



September 13, 2019  
384760

Confidential

Honourable Selina Robinson  
Minister of Municipal Affairs and Housing  
Rm 310, Parliament Buildings  
Victoria BC V8V 1X4

Dear Colleague:

Re: 2019/20 Expenditure Management Savings Target

Further to s.12 the release of the government's *First Quarterly Report*, I write with respect to the in-year expenditure management exercise we are undertaking across government.

Our government is focused on making life better for all British Columbians by delivering the services people need, making life more affordable and investing in a strong and sustainable economy. We have proven that putting people first is good for our economy, and good for our province. Through our deliberate, focused approach, we have invested in the priorities that matter for people and maintained strong fiscal management, debt affordability and balanced budgets.

Consistent with this approach, Treasury Board is requiring that all Ministries develop an in-year savings plan focused on reducing discretionary spending. This approach will ensure that services people count on and core programs are protected, and ensures that smaller ministries and ministries with significant core programs and services are not disproportionately impacted.

The approach is also fair and flexible - you will have the discretion to identify savings provided they do not impact services or benefits for British Columbians.

s.12

.../2

I am relying on your judgement, expertise, and leadership to ensure we can meet our collective savings target in a thoughtful way.

s.12; s.17

Treasury Board Staff will continue to closely monitor ministry spending forecasts, risks and risk mitigation plans. Ministries remain responsible for advising Treasury Board Staff, in a timely manner, of any material risks and pressures to the new fiscal plan targets. This responsibility extends to the agencies, Crown corporations and SUCH sector organizations for which you are accountable.

I wish to thank you for your commitment and continued support as we continue to work together to maintain a balanced fiscal plan.

Sincerely,

A handwritten signature in cursive script, reading "Carole James".

Carole James  
Chair

See Attachment

cc: Kaye Krishna  
Deputy Minister  
Ministry of Municipal Affairs and Housing

David Curtis  
Assistant Deputy Minister and Executive Financial Officer  
Ministry of Municipal Affairs and Housing

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Withheld pursuant to/removed as

s.12; s.13; s.17

## McCabe, Kate MAH:EX

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**From:** Faganello, Tara MAH:EX  
**Sent:** November 22, 2019 2:56 PM  
**To:** Andrade, Ana MAH:EX  
**Subject:** FW: financial info s.12; s.13; s.17  
**Attachments:** MAH analysis Sep 16, 2019.xls; s.12; s.13; s.17  
**Importance:** High

Email for MAH 2019- 96873

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**From:** Romanova, Tamara MAH:EX <Tamara.Romanova@gov.bc.ca>  
**Sent:** Tuesday, September 17, 2019 11:16 AM  
**To:** Curtis, David MAH:EX <David.Curtis@gov.bc.ca>; Faganello, Tara MAH:EX <Tara.Faganello@gov.bc.ca>; Steves, Gregory OHCS:EX <Gregory.Steves@gov.bc.ca>  
**Cc:** Chew, Debbie MAH:EX <Debbie.Chew@gov.bc.ca>  
**Subject:** financial info s.12; s.13; s.17  
**Importance:** High

As discussed, please see attached a workbook with the financial info on the branch level and a s.12; s.13; s.17  
s.12; s.13; s.17

Therefore, the key considerations would include s.12; s.13; s.17  
s.12; s.13; s.17

The Ministry-level draft submission is expected by this Friday, September 20<sup>th</sup>; the branch-level options will be for discussion on the MAH exec tomorrow morning I believe, which would give us Thursday for drafting.

Any questions please let me know.

Thank you,

Tamara

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s.12; s.13; s.17

**From:** [Dan Maxwell](#)  
**To:** [Curtis, David MAH:EX](#); [Romanova, Tamara MAH:EX](#)  
**Cc:** [Steves, Gregory OHCS:EX](#); [XT:HLTH Ramsay, Shayne](#); [Jennifer Iten](#)  
**Subject:** FW: 2019-20 s.12: s.13: s.17  
**Date:** September 19, 2019 1:28:26 PM  
**Attachments:** [2019-20](#) s.12: s.13: s.17.xlsx

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David,

s.12; s.13; s.17

Dan Maxwell  
Vice President of Corporate Services and  
Chief Financial Officer  
BC Housing  
604 439 4756

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**From:** Jennifer Iten <jiten@bchousing.org>  
**Sent:** September 19, 2019 1:23 PM  
**To:** Dan Maxwell <DanMaxwell@bchousing.org>; Shayne Ramsay <sramsay@bchousing.org>  
**Subject:** 2019-20 s.12; s.13; s.17

Hi Dan and Shayne,

s.12; s.13; s.17

Thanks,  
Jenn

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Withheld pursuant to/removed as

s.12; s.13; s.17

**From:** [Dan Maxwell](#)  
**To:** [Steves, Gregory OHCS:EX](#); [Curtis, David MAH:EX](#); [Romanova, Tamara MAH:EX](#)  
**Cc:** [XT:HLTH Ramsay, Shayne](#); [Jennifer Iten](#)  
**Subject:** RE: 2019-20 s.12; s.13; s.17  
**Date:** September 19, 2019 2:18:40 PM

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We are suggesting

s.12; s.13; s.17

s.12; s.13; s.17

Dan Maxwell  
Vice President of Corporate Services and  
Chief Financial Officer  
BC Housing  
604 439 4756

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**From:** Steves, Gregory OHCS:EX <[Gregory.Steves@gov.bc.ca](mailto:Gregory.Steves@gov.bc.ca)>  
**Sent:** September 19, 2019 1:43 PM  
**To:** Dan Maxwell <[DanMaxwell@bchousing.org](mailto:DanMaxwell@bchousing.org)>; Curtis, David MAH:EX <[David.Curtis@gov.bc.ca](mailto:David.Curtis@gov.bc.ca)>; Romanova, Tamara MAH:EX <[Tamara.Romanova@gov.bc.ca](mailto:Tamara.Romanova@gov.bc.ca)>  
**Cc:** Shayne Ramsay <[sramsay@bchousing.org](mailto:sramsay@bchousing.org)>; Jennifer Iten <[jiten@bchousing.org](mailto:jiten@bchousing.org)>  
**Subject:** RE: 2019-20 s.12; s.13; s.17

s.12; s.13; s.17

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**From:** Dan Maxwell <[DanMaxwell@bchousing.org](mailto:DanMaxwell@bchousing.org)>  
**Sent:** September 19, 2019 1:28 PM  
**To:** Curtis, David MAH:EX <[David.Curtis@gov.bc.ca](mailto:David.Curtis@gov.bc.ca)>; Romanova, Tamara MAH:EX <[Tamara.Romanova@gov.bc.ca](mailto:Tamara.Romanova@gov.bc.ca)>  
**Cc:** Steves, Gregory OHCS:EX <[Gregory.Steves@gov.bc.ca](mailto:Gregory.Steves@gov.bc.ca)>; XT:HLTH Ramsay, Shayne <[sramsay@bchousing.org](mailto:sramsay@bchousing.org)>; Jennifer Iten <[jiten@bchousing.org](mailto:jiten@bchousing.org)>  
**Subject:** FW: 2019-20 s.12; s.13; s.17

David,

s.12; s.13; s.17

Dan Maxwell  
Vice President of Corporate Services and  
Chief Financial Officer  
BC Housing



604 439 4756

---

**From:** Jennifer Iten <[jiten@bchousing.org](mailto:jiten@bchousing.org)>

**Sent:** September 19, 2019 1:23 PM

**To:** Dan Maxwell <[DanMaxwell@bchousing.org](mailto:DanMaxwell@bchousing.org)>; Shayne Ramsay <[sramsay@bchousing.org](mailto:sramsay@bchousing.org)>

**Subject:** 2019-20 s.12; s.13; s.17

Hi Dan and Shayne,

s.12; s.13; s.17

Thanks,  
Jenn

**From:** [Edwards, Liam MAH:EX](#)  
**To:** [Curtis, David MAH:EX](#); [Faganello, Tara MAH:EX](#); [Steves, Gregory OHCS:EX](#)  
**Cc:** [Romanova, Tamara MAH:EX](#); [Krishna, Kaye MAH:EX](#)  
**Subject:** RE: Budget Exercise  
**Date:** September 22, 2019 2:22:03 PM  
**Attachments:** [Copy of MAH analysis Sept 22 2019.xls](#)

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Hi all,

s.13; s.17

Our next “budget forecast reports” required from proponents are due Oct 11<sup>th</sup>, which will assist in validating any potential additional savings (typically we need a week or more after the deadline to consolidate and validate the report submissions – so Oct 18<sup>th</sup> may be a more realistic target for updates).

I have updated the attached spreadsheet  
amended any of the other amounts.

s.13; s.17 however I have not

s.13; s.17

Cheers, Liam

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**From:** Curtis, David MAH:EX  
**Sent:** September 20, 2019 5:33 PM  
**To:** Faganello, Tara MAH:EX <Tara.Faganello@gov.bc.ca>; Steves, Gregory OHCS:EX <Gregory.Steves@gov.bc.ca>; Edwards, Liam MAH:EX <Liam.Edwards@gov.bc.ca>  
**Cc:** Romanova, Tamara MAH:EX <Tamara.Romanova@gov.bc.ca>; Krishna, Kaye MAH:EX <Kaye.Krishna@gov.bc.ca>  
**Subject:** Budget Exercise

Hi all,

s.13; s.17

I would appreciate your inclusion of any updates/comments to the attached material.

Thanks again,

David

Ref #	Savings Measure	Estimated Savings (\$M)	Comments/ Description	Risks	Scalability
				s.13; s.17	

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s.12; s.13; s.17

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s.13; s.12; s.17

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