Page 001 of 203 to/à Page 111 of 203

Withheld pursuant to/removed as

s.13; s.14

Page 112 of 203 to/à Page 113 of 203

Withheld pursuant to/removed as

s.14

Page 114 of 203 to/à Page 134 of 203

Withheld pursuant to/removed as

s.12; s.13; s.14

Page 135 of 203

Withheld pursuant to/removed as

s.12; s.14



#### ACE FINANCIAL ESTIMATES

December, 2019

s.13

building trust, driving confidence.

### Agenda

- Tort Mitigation Strategies
- Enhanced Care Coverage (ECC) Results / Approach
- Distribution of Savings by Customer Segments

- Scenarios
- Risks

building trust, driving confidence.

# TORT MITIGATION STRATEGIES

building trust, driving confidence.

#### **Mitigation Estimates: Process**

- What is required to reflect savings in net income / rate impact:
  - Strategy must either be in force within financial year (net income) or completion of project is highly probable within policy year (rate)
  - Parameters of the cap must substantially match the assumptions used in estimation
  - Savings must be credible based on reliable BC data or generalizable results from other jurisdictions / experts as long as information is relevant to BC
  - Methods and assumptions are reasonable and must be reviewed by external actuary and financial auditor
- Mitigation estimates are based on a sample of claims closed in 2017
  - Sample used for the previous rules of court estimate can also be used for this estimate.
     Sampled report costs are used because disbursements are not itemized in recorded claims data
  - Caps are applied to claims within the sample, to estimate savings on each type of claim.
     Savings are then extrapolated to all outstanding claims (except catastrophic injuries, which were not part of the original sample)
  - It is assumed that transition rules and the timing of implementation will result in no savings to claims paid before April 2020, and only half savings for claims paid from April 2020 to March 2021 (this does not affect the rate impact, which is all for future claims).
- Savings estimates do not include:
  - The cost of adaptive behaviours, which could reduce the size of the benefit
  - Benefits associated with catastrophic claims, which can also be expected
  - Any exceptions from the cap, such as for court fees
  - Impacts to claims payments which could increase the amount of savings

s.13: s.1

### **Mitigation Strategy:**

s.13; s.17

building trust, driving confidence.

# ENHANCED CARE COVERAGE (ECC)

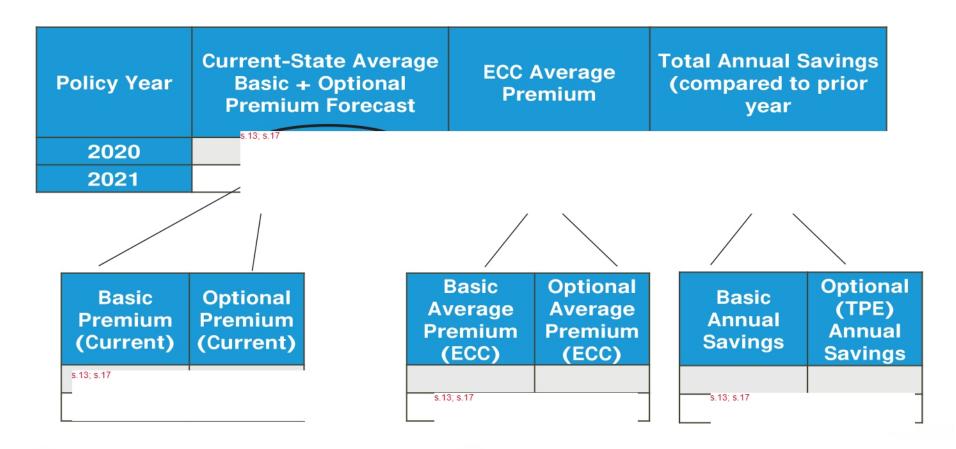
building trust, driving confidence.



s.13; s.17

#### **ECC Average Premium Estimate:**

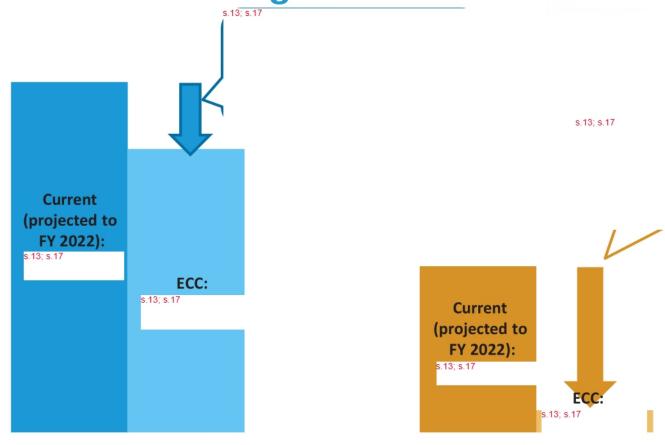
#### **Estimated Average Premium for Personal Customers with Full Coverage:**



building trust, driving confidence.



#### **ECC Estimated Savings for FLY 2022:**



building trust, driving confidence.

**Total Basic Injury Claim Cost** 

8

**Total Optional Injury Claim Cost** 

### ECC High-level Approach for Estimating Savings

Since ICBC does not have reliable date to estimate overall costs of a no fault model, we relied on external information and adjusted to reflect B.C. data.

s.13; s.17

building trust, driving confidence.

9

ICBC

#### **Key Assumptions for ECC Costs**

**Factor** 

**Current Assumptions** 

s.13; s.17

building trust, driving confidence.

#### **Key Assumptions for ECC Costs: Frequency**

Factor	Current Assumptions
Fiscal Loss Year (FLY) 2022 Frequency	s.13; s.17
Frequency trend	

building trust, driving confidence.

#### **Key Assumptions for ECC Costs: Frequency**

Factor	Current Assumptions
Crash Frequency	s.13; s.17

s.13; s.17

building trust, driving confidence.

#### **Key Assumptions for ECC Costs: Propensity to** Claim

#### **Factor Current Assumptions** s.13; s.17 Weekly Benefits (WB) to Property Damage (PD) Ratio

s.13; s.17

building trust, driving confidence.

## **Key Assumptions for ECC Costs: Propensity to Claim**

Factor	Current Assumptions
Medical Rehab (MR) to Property Damage (PD) Ratio	s.13; s.17

s.13; s.17

building trust, driving confidence,

#### **Key Assumptions for ECC Costs: Severity**

Factor	Current Assumptions
FLY 2022 Severity	s.13; s.17
Severity trend	

Severity Trends	Income	Medical	Injury Care	Permanent Impairment	Death Benefits
s.13; s.17 - ICBC current	s.13; s.17				
ICBC proposed					

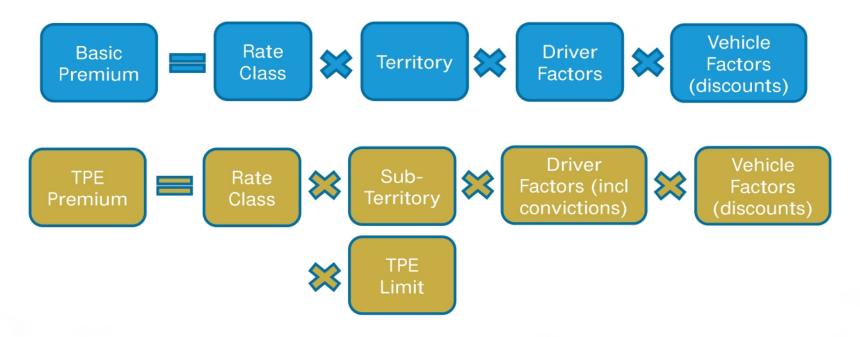
building trust, driving confidence.

# DISTRIBUTION OF SAVINGS BY CUSTOMER

building trust, driving confidence.

#### **Factors Impacting Premium Savings**

The amount of savings from product change will depend on the customers overall premium. Since the majority of the savings is from TPE, those with higher TPE costs (i.e. inexperienced drivers with high TPE limits living in territory D) will save more than the average \$400 while those will lower TPE costs (i.e. seniors with low TPE limits living up North) will save less. The rating factors that influence a customer's premium are outlined below.



building trust, driving confidence.

#### **Scenario Assumptions**

#### All scenarios assume the following unless otherwise noted:

- Pleasure rated driver, with 15-years of experience, crash free & conviction free, no other drivers listed on the vehicle, no low KM or AEB (autonomous emergency braking) discount, TPE limit
- Assumed Basic Rate Increase of 4.3% on April 1, 2020
- Assumed TPE annual rate increase of s.13; s.17
   TPE premium trended to beginning point of the PY 2020 period
- Estimated savings are net of additional commission and expense impact on optional
- Estimated savings does not account for the impact from DCPD

### Other impacts that will influence savings not highlighted by the following slides include:

- Customers with a convictions result in surcharge on TPE premium therefore their savings will increase with product change
- Customers with a recent crash will result in a surcharge on Basic and TPE premium (impact will vary by years of experience and how recent the crash) – therefore their savings will increase with product change
- Customers with low mileage and AEB discounts will receive less savings since they are charged lower Basic and TPE premiums
- Savings in the first year will also vary depending on the renewal date of customer's policy

building trust, driving confidence.

## Amount of Savings (more or less than average ) by TPE Limit

		between Ed	nnual savings CC (PY 2021) t product (PY 020)	•	s.13; s.17
By Limits	Proportion of Personal Customers with each limit	Burnaby	Prince George	•	
Basic Only	11%	\$ 100	\$ 65		
Basic + TPE @ s.13; s.17	s.13; s.17			•	About 50% of Personal Customers
Basic + TPE @ s.13; s.17					purchase extension UMP today. They will no longer need the
Basic + TPE @ s.13; s.17					coverage under no fault, and save additional s.13; s.17 on average on top
Basic + TPE @	L				of the savings shown in the table.
Basic + TPE @					
Basic + TPE @					

Orange indicates below average savings; Blue indicates above average savings

Savings are calculated as the difference between PY 2020 premium customer would pay under current product vs the PY 2021 ECC premium

building trust, driving confidence.

#### **Amount of Savings by Years of Experience:**

Assumes Pleasure Use with (\$13; s.17) on TPE limit

- · Customers with less experience will save more than customers with more years of experience
- About 50% of Personal Customers purchase extension UMP today. They will no longer need the coverage under no fault, and save additional s.13; s.17 on average on top of the savings shown in the table.

Years of		betwee <u>n E</u>	Estimated <u>an</u> CC (PY 2021) and		uct for PY 2 <u>020</u>	
experience		Burnaby			Prince Geor	
охропопос	Basic Only	TPE @ <sup>s.13; s.17</sup>	Basic + TPE @ <sup>8.13;</sup>	Basic Only	TPE @ s.13; s.17	Basic + TPE @s.13; s.1
0	\$ 210	s.13; s.17		\$ 130	s.13; s.17	
1	\$ 195			\$ 120		
2	\$ 180			\$ 110		
3	\$ 170			\$ 105		
4	\$ 160			\$ 100		
5	\$ 150			\$ 90		
6	\$ 135			\$ 85		
7	\$ 130			\$ 80		
8	\$ 120			\$ 75		
9	\$ 110			\$ 70		
10	\$ 110			\$ 70		
11-15	\$ 100 to \$ 105			\$ 65		
16-20	\$ 100			\$ 60 to \$ 65		
21-30	\$ 95			\$ 60		
30+	\$ 95			\$ 60	]	

Orange indicates below average savings; Blue indicates above average savings

building trust, driving confidence.

#### **Amount of Savings by Territory:**

Assumes Pleasure Use, 15 years of Experience and TPE Limit

- Customers in more expensively rated territories such as Lower Mainland will save more than customers in less expensive rated territories, such as Prince George.
- Similarly, customers with more expensively rated rate classes, such as taxi and delivery, will see more savings compared to customer with less expensively rated rate classes
- About 50% of Personal Customers purchase extension UMP today. They will no longer need the
  coverage under no fault, and will save additional<sup>s.13; s.17</sup> on average on top of the savings shown
- Territory Z (out of province) vehicles will see minimal savings

	Proportion of Personal	City Name	Estimated <u>and</u> and curre	nt product (		
Territory	customers in each territory		Basic Only	TPE @ s.17	Basic + TPE	Basic + TPE as % savings
D	45%	Burnaby	\$ 100	s.13; s.17		
E	2%	Ridge Meadows	\$ 95			
F	1%	Sea to Sky	\$ 85			
G	<1%	Pemberton	\$ 75			
H	7%	Abby/Mission/Agassiz	\$ 90			
L	13%	North Thompson	\$ 70			
N	4%	East Kootenays	\$ 55			
Р	2%	Chilcotin/S Cariboo	\$ 70			
R	1%	Prince George	\$ 65			
S	3%	Smithers/Hazelton	\$ 55			
V	1%	Ft St John/Dawson Ck	\$ 60			
W	2%	Northern Islands	\$ 60			
X	9%	Comox/Sun Coast	\$ 65			
Υ	9%	North Island Ports	\$ 75			
building to	rust, arrying confi	dence.			-2	

Prange indicates below average savings; Blue indicates above average savings

CONFIDENTIAL DRAFT - Not for Distribution

Page 157 of 203 to/à Page 165 of 203

Withheld pursuant to/removed as

s.13; s.17



## Very Technical Appendix (back-up only; no need to read)

building trust, driving confidence.

s.13; s.17

#### **ECC Estimate 1:**

s.13; s.17

as of December 31, 2018



building trust, driving confidence.

s.13; s.17









s.13; s.17

building trust, driving confidence.

#### Estimate 1:



as of December 31, 2018

s.13; s.17

building trust, driving confidence.

#### Estimate 1: s.13; s



s.13; s.17

as of December 31, 2018

s.13; s.17

building trust, driving confidence.

s.13; s.17

#### **Estimate 1:**



s.13; s.17

as of December 31, 2018

s.13; s.17

building trust, driving confidence.

#### Estimate 1: 11



as of December 31, 2018

s.13; s.17

building trust, driving confidence.

#### Estimate 1: s.13; s.17



as of December 31, 2018

s.13; s.17

building trust, driving confidence.

#### **Estimate 1:**



building trust, driving confidence.





	s.13; s.17			
		Medical		
	Income	Excluding	Permanent	Death
FLY	Replacement Injury-Care	Funding	Impairment	Benefit
2009	s.13; s.17			
2010				
2011				
2012				
2013				
2014				
2015				
2016				
2017				
2018				
	_			
FLY 2022 Freq Base				
PD Freq Adj. Factor				
Adj. for propensity to				
Conservative claim				
Assumptions Selected FLY 2022				
Frequency				
s.13; s.17				
Selected Trend				
Trend Selected for Costing				
The second secon				

s.13; s.17

CONFIDENTIAL DRAFT - Not for Distribution



s.13: s.17

#### as of December 31, 2018



Income Replaceme nt Injury-Care Funding Permanent Death Impairment Benefit  2009 2010 2011
2009 2010
2011
2012
2013
2014
2015
2016
2017
2018
7 2022 Severity se verity Adjustment i. FLY 2022 verity
Selected Trend end Selected for sting
building trust, driving confidence.

CONFIDENTIAL DRAFT - Not for Distribution

s.13; s.17

### **Estimate 1:**



#### as of December 31, 2018

FLY 2022	Eroguency	Severity	Incurred
	Frequency s.13: s.17	Severity	s.13; s.17
Wage Loss	0.10, 0.11		
Injury Care			
Medical excluding Funding			
Permanent Impairment			
Death Benefit			
Basic Out of Province Claims			
	Total I	Basic Injury:	
	Current I	Basic Injury:	
	Adjusted for	May Imple.	
	Ba	sic Savings:	
,			
Optional Out of Province Claims			s.13; s.17
	-	Total Injury:	
	Current <sup>-</sup>	Total Injury:	
	Adjusted for	May Imple.	

**Total Savings:** 

building trust, driving confidence.

### Estimate 1:



s.13; s.17

#### as of December 31, 2018

#### **Future Years**

	Cu	rrent Basic	Basic Injury	Basic Injury	Cu	rrent Total	Total Injury	Total Injury
FLY		Injury	Forecast	Savings		Injury	Forecast	Savings
2022	\$	2,602,308	\$ s.13; s.17		\$	3,836,151	\$ s.13; s.17	
2023	\$	2,807,230	\$		\$	4,185,382	\$	
2024	\$	3,000,160	\$		\$	4,540,090	\$	
2025	\$	3,206,348	\$		\$	4,924,860	\$	
2026	\$	3,426,707	\$		\$	5,342,238	\$	

Future Trends					
	Wage Loss		Medical (Incl. Injury Care)	Permanent Impairment	Death Benefits
Frequency	s.1	13; s.17			
Severity					
Exp Trend					
Loss Trend					

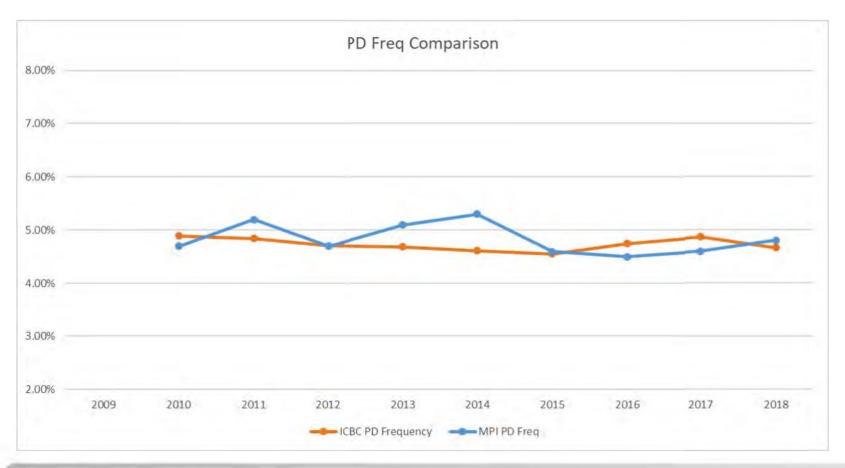
building trust, driving confidence.



building trust, driving confidence.



#### PD Frequency by FLY Comparison:



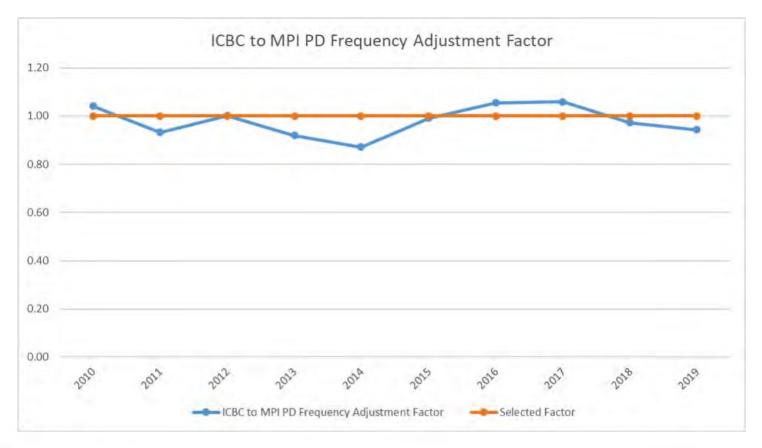
building trust, driving confidence.

44

CONFIDENTIAL DRAFT - Not for Distribution



Frequency Adjustment Factor 1: Crash Frequency; Selected Factor = 1



building trust, driving confidence.



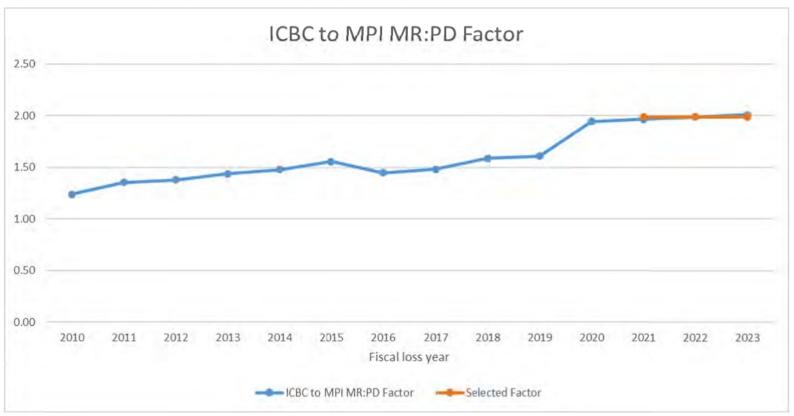
MR:PD Ratio by FLY Comparison: Increase post FLY2020 coming from April 1 reform costing assumption of increased AB utilization



building trust, driving confidence.



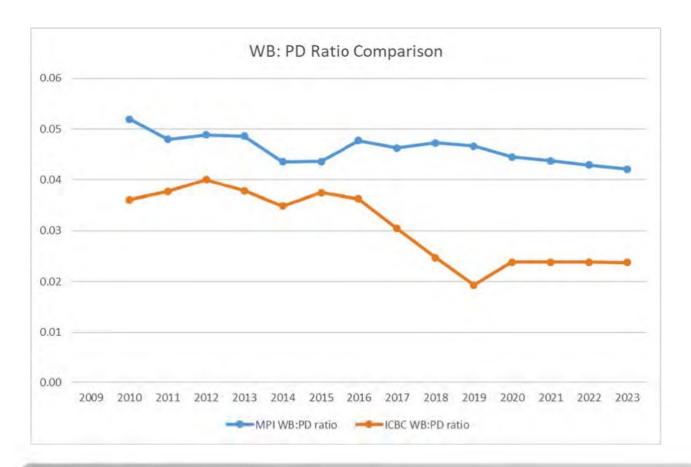
Frequency Adjustment Factor 2: Propensity to claim medical rehabilitation Selected factor (avg FLY2021-2023) = 1.99



building trust, driving confidence.



WB:PD Ratio by FLY Comparison: Increase post FLY2020 coming from April 1 reform costing assumption of increased AB utilization

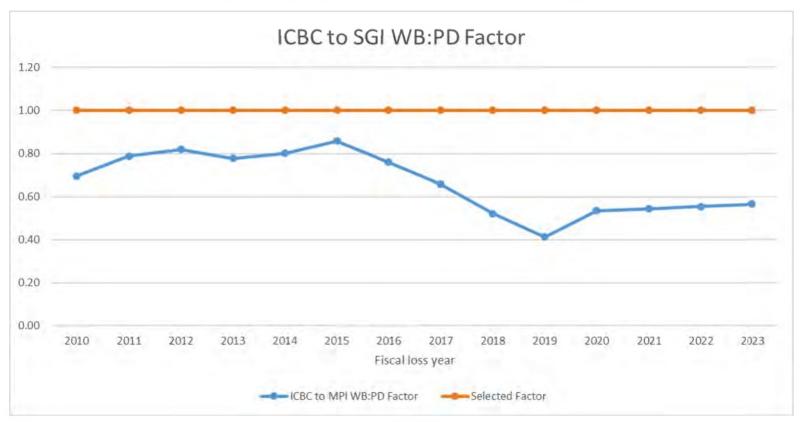


building trust, driving confidence.



Frequency Adjustment Factor 3: Propensity to claim disability benefits

Selected factor = 1; Expecting higher WB:PD ratio due to significantly higher benefits



building trust, driving confidence.



### Estimate 2: MPI 2020 Public Filing

MPI Data as of February 28, 2019

MPI Data as of February 26, 2019									
MPI Ultimate Frequency from 2020 filing									
		MR -	Accident						
		Accident	Benefits						
	Weekly	Benefits	(Non-	Public					
FLY	Indemnity	(Indexed)	indexed)	Liability - BI					
2009									
2010	0.24%	1.46%	0.19%	0.01%					
2011	0.25%	1.53%	0.17%	0.01%					
2012	0.23%	1.41%	0.20%	0.01%					
2013	0.25%	1.48%	0.18%	0.01%					
2014	0.23%	1.50%	0.16%	0.01%					
2015	0.20%	1.29%	0.14%	0.01%					
2016	0.21%	1.38%	0.19%	0.01%					
2017	0.21%	1.37%	0.22%	0.01%					
2018	0.23%	1.41%	0.21%	0.01%					
2019	0.22%	1.36%	0.20%	0.01%					
2020	0.21%	1.39%	0.18%	0.01%					
2021	0.21%	1.38%	0.18%	0.01%					
2022	0.21%	1.36%	0.18%	0.01%					
2023	0.20%	1.35%	0.17%	0.01%					
FLY 2022 Freq Base	0.23%	1.41%	0.21%	0.01%					
Adj. for propensity to claim	1.00	1.99	1.00	1.00					
Selected FLY2022 Frequency	0.23%	2.80%	0.21%	0.01%					
Freq Trend in MPI filing	-1.91%	-1.21%	-1.41%	-1.41%					
Selected Freq Trend for Costing	0.00%	0.00%	0.00%	0.00%					

Conservative Assumptions

building trust, driving confidence.



ini i Bata ao oi robidary 20, 201								
<u>M</u>	PI Ultimate Se	verity from 202	20 Filing					
			Accident					
		Accident	Benefits					
	Weekly	Benefits	(Non-	Public				
FLY	Indemnity	(Indexed)	indexed)	Liability - BI				
2010	37,564	5,292	20,862	44,010				
2011	46,689	4,592	21,217	43,426				
2012	47,311	5,549	20,096	37,232				
2013	45,020	5,255	20,800	49,150				
2014	41,303	4,397	21,671	34,776				
2015	42,859	4,890	24,597	49,565				
2016	47,390	5,679	20,186	53,237				
2017	46,844	6,671	19,667	64,056				
2018	45,102	6,142	18,709	55,064				
2019	48,572	6,623	21,745	53,278				
2020	45,584	6,295	21,584	52,662				
2021	46,263	6,373	21,899	53,336				
2022	46,952	6,451	22,219	54,019				
FLY 2022 Severity Base	46,952	6,451	22,219	54,019				
Severity Adjustment	1.05	1.00	1.00	1.00				
Adjusted FLY 2022	49,197	6,451	22,219	54,019				
Selected FLY 2022	49,197	13,115	22,219	54,019				
MPI Severity Trend	1.5%	1.2%	1.5%	1.3%				
Selected Severity Trend	2.5%	2.5%	2.5%	2.5%				

- Severity Adjustment for Weekly Indemnity for Wage level difference and demographic difference
- Overwrite medical severity based on ICBC FC+SD+MR severity post April 1, 2019 per non at fault claim exposure
- Selected inflationary trend for future years

building trust, driving confidence.



FLY 2022	Frequency	Severity	Incurred
Wage Loss	s.13; s.17		s.13; s.17
Medical Estimates (AB - indexed)			
Cat Injury Benefit + Death Benefit (AB - non indexed)			
PIPP Enhancement			
Public Liability			
Basic Out of Province Claims			_
	Total	Basic Injury:	
	Current	Basic Injury:	
	Adjusted fo	r May Imple.	L
	В	asic Savings:	
Optional Out of Province Claims			s.13; s.17
		Total Injury:	
	Current	Total Injury:	
	Adjusted fo	r May Imple.	

**Total Savings:** 

building trust, driving confidence.



#### **Future Years**

	Cu	rrent Basic	Basic Injury	Basic Injury	Cu	rrent Total	Total Injury	Total Injury
FLY		Injury	Forecast	Savings		Injury	Forecast	Savings
2022	\$	2,624,014	\$ s.13; s.17		\$	3,833,158	\$ s.13; s.17	
2023	\$	2,842,435	\$		\$	4,195,236	\$	
2024	\$	3,049,202	\$		\$	4,562,811	\$	
2025	\$	3,271,010	\$		\$	4,962,592	\$	
2026	\$	3,508,953	\$		\$	5,397,400	\$	

Future Trends					
			Cat Injury Benefit +		
		Medical Estimates (AB -	Death Benefit (AB - non		
	Wage Loss	indexed)	indexed)	PIPP Enhancement	Public Liability
Frequency	s.13; s.17				
Severity					
Exp Trend					
Loss Trend					

building trust, driving confidence.

Page 189 of 203 to/à Page 201 of 203

Withheld pursuant to/removed as

s.13; s.17



Prepared for: Hon. David Eby Q.C., Attorney General and minister

responsible for ICBC for DISCUSSION

Subject: 2020 Basic Rate

Issue: The 2020 basic rate is anticipated to be directed by OIC. s.13; s.17

s.13; s.17

#### **Background:**

• The basic rate for policy year (PY) 2020 is expected to be directed by Government via OIC on the basis of the rate ICBC requires to cover costs. s.13; s.17

#### Discussion:

• Government has provided two directions to ICBC since September 2019 s.13; s.17

#### **ICBC BRIEFING NOTE**

s.13; s.17

#### **ICBC** Key Contact:

Chris Tupper

Director, Government and External Affairs

Phone: 604-982-1228

Email: <a href="mailto:chris.tupper@icbc.com">chris.tupper@icbc.com</a>

Date: 19 November 2019

#### **ICBC Business Area Contact:**

Bill Carpenter VP Insurance

Phone: 604-982-7422

Email: bill.carpenter@icbc.com