

INVOICE # Contract # DATE 2117 2020-109 2021-03-01

Attention: Holly Moulton
Ministry of Health
Office of the Deputy Minister
PO Box 9639, Stn Prov Govt
5th Floor - 1515 Blanchard Street
Victoria, BC V8W 9P1

Services

Strategic counsel provided in February 2021, including:

Strategic communications counsel and media relations support to BC's Provincial Health Officer for communications and response related to the COVID-19 pandemic February 1-5, Feb 8-12, Feb 16-19, Feb 22-28

Fees				The New York Control of the Parket
	63 hours @	\$ 200.00	\$12,600.00	
				\$ 12,600.00

Disbursements / Other Charges

Fees & Disbursements \$ 12,600.00 GST (5% on fees & disbursements) \$ 630.00

MINISTRY C	F HEALT	TH		ì
SUPPLIER #			SITE	
CAS COMMITMEN	IT #	T	LINE #	
60010 SERVICE	DAS	6	5тов	
PROJECT #	13,0	230	100°12,	600.00
2020 - 10°	GFAN		026	
GOODS,/ SERVICES RECEIVED B	DATE	w	2,5051	H.Moulton
CERTIFIED CORRECT PURSUANT THE FINANCIAL ADMINISTRATION	TO SECTION	NS 32 ATED P	& 33 OF OLICIES	P. Pokorny
MINISTRY SPENDING / CERTIFICA	ATIONS AUTI	HORITY	Y SIGNATURE	1 - Tonding

Balance Due 13,230.00

GST # 767034713 RT0001



INVOICE # Contract # DATE 2130 2020-109 2021-03-31

Attention: Holly Moulton Ministry of Health Office of the Deputy Minister PO Box 9639, Stn Prov Govt 5th Floor - 1515 Blanchard Street Victoria, BC V8W 9P1

Services

Strategic counsel provided in March 2021, including:

INISTRY SPENDING / GERTIFICATIONS AUTHORITY SIGNATUR

Strategic communications counsel and media relations support to BC's Provincial Health Officer for communications and response related to the COVID-19 pandemic

March 1-5, Mar 6-12, Mar	15-19, Mar 22-26, Mar 29-31		
Fees		233	
76 hours @ \$ 200.00	\$ 15,200.00	\$	15,200.00
Disbursements / Other Charges			
		\$.	, -
	Fees & Disbursements	\$	15,200.00
	GST (5% on fees & disbursements)	\$	760.00
MINISTRY OF HEALTH SUPPLIER # SITE	•		
CAS COMMITMENT # LINE #	Balance Due		15,960.00
GOOD 4425 GO]		
PROJECT 8 15,200. 00			
COODS / SERVICES RECEIVED BY			

GST # 767034713 RT0001

MINISTRY OF PEALTH

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INVOICE # Contract # DATE 2143 2020-109 2021-05-01

Attention: Holly Moulton
Ministry of Health
Office of the Deputy Minister
PO Box 9639, Stn Prov Govt
5th Floor - 1515 Blanchard Street
Victoria, BC V8W 9P1

Services

Strategic counsel provided in April 2021, including:

Strategic communications counsel and media relations support to BC's Provincial Health Officer for communications and response related to the COVID-19 pandemic

April 1, Apr 5-9, Apr 12-16, Apr 19-23, Apr 26-30

Fees			
68.5 hours @	\$ 200.00	\$ 13,700.00	\$ 13,700.00

Disbursements / Other Charges

Fees & Disbursements \$ 13,700.00 GST (5% on fees & disbursements) \$ 685.00

Balance Due

\$

MINISTRY OF HEALTH					
SUPPLIER #		SITE			
CAS COMMITMENT #		LINE #			
6600 SERVICE LINE	6	Э			
PROJECT 6	70C	00.0			
2020 - 109		026			
GOODS JERVICES RECEIVED BY	Ma	W4/21			
CERTIFIED CORRECT PURSUANT TO SECTION FINANCIAL ADMINISTRATION ACT & RELI	NS 32	33 OF POLICIES 110/21			
MINISTRY SPENDING / CERTIFICATIONS AUT	MORIT	Y SIGNATURE			

14,385.00



INVOICE #	Contract #	DATE
2153	2020-109	2021-06-01

Services

Strategic counsel provided in May 2021, including:

Strategic communications counsel and media relations support to BC's Provincial Health Officer for communications and response related to the COVID-19 pandemic

May 3-7, May 10-14, May 17-21, May 24-28, May 31

Fees				Charles and the
72.5 hours @ \$	200.00	\$ 14,500.00		
			\$	14,500.00
Disbursements / Other Char	ges			
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H. Malter			\$	-
X 20		Fees & Disbursements	¢	14 500 00
(3 \$				14,500.00
E 40 0		GST (5% on fees & disbursements)	\$	725.00
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PROJECT PO # CORRECT NCIAL ADM	و ا	Balance Due		15,225.00
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GST # 767034713 RT0001



INVOICE #	Contract #	DATE
2164	2020-109	2021-06-30

Services

Strategic counsel provided in June 2021, including:

Strategic communications counsel and media relations support to BC's Provincial Health Officer for communications and response related to the COVID-19 pandemic

June 1-4, June 7-11, June 13-18, June 21-25, June 28-30

Fees			
78.5 hours @	\$ 200.00	\$ 15,700.00	
			\$ 15,700.00

Disbursements / Other Charges

Fees & Disbursements \$ 15,700.00
GST (5% on fees & disbursements) \$ 785.00

Balance Due 16,485.00

MIN	ISTRY OF HEALT	H			
	SUPPLIER #				
CAS	COMMITMENT #	T	LINE #		
RESP ()()D(O	SERVICE LINE	6	STOB		
PROJECT	15,	700			
2020	101		026		
GOODS / SERVICES	RECEIVED BY	1/1:	2,2021		
CERTIFIED CORRECTIVE FINANCIAL AD	CT PURSUANT TO SECTION MINISTRATION ACT & REI	ATED P	S 33 OF OLICIES		
MINISTRY SPENDIN	G / CERTIFICATIONS AU	THORIT	Y SIGNATUR		

GST # 767034713 RT0001





Services

Strategic counsel provided in September 2021, including:

Strategic communications counsel and media relations support to BC's Provincial Health Officer for communications and response related to the COVID-19 Sept 1 to 2, Sept 6 to 10, Sept 12 to 17, Sept 20 to 23, Sept 27 to 30

Fees			THE RESERVE OF THE PARTY OF THE	10770	Too a state of the same
40	hours @	\$ 200.00	\$ 8,000.00		
				\$	8,000.00
Disbur	rsements / Other	r Charges	AND THE RESERVE AND THE	Mary Committee Committee	
Parking			\$ 23.00	THE RESIDENCE AND ADDRESS OF THE PARTY OF TH	THE RESERVE OF THE PERSON NAMED IN

MINISTRY OF HEALTH					
SUF	PLIER #			SITE	
CAS	COMMITMENT #			LINE #	
66010	SERVICE	25	6	STOB	
PROJECT		8,00	33.	00	
2022	CONTRACT #)	GFA#		026	
GOODS / SERVICES	REPEIVED BY	DATE	04	16 2021	
CERTIFIED CORRE	CT PURSUANT T	O SECTION CT & RELA	NS 32 NTED P	8 33 OF POLICIES	
MINISTRY SPENDING / CERTIFICATIONS AUTHORITY SIGNATURE					

Fees & Disbursements \$ 8,023.00
GST (5% on fees & disbursements) \$ 401.15

Balance Due \$ 8,424.15

H. Moulton

P. Pokony

GST # 767034713 RT0001

Payable due in 10 days. Please make cheques payable to NLK Strategies Inc. 238 West 17 Street, North Vancouver, BC V7M1V6 604.970.9113 / info@nlkstrategies.ca

23.00

Canada Place Parkade

999 Canada Place Vancouver BC, V6C 3C1

Pay Station Number: 2
Entered: 09/28/2021
10:10
Exited: 09/28/2021

Ticket Number: 18:03

Transaction Number: 241853

Rate: A

Panking Fee: \$23.00

Total Fee: \$23.00 Fee Paid: \$23.00

Visa

Approval Number: 01120I

Thank you for visting
Canada Place
Price includes applicable taxes
GST# 120996095RT0005



INVOICE # Contract # DATE 201207 2020-109 2021-01-01

Attention: Holly Moulton
Ministry of Health
Office of the Deputy Minister
PO Box 9639, Stn Prov Govt
5th Floor - 1515 Blanchard Street
Victoria, BC V8W 9P1

Services

Strategic counsel provided in December 2020, including:

Strategic communications counsel and media relations support to BC's Provincial Health Officer for communications and response related to the COVID-19 pandemic

December 1-4, Dec 7-12, Dec 14-19, Dec 20-24, Dec 29-30

Fees				
	68 hours @	\$ 200.00	\$ 13,600.00	
				\$ 13,600.00

Disbursements / Other Charges

Fees & Disbursements \$ 13,600.00 GST (5% on fees & disbursements) \$ 680.00

Balance Due 14,280.00

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	SUPPLIER #	T	SITE	
-	CAS COMMIT	MENT #		OQ 6
6601		1225	4	STOB
PROJ	ECT#		60	
202	CONTRA	GFAN		026
GOODS SERV			u.l.	14.2021
CERTIFIED COL	RRECT PURS	UANT TO SE	CTIONS 3	POLICIES
1 2 6			15	
MINISTRY SPE	NDING / CER		AUTHOR	ITY SIGNATURE

of Marchan

P. Hokomy

GST # 767034713 RT0001



INVOICE #	Contract #	DATE
210106	2020-109	2021-02-01

Services

Strategic counsel provided in January 2021, including:

Strategic communications counsel and media relations support to BC's Provincial Health Officer for communications and response related to the COVID-19 pandemic January 4-8, Jan 11-15, Jan 18-22, Jan 25-29

Fees 46 hours @ 200.00 \$ 9,200.00 \$ 9,200.00

Disbursements / Other Charges

SUP	PLIER #	SITE
CAS	COMMITMEN* #	LINE #
RESP	SERVICE LINE	STOB GO
PROJECT		200,00
Mod#5 - (2020 - 109	026
OCDS SERVICES	RECEIVED BY	Feb 4
	T PURSUANT TO SECTION MINISTRATION ACT & RELA	

\$ Fees & Disbursements \$ 9,200.00 GST (5% on fees & disbursements) \$ 460.00 **Balance Due** 9,660.00

H. Maulton P. BKomy

GST # 767034713 RT0001



Ministry Name:Health

Payee Name	Payment	Invoice	Payment	Invoice Date	Invoice Paid Amount
	Number	Number	Date		
NLK STRATEGIES INC.	18808351	201207	12-Jan-21	01-Jan-21	14,280.00
NLK STRATEGIES INC.	18915084	210106	26-Feb-21	01-Feb-21	9,660.00
NLK STRATEGIES INC.	18944355	2117	22-Mar-21	01-Mar-21	13,230.00
NLK STRATEGIES INC.	18957274	2130	31-Mar-21	23-Mar-21	15,200.00
NLK STRATEGIES INC.	19034048	2143	01-Jun-21	21-May-21	14,385.00
NLK STRATEGIES INC.	19046907	2153	10-Jun-21	01-Jun-21	15,225.00
NLK STRATEGIES INC.	19074318	2164	09-Jul-21	30-Jun-21	16,485.00
NLK STRATEGIES INC.	19208020	2200	25-Oct-21	01-Oct-21	8,424.15
					Total Ministry Name: 106,889.15



INVOICE # 201207 2020-109 2021-01-01

Attention: Holly Moulton Ministry of Health Office of the Deputy Minister PO Box 9639, Stn Prov Govt 5th Floor - 1515 Blanchard Street Victoria, BC V8W 9P1

Services

Strategic counsel provided in December 2020, including:

Strategic communications counsel and media relations support to BC's Provincial Health Officer for communications and response related to the COVID-19 pandemic

December 1-4, Dec 7-12, Dec 14-19, Dec 20-24, Dec 29-30

68 hours @	\$ 200.00	\$ 13,600.00	
			\$ 13,600.00

Fees & Disbursements \$ 13,600.00

\$

GST (5% on fees & disbursements) \$

680.00

Balance Due

14,280.00

MINISTRY OF HEALTH SITE SUPPLIER & CAS COMMITMENT # 44225 010010 600.00 CLIENT PO # CONTRACT 026 109 Morlin CERTIFIED CORRECT PURSUANT TO SECTIONS 32 & 33 OF THE FINANCIAL ADMINISTRATION ACT & RELATED POLICIES DATE INISTRY SPENDING CERTIFICATIONS AUTHORITY SIGNATURE

GST # 767034713 RT0001



INVOICE # Contract # DATE 210106 2020-109 2021-02-01

Attention: Holly Moulton
Ministry of Health
Office of the Deputy Minister
PO Box 9639, Stn Prov Govt
5th Floor - 1515 Blanchard Street
Victoria, BC V8W 9P1

Services

Strategic counsel provided in January 2021, including:

Strategic communications counsel and media relations support to BC's Provincial Health Officer for communications and response related to the COVID-19 pandemic January 4-8, Jan 11-15, Jan 18-22, Jan 25-29

Fees			NAME OF TAXABLE PARTY.
46 hours @	\$ 200.00	\$ 9,200.00	
			\$ 9,200.00

Disbursements / Other Charges

		Y OF HEALTH	MIN			
	SUPPLIER # SITE					
GS.	CAS COMMITMENT # LINE #					
	STOB	RVICE LINE 4225	GODID			
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1	026	0-109	Mod#5 - 0			
	204	ED BY	GOODS SERVICES			
		DATE				
1	TY SIGNATURE	IFICATIONS AUTHO	MINISTRY SPENDING			

Fees & Disbursements \$ 9,200.00
ST (5% on fees & disbursements) \$ 460.00

Balance Due 9,660.00

H. Mauthn P. Brany

GST # 767034713 RT0001





Services

Strategic counsel provided in February 2021, including:

Strategic communications counsel and media relations support to BC's Provincial Health Officer for communications and response related to the COVID-19 pandemic

February 1-5, Feb 8-12, Feb 16-19, Feb 22-28

63 hours @	\$	200.00	\$ 12,600.00		
				\$	12,600.0
Disbursements / Other (Char	ges	North Control of the last of the last	in and	42 Sec. 19 Sec. 18
				\$	ν.
			Fees & Disbursements GST (5% on fees & disbursements)	\$	12,600.0
MINISTRY OF HEALT		TE	Balance Due		13,230.0
CAS COMMITMENT #	5	LINE #			13,230.0
90010 44992 43.4	60 300	12,600.0	Ð		
2020 - 109 DOS, SERVICES RECEIVED BY		026			
DATE DATE DATE DATE DATE DATE DATE DATE	C 20 0 2	OF CIES	korny		
DATE /	AND DRITY S	45/21 P. PO	komy		

GST # 767034713 RT0001



INVOICE # Contract # DATE 2130 2020-109 2021-03-31

Attention: Holly Moulton
Ministry of Health
Office of the Deputy Minister
PO Box 9639, Stn Prov Govt
5th Floor - 1515 Blanchard Street
Victoria, BC V8W 9P1

Services

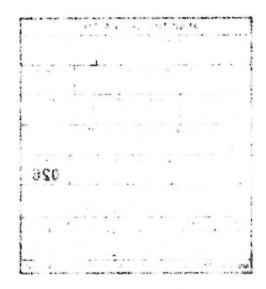
Strategic counsel provided in March 2021, including:

Strategic communications counsel and media relations support to BC's Provincial Health Officer for communications and response related to the COVID-19 pandemic

March 1-5, Mar 8-12, Mar 15-19, Mar 22-26, Mar 29-31

Fees			
76 hours @	\$ 200.00	\$ 15,200.00	\$ 15,200.00
Disbursements / Other Cl	harges		
			\$
		Fees & Disbursements	\$ 15,200.00
		GST (5% on fees & disbursements)	\$ 760.00
MINISTRY OF HEAL			
SUPPLIER #	SITE		
CAS COMMITMENT #	LINE II	Balance Due	15,960.00
PROJECT & SERVICE LINE PROJECT & 15 PO & CONTRACT & GFAR DOD - 100 GOODS / SERVICES RECEIVED BY DATE CERTIFIED CORRECT PURSUANT TO SECTION THE FINANCIAL ADMINISTRATION ACT & RELL DATE. MINISTRY SPENDING / SERTIFICATIONS AUTO	MOUNT OO CLIENT O26 MAS 2 A 33 OF ATED POLICIES MORITY SIGNATURE	H.Moulton P.Bkomy	

GST # 767034713 RT0001





INVOICE # Contract # DATE 2143 2020-109 2021-05-01

Attention: Holly Moulton
Ministry of Health
Office of the Deputy Minister
PO Box 9639, Stn Prov Govt
5th Floor - 1515 Blanchard Street
Victoria, BC V8W 9P1

Services

Strategic counsel provided in April 2021, including:

Strategic communications counsel and media relations support to BC's Provincial Health Officer for communications and response related to the COVID-19 pandemic

April 1, Apr 5-9, Apr 12-16, Apr 19-23, Apr 26-30

Fees	194	COMPANIES SO		
68.5 hours @	\$	200.00	\$ 13,700.00	
				\$ 13,700.00

Disbursements / Other Charges

Fees & Disbursements \$ 13,700.00
GST (5% on fees & disbursements) \$ 685.00

Balance Due 14,385.00

MINISTRY OF HEALTH						
SUP	PLIER #			SITE		
CAS	COMMITMEN	ТØ		LINE #		
(0(0)O	SERVICE 446	25	6	STOB		
PROJECT		13,	MOUN 700	00.		
2020	-109	GFAB		026		
GOODS / SERVICES	RECEIVED BY	DATE	Ma	44/21		
CERTIFIED CORRECT	PURSUANT	TO SECTION ACT & REL	NS 32	33 OF POLICIES		
MINISTRY SPENDING	CERTIFICA		HOBIT	Y SIGNATURE		



INVOICE #	Contract #	DATE	
2153	2020-109	2021-06-01	

Services

Strategic counsel provided in May 2021, including:

Strategic communications counsel and media relations support to BC's Provincial Health Officer for communications and response related to the COVID-19 pandemic

May 3-7, May 10-14, May 17-21, May 24-28, May 31

Fees 72.5 hours @ Disbursements / Other (\$ 200.00	\$ 14,500.00	\$ 14,500.00
Disbursements / Other (Sharges		
H. Moster		Fees & Disbursements	\$ 14,500.00
GOODS	MINISTRY OF HEALTH SUPPLIER 8 CAS COMMITMENT 8 CAS COMMITMENT 8 CAS COMMITMENT 8 LINE 8 PROJECT 8 AMOUNT	GST (5% on fees & disbursements) Balance Due	\$ 725.00 15,225.00



INVOICE # Contract # DATE 2164 2020-109 2021-06-30

Attention: Holly Moulton
Ministry of Health
Office of the Deputy Minister
PO Box 9639, Stn Prov Govt
5th Floor - 1515 Blanchard Street
Victoria, BC V8W 9P1

Services

Strategic counsel provided in June 2021, including:

Strategic communications counsel and media relations support to BC's Provincial Health Officer for communications and response related to the COVID-19 pandemic

June 1-4, June 7-11, June 13-18, June 21-25, June 28-30

78.5 hours @	\$	200.00	\$ 15,700.00		ACCOUNT OF THE PARTY OF THE PAR
				\$	15,700.0
Disbursements / Other	Char	ges		9 () () () () () () () () () (

MINISTRY OF HEALTH
SUPPLIER 6

CAS COMMITMENT 8

LINE 6

RESP SERVICE LINE STOB

PROJECT 6

PROJECT 6

AMOUNT

DATE

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Fees & Disbursements \$ 15,700.00
GST (5% on fees & disbursements) \$ 785.00

Balance Due 16,485.00

GST # 767034713 RT0001





Services

Strategic counsel provided in September 2021, including:

Strategic communications counsel and media relations support to BC's Provincial Health Officer for communications and response related to the COVID-19 Sept 1 to 2, Sept 6 to 10, Sept 12 to 17, Sept 20 to 23, Sept 27 to 30

Fees	S-4-32-15, 7-34	822			the Control of the	Total Control of the Control
40	hours @	\$	200.00	\$	8,000.00	
						\$ 8,000.00
	sements / Other					
Parking	sements / Other	Una	rges	DISACRE INC.	23.00	

MINISTRY OF HEALTH
SUPPLIER # SITE

CAS COMMITMENT # LINE #

RESP SERVICE LINE STOB

PROJECT # AMOUNT

PC # CONTRACT # GFA# CLIENT

026

GCODS | SERVICES REPEIVED BY

DATE CERTIFIED CORRECT PURSUANT TO SECTIONS 32 & 33 OF THE FINANCIAL ADMINISTRATION ACT & RELATED POLICIES

DATE

DATE

STRY SPENDING / CERTIFICATIONS AUTHORITY SIGNATURE

Fees & Disbursements \$ 8,023.00
GST (5% on fees & disbursements) \$ 401.15

Balance Due \$ 8,424.15

H. Moulton

P. Pokony

GST # 767034713 RT0001

Payable due in 10 days. Please make cheques payable to NLK Strategies Inc. 238 West 17 Street, North Vancouver, BC V7M1V6 604.970.9113 / info@nlkstrategies.ca

23.00

Canada Place Parkade

Vancouver BC, V6C 3C1

Pay Station Number: 2

Entered: 09/28/2021

10:10

Exited: 09/28/2021

18:03

Ticket Number: 10611

Transaction Number: 241853 Rate:

Parking Fee:

\$23,00

Total Fee: \$23.00

Fee Paid: \$23.00

Visa

Approval Number: 01120I

Thank you for visting Canada Place Price includes applicable taxes GST# 120996095RT0005