



MAR 08 2017

1080975

Mr. Geoff Plant
Chair
Providence Health Care
Board of Directors
1081 Burrard St
Vancouver BC V6Z 1Y6

Dear Mr. Plant:

I am writing to thank you for the Preliminary Business Plan, dated January 18, 2017, for the new St. Paul's Hospital and Health Campus (SPHHC). The Ministry of Health (the Ministry) is very appreciative of Providence Health Care (PHC) and Vancouver Coastal Health Authority's (VCH) hard work to date to advance the project.

I am also writing to instruct PHC and VCH to continue with the development of the final business plan for the SPHHC, which I understand will be submitted to the Ministry in Fall 2017. Please note the following requirements with respect to the development of the final business plan:

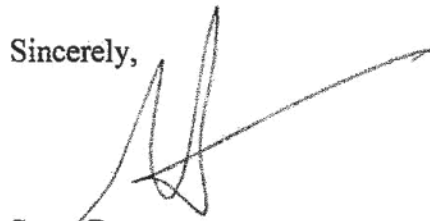
s.13

s.13

Please work with the Government Communications and Public Engagement Branch (GCPE) with respect to SPHHC donor announcement opportunities and as you continue to develop your project communication plans and materials.

I wish PHC success in completing the final business plan for the new SPHHC and look forward to its submission to the Ministry in fall 2017.

Sincerely,

A handwritten signature in black ink, appearing to be 'Steve Brown', written over a horizontal line.

Steve Brown
Deputy Minister

pc: Ms. Sabine Feulgen, Associate Deputy Minister, Corporate Services, Ministry of Health
Ms. Lynn Stevenson, Associate Deputy Minister, Health Services, Ministry of Health
Mr. Manjit Sidhu, Assistant Deputy Minister, Finance and Corporate Services,
Ministry of Health
Mrs. Mary Ackenhusen, President and Chief Executive Officer, Vancouver Coastal
Health Authority
Ms. Dianne Doyle, President and Chief Executive Officer, Providence Health Care
Mr. Joel Palmer, Executive Director, Capital Services Branch, Ministry of Health

Berry, Julia F HLTH:EX

From: .Jabs, Ryan GCPE:EX
Sent: Monday, May 11, 2015 5:34 PM
To: Sidhu, Manjit HLTH:EX; Stevenson, Lynn HLTH:EX; Brown, Stephen R HLTH:EX
Cc: Plank, Sarah GCPE:EX
Subject: FW: Invite for St. Paul's Hospital Forum Vancouver West End
Attachments: St. Paul's Forum Van West End May 26th 2015.pdf

Hi Manjit, Lynn and Stephen,

See attached from the Vancouver Westend MLA, which is coming your way from the MO, and below from Providence... who's the program lead on the business plan? Have they engaged with the ministry any further around the consultation work they're doing? I'm a little concerned that they're only now planning to go out to RFP to find a facilitator for these sessions. The RFP/session designs could take months... and it could be the fall before they begin any consultations.

Meanwhile, the local MLA is engaging and beginning sessions already in the void of info and engagement from Providence.

Thanks,

Ryan

-----Original Message-----

From: Hussain, Shaf [PH] [<mailto:SHussain@providencehealth.bc.ca>]
Sent: Monday, May 11, 2015 5:20 PM
To: Jabs, Ryan GCPE:EX
Cc: Plank, Sarah GCPE:EX
Subject: Re: Invite for St. Paul's Hospital Forum Vancouver West End

As far as i know, we haven't been invited. But maybe it's in the mail. We can attend, if invited.

We have a meeting set up with Spencer on May 29th, but no other meetings yet. We were going to extend couple invitations this week to west BIA and Residents Association, but these would be basic info sharing meetings (like last week's with Strathcona), not pure consultation/feedback. We're preparing for those, but need expert facilitator/contractor to help design the sessions, not to mention that we have to first figure out what kind of feedback we need (ie to help us design the care solutions), so we can use as input for our business case. We're going to search for said facilitator via RFP.

Stay tuned...

From: Jabs, Ryan GCPE:EX
Sent: Monday, May 11, 2015 5:01 PM
To: Hussain, Shaf [PH]
Cc: Plank, Sarah GCPE:EX
Subject: FW: Invite for St. Paul's Hospital Forum Vancouver West End

Hi Shaf,

See attached... You may have received the same. Do you have any dates lined up to engage the community before this or after?

Thanks,

Ryan
250-413-7121

Spencer Chandra Herbert, MLA
(Vancouver-West End)
Parliament Buildings
Victoria, BC V8V 1X4

Community Office:
923 Denman Street
Vancouver, BC V6G 2L9
Telephone: 604 660-7307
Facsimile: 604 660-7300

www.spencerchandraherbert.ca
s.chandraherbert.mla@leg.bc.ca



**Province of
British Columbia**
Legislative Assembly



Spencer Chandra Herbert, MLA
(Vancouver-West End)

May 11, 2015

Minister Terry Lake
BC Ministry of Health
Room 337
Parliament Buildings
Victoria, BC
V8V 1X4

Dear Minister Lake,

Following your recent announcement in April to move St. Paul's Hospital we have heard from many West Enders who want to know what's next for St. Paul's, and would like to discuss what the future of health care will look like for Downtown Vancouver.

I would like to extend an invitation to you to attend a meeting and engage the community in this discussion on Tuesday, May 26th at 7:00 pm at West End Community Centre located at 870 Denman Street. Please be in touch with us if you are able to attend. We look forward to hearing from you.

Sincerely,

Spencer Chandra Herbert, MLA
Vancouver West End/Coal Harbour

Berry, Julia F HLTH:EX

From: XT:HLTH Doyle, Dianne
Sent: Tuesday, May 12, 2015 12:48 PM
To: Brown, Stephen R HLTH:EX
Cc: Office of the CEO [PH]
Subject: MOH VCH PHC meeting May 19

s.13

Please note this is the first available time we could make this work due to all schedules. Once I know how the week of May 11th is looking then it may be possible to move up. Tx everyone.

Berry, Julia F HLTH:EX

From: XT:Palazoff, Cheryl HLTH:IN
Sent: Thursday, June 7, 2018 2:29 PM
To: Brown, Stephen R HLTH:EX
Cc: Office of the CEO [PH]; XT:Sihota, Perminder HLTH:IN; Kelly, Samantha J HLTH:EX; Berry, Julia F HLTH:EX
Subject: on behalf of Kip Woodward...correspondence attached
Attachments: brown re PHC Bus Plan.pdf

Dear Stephen:

Please see attached letter from Kip Woodward regarding Submission of the Revised Business Plan for The New St. Paul's.

Regards,
Cheryl

Cheryl Palazoff, Corporate Secretary & Board Support Lead
Board Office, Vancouver Coastal Health
11th floor, 601 W. Broadway
Vancouver, BC V5Z 4C2

E: cheryl.palazoff@vch.ca
P: 604-875-4719
C: 778-872-1966

June 7, 2018

Mr. Stephen Brown, Deputy Minister
Ministry of Health
PO Box 9639
STN PROV GOVT
Victoria, BC
V8W 9P1

Re: Submission of the Revised Business Plan for The New St. Paul's

Dear Stephen:

I am writing to you in my capacity as Chair of the Vancouver Coastal Health Authority Board in support of the Revised Business Plan for The New St Paul's.

The project team has briefed my CEO to ensure she is updated on any of the material changes since the January Business Plan. In addition, I have had the opportunity to discuss the Revised Business Plan with Eric Harris.

For over 20 years, teams of individuals, from all parts of our community, have worked hard to make this a reality. The New St Paul's represents one of the core Provincial and National Health assets. Its replacement not only de-risks the existing facility in times of emergency but creates a catalyst to bring about systemic change as to how we deliver core services and research for the Province. Our Board is supportive of the renewal and looks forward to the comprehensive plan upon completion of detailed scope.

Our team will continue our engagement in the development of this important project.

Sincerely,



Kip Woodward
Board Chair

Cc: Eric Harris

KW:cp

Berry, Julia F HLTH:EX

From: XT:HLTH Doyle, Dianne
Sent: Tuesday, July 25, 2017 3:11 PM
To: Stevenson, Lynn HLTH:EX
Cc: Office of the CEO [PH]; Trotter, Wendy HLTH:EX; Marsh, Jania HLTH:EX
Subject: St Paul's redevelopment planning s.17
Attachments: SPH Redevelopment s.17 BN for Oversight_July 2017.pdf;
2017-07-17 BC s.17 SPHF.PDF; ReqBusCase New St Paul's Jul 17 2017.pdf;
Dr.Christopher.De.Bono-2017.07.20.pdf; s.17 _MoH.PDF;
SPH Redevelopment Re-zoning Cost Treatment BN JUL142017.pdf

Attachments are just FYI...summary request is in red below

Lynn
s.13,s.17

Dianne Doyle, President and CEO

Providence Health Care

Mailing address: 1081 Burrard Street | Vancouver, BC | V6Z 1Y6

Courier/ Office Address: 4th Floor - 1190 Hornby Street | Vancouver, BC | V6Z 2K5

Executive Assistant: Colleen Narang | officeofthceo@providencehealth.bc.ca | ddoyle@providencehealth.bc.ca

Tel: 604-806-8020 | Fax: 604-806-8811

<http://www.providencehealthcare.org>

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Berry, Julia F HLTH:EX

From: Stevenson, Lynn HLTH:EX
Sent: Friday, July 28, 2017 4:58 PM
To: Sidhu, Manjit HLTH:EX
Subject: FW: St Paul's redevelopment planning s.17
Attachments: SPH Redevelopment s.17 BN for Oversight_July 2017.pdf;
2017-07-17 BC s.17 SPHF.PDF; ReqBusCase New St Paul's Jul 17 2017.pdf;
Dr.Christopher.De.Bono-2017.07.20.pdf; s.17 MoH.PDF;
SPH Redevelopment Re-zoning Cost Treatment BN JUL142017.pdf

Could we connect next week on this..thx

From: Doyle, Dianne [PH] [<mailto:DDoyle@providencehealth.bc.ca>]
Sent: Tuesday, July 25, 2017 3:11 PM
To: Stevenson, Lynn HLTH:EX
Cc: Office of the CEO [PH]; Trotter, Wendy HLTH:EX; Marsh, Jania HLTH:EX
Subject: St Paul's redevelopment planning s.17

Attachments are just FYI...summary request is in red below

Lynn
s.13,s.17

Dianne Doyle, President and CEO
Providence Health Care
Mailing address: 1081 Burrard Street | Vancouver, BC | V6Z 1Y6

Courier/ Office Address: 4th Floor - 1190 Hornby Street | Vancouver, BC | V6Z 2K5
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BRIEFING NOTE

TOPIC:	Additional Funding for SPH Business Case Finalization
DATE:	July 25, 2017
PURPOSE:	<input type="checkbox"/> DECISION <input type="checkbox"/> INFORMATION <input type="checkbox"/> DISCUSSION <input checked="" type="checkbox"/> SEEKING DIRECTION
PREPARED FOR:	SPH Redevelopment Project Oversight Committee
PREPARED BY:	Mary Procter, VP Finance & Support Services
APPROVED BY:	Dianne Doyle, President & CEO
Attachments:	Letter to Archdiocese of Vancouver Response from Archdiocese of Vancouver Letter to St. Paul's Hospital Foundation Letter to Ministry of Health Briefing Note: SPH Redevelopment Rezoning

Situation

There is a significant amount of work required to complete the final SPH Redevelopment business case submission for this complex project. In order to complete the work required to meet a January 2018 submission date,^{s.13,s.17}

s.13,s.17

Page 14

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s.13,s.17

Recommendation

s.13



How you want to be treated.

July 17, 2017

Dick Vollet
President & CEO
St. Paul's Hospital Foundation
510 - 1125 Howe Street
Vancouver BC V6Z 2K8

Mail: 1081 Burrard Street
Vancouver, BC Canada V6Z 1Y6

Office: 4th Floor, 1190 Homby Street
Vancouver, BC Canada V6Z 2K4

Tel 604 806 8020
Fax 604-806-8811
officeoftheceo@providencehealth.bc.ca
www.providencehealthcare.org

Dear Dick,

Providence Health Care (PHC) has worked for over 10 years to get approval to rebuild St. Paul's Hospital at the Station Street site. The rebuild is essential to continue to provide patient-centered care driven by Catholic values of compassion and social justice. In April 2015 the BC Ministry of Health approved moving forward to submit a business case.

The BC Ministry of Health has a new vision for delivering the best care to British Columbians. It places the patient at the centre and calls for the delivery of co-ordinated health care services where and when people need them most. The vision puts as much emphasis on helping people to stay healthy, addressing episodes of minor acute illness and better managing chronic illnesses, as on providing high-quality critical and acute care services when they are very sick, supported by technological innovation.

St. Paul's Hospital has served the needs of its patients through compassionate care, teaching and research. The new St. Paul's Hospital is a once in a life time opportunity to build a new hospital and integrated health campus. The campus will be a catalyst to help realize the Ministry's vision by driving innovation and shifting the way health care services are delivered across the province in the future. The redevelopment will draw on the hospital's lengthy history of delivering integrated, seamless, patient-centred compassionate care to all B.C. residents.

As you can appreciate there is a significant amount of work required to complete the final submission for this complex project. s.13,s.17
s.13,s.17

Sites: St. Paul's Hospital | Holy Family Hospital | Mount Saint Joseph Hospital | Youville Residence | St. John Hospice
St. Vincent's: Brock Fahmi, Langara, Honaria Conway - Heather | Crosstown Clinic

Community Dialysis Clinics: Sechelt | Richmond | Powell River | Squamish | North Shore | Vancouver | East Vancouver



In affiliation with:
THE UNIVERSITY OF
BRITISH COLUMBIA



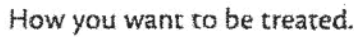
s.13,s.17

Sincerely,

A handwritten signature in cursive script, appearing to read "Dianne Doyle".

Dianne Doyle
President & CEO
Providence Health Care

Kathryn Young, Board Chair, St. Paul's Hospital Foundation
Eric Harris, Board Chair, Providence Health Care
Geoff Plant, Board Director, Providence Health Care



Tel 604 806 8528
www.providencehealthcare.org

Page 18 of 74 HTH-2018-86130



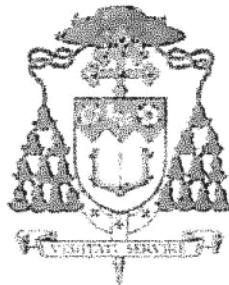
As you can appreciate there is a significant amount of work required to complete the final submission for this complex project. s.13,s.17
s.13,s.17

PHC is grateful for the Archdiocese's consideration of this request.

Sincerely,

A handwritten signature in black ink, appearing to read "C. De Bono".

Christopher De Bono, PhD
VP Mission, Ethics & Spirituality



Archdiocese of Vancouver
ARCHBISHOP'S OFFICE

St. Apollinaris
July 20, 2017

Dr. Christopher De Bono
Vice-President, Mission, Ethics & Spirituality
Providence Health Care
1081 Burrard Street
Vancouver BC V6Z 1Y6

Dear Christopher:

Thank you for your letter of July 17, 2017, in which you requested that the
Archdiocese of Vancouver^{s.17}

s.17

As you know, the Archdiocese fully supports the excellent work of Providence
Health Care does in Catholic health care. In response to your letter^{s.17}

s.17

With cordial greetings, I remain

Sincerely yours in Christ,

+ J. Michael Miller CSB

✙ J. Michael Miller, CSB
Archbishop of Vancouver

4885 Saint John Paul II Way | Vancouver, BC | V5Z 0G3
Telephone: 604 443-3203 | Facsimile: 604 681-8355

rcabishop@rcav.org



How you want to be treated.

Mail 1081 Burrard Street
Vancouver, BC Canada V6Z 1Y6

Office 1190 Hornby Street
Vancouver, BC Canada V6Z 2K5

Tel 604 806 9090
www.providencehealthcare.org

July 18, 2017

Mr. Manjit Sidhu
Ministry of Health Services
Assistant Deputy Minister, Financial & Corporate Services
1515 Blanshard St. – 4th Floor
Victoria, BC
V8W 3C8

Dear Manjit:

As you are aware, Providence Health Care (PHC) has worked for over 10 years to get approval to rebuild St. Paul's Hospital at the Station Street site. In April 2015, the BC Ministry of Health (MoH) approved moving forward to submit a business case.

The MoH has a new vision for delivering the best care to British Columbians. It places the patient at the centre and calls for the delivery of coordinated health care services where and when people need them most. The vision puts as much emphasis on helping people to stay healthy, addressing episodes of minor acute illness and better managing chronic illnesses, as on providing high-quality critical and acute care services when they are very sick, supported by technological innovation.

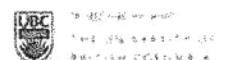
St. Paul's Hospital has served the needs of its patients through compassionate care, teaching and research. The new St. Paul's Hospital is a once in a life time opportunity to build a new hospital and integrated health campus. The campus will be a catalyst to help realize the Ministry's vision by driving innovation and shifting the way health care services are delivered across the province in the future. The redevelopment will draw on the hospital's lengthy history of delivering integrated, seamless, patient-centred compassionate care to all B.C. residents.

As you can appreciate there is a significant amount of work required to complete the final submission for this complex project. s.13,s.17

s.13,s.17

Sites: St. Paul's Hospital | Holy Family Hospital | Mount Saint Joseph Hospital | Youville Residence | St. John Hospice
St. Vincent's: Brock Fahmi, Langara, Honoria Conway - Heather | Crosstown Clinic

Community Dialysis Clinics: Sechart | Richmond | Powell River | Squamish | North Shore | Vancouver | East Vancouver





s.13,s.17

Yours truly,

A handwritten signature in cursive script that reads "Mary".

Mary Procter
VP Finance & Support Services

Cc – Glen Copping - VCH

BRIEFING NOTE

TOPIC:	SPH Redevelopment Rezoning Cost Treatment		
DATE:	July 14, 2017		
PURPOSE:	<input checked="" type="checkbox"/> DECISION	<input checked="" type="checkbox"/> INFORMATION	
	<input type="checkbox"/> DISCUSSION	<input type="checkbox"/> SEEKING DIRECTION	
PREPARED FOR:			
PREPARED BY:			

Situation/Background: A rezoning application needs to be developed to align the zoning of the future SPH Station St. site with intended its usages (Core Hospital/Research/Commercial etc.) This process requires a significant outlay of funds to progress through the application process. These funds will be contributed to both the City of Vancouver (\$1.5M) as well as being used to secured consulting resources (\$1M) to lead the process from the PHC perspective. Finance would like to determine the accepted accounting treatment of these costs, specifically if they can become part of the capital asset or if they need to be expensed out of operating funds.

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Relevant Public Sector Accounting Standards:

Public Sector Accounting Standards

Note 1: PSAS 3150.05b

Cost is the gross amount of consideration given up to acquire, construct, **develop or better** a tangible capital asset, and includes all **costs** directly attributable to acquisition, construction, **development or betterment** of the tangible capital asset, including installing the asset at the location and in the condition necessary for its intended use. The **cost** of a contributed tangible capital asset, including a tangible capital asset in lieu of a developer charge, is considered to be equal to its fair value at the date of contribution. Capital grants would not be netted against the **cost** of the related tangible capital asset. The **cost** of a leased tangible capital asset is determined in accordance with PUBLIC SECTOR GUIDELINE **PSG-2**, Leased Tangible Capital Assets

Note 2: PSAS 3150.10

The cost of a tangible capital asset includes the purchase price of the asset and other acquisition costs such as installation costs, design and engineering fees, legal fees, survey costs, **site preparation costs**, freight charges, transportation insurance costs, and duties. The cost of a constructed asset would normally include direct construction or development costs (such as materials and labour) and overhead costs directly attributable to the construction or development activity. The activities necessary to prepare a tangible capital asset for its intended use encompass more than the physical construction of the tangible capital asset. They include the technical and administrative work prior to the commencement of and during construction.

Note 3: PSAS 3150.19

Costs of betterments are considered to be part of the cost of a tangible capital asset and would be added to the recorded cost of the related asset. A **betterment** is a cost incurred to **enhance the service potential of a tangible capital asset**. In general, for tangible capital assets other than complex network systems, service potential may be enhanced when there is an increase in the previously assessed physical output or **service capacity**, where associated operating costs are lowered, the useful life of the property is extended or the quality of the output is improved.

Berry, Julia F HLTH:EX

From: XT:HLTH Doyle, Dianne
Sent: Friday, September 8, 2017 4:03 PM
To: Brown, Stephen R HLTH:EX
Cc: Stevenson, Lynn HLTH:EX; Office of the CEO [PH]
Subject: draft communication plan re ST Paul's real estate
Attachments: CommPlan-StPauls-Land-Sale-Sept2017.docx; Land-Sale-QA-Sept2017.docx

s.13

Dianne Doyle, President and CEO

Providence Health Care

Mailing address: 1081 Burrard Street | Vancouver, BC | V6Z 1Y6

Courier/ Office Address: 4th Floor - 1190 Hornby Street | Vancouver, BC | V6Z 2K5

Executive Assistant: Colleen Narang | officeofthceo@providencehealth.bc.ca | ddoyle@providencehealth.bc.ca

Tel: 604-806-8020 | Fax: 604-806-8811

<http://www.providencehealthcare.org>

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Page 26 to/à Page 37

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Berry, Julia F HLTH:EX

From: Michell, Jennifer HLTH:EX
Sent: Wednesday, September 20, 2017 2:58 PM
To: Stevenson, Lynn HLTH:EX
Subject: FW: - St Paul's Redevelopment
Attachments: 1093670 Dolye incoming -Requested Information on St. Paul's Redevelopment

Importance: High

Hi Lynn

I knew that there was something I had needed to bring up in our meeting today, but couldn't recall at the time.

MO requested response to Dianne Doyle's letter to Minister Dix (Attached), and program staff are seeking direction from you on how you would like them to respond.

Jennifer Michell

Director

Offices of the Associate Deputy Ministers | Ministry of Health

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From: Michell, Jennifer HLTH:EX
Sent: Friday, September 15, 2017 4:30 PM
To: Stevenson, Lynn HLTH:EX
Cc: Fougere, Brianna HLTH:EX
Subject: - St Paul's Redevelopment
Importance: High

Hi Lynn

Further to our call, attached is the information Dianne Doyle sent to Minister following their meeting on the 6th. Program has requested your direction on how to proceed with a response from the Minister.

Thanks

Jennifer Michell

Director

Offices of the Associate Deputy Ministers | Ministry of Health

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Berry, Julia F HLTH:EX

From: XT:HLTH Doyle, Dianne
Sent: Wednesday, September 13, 2017 3:58 PM
To: Health, HLTH HLTH:EX; Dix.MLA, Adrian LASS:EX
Cc: Brown, Stephen R HLTH:EX; 'Geoff Plant (gplant@glgmlaw.com)'; XT:Harris, Eric HLTH:IN
Subject: 1093670 Dolye incoming -Requested Information on St. Paul's Redevelopment
Attachments: s.13

Follow Up Flag: Follow up
Flag Status: Flagged

HLTH MO to FCS – dd – xref 1080706

Minister Dix:

Thank you for the time you spent with Providence Health Care (PHC) board members Eric Harris, Geoff Plant and myself on Sept 6 . We appreciate your expression of admiration for PHC and in particular your interest in the St. Paul's Redevelopment Project. I wish to reiterate PHC's commitment to supporting the priorities of the Ministry of Health and in particular believe PHC is well positioned to support Ministry goals related to access to primary and acute care, and improved care related to mental health and addictions, seniors, youth and first nations.

s.13

Regards,

Dianne Doyle

Dianne Doyle, President and CEO

Providence Health Care

Mailing address: 1081 Burrard Street | Vancouver, BC | V6Z 1Y6

Courier/ Office Address: 4th Floor - 1190 Hornby Street | Vancouver, BC | V6Z 2K5

Executive Assistant: Colleen Narang | officeofthceo@providencehealth.bc.ca | ddoyle@providencehealth.bc.ca

Tel: 604-806-8020 | Fax: 604-806-8811

<http://www.providencehealthcare.org>

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