

Pokorny, Peter HLTH:EX

From: Sid Sharma <sid.sharma@centrichealth.ca>
Sent: September 5, 2019 3:26 PM
To: Brown, Stephen R HLTH:EX
Cc: Pokorny, Peter HLTH:EX; Anderson, Kristy HLTH:EX; Kirk Hamilton (khamilton@kcpl.ca); jbruce@kcpl.ca; Chris Cobourn
Subject: Thank you!

Dear Stephen,

Thank you, and to your team, for taking time yesterday to meet with Kirk, Jordan and myself at your office.

I appreciate your candid conversation on how we can work together once the ideological differences are resolved. It was encouraging to hear that the Government is looking to continue on the path of Public-Private Partnership for delivering health care to the British Columbians. I found it most encouraging that there is an option for a long term, volume guaranteed contracts which will enable us to make an informed decision on long term sustainability of this business model.

Moving ahead, I would like for you, and your team, to meet with Dr. Chris Cobourn, President, Clearpoint Health Network Inc. (A fully owned subsidiary of Kensington Capital Advisors, which will own the surgical businesses, including False Creek Healthcare Centre). Dr. Cobourn is a bariatric surgeon and the CEO and Medical Director of Surgical Weight Loss Centre, in Mississauga, Ontario.

Dr. Cobourn and I would like an opportunity to discuss procedure volumes the Government may be looking to outsource as this will fundamentally impact the revenues earned from such outsourcing contract. We would also like to know the possible length of the contract for outsourced work. These are important variables which will impact our decision on the business model we will take.

I thank you once again and look forward to a continued positive dialogue with your office.

Best regards

Sid

Sid Sharma CPA, CMA, CGMA (U.K.)
Director, Operational Finance – Surgical Division



Tel: 604-484-2461 ext. 474 | Mobile: 604.362.7474 | Fax: 604.484.2790
3rd Floor - 555 West 8th Ave.
Vancouver, B.C., Canada, V5Z 1C6
Email: sid.sharma@centrichealth.ca
Please visit us at www.centrichealth.ca

Passionate people providing comprehensive healthcare solutio

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Please consider the environment before printing this email.

Moulton, Holly HLTH:EX

From: Wiman, Holly HLTH:EX
Sent: September 30, 2019 11:16 AM
To: Moulton, Holly HLTH:EX
Cc: Walsh, Sara M HLTH:EX
Subject: RE: Ministry Meeting w/t Dr. Cobourn et al

Hi Holly,

One more question here that impacts the disclosure of the audit requested – has Clearpoint completed the purchase?

Holly Wiman

Executive Coordinator | Office of the Assistant Deputy Minister
Specialized Services Division | Ministry of Health
Telephone: 250-952-3037 | Email: Holly.Wiman@gov.bc.ca

From: Wiman, Holly HLTH:EX
Sent: September 27, 2019 1:08 PM
To: Moulton, Holly HLTH:EX <Holly.Moulton@gov.bc.ca>
Cc: Walsh, Sara M HLTH:EX <Sara.Walsh@gov.bc.ca>
Subject: FW: Ministry Meeting w/t Dr. Cobourn et al
Importance: High

Hi Holly,

SSD has been assigned meeting materials for the October 7th meeting with Dr Coburn. Please note that Kristy has some questions that need to be asked to Centric and she is asking if we are ok to reach out directly or would you prefer to reach out on our behalf? For item 3 we would need the questions in green asked please.

- Medical Services Commission - Audit report and letter dated August 29, 2019 (This should be Marks area/Legal) - I've reached out to Jania to provide to Sara.
- Process for RFP re Government outsourcing contracts (SSD can provide this but will get the info from finance)
- Estimated volume and procedure types for immediate outsourcing work
 - 1) are they accredited and do they have all of the necessary approvals in place
 - 2) what do they estimate their daily through put to be
 - 3) what types of procedures can the do/accept
 - 4) are they willing to let surgeons from HA's perform procedure in the clinic?

Thank you,

Holly Wiman

Executive Coordinator | Office of the Assistant Deputy Minister
Specialized Services Division | Ministry of Health
Telephone: 250-952-3037 | Email: Holly.Wiman@gov.bc.ca

-----Original Message-----

From: Walsh, Sara M HLTH:EX
Sent: September 27, 2019 11:31 AM
To: Wiman, Holly HLTH:EX <Holly.Wiman@gov.bc.ca>
Cc: Carveth, Karynn HLTH:EX <Karynn.Carveth@gov.bc.ca>
Subject: RE: Ministry Meeting w/t Dr. Cobourn et al

OK.

Kind regards,
Sara Walsh

Senior Executive Assistant to Deputy Minister, Stephen Brown Ministry of Health | 1515 Blanshard St, Victoria, BC
Tel: 250-952-1590 | Email: Sara.Walsh@gov.bc.ca

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From: Wiman, Holly HLTH:EX
Sent: September 27, 2019 11:20 AM
To: Walsh, Sara M HLTH:EX <Sara.Walsh@gov.bc.ca>
Cc: Carveth, Karynn HLTH:EX <Karynn.Carveth@gov.bc.ca>
Subject: RE: Ministry Meeting w/t Dr. Cobourn et al

Hi Sara,

Could we please have Corp Ops formally assign this, and I will give our team the heads up its coming?
Thank you,

Holly Wiman
Executive Coordinator | Office of the Assistant Deputy Minister Specialized Services Division | Ministry of Health
Telephone: 250-952-3037 | Email: Holly.Wiman@gov.bc.ca

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From: Walsh, Sara M HLTH:EX
Sent: September 27, 2019 11:15 AM
To: Wiman, Holly HLTH:EX <Holly.Wiman@gov.bc.ca>
Cc: Carveth, Karynn HLTH:EX <Karynn.Carveth@gov.bc.ca>
Subject: FW: Ministry Meeting w/t Dr. Cobourn et al

Hi Holly,

In prep for Monday, Oct. 7 meeting with Dr.Cobourn, could you please assign to your division for relevant material based on agenda items just received.

If you have any questions, please let me know.

Thanks.

Kind regards,
Sara Walsh

Senior Executive Assistant to Deputy Minister, Stephen Brown Ministry of Health | 1515 Blanshard St, Victoria, BC
Tel: 250-952-1590 | Email: Sara.Walsh@gov.bc.ca

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From: Walsh, Sara M HLTH:EX

Sent: September 27, 2019 11:09 AM

To: Pokorny, Peter HLTH:EX (Peter.Pokorny@gov.bc.ca) <Peter.Pokorny@gov.bc.ca>; Collins, Teri HLTH:EX <Teri.Collins@gov.bc.ca>; Brown, Stephen R HLTH:EX <Stephen.Brown@gov.bc.ca>

Cc: Gold, Crystal HLTH:EX <Crystal.Gold@gov.bc.ca>; Carveth, Karynn HLTH:EX <Karynn.Carveth@gov.bc.ca>

Subject: FW: Ministry Meeting

Please see agenda items just received from Centric Health in prep for Oct. 7, 2019, 8:30am meeting with Dr. Chris Cobourn, CEO Clearpoint Health Network et al.

- Introduction to Dr. Chris Cobourn, CEO Clearpoint Health Network
- Medical Services Commission - Audit report and letter dated August 29, 2019
- Process for RFP re Government outsourcing contracts
- Estimated volume and procedure types for immediate outsourcing work

I will assign to Specialized Services for relevant material.

Thanks.

Kind regards,
Sara Walsh

Senior Executive Assistant to Deputy Minister, Stephen Brown Ministry of Health | 1515 Blanshard St, Victoria, BC
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-----Original Message-----

From: Sid Sharma <sid.sharma@centrichealth.ca>

Sent: September 27, 2019 10:54 AM

To: Walsh, Sara M HLTH:EX <Sara.Walsh@gov.bc.ca>

Cc: Kirk Hamilton (khamilton@kcpl.ca) <khamilton@kcpl.ca>; jbruce@kcpl.ca; Chris Cobourn <drcobourn@smartshape.ca>

Subject: RE: Ministry Meeting

Hello Sara,

Hope this email finds you well.

Please see below the agenda items for our meeting with DM & others.

- Introduction to Dr. Chris Cobourn, CEO Clearpoint Health Network
- Medical Services Commission - Audit report and letter dated August 29, 2019
- Process for RFP re Government outsourcing contracts
- Estimated volume and procedure types for immediate outsourcing work

Thank you.

Best regards

Sid

Moulton, Holly HLTH:EX

From: Wiman, Holly HLTH:EX
Sent: September 27, 2019 1:10 PM
To: Marsh, Jania HLTH:EX
Cc: Walsh, Sara M HLTH:EX
Subject: FW: FOR RESPONSE: FW: Ministry Meeting w/t Dr. Cobourn et al

Importance: High

Hi Jania,

There is a meeting scheduled on October 7th with the DM and Dr Cobourn and we have been asked for meeting materials. There is one piece that would need to be provided by HHRLR.

- Medical Services Commission - Audit report and letter dated August 29, 2019 (This should be Marks area/Legal)

Could you please provide the above to Sara in advance to this meeting?

Thank you,

Holly Wiman

Executive Coordinator | Office of the Assistant Deputy Minister
Specialized Services Division | Ministry of Health
Telephone: 250-952-3037 | Email: Holly.Wiman@gov.bc.ca

From: Anderson, Kristy HLTH:EX
Sent: September 27, 2019 11:40 AM
To: Wiman, Holly HLTH:EX <Holly.Wiman@gov.bc.ca>
Cc: Mumblo, Melissa HLTH:EX <Melissa.Mumblo@gov.bc.ca>
Subject: RE: FOR RESPONSE: FW: Ministry Meeting w/t Dr. Cobourn et al
Importance: High

Hey Holly - couple things on this one.

Introduction to Dr. Chris Cobourn, CEO Clearpoint Health Network

- Medical Services Commission - Audit report and letter dated August 29, 2019 (This should be Marks area/Legal)
- Process for RFP re Government outsourcing contracts
- Estimated volume and procedure types for immediate outsourcing work

Thanks,

Kristy Anderson
Executive Director, Surgical and Diagnostic Services
Specialized Services Division, Ministry of Health
(250) 952-3387 (desk)
(250) 920-6324 (mobile)

Kristy.Anderson@gov.bc.ca

-----Original Message-----

From: Wiman, Holly HLTH:EX
Sent: September 27, 2019 11:21 AM
To: Anderson, Kristy HLTH:EX <Kristy.Anderson@gov.bc.ca>
Cc: Mumblo, Melissa HLTH:EX <Melissa.Mumblo@gov.bc.ca>
Subject: FOR RESPONSE: FW: Ministry Meeting w/t Dr. Cobourn et al

Just an FYI that the below will coming through for ASAP assign for meeting materials for October 7th meeting with Dr Coburn - could you please confirm that it would be us who would prepare and not Marks team?

Please see agenda items just received from Centric Health in prep for Oct. 7, 2019, 8:30am meeting with Dr. Chris Cobourn, CEO Clearpoint Health Network et all.

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Thank you,

Holly Wiman

Executive Coordinator | Office of the Assistant Deputy Minister Specialized Services Division | Ministry of Health
Telephone: 250-952-3037 | Email: Holly.Wiman@gov.bc.ca

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From: Walsh, Sara M HLTH:EX
Sent: September 27, 2019 11:15 AM
To: Wiman, Holly HLTH:EX <Holly.Wiman@gov.bc.ca>
Cc: Carveth, Karynn HLTH:EX <Karynn.Carveth@gov.bc.ca>
Subject: FW: Ministry Meeting w/t Dr. Cobourn et al

Hi Holly,

In prep for Monday, Oct. 7 meeting with Dr.Cobourn, could you please assign to your division for relevant material based on agenda items just received.

If you have any questions, please let me know.

Thanks.

Kind regards,

Sara Walsh

Senior Executive Assistant to Deputy Minister, Stephen Brown Ministry of Health | 1515 Blanshard St, Victoria, BC
Tel: 250-952-1590 | Email: Sara.Walsh@gov.bc.ca

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To: Pokorny, Peter HLTH:EX (Peter.Pokorny@gov.bc.ca) <Peter.Pokorny@gov.bc.ca>; Collins, Teri HLTH:EX <Teri.Collins@gov.bc.ca>; Brown, Stephen R HLTH:EX <Stephen.Brown@gov.bc.ca>

Cc: Gold, Crystal HLTH:EX <Crystal.Gold@gov.bc.ca>; Carveth, Karynn HLTH:EX <Karynn.Carveth@gov.bc.ca>

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I will assign to Specialized Services for relevant material.

Thanks.

Kind regards,

Sara Walsh

Senior Executive Assistant to Deputy Minister, Stephen Brown Ministry of Health | 1515 Blanshard St., Victoria, BC

Tel: 250-952-1590 | Email: Sara.Walsh@gov.bc.ca

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Sent: September 27, 2019 10:54 AM

To: Walsh, Sara M HLTH:EX <Sara.Walsh@gov.bc.ca>

Cc: Kirk Hamilton (khamilton@kcpl.ca) <khamilton@kcpl.ca>; jbruce@kcpl.ca; Chris Cobourn <drcobourn@smartshape.ca>

Subject: RE: Ministry Meeting

Hello Sara,

Hope this email finds you well.

Please see below the agenda items for our meeting with DM & others.

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Thank you.

Best regards

Sid

Moulton, Holly HLTH:EX

From: Walsh, Sara M HLTH:EX
Sent: September 27, 2019 11:32 AM
To: HLTH Corporate Operations HLTH:EX
Subject: FW: Ministry Meeting w/t Dr. Cobourn et al

Importance: High

Hi Kathy,

Could you please assign asap with a due date in DMO of Noon Friday please and with thanks.

Kind regards,

Sara Walsh

Senior Executive Assistant to Deputy Minister, Stephen Brown Ministry of Health | 1515 Blanshard St, Victoria, BC
Tel: 250-952-1590 | Email: Sara.Walsh@gov.bc.ca

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Subject: RE: Ministry Meeting w/t Dr. Cobourn et al

Hi Sara,

Could we please have Corp Ops formally assign this, and I will give our team the heads up its coming?
Thank you,

Holly Wiman

Executive Coordinator | Office of the Assistant Deputy Minister Specialized Services Division | Ministry of Health
Telephone: 250-952-3037 | Email: Holly.Wiman@gov.bc.ca

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To: Wiman, Holly HLTH:EX <Holly.Wiman@gov.bc.ca>
Cc: Carveth, Karynn HLTH:EX <Karynn.Carveth@gov.bc.ca>
Subject: FW: Ministry Meeting w/t Dr. Cobourn et al

Hi Holly,

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If you have any questions, please let me know.

Thanks.

Kind regards,

Sara Walsh

Senior Executive Assistant to Deputy Minister, Stephen Brown Ministry of Health|1515 Blanshard St, Victoria, BC
Tel: 250-952-1590| Email: Sara.Walsh@gov.bc.ca

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To: Pokorny, Peter HLTH:EX (Peter.Pokorny@gov.bc.ca) <Peter.Pokorny@gov.bc.ca>; Collins, Teri HLTH:EX <Teri.Collins@gov.bc.ca>; Brown, Stephen R HLTH:EX <Stephen.Brown@gov.bc.ca>

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- Estimated volume and procedure types for immediate outsourcing work

I will assign to Specialized Services for relevant material.

Thanks.

Kind regards,

Sara Walsh

Senior Executive Assistant to Deputy Minister, Stephen Brown Ministry of Health|1515 Blanshard St, Victoria, BC
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Sent: September 27, 2019 10:54 AM

To: Walsh, Sara M HLTH:EX <Sara.Walsh@gov.bc.ca>
Cc: Kirk Hamilton (khamilton@kcpl.ca) <khamilton@kcpl.ca>; jbruce@kcpl.ca; Chris Cobourn <drcobourn@smartshape.ca>
Subject: RE: Ministry Meeting

Hello Sara,

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Please see below the agenda items for our meeting with DM & others.

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Thank you.

Best regards

Sid

Moulton, Holly HLTH:EX

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To: Walsh, Sara M HLTH:EX
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Thank you.

Best regards

Sid

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Sent: September 26, 2019 11:55 AM
To: Sid Sharma <sid.sharma@centrichealth.ca>
Subject: RE: Ministry Meeting

You're most welcome.

Could you please advise whether you will be providing an agenda or any material in prep for the meet and greet.

It would also be most helpful to MoH attendees, if you could provide the titles of the attendees attending the meeting.

With thanks again.

Kind regards,
Sara Walsh

Senior Executive Assistant to Deputy Minister, Stephen Brown Ministry of Health | 1515 Blanshard St, Victoria, BC
Tel: 250-952-1590 | Email: Sara.Walsh@gov.bc.ca

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From: Sid Sharma <sid.sharma@centrichealth.ca>
Sent: September 26, 2019 11:50 AM
To: Walsh, Sara M HLTH:EX <Sara.Walsh@gov.bc.ca>
Subject: RE: Ministry Meeting

Thank you, Sara!

-----Original Message-----

From: Walsh, Sara M HLTH:EX [mailto:Sara.Walsh@gov.bc.ca]
Sent: September 26, 2019 11:44 AM
To: Sid Sharma <sid.sharma@centrichealth.ca>
Subject: RE: Ministry Meeting

Good morning Sid,

I have extended the calendar invitation to both mentioned in your note below.

Kind regards,

Sara Walsh

Senior Executive Assistant to Deputy Minister, Stephen Brown Ministry of Health | 1515 Blanshard St, Victoria, BC
Tel: 250-952-1590 | Email: Sara.Walsh@gov.bc.ca

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From: Sid Sharma <sid.sharma@centrichealth.ca>
Sent: September 26, 2019 9:26 AM
To: Walsh, Sara M HLTH:EX <Sara.Walsh@gov.bc.ca>
Subject: FW: Ministry Meeting

Good morning, Sara! Hope you are keeping well.

As per the note below, Kirk Hamilton and Jordan Bruce from Kensington will also be joining us for our meeting of October 7th, 8:30 AM. Could you please inform all concerned and be so kind to email them the meeting invite.

Thank you for your help.

Best regards

Sid

-----Original Message-----

From: Jordan Bruce [mailto:jbruce@kcpl.ca]
Sent: September 26, 2019 6:00 AM
To: Sid Sharma <sid.sharma@centrichealth.ca>
Cc: Kirk Hamilton <khamilton@kcpl.ca>
Subject: Ministry Meeting

Morning Sid,

We are going to join you and Chris meeting with the Deputy Minister. Could you let them know and send us the calendar invite?

Thanks.

Office: 416-362-8192

Cell: 647-616-2560

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Moulton, Holly HLTH:EX

From: Sid Sharma <sid.sharma@centrichealth.ca>
Sent: September 26, 2019 11:58 AM
To: Walsh, Sara M HLTH:EX
Subject: RE: Ministry Meeting

This is again meet & greet, introduction to Dr. Chris Cobourn, CEO Clearpoint Health Network.

People attending:

Kirk Hamilton - Vice President, Kensington Capital Advisors
Jordan Bruce - Associate, Kensington Capital Advisors
Dr. Chris Cobourn - CEO Clearpoint Health Network
Sid Sharma - CFO Clearpoint Health Network

I will check with others if there is a specific agenda for the meeting.

Best regards

Sid

-----Original Message-----

From: Walsh, Sara M HLTH:EX [mailto:Sara.Walsh@gov.bc.ca]
Sent: September 26, 2019 11:55 AM
To: Sid Sharma <sid.sharma@centrichealth.ca>
Subject: RE: Ministry Meeting

You're most welcome.

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Senior Executive Assistant to Deputy Minister, Stephen Brown
Ministry of Health | 1515 Blanshard St, Victoria, BC
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From: Sid Sharma <sid.sharma@centrichealth.ca>
Sent: September 26, 2019 11:50 AM
To: Walsh, Sara M HLTH:EX <Sara.Walsh@gov.bc.ca>
Subject: RE: Ministry Meeting

Thank you, Sara!

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Sid

-----Original Message-----

From: Jordan Bruce [mailto:jbruce@kcpl.ca]
Sent: September 26, 2019 6:00 AM
To: Sid Sharma <sid.sharma@centrichealth.ca>
Cc: Kirk Hamilton <khamilton@kcpl.ca>
Subject: Ministry Meeting

Morning Sid,

We are going to join you and Chris meeting with the Deputy Minister. Could you let them know and send us the calendar invite?

Thanks.

Office: 416-362-8192

Cell: 647-616-2560

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Moulton, Holly HLTH:EX

From: Sid Sharma <sid.sharma@centrichealth.ca>
Sent: September 20, 2019 4:28 PM
To: Walsh, Sara M HLTH:EX
Subject: Re: Meeting request with the Deputy Minister

Not a worry at all; I apologize if my earlier note was too long winded!

Mobile# 604.362.7474

On Sep 20, 2019, at 3:56 PM, Walsh, Sara M HLTH:EX <Sara.Walsh@gov.bc.ca> wrote:

Oh my apologies, I misread your original note.

*Kind regards,
Sara Walsh*

*Senior Executive Assistant to Deputy Minister, Stephen Brown
Ministry of Health | 1515 Blanshard St, Victoria, BC
Tel: 250-952-1590 | Email: Sara.Walsh@gov.bc.ca*

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From: Sid Sharma <sid.sharma@centrichealth.ca>
Sent: September 20, 2019 3:54 PM
To: Walsh, Sara M HLTH:EX <Sara.Walsh@gov.bc.ca>
Subject: Re: Meeting request with the Deputy Minister

Dr Cobourn is the CEO of Clearpoint and I will get bid email to you soon.

Mobile# 604.362.7474

On Sep 20, 2019, at 3:49 PM, Walsh, Sara M HLTH:EX <Sara.Walsh@gov.bc.ca> wrote:

My pleasure.

DM will attend the first 30 minutes of the 1 hour scheduled meeting.

Please note I have extended a calendar invitation however, if you could provide the email address for the CEO of Clearpoint Health Network, I will gladly forward along the invitation accordingly.

Have a great rest of day and week-end.

*Kind regards,
Sara Walsh*

*Senior Executive Assistant to Deputy Minister, Stephen Brown
Ministry of Health | 1515 Blanshard St, Victoria, BC
Tel: 250-952-1590 | Email: Sara.Walsh@gov.bc.ca*

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From: Sid Sharma <sid.sharma@centrichealth.ca>
Sent: September 20, 2019 3:26 PM
To: Walsh, Sara M HLTH:EX <Sara.Walsh@gov.bc.ca>
Subject: Re: Meeting request with the Deputy Minister

Thank you, Sara for your email.

We will meet at 8:30am on October 7. I appreciate all your efforts in getting this organized.

Best regards

Sid



Mobile# 604.362.7474

On Sep 20, 2019, at 3:19 PM, Walsh, Sara M HLTH:EX <Sara.Walsh@gov.bc.ca> wrote:

Hi Sid,

I know DM Brown would be pleased to meet, therefore may I propose the meeting be scheduled from 8:30-9:30 where it would our Deputy an opportunity to meet for 30 minutes and the meeting could continue during his absence with other MoH staff?

Otherwise, I will see whether someone else could chair the 9:00am meeting for the first 30 minutes so Steve is able to meet.

If you could kindly advise, when you have a moment, as to what is possible with your schedules.

Kind regards,

Sara Walsh

*Senior Executive Assistant to Deputy Minister, Stephen Brown
Ministry of Health | 1515 Blanshard St, Victoria, BC
Tel: 250-952-1590 | Email: Sara.Walsh@gov.bc.ca*

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From: Sid Sharma <sid.sharma@centrichealth.ca>
Sent: September 20, 2019 9:57 AM
To: Walsh, Sara M HLTH:EX <Sara.Walsh@gov.bc.ca>
Subject: RE: Meeting request with the Deputy Minister

Good morning, Sara.

I have confirmed with Dr. Cobourn and he can meet with the Assistant Deputy Minister. Could it be possible to have the meeting the first thing in the morning on Monday, October 7th. As mentioned earlier, I will be accompanying Dr. Cobourn in this meeting.

Thank you.

Best regards

Sid

From: Walsh, Sara M HLTH:EX [<mailto:Sara.Walsh@gov.bc.ca>]
Sent: September 19, 2019 12:24 PM
To: Sid Sharma <sid.sharma@centrichealth.ca>
Subject: RE: Meeting request with the Deputy Minister

Good afternoon Sid,

Unfortunately, the Deputy's schedule is extremely full on Oct. 7 s.22
s.22

I will need to run this by him and advise.

Would it be beneficial for the new CEO of Clearpoint Health Network and Dr. Chris Cobourn to meet with one of our Assistant Deputy Minister should they be available?

Kindly let me know.

Kind regards,

Sara Walsh

*Senior Executive Assistant to Deputy Minister, Stephen Brown
Ministry of Health | 1515 Blanshard St, Victoria, BC
Tel: 250-952-1590 | Email: Sara.Walsh@gov.bc.ca*

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From: Sid Sharma <sid.sharma@centrichealth.ca>
Sent: September 19, 2019 10:29 AM
To: Walsh, Sara M HLTH:EX <Sara.Walsh@gov.bc.ca>
Subject: Meeting request with the Deputy Minister

Hello Sara,

Hope you are keeping well.

I wanted to ask if it is possible for the Deputy Minister to meet the new CEO of Clearpoint Health Network, Dr. Chris Cobourn, on the morning of October 7th. As mentioned in my earlier email, Clearpoint is the business name incorporated by Kensington Capital Advisors after their purchase of Surgical Division from Centric Health. This will again be meet & greet between the Deputy and Dr. Cobourn. I will be accompanying Dr. Cobourn to Victoria.

Please call me if you wish to  uss this over the phone to expedite the matters. Cell: 604.362.7474.

Thank you.

Best regards

Sid

Sid Sharma CPA, CMA, CGMA (U.K.)
Director, Operational Finance – Surgical Division

<image001.png>

Tel: 604-484-2461 ext. 474 | Mobile: 604.362.7474 | Fax: 604.484.2790
3rd Floor – 555 West 8th Ave.
Vancouver, B.C., Canada, V5Z 1C6
Email: sid.sharma@centrichealth.ca
Please visit us at www.centrichealth.ca

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Moulton, Holly HLTH:EX

From: Sheppard, Jenifer A HLTH:EX
Sent: September 9, 2019 10:23 AM
To: Walsh, Sara M HLTH:EX
Subject: FW: Thank you!

FYI – booked for Nov 28th as per Kristy's email confirming it was ok to happen in November.
Dr. Cobourn is working and in Toronto so he was only available Nov 4th or 28th.

I have not done a visitor auth. In case this date changes. I have sent a reminder to your calendar for early November as a reminder for this.

Thank you Sara!

Jen

Jenifer Sheppard
Senior Executive Assistant to Associate Deputy Minister, David Byres
Clinical Leadership | Ministry of Health
Ph: 250 952-1266 | Email: jenifer.sheppard@gov.bc.ca |

From: Sid Sharma <sid.sharma@centrichealth.ca>
Sent: September 9, 2019 10:21 AM
To: Sheppard, Jenifer A HLTH:EX <Jenifer.Sheppard@gov.bc.ca>
Cc: Chris Cobourn <drcobourn@smartshape.ca>
Subject: RE: Thank you!

Thanks, Jenifer.

November 28th will work fine; please go ahead and book the date.

Dr. Cobourn and I will be travelling to Victoria for an in-person meeting. I think an hour will be sufficient, however, I will leave it for Mr. Brown and his team to give their input. Since we will be traveling to Victoria, we are flexible and can accommodate a two-hour meeting.

Dr. Cobourn's email (for meeting invite) - drcobourn@smartshape.ca

Best regards

Sid

From: Sheppard, Jenifer A HLTH:EX [<mailto:Jenifer.Sheppard@gov.bc.ca>]
Sent: September 9, 2019 10:15 AM
To: Sid Sharma <sid.sharma@centrichealth.ca>
Subject: RE: Thank you!

Good morning,

Thank you very much for coordinating with your side. Both dates will work for our calendar however Nov 4th is an annual meeting in Vancouver and the DM often receives an invite to attend/present. It may be best to choose Nov 28th in this case, as there are no potential conflicts on that date.

Will you be travelling to Victoria for an in-person meeting? If so I will book some meeting space and send out an invite. Do you think 1 hour is sufficient or would you prefer 2 hours?

Thanks again!

Jen
Jenifer Sheppard
Senior Executive Assistant to Associate Deputy Minister, David Byres
Clinical Leadership | Ministry of Health
Ph: 250 952-1266 | Email: jenifer.sheppard@gov.bc.ca |

From: Sid Sharma <sid.sharma@centrichealth.ca>
Sent: September 9, 2019 10:11 AM
To: Sheppard, Jenifer A HLTH:EX <Jenifer.Sheppard@gov.bc.ca>
Subject: RE: Thank you!

Hello Jenifer,

Thank you for your email.

After coordinating with Dr. Cobourn, we have a couple of options to meet with Deputy Minister Brown: November 4th, or, November 28th.

Unfortunately, Dr. Cobourn^{s.22} and we are looking for options when he has at least two days gap in between to travel from Toronto and meet with the Mr. Brown.

Thank you for your efforts in arranging this meeting.

Best regards

Sid

From: Sheppard, Jenifer A HLTH:EX [<mailto:Jenifer.Sheppard@gov.bc.ca>]
Sent: September 9, 2019 9:12 AM
To: Sid Sharma <sid.sharma@centrichealth.ca>
Subject: RE: Thank you!

Good morning,

s.22, I am acting in her place with the Deputy Minister's office here at the Ministry of Health. I have a note here from the DM that he is hoping to book this meeting in early/mid November, as there are a number of meetings in October that would be good to attend beforehand.

Would this time frame be ok from your end? If so I'd be happy to work with your offices so that we can get it into the calendars as soon as possible.

Thank you!

Jenifer Sheppard O.B.O. Sara Walsh
Senior Executive Assistant to Deputy Minister's office
Clinical Leadership | Ministry of Health
Ph: 250 952-1266 | Email: jenifer.sheppard@gov.bc.ca

From: Sid Sharma <sid.sharma@centrichealth.ca>

Sent: September 5, 2019 3:26 PM

To: Brown, Stephen R HLTH:EX <Stephen.Brown@gov.bc.ca>

Cc: Pokorny, Peter HLTH:EX <Peter.Pokorny@gov.bc.ca>; Anderson, Kristy HLTH:EX <Kristy.Anderson@gov.bc.ca>; Kirk Hamilton (khamilton@kcpl.ca) <khamilton@kcpl.ca>; jbruce@kcpl.ca; Chris Cobourn <drcobourn@smartshape.ca>

Subject: Thank you!

Dear Stephen,

Thank you, and to your team, for taking time yesterday to meet with Kirk, Jordan and myself at your office.

I appreciate your candid conversation on how we can work together once the ideological differences are resolved. It was encouraging to hear that the Government is looking to continue on the path of Public-Private Partnership for delivering health care to the British Columbians. I found it most encouraging that there is an option for a long term, volume guaranteed contracts which will enable us to make an informed decision on long term sustainability of this business model.

Moving ahead, I would like for you, and your team, to meet with Dr. Chris Cobourn, President, Clearpoint Health Network Inc. (A fully owned subsidiary of Kensington Capital Advisors, which will own the surgical businesses, including False Creek Healthcare Centre). Dr. Cobourn is a bariatric surgeon and the CEO and Medical Director of Surgical Weight Loss Centre, in Mississauga, Ontario.

Dr. Cobourn and I would like an opportunity to discuss procedure volumes the Government may be looking to outsource as this will fundamentally impact the revenues earned from such outsourcing contract. We would also like to know the possible length of the contract for outsourced work. These are important variables which will impact our decision on the business model we will take.

I thank you once again and look forward to a continued positive dialogue with your office.

Best regards

Sid

Sid Sharma CPA, CMA, CGMA (U.K.)
Director, Operational Finance – Surgical Division

<image001.png>

Tel: 604-484-2461 ext. 474 | Mobile: 604.362.7474 | Fax: 604.484.2790

3rd Floor - 555 West 8th Ave.

Vancouver, B.C., Canada, V5Z 1C6

Email: sid.sharma@centrichealth.ca

Please visit us at www.centrichealth.ca

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Moulton, Holly HLTH:EX

From: Anderson, Kristy HLTH:EX
Sent: September 6, 2019 4:14 PM
To: Walsh, Sara M HLTH:EX
Cc: Sheppard, Jenifer A HLTH:EX
Subject: Re: Thank you!

Sorry for the delay. I think early to mid November is fine. There are other meetings at the end of October that would be good to have happened first.

Kristy Anderson
(250) 920-6324

On Sep 6, 2019, at 4:02 PM, Walsh, Sara M HLTH:EX <Sara.Walsh@gov.bc.ca> wrote:

Hi Kristy,

I realize you must be busy, therefore could you kindly also copy Jenifer on your response, s.22
s.22 , and Jenifer will be covering the DMOs.22

With thanks to both.

Kind regards,

Sara Walsh

*Senior Executive Assistant to Deputy Minister, Stephen Brown
Ministry of Health | 1515 Blanshard St, Victoria, BC
Tel: 250-952-1590 | Email: Sara.Walsh@gov.bc.ca*

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From: Walsh, Sara M HLTH:EX
Sent: September 6, 2019 11:16 AM
To: Anderson, Kristy HLTH:EX <Kristy.Anderson@gov.bc.ca>
Subject: FW: Thank you!

Hi Kristy,

I spoke with Steve regarding this request and he asked that I reach out to you to see whether timing of late Oct, early Nov. would be good to schedule this meeting, based on the meeting held with Centric Health this week.

Once, you're confirmed, I will respond to Sid's office accordingly.

Kind regards,

Sara Walsh

*Senior Executive Assistant to Deputy Minister, Stephen Brown
Ministry of Health | 1515 Blanshard St, Victoria, BC
Tel: 250-952-1590 | Email: Sara.Walsh@gov.bc.ca*

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From: Sid Sharma <sid.sharma@centrichealth.ca>
Sent: September 5, 2019 3:26 PM
To: Brown, Stephen R HLTH:EX <Stephen.Brown@gov.bc.ca>
Cc: Pokorny, Peter HLTH:EX <Peter.Pokorny@gov.bc.ca>; Anderson, Kristy HLTH:EX <Kristy.Anderson@gov.bc.ca>; Kirk Hamilton (<khamilton@kcpl.ca> <khamilton@kcpl.ca>; jbruce@kcpl.ca; Chris Cobourn <drcobourn@smartshape.ca>
Subject: Thank you!

Dear Stephen,

Thank you, and to your team, for taking time yesterday to meet with Kirk, Jordan and myself at your office.

I appreciate your candid conversation on how we can work together once the ideological differences are resolved. It was encouraging to hear that the Government is looking to continue on the path of Public-Private Partnership for delivering health care to the British Columbians. I found it most encouraging that there is an option for a long term, volume guaranteed contracts which will enable us to make an informed decision on long term sustainability of this business model.

Moving ahead, I would like for you, and your team, to meet with Dr. Chris Cobourn, President, Clearpoint Health Network Inc. (A fully owned subsidiary of Kensington Capital Advisors, which will own the surgical businesses, including False Creek Healthcare Centre). Dr. Cobourn is a bariatric surgeon and the CEO and Medical Director of Surgical Weight Loss Centre, in Mississauga, Ontario.

Dr. Cobourn and I would like an opportunity to discuss procedure volumes the Government may be looking to outsource as this will fundamentally impact the revenues earned from such outsourcing contract. We would also like to know the possible length of the contract for outsourced work. These are important variables which will impact our decision on the business model we will take.

I thank you once again and look forward to a continued positive dialogue with your office.

Best regards

Sid

Sid Sharma CPA, CMA, CGMA (U.K.)
Director, Operational Finance – Surgical Division

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Tel: 604-484-2461 ext. 474 | Mobile: 604.362.7474 | Fax: 604.484.2790
3rd Floor - 555 West 8th Ave.
Vancouver, B.C., Canada, V5Z 1C6
Email: sid.sharma@centrichealth.ca
Please visit us at www.centrichealth.ca

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Moulton, Holly HLTH:EX

From: Walsh, Sara M HLTH:EX
Sent: August 29, 2019 8:56 AM
To: SecurityDesk, Health HLTH:EX; Crerar, Barb HLTH:EX
Cc: Walsh, Sara M HLTH:EX
Subject: Visitor Entry Authorization

HLTH 7024:
Visitor Entry Authorization

Contact person name:
Sara Walsh

Contact person phone:
250-952-1590

Have badges ready on this date:
Sept. 4, 2019

Have badges ready at this time:
2:30pm

Visitor names:
Sid Sharma, Centric Health
Kirk Hamilton
Jordan Bruce

Security instructions:
Security, please phone this person when visitor(s) arrive (name and phone #)

Person:
Sara @ 250-952-1590

Other instructions for security:
Please call me upon their arrival at which time I will greet them accordingly.

With thanks.

Form: <https://www.health.gov.bc.ca/our-tools/forms/facilities-management-and-support-services/hlth-7024-visitor-entry-authorization>

This form was submitted by Walsh, Sara M HLTH:EX

Moulton, Holly HLTH:EX

From: Sid Sharma <sid.sharma@centrichealth.ca>
Sent: August 27, 2019 8:59 AM
To: Walsh, Sara M HLTH:EX
Cc: Sheppard, Jenifer A HLTH:EX
Subject: RE: Meeting with Deputy Minister Stephen Brown

Good morning, Ms. Walsh!

Thank you for your email, proposing a different time. I have confirmed with Kirk and Jordan that the revised time will work for their schedule. We will make arrangements to be in Victoria at the designated time. Would you be so kind to confirm the exact address is the same as stated in your email signature. Any room number?

Thank you.

Best regards

Sid

Sid Sharma CPA, CMA, CGMA (U.K.)
Director, Operational Finance – Surgical Division



Tel: 604-484-2461 ext. 474 | Mobile: 604.362.7474 | Fax: 604.484.2790
3rd Floor – 555 West 8th Ave.
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Email: sid.sharma@centrichealth.ca
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From: Walsh, Sara M HLTH:EX [mailto:Sara.Walsh@gov.bc.ca]
Sent: August 27, 2019 8:09 AM
To: Sid Sharma <sid.sharma@centrichealth.ca>
Cc: Sheppard, Jenifer A HLTH:EX <Jenifer.Sheppard@gov.bc.ca>
Subject: RE: Meeting with Deputy Minister Stephen Brown

Good morning,

I see from the email trail that a proposed meeting date for the afternoon of Sept. 5 was proposed, unfortunately, Peter Pokorny is unable to meet at that time due to an all afternoon meeting he has scheduled.

Therefore, could you kindly advise whether you and your group would be available on Sept. 4, 2:30-3:30 here at the Ministry of Health in Victoria.

Until I hear further, I will proceed with the telephone call on the afternoon of Sept. 3.

I look forward to hearing from you.

Thank you Jenifer for your assistances.22

Much appreciated.

Kind regards,

Sara Walsh

*Senior Executive Assistant to Deputy Minister, Stephen Brown
Ministry of Health | 1515 Blanshard St, Victoria, BC
Tel: 250-952-1590 | Email: Sara.Walsh@gov.bc.ca*

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From: Sid Sharma <sid.sharma@centrichealth.ca>
Sent: August 26, 2019 1:14 PM
To: Sheppard, Jenifer A HLTH:EX <Jenifer.Sheppard@gov.bc.ca>
Cc: Walsh, Sara M HLTH:EX <Sara.Walsh@gov.bc.ca>
Subject: RE: Meeting with Deputy Minister Stephen Brown

Thank you, for a prompt reply. Both these dates work for us. Please schedule a call and meeting per Deputy Brown's schedule.

Please send the meeting invites as following:

Call September 3rd – sid.sharma@centrichealth.ca

In person (Victoria) September 5th – sid.sharma@centrichealth.ca; Kirk Hamilton – khamilton@kcpl.ca; Jordan Bruce – jbruce@kcpl.ca

Thank you for your continued help in arranging this meeting.

Best regards

Sid

From: Sheppard, Jenifer A HLTH:EX [<mailto:Jenifer.Sheppard@gov.bc.ca>]
Sent: August 26, 2019 12:58 PM
To: Sid Sharma <sid.sharma@centrichealth.ca>
Cc: Walsh, Sara M HLTH:EX <Sara.Walsh@gov.bc.ca>
Subject: RE: Meeting with Deputy Minister Stephen Brown

Hello,

That is great news that you're able to meet, thank you. I believe Deputy Brown can speak via phone on September 3rd; late morning or early afternoon. I will check with Peter Pokorny's office regarding his schedule and if it works for your team, Deputy Brown and his team should be able to meet in Victoria on the afternoon of Thursday, September 5th.

If that works for you, I will get back to you to confirm our availability for both dates. s.22
we should have a response before noon tomorrow.

Thank you again

Jen

Jenifer Sheppard
Senior Executive Assistant
Office of the Associate Deputy Minister | Ministry of Health
1515 Blanshard Street | Victoria, BC | V8W 3C8
(250)952-1266



Where ideas work

From: Sid Sharma <sid.sharma@centrichealth.ca>
Sent: August 26, 2019 12:50 PM
To: Sheppard, Jenifer A HLTH:EX <Jenifer.Sheppard@gov.bc.ca>
Cc: Walsh, Sara M HLTH:EX <Sara.Walsh@gov.bc.ca>
Subject: RE: Meeting with Deputy Minister Stephen Brown

Hello Ms. Sheppard,

Thank you for your email and for your efforts in arranging a meeting between Kensington Capital Advisors and the Deputy Minister Stephen Brown. Ideally, we would like to have an in-person meeting. We can meet Mr. Brown, and the team, at his convenience for time and place.

As mentioned, if possible, I request to have a preliminary phone call with Mr. Brown to provide a broader context to the in-person meeting. I am happy to call Mr. Brown if you provide the call-in details and a time for a call.

I wait to hear back from you on my request for a call and an in-person meeting next week.

Thank you.

Best regards

Sid

Sid Sharma CPA, CMA, CGMA (U.K.)
Director, Operational Finance – Surgical Division



Tel: 604-484-2461 ext. 474 | Mobile: 604.362.7474 | Fax: 604.484.2790

3rd Floor - 555 West 8th Ave.

Vancouver, B.C., Canada, V5Z 1C6

Email: sid.sharma@centrichealth.ca

Please visit us at www.centrichealth.ca

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From: Sheppard, Jenifer A HLTH:EX [<mailto:Jenifer.Sheppard@gov.bc.ca>]

Sent: August 26, 2019 12:08 PM

To: Sid Sharma <sid.sharma@centrichealth.ca>

Cc: Walsh, Sara M HLTH:EX <Sara.Walsh@gov.bc.ca>

Subject: Meeting with Deputy Minister Stephen Brown

Good afternoon,

We are in receipt of your request to meet with Deputy Minister Stephen Brown regarding the divestiture of the False Creek Surgical Center to a Toronto private equity firm, and the request to discuss topics including impacts to healthcare services. Thank you for your phone call and I apologize for the delay in our response.

Deputy Brown is available to meet and is hoping to include his Associate Deputy, Peter Pokorny and Assistant Deputy, Teri Collins at this meeting. Unfortunately he cannot be in Vancouver on the listed dates of September 4 – 6th, would it be possible to hold this meeting over phone, Skype video conference or telepresence?

I look forward to hearing from you,

Jenifer Sheppard

Senior Executive Assistant

Office of the Associate Deputy Minister | Ministry of Health

1515 Blanshard Street | Victoria, BC | V8W 3C8

(250)952-1266



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Moulton, Holly HLTH:EX

From: Sheppard, Jenifer A HLTH:EX
Sent: August 27, 2019 7:40 AM
To: Walsh, Sara M HLTH:EX
Subject: FW: Meeting with Deputy Minister Stephen Brown

Hi Sara,

I am in now but won't be staying today, ^{s.22}

Would you mind booking this meeting from the DMO calendar if you feel it's appropriate?

I was hoping Peter wouldn't have to attend his CFO/HA meeting on Sept 5th at 1pm but I've just checked and he would like to go, if possible. Perhaps they can accommodate an in-person meeting on the afternoon of the 6th instead?

Thank you very much.

Because we're short-staffed, I'm going to take Jenna and my phone lines today and cover them, as well as check in periodically for Peter's calendar.

I'm setting up Peter and David now for the day and for tomorrow.

Jen

Jenifer Sheppard

Senior Executive Assistant to Associate Deputy Minister, David Byres

Clinical Leadership | Ministry of Health

Ph: 250 952-1266 [Email: jenifer.sheppard@gov.bc.ca]

From: Sid Sharma <sid.sharma@centrichealth.ca>
Sent: August 26, 2019 1:14 PM
To: Sheppard, Jenifer A HLTH:EX <Jenifer.Sheppard@gov.bc.ca>
Cc: Walsh, Sara M HLTH:EX <Sara.Walsh@gov.bc.ca>
Subject: RE: Meeting with Deputy Minister Stephen Brown

Thank you, for a prompt reply. Both these dates work for us. Please schedule a call and meeting per Deputy Brown's schedule.

Please send the meeting invites as following:

Call September 3rd – sid.sharma@centrichealth.ca

In person (Victoria) September 5th – sid.sharma@centrichealth.ca; Kirk Hamilton – khamilton@kcpl.ca; Jordan Bruce – jbruce@kcpl.ca

Thank you for your continued help in arranging this meeting.

Best regards

Sid

From: Sheppard, Jenifer A HLTH:EX [<mailto:Jenifer.Sheppard@gov.bc.ca>]
Sent: August 26, 2019 12:58 PM
To: Sid Sharma <sid.sharma@centrichealth.ca>
Cc: Walsh, Sara M HLTH:EX <Sara.Walsh@gov.bc.ca>
Subject: RE: Meeting with Deputy Minister Stephen Brown

Hello,

That is great news that you're able to meet, thank you. I believe Deputy Brown can speak via phone on September 3rd, late morning or early afternoon. I will check with Peter Pokorny's office regarding his schedule and if it works for your team, Deputy Brown and his team should be able meet in Victoria on the afternoon of Thursday, September 5th.

If that works for you, I will get back to you to confirm our availability for both dates. s.22
we should have a response before noon tomorrow.

Thank you again

Jen

Jenifer Sheppard
Senior Executive Assistant
Office of the Associate Deputy Minister | Ministry of Health
1515 Blanshard Street | Victoria, BC | V8W 3C8
(250)952-1266



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From: Sid Sharma <sid.sharma@centrichealth.ca>
Sent: August 26, 2019 12:50 PM
To: Sheppard, Jenifer A HLTH:EX <Jenifer.Sheppard@gov.bc.ca>
Cc: Walsh, Sara M HLTH:EX <Sara.Walsh@gov.bc.ca>
Subject: RE: Meeting with Deputy Minister Stephen Brown

Hello Ms. Sheppard,

Thank you for your email and for your efforts in arranging a meeting between Kensington Capital Advisors and the Deputy Minister Stephen Brown. Ideally, we would like to have an in-person meeting. We can meet Mr. Brown, and the team, at his convenience for time and place.

As mentioned, if possible, I request to have a preliminary phone call with Mr. Brown to provide a broader context to the in-person meeting. I am happy to call Mr. Brown if you provide the call-in details and a time for a call.

I wait to hear back from you on my request for a call and an in-person meeting next week.

Thank you.

Best regards

Sid

Sid Sharma CPA, CMA, CGMA (U.K.)
Director, Operational Finance – Surgical Division



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Moulton, Holly HLTH:EX

From: HLTH Corporate Operations HLTH:EX
Sent: August 20, 2019 2:36 PM
To: Walsh, Sara M HLTH:EX
Cc: HLTH Corporate Operations HLTH:EX; Perez De Tagle, Michael HLTH:EX
Subject: PUBLIC CALLER - Sid Sharma - Centric Health & False Creek Surgical Centre Divestiture

Hi Sara,

I just had a phone call from Sid Sharma, Director of Finance for False Creek Surgical Centre and national Head of Finance for the Surgical department for its parent company, Centric Health. He called to request a conversation with the Deputy Minister regarding the divestiture of the False Creek Surgical Center to a Toronto private equity firm, to discuss topics including impacts to healthcare services. (He may have thought he was reaching the DMO.) I let him know I would forward the request. He is based in Vancouver and left his contact info –

Sid Sharma

604-632-7474

Sid.sharma@centrichealth.ca

I think he initially mentioned a meeting, but later referred to a phone call. Let me know if there is anything else I can help with for this.

Thanks,

Zoe

Zoe Staples

Team Assistant | Corporate Operations Unit

Ministry of Health | PO Box 9639 STN PROV GOVT Victoria, BC V8W 9P1

From: [Anderson, Kristy HLTH:EX](#)
To: [Mumblo, Melissa HLTH:EX](#)
Cc: [Anderson, Kristy HLTH:EX](#)
Subject: FWS.14
Date: September 3, 2019 8:19:00 PM
Attachments: s.14 [docx](#)

Hi Melissa – I think I have given you full editing access and full viewing access to my calendar – if not let me know.

Can you print this email and the attachment for me to bring to the meeting at 3. I have booked prep time for this meeting in my calendar from 2:30-3.

Cheers,

Kristy Anderson

Executive Director, Surgical and Diagnostic Services
Specialized Services Division, Ministry of Health
(250) 952-3387 (desk)
(250) 920-6324 (mobile)
Kristy.Anderson@gov.bc.ca

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Page 3 of 3

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