady, Bridget
Cc: Muller, Bev HLTH:EX
Subject: RE: Office of the Auditor General of Canada - Greetings - Request for contact information to transmit our 'Study on Services to First Nations'

Hello Bridget

s.22 so I have added Silas Brownsey who is acting on her behalf. As s.22

s.22 I have also added myself to this list in case there is a need for it. I have added the Deputy Minister as well as his Administrative Assistant, Nicole Benbow.

Please let me know if there are any concerns with this.

Thank you,

Natalie Sitar

A/Administrative and FOI Coordinator

Office of the Assistant Deputy Minister

Population and Public Health | Ministry of Health | Phone: 250-952-1803

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From: OGrady, Bridget [<mailto:Bridget.OGrady@oag-bvg.gc.ca>]
Sent: Wednesday, August 19, 2015 1:10 PM
To: Sitar, Natalie HLTH:EX
Cc: Muller, Bev HLTH:EX; Wheeler, Glenn
Subject: FW: Office of the Auditor General of Canada - Greetings - Request for contact information to transmit our 'Study on Services to First Nations'

Greetings Natalie – I am forwarding this email to you as per Bev's automated out-of-office message, as I see s.22
s.22

Could you please let me know if you have any questions, as this particular request is somewhat time sensitive.

Thank-you kindly in advance,

Bridget

Bridget O'Grady

Audit Project Leader | Chef de mission de vérification

Office of the Auditor General of Canada | Bureau du vérificateur général du Canada

C.D. Howe Building, 240 Sparks St., West Tr. | Édifice C.D. Howe, 240, rue Sparks, tour ouest
Ottawa, Canada K1A 0G6
bridget.ogrady@oag-bvg.gc.ca
Telephone | Téléphone 613-952-0213 (2670)
Teletypewriter | Télécopieur 613-954-8042

From: OGrady, Bridget

Sent: August-19-15 4:05 PM

To: 'bev.muller@gov.bc.ca'

Cc: Wheeler, Glenn; Marenger, Rosemary

Subject: Office of the Auditor General of Canada - Greetings - Request for contact information to transmit our 'Study on Services to First Nations'

Greetings Bev!

My name is Bridget O'Grady, and I am an Audit Project Leader at the Office of the Auditor General of Canada in Ottawa. As you may know, we are finalizing our first draft (what we call our Principal's Draft) on our *Study on Services to First Nations*. We understand that Deputy Minister, Stephen Brown, and Assistant Deputy Minister, Arlene Paton, are aware that the draft will be arriving by the end of this week.

In order to facilitate our upcoming transmission of this draft, we are asking you to please provide the email addresses for those individuals named above, as well as yourself, via the first attached form. After we receive this completed form, we will activate your profiles in our office's "Controlled Document Interface System," which is the system that Mr. Brown and Ms. Paton will use to view the draft. You will be receiving some additional automated messages asking you to set up your account as part of this process.

On that note, I am also attaching an instructions document (second attachment) to answer any additional technical questions you may have in the meantime. That said, I should add that I am happy to assist with any issues over the phone or email, as this may be easiest!

Thank-you in advance, and I look forward to hearing from you soon.

Best,

Bridget

Bridget O'Grady

Audit Project Leader | Chef de mission de vérification

Office of the Auditor General of Canada | Bureau du vérificateur général du Canada

C.D. Howe Building, 240 Sparks St., West Tr. | Édifice C.D. Howe, 240, rue Sparks, tour ouest

Ottawa, Canada K1A 0G6

bridget.ogrady@oag-bvg.gc.ca

Telephone | Téléphone 613-952-0213 (2670)

Teletypewriter | Télécopieur 613-954-8042

INFORMATION BULLETS

Cliff # 1039113 – Ms. Bridget O’Grady, Audit Project Leader, Office of the Auditor General of Canada (OAG) re Study - Services to First Nations

REQUEST

- Office of the Auditor General of Canada - Study - Services to First Nations

BACKGROUND

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- The OAG states that the existing health gaps between First Nations people and other Canadians is unacceptable and quotes statistics from the BC Provincial Health Officer (2012).
- A series of previous federal program audits, and specifically an audit reviewing progress against previous recommendations (2011), by the OAG regarding federal services to First Nations had found progress to be unsatisfactory, and identified four “structural impediments” to progress:
 - Lack of clarity regarding the type and level of services the federal government supports, and a lack of jurisdictional coordination.
 - Absence of legislative and regulatory framework for programs to support First Nations communities, especially with regard to roles and responsibilities.
 - Absence of appropriate funding mechanisms to effectively enable capacity development and planning.
 - Absence of organization and structures within First Nations to support delivery of programs in communities.
- The report is to inform Parliament regarding the process to create the First Nations Health Authority (FNHA), and its subsequent implementation (2005 – 2013) is being reviewed against the above findings and related recommendations.
- The OAG was made aware of a document (March 2015), sent anonymously that expressed concerns as to personnel policies and procedures at FNHA and these were specifically reviewed as well.

FINDINGS:

- The OAG recognizes that it is still too early to measure the impact of the FNHA, and whether the health of First Nations people in BC will be improved because of it.
- Specific positive mention was made of the sustained political commitment to the Tripartite partnership, and its facilitation in having a single point of contact representing First Nations, the First Nations Health Council, allowing for the development of trust relationships and successful collaboration.
- BC was commended for its commitment to the duty to consult, and its clear statement that BC First Nations are entitled to the same level of service as other BC residents living in similar geographic locations.

- Specific positive mention was made regarding comprehensive data governance approaches, and processes to address the four identified structural impediments and existing service gaps.
- Some weaknesses were identified in the areas of governance and accountability. While policies had been developed regarding such issues as conflict of interest guidelines, investigation of workplace misconduct, merit-based staffing of key positions, as well as clear separation of operational and political entities, the OAG stated that there seemed to be limited guidance on implementation of, as well as lack of documentation and monitoring regarding those policies.
- Despite the March 2015 document having been anonymous, the OAG suggested that the response of the FNHA was inadequate, and that concerns should have been more carefully investigated.
- FNHA will have an opportunity to respond to the specific recommendations in this draft, but are developing a new Enterprise Risk Management Policy, which includes an internal audit function, and are also in the process of preparing for accreditation, which will require a policy review.

SUGGESTED RESPONSE

- FNHA is a new and evolving organization. As such, policy development and monitoring are in the early stages of development. This feedback will act to support a stronger policy framework moving forward.
- BC will continue to collaborate with Health Canada and the FNHA in support of the Tripartite commitments, to improve the health outcomes for First Nations residents of BC.

Program area: Aboriginal Health Directorate, Population and Public Health Division
Date: September 8, 2015, 2015

Perry, Nancy L HLTH:EX

From: McDonald, Shannon M HLTH:EX
Sent: Tuesday, August 11, 2015 8:30 AM
To: Taylor, Mark C HLTH:EX
Subject: RE: FNHA 2015 budget letter

Thanks Mark. Much appreciated.

From: Taylor, Mark C HLTH:EX
Sent: Tuesday, August 11, 2015 8:13 AM
To: McDonald, Shannon M HLTH:EX
Cc: Kuzio, Clint HLTH:EX
Subject: RE: FNHA 2015 budget letter

Hi Shannon,

s.13,s.17

For **2014/15** – the final funding letter notes \$10M in global funding (as per Tripartite Agreement) was paid.

s.13,s.17

s.13,s.17 One other amount was paid in 2014/15 regarding a secondment agreement for Dr. Evan Adams – total of \$170,560.

s.13,s.17

For **2015/16** –

s.13,s.17

This is in addition to the \$11M in global funding noted previously.

That's the information I can find in this regard.

Hope that helps.

Mark C. Taylor
Director - Policy, Finance and Funding
Regional Grants and Decision Support
Ministry of Health
Phone: 250-952-1177 Fax: 250-952-1420

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From: Taylor, Mark C HLTH:EX
Sent: Friday, August 7, 2015 2:06 PM
To: McDonald, Shannon M HLTH:EX
Cc: Kuzio, Clint HLTH:EX
Subject: RE: FNHA 2015 budget letter

s.13

Ok – let me see what I can find in the first few days of next week. We have a final funding letter from last year,

s.13

Thanks.

Mark C. Taylor
Director - Policy, Finance and Funding
Regional Grants and Decision Support
Ministry of Health
Phone: 250-952-1177 Fax: 250-952-1420

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From: McDonald, Shannon M HLTH:EX
Sent: Friday, August 7, 2015 2:04 PM
To: Taylor, Mark C HLTH:EX
Cc: Kuzio, Clint HLTH:EX
Subject: RE: FNHA 2015 budget letter

They are meeting September 3, so we have time. Thanks.

From: Taylor, Mark C HLTH:EX
Sent: Friday, August 7, 2015 2:03 PM
To: McDonald, Shannon M HLTH:EX
Cc: Kuzio, Clint HLTH:EX
Subject: RE: FNHA 2015 budget letter

Hi Shannon, at this point the Regional Grants 2015/16 funding letter only reflects the \$11,000,000 – so unfortunately, it will not provide you with any additional funding amounts.

s.13

s.13

I may be able to find some more information on this, but would need to review with Manjit to confirm numbers (this would be next week at this point).

What is the timeframe for the BN to go to the DM?

Thanks.

Mark C. Taylor
Director - Policy, Finance and Funding
Regional Grants and Decision Support
Ministry of Health
Phone: 250-952-1177 Fax: 250-952-1420

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From: McDonald, Shannon M HLTH:EX
Sent: Friday, August 7, 2015 1:55 PM
To: Taylor, Mark C HLTH:EX
Cc: Kuzio, Clint HLTH:EX
Subject: FW: FNHA 2015 budget letter

Thanks Mark, unfortunately we are looking for a more comprehensive set of numbers.

In addition to the monies committed with regard to the Framework Agreement, the Ministry provides additional funding to FNHA for service delivery. We are now preparing for a discussion between the DM and the CEO of FNHA
s.13,s.17

Arlene did have access to last year's letter, which she shared with me. The information would not be 'widely circulated'.

Thanks,
Shannon

From: Taylor, Mark C HLTH:EX **On Behalf Of** Cross, Gordon HLTH:EX
Sent: Friday, August 7, 2015 1:41 PM
To: McDonald, Shannon M HLTH:EX; Cross, Gordon HLTH:EX
Cc: Reyes, Aureleo P HLTH:EX; Kuzio, Clint HLTH:EX
Subject: RE: FNHA 2015 budget letter

Hi Shannon,

s.22

Normally the funding letters are not widely circulated, however I can confirm the funding being provided in 2015/16 to FNHA (per the BRITISH COLUMBIA TRIPARTITE FRAMEWORK AGREEMENT ON FIRST NATION HEALTH GOVERNANCE Made as of the 13th day of October, 2011) is \$11,000,000.
s.13,s.17

s.13,s.17

Is the BN being routed to Manjit's Office as well, prior to being finalized? Given this financial information being referred to, it should be.

Thanks.

Mark C. Taylor
Director - Policy, Finance and Funding
Regional Grants and Decision Support
Ministry of Health
Phone: 250-952-1177 Fax: 250-952-1420

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From: McDonald, Shannon M HLTH:EX
Sent: Friday, August 7, 2015 12:54 PM
To: Cross, Gordon HLTH:EX
Cc: Reyes, Aureleo P HLTH:EX; Kuzio, Clint HLTH:EX
Subject: FNHA 2015 budget letter

Hello Gordon/Aureleo,

Would it be possible to have a copy of the FNHA's budget letter for 2015-16? We are preparing a DM briefing for which this is important information.

Thank you,
Shannon

Dr. Shannon M. McDonald
Executive Director - Aboriginal Health Directorate
Ministry of Health
PO BOX 9646
STN PROV GOVT BC
Victoria BC V8W 9P1

1515 Blanshard St 4th floor

P: 250 952-2811
F: 250 952-1570

Shannon.M.McDonald@gov.bc.ca

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Perry, Nancy L HLTH:EX

From: Taylor, Mark C HLTH:EX on behalf of Cross, Gordon HLTH:EX
Sent: Friday, August 7, 2015 4:04 PM
To: Reyes, Aureleo P HLTH:EX
Cc: Perry, Nancy L HLTH:EX
Subject: FW: Fiscal 2016 Q1 Province Report - Submission
Attachments: F2016 Q1 Province Report.pdf

fyi

Mark C. Taylor
Director - Policy, Finance and Funding
Regional Grants and Decision Support
Ministry of Health
Phone: 250-952-1177 Fax: 250-952-1420

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From: Alex Lee [<mailto:Alex.Lee@fnha.ca>]
Sent: Friday, August 7, 2015 3:46 PM
To: Paton, Arlene HLTH:EX
Cc: Cross, Gordon HLTH:EX; McDonald, Shannon M HLTH:EX; XT:Johnson, Harmony HLTH:IN; XT:Bains, Tally HLTH:IN; Diana Morgan; Patricia Hospedales
Subject: Fiscal 2016 Q1 Province Report - Submission

Hi Arlene,

Attached please find the Province Report for Fiscal 2016 Quarter 1.

Please let us know if you have any questions. Thank you.

Best regards,

Alex Lee, CPA, CGA
Senior Accountant



First Nations Health Authority
Health through wellness

501-100 Park Royal South | West Vancouver, BC | V7T 1A2
Phone: 604.693.6630 | Fax: 604.913.2081
Email: alex.lee@fnha.ca |

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MINISTRY OF HEALTH

FINANCIAL COMMUNIQUÉ

TO: First Nations Health Authority

TRANSMITTAL
DATE: JUN 17 2015

COMMUNIQUÉ
NUMBER: 2015-20

SUBJECT: 2015/16 Health Authority Funding Allocation
Preliminary Funding Letter

DETAILS: Documents included:
- Cover Letter
- Appendix A – Funding Allocations and Assumptions

MINISTRY **Financial Contact**
CONTACTS: Gordon Cross
Executive Director, Regional Grants and Decision Support
250-952-1120

Manjit Sidhu, CA
Assistant Deputy Minister
Financial and Corporate Services

COMMUNIQUÉ



1032946

Mr. Joe Gallagher
Chief Executive Officer
First Nations Health Authority
1205 100 Park Royal S
West Vancouver BC V7T 1A2

Dear Mr. Gallagher:

I am writing to advise you of the 2015/16 to 2017/18 operating funding allocations.

Operating Funding Allocations

First Nations Health Authority's operating funding allocations are as follows (see Appendix A for details):

- 2015/16 - \$11.0 million
- 2016/17 - \$11.0 million (planning target)
- 2017/18 - \$11.0 million (planning target)

As part of the FNHA financial reporting requirements, I would like to point out that annual audited financial statements of the FNHA must be submitted to the Ministry within 120 days of your fiscal year end.

Thank you for your diligence in working to provide health services to BC's First Nations communities. I look forward to continuing to work with you over the coming year.

Yours truly,

Manjit Sidhu, CA
Assistant Deputy Minister
Financial and Corporate Services

Attachment

pc: Ms. Tally Bains, Chief Financial Officer, FNHA
Mr. Gordon Cross, Executive Director, Regional Grants and Decision Support

Appendix A
Ministry of Health
First Nations Health Authority Funding
Allocations and Assumptions for 2015/16 to 2017/18

	2015/16	2016/17	2017/18
	Actual Allocation	Notional Targets for Planning Purposes	
2015/16 OPERATING ALLOCATION			
2014/15 Restated Base Funding (excluding Non-RCG Capital Funding)	10,000,000	10,000,000	10,000,000
2015/16 Base Funding Adjustments:			
Global Allocation	1,000,000	1,000,000	1,000,000
Total 2015/16 Base Funding Adjustments	1,000,000	1,000,000	1,000,000
Capital Funding & General Asset & Maintenance Funding:			
Non-RCG Capital Funding under \$100,000 and Maintenance Allocation ¹	-	-	-
TOTAL OPERATING ALLOCATION - REGIONAL SERVICES	11,000,000	11,000,000	11,000,000
Included in the above allocation is the following restricted funding:			
Non-RCG Capital Funding under \$100,000 and Maintenance Allocation ¹	-	-	-
Total Restricted Funding	-	-	-

Note:

1. Restricted Funding must be spent on the purpose intended and no portion may be allocated for other purposes without the written approval of the Ministry of Health. Non-restricted funding must be recognized as revenue in the current year.

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1033647 ✓

May 6, 2015

Mr. Imran Jiwa
KPMG LLP
777 Dunsmuir St
PO Box 10426 Pacific Centre
Vancouver BC V7Y 1K3

Dear Mr. Jiwa:

As requested by Ms. Tally Bains, Chief Financial Officer, First Nations Health Authority, on April 14, 2015, I can confirm that the contract (*British Columbia Tripartite Framework Agreement on First Nation Health Governance*) execution date of October 13, 2011, and the contract amount of \$83,500,000 are correct. The table below confirms the final 2014/15 Health Authority funding amounts and other payment categories for the First Nations Health Authority, for the year ended March 31, 2015.

2014/15 Health Authority Funding	Final
2014/15 Operating Allocation	\$ 10,308,911
2014/15 Other Payments and Recoveries ¹	\$ 262,715
Total Payments	\$ 10,571,626

We are not aware of any contingencies, amendments or modifications to the original agreement other than the additional funding amounts mentioned above.

If you have any questions, please contact Mr. Gordon Cross, Executive Director, Regional Grants and Decision Support, Ministry of Health at Gordon.Cross@gov.bc.ca.

Yours truly,

A handwritten signature in dark ink, appearing to read "Manjit Sidhu".

Manjit Sidhu, CA
Assistant Deputy Minister
Finance and Corporate Services

pc: Ms. Tally Bains, Chief Financial Officer, First Nations Health Authority

¹ Includes 2013/14 accrual payments of \$92,155 and \$170,560 relating to a 2014/15 employee secondment agreement.

**Appendix A
Ministry of Health
Regional Health Authority Funding
Allocation for 2014/15**

First Nations Health Authority

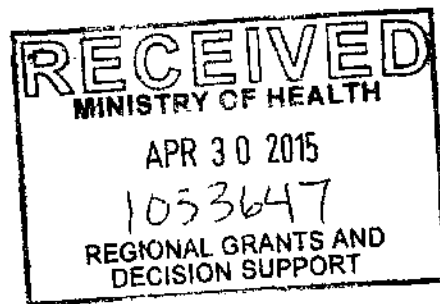
	2014/15 Actual Allocation
2014/15 OPERATING ALLOCATION	
2013/14 Base Funding Adjustments:	
Global Allocation	8,000,000
2013/14 Base Funding	8,000,000
2014/15 Base Funding Adjustments:	
Global Allocation	2,000,000
Total Funding before One-Time Adjustments	10,000,000
One-Time Funding Adjustments:	
Primary Care Related Projects ^{s.13}	308,911
TOTAL OPERATING ALLOCATION - REGIONAL SERVICES	10,308,911
Prior Period Accruals:	
Tripartite Evaluation Plan - 2013/14 Accrual - One-Time Only	28,225
Secondment Agreement - Dr. Evan Adams - 2013/14 Accrual - One-Time Only	63,930
Other Funding Sources:	
Secondment Agreement - Dr. Evan Adams - One-Time Only	170,560
Operating Allocation Including Other Funding Sources	10,571,626



First Nations Health Authority
Health through wellness

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Coast Salish Territory
West Vancouver, BC
Canada V7T 1A2
T 604.693.6500
F 604.913.2081
www.fnha.ca

Province of BC
Gordon Cross
6-1 1515 Blanshard Street
Victoria, BC V8W 3C8



April 14, 2015

Dear Sir or Madam:

Our auditors, KPMG LLP, are presently engaged in the examination of our financial statements. They wish to determine whether our records as at March 31, 2015 agree with your records.

Our auditors wish to confirm the following information with you regarding Tripartite Framework Agreement, that you have with us effective March 31, 2015.

Are the terms of the agreement consistent with the following information:

Contract execution date October 13, 2011

Contract amount \$83,500,000

Contributions made during fiscal year \$10,000,000

Yes _____ No _____

If "No", please explain below in the space provided or attach a separate document.

Are there any contingencies, amendments, or modifications to the original agreement, side agreements (verbal or written) or expected future concessions under this agreement?

Yes _____ No _____

If "Yes," please explain below in the space provided or attach a separate memo.

Please furnish our auditors with any information you have that will assist the auditors in reconciling any differences.

Please compare the above information to your records, complete the section below, and send this letter directly to our auditors, KPMG LLP, Attention: : Imran Jiwa, KPMG LLP, 777 Dunsmuir Street, PO Box 10426 Pacific Centre; Vancouver, BC V7Y 1K3. An addressed envelope is enclosed for your convenience.

I appreciate your cooperation in this matter.

Sincerely,



Tally Bains
CFO, First Nations Health Authority

The information stated above is:

()	correct
()	incorrect – (please provide the details of differences.)

Company: _____

Signature: _____

Title: _____

Date: _____

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MINISTRY OF HEALTH

FINANCIAL COMMUNIQUÉ

TO: First Nations Health Authority

TRANSMITTAL
DATE: APR 07 2015


COMMUNIQUÉ
NUMBER: 2015-19

SUBJECT: 2014/15 Regional Health Authority Funding Allocation
Final Funding Letter

DETAILS: Documents included:

- Cover Letter
- Appendix A – Funding Allocation
- Appendix B – Details of Funding Allocation Adjustments
- Appendix C – Details of Other Payments and Recoveries
- Appendix D – 2014/15 Payment Schedule

MINISTRY **Financial Contact**
CONTACTS: Gordon Cross
Executive Director, Regional Grants and Decision Support
250-952-1120


Manjit Sidhu, CA
Assistant Deputy Minister
Financial and Corporate Services



1032092

APR 01 2015

Mr. Joe Gallagher
Chief Executive Officer
First Nations Health Authority
1205 100 Park Royal S
West Vancouver BC V7T 1A2

Dear Mr. Gallagher:

I am pleased to provide you with the Final Funding Letter for the First Nations Health Authority's (FNHA) 2014/15 Regional Health Authority Funding Allocation from the Ministry of Health. The enclosed appendices provide detail regarding the final funding allocation and payment schedule for the FNHA.

Yours truly,

A handwritten signature in dark ink, appearing to read "Manjit Sidhu".

Manjit Sidhu, CA
Assistant Deputy Minister
Financial and Corporate Services

Enclosures

pc: Ms. Tally Bains, Chief Financial Officer, FNHA
Mr. Gordon Cross, Executive Director, Regional Grants and Decision Support

**Appendix A
Ministry of Health
Regional Health Authority Funding
Allocation for 2014/15**

First Nations Health Authority

2014/15 OPERATING ALLOCATION

2013/14 Base Funding Adjustments:

Global Allocation

2013/14 Base Funding

2014/15 Base Funding Adjustments:

Global Allocation

Total Funding before One-Time Adjustments

One-Time Funding Adjustments:

Primary Care Related Projects ^{s.13}

TOTAL OPERATING ALLOCATION - REGIONAL SERVICES

Prior Period Accruals:

Tripartite Evaluation Plan - 2013/14 Accrual - One-Time Only

Secondment Agreement - Dr. Evan Adams - 2013/14 Accrual - One-Time Only

Other Funding Sources:

Secondment Agreement - Dr. Evan Adams - One-Time Only

Operating Allocation Including Other Funding Sources

2014/15
Actual Allocation
8,000,000
8,000,000
2,000,000
10,000,000
308,911
10,308,911
28,225
63,930
170,560
10,571,626

**Appendix B
Details of Funding Allocation Adjustments**

Overview

First Nations Health Authority (FNHA)

THE FOLLOWING FUNDING ADJUSTMENTS ARE IN ALPHABETICAL ORDER:

FUNDING ADJUSTMENTS

GLOBAL ALLOCATION – 2014/15 BASE ADJUSTMENT

Per the British Columbia Tripartite First Nations Framework Agreement on Health Governance, an additional \$2,000,000 in global base funding was provided for fiscal 2014/15.

PRIMARY CARE RELATED PROJECTS^{s.13}

1 – ONE-TIME ONLY

One-time funding of \$308,911 was provided in July 2014 to support the Primary Care related projects.

Appendix C
Details of Other Payments and Recoveries
Overview

First Nations Health Authority (FNHA)

THE FOLLOWING FUNDING ADJUSTMENTS ARE IN ALPHABETICAL ORDER:

FUNDING ADJUSTMENTS

PRIOR PERIOD FUNDING

TRIPARTITE EVALUATION PLAN – 2013/14 ACCRUAL – ONE-TIME ONLY

One-time funding of \$28,225 was provided to support the Tripartite Evaluation Plan, accrued in fiscal year 2013/14.

SECONDMENT AGREEMENT – DR. EVAN ADAMS – 2013/14 ACCRUAL – ONE-TIME ONLY

One-time funding of \$63,960 was provided to support the secondment agreement for Dr. Evan Adams, accrued in fiscal year 2013/14.

OTHER FUNDING SOURCES

SECONDMENT AGREEMENT – DR. EVAN ADAMS – ONE-TIME ONLY

One-time funding of \$170,560 was provided to cover April 1, 2014 to November 30, 2014 of the secondment agreement for Dr. Evan Adams.

Appendix D
Health Authority Funding
Ministry of Health
2014/15
Fiscal Year
Payment Schedule

First Nations Health Authority

Payment #	Payment Date	2014/15 Regional Services Funding Allocation				Other Payments			Paid Directly by Other Divisions			Total Payments	Accumulated Total Payments
		Preliminary Amount	Current Letter Adjustments	Revised Total	Accumulated Total	Triplicate Evaluation Plan 2013/14 Accrual	Total	Total Bi-weekly Payments to HA	Secondment Agreement - Dr Evan Adams - One-Time Only	Secondment Agreement - Dr Evan Adams - One-Time Only	Total		
1	4-Apr-14	384,615	-	\$ 384,615	\$ 384,615	-	-	384,615	-	-	-	384,615	384,615
2	17-Apr-14	384,615	-	384,615	769,230	-	-	384,615	-	-	-	384,615	769,230
3	2-May-14	384,615	-	384,615	1,153,845	28,225	28,225	412,840	-	-	-	412,840	1,182,070
4	16-May-14	384,615	-	384,615	1,538,460	-	-	384,615	-	63,930	63,930	448,545	1,630,615
5	30-May-14	384,615	-	384,615	1,923,075	-	-	384,615	-	-	-	384,615	2,015,230
6	13-Jun-14	384,615	-	384,615	2,307,690	-	-	384,615	-	-	-	384,615	2,399,845
7	27-Jun-14	384,615	-	384,615	2,692,305	-	-	384,615	-	-	-	384,615	2,784,460
8	11-Jul-14	384,615	-	384,615	3,076,920	-	-	384,615	-	-	-	384,615	3,169,075
9	25-Jul-14	384,615	-	384,615	3,461,535	-	-	384,615	-	-	-	384,615	3,553,690
10	8-Aug-14	384,615	308,911	693,526	4,155,061	-	-	693,526	63,960	63,960	63,960	757,486	4,311,176
11	22-Aug-14	384,615	-	384,615	4,539,676	-	-	384,615	-	-	-	384,615	4,695,791
12	5-Sep-14	384,615	-	384,615	4,924,291	-	-	384,615	-	-	-	384,615	5,080,406
13	19-Sep-14	384,615	-	384,615	5,308,906	-	-	384,615	-	-	-	384,615	5,465,021
14	3-Oct-14	384,615	-	384,615	5,693,521	-	-	384,615	-	-	-	384,615	5,849,636
15	17-Oct-14	384,615	-	384,615	6,078,136	-	-	384,615	-	-	-	384,615	6,234,251
16	31-Oct-14	384,615	-	384,615	6,462,751	-	-	384,615	-	-	-	384,615	6,618,866
17	14-Nov-14	384,615	-	384,615	6,847,366	-	-	384,615	-	-	-	384,615	7,007,441
18	28-Nov-14	384,615	-	384,615	7,231,981	-	-	384,615	-	-	-	384,615	7,452,056
19	12-Dec-14	384,615	-	384,615	7,616,596	-	-	384,615	-	63,960	63,960	448,575	7,836,671
20	24-Dec-14	384,615	-	384,615	8,001,211	-	-	384,615	-	-	-	384,615	8,286,286
21	9-Jan-15	384,615	-	384,615	8,385,826	-	-	384,615	-	-	-	384,615	8,670,441
22	23-Jan-15	384,615	-	384,615	8,770,441	-	-	384,615	-	43,540	43,540	427,255	9,197,696
23	6-Feb-15	384,615	-	384,615	9,155,056	-	-	384,615	-	-	-	384,615	9,539,671
24	20-Feb-15	384,615	-	384,615	9,539,671	-	-	384,615	-	-	-	384,615	9,924,286
25	6-Mar-15	384,615	-	384,615	9,924,286	-	-	384,615	-	-	-	384,615	10,308,911
26	20-Mar-15	384,615	-	384,615	10,308,911	-	-	384,615	-	-	-	384,615	10,693,526
Total		\$ 10,000,000	308,911	\$ 10,308,911		28,225	28,225	10,337,136	63,930	170,560	234,490	10,571,626	

2014/15 Final Funding Letter

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**MINISTRY OF HEALTH AND FIRST NATIONS HEALTH AUTHORITY
LETTER OF MUTUAL ACCOUNTABILITY
FOR JUNE 1, 2014 – MARCH 31, 2015**

This Letter of Mutual Accountability (LMA) between the Ministry of Health (the Ministry) and the First Nations Health Authority (FNHA) is an articulation of the mutual accountabilities, roles and responsibilities of both parties with respect to the planning, administration, delivery and monitoring of health services in support of the FNHA's responsibility to design, manage, and deliver health and wellness services to BC First Nations, and the parties' work to improve the services accessed by First Nations across the broader provincial health system as set out in the BC Tripartite Framework Agreement on First Nation Health Governance (2011, Section 4.2(2)). The LMA will be adapted each year and articulates both the provincial government's strategic priorities and FNHA's Interim Health Plan for 2014/15. The LMA is intended to define and promote a positive and co-operative working relationship, as outlined in the Health Partnership Accord (December 17, 2012).

Specifically, this LMA establishes mutual commitments and expectations for 2014/15 regarding:

1. Closing the gaps between First Nations and other British Columbians in health outcomes by systematically and opportunistically improving the wellbeing of the First Nations' population through effective and integrated public health and primary care services and healthy living strategies;
2. Increasing value for First Nation patients by providing patient-centred, quality services (accessibility, acceptability, appropriateness, safety) that achieve the results that matter to patients and their families within the fiscal objectives of government for a financially sustainable health system (effectiveness); and
3. Supporting FNHA in achieving key organizational priorities and goals linked to transition; governance, relationships and accountability; health services and improvements; performance tracking; and leadership, organizational development and planning.

Health Sector Roles and Mandates

Ministry of Health

The Ministry has overall responsibility for ensuring quality, appropriate, cost effective, and timely health services are available for all British Columbians. Working in conjunction with health authorities, the FNHA, health care providers, agencies, and others, the Ministry guides and enhances the province's health services to ensure that British Columbians are supported in their efforts to maintain and improve their health. The Ministry provides leadership and direction to health service delivery partners, and sets province-wide priorities, goals, standards and expectations for health service delivery by BC health authorities. This leadership role is accomplished through the development of policy, legislation and professional regulation, through

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November 4, 2014 transitory copy to Gordon
Aurelia and Mark

Page 1



funding decisions, negotiations and bargaining, and through its performance management framework for BC health authorities.

In respect of the First Nations Health Authority, the Ministry, in accordance with the BC Tripartite Framework Agreement on First Nation Health Governance (2011, Section 6.2 (1).(2)):

1. Creates and supports the operations of the Tripartite Committee on First Nations Health and will direct all BC Health Authorities to participate on this Committee.
2. Consistent with the *BC Health Authorities Act*, directs BC Health Authorities to work collaboratively with BC First Nations in their respective regions to:
 - Develop and review their respective Aboriginal Health Plans and First Nations Community Health and Wellness Plans with the goal of achieving better coordination in health planning. Such plans should identify needs that are unique or specific to each region;
 - Collaborate regarding the delivery of health care services for aboriginal people; and
 - Discuss innovative arrangements for service delivery where appropriate, and where appropriate, establish funding arrangements at a time mutually agreed upon. These arrangements shall be planned and determined at a local and regional level between the FNHA, regional tables, and BC Health Authorities.
3. Directs BC Health Authorities to work with the BC Ministry of Health and the FNHA to explore options for entering into agreements with the FNHA on record and patient information sharing, in keeping with applicable privacy legislation.
4. Ensures the Deputy Provincial Health Officer works with the FNHA to improve, among other things: the quality of data being collected; the indicators available for First Nations health and wellness; and, public reporting through the Office of the Provincial Health Officer on First Nations health and wellness.
5. Enters into a funding agreement with the FNHA for the funding agreed to, on terms and conditions outlined in the BC Tripartite Framework Agreement on First Nation Health Governance (2011, Schedule 2).

First Nations Health Authority

The mandate of the FNHA is defined by the BC Tripartite Framework Agreement on First Nation Health Governance (2011, Section 4.2 (2)). Specific to this LMA, the FNHA will collaborate with the Ministry and BC health authorities to coordinate and integrate their respective health programs and services to achieve better health outcomes for First Nations in British Columbia.

The FNHA is accountable for planning, designing, managing, delivering and funding the delivery of First Nations Health Programs. This includes strategic policy and planning functions, including addressing issues and matters with provincial regulatory bodies, health professional



associations, and impacts of provincial legislation and policy. The FNHA works collaboratively with the Ministry and BC health authorities on the design and delivery of provincial health services available to First Nations in BC, including matters such as addressing gaps in service, improving quality (including dimensions such as cultural safety and appropriateness and continuity of care), and better coordination of services with First Nations Health Programs, so as to improve efficiency and effectiveness of health care for First Nations in BC (BC Tripartite Framework Agreement on First Nation Health Governance 2011, Section 6.1(1)(c)).

In fulfilling this role, the FNHA will establish positive working relationships, and collaborate as needed with other government ministries and agencies delivering related services, such as the Ministries of Children and Family Development, Education, Advanced Education, Social Development and Social Innovation, Justice and Housing.

Service Priorities and Strategies 2014/15

Ministry of Health

The Ministry has set out operational priorities and strategies for the delivery of health services across the Province in *Setting Priorities for the B.C. Health System*, which will increase value for patients by providing patient-centred, quality services (accessibility, acceptability, appropriateness, safety) that achieve the results that matter to patients and their families within the fiscal objectives of government for a financially sustainable health system (effectiveness). Health authority planning and action will take place in the context of, and be consistent with, this direction and specifically the *B.C. Health System Strategy Implementation* document. The direction is premised on driving performance management across the system through continuous improvement across all service areas with a cross-system focus on five key areas (Community, Medical, Surgical, Acute and Residential Care) as well as chronic disease/injury prevention and health promotion through the *Healthy Families BC Policy Framework*.

First Nations Health Authority

The First Nations Health Authority has set out its operational priorities and strategies for the delivery of its health services in 2014/2015 FNHA Interim Health Plan, An Operational Plan for the Fiscal Year 2014/2015. FNHA will guide the continued transition process, including overall stabilization of the federal transfer; will reflect the overall operational direction of the FNHA, including key organizational priority areas and goals; will guide opportunities for integration with provincial health services and the development of other key partnerships; will inform the FNHA's Annual Report and Summary Service Plan, which serve as important accountability and sharing tools to communicate with BC First Nations and other health service partners; and, will fulfill the requirements of the Framework Agreement, Canada Funding Agreement and the Sub-Agreements [2014/2015 FNHA Interim Health Plan, p. 6-7].



Ministry of Health Plans and Actions, 2014/15

Key Actions and Deliverables In Support of FNHA Mandate for 2014/15

The Ministry of Health acknowledges the many determinants of health such as social, economic and physical environments, personal health practices, individual capacity and coping skills, human biology, early childhood development, and health services and will support actions to promote, protect, restore and improve people's health through individual, collective and social actions. Therefore, working with the FNHA and other partners, as required, the Ministry commits to the following:

1. Closing the gaps in health outcomes between First Nations and other British Columbians:
 - Provide direction and oversight to and monitor progress of BC health authorities on their responsibilities regarding First Nations health:
 - Through the cross system focus on key patient populations and service delivery areas, collect and provide baseline data regarding First Nations people in BC;
 - Health authorities will establish and maintain positive working relationships and collaborate as appropriate with the First Nations Health Authority (FNHA) and the First Nations regional caucuses and regional tables;
 - Health authority service planning will respond to the needs of First Nations and reflect First Nations Regional Health and Wellness Plans and regional partnership accords; and
 - Health Authorities will report on actions and outcomes with regard to health services provided to First Nations people.
2. Increasing value for First Nations People
 - Ensure that FNHA is engaged in the planning, development and implementation of integrated quality health services for First Nations across urban, rural and remote areas.
 - Define the role of FNHA's CEO at Leadership Council and other key planning and policy committees within the provincial health system.
 - Support linkages between FNHA and Ministry of Health executives for joint planning and collaborative decision making.
 - Support FNHA in working with health professional colleges and associations to increase cultural competency and the quality of services delivered to First Nations people.
 - Support the FNHA in working with other relevant ministries and bodies with respect to the broader determinants of health.
3. Supporting FNHA in achieving organizational priorities
 - The Ministry of Health will review, receive, collaborate on and monitor the implementation and related outcomes of the FNHA 2014-2015 Interim Health Plan and the associated spending plans.



First Nations Health Authority Plans and Actions, 2014/15

Key Actions and Deliverables In Support of Ministry of Health Mandate for 2014/15

Working with the Ministry and other partners, as required, FNHA commits to the following:

1. Closing the gaps in health outcomes between First Nations and other British Columbians
 - Engage with the Ministry and regional health authorities in the planning, development and implementation of integrated, quality health services for First Nations across urban, rural and remote areas.
2. Increasing value for First Nations People
 - To support and enable decision-making at the regional level, the FNHA will deploy regional funding envelopes as a mechanism to pair investments with planning, providing regions with the ability to work collaboratively and to co-invest in key priority areas, as identified in their Regional Health and Wellness Plans [2014/15 FNHA Interim Health Plan].
3. Working to achieve FNHA organizational priorities
 - During this year of continued transition, FNHA will prioritize continuous and seamless delivery of health programs and services, implementation of improvements to those programs and services, and the organizational development of the FNHA, by working in close collaboration with First Nations communities, and provincial, regional and other partners [2014/15 FNHA Interim Health Plan].

MoH and FNHA Collaborative Key Actions and Deliverables for 2014/15

The Ministry of Health and First Nations Health Authority are committed to joint implementation and integrated service delivery. The partners are committed to leveraging resources to maximize cost effectiveness while avoiding duplication of services, wherever possible.

1. Closing the gaps in health outcomes between First Nations and other British Columbians
 - Implement the specific health service transformation initiatives outlined in the BC First Nations and Ministry of Health Joint Project Board's work plan for 2014/15:
 - Invest in high quality and integrated Primary Care service delivery to First Nations;
 - Renew the Health Actions Implementation Approach (TCFNH 2007);
 - Develop resources to improve community resilience, prevent and develop stronger responses to suicide;
 - Coordinate strategic initiatives in Maternal and Child Health;



- Align efforts and share knowledge translation resources for health and wellness promotion;
- Ensure improved integration of public health resources and efforts;
- Identify the key policy issues regarding the provision of Home Care services to First Nations people on reserve;
- Ensure the integration of regional First Nations feedback and strategic direction in implementing Mental Wellness and Substance Use activities;
- Ensure the inclusion of FNHA in the development and implementation of the proposed Rural Health Strategy.
- Support the actions and initiatives outlined in the Tripartite Committee on First Nations Health's work plan for 2014/15.
- Together with Health Canada and BC Health Authorities, prepare the TCFNH annual report (Together in Wellness 2013-2014) on activities and outcomes, for the Fall 2014 meeting, and for approval by the Principals.

2. Increasing value for First Nations People

- Through active participation in the BC First Nations Ministry of Health Joint Project Board on First Nations Health, ensure that identified barriers to progress (including policy barriers) and other issues regarding health services for First Nations people are received by the Joint Project Board and mitigation strategies are collaboratively developed to overcome them. This includes policy and other systems barriers identified through First Nations regional processes and joint Regional Table-Regional Health Authority reports to the Tripartite Committee on First Nations Health.
- Collaborate on the development of a cultural safety/competency framework to improve the cultural competency of the health service delivery workforce, through education and training, knowledge translation and increased numbers of First Nations people in staff complements.
- Develop protocols for suicide crisis response through improved communication and collaborative action.

3. Working to achieve FNHA organizational priorities

- Support the development of enabling technologies through:
 - Supporting the First Nations Telehealth Expansion project;
 - Completing the First Nations Panorama implementation – Family Health and Immunization for Group1 First Nations Health Service Organizations (FNHSO's);
 - Completing a financial analysis for the utilization of the Physicians Private Network to enable connectivity for FNHSO's;
 - Completing a thorough business case needs assessment regarding a planned solution for First Nations Identity Management within shared data sets, including the assessment of the Aboriginal Administrative Data Standard as a potential tool; and
 - Creating a strategy for the integrated implementation of electronic medical records for FNHSO's.



- Support the FNHA's First Nations Health Benefits program by:
 - Completing work with the Office of the Privacy Commissioner and the Ministry of Technology, Innovation and Citizen's Services to identify options to enable the ongoing confirmation of eligibility for First Nations Health Benefits through regular and ongoing data linkage;
 - Exploring FNHA participation in product listing and PharmaCare Claims adjudication; and
 - Comparing Drug Benefit lists and exploring plan design options if PharmaCare were to support the delivery of the drug component of the First Nations Health Benefits Program.
- Improve First Nations access to appropriate Health Professionals through:
 - Enabling the realization of successful NP4BC proposals which serve First Nations clients;
 - Holding a forum with stakeholders on facilitating the training and certification of nurses to provide service in remote locations;
 - Reviewing policies related to supporting physicians who provide service in rural and remote communities;
 - Supporting FNHA to become an employer of health professionals and to establish relationships with professional and regulatory bodies; and
 - Facilitating discussions with the Ministry of Advanced Education regarding improved education and training for First Nations individuals in health professions, and improved cultural competency training for all health professional trainees.

Financial Reporting and Funding 2014/15

FNHA will meet reporting requirements to the Ministry of Health regarding the implementation of actions and related outcomes specific to the FNHA 2014-15 Interim Health Plan and the associated spending plans. FNHA will maintain financial records and prepare financial statements in accordance with generally accepted accounting standards in the province of BC. In addition, the FNHA will provide annual audited financial statements to the Ministry within 120 days of the FNHA's fiscal year end. The FNHA will make its accounting records and audit reports available to the Ministry of Health and the Auditor General of British Columbia upon request to conduct or cause to be conducted a financial or performance audit.

The Ministry will provide operating funding of \$10 million in 2014/15 to the FNHA to implement the commitments in the Transformative Change Accord: First Nations Health Plan and the Tripartite First Nations Health Plan. Notional funding amounts for 2015/16 and 2016/17 have also been provided for planning purposes. The operating funding allocations are as follows:

- 2014/15 - \$10,000,000;
- 2015/16 - \$11,000,000 (for planning purposes);
- 2016/17 - \$11,000,000 (for planning purposes).

Appendix A provides a copy of the preliminary 2014/15 bi-weekly payment schedule.



The Ministry will also provide \$308,911 in 2014/15 to annualize 2013/14 projects, under the Agreement Regarding Payments in Lieu of^{s.13} on behalf of First Nations People Resident in BC (June 2013). As per the above agreement, negotiations between the FNHA and Ministry of Health to s.13

s.13

This Letter of Mutual Accountability outlines our commitments to each other and together for fiscal year 2014/15 in order to make progress toward our ultimate goal of better health outcomes for First Nations in British Columbia.

Terry Lake
Minister of Health

Lydia Hwitsum
Board Chair, FNHA

Stephen Brown
Deputy Minister of Health

Joe Gallagher
CEO, FNHA

Attachment: Appendix A

First Nations Health Authority

**Health Authority Funding
Ministry of Health
2014/15 Fiscal Year Payment Schedule**

Payment #	Payment Date	2014/15 Regional Services Funding Allocation				Other Payments					
		Preliminary Amount	Current Letter Adjustments	Revised Total	Accumulated Total	Total Bi-weekly Payments to HA	Tripartite Evaluation Plan 2013/14 Accrual	s.13,s.17	Total	Total Payments	Current Letter Adjustments
1	4-Apr-14	384,615	-	\$ 384,615	\$ 384,615	384,615			-	384,615	384,615
2	17-Apr-14	384,615	-	384,615	769,230	384,615			-	384,615	769,230
3	2-May-14	384,615	-	384,615	1,153,845	384,615	28,225		28,225	412,840	1,182,070
4	16-May-14	384,615	-	384,615	1,538,460	384,615			-	384,615	1,566,685
5	30-May-14	384,615	-	384,615	1,923,075	384,615			-	384,615	1,951,300
6	13-Jun-14	384,615	-	384,615	2,307,690	384,615			-	384,615	2,335,915
7	27-Jun-14	384,615	-	384,615	2,692,305	384,615			-	384,615	2,720,530
8	11-Jul-14	384,615	-	384,615	3,076,920	384,615			-	384,615	3,105,145
9	25-Jul-14	384,615	-	384,615	3,461,535	384,615			-	384,615	3,489,760
10	8-Aug-14	384,615	-	384,615	3,846,150	384,615			308,911	693,526	4,183,286
11	22-Aug-14	384,615	-	384,615	4,230,765	384,615			-	384,615	4,567,901
12	5-Sep-14	384,615	-	384,615	4,615,380	384,615			-	384,615	4,952,516
13	19-Sep-14	384,615	-	384,615	4,999,995	384,615			-	384,615	5,337,131
14	3-Oct-14	384,615	-	384,615	5,384,610	384,615			-	384,615	5,721,746
15	17-Oct-14	384,615	-	384,615	5,769,225	384,615			-	384,615	6,106,361
16	31-Oct-14	384,615	-	384,615	6,153,840	384,615			-	384,615	6,490,976
17	14-Nov-14	384,615	-	384,615	6,538,455	384,615			-	384,615	6,875,591
18	28-Nov-14	384,615	-	384,615	6,923,070	384,615			-	384,615	7,260,206
19	12-Dec-14	384,615	-	384,615	7,307,685	384,615			-	384,615	7,644,821
20	26-Dec-14	384,615	-	384,615	7,692,300	384,615			-	384,615	8,029,436
21	9-Jan-15	384,615	-	384,615	8,076,915	384,615			-	384,615	8,414,051
22	23-Jan-15	384,615	-	384,615	8,461,530	384,615			-	384,615	8,798,666
23	6-Feb-15	384,615	-	384,615	8,846,145	384,615			-	384,615	9,183,281
24	20-Feb-15	384,615	-	384,615	9,230,760	384,615			-	384,615	9,567,896
25	6-Mar-15	384,615	-	384,615	9,615,375	384,615			-	384,615	9,952,511
26	20-Mar-15	384,625	-	384,625	10,000,000	384,625			-	384,625	10,337,136
Total		\$ 10,000,000	-	\$ 10,000,000		10,000,000	28,225		337,136	10,337,136	

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Perry, Nancy L HLTH:EX

From: Taylor, Mark C HLTH:EX
Sent: May-02-14 1:22 PM
To: Wong, Lucy HLTH:EX
Cc: Perry, Nancy L HLTH:EX; Zetaruk, Wes HLTH:EX; Nouredin, Rouhieh HLTH:EX
Subject: FW: s.17 First Nations Health Authority
Attachments: First Nations Audit Confirm.pdf

Hi Lucy, here is the backup for the audit request. For future requests – **please forward to Nancy Perry in our office** as she coordinates responses on all our audit requests.

Thanks.

Mark C. Taylor
 Director - Policy, Finance and Funding
 Regional Grants and Decision Support
 Ministry of Health
 Phone: 250-952-1177 Fax: 250-952-1420

From: Zetaruk, Wes HLTH:EX
Sent: April-28-14 9:53 AM
To: Taylor, Mark C HLTH:EX; Zetaruk, Wes HLTH:EX; Nouredin, Rouhieh HLTH:EX
Subject: FW: s.17 First Nations Health Authority
Importance: High

Here is an audit request from Lucy in accounts.

The attached pdf is our response...forwarded to you as per protocol.

Wesley A. Zetaruk, BA, CPA, CGA
 Budget Manager - Policy, Finance and Funding
 Regional Grants and Decision Support
 Ministry of Health 6-1, 1515 Blanshard Street, Victoria, BC
 Phone (250) 952-2333 Fax (250) 952-1420

From: Nouredin, Rouhieh HLTH:EX
Sent: April-28-14 8:37 AM
To: Zetaruk, Wes HLTH:EX
Subject: FW: s.17 First Nations Health Authority
Importance: High

FYI

Rouhieh Nouredin
Funding Analyst
Regional Grants & Decision Support
Ministry of Health Services
6th Floor 1515 Blanshard Street
Victoria, BC V8W 3C8

ph.250.952-2966 fx. 250.952-1420

rouhiehnoureddin@gov.bc.ca

From: Wong, Lucy HLTH:EX
Sent: April-28-14 8:33 AM
To: Nouredin, Rouhiehl HLTH:EX
Cc: Wong, Lucy HLTH:EX; Rae, Irene HLTH:EX
Subject: RE: s.17 First Nations Health Authority

Thanks Rouhiehl, see the official request from 3 CMB auditors below:



Ministry of Finance
Office of the Comptroller General
Corporate Compliance and Controls Monitoring Branch

Document Request Report

HE - Health

3CMB Reference # 00495Jan14_Mar14VC - Vendor Contract	Invoice Count
Client: 026	
Expense Authority: SIDHU, MANJIT S	

s.17	Supplier	s.17	\$	Amount	s.17
	FIRST NATIONS HEALTH AUTHORITY			534,452.00	

Regards,

Lucy Wong

Accounting Operations | Ministry of Health | 2-1, 1515 Blanshard St | Victoria BC | V8W 3C8

☎ (250) 952-2022 ☎ (250) 952-2090 ✉ lucy.wong@gov.bc.ca

<http://www.gov.bc.ca/health/>

From: Nouredin, Rouhiehl HLTH:EX
Sent: Thursday, April 24, 2014 3:18 PM
To: Wong, Lucy HLTH:EX
Subject: RE: s.17 First Nations Health Authority

Hi Lucy,

I have forwarded your request to Wes, because for providing any financial information it has to go through approval by the executive director.

Thanks,
Rouhy

Rouhiehl Nouredin
Funding Analyst
Regional Grants & Decision Support

Ministry of Health Services
6th Floor 1515 Blanshard Street
Victoria, BC V8W 3C8
ph. 250.952-2966 fx. 250.952-1420
rouhiehi.noureddin@gov.bc.ca

From: Wong, Lucy HLTH:EX
Sent: April-24-14 2:41 PM
To: Noureddin, Rouhiehi HLTH:EX
Cc: Wong, Lucy HLTH:EX
Subject: s.17 First Nations Health Authority
Importance: High

Hello R.

s.17

3CMB Auditors are requesting a copy of the above invoice in your
total is for \$334,452,000.

payment grant

s.17

Please provide copy of contract

If you like just scan and e-mail to me please.

Thanks so much,

REFERENCES:

Financial Community Website : <https://fin.gov.bc.ca/BANK/default.aspx>

Ministry of Finance Intranet: <http://qww.fin.gov.bc.ca/qws/ocq/>

Core Policy & Procedures: <http://www.fin.gov.bc.ca/ocq/fmb/manuals/CPM/CPMtoc.htm?left-hand-nav>

Finance forms : <http://qww.fin.gov.bc.ca/qws/ocq/forms/index.stm> (New revised forms re GST/PST)

Travel info: http://qww.fin.gov.bc.ca/qws/camss/FSA/Branch/Forms/024_Travel_Expense_Allowance_Chart_-_Groups_1_&_2.pdf
<http://qww.fin.gov.bc.ca/qws/ocq/3cmb/files/TravelHintsTips.pdf>
<http://www.css.gov.bc.ca/psb/travel/employee-travel-and-vehicle-rental.html>

~~~~~  
Regards,

*Lucy Wong*

Accounting Operations | Ministry of Health | 2-1, 1515 Blanshard St | Victoria, BC | V8W 3C8  
☎ (250) 952-2022 📠 (250) 952-2090 ✉ [lucy.wong@gov.bc.ca](mailto:lucy.wong@gov.bc.ca)  
<http://www.gov.bc.ca/health/>

NOTED

Health Authorities Bi-weekly Payment Summary

s.17

PAYMENT DATE: March 21, 2014

s.17

PAYMENT  
AMOUNT

FO Number

PAYEE

s.17

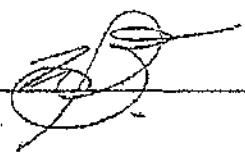
FIRST NATIONS HEALTH AUTHORITY ✓

\$334,452 ~

s.17

PREPARED BY:

Rouhieh Nourbodin



17-Mar-14

DATE

DATE

CONFIDENTIAL - OGC COPY



CONFIDENTIAL

Purchase Order Request

s.17

Purchase Order Amendment Request for Health Authorities  
For Fiscal Year 2013/14

s.17

| Health Authority               |
|--------------------------------|
| First Nations Health Authority |

s.17

| Current Balance | Year-End Adjustments | Total Amended Amounts |
|-----------------|----------------------|-----------------------|
| \$ 8,000,000    | \$ -                 | \$ 8,000,000          |

NOTE IN CAS: 2013/14 FULL YEAR PAYMENTS

Prepared by: Rouhieh Nourouddin

Funding Analyst

Verified by: [Signature]

Director, Regional Grants

Recommended by: [Signature]

Executive Director, Regional Grants and Decision Support

27-Mar-14

Date

March 27/14

Date

MARCH 27/14

Date

CONFIDENTIAL - COPY

**Perry, Nancy L HLTH:EX**

---

**From:** Wong, Lucy HLTH:EX  
**Sent:** May-07-14 8:00 AM  
**To:** Perry, Nancy L HLTH:EX  
**Subject:** FW: s.17 First Nations Health Authority

fyi

---

**From:** Noureddin, Rouhiehl HLTH:EX  
**Sent:** Thursday, April 24, 2014 3:18 PM  
**To:** Wong, Lucy HLTH:EX  
**Subject:** RE: s.17 First Nations Health Authority

Hi Lucy,

I have forwarded your request to Wes, because for providing any financial information it has to through approval by executive director.

Thanks,  
Rouhy

*Rouhiehl Noureddin*  
*Funding Analyst*  
*Regional Grants & Decision Support*  
*Ministry of Health Services*  
*6th Floor 1515 Blanshard Street*  
*Victoria, BC V8W 3C8*  
*ph. 250.952-2966 fx. 250.952-1420*  
*[rouhiehl.noureddin@gov.bc.ca](mailto:rouhiehl.noureddin@gov.bc.ca)*

---

**From:** Wong, Lucy HLTH:EX  
**Sent:** April-24-14 2:41 PM  
**To:** Noureddin, Rouhiehl HLTH:EX  
**Cc:** Wong, Lucy HLTH:EX  
**Subject:** s.17 First Nations Health Authority  
**Importance:** High

Hello R.

s.17

3CMB Auditors are requesting a copy of the above invoice in your total is for \$334,452,000.

payment grant

s.17

Please provide copy of contract

If you like just scan and e-mail to me please.

Thanks so much,

REFERENCES:

Financial Community Website : <https://fin.gov.bc.ca/BANK/default.aspx>

Ministry of Finance Intranet: <http://qww.fin.gov.bc.ca/qws/ocq/>

Core Policy & Procedures: <http://www.fin.gov.bc.ca/ocq/trab/manuals/CPM/CPMtoc.htm?left-hand-nav>

Finance forms : <http://qww.fin.gov.bc.ca/qws/ocq/forms/index.stm> (New revised forms re GST/PST)

Travel info: [http://qww.fin.gov.bc.ca/qws/camss/FSA/Branch/Forms/Q24\\_Travel\\_Expense\\_Allowance\\_Chart - Groups 1 & 2.pdf](http://qww.fin.gov.bc.ca/qws/camss/FSA/Branch/Forms/Q24_Travel_Expense_Allowance_Chart_-_Groups_1_&_2.pdf)  
<http://qww.fin.gov.bc.ca/qws/ocq/3cmb/files/TravelHintsTips.pdf>  
<http://www.pss.gov.bc.ca/psh/travel/employee-travel-and-vehicle-rental.html>

~~~~~  
Regards,

Lucy Wong

Accounting Operations | Ministry of Health | 2-1, 1515 Blanshard St | Victoria BC | V8W 3C8

☎ (250) 952-2022 📠 (250) 952-2090 ✉ lucy.wong@gov.bc.ca

<http://www.gov.bc.ca/health/>

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MAY 01 2014

1008004

Mr. Imran Jiwa
KPMG LLP
777 Dunsmuir St
PO Box 10426 Pacific Centre
Vancouver BC V7Y 1K3

Dear Mr. Jiwa:

As requested by Ms. Tally Bains, Chief Financial Officer, First Nations Health Authority, on March 31, 2014, I can confirm that the contract (*British Columbia Tripartite Framework Agreement on First Nation Health Governance*) execution date of October 13, 2011, and the contract amount of \$83,500,000 are correct. The table below confirms the final 2013/14 Health Authority funding amounts and other payment categories for the First Nations Health Authority, for the year ended March 31, 2014.

2013/14 Health Authority Funding	Final
2013/14 Operating Allocation ¹	\$ 8,028,225
2013/14 Other Payments and Recoveries ²	\$ 1,155,786
Total Payments	\$ 9,184,011

We are not aware of any contingencies, amendments or modifications to the original agreement other than the additional funding amounts mentioned above.

If you have any questions, please contact me.

Yours truly,

Gordon Cross
Executive Director
Regional Grants and Decision Support

pc: Ms. Tally Bains, Chief Financial Officer, First Nations Health Authority

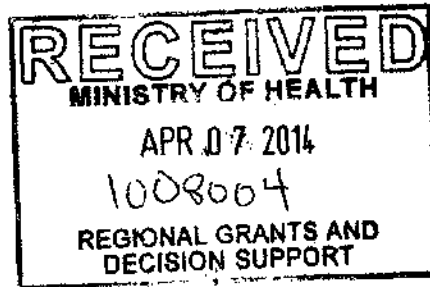
¹ Includes a 2013/14 accrual of \$28,225 for the Tripartite Evaluation Plan.

² Includes a payment of \$899,946 for the Canada Health Infoway Agreement 2012/13 accrual and \$255,840 relating to a 2013/14 employee secondment agreement (including a \$63,960 related accrual).



First Nations Health Authority
Health through wellness

501 — 100 Park Royal South
Coast Salish Territory
West Vancouver, BC
Canada V7T 1A2
T 604.693.6500
F 604.913.2081
www.fnha.ca



Province of BC
Gordon Cross
6-1 1515 Blanshard Street
Victoria, BC V8W 3C8

March 31, 2014

Dear Sir or Madam:

Our auditors, KPMG LLP, are presently engaged in the examination of our financial statements. They wish to determine whether our records as at March 31, 2014 agree with your records.

Our auditors wish to confirm the following information with you regarding Tripartite Framework Agreement, that you have with us effective March 31, 2014.

Are the terms of the agreement consistent with the following information:

Contract execution date October 13, 2011

Contract amount \$83,500,000

Contributions made during fiscal year \$8,000,000

Yes___ No___

If "No", please explain below in the space provided or attach a separate document.

Are there any contingencies, amendments, or modifications to the original agreement, side agreements (verbal or written) or expected future concessions under this agreement?

Yes___ No___

If "Yes," please explain below in the space provided or attach a separate memo.

Please furnish our auditors with any information you have that will assist the auditors in reconciling any differences.

Please compare the above information to your records, complete the section below, and send this letter directly to our auditors, KPMG LLP, Attention: : Imran Jiwa, KPMG LLP, 777 Dunsmuir Street, PO Box 10426 Pacific Centre; Vancouver, BC V7Y 1K3. An addressed envelope is enclosed for your convenience.

I appreciate your cooperation in this matter.

Sincerely,



Tally Bains
CFO, First Nations Health Authority

The information stated above is:

() correct
() incorrect - (please provide the details of differences.)

Company: _____

Signature: _____

Title: _____

Date: _____

Use letter

**Appendix A
Ministry of Health
Regional Health Authority Funding
Allocation for 2013/14**

First Nations Health Authority

2013/14 OPERATING ALLOCATION

2012/13 Base Funding Adjustments:

Global Allocation

2012/13 Base Funding

2013/14 Base Funding Adjustments:

Global Allocation

Total Funding before One-Time Adjustments

One-Time Funding Adjustments:

Tripartite Evaluation Plan - 2013/14 Accrual - One-Time Only

TOTAL OPERATING ALLOCATION - REGIONAL SERVICES

Prior Period Accruals:

Canada Health Infoway Agreement - Initial Payment - One-Time Only

Other Funding Sources:

Secondment Agreement - Dr. Evan Adams - One-Time Only

Secondment Agreement - Dr. Evan Adams - 2013/14 Accrual - One-Time Only

Operating Allocation Including Other Funding Sources

2013/14
Actual Allocation
6,500,000
6,500,000
1,500,000
8,000,000
28,225
8,028,225
899,946
191,880
63,960
9,184,011

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MINISTRY OF HEALTH

FINANCIAL COMMUNIQUÉ

COMMUNIQUÉ

TO: First Nations Health Authority

TRANSMITTAL DATE: APR 22 2014

COMMUNIQUÉ NUMBER: 2014-03

SUBJECT: 2013/14 Regional Health Authority Funding Allocation
Final Funding Letter

DETAILS: Documents included:

- Cover Letter
- Appendix A – Funding Allocation and Other Payments/Recoveries
- Appendix B – Details of Funding Allocation Adjustments
- Appendix C – Details of Other Payments and Recoveries
- Appendix D – 2013/14 Payment Schedule

MINISTRY Financial Contact
CONTACTS: Gordon Cross
Executive Director, Regional Grants and Decision Support
250-952-1120

Manjit Sidhu, CA
Assistant Deputy Minister
Financial and Corporate Services



1006897

APR 22 2014

Mr. Joe Gallagher
Chief Executive Officer
First Nations Health Authority
1205 100 Park Royal S
West Vancouver BC V7T 1A2

Dear Mr. Gallagher:

I am pleased to provide you with the Final Funding Letter for the First Nations Health Authority's (FNHA) 2013/14 Regional Health Authority Funding Allocation from the Ministry of Health. The enclosed appendices provide detail regarding the final funding allocation and payment schedule for the FNHA.

Yours truly,

Manjit Sidhu, CA
Assistant Deputy Minister
Financial and Corporate Services

Enclosures

pc: Ms. Tally Bains, Chief Financial Officer, FNHA
Mr. Gordon Cross, Executive Director, Regional Grants and Decision Support

Appendix A
Ministry of Health
Regional Health Authority Funding
Allocation for 2013/14

First Nations Health Authority

	2013/14
	Actual Allocation
2013/14 OPERATING ALLOCATION	
2012/13 Base Funding Adjustments:	
Global Allocation	6,500,000
2012/13 Base Funding	6,500,000
2013/14 Base Funding Adjustments:	
Global Allocation	1,500,000
Total Funding before One-Time Adjustments	8,000,000
One-Time Funding Adjustments:	
Tripartite Evaluation Plan - 2013/14 Accrual - One-Time Only	28,225
TOTAL OPERATING ALLOCATION - REGIONAL SERVICES	8,028,225
Prior Period Accruals:	
Canada Health Infoway Agreement - Initial Payment - One-Time Only	899,946
Other Funding Sources:	
Secondment Agreement - Dr. Evan Adams - One-Time Only	191,880
Secondment Agreement - Dr. Evan Adams - 2013/14 Accrual - One-Time Only	63,960
Operating Allocation Including Other Funding Sources	9,184,011

**Appendix B
Details of Funding Allocation Adjustments**

Overview

First Nations Health Authority (FNHA)

THE FOLLOWING FUNDING ADJUSTMENTS ARE IN ALPHABETICAL ORDER:

FUNDING ADJUSTMENTS

GLOBAL ALLOCATION – 2013/14 BASE ADJUSTMENT

Per the *British Columbia Tripartite First Nations Framework Agreement on Health Governance*, an additional \$1,500,000 in global base funding was provided for fiscal 2013/14.

TRIPARTITE EVALUATION PLAN – 2013/14 ACCRUAL – ONE-TIME ONLY

One-time funding of \$28,225 is provided to support the Tripartite Evaluation Plan. This amount has been set up as a fiscal year 2013/14 accrual and the associated payment will be provided during April 2014.

Appendix C
Details of Other Payments and Recoveries
Overview

First Nations Health Authority (FNHA)

THE FOLLOWING FUNDING ADJUSTMENTS ARE IN ALPHABETICAL ORDER:

FUNDING ADJUSTMENTS

PRIOR PERIOD FUNDING

CANADA HEALTH INFOWAY AGREEMENT – INITIAL PAYMENT 2012/13 – ACCRUAL – ONE-TIME ONLY

One-time funding of \$899,946 was provided to support the Canada Health Infoway Agreement, accrued in fiscal year 2012/13.

OTHER FUNDING SOURCES

SECONDMENT AGREEMENT – DR. EVAN ADAMS – ONE-TIME ONLY

One-time funding of \$191,880 was provided to cover Quarters 1 to 3 of the secondment agreement for Dr. Evan Adams.

SECONDMENT AGREEMENT – DR. EVAN ADAMS - 2013/14 ACCRUAL -- ONE-TIME ONLY

One-time funding of \$63,960 is provided to cover the Quarter 4 secondment agreement for Dr. Evan Adams. This amount has been set up as an accrual for fiscal year 2013/14 and the associated payment will be provided during the first quarter of fiscal year 2014/15.

Page 065

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Perry, Nancy L HLTH:EX

From: Gingras, Leoni OMBD:EX
Sent: Tuesday, April 8, 2014 3:01 PM
To: Taylor, Mark C HLTH:EX
Subject: RE: Secondment Agreement - Dr. Evan Adams, etc

s.17

Hi Mark, thanks for doing the accrual, the information please let me know, Leoni

Please let me know if you need any additional

From: Taylor, Mark C HLTH:EX
Sent: Tuesday, April 8, 2014 12:23 PM
To: Gingras, Leoni D HLTH:EX
Cc: Reyes, Aureleo P HLTH:EX
Subject: RE: Secondment Agreement - Dr. Evan Adams, etc

Hi Leoni,

Thanks for quick response.

We missed the cut-off for the \$28,225 in the final bi-weekly payment so will need to be accrued. It can / will be paid out in the next month (on either the next bi-weekly payment or the following one). Regional Grants will make the payment and then coordinate with you on the JV to clear out the accrual. We can/will accrue, if you can let me know the 13/14 expenditure coding you would like this charged to.

Thanks.

Mark C. Taylor
Director - Policy, Finance and Funding
Regional Grants and Decision Support
Ministry of Health
Phone: 250-952-1177 Fax: 250-952-1420

From: Gingras, Leoni D HLTH:EX
Sent: April-08-14 12:13 PM
To: Taylor, Mark C HLTH:EX
Cc: Reyes, Aureleo P HLTH:EX
Subject: RE: Secondment Agreement - Dr. Evan Adams, etc

Hi Mark, to respond to your questions.

1. Dr Evan Adams – we have been asked to accrue this amount. s.17
2. Tripartite Evaluation Plan – I thought Regional Grants was advancing these funds prior to year end.

s.17 If you want us to accrue this please let me know, otherwise I will assume you will accrue it.

Please let me know if you need any other information, Leoni

From: Taylor, Mark C HLTH:EX
Sent: Tuesday, April 8, 2014 12:04 PM
To: Gingras, Leoni D HLTH:EX
Cc: Reyes, Aureleo P HLTH:EX
Subject: Secondment Agreement - Dr. Evan Adams, etc

Hi Leoni,

Hoping you are able to confirm:

We are finalizing the 2013/14 funding letter for the First Nations Health Authority and have a couple of questions for you:

1. There have been three payments of \$63,960 (per quarter) to cover a secondment agreement for Dr. Evan Adams. Will the final payment for 2013/14 equal \$63,960 and is an accrual being set up for this?
2. For the \$28,255 for the Tripartite Evaluation Plan amount – is Regional Grants to set up this accrual or is your area accruing this amount? Also, once accrued are you wanting Regional Grants to pay this amount (during the first quarter of 14/15 as a payment of the accrual) through our bi-weekly payments and then JV your area or is this something you will be paying directly? I believe Manjit would prefer Regional Grants pays the amount (as the agreement to pay is via the funding letter).

Thanks.

Mark C. Taylor
Director - Policy, Finance and Funding
Regional Grants and Decision Support
Ministry of Health
Phone: 250-952-1177 Fax: 250-952-1420

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Page 070 to/à Page 088

Withheld pursuant to/removed as

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Perry, Nancy L HLTH:EX

From: Cross, Gordon HLTH:EX
Sent: Monday, January 20, 2014 11:38 AM
To: Sidhu, Manjit HLTH:EX
Subject: FW: FNHA

FYI...

Gordon Cross
Executive Director
Regional Grants & Decision Support
Ministry of Health
(250) 952-1120
gordon.cross@gov.bc.ca

Warning: This email is intended only for the use of the individual or organization to whom it is addressed. It may contain information that is privileged or confidential. Any distribution, disclosure, copying, or other use by anyone else is strictly prohibited. If you have received this in error, please telephone or e-mail the sender immediately and delete the message.

From: Reyes, Aureleo P HLTH:EX
Sent: January-20-14 11:34 AM
To: Taylor, Mark C HLTH:EX; Cross, Gordon HLTH:EX
Subject: FW: FNHA

FYI – hopefully we'll get direction on remaining balance soon.

From: Nault, Tara HLTH:EX
Sent: January-20-14 11:32 AM
To: Reyes, Aureleo P HLTH:EX
Cc: McDonald, Shannon M HLTH:EX
Subject: RE: FNHA

I'll see Arlene this afternoon and will ask her again.

Tara R. Nault
Director, Health Actions
Aboriginal Health Directorate - PLEASE NOTE NEW NAME
Ministry of Health
4th Floor - 1515 Blanshard Street
Victoria BC V8W 3C8
Office: 250-952-0959
Fax: 250-952-1570
Cell: 250-507-9937
E-mail: tara.nault@gov.bc.ca

From: Reyes, Aureleo P HLTH:EX
Sent: Monday, January 20, 2014 9:54 AM
To: Nault, Tara HLTH:EX; McDonald, Shannon M HLTH:EX
Subject: FNHA

Hi Tara and Shannon, We are approaching fiscal year end and need direction from your area on how to proceed with the existing unpaid balance for FNHA. Can you please give us an update.

Thanks - ar

Aureleo P. Reyes, MPA CMA

Director, Financial and Corporate Services Division, Ministry of Health
6-1,1515 Blanshard Street, Victoria BC, V8W 3C8
Office: 250.952-2934 Wireless: 250.216.9744 Fax: 250.952-1420

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Perry, Nancy L HLTH:EX

From: Reyes, Aureleo P HLTH:EX
Sent: March-28-14 8:50 AM
To: Perry, Nancy L HLTH:EX; Cross, Gordon HLTH:EX
Subject: FW: FNHA Annual Spending Plan for 2014-15
Attachments: FNHA Annual Spending Plan Letter_Arlene Paton.pdf; Provincial Spending Plan for 2014-15 (March 2014).pdf

Importance: High

Hi Gord, I will be discussing this with program people today.

From: Nault, Tara HLTH:EX
Sent: March-28-14 8:48 AM
To: Reyes, Aureleo P HLTH:EX
Subject: FW: FNHA Annual Spending Plan for 2014-15
Importance: High

Hi Aureleo:

I just received this so will review for our meeting at 2:00pm today.

Tara R. Nault
Director, Health Actions
Aboriginal Health Directorate - PLEASE NOTE NEW NAME
Ministry of Health
4th Floor - 1515 Blanshard Street
Victoria BC V8W 3C8
Office: 250-952-0959
Fax: 250-952-1570
Cell: 250-507-9937
E-mail: tara.nault@gov.bc.ca

From: McDonald, Shannon M HLTH:EX
Sent: March-28-14 8:42 AM
To: Nault, Tara HLTH:EX
Subject: FW: FNHA Annual Spending Plan for 2014-15
Importance: High

This is the final.

From: Pamela Finn [<mailto:Pamela.Finn@fnha.ca>]
Sent: March-14-14 5:11 PM
To: Paton, Arlene HLTH:EX
Cc: XT:HLTH Gallagher, Joe; Richard Jock; McDonald, Shannon M HLTH:EX; Harmony Johnson; Marilyn Ota
Subject: FNHA Annual Spending Plan for 2014-15
Importance: High

Good afternoon Ms. Paton:

On behalf of Joe Gallagher, please find attached the FNHA Annual Spending Plan for 2014-15 and accompanying letter. If you have any questions or concerns please do not hesitate to contact me.


Respectfully,

Pamela Finn
(On behalf of Joe Gallagher)

Pamela Finn
Executive Assistant, CEO's Office



First Nations Health Authority
Health through wellness

501-100 Park Royal South West Vancouver, BC | V7T 1A2
Phone: 604.693-6512 Fax: 604.913.2081
Email: pamela.finn@fnha.ca 

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Perry, Nancy L HLTH:EX

From: Reyes, Aureleo P HLTH:EX
Sent: March-20-14 1:09 PM
To: Perry, Nancy L HLTH:EX
Subject: FW: FNHA Annual Spending Plan for 2014-15
Attachments: FNHA Annual Spending Plan Letter_Arlene Paton.pdf; Provincial Spending Plan for 2014-15 (March 2014).pdf

Importance: High

Hi Nancy – can you please set up a half our meeting between Gord and me on either Monday or Tuesday to discuss FNHA financials.

Thanks - ar

From: McDonald, Shannon M HLTH:EX
Sent: March-17-14 12:38 PM
To: Cross, Gordon HLTH:EX; Reyes, Aureleo P HLTH:EX
Subject: FW: FNHA Annual Spending Plan for 2014-15
Importance: High

Submitted to us on Friday, end of day, as scheduled. We will be reviewing for program content.

From: Pamela Finn [<mailto:Pamela.Finn@fnha.ca>]
Sent: March-14-14 5:11 PM
To: Paton, Arlene HLTH:EX
Cc: XT:HLTH Gallagher, Joe; Richard Jock; McDonald, Shannon M HLTH:EX; Harmony Johnson; Marilyn Ota
Subject: FNHA Annual Spending Plan for 2014-15
Importance: High

Good afternoon Ms. Paton:

On behalf of Joe Gallagher, please find attached the FNHA Annual Spending Plan for 2014-15 and accompanying letter. If you have any questions or concerns please do not hesitate to contact me.

Respectfully,

Pamela Finn
(On behalf of Joe Gallagher)





Pamela Finn
Executive Assistant, CEO's Office



First Nations Health Authority
Health through wellness

501-100 Park Royal South | West Vancouver, BC | V7T 1A2

Phone: 604.693-6512 | Fax: 604.913.2081

Email: pamela.finn@fnha.ca |    

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March 14, 2014

Ms. Arlene Paton
Assistant Deputy Minister, Population and Public Health
BC Ministry of Health
4-2, 1515 Blanshard Street
Victoria, BC V8W 3C8

Dear Ms. Paton:

RE: FNHA Annual Spending Plan 2014/15

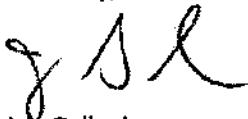
I hope this letter finds you well.

As per Schedule 2 of the *British Columbia Tripartite Framework Agreement on First Nation Health Governance*, enclosed please find the 2014/15 annual spending plan for the \$10 million provincial contribution towards health plan implementation.

We trust you will find the plan to reflect the many discussions we have had in partnership this past year, with a view to continue provincial-level health promotion and wellness efforts, and to initiate regional implementation of the strategic approaches we have collectively finalized.

We look forward to the transformative year ahead, and the continued evolution of our mutual dedication to our shared vision, "Healthy, self-determining and vibrant BC First Nations children, families and communities."

Sincerely,



Joe Gallagher
Chief Executive Officer

cc: Richard Jock, Vice-President – Policy, Planning & Strategic Services
Shannon McDonald, Executive Director, Aboriginal Health Directorate

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Perry, Nancy L HLTH:EX

From: Weiss, Cheryl HLTH:EX
Sent: March-28-14 9:03 AM
To: Perry, Nancy L HLTH:EX; Ward, Lucinda HLTH:EX
Cc: Cross, Gordon HLTH:EX; Brewster, Kevin HLTH:EX
Subject: FW: Meeting request - quarterly reporting

For April 17 meeting at 10:00

-----Original Message-----

From: Sidhu, Manjit HLTH:EX [<mailto:Manjit.Sidhu@gov.bc.ca>]
Sent: Thursday, March 20, 2014 11:14 AM
To: Tally Bains
Cc: Weiss, Cheryl HLTH:EX; Greg Shea
Subject: Re: Meeting request

Yes, ok with me. Will ask cheryl to organize for early April, once we are through year-end. I would also like to invite Gord Cross and Kevin Brewster (ED Capital Services Branch) if ok with you.

Manjit

----- Original Message -----

From: Tally Bains [<mailto:Tally.Bains@fnha.ca>]
Sent: Thursday, March 20, 2014 08:48 AM
To: Sidhu, Manjit HLTH:EX
Cc: Weiss, Cheryl HLTH:EX; Greg Shea <Greg.Shea@fnha.ca>
Subject: RE: Meeting request

Hi Manjit,

Thanks for the quick reply.

s.13

We have an additional request: at the December JPB meeting,

s.13

and would also

like to discuss the capital plan. Perhaps we can include these items for discussion as well as resolving the reporting issue at the same meeting. Most likely meeting will be too long to tag onto the next JPB and perhaps it would be best to do in Victoria?

-----Original Message-----

From: Sidhu, Manjit HLTH:EX [<mailto:Manjit.Sidhu@gov.bc.ca>]
Sent: Thursday, March 20, 2014 8:28 AM
To: Tally Bains
Cc: Weiss, Cheryl HLTH:EX
Subject: Re: Meeting request

Hi Tally, thanks very much for your note and my apologies for not getting in touch with you earlier. I am aware of the previous correspondence/discussions on the reporting requirements, and I'm happy to meet with you to discuss....I'm

not sure April 2nd is going to work for my calendar, but will try to make it to the JPB, and if not Cheryl Weiss will contact your office to arrange another time.

Sent from my iPad

On Mar 19, 2014, at 6:36 PM, "Tally Bains" <Tally.Bains@fnha.ca<<mailto:Tally.Bains@fnha.ca>>> wrote:

Hi Manjit,

I hope you are doing well.

I have been meaning to reach out to you for some time now to resolve an issue on the scope of the quarterly reporting requirements. There was some dialogue between Gordon Cross and myself last year on this that was never officially resolved. I am not too sure if you are aware of this, I can send you copies of correspondence if you would like.

My preference would be to meet in person to discuss. We can tag this meeting at the same time as the JPB meeting in Vancouver on April 2nd (if you are planning on attending) or we can arrange another time to meet. Please let me know what works best for you and I can get my EA to work with your EA to setup the meeting.

P.S I am not too sure if you are aware of the Winter Challenge 2014 that is occurring. Greg Shea and I nominated you last week to do the challenge. Your welcome! @

<http://fnha.ca/about/news-and-events/news/fnha-winter-challenge>

Tally Bains

Chief Financial Officer

<image001.png>

501-100 Park Royal South | West Vancouver, BC | V7T 1A2

Phone: 604.913.2080 ext. 282 | Fax: 604.913.2081

Email: tbains@fnhc.ca<<mailto:tbains@fnhc.ca>> | <image002.png><<http://fnhc.ca/>>

<image003.png><<http://www.twitter.com/fnhc>> <image004.png><<http://www.youtube.com/fnhealthcouncil>>

<image005.png><<http://www.facebook.com/firstnationshealthcouncil.fanpage>>



TRANSITORY COPY

JUL 16 2013

985856 ✓

Ms. Tally Bains, MBA, CGA
Director of Finance
First Nations Health Authority
1205 - 100 Park Royal S
West Vancouver BC V7T 1A2

Dear Ms. Bains:

I am writing to inform you that as of the date of this letter, the Ministry of Health (the Ministry) has yet to receive required reporting documents as indicated in the *British Columbia Tripartite Framework Agreement on First Nations Health Governance* (Framework Agreement). These reporting documents include financial reports in Schedule 2, Sections 5b and 5c regarding 2013/14 spending plans and 2012/13 year-end variance reports relating to funding and delivery of Interim Health Plan outcomes and deliverables.

I understand that the First Nations Health Authority (FNHA) has recently submitted to the Ministry the 2013/14 Interim Health Plan, a requirement indicated in Sections 5.2 and 5.3 of the Framework Agreement. However, a spending plan is still required to indicate where funding will be provided to support the Interim Health Plan. In addition, the year-end variance report (to the spending plan) is also required as the report provides the province with information on how public funding has been used by FNHA to support the Interim Health Plan health care outcomes and deliverables for British Columbian First Nations.

While the Framework Agreement states that these reports are annually due by March 15th, the Ministry agreed to provide the FNHA a funding letter for 2013/14 with the understanding that these reports would be submitted to the Ministry in June 2013. Given that FNHA was in a transition year, our intention was to continue funding without these reports to avoid any disruption in health services provided by the FNHA. While these documents are requirements of the Framework Agreement, they are also part of government's overall accountability on the use of public funds.

original to file
transitory copy to Gordon
and to Aweles
mr

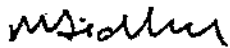
...2

TRANSITORY COPY

- 2 -

We ask that you provide these documents to the Ministry no later than July 24, 2013. Any further delays will result in a stoppage of funding until those documents are provided to the Ministry. Please contact me if you have any questions or concerns.

Yours truly,



Manjit Sidhu, CA
Assistant Deputy Minister
Financial and Corporate Services

pc: Ms. Arlene Paton, Assistant Deputy Minister, Population and Public Health
Ms. Shannon McDonald, Executive Director, Aboriginal Healthy Living Branch
Mr. Gordon Cross, Executive Director, Regional Grants and Decision Support

Cross, Gordon HLTH:EX

10851-01
19000-01

From: Reyes, Aureleo P HLTH:EX
Sent: Tuesday, April 23, 2013 1:32 PM
To: Cross, Gordon HLTH:EX
Subject: FNHA and PHW

TRANSITORY COPY

Importance: High

Hi Gord a couple of points tomorrow for your meeting with Manjit/

FNHA:

- FNHA indicated that the federal government does not require quarterly reporting, but Schedule 2 (of the Agreement) indicates this to be a requirement. FNHA has requested that the quarterly reports submitted to their Board would be satisfy provincial quarterly reporting requirements.
- FNHA indicated that their Interim Health Plan will be completed on May 22nd. We have withheld the finding letter until this has been submitted and approved by the Ministry program people. We inadvertently provided FNHA with their first payment but have stopped payment until the Interim Health Plan is submitted
- **Recommended Action: (1) Approve FNHA quarterly submissions upon reviewing previous quarterly board reports, (2) Continue to withhold payment until the Interim Health Plan is submitted. We will need to communicate this to Tally as soon as possible.**

s.13,s.17

Just let me know if you would like me to come tomorrow to further explain in your meeting with Manjit.

Thanks - ar

Aureleo P. Reyes, MPA CMA

Director, Financial and Corporate Services Division, Ministry of Health
6-1,1515 Blanshard Street, Victoria BC, V8W 3C8
Office: 250.952-2934 Wireless: 250.216.9744 Fax: 250.952-1420

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Perry, Nancy L HLTH:EX

From: Cross, Gordon HLTH:EX
Sent: Wednesday, August 7, 2013 8:48 AM
To: Sidhu, Manjit HLTH:EX
Subject: FW: FNHA 2012/2013 Narrative Report and Audited Financial

FYI

Gordon Cross
Executive Director
Regional Grants & Decision Support
Ministry of Health
(250) 952-1120
gordon.cross@gov.bc.ca

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From: Reyes, Aureleo P HLTH:EX
Sent: Wednesday, August 7, 2013 8:47 AM
To: Cross, Gordon HLTH:EX
Subject: FW: FNHA 2012/2013 Narrative Report and Audited Financial

From: McDonald, Shannon M HLTH:EX
Sent: Tuesday, August 6, 2013 1:50 PM
To: Reyes, Aureleo P HLTH:EX; Dreilich, Bryan HLTH:EX
Cc: Nault, Tara HLTH:EX; Paton, Arlene HLTH:EX
Subject: RE: FNHA 2012/2013 Narrative Report and Audited Financial

This is a problem, Aureleo. Arlene had hoped we could resolve this BEFORE the payment was stopped. The political reaction may be swift and severe.

Dr. Shannon M. McDonald

Executive Director
Aboriginal Healthy Living Branch
Ministry of Health Services
1515 Blanshard St RBB4-2
Victoria BC V8W 3C8

P: 250 952-2811
F: 250 952-1570

Shannon.M.McDonald@gov.bc.ca

From: Reyes, Aureleo P HLTH:EX
Sent: Tuesday, August 6, 2013 1:48 PM
To: Dreilich, Bryan HLTH:EX; McDonald, Shannon M HLTH:EX
Subject: RE: FNHA 2012/2013 Narrative Report and Audited Financial

Hi Bryan and Shannon, Can we discuss how you would like to approach communications with FNHA. My impression from Arlene's e-mail is that she would like to have a discussion with Richard before a formal letter is issued. My general comments is that the note is very detailed, I think if we are to send we should shore up in a few bullet points and key action items. I also think we need to provide a date when we want the questions answered. Gord is back this week, so a meeting this week would be helpful. As I noted to Tara, we have stopped payment.

Please let me know what time works best for you.

Much appreciated - ar

From: Paton, Arlene HLTH:EX
Sent: Friday, August 2, 2013 5:27 PM
To: Dreilich, Bryan HLTH:EX; Reyes, Aureleo P HLTH:EX
Cc: McDonald, Shannon M HLTH:EX; Nault, Tara HLTH:EX; Isaac, Lori HLTH:EX
Subject: RE: FNHA 2012/2013 Narrative Report and Audited Financial

Hi Bryan/Shannon -- is it possible to pull together previous correspondence and emails that we've provided re: our interpretation of the Framework Agreement commitments related to financial reporting for the FNHA? Say over the last two years?

Then instead of restating, we could just refer to what we've been saying for two years? In my email exchange with Richard Jock 2 weeks ago, he said he'd get us what we've requested and he's back next week, so I'd like to hear from him before sending another letter.

Aureleo, if you have any comments on the draft below, let us know. I'm just hoping we can get this resolved without sending this (or at least not yet).

Thanks all.

Regards,

Arlene Paton
Assistant Deputy Minister
Population and Public Health
Ministry of Health
Tel: 250-952-1731

From: Dreilich, Bryan HLTH:EX
Sent: Thursday, August 1, 2013 4:16 PM
To: Paton, Arlene HLTH:EX; Reyes, Aureleo P HLTH:EX
Cc: McDonald, Shannon M HLTH:EX; Nault, Tara HLTH:EX; Isaac, Lori HLTH:EX
Subject: FNHA 2012/2013 Narrative Report and Audited Financial

Hello Arlene and Aureleo,

Our branch has drafted up our concerns regarding the FNHA 2012/2013 Narrative and Audited Financial Statements. This draft response is for your review.

Page 132 to/à Page 134

Withheld pursuant to/removed as

s.13

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Perry, Nancy L HLTH:EX

From: Docs Processing HLTH:EX
Sent: Wednesday, August 7, 2013 8:55 AM
To: Jukes, Shaina HLTH:EX
Cc: Facey, Nick HLTH:EX; Miniaci, Mario HLTH:EX; O'Brien, Kellie HLTH:EX; Scott, Heidi HLTH:EX; Boomer, Joanne HLTH:EX; Clifford, Kate HLTH:EX; Foran, Grace E HLTH:EX; Casanova, Tamara HLTH:EX; Hagerman, Shannon GCPE:EX; Belanger, Matthew GCPE:EX; Docs Processing HLTH:EX
Subject: Minister Lake Briefing Aug 8th for Aug 19th Mtg with Grand Chief Doug Kelly re: First Nations Health Authority (Cliff 986873)
Attachments: ✓ 986873 - Bullets Min Mtg Aug 19 FN HA and Grand Chief Kelly.docx

Hi Shaina:

Attached is material that Population & Public Health have prepared for Minister's briefing tomorrow in preparation for the August 19th meeting with Grand Chief Doug Kelly. It has been approved by Arlene Paton & Manjit Sidhu, ADMs and by Elaine McKnight, CAO.

Thanks so much,

Kathy Simonson
 Program Coordinator / Correspondence & Documents Management / Ministry of Health
 5-2 1515 Blanshard St. Victoria BC V8W 3C6
 Telephone 250 952-1811

kathy.simonson@gov.bc.ca

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From: Jukes, Shaina HLTH:EX
Sent: Tuesday, July 9, 2013 3:38 PM
To: Casanova, Tamara HLTH:EX
Subject: FW: phone call with grand chief doug kelly chair of first nations health council

Tamara can we please get some briefing material for this, I am currently working on setting up a call with them.

Thanks,
 S.

From: Manning, John HLTH:EX
Sent: Friday, July 5, 2013 3:40 PM
To: Jukes, Shaina HLTH:EX
Cc: Facey, Nick HLTH:EX; Miniaci, Mario HLTH:EX; O'Brien, Kellie HLTH:EX
Subject: Re: phone call with grand chief doug kelly chair of first nations health council

Yes now mtl says phone call first.

John Manning | Ministerial Assistant
 Office of the Honourable Terry Lake
 Minister of Health

original to file
 temporary copy to Gordon
 mtl

Province of British Columbia
T: 250.953.3547 | F: 250.356.9587

From: Jukes, Shaina HLTH:EX
Sent: Friday, July 5, 2013 3:30 PM
To: Manning, John HLTH:EX
Cc: Facey, Nick HLTH:EX; Miniaci, Mario HLTH:EX; O'Brien, Kellie HLTH:EX
Subject: RE: phone call with grand chief doug kelly chair of first nations health council

Yes we have a request from them with a note that says briefing first on it by you approved yes by MTL.

Shaina Jukes

*Administrative Coordinator to the Honourable Terry Lake
Minister of Health | PO Box 9050 Stn Prov Govt Victoria, BC V8W 9E2
Phone: 250-953-3547 | Fax: 250-356-9587 | Hlth.Health@gov.bc.ca*

From: Manning, John HLTH:EX
Sent: Friday, July 5, 2013 2:08 PM
To: Jukes, Shaina HLTH:EX
Cc: Facey, Nick HLTH:EX; Miniaci, Mario HLTH:EX; O'Brien, Kellie HLTH:EX
Subject: RE: phone call with grand chief doug kelly chair of first nations health council

Hi Shaina,

Grand Chief Doug Kelly

MTL would like to set this one up. **15 mins**. I don't think we'll get it in next week, so it could be the week after.

Topic is: introductory discussion on the First Nations Health Authority.

Thanks,

John

John Manning | Ministerial Assistant
Office of the Honourable Terry Lake
Minister of Health
Province of British Columbia
T: 250.953.3547 | F: 250.356.9587

Information for Minister Lake's Meeting with Grand Chief Doug Kelly re: First Nations Health Authority on August 19, 2013

- Grand Chief Doug Kelly is the chair of the First Nations Health Council, the elected political group that is steering the work of the First Nations Health Authority. The Council is comprised of three representatives from each of the five health regions, elected by the chiefs in that region.
- Since 2005, First Nations in British Columbia and the federal and provincial governments have been committed to a shared agenda to improve the quality of life of First Nations people and strengthen the relationship between First Nations in BC and the Crown. This shared agenda has been captured in a series of key provincial-level agreements: *Transformative Change Accord* (2005); *Transformative Change Accord: First Nations Health Plan* (2006); *First Nations Health Plan Memorandum of Understanding* (2006); *Tripartite First Nations Health Plan* (2007); *Basis for a Framework Agreement on Health Governance* (2010); *British Columbia Tripartite Framework Agreement on First Nation Health Governance* (2011); and, the *Health Partnership Accord* (2012). This shared agenda has also been captured in a series of regional-level Partnership Accords between First Nations in the regions and Regional Health Authorities.
- These Agreements commit the partners to work together to improve the health status of First Nations in BC and to build a better, more responsive and more integrated health system that will benefit all British Columbians. There are over 30 health action commitments, grouped into seven strategy areas: Primary Care and Public Health, Maternal and Child Health, Mental Wellness and Substance Use, eHealth, Health Human Resources, Health Knowledge and Information, and Health Planning and Capital. By the end of the 2012/13 fiscal year, the Province has provided \$27 million of the total \$100 million commitment. An additional \$73 million remains to further support this plan up to 2019/20.

The Tripartite Framework Agreement on First Nation Health (2011) commits the political representatives (the Chair of the First Nations Health Council, the BC Minister of Health and the federal Minister of Health, or their designates) to meet every two years.

- The mandate of the First Nations Health Authority (FNHA) is to plan, design, manage, deliver and fund the delivery of First Nations health programs. The FNHA will work with First Nations communities to design programs and policies that are culturally appropriate and meet their needs.
- The health program and services currently provided by Health Canada are being transferred in phases to the FNHA. On July 2, 2013, headquarters functions and funding were transferred, including funding for Medical Services Plan premiums. The remaining regional office programs, services and staff will be transferred on October 1, 2013.

- The provincial government and the FNHA have reached a s.13 services for First Nations communities, families and individuals. The Ministry of Health and the FNHA have established an executive level Joint Project Board to oversee and support operationalizing our commitments with the first priorities being primary care and eHealth initiatives.
- Grand Chief Doug Kelly will likely raise the clause in the Tripartite Framework Agreement on First Nation Health Governance (2011) that commits the provincial government to annual meetings with the Deputy Minister of Health, the First Nations Health Authority and “mutually agreed-upon fellow Deputy Ministers to discuss policies and activities which may impact on the health of First Nations persons”. The need to work across several ministries to improve the health outcomes of First Nations has been a consistent theme, particularly the need to focus on improving the social and economic environments in which First Nations children and youth live so that health problems are avoided in the future.

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Province of BC TFA Fiscal 2013/14

	Workplan #
Revenues	8,000,000
Expenditures:	
Health Actions Salaries and Benefits	1,538,775.00 1.2.1
Health Actions Operating Expenses	1,584,896.00 2.2, 2.3, 2.4, 1.18.1, others as part of strategy area work as well TB
Health Action Contribution Agreements	
Primary Care & Public Health prototypes	1,500,000 6.1
Community health and wellness initiatives	1,823,500.00 1.1
	3,276,000.00
EHealth	800,329.00 8.0
Community Engagement	800,000.00 2.0
Total Expenditures	8,000,000.00
Net Surplus	-

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Perry, Nancy L HLTH:EX

From: Boland, Blair HLTH:EX
Sent: Friday, August 2, 2013 11:33 AM
To: Cross, Gordon HLTH:EX
Cc: Reyes, Aureleo P HLTH:EX
Subject: FW: FNHA 2012/2013 Narrative Report and Audited Financial
Attachments: RE: FNHA

Hi Gord,

Based on the attached email from Manjit, FNHA's bi-weekly payments will cease (beginning with the next one on August 9th) until such time as we receive a 13/14 Spending Plan. Aureleo is off today, but will get the letter finalized on Tuesday so we can get it out to FNHA.

Thanks.

Blair

From: Reyes, Aureleo P HLTH:EX
Sent: Thursday, August 1, 2013 5:10 PM
To: Boland, Blair HLTH:EX
Subject: FW: FNHA 2012/2013 Narrative Report and Audited Financial

I'll be drafting a letter based on below.

From: Dreilich, Bryan HLTH:EX
Sent: Thursday, August 1, 2013 4:16 PM
To: Paton, Arlene HLTH:EX; Reyes, Aureleo P HLTH:EX
Cc: McDonald, Shannon M HLTH:EX; Nault, Tara HLTH:EX; Isaac, Lori HLTH:EX
Subject: FNHA 2012/2013 Narrative Report and Audited Financial

Hello Arlene and Aureleo,

Our branch has drafted up our concerns regarding the FNHA 2012/2013 Narrative and Audited Financial Statements. This draft response is for your review.

Dear (First Nations Health Authority Representative),

s.13

Page 144 to/à Page 145

Withheld pursuant to/removed as

s.13

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Perry, Nancy L HLTH:EX

From: Sidhu, Manjit HLTH:EX
Sent: Wednesday, July 31, 2013 4:33 PM
To: Boland, Blair HLTH:EX
Cc: Reyes, Aureleo P HLTH:EX
Subject: RE: FNHA

I'm ok with stopping the payments but we and PPH should draft a letter to FNHA outlining the deficiencies and giving them a date to correct. Thx.

Manjit Sidhu, C.A.
Assistant Deputy Minister
Financial and Corporate Services
Ministry of Health

From: Boland, Blair HLTH:EX
Sent: Wednesday, July 31, 2013 4:27 PM
To: Sidhu, Manjit HLTH:EX
Cc: Reyes, Aureleo P HLTH:EX
Subject: FW: FNHA

Hi Manjit,

See Aureleo's note below. If we are going to stop the next payment to the FNHA, we need a decision by tomorrow to start the process. According to PPH program staff, Arlene has been briefed and is onside with stopping payments.

Thanks.

Blair Boland
Director, Health Authority Funding
Ministry of Health
(250) 952-2250
blair.boland@gov.bc.ca

From: Reyes, Aureleo P HLTH:EX
Sent: Wednesday, July 31, 2013 3:21 PM
To: Boland, Blair HLTH:EX
Cc: Taylor, Mark C HLTH:EX
Subject: RE: FNHA

Hi Blair,

I just had a meeting with the program people, and their position is that the materials provided by FNHA are insufficient at this time. For example there are no linkages between the financial statements and the 2012/13 annual report, and there are concerns with several of the expenditures indicated in the financial information.

So you know, this is what was provided to FNHA in the letter from Manjit:

"I understand that the First Nations Health Authority (FNHA) has recently submitted to the Ministry the 2013/14 Interim Health Plan, a requirement indicated in Sections 5.2 and 5.3 of the Framework Agreement. However, a spending plan is still required to indicate where funding will be provided to support the Interim Health Plan. In addition, the year-end variance report (to the spending plan) is also required as the report provides the province with information on how public funding has been used by FNHA to support the Interim Health Plan health care outcomes and deliverables for British Columbian First Nations.....We ask that you provide these documents to the Ministry no later than July 24, 2013. Any further delays will result in a stoppage of funding until those documents are provided to the Ministry".

FNHA did provide us with some financial information we have previously asked for, particularly a list of all revenue sources and expenditures for 2012/13. However, FNHA only provided us a general 2013/14 budget, which I do not think can be interpreted as a spending plan as there are no linkages to the Interim Health Plan. The expenditure categories provided in the budget are very high level (no detailed breakdown) and are as follows:

- Governance, Community Engagement and Health Actions
- Operations
- Health benefits
- Contributions
- Program Services
- Transition

The program area has requested that payment be stopped until all information is provided, and they have had an opportunity to discuss the programmatic issues with FNHA.

In order to stop payment, Mark will need to know by tomorrow to start the process.

Please advise.

Thanks - ar

Aureleo P. Reyes, MPA CMA

Director, Financial and Corporate Services Division, Ministry of Health
6-1,1515 Blanshard Street, Victoria 8C, V8W 3C8
Office: 250.952-2934 Wireless: 250.216.9744 Fax: 250.952-1420

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Perry, Nancy L HLTH:EX

From: Docs Processing HLTH:EX
Sent: Tuesday, July 30, 2013 8:48 AM
To: Clifford, Kate HLTH:EX
Cc: Boomer, Joanne HLTH:EX; Docs Processing HLTH:EX; Foran, Grace E HLTH:EX
Subject: DM Meeting July 30th with FNHC (Cliff 986673 x ref 986546)
Attachments: ✓ 986673 - Attachment Health Partnership Accord.pdf; 986673 - Mtg Material Appendix 2.docx; 986673 - Mtg Material Appendix 1.docx; 986673 - DM Mtg Jul 30 with Doug Kelly and Joe Gallagher re FNHA and FNHC - Meeting Material.docx

Attached is material for the DM's meeting this afternoon, provided by PPH and approved by Arlene Paton & Manjit Sidhu.

Thanks so much,

Kathy Simonson
 Program Coordinator / Correspondence & Documents Management / Ministry of Health
 5-2 1515 Blanshard St. Victoria BC V8W 3C8
 Telephone 250 952-1811

kathy.simonson@gov.bc.ca

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From: Docs Processing HLTH:EX
Sent: Monday, July 29, 2013 2:46 PM
To: Clifford, Kate HLTH:EX
Cc: Boomer, Joanne HLTH:EX; Docs Processing HLTH:EX
Subject: FW: 986673 x ref 986546 DM Meeting with FNHC

PPH has prepared material, but it is still with Manjit. Stand by....

Thanks so much,

Kathy Simonson
 Program Coordinator / Correspondence & Documents Management / Ministry of Health
 5-2 1515 Blanshard St. Victoria BC V8W 3C8
 Telephone 250 952-1811

kathy.simonson@gov.bc.ca

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From: Clifford, Kate HLTH:EX
Sent: Monday, July 29, 2013 2:40 PM
To: Docs Processing HLTH:EX
Cc: Boomer, Joanne HLTH:EX
Subject: RE: 986673 x ref 986546 DM Meeting with FNHC

Good Afternoon,

Can you advise if any materials were prepared for this meeting tomorrow?

Kind Regards,

Kate Clifford | Program Assistant
Office of the Deputy Minister | Ministry of Health
5-3, 1515 Blanshard Street | Victoria BC | V8W 3C8
P: 250 952-1911 | F: 250-952-1909
From: Clifford, Kate HLTH:EX
Sent: Wednesday, July 24, 2013 12:57 PM
To: Docs Processing HLTH:EX
Cc: Boomer, Joanne HLTH:EX
Subject: DM Meeting July 30th with FNHC (Cliff 986673 x ref 986546)

Good Afternoon,

Please be advised that this meeting has been re-scheduled for July 30th at 3:00pm.

Kind Regards,

Kate Clifford | Program Assistant
Office of the Deputy Minister | Ministry of Health
5-3, 1515 Blanshard Street | Victoria BC | V8W 3C8
P: 250 952-1911 | F: 250-952-1909

From: Clifford, Kate HLTH:EX
Sent: Thursday, July 11, 2013 12:15 PM
To: Docs Processing HLTH:EX
Cc: Boomer, Joanne HLTH:EX
Subject: 986456 DM Meeting with FNHC

Good Afternoon,

The Deputy, Arlene Paton and Shannon McDonald will be meeting with Chief Doug Kelly and Joe Gallagher on August 6th at 1:00pm. Please assign for DM meeting advice.

Kind Regards,

Kate Clifford | Program Assistant
Office of the Deputy Minister | Ministry of Health
5-3, 1515 Blanshard Street | Victoria BC | V8W 3C8
P: 250 952-1911 | F: 250-952-1909

From: Danielle Searancke [<mailto:DSearancke@fnhc.ca>]
Sent: Friday, July 5, 2013 4:30 PM
To: Clifford, Kate HLTH:EX
Cc: Boomer, Joanne HLTH:EX
Subject: RE: Doug Kelly and Stephen Brown Meeting

Hi ☺

Briefing on work of the FNHA and FNHC under the First Nations Tripartite Health Plan. Let me know if you need further details ☺

Danielle

From: Clifford, Kate HLTH:EX [<mailto:Kate.Clifford@gov.bc.ca>]
Sent: Friday, July 05, 2013 1:28 PM
To: Danielle Searancke
Cc: Boomer, Joanne HLTH:EX
Subject: RE: Doug Kelly and Stephen Brown Meeting

Hi Danielle,

I am in the process in arranging dates for this meeting. I just wanted to confirm with you if there is a topic to this meeting, or if this is an introductory meeting between the Deputy, Doug and the CEO. Joanne is away on vacation right now, and I just wanted to clarify for Steve and the staff.

Thanks,

Kate Clifford | Program Assistant
Office of the Deputy Minister | Ministry of Health
5-3, 1515 Blanshard Street | Victoria BC | V8W 3C8
P: 250-952-1911 | F: 250-952-1909

From: Boomer, Joanne HLTH:EX
Sent: Wednesday, June 26, 2013 4:38 PM
To: 'Danielle Searancke'
Cc: Clifford, Kate HLTH:EX
Subject: RE: Doug Kelly and Stephen Brown Meeting

Hi Danielle, Steve is happy to meet with Doug and the CEO, will get back to you with dates.

Joanne Boomer | Senior Executive Assistant
Office of the Deputy Minister | Ministry of Health
5-3, 1515 Blanshard Street | Victoria BC | V8W 3C8
P: 250-952-1590 | F: 250-952-1909

WIN like you're use to it. LOSE like you enjoy it. (Jeremy Gutsche)

From: Danielle Searancke [<mailto:DSearancke@fnhc.ca>]
Sent: Sunday, June 23, 2013 12:06 PM
To: Boomer, Joanne HLTH:EX
Subject: RE: Doug Kelly and Stephen Brown Meeting

Good morning Joanne ☺

Just following up on this request. Our CEO would also like to attend, so if you could give me a few options to work with on this end that would be great ☺

Happy Monday!

Danielle

From: Boomer, Joanne HLTH:EX [<mailto:Joanne.Boomer@gov.bc.ca>]
Sent: Friday, June 14, 2013 10:56 AM
To: Danielle Searancke
Subject: RE: Doug Kelly and Stephen Brown Meeting

Will get back to you.

Joanne Boomer | Senior Executive Assistant
Office of the Deputy Minister | Ministry of Health
5-3, 1515 Blanshard Street | Victoria BC | V8W 3C8
P: 250-952-1590 | F: 250-952-1909

WIN like you're use to it. LOSE like you enjoy it. (Jeremy Gutsche)

From: Danielle Searancke [<mailto:DSearancke@fnhc.ca>]
Sent: Friday, June 14, 2013 10:49 AM
To: Boomer, Joanne HLTH:EX
Subject: Doug Kelly and Stephen Brown Meeting

Hi Joanne! ☺

For Doug and Stephen, do you have any dates that stick out in Stephens calendar?

Doug can come to Victoria if that's easier!

Hope you're having a good day!

Danielle Searancke
Executive Administrator
FNHC and FNHDA Secretariats
501-100 Park Royal South
West Vancouver, BC V7T 1A2
Phone: (604) 913-2080 Ext 274
Mobile: (604) 828-6492
Fax: (604) 913-2081

MEETING MATERIAL

Cliff #: 986673

PREPARED FOR: Steve Brown, Deputy Minister, Ministry of Health, for the meeting on Tuesday, July 30, 2013, 3:00-4:00, Deputy Minister's Office, regarding work of the First Nations Health Council (FNHC) and First Nations Health Authority (FNHA) under the First Nations Tripartite Health Plan (the Plan).

TITLE: Deputy Minister of Health meeting with Grand Chief Doug Kelly, Chair, FNHC, and Joe Gallagher, Chief Executive Officer, FNHA.

MEETING REQUEST/ISSUE:

Grand Chief Doug Kelly and Joe Gallagher wish to brief the new Deputy Minister of Health on work to date, of the FNHC and FNHA under the Plan.

SHOULD MINISTRY STAFF ATTEND THIS MEETING?

Yes, the following staff should attend this meeting with the Deputy Minister:

- Arlene Paton, Assistant Deputy Minister, Population and Public Health Division, and
- Dr. Shannon McDonald, Executive Director, Aboriginal Healthy Living Branch.

BACKGROUND:

The FNHC mandate is to: serve as the advocacy voice of British Columbia First Nations on health related matters; support BC First Nations in achieving their health priorities, objectives and initiatives; provide leadership in the implementation of the Transformative Change Accord: First Nations Health Plan, and the First Nations Tripartite Health Plan; and provide direction and oversight for the health governance negotiations process pursuant to the Basis Agreement and the BC Tripartite Framework Agreement on First Nation Health Governance.

The FNHA is a non-profit legal entity representative of and accountable to BC First Nations, governed by the BC *Society Act* (under which it is constituted), the FNHA Constitution, and direction from its Board of Directors. The mandate of the FNHA is to plan, design, manage, deliver and fund First Nations health programs, and to carry out other health and wellness functions working closely with its partners.

FINANCIAL IMPLICATIONS:

In total, the Ministry of Health (MoH) has committed \$100 million over 10 years, which was extended to a 14 year period, ending in 2019/20. Requirements for provincial funding are outlined in Schedule 2 of the BC Tripartite Framework Agreement on First Nation Health Governance. As of the end of the 2012/13 fiscal year, \$27 million has been provided, including \$6.5 million in 2012/13. The Province has committed to provide \$8.0 million in 2013/14. The MoH is currently reviewing FNHA's Interim Health Plan and 2013/14 annual spending plan.

ADVICE:

Other materials to be brought to the meeting include Fact Sheets on Health Actions and Governance and a copy of the Health Partnership Accord (see attachments).

FACT SHEET

TEN-YEAR TRIPARTITE FIRST NATIONS HEALTH PLAN – HEALTH ACTIONS

ISSUE

Implementation of the Tripartite Health Actions is a cornerstone of the health system transformation to improve the health status for First Nations and Aboriginal peoples.

KEY FACTS

The 2007 Tripartite First Nations Health Plan (TFNHP) focuses on two areas of action: governance and health actions. There are over 30 health actions, grouped into 7 strategy areas. Approximately one-third of the health action items are complete and two-thirds are in progress. Key 2013/14 priorities include:

Primary Care and Public Health:

- We are working with the Ministry of Health's (MoH) content experts in the areas of injury prevention, healthy lifestyles and wellness promotion, communicable disease prevention, and access to primary care. Examples include: gathering information about Canadian and international injury prevention research and programs; contributing to a high-level overview of existing healthy living initiatives, strategies and programs in BC, to help in the development of a BC First Nations and Aboriginal healthy living framework; and applying a First Nations and Aboriginal lens to the work of the *Seek and Treat for Optimal Prevention of HIV/AIDS* provincial rollout, to address the disproportionately high HIV/AIDS rates in this population.

Maternal and Child Health:

- As part of long-term planning, the strategy table has developed a strategic work plan and is identifying priority focus areas for maternity and child health.
- Work in this area also includes: exploring promising practices in home visitation programs for new parents; a pilot project to support coordinated hospital discharge planning for children with complex needs; evaluating the Doula project to support project sustainability; developing a children's oral health strategy; creating a parent resource for the genetic condition CPT1a; and developing family resources for safe sleep practices.

Mental Wellness and Substance Use:

- In April 2013, the Tripartite Mental Wellness and Substance Use Strategy Table released *A Path Forward; BC First Nations and Aboriginal Peoples Ten Year Mental Wellness and Substance Use Plan* (the Plan). This strategic approach document is not intended to be prescriptive; rather it provides direction and guidance for regional and community level planning. Beginning in fall 2013, the Plan will be used to inform regional discussions to develop actions and accountability frameworks specific to local needs.

eHealth:

- A First Nations eHealth Strategic Planning Framework has been developed. Priorities include expansion of the broadband network and clinical telehealth implementation, facilitating integration with provincial eHealth programs where practicable. A First Nations Information Management Information Technology Strategic Plan is being implemented, along with electronic medical records and community electronic medical records.
- The First Nations Health Authority (FNHA) and MoH are collaborating on the development of a First Nations Identity Management Plan to ensure consistent identifier data collection in the future.

Health Human Resources:

- A First Nations Health Human Resources Strategic Approach is still in draft. It is intended to support the achievement of the optimal number, skills-mix, and distribution of appropriately

FACT SHEET

trained health care providers, and increase the number of First Nations people in health careers. It will be available for communities as a lens to apply to community health plans and models of care.

- A province-wide database of First Nations health professionals, and other health professionals serving First Nations people, is being created.

Health Knowledge and Information (HKI):

- The First Nations Client File (FNCF) has been established through linkages with the Indian Registry System and MoH administrative databases. The FNCF enables Tripartite collaborative reporting and evaluation of specific initiatives.
- The 2012 Tripartite Data Quality and Sharing Agreement Annual Report on Progress will be published in summer 2013.
- HKI is assisting Regional Tables with general data and information needs.
- The First Nations Panorama Implementation Project, scheduled for launch in summer 2013, will collect First Nations identity attributes. Partners include BC Centre for Disease Control, regional health authorities and First Nations. A First Nations data governance framework for Panorama has been developed by the Tripartite Parties.

Health Planning and Capital:

- This strategy area is on hold until the transfer of federal responsibility to the First Nations Health Authority is complete. When it resumes, it will be identifying and promoting best practices in health planning that occur in First Nations communities and addressing capital requests as they emerge.

FINANCIAL IMPLICATIONS

- To fund health action items in the TFNHP, the Province committed \$100 million over 10 years, which was extended to a 14 year period. By the end of the 2012/13 fiscal year, \$27 million has been provided, including \$6.5 million in 2012/13.

BACKGROUND

- The TFNHP, signed in 2007 by the First Nations Leadership Council, Government of BC and Government of Canada, is a 10-year agreement meant to improve the health status of First Nations people. The TFNHP recognizes the fundamental importance of community solutions and approaches by ensuring that First Nations participate in decision-making. It was preceded by the Transformative Change Accord (2005); the (Bilateral) Transformative Change Accord: First Nations Health Plan (2006); and the TFNHP Memorandum of Understanding (2006).
- As confirmed in the 2011 BC Tripartite Framework Agreement on First Nation Health Governance, Health Canada continues to evolve its role from *designer* and *deliverer* of services to *funder and governance partner*, with a phased 'transition period', anticipated from July 2 to Oct.1, 2013; after this, the 'transformation period' begins.
- 2013 is the five-year mark for Health Actions. An independent evaluation will guide future processes.

APPROVALS

Approved by: Arlene Paton, ADM, Population & Public Health Division – June 17, 2013

Approved by: Gordon Cross on behalf of Manjit Sidhu, ADM – Financial and Corporate Services – June 18, 2013

FACT SHEET

BC TRIPARTITE FRAMEWORK AGREEMENT ON FIRST NATION HEALTH GOVERNANCE - IMPLEMENTATION

ISSUE

- On October 13, 2011, the BC First Nations Health Council (FNHC), the federal government and the Province of BC signed the British Columbia Tripartite Framework Agreement on First Nation Health Governance (the Framework Agreement) that paves the way for the federal government to transfer the planning, design, management, and delivery of First Nations health programs to a new First Nations Health Authority (FNHA) within two years.

KEY FACTS

- The First Nations health programs and services currently provided by Health Canada will be transferred in phases to the FNHA. On July 2, 2013, headquarters functions and funding will be transferred, ^{s.13} The remaining regional office programs, services and staff will be transferred on October 1, 2013.

Recent Progress on BC's Key Commitments :

- In accordance with a commitment made in the Framework Agreement to facilitate coordination and integration of First Nations' health programs and services, regional partnership accords have been signed between each of the regional health authorities and each regional caucus of the FNHC. The accords confirm the commitment of the partners to work collaboratively on a shared agenda and actions to improve the health of First Nations and Aboriginal people in their region.
- A Health Partnership Accord (HPA) was signed among the tripartite partners on December 17, 2012. The HPA describes the broad and enduring relationship; outlines the political commitments that form its foundation; and renews the commitment to work together to eliminate disparities between the health status of First Nations and other British Columbians and build a better health system.
- The provincial government and the FNHA have reached agreement on the payment of MSP premiums through the group plan. The FNHA takes over from Health Canada as Group Administrator on July 2, 2013.
- The Ministry of Health and the FNHA have established a Joint Project Board. The executive level board supports the initiatives and priorities of the regions and supports integration of initiatives and services of the Province and the FNHA. The Joint Project Board is responsible for the development and implementation of an annual work plan describing key activities, responsibilities and timeframes.
- Phase 1 of a Tripartite Evaluation Strategy for the Framework Agreement has been completed.

FACT SHEET

FINANCIAL IMPLICATIONS

Schedule 2 of the Framework Agreement outlines BC's previous funding commitment for the Transformative Change Accord: First Nations Health Plan and the Tripartite First Nations Health Plan (TFNHP). The Province has committed a total of \$100 million over 10 years, which was extended to a 14 year period. As of the end of the 2012/13 fiscal year, \$27 million has been provided, including \$6.5 million in 2012/13. The payment schedule for the balance is as follows:

Fiscal Year	Amount
2013/14	\$8 million
2014/15	\$10 million
2015/16 through 2019/20	\$11 million per year
Funds still to be disbursed:	\$73 million

BACKGROUND

- The Framework Agreement sets out specific commitments relating to:
 - the transfer of federal health programs to the new FNHA;
 - the planning, design, management, and delivery of First Nations health programs by the FNHA;
 - the building of a more integrated health system for First Nations under the new health governance structure
 - the active participation of Canada and BC in the new health governance structure as part of the wider health partnership with BC First Nations; and
 - the performance and accountability requirements of the parties.
- The TFNHP and the Framework Agreement reinforce that duplication will not occur and a parallel health service delivery structure will not be created.
- The new "governance structure" is for health services that are currently provided by the federal government and/or First Nations on reserve. These federal services include but are not limited to, select services in primary and public health, environmental health monitoring, and mental health and addictions.
- Health Canada will continue to evolve its role from that of a *designer and deliverer* of First Nations health services to that of *funder and governance partner*.
- The Canada Funding Agreement (CFA) provides federal funding to the FNHA to support the transfer of federal health programs and support the planning, design, management, delivery, and funding of health programs by the FNHA. The total funding under the CFA is \$4.7 billion over 10 years (beginning July 2, 2013 and expiring March 31, 2023).

APPROVALS

Approved by: Arlene Paton, ADM, Population and Public Health Division – June 17, 2013

Approved by: Gordon Cross on behalf of Manjit Sidhu, Assistant Deputy Minister, Financial and Corporate Services Division – February 12, 2013

HEALTH PARTNERSHIP



*capturing the vision of the Parties for a better,
more responsive and integrated health system
for First Nations in British Columbia*

This publication is available on Internet at the following addresses:
www.hc-sc.gc.ca | <http://www.gov.bc.ca/health> | www.fnhc.ca

Également disponible en français sous le titre : *Accord de partenariat en matière de santé*

For further information or to obtain additional copies, please contact:
First Nations Health Council | info@fnhc.ca
BC Ministry of Health | hlth.health@gov.bc.ca

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PDF H34-262/2012E-PDF
 978-1-100-21552-5
Print H34-262/2012E
 978-1-100-21551-8

December 17, 2012

On October 13, 2011, the *British Columbia Tripartite Framework Agreement on First Nation Health Governance* was signed by the Government of Canada, the Government of British Columbia, and BC First Nations as represented by the First Nations Health Council and the First Nations Health Society. In that Agreement, the Parties committed to:

“develop a *Health Partnership Accord* that will capture the vision of the Parties for a better, more responsive and integrated health system for First Nations in British Columbia and will build on the *Transformative Change Accord: First Nations Health Plan* (2006), the *First Nations Health Plan MOU* (2006) and the *Tripartite First Nations Health Plan* (2007). The *Health Partnership Accord* will be a non-binding document that will describe the broad and enduring relationship amongst the Parties and their political commitment to pursue their shared vision. It is intended that the Health Partnership Accord will become an evergreen document that keeps pace with changing circumstances respecting First Nations’ health and with the evolving nature of the partnership among the Parties.”

We are pleased to report that we have fulfilled this commitment, and are proud to share this Health Partnership Accord with you. Over the past year, the Partners – the Government of Canada, Government of British Columbia, and the First Nations Health Council, supported by the First Nations Health Authority – have worked diligently on this Accord. We have reflected upon our successes to date, and how these successes have been built on a foundation of partnership. We have also reflected on where we need to go, and how our partnership needs to evolve to support our shared vision.

This Accord is a central component of our new way of doing business for First Nations health in British Columbia. It is a statement of commitment to our shared vision, and describes how our evolving and enduring partnership will enable us to achieve that vision. Through this Health

.... / 2

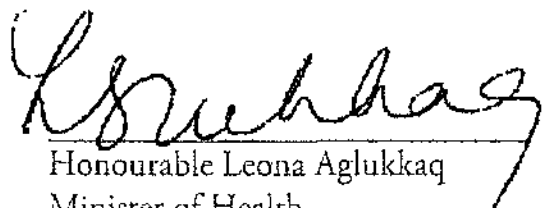
Partnership Accord, we commit to continue to work together to improve the health status of First Nations in British Columbia and to build a better, more responsive and more integrated health system that will benefit all British Columbians. We make a commitment to take action in order to work together towards a future where BC First Nations people and communities are among the healthiest in the world. This Accord sets out the principles and approach by which we will nurture our broad and enduring partnership, and envisions the possibilities for our future success in health systems transformation.

The Accord reflects upon the changes each of the Partners has made, and must continue to make, in order to be a better participant in this health partnership. First Nations have established a set of seven Directives to guide all decision-making processes regarding First Nations health and wellness. First Nations have also established, and will continue to evolve, a health governance structure, including decision-making processes and institutions at provincial, regional and Nation levels. The Province of BC will continue to work collaboratively to better coordinate the planning, design, management and delivery of services: at the regional level amongst First Nations and Regional Health Authorities; and, at the provincial level through the establishment of senior-level joint forums such as Project Boards as appropriate. Health Canada has ensured senior political and public servant support to ensure a smooth transfer of First Nations and Inuit Health Branch-BC Region to First Nations control; following the transfer, Health Canada will ensure ongoing senior-level involvement and support to enable the First Nations health governance structure to succeed and flourish.

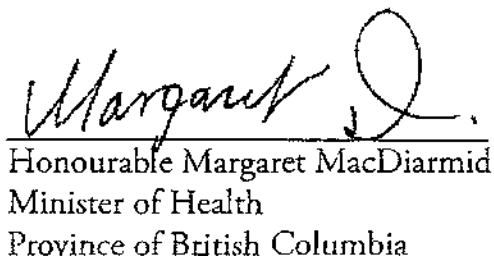
The Accord recognizes that things change over time. To be sure we stay on the right course, we commit ourselves to the principle of reciprocal accountability, and an ongoing review and renewal process. We will engage in meaningful and regular dialogue at all levels of our organizations, ever mindful of the importance of our work and its effects on First Nations individuals, families, and communities in BC.

We are most proud to be a part of this accomplishment and are committed to an ongoing shared learning journey well into the future.

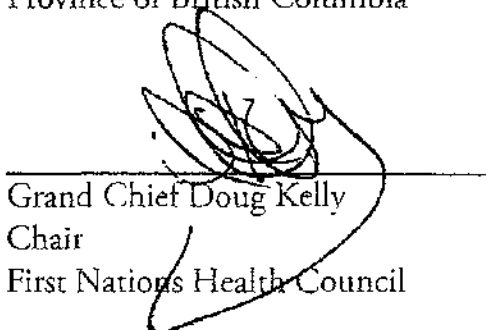
SIGNED



Honourable Leona Aglukkaq
Minister of Health
Government of Canada



Honourable Margaret MacDiarmid
Minister of Health
Province of British Columbia

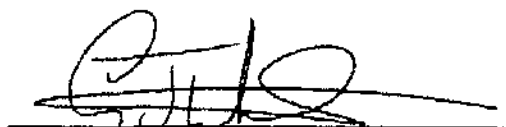


Grand Chief Doug Kelly
Chair
First Nations Health Council

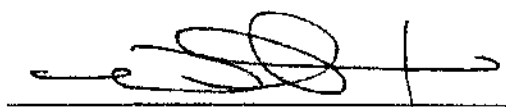
WITNESSED



Glenda Teates
Deputy Minister of Health
Government of Canada

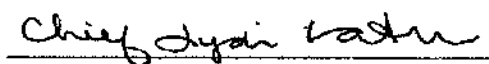


Graham Whitmarsh
Deputy Minister of Health
Province of British Columbia



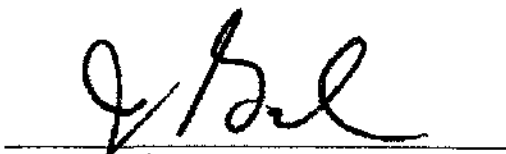
Warner Adam
Deputy Chair
First Nations Health Council

SUPPORTED BY



Lydia Hwitsum
Chair
First Nations Health Authority

SUPPORTED BY



Joe Gallagher
Chief Executive Officer
First Nations Health Authority

This Health Partnership Accord adds to the rich history and spirit of partnership represented by the *Transformative Change Accord: First Nations Health Plan* (2006), the *First Nations Health Plan Memorandum of Understanding* (2006), the *Tripartite First Nations Health Plan* (2007), the *Basis for a Framework Agreement on First Nation Health Governance* (2010) and the *British Columbia Tripartite Framework Agreement on First Nation Health Governance* (2011). With each of these Agreements, the partnership has grown, developed, and evolved. Over time, the Partners have recognized how to better work with one another – to make adjustments and accommodations to be better Partners.

This Health Partnership Accord describes a continuing journey. The three Partners are travelling together on a shared path, heading towards a shared goal, enabled by shared learning, and guided by a shared vision.

The intention of this Health Partnership Accord is to acknowledge and reflect upon the transformative nature and outcomes of the work we have done to date, affirm our ongoing commitment to the implementation of our agreements, and to further enable the implementation of those agreements by describing our evolving and enduring partnership.

This Health Partnership Accord outlines the shared vision of the Partners. It describes elements that support the enduring relationship between the Partners. It describes the process of renewal, by which the partnership will evolve and develop over time. It envisions the possibilities for health and wellness innovation and success, enabled by a committed, resourced, and supportive relationship.

Partners Achieve Successes

The Partners have achieved a number of successes through their tripartite partnership.

At a regional level, the partners have supported First Nations and Regional Health Authorities (Fraser, Northern, Vancouver Island, Vancouver Coastal and Interior) to develop Partnership Accords. These Accords open new doors for regional-level cooperation, planning, and innovations in health service delivery. They increase shared decision-making, support reciprocal accountability, and will result in the further development of a more integrated health system that better meets the needs and reflects the cultures of the Regions.

At a provincial level, a key success was the tripartite response to the H1N1 epidemic in 2009. The partners worked to raise awareness, and ensure that First Nations communities were educated about the H1N1 influenza virus and what to do if symptoms were detected. Communities were provided access to personal protective equipment and linked with provincial and federal public health staff. The partners worked with other agencies to develop an Action Plan specifically for remote communities. As a result of this collaboration, BC First Nations communities had much lower rates of H1N1 infection than did First Nations people in other provinces.

SHARED VISION

The Partners have a shared vision; this vision represents the place to which we are travelling on this shared journey. The vision is a future where BC First Nations people and communities are among the healthiest in the world. We envision healthy and vibrant BC First Nations children, families, and communities playing an active role in decision-making regarding their personal and collective wellness. We see healthy First Nations people living in healthy communities, drawing upon the richness of their traditions of health and well-being. In this vision, First Nations people and communities have access to high quality health services that are responsive to their needs, and address their realities. These services are part of a broader wellness system – a system that does not treat illness in isolation. These services are delivered in a manner that respects the diversity, cultures, languages, and contributions of BC First Nations.

SHARED COMMITMENT

The Partners know that achieving this vision depends upon us taking action together on shared commitments. As described in previous agreements, the Partners agree to work together to eliminate disparities and inequalities in the health status between First Nations in British Columbia and other British Columbians, and to build a better, more integrated health system that will benefit all people in BC.

The Partners agree to create and support, on an ongoing basis, a new health governance structure to manage and deliver health services for First Nations. This will enable First Nations in British Columbia to participate fully in the design and delivery of these services. Decision-making will be brought closer to home through recognizing and involving First Nations decision-making and service delivery processes,

Partners See Possibilities

The Partners are committed to implementing ongoing innovations, and envision a number of possibilities for health systems transformation, including:

- *Wellness System* – the incorporation of indigenous models of wellness into the health system and a shift in focus from sickness to wellness.
- *Health Planning* – better coordination in health planning and resources from community, sub-regional, regional, and provincial levels, to create better linkages between all levels.
- *Health Services* – the implementation of a high quality, integrated system of community-based public health, primary care, home and community care that is accessible to all and linked to culturally-competent secondary and tertiary care.
- *E-health* – a province-wide e-health system in First Nations communities is fully integrated with the provincial e-health network, and data sharing and health outcome monitoring is more accurate and effective than ever before.
- *Economic Innovation* – opportunities for entrepreneurial ventures, including shared services, are supported. Revenue-generating opportunities are pursued for reinvestment into services. Procurement systems are improved, services and facilities shared and aligned, and joint purchasing power maximized.
- *Cultural Competency* – the workforce that serves First Nations peoples is culturally competent, through an increased number of First Nations health professionals, cultural competency training, the availability of Aboriginal Patient Navigators, and the delivery of culturally-appropriate programs and services by all providers.

structures, and institutions at provincial, regional and local levels; in particular, the Partners will nurture the partnerships between First Nations in the regions and provincial Regional Health Authorities.

The Partners commit to better coordination in service planning, design, management and delivery of health services for First Nations. We agree to work collaboratively to prevent duplication of efforts and fill service gaps so that all residents of British Columbia have access to needed health services. We will avoid the creation of separate and parallel First Nation and non-First Nation health systems, instead focusing on removing jurisdictional impediments and supporting collaboration, common sense approaches, and shared services. The result will be a more integrated health system with stronger linkages among all of those involved. It will ensure that First Nations in all regions of British Columbia will have equitable access to quality health services.

The Partners will approach this work from a broad wellness perspective, believing that in order to address the health and wellness of First Nations people and communities, it is important to work towards addressing the related and underlying contributors that build healthy communities.

The Partners firmly believe that this new way of working together will improve the quality, accessibility, delivery, effectiveness, efficiency, and cultural appropriateness of health and wellness programs and services for First Nations. The Partners believe that this will be a better health system because it will reflect the cultures and perspectives of BC First Nations, it will incorporate their models of wellness, and it will more efficiently utilize and draw upon the contributions and services of the Partners. The Partners believe that this will be a better approach because it will encourage all those involved to consider the importance of the broader determinants of health.

Partners Evolve

Over time, the Partners have become more accountable, accommodating, and responsive to one another for the successful implementation of their shared commitments. Each Partner has done significant internal work to be a better participant in the partnership and there has been significant evolution and development on all sides of the partnership, which has contributed fundamentally to our success to date:

- First Nations have established a new First Nations health governance structure – including provincial, Regional and local institutions and processes – and a set of seven Directives to ensure that all decisions support the vision of First Nations for their health and wellness.
- Health Canada has ensured committed senior and headquarters-level involvement in the implementation of the health plans, including the creation of a BC Tripartite Initiative unit to support the transfer of FNHI to the FNHA, and providing ongoing senior representation at the Tripartite Committee on First Nations Health.
- The provincial Ministry of Health, including Health Authorities have ensured senior-level involvement in and resourcing for the Tripartite Committee on First Nations Health and have worked across Ministries in responding to health emergencies in First Nations communities. In support of integration, the Province commits to engagement of senior leadership in the Ministry with the FNHA, through mechanisms such as regular attendance at Leadership Council and Project Boards as appropriate.

BROAD AND ENDURING PARTNERSHIP

The Partners know that achieving this vision and taking action together on shared commitments must be enabled by a strong and enduring relationship that the Partners nurture and evolve over time.

This is a continuing journey. Over time, the Partners have worked in a tripartite way to develop the relationships and processes necessary to support genuine cooperation. Significant investments have been made by all Partners, and momentum has steadily increased. The Partners recognize that their ongoing success depends upon their willingness to continue to cooperate, and to mobilize their respective contributions, authorities, assets, and innovations in support of our shared commitments.

Together the Partners have overcome many difficulties and obstacles through frank, honest, and respectful dialogue and remain committed to doing so in addressing future challenges that may put their shared goals and commitments in jeopardy.

A defining characteristic of our partnership is reciprocal accountability. This means that we will work together at all levels in a collaborative manner to achieve our shared goals, living up to our individual and collective commitments. It means that each Partner is accountable to the others for its actions, and for the effective implementation and operation of their responsibilities and systems, recognizing that our work as Partners is interdependent and interconnected. It means that we strive not only to live up to one another's expectations, but strive to exceed them.

The Partners acknowledge that, in spite of our best efforts, we will make mistakes. We agree that we will continue to learn from the past, as we move forward to a new future together. We commit to resolve

Partners Are Principled

An effective partnership based on reciprocal accountability is based on deep and abiding respect and trust and supported by good communications. These and other principles support the ongoing strengthening of our working relationship, and help guide us when the work becomes difficult.

- *Lead with culture:* Understand your Partners and where they come from.
- *Honour those who paved the way:* Pay respect to, and honour the wisdom of, those that brought us to where we are today.
- *Maintain unity and discipline:* Work for the common good of all; do not criticize one another; recognize that we all have a role to play.
- *Create strong relationships* -- be tough on the issues and easy on each other; Seek opportunity to create understanding and support one another's dignity.
- *Engage at the appropriate level:* Partners must have authority, skills, and knowledge to fully contribute.
- *Respect each other's process:* Seek understanding of, acknowledge and respect the validity of one another's ways of working and decision-making processes, and provide assistance to one another in navigating these processes.

conflict in a good way. The Partners will not abandon our journey together, even when we encounter obstacles along the way.

ONGOING REVIEW AND RENEWAL PROCESS

As the Partners travel together on this shared journey, guided by their shared vision, we need to check in regularly to make sure that we are on track. We need to ask ourselves a series of questions, be honest about the answers, and adjust our course accordingly.

The Partners need to ask ourselves, “Are we on track to achieving our shared vision? Has our vision changed in any way? What have we learned from working together? What is the status of our commitments and what is on our shared agenda? What could we do differently? What is each of us doing to contribute to the partnership? What can each of us do to support the others to implement our respective and shared commitments? How is our work enabling the goals and efforts of the regions with First Nations?”

To answer these questions, the Partners commit to a process of ongoing review and continuous renewal. We agree to review our respective roles and expectations of one another. The Partners agree that we will establish clear timeframes for our work and clear expectations of one another as we do this. We will undertake a broad and integrated approach to review and renewal, ensuring that the review of our health partnership is linked with the commitments, timeframes, and processes established for review and evaluation in our other agreements.

To support this process, the Partners agree to continue to engage at a senior political level, including amongst the Principals, and to engage in regular dialogue at all levels. We agree to make regular opportunities to review the shared goals and priorities, taking into account anything we have learned and any changing circumstances.

Through these mechanisms for renewal, the Partners wish to ensure that our vision remains clear, our path remains true, and our relationship remains strong.

CONCLUSION

The Partners believe that this new and innovative journey will lead to a brighter future for First Nations, and provide teachings and innovations for all. We are committed to a shared and enduring journey. We are committed to our shared vision and commitments to improving the health and wellness of BC First Nations and communities. We are committed to taking the time to learn from one another, to nurture our enduring partnership, and to accommodate and support one another. We are committed to reciprocal accountability and a process of continual renewal and reflection. We are committed to our success.

Canada



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10850-01

Perry, Nancy L HLTH:EX

From: Nault, Tara HLTH:EX
Sent: Friday, July 19, 2013 10:36 AM
To: Reyes, Aureleo P HLTH:EX
Subject: FW: IHP DRAFT for Board Approval- A Year in Transition 2013-2104 Overview
Attachments: image005.jpg; A Year in Transition- 2013-2014 IHP overview.pdf; IHP_INTERNAL AND CONFIDENTIAL-FinalDraft_Jul17_2013.pdf

Hi Aureleo:

Here are the two documents we received yesterday.
Again, we still need to review and determine if this new information meets our requirements.

Tara R. Nault
Director, Health Actions
Aboriginal Healthy Living Branch
Ministry of Health
4th Floor - 1515 Blanshard Street
Victoria BC V8W 3C8
Office: 250-952-0959
Fax: 250-952-1570
Cell: 250-507-9937
E-mail: tara.nault@gov.bc.ca

-----Original Message-----

From: McDonald, Shannon M HLTH:EX
Sent: Thursday, July 18, 2013 11:35 AM
To: Nault, Tara HLTH:EX; Kuzio, Clint HLTH:EX; Ryan, Nicole HLTH:EX
Subject: FW: IHP DRAFT for Board Approval- A Year in Transition 2013-2104 Overview

FYI, with edits

From: Michelle Degroot [MDegroot@fnhc.ca]
Sent: Thursday, July 18, 2013 9:52 AM
To: Paton, Arlene HLTH:EX
Cc: McDonald, Shannon M HLTH:EX; XT:Jock, Richard HLTH:IN
Subject: IHP DRAFT for Board Approval- A Year in Transition 2013-2104 Overview

Good morning Arlene,

As promised, see attached the final draft FNHA Interim Health Plan for Board approval this Friday. In addition, enclosed is the A Year in Transition: 2013-2014 IHP Overview Document. This public document will be shared in the same manner as regional health authorities share summary service plans. We will post this on our website Tuesday, and distribute this in hardcopy to all attendees of the summer regional caucus sessions.

Please let us know if you have any questions,

Michelle

[cid:image005.jpg@01CE839C.739933C0]

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transitory copy to Gordon
.2p

Perry, Nancy L HLTH:EX

From: Nault, Tara HLTH:EX
Sent: Friday, July 19, 2013 10:34 AM
To: Reyes, Aureleo P HLTH:EX
Subject: RE: Quick call

Thanks.

Shannon spoke with Richard Jock yesterday and she mentioned a letter had been sent to Joe regarding the reporting for last year and this year.

They sent us something but Shannon and I have not reviewed yet, I will forward that to you now.
I don't know if this info meets our reporting requirements.

Shannon, Nicole and I are reviewing.
I'll touch base with you on Monday.

Have a good weekend.

Tara R. Nault
Director, Health Actions
Aboriginal Healthy Living Branch
Ministry of Health
4th Floor - 1515 Blanshard Street
Victoria BC V8W 3C8
Office: 250-952-0959
Fax: 250-952-1570
Cell: 250-507-9937
E-mail: tara.nault@gov.bc.ca

From: Reyes, Aureleo P HLTH:EX
Sent: Thursday, July 18, 2013 4:08 PM
To: Nault, Tara HLTH:EX
Subject: RE: Quick call

Hi Tara, the date is July 24th in the letter.

Please let me know once you have heard from them

Thanks

From: Nault, Tara HLTH:EX
Sent: Wednesday, July 17, 2013 3:51 PM
To: Reyes, Aureleo P HLTH:EX
Subject: RE: Quick call

Shannon saw the letter that Arlene was given.
We are good with the wording and just need to clarify the date.
Shannon said please let us know if we can support you while Gordon is away.

We will review the Interim Health Plan and set up a meeting with you with points from the IHP that the Ministry is looking for.

I'm in Vancouver tomorrow but back on Friday if you need to touch base again.

Tara R. Nault
Director, Health Actions
Aboriginal Healthy Living Branch
Ministry of Health
4th Floor - 1515 Blanshard Street
Victoria BC V8W 3C8
Office: 250-952-0959
Fax: 250-952-1570
Cell: 250-507-9937
E-mail: tara.nault@gov.bc.ca

From: Reyes, Aureleo P HLTH:EX
Sent: Wednesday, July 17, 2013 2:05 PM
To: Nault, Tara HLTH:EX
Subject: Quick call

Hi Tara, when you get a chance – can you please give me a call.

Thanks - ar

Aureleo P. Reyes, MPA CMA
Director, Financial and Corporate Services Division, Ministry of Health
6-1,1515 Blanshard Street, Victoria BC, V8W 3C8
Office: 250.952-2934 Wireless: 250.216.9744 Fax: 250.952-1420

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Perry, Nancy L HLTH:EX

From: Boland, Blair HLTH:EX
Sent: Tuesday, July 16, 2013 10:49 AM
To: Perry, Nancy L HLTH:EX
Subject: FW: 985856 FNHA Reporting Documents v2 July 2(13)
Attachments: 985856 FNHA Reporting Documents v2 July 2(13).docx

Importance: High

Hi Nancy,

Note he'd like this to go out today.

Thanks!

Blair

From: Sidhu, Manjit HLTH:EX
Sent: Tuesday, July 16, 2013 10:39 AM
To: Boland, Blair HLTH:EX
Subject: FW: 985856 FNHA Reporting Documents v2 July 2(13)

Can you go ahead and finalize this letter for my signature.....please note that I changed the date in the last paragraph to July 24. Would like to get it out today if possible. Thx.

Manjit Sidhu, C.A.
Assistant Deputy Minister
Financial and Corporate Services
Ministry of Health

From: Sidhu, Manjit HLTH:EX
Sent: Tuesday, July 16, 2013 10:13 AM
To: Paton, Arlene HLTH:EX
Subject: 985856 FNHA Reporting Documents v2 July 2(13)

Hi Arlene. Further to our discussion, here is the draft letter that I propose sending to FNHA. Are you ok with this?

Thanks.

Manjit Sidhu, C.A.
Assistant Deputy Minister
Financial and Corporate Services
Ministry of Health

Perry, Nancy L HLTH:EX

From: Cross, Gordon HLTH:EX
Sent: Friday, July 12, 2013 12:01 PM
To: Sidhu, Manjit HLTH:EX
Subject: FNHA Letter

Hi Manjit – you wanted me to send you a copy of this letter to review with Arlene.



985856 FNHA
Reporting Docu...

Thanks...

Gordon Cross
Executive Director
Regional Grants & Decision Support
Ministry of Health
(250) 952-1120
gordon.cross@gov.bc.ca

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JUL 16 2013

985856 ✓

Ms. Tally Bains, MBA, CGA
Director of Finance
First Nations Health Authority
1205 - 100 Park Royal S
West Vancouver BC V7T 1A2

Dear Ms. Bains:

I am writing to inform you that as of the date of this letter, the Ministry of Health (the Ministry) has yet to receive required reporting documents as indicated in the *British Columbia Tripartite Framework Agreement on First Nations Health Governance* (Framework Agreement). These reporting documents include financial reports in Schedule 2, Sections 5b and 5c regarding 2013/14 spending plans and 2012/13 year-end variance reports relating to funding and delivery of Interim Health Plan outcomes and deliverables.

I understand that the First Nations Health Authority (FNHA) has recently submitted to the Ministry the 2013/14 Interim Health Plan, a requirement indicated in Sections 5.2 and 5.3 of the Framework Agreement. However, a spending plan is still required to indicate where funding will be provided to support the Interim Health Plan. In addition, the year-end variance report (to the spending plan) is also required as the report provides the province with information on how public funding has been used by FNHA to support the Interim Health Plan health care outcomes and deliverables for British Columbian First Nations.

While the Framework Agreement states that these reports are annually due by March 15th, the Ministry agreed to provide the FNHA a funding letter for 2013/14 with the understanding that these reports would be submitted to the Ministry in June 2013. Given that FNHA was in a transition year, our intention was to continue funding without these reports to avoid any disruption in health services provided by the FNHA. While these documents are requirements of the Framework Agreement, they are also part of government's overall accountability on the use of public funds.

original to file
transitory copy to Gordon
and to Aureles

...2

We ask that you provide these documents to the Ministry no later than July 24, 2013. Any further delays will result in a stoppage of funding until those documents are provided to the Ministry. Please contact me if you have any questions or concerns.

Yours truly,



Manjit Sidhu, CA
Assistant Deputy Minister
Financial and Corporate Services

pc: Ms. Arlene Paton, Assistant Deputy Minister, Population and Public Health
Ms. Shannon McDonald, Executive Director, Aboriginal Healthy Living Branch
Mr. Gordon Cross, Executive Director, Regional Grants and Decision Support

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Perry, Nancy L HLTH:EX

From: Reyes, Aureleo P HLTH:EX
Sent: Tuesday, July 9, 2013 2:52 PM
To: Perry, Nancy L HLTH:EX
Subject: FW: IN for approval: Priority 2- FNHA transfer- Deadline - end of day Wed or AM Thur
Attachments: Core Messaging - First Nations Health Authority - July 2013_DRAFT.docx; IN_Overarching FNHA_July 9_2013_DRAFT.docx; First nations health authority- materials

Can you please set aside 30 minutes for Gord and myself on this - thanks

From: Cross, Gordon HLTH:EX
Sent: Tuesday, July 9, 2013 2:26 PM
To: Reyes, Aureleo P HLTH:EX
Subject: Fw: IN for approval: Priority 2- FNHA transfer- Deadline - end of day Wed or AM Thur

Can you please look at this and we'll go over it tomorrow?

Thanks.

From: King, Amanda C HLTH:EX
Sent: Tuesday, July 09, 2013 01:36 PM Pacific Standard Time
To: Cross, Gordon HLTH:EX
Subject: FW: IN for approval: Priority 2- FNHA transfer- Deadline - end of day Wed or AM Thur

First Nations Health Authority materials for your review. I've also attached a copy of Anne's previous email to you for your reference.

Thanks.

Amanda King
Senior Writer
Financial and Corporate Services Division | Ministry of Health

Phone: 250-952-2687
Fax: 250-952-1573
Amanda.King@gov.bc.ca

From: Lindstein, Sarah GCPE:EX
Sent: Tuesday, July 9, 2013 1:26 PM
To: King, Amanda C HLTH:EX
Subject: FW: IN for approval: Priority 2- FNHA transfer- Deadline - end of day Wed or AM Thur

Hi Amanda, flipping your way as I see Anne s.22 Thanks

From: Lindstein, Sarah GCPE:EX
Sent: Tuesday, July 9, 2013 1:25 PM
To: Stearn, Anne HLTH:EX
Subject: IN for approval: Priority 2- FNHA transfer- Deadline - end of day Wed or AM Thur

Hi Anne, Laura Neufeld who was helping me with these suggested I loop you in as well in case Manjit should be signing off on these materials.

The drafts are currently being reviewed by Aboriginal Healthy Living.

Thanks!

Sarah Lindstein
Public Affairs Officer
Ministry of Health | Government Communications and Public Engagement
Sarah.Lindstein@gov.bc.ca | 250-952-2928

CORE MESSAGING

July 9, 2013

Ministry of Health

FIRST NATIONS HEALTH AUTHORITY

- We are committing to improving the health of First Nation communities in British Columbia and supporting the First Nations Health Authority.
- To do this, we need to collaborate with First Nations and the First Nations Health Authority on how to best support the health of their people.
- B.C. is providing funding annually to the First Nations Health Authority to implement the commitments in the Tripartite First Nations Health Plan and as provided for under the BC Tripartite Framework Agreement on First Nation Health Governance.
- By the end of the 2012/13 fiscal year, \$27 million of a total \$100 million up to 2019/20 commitment will have been funded. An additional \$73 million remains to further support this plan up to 2020.
- The funding increases the First Nations Health Authority's capacity to work with the health authorities to plan for more coordinated and improved health services.
- This includes developing the First Nations and Aboriginal Mental Wellness and Substance Use Plan, as well as creating injury prevention programs, child health screenings, and the development of a primary care strategy.
- The First Nations Health Authority with the First Nations Health Council (the political and elected body of the First Nations Health Authority) have a mandate that includes the planning, design, management, and delivery of First Nations health programs in cooperation with Tripartite partners (Province and Health Canada).
- Health Canada's First Nations and Inuit Health Branch currently run programs and services designed for Aboriginal and First Nation populations.
- The transition of these programs and services from Health Canada to the First Nations Health Authority will occur over a three month period. The transfer will start with the ^{s.13} on July 2, 2013, while others will be transferred on October 1, 2013.
- The Canada Funding Agreement (CFA) provides funding to the FNHA to support the transfer of federal health programs and support the planning, design, management, delivery and funding of health programs by the FNHA. The total funding under the CFA is \$4.7 billion over 10 years (beginning July 2, 2013 and expiring March 31, 2023).
- Federal programs include a range of prevention and health promotion such as: children and youth programs (e.g. FASD, Head Start); chronic disease programs and injury prevention; primary care (nursing, oral health care, etc);

Program area: Aboriginal Healthy Living

communicable disease control programs; mental health and addictions, environmental health; and non-insured health benefits.

- **Health authorities have always had the legal responsibility to provide health services to all British Columbians both on and off-reserve. This does not change after the transfer. Health Canada created a political obligation for themselves with the provision of some health programs and services, never a legal one.**
- **Health programs and services provided by Health Canada and now the FNHA are in addition to those of the health authorities, not in replacement of.**

ADVICE TO MINISTER

CONFIDENTIAL ISSUES NOTE	
Ministry: Health Date: July 9, 2013 Minister Responsible: Terry Lake	First Nations Health Authority

ADVICE AND RECOMMENDED RESPONSE:

- **We want to improve health outcomes for First Nations in British Columbia. To do this, we need to collaborate with First Nations and the First Nations Health Authority on how to best support the health of their people.**
- **B.C. is providing funding annually to the First Nations Health Authority to implement the commitments in the Tripartite First Nations Health Plan and as provided for under the BC Tripartite Framework Agreement on First Nation Health Governance.**
- **The funding supports the First Nations Health Authority's capacity to work with the health authorities to plan for more coordinated and improved health services.**
- **This includes developing the First Nations and Aboriginal Mental Wellness and Substance Use Plan, as well as creating injury prevention programs, child health screenings, and the development of a primary care strategy.**

BACKGROUND REGARDING THE ISSUE:

- The mandate of the First Nations Health Authority is to plan, design, manage, deliver and fund the delivery of First Nations health programs.
- The FNHA will work with First Nations communities to design programs and policies that are culturally appropriate and meet their needs.
- This will ensure that decisions about First Nations healthcare are made by B.C. First Nations, and that the health system is more accountable to First Nations.
- The FNHA receive federal, provincial and other health funding to support the planning, design, management and delivery of health services.
- They also collaborate with the Ministry of Health and provincial health authorities to coordinate and integrate their respective health programs and services to achieve better health outcomes for First Nations in British Columbia.
- This includes the development and implementation of the "BC First Nations and Aboriginal Peoples' Mental Wellness and Substance Use 10 -year plan" to guide collaborative work with the Ministry of Health and health authorities to improve mental health outcomes and access to care for B.C. First Nations.
- Eventually, the FNHA will offer health programs and services that replace current Health Canada federal health programs. This is the transfer of Health Canada's First Nations and Inuit Health Branch-B.C. Region to the FNHA.

Transfer

- The First Nations Health Council (the political and elected body of the First Nations Health Authority) has until October 1, 2013 to finalize the transfer of Health Canada's First Nations and Inuit Health Branch-B.C. Region to the First Nations Health Authority.

- The federal government has provided \$17 million in one-time funding to support BC First Nations in preparing for the transfer.
- The Canada Funding Agreement (CFA) provides funding to the FNHA to support the transfer of federal health programs and support the planning, design, management, delivery and funding of health programs by the FNHA. The total funding under the CFA is \$4.7 billion over 10 years (beginning July 2, 2013 and expiring March 31, 2023).
- The health program and services currently provided by Health Canada will be transferred in phases to the FNHA. On July 2, 2013, headquarters functions and funding will be transferred, including funding for^{s.13} The remaining regional office programs, services and staff will be transferred on October 1, 2013
- As of July 2, 2013, the First Nations Health Authority is taking over group administration of^{s.13} from Health Canada for eligible First Nations and Inuit residents in B.C.
- This will result in the First Nations Health Authority receiving invoices for^{s.13} on behalf of First Nations and Inuit individuals and families, which will be paid directly to the Province.
- Health authorities have always had the legal responsibility to provide health services to all British Columbians both on and off-reserve. This does not change after the transfer. Health Canada created a political obligation for themselves with the provision of some health programs and services, never a legal one.
- Even if there are programs and services that Health Canada (or now the FNHA) that have been provided to BC First Nations, that does not remove the obligation for health authorities to be providing such services as well—health programs and services provided by Health Canada and now the FNHA are in addition to those of the health authorities, not in replacement of.
- Federal programs include a range of prevention and health promotion such as: children and youth programs (e.g. FASD, Head Start); chronic disease programs and injury prevention; primary care (nursing, oral health care, etc); communicable disease control programs; mental health and addictions, environmental health; and non-insured health benefits.
- The FNHA will be working in collaboration with health authorities and may eventually develop innovative arrangements with them.
- British Columbia also provides funding to the First Nations Health Authority to work within the following strategy areas:
 - Primary Care & Public Health
 - Mental Wellness and Substance Use
 - Health Human Resources
 - Health Knowledge and Information
 - Maternal & Child Health
 - eHealth
- The funding further supports core operations (such as staffing and operating costs), stakeholder engagement and wellness implementation.
- By the end of the 2012/13 fiscal year, \$27 million of a total \$100 million up to 2019/20 commitment will have been funded. An additional \$73 million remains to further support this plan up to 2020.

Communications Contact:

Sarah Lindstein

Program Area Contact: Shannon McDonald

File Created: July 9, 2013

File Updated:

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ADVICE TO MINISTER

Nations\IN_Overarching FNHA_July 9, 2013_2013_DRAFT

Minister's Office	Program Area	Deputy	Media Manager
	Stephanie Power/Yasmeen Hinton Nicole Ryan/Shannon McDonald		Ryan Jabs

Perry, Nancy L HLTH:EX

From: Stearn, Anne HLTH:EX
Sent: Thursday, July 4, 2013 4:58 PM
To: Cross, Gordon HLTH:EX
Cc: King, Amanda C HLTH:EX
Subject: First nations health authority- materials
Attachments: IN_Overarching FNHA_June 28_2013_DRAFT.docx; Core Messaging - First Nations Health Authority - June 2013_DRAFT.docx

Hi Gordon,
GCPE is asking for our assistance as they are not finding clarity through the program area. Is there any input that we can provide on this topic? s.22 so I'm looping in Amanda

Thank very much
A

Ann-Marie Stearn
Manager, Divisional Operations
Office of the Assistant Deputy Minister
Financial and Corporate Services Division
Ministry of Health

Phone: 250-952-1011
anne.stearn@gov.bc.ca

From: Neufeld, Laura R GCPE:EX
Sent: Thursday, July 4, 2013 2:49 PM
To: Stearn, Anne HLTH:EX
Cc: Lindstein, Sarah GCPE:EX
Subject: FW: First nations health authority- materials

Hi Anne,

Thanks so much for helping with this. You'll see the highlighted questions on these docs.

Laura

From: Lindstein, Sarah GCPE:EX
Sent: Friday, June 28, 2013 3:55 PM
To: Neufeld, Laura R GCPE:EX
Cc: Thistle-Walker, Carlene GCPE:EX; Jabs, Ryan GCPE:EX; Hagerman, Shannon GCPE:EX
Subject: First nations health authority- materials

Hi Laura, I've done up drafts of an IN and a core message document intending to lay out high-level messaging on the FNHA. Essentially, we need to find out how the health authorities will be handling care and working with the FNHA in more detail (incl. who pays for what).

I have identified some key areas that will need to be filled in through program next week (Shannon M, Nicole Ryan, Bryan and Arlene...)

Many thanks!

Sarah Lindstein
Public Affairs Officer
Ministry of Health | Government Communications and Public Engagement
Sarah.Lindstein@gov.bc.ca | 250-952-2928

ADVICE TO MINISTER

CONFIDENTIAL ISSUES NOTE

Ministry: Health

Date: June 28, 2013

Minister Responsible: Terry Lake

First Nations Health Authority

ADVICE AND RECOMMENDED RESPONSE:

- We want to improve health outcomes for First Nations in British Columbia. To do this, we need to collaborate with First Nations and the First Nations Health Authority on how to best support the health of their people.
- B.C. is providing funding annually to the First Nations Health Authority to implement the commitments in the Tripartite First Nations Health Plan and as provided for under the BC Tripartite Framework Agreement on First Nation Health Governance.
- The funding supports the First Nations Health Authority's capacity to work with the health authorities to plan for more coordinated and improved health services.
- This includes developing the First Nations and Aboriginal Mental Wellness and Substance Use Plan, as well as creating injury prevention programs, child health screenings, and the development of a primary care strategy.

BACKGROUND REGARDING THE ISSUE:

- The mandate of the First Nations Health Authority is to plan, design, manage, deliver and fund the delivery of First Nations health programs.
- The FNHA will work with First Nations communities to design programs and policies that are culturally appropriate and meet their needs.
- This will ensure that decisions about First Nations healthcare are made by B.C. First Nations, and that the health system is more accountable to First Nations.
- The FNHA receive federal, provincial and other health funding to support the planning, design, management and delivery of health services.
- They also collaborate with the Ministry of Health and provincial health authorities to coordinate and integrate their respective health programs and services to achieve better health outcomes for First Nations in British Columbia.
- This includes the development and implementation of the "BC First Nations and Aboriginal Peoples' Mental Wellness and Substance Use 10 -year plan" to guide collaborative work with the Ministry of Health and health authorities to improve mental health outcomes and access to care for B.C. First Nations.
- Eventually, the FNHA will offer health programs and services that replace current Health Canada federal health programs. This is the transfer of Health Canada's First Nations and Inuit Health Branch-B.C. Region to the FNHA.

Transfer

- The First Nations Health Council (the political and elected body of the First Nations Health Authority) has until October 1, 2013 to finalize the transfer of Health Canada's First Nations and Inuit Health Branch-B.C. Region to the First Nations Health Authority.
- The federal government has provided \$17 million in one-time funding to support BC First Nations in preparing for the transfer.
- The transfer of federal health programs includes the transfer of federal funding totaling approximately \$380 million per annum.
- This is happening in a phased-in approach, beginning with ^{s.13}
- As of July 2, 2013, the First Nations Health Authority is taking over group administration of ^{s.13} from Health Canada for eligible First Nations and Inuit residents in B.C.
- This will result in the First Nations Health Authority receiving invoices for ^{s.13} ^{s.13} on behalf of First Nations and Inuit individuals and families, which will be paid directly to the Province.
- Health services, like emergency and urgent care, are provided by the health authorities for all British Columbians, including B.C. First Nations. This is paid for by the province, with no federal funding.
- After the transfer, will the health authorities still be providing the same care to B.C. First Nations, and if so, how is this paid for?
- Will the federal transfer funding pay for any services for BC First Nations that the health authorities currently handle?
- Will the FNHA implement any programs through the health authorities for BC First Nations and pay for them themselves?
- British Columbia also provides funding to the First Nations Health Authority to work within the following strategy areas:
 - Primary Care & Public Health
 - Mental Wellness and Substance Use
 - Health Human Resources
 - Health Knowledge and Information
 - Maternal & Child Health
 - eHealth
- The funding further supports core operations (such as staffing and operating costs), stakeholder engagement and wellness implementation.
- By the end of the 2012/13 fiscal year, \$27 million of a total \$100 million up to 2019/20 commitment will have been funded. An additional \$73 million remains to further support this plan up to 2020.

Communications Contact:

Sarah Lindstein

Program Area Contact: Shannon McDonald

File Created: June 28, 2013

File Updated:

File Location: G:\PABGroups\Medstrat 2013\Operations\Issues Notes \First Nations\IN_Overarching FNHA_ June 28, 2013_2013_DRAFT

Minister's Office	Program Area	Deputy	Media Manager
	Stephanie Power/Yasmeen Hinton Nicole Ryan/Shannon McDonald		Ryan Jabs

CORE MESSAGING

June 28, 2013

Ministry of Health

FIRST NATIONS HEALTH AUTHORITY

- We are committing to improving the health of First Nation communities in British Columbia and supporting the First Nations Health Authority.
- To do this, we need to collaborate with First Nations and the First Nations Health Authority on how to best support the health of their people.
- B.C. is providing funding annually to the First Nations Health Authority to implement the commitments in the Tripartite First Nations Health Plan and as provided for under the BC Tripartite Framework Agreement on First Nation Health Governance.
- By the end of the 2012/13 fiscal year, \$27 million of a total \$100 million up to 2019/20 commitment will have been funded. An additional \$73 million remains to further support this plan up to 2020.
- The funding increases the First Nations Health Authority's capacity to work with the health authorities to plan for more coordinated and improved health services.
- This includes developing the First Nations and Aboriginal Mental Wellness and Substance Use Plan, as well as creating injury prevention programs, child health screenings, and the development of a primary care strategy.
- The First Nations Health Authority with the First Nations Health Council (the political and elected body of the First Nations Health Authority) have a mandate that includes the planning, design, management, and delivery of First Nations health programs in cooperation with Tripartite partners (Province and Health Canada).
- Health Canada's First Nations and Inuit Health Branch currently run programs and services designed for Aboriginal and First Nation populations.
- The transition of these programs and services from Health Canada to the First Nations Health Authority will occur over a three month period. The transfer will start ^{s.13} on July 2, 2013, while others will be transferred on October 1, 2013.
- The transfer of federal health programs includes the transfer of federal funding totaling approximately \$380 million per annum, as well as \$17 million in one-time funding to support B.C. First Nations in preparing for the transfer.
- Currently, health services, like hospitals, emergency and urgent care, are provided by the health authorities for all British Columbians, including B.C. First Nations. This is paid for by the province, with no federal funding.
- After the transfer, health authorities will (Provide same care? Funded by? Work with FNHA to provide care? Who pays for hospital/emergency/care?)

Program area: Finance, PID

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Perry, Nancy L HLTH:EX

From: Cross, Gordon HLTH:EX
Sent: Tuesday, June 25, 2013 8:39 AM
To: Sidhu, Manjit HLTH:EX
Subject: RE: FNHA funding this year
Attachments: 979458 First Nations Health Authority Funding letter.pdf

Hi Manjit – here is a copy of the FNHA funding letter. The third paragraph on the first page was inserted because although the Agreement requires the FNHA to submit a plan in the middle of March, the program area and FNHA agreed that FNHA would be able to delay submission of its plan until June.

Based on that understanding, and not wishing to appear to be "holding things up" (as we were described to be last year) we agreed to issue the funding letter and release the funding on the understanding that the FNHA would submit their material as agreed. If they have not, then we could consider halting the funding until such time as they respond.

I have a meeting already booked with Shannon MacDonald at 3:00 this afternoon to find out what was going on but Arlene's email has gotten there ahead of me.

I also want to ask them again about the report they were supposed to have received from the FNHA as Tally Bains has called me again asking how prescriptive we (Finance) are going to be regarding the financial reporting. In my view we don't have to be prescriptive provided the MoH program people are getting what they require in terms of program / outcome reporting but if they are not getting what they need, then perhaps we should be more diligent in requiring the FNHA abide by the terms of the Agreement.

Happy to discuss further. Thanks.

Gordon Cross
Executive Director
Regional Grants & Decision Support
Ministry of Health
(250) 952-1120
gordon.cross@gov.bc.ca

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From: Sidhu, Manjit HLTH:EX
Sent: Tuesday, June 25, 2013 6:59 AM
To: Cross, Gordon HLTH:EX
Subject: FW: FNHA funding this year

From: Paton, Arlene HLTH:EX
Sent: Monday, June 24, 2013 5:44 PM
To: Sidhu, Manjit HLTH:EX
Subject: FW: FNHA funding this year

Hi Manjit – I'm not sure how this happened, but it looks like FNHA's \$8m has already been calendarized and is flowing. We've been asking them for their spending plan for this year (as well as their report for last fiscal year). When we last spoke, I thought you'd agreed that this was one transfer that could be delayed...

Regards,

Arlene Paton
Assistant Deputy Minister
Population and Public Health
Ministry of Health
Tel: 250-952-1731

From: Reyes, Aureleo P HLTH:EX
Sent: Monday, June 24, 2013 10:45 AM
To: Nault, Tara HLTH:EX
Cc: McDonald, Shannon M HLTH:EX
Subject: RE: FNHA funding this year

Hi Tara and Shannon,

The Ministry has flowed FNHA approximately \$1.6 million for this fiscal year, and they are being provided \$334K bi-weekly. Gordon will be sending a meeting invite shortly to discuss.

Thanks - ar



MINISTRY OF HEALTH

FINANCIAL COMMUNIQUÉ

COMMUNIQUÉ

TO: First Nations Health Authority

TRANSMITTAL DATE: May 10, 2013

COMMUNIQUÉ NUMBER: 2013-09


SUBJECT: 2013/14 Regional Health Authority Funding Allocation

DETAILS: Documents included:

- Cover Letter
- 2013/14 Payment Schedule

MINISTRY **Financial Contact**
CONTACTS: Gordon Cross
Executive Director, Regional Grants and Decision Support
250-952-1120

Program Contact
Teri Collins
Executive Director, Health Authorities Division
250-952-2871


For: Manjit Sidhu, CA
Assistant Deputy Minister
Financial and Corporate Services



979458

MAY 09 2013

Mr. Joe Gallagher
Chief Operating Officer
First Nations Health Authority
Suite 501-100 Park Royal S
West Vancouver BC V7T 1A2

Dear Mr. Gallagher:

I am writing to advise you of the 2013/14 First Nations Health Authority's (FNHA) operating funding allocations. Notional funding amounts for 2014/15 and 2015/16 have also been provided for planning purposes.

The operating funding allocations are as follows:

- 2013/14 - \$8,000,000;
- 2014/15 - \$10,000,000 (for planning purposes);
- 2015/16 - \$11,000,000 (for planning purposes).

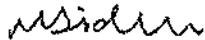
Provincial funding financial reporting requirements are indicated in Schedule 2 of the *British Columbia Tripartite Framework Agreement on First Nation Health Governance* (the Agreement). I would like to point out that annual audited financial statements of the First Nations Health Authority must be submitted to the Ministry of Health (the Ministry) within 120 days of your fiscal year end.

I understand the parties to the Agreement have determined that the First Nations Health Authority will submit the 2013/14 Interim Health Plan and corresponding spending plan at the beginning of June 2013 rather than the dates identified in the Agreement. While we will be releasing the Province's funding allocation for 2013/14 according to the payment schedule attached, please note that the Interim Health Plan and corresponding spending plan is still subject to Ministry review.

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Thank you for your diligence in working to provide health services to British Columbia's First Nations communities. I look forward to continuing to work with you over the coming year.

Yours truly,



Manjit Sidhu, CA
Assistant Deputy Minister
Financial and Corporate Services

Attachment

pc: Ms. Tally Bains, Director of Finance, First Nations Health Authority
Mr. Gordon Cross, Executive Director, Regional Grants and Decision Support

**Health Authority Funding
Ministry of Health
2013/14 Fiscal Year Payment Schedule**

First Nations Health Authority

Payment #	Payment Date	2013/14 Regional Services Funding Allocation			
		Preliminary Amount	Current Letter Adjustments	Revised Total	Accumulated Total
1	5-Apr-13	\$ 307,692	-	\$ 307,692	\$ 307,692
2	19-Apr-13	-	-	-	307,692
3	3-May-13	-	-	-	307,692
4	17-May-13	334,448	-	334,448	642,140
5	31-May-13	334,448	-	334,448	976,588
6	14-Jun-13	334,448	-	334,448	1,311,036
7	28-Jun-13	334,448	-	334,448	1,645,484
8	12-Jul-13	334,448	-	334,448	1,979,932
9	26-Jul-13	334,448	-	334,448	2,314,380
10	9-Aug-13	334,448	-	334,448	2,648,828
11	23-Aug-13	334,448	-	334,448	2,983,276
12	6-Sep-13	334,448	-	334,448	3,317,724
13	20-Sep-13	334,448	-	334,448	3,652,172
14	4-Oct-13	334,448	-	334,448	3,986,620
15	18-Oct-13	334,448	-	334,448	4,321,068
16	1-Nov-13	334,448	-	334,448	4,655,516
17	15-Nov-13	334,448	-	334,448	4,989,964
18	29-Nov-13	334,448	-	334,448	5,324,412
19	13-Dec-13	334,448	-	334,448	5,658,860
20	27-Dec-13	334,448	-	334,448	5,993,308
21	10-Jan-14	334,448	-	334,448	6,327,756
22	24-Jan-14	334,448	-	334,448	6,662,204
23	7-Feb-14	334,448	-	334,448	6,996,652
24	21-Feb-14	334,448	-	334,448	7,331,100
25	7-Mar-14	334,448	-	334,448	7,665,548
26	21-Mar-14	334,452	-	334,452	8,000,000
Total		\$ 8,000,000	-	\$ 8,000,000	

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Page 205 to/à Page 224

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Perry, Nancy L HLTH:EX

From: Cross, Gordon HLTH:EX
Sent: Monday, June 10, 2013 10:31 AM
To: Sidhu, Manjit HLTH:EX
Subject: Fw: First Nations Health Authority Draft Audited Financial Statements
Attachments: FNHA Audited Financial Statements Fiscal 2012_13.pdf

Fyi...just got them now - haven't opened this yet...

From: Tally Bains [<mailto:tbains@fnhc.ca>]
Sent: Monday, June 10, 2013 10:20 AM Pacific Standard Time
To: Cross, Gordon HLTH:EX
Cc: Reyes, Aurelio P HLTH:EX
Subject: First Nations Health Authority Draft Audited Financial Statements

Hi Gordon,

As per the Tripartite Framework Agreement Schedule 2 Section 5 (d) the FNHA annual audited financial statements are due to the Province within 120 days of the fiscal year-end – i.e. July 29th.

Our bylaws state that the FNHA Directors are required to prepare the financial reports which will shall be put to Members of the Society for approval at the annual general meeting. At the May 31, 2013 Board meeting, the Board passed a motion to recommend the FNHA Members approve the audited financial statements. The annual general meeting is scheduled to occur in August 2013 (date to be confirmed).

As we did last year and to ensure compliance with the reporting requirements set out under the TFA, I am sending you the draft audited financial statements that was presented to the Board. The final approved statements will be sent after the AGM. ***These statements should be treated as confidential and not released to anyone until the Members have officially approved the statements.*** Please note Schedule 2 and Schedule 5 provides information on how the Province funding was spent. These schedules have been audited by Deloitte.

Can you please send me an email to confirm receipt of this report. Please contact me if you have any questions or concerns.

Regards,




Tally Bains
Director of Finance



First Nations Health Authority
Health through wellness

501-100 Park Royal South | West Vancouver, BC | V7T 1A2

Phone: 604.913.2080 ext. 282 | Fax: 604.913.2081

Email: tbains@fnhc.ca |   

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Perry, Nancy L HLTH:EX

From: Cross, Gordon HLTH:EX
Sent: Wednesday, April 10, 2013 1:17 PM
To: Sidhu, Manjit HLTH:EX
Subject: FNHA 2013/14 Funding Letter

Hi Manjit – please see that attached. Recommend we hold off on the FNHA funding letter and further payments until we receive the their plan.

Thanks.

Gordon Cross
Executive Director
Regional Grants & Decision Support
Ministry of Health
(250) 952-1120
gordon.cross@gov.bc.ca

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From: Reyes, Aureleo P HLTH:EX
Sent: Wednesday, April 10, 2013 1:11 PM
To: Cross, Gordon HLTH:EX
Cc: Taylor, Mark C HLTH:EX
Subject: FNHA 2013/14 Funding Letter

Hi Gordon, I just met with the Ministry program area regarding FNHA. As indicated in the Agreement, FNHA is to submit their spending plan by March 15th (annually). However, they have not provided the Ministry a spending plan, and the program area is unclear when FNHA will submit their plan. I understand that the program area has previously raised this issue with FNHA on several occasions.

As you recall, we did not provide FNHA a funding letter last year until after they submitted their plan. As such I recommend a similar approach for this year and wait to issue a funding letter until a plan is submitted.

Please let me know if you have any questions.

Thanks - ar

Aureleo P. Reyes, MPA CMA
Director, Financial and Corporate Services Division, Ministry of Health
6-1,1515 Blanshard Street, Victoria BC, V8W 3C8
Office: 250.952-2934 Wireless: 250.216.9744 Fax: 250.952-1420

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10850

971025 ✓

March 28, 2013

Ms. Tally Bains, MBA, CGA
Director of Finance
First Nations Health Authority
1205 – 100 Park Royal S
West Vancouver BC V7T 1A2

Dear Ms. Bains:

Thank you for your letter of February 19, 2013, regarding provincial financial reporting requirements for the First Nations Health Authority (FNHA). As you indicated in your letter, the province's reporting requirements for the FNHA are indicated in Schedule 2 of the *British Columbia Tripartite Framework Agreement on First Nations Health Governance* (the Agreement).

The most pertinent areas in Schedule 2 are Sections 5(a), (b), and (c) that indicate the time frames the FNHA is to report the planned expenditures required to support the planned activities, initiatives and health care services being delivered through the Interim Health Plan and/or Multi-Year Health Plan as identified in Sections 5.2 and 5.3 of the Agreement.

The Interim Health Plan and Multi-Year Health Plan, and corresponding reporting requirements, include both the provincial and federal components as indicated in Section 5.2(1):

"The FNHA shall prepare an annual interim health plan that sets out its start-up plans, goals, priorities, programs plans and services, health performance standards, anticipated allocation of resources and use of funding to be provided by Canada and British Columbia. This plan shall be provided by the FNHA to its members, Canada and British Columbia."

Section 5.3(1) indicates:

"Upon expiry of the final interim health plan, the FNHA shall present a five year (5) MYHP that sets out its goals, priorities, programs and services, health performance standards, anticipated allocation of resources and use of funding to be provided by Canada and British Columbia."

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This wording in the Agreement indicates that the FNHA is to report on how it is using provincial and federal funding to provide health services in accordance with the Interim Health Plan/Multi-Year Health Plan for First Nations in British Columbia. As we indicated in our meeting, our aim with the financial reporting requirements was to avoid duplication and streamline reporting to assist the FNHA meet its reporting requirements more easily and in a timely fashion.

Should the FNHA insist on separate reporting for federal and provincial funding, then the Ministry of Health would require a more detailed and auditable description of how salaries/benefits, travel, overhead, and other expenses attributed to delivering health services are allocated among funding sources on a quarterly basis. It is not our intention to request this type of detailed reporting but rather to simply request that the FNHA continue to report under the terms of the Agreement. That is, report on total funding from all sources and show how the FNHA's total expenditures support the delivery of health services and programs to British Columbia's First Nations.

I hope this clarifies the Ministry of Health's reporting requirements, but we would be pleased to meet to discuss this further.

Yours truly,



Gordon Cross
Executive Director
Regional Grants and Decision Support

pc: Mr. Manjit Sidhu, Assistant Deputy Minister, Financial and Corporate Services

Ms. Arlene Paton, Assistant Deputy Minister, Population and Public Health

Ms. Shannon McDonald, Executive Director, Aboriginal Healthy Living Branch



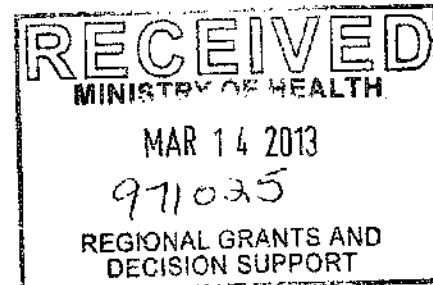
First Nations Health Authority
Health through wellness

1205 - 100 Park Royal South
West Vancouver, BC
Canada V7T 1A2

T 604.913.2080
F 604.913.2081
www.fnha.ca

February 19, 2013

Mr. Gordon Cross
Executive Director, Regional Grants and Decision Support
Ministry of Health
4-4 1515 Blanshard Street
Victoria, BC V8W 3C8



Dear Mr. Cross,

This letter is a follow-up to our meeting on November 21, 2012 on the provincial funding reporting requirements as set out on Schedule 2 of the British Columbia Tripartite Framework Agreement on First Nations Health Governance (TFAFN). As discussed, there is an interpretation difference on the context of the required quarterly reports. The Province would like the quarterly reports to include the complete First Nations Health Authority (FNHA) operations, whereas FNHA has interpreted Schedule 2 to provide reporting only on the Province's funded portion of operations. This issue was a take away item for FNHA representatives at this meeting to discuss internally and defer to the FNHA Board for approval. Also as discussed, the FNHA Board, based on recommendations from the Finance and Audit Committee (F&A Committee), is authorized to approve financial information that will be made publicly available, including the audited financial statements, financial content of the annual report and any reports required by government and regulatory authorities.

A briefing note was presented to the F&A Committee at their December 13, 2012 meeting which highlighted the Province's reporting requirements and the issues associated with these requirements (see Table 1). The briefing note also provided a comparison to Canada's reporting requirements as set out in the TFAFN and the Canada Funding Agreement. Canada's requirements are more focused on the Annual Audit requirements and on the submission of an Interim Health Plan/Multi-Year Health Plan, yearly Cash Flow Statement and an Annual report. Canada has not requested reports that monitor progress during the year.

The F&A Committee was also apprised of the fact that all health authorities are required to submit quarterly reports as their financial results are consolidated under the government reporting entity (GRE). There are no plans that FNHA financial results would be included in the GRE consolidated report; however, the Ministry of Health still requested this level of reporting for the entire FNHA operations.

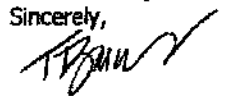
The F&A Committee agreed with the FNHA staff interpretation of Schedule 2 to only include quarterly reports on the Province funded component of operations and not on the entire FNHA operations. The Province will receive the Interim Health Plan/Multi-year health plan (which would include an overall spending plan), annual audited financial statements, and any other reports that are publicly distributed such as the annual report.

.....2

First Nations Health Authority
Health through wellness

Based on this difference in interpretation and in comparison of the federal government's reporting requirements, we ask that you please review your information requirements for the quarterly reports and if these requirements remain the same, provide us with an explanation on why quarterly financial reports are needed on the entire FNHA operations and how this information is going to assist the Ministry of Health in supporting the Tripartite Framework Agreement.

Sincerely,



Tally Bains, MBA, CGA
Director of Finance

pc: Mr. Joe Gallagher, CEO, FNHA

Table 1: Province's Reporting Requirements

Annual spending plan for upcoming fiscal year	March 15 th of each year	Identify planned expenditures (and cash flow by month) required to support the planned activities, initiatives and health care services being delivered through the IHP and/or MYHP	<ul style="list-style-type: none"> Province wants the entire FNHA budget and not just the components tied to the Province funding. IHP/MYHP has been deferred until May 2013.
Quarterly Financial Reports	At the end of each quarter (actual due date not specified)	<ul style="list-style-type: none"> YTD Actuals, Variance explanations Commitments to yearend Explanations on how expenditures relate to accountabilities and health care outcomes/deliverables (per IHP/MHP) 	<ul style="list-style-type: none"> Province wants this for the entire FNHA operations and not just the components tied to the Province funding. Level of reporting: Explanations on how expenditures relate to accountabilities and health care outcomes/deliverables (per IHP/MHP)
Annual audited financial statements	Within 120 days of year-end		<ul style="list-style-type: none"> AGM is in August which exceeds the 120 day requirements; F&A and Board set to approve at May meeting; Permission required to release draft audited statements approved by Board (waiting for Members to approve).
Other		BC may require other reports from time to time	<ul style="list-style-type: none"> Requests will be brought to F&A when received

**BRITISH COLUMBIA TRIPARTITE FRAMEWORK
AGREEMENT ON FIRST NATION HEALTH GOVERNANCE**

Made as of the 13th day of October, 2011

Between

HER MAJESTY THE QUEEN IN RIGHT OF CANADA
as represented by the Minister of Health

and

**HER MAJESTY THE QUEEN IN RIGHT OF THE PROVINCE OF
BRITISH COLUMBIA**
as represented by the Minister of Health

and

FIRST NATIONS HEALTH SOCIETY

Endorsed by

FIRST NATIONS HEALTH COUNCIL

(2) Members of the FNHA shall act in accordance with the FNHA constitution and by-laws of the FNHA and shall not participate in the day-to-day decision-making and operations of the FNHA.

(3) The FNHDA may advise the FNHA in regard to matters which are consistent with its mandate but it shall not direct or purport to direct the FNHA.

(4) The Tripartite Committee may advise each of the Parties and the FNHA in regard to matters which are consistent with its mandate, but it shall not direct or purport to direct the Parties or the FNHA.

SECTION 5 - FNHA -- OPERATION AND PROVISION OF FN HEALTH PROGRAMS

5.1 Operations

The FNHA shall:

(1) commence negotiations with Canada immediately following the signing of this Agreement, and make best efforts to conclude within two (2) years of the signing of this Agreement or such later time as the FNHA and Canada agree, the Sub-Agreements and the Canada Funding Agreement in order to effect, facilitate and support the Transfer of Federal Health Programs; and

(2) negotiate any funding agreements that may be offered by British Columbia.

5.2 Interim Health Plan

(1) The FNHA shall prepare an annual Interim Health Plan that sets out its start-up plans, goals, priorities, program plans and services, health performance standards, anticipated allocation of resources and the use of funding to be provided by Canada and British Columbia. This Plan shall be provided by the FNHA to its members, Canada and British Columbia.

(2) The Interim Health Plan shall be prepared taking into account such advice and inputs set out in section 5.3(4) as are available at the time of drafting and shall reflect that the Transfer of Federal Health Programs may occur in stages.

(3) The Interim Health Plan shall be prepared on an annual basis until such time as the Transfer of Federal Health Programs is substantially complete.

5.3 Multi-Year Health Plan

(1) Upon expiry of the final Interim Health Plan, the FNHA shall present a five (5) year MYHP that sets out its goals, priorities, program plans and services, health performance standards, anticipated allocation of resources and use of funding to be provided by Canada and British Columbia.

(2) The MYHP shall be updated yearly and may be amended from time to time. A copy of the update and any amendments shall be provided by the FNHA to its members, Canada, and

- (b) By March 15 of each year, an annual spending plan for the upcoming fiscal year commencing April 1, clearly identifying the planned expenditures (and cash flow by month) required to support the planned activities, initiatives and health care services being delivered through the IHP and/or MYHP as identified in section 5.2 and 5.3 of this Agreement and not to exceed the total annual funding amount;
- (c) During the fiscal year, quarterly reports showing the expenditure of funds, variance explanations against the spending plan, commitments against the spending plan to fiscal year-end and explanations showing how expenditures relate to accountabilities and health care outcomes/deliverables contemplated under the annual IHP and/or the MYHP;
- (d) Annual audited financial statements of the FNHS within 120 days of year end; and,
- (e) Other reporting as British Columbia may reasonably require from time to time.

Annual Funding Letter and Payment Schedule

(6) Each year British Columbia shall review the updated IHP and the MYHP as identified in section 5.2 and 5.3 of this Agreement and the annual spending plan identified above. Upon completion of this review, British Columbia shall issue to the FNHS an annual funding letter that will include a payment schedule showing how the annual funding amount will be paid by British Columbia to the FNHS.

SCHEDULE 2 – BRITISH COLUMBIA FUNDING

(1) British Columbia will provide funding to the First Nations Health Society (FNHS) to implement the commitments in the Transformative Change Accord: First Nations Health Plan (TCA:FNHP) and the Tripartite First Nations Health Plan (TFNHP), as described below:

Fiscal Year	Annual Funding Amount
2011/12	\$ 4,000,000
2012/13	6,500,000
2013/14	8,000,000
2014/15	10,000,000
2015/16	11,000,000
2016/17	11,000,000
2017/18	11,000,000
2018/19	11,000,000
2019/20	11,000,000
	\$ 83,500,000

(2) British Columbia's obligation to provide funding under this Agreement is subject to the *BC Financial Administration Act*, which makes that obligation subject to an appropriation being available in the fiscal year of the Province of BC during which payment becomes due.

(3) This funding will be re-directed to the FNHA upon its creation and the same conditions will apply.

(4) In the event of termination of this Agreement, the BC Ministry of Health will pay the amounts described above to the FNHS or other agency. The conditions of payment shall be governed instead by the principles of the TCA:FNHP and the TFNHP. The FNHS and the BC Ministry of Health will enter into good faith negotiations during the eighteen (18) month notice period to enter interim and final agreements in respect of the deliverables, funding and other matters respecting the goals of the funding as described in the above documents and this schedule. There will be no payments until an agreement is reached.

Reporting

(5) The FNHS will provide to British Columbia the following reports, in the form and manner proscribed by British Columbia:

- (a) By June 30, 2011, an annual spending plan for the 2011-12 fiscal year commencing April 1, clearly identifying the planned expenditures (and cash flow by month) required to support the planned activities, initiatives and health care services being delivered through the Interim Health Plan (IHP) and/or the Multi-Year Health Plan (MYHP) as identified in section 5.2 and 5.3 of this Agreement, and not to exceed the total annual funding amount described above;

Lowe, Tracey HLTH:EX

From: Paton, Arlene HLTH:EX
Sent: Friday, July 24, 2015 1:57 PM
To: Brown, Stephen R HLTH:EX
Cc: Obee, Sarah F HLTH:EX; Muller, Bev HLTH:EX
Subject: Auditor General of Canada

Hi Steve – Sony Perron just called me to let me know that the AG of Canada is doing a study on FN health services on reserve and they have a draft report on the BC model that will be ready to review by key informants over the next few weeks. I've told Sony that it's fine to have the AG send it to the DM of MoH (you) and we can quickly review it for any factual errors. The AG of Canada has no jurisdiction over the BC government, but this could be a useful document and some staff here were interviewed as part of their study. The Office of the AG was given a copy of the staff allegations that Joe has spoken to you about and so part of this study will speak to governance and HR processes, but Sony doesn't believe it will be more than that.

So just a heads up that when this draft report from the AG of Canada arrives in your office, please send it down here for us to review – and Sony may raise this with you on Monday when you see him.

Thanks!

Regards,

Arlene Paton
Assistant Deputy Minister
Population and Public Health
Ministry of Health
PO Box 9646 Stn Prov Govt
Victoria BC V8W 9P1
Tel: 250-952-1731

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Lowe, Tracey HLTH:EX

From: Plank, Sarah GCPE:EX
Sent: Tuesday, February 2, 2016 6:40 PM
To: Brown, Stephen R HLTH:EX
Subject: Auditor General on FNHA
Attachments: parl_oag_201511_07_e.pdf; IN_Federal OAG report_FNHA governance_Jan 27_16_FINAL.docx

Hi Steve, Here is the online summary from the auditor general: http://www.oag-bvg.gc.ca/internet/English/att_e_41098.html. The report itself is attached for you, along with our issues note.

This is getting a fair bit of online pick-up on media websites, primarily this story from CP... Below that are the broadcast media reports. No media have come to us yet for comment. It will probably end up being just a one-day thing I would think, though they may want to ask the minister about it tomorrow I suppose.

Federal audit reveals problems with B.C. First Nations Health Authority

CP News

Camille Bains

02-Feb-2016 15:15

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CKNW (Vancouver)
02-Feb-2016 12:01
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CBYG (CBC Prince George)
02-Feb-2016 12:04
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B.C.'s First Nations Health Authority criticized by Auditor General
CBC Online
02-Feb-2016 12:11
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ADVICE TO MINISTER

CONFIDENTIAL ISSUES NOTE

Ministry: Health

Date: January 27, 2016

Minister Responsible: Terry Lake

Federal OAG report – First Nations Health Authority

BACKGROUND REGARDING THE ISSUE:

- On February 2 the federal Auditor General will be releasing a report on the establishment of the First Nations Health Authority (FNHA) in British Columbia.
- The report focuses on the efforts of BC First Nations and Health Canada to establish the FNHA.
- The report identifies success factors that helped overcome previously noted structural impediments.
- While B.C.'s activities are not formally examined, the report does note the province's significant and ongoing support in the process.
- The report notes that it required a sustained commitment over 10 years by key leaders in First Nations, the Government of Canada and the Government of BC to build the climate of trust and respect needed to negotiate an approach to transfer responsibility for federal health programs and services to the FNHA.
- The report notes that during the development of this report, the federal Auditor General received an anonymous document that made allegations against the FNHA regarding conflicts of interest.
- The Auditor General found the FNHA had established an accountability and governance framework to guide its operations, but that there were gaps in the policies, pertaining to conflict of interest, recruitment, personnel security and disclosure.
- The Auditor General recommends that the FNHA review its accountability and governance framework. The FNHA has agreed to the recommendation.
- The Auditor General also found that there were weaknesses in the management of potential conflict of interest, and recommends the FNHA review its conflict of interest policy and regularly report the result of its reviews. The FNHA has agreed to the recommendation.
- The Auditor General also reviewed allegations of workplace misconduct and staffing on the basis of merit, and recommended that the FNHA ensure documentation is created and filed to demonstrate that staff are hired based on merit, and that concerns are adequately investigated. The FNHA has agreed to those recommendations.
- The Auditor General concludes that the hard work that the FNHA is undertaking is only beginning, so that while there were some weaknesses in their accountability and governance framework, it will be important for the FNHA to demonstrate that they have a stronger accountability framework in place to build trust in the workplace and with partners.

ADVICE AND RECOMMENDED RESPONSE:

- We thank the federal Auditor General for their report on the FNHA.
- The First Nations Health Authority is an example of transformative change that will improve health and wellbeing for First Nations people throughout B.C. – working with the province in close collaboration to close the health disparities that exist for First Nations people.
- We agree that the FNHA is a very important partner with the provincial health system and is an important piece of our efforts to improve health outcomes for First Nations peoples in BC.
- We also recognize that, like many new enterprises, there were some improvements that needed to be addressed.
- We understand the FNHA has agreed to all the recommendations from the Auditor General in this report and is developing a stronger, more robust governance and accountability model.

Facts on the First Nations Health Authority

- On October 1, 2013 the First Nations Health Authority took full responsibility for all the health programs for First Nations peoples previously run by Health Canada. These include: non-insured health benefits; children and youth programs; chronic disease programs and injury prevention; primary care; communicable disease control programs; mental health and addictions; and environmental health.
- Health authorities have always had the legal responsibility to provide health services to all British Columbians. This has not changed after the transfer. Programs and services now provided through the First Nations Health Authority are in addition to, and not in place of, those provided by provincial health authorities.
- B.C. is providing annual funding to the First Nations Health Authority to implement the commitments under the Framework Agreement.
- The Ministry of Health has committed \$100 million up to 2019/20 to support health care provisions outlined in the Framework Agreement. As of the end of the fiscal year 2014/15, the Ministry of Health has provided \$45 million of the \$100 million to support this agreement.
- The Ministry of Health and the First Nations Health Authority have also established a Joint Project Board to oversee projects that will result in primary health services improvements for First Nations people. This includes investing in additional health care providers in previously under-served locations, as well as funding new and innovative models of health service delivery.
- Through the partnership among FNHA, regional health authorities and local First Nations, Regional Partnership Accords have been developed and signed committing the partners to a shared vision of improving First Nations health.

ADVICE TO MINISTER

- **Regional health and wellness plans further outline the implementation of the vision as outlined in the regional partnership accords, and help to inform provincial level strategic planning.**

Communications Contact: Stephen May Reviewer:
Program Area Contact: Arlene Paton
File Created: January 26, 2016
File Updated: January 27, 2016

Minister's Office	Program Area	Deputy	HLTH Communications

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Lowe, Tracey HLTH:EX

From: Paton, Arlene HLTH:EX
Sent: Tuesday, November 3, 2015 10:03 AM
To: Brown, Stephen R HLTH:EX; Stevenson, Lynn HLTH:EX
Subject: FW: OAG - DM Draft - Services to First Nations
Attachments: OAG-Services to First Nations-DM Draft-September 22 2015-345 PST_PROTECTED.pdf

Importance: High

Hi Steve and Lynn – here is the latest draft of the OAG report. To view use my email address: Arlene.paton@gov.bc.ca and my password: s.15

Regards,

Arlene Paton

Assistant Deputy Minister

Population and Public Health

Ministry of Health

PO Box 9646 Stn Prov Govt

Victoria BC V8W 9P1

Tel: 250-952-1731

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From: Wheeler, Glenn [<mailto:Glenn.Wheeler@oag-bvg.gc.ca>]

Sent: Tuesday, September 22, 2015 4:06 PM

To: Brown, Stephen R HLTH:EX; Paton, Arlene HLTH:EX; Brownsey, Silas HLTH:EX; shannon.m.mcdonald@gov.bc.ca; Sitar, Natalie HLTH:EX; Muller, Bev HLTH:EX; Benbow, Nicole C HLTH:EX

Cc: OGrady, Bridget

Subject: OAG - DM Draft - Services to First Nations

Good afternoon,

Please find our DM Draft and accompanying letter attached.

Sincerely,

Glenn Wheeler

Principal | Directeur principal

Office of the Auditor General of Canada | Bureau du vérificateur général du Canada

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