

MEMORANDUM OF UNDERSTANDING

In Regards To

British Columbia's Contribution to Support the Pacific Coast Collaborative

BETWEEN:

HER MAJESTY THE QUEEN IN RIGHT OF THE PROVINCE OF BRITISH COLUMBIA, represented by the Minister of Environment (referred to as the Ministry of Environment, Climate Action Secretariat, hereinafter referred to as "CAS")

Climate Action Secretariat
c/o Susanna Laaksonen-Craig, Head
PO Box 9486 Stn Prov Govt
Victoria, British Columbia V8W 9W6
Phone: 250 387-9456 (Shannon Ireland, Executive Assistant)

AND:

HER MAJESTY THE QUEEN IN RIGHT OF THE PROVINCE OF BRITISH COLUMBIA, represented by the Premier of British Columbia (referred to as the Office of the Premier, Intergovernmental Relations Secretariat, hereinafter referred to as "IGRS")

Intergovernmental Relations Secretariat
c/o Jeremy Hewitt, Executive Director
PO BOX 9433 STN PROV GOVT
Victoria, British Columbia V8W9V3
Phone: 250 387-1134

(Collectively referred to as the "Parties")

WHEREAS:

A. Jurisdictions under the Pacific Coast Collaborative (PCC) agreement (2008) have signed Action Plans, including the Pacific Coast Action Plan on Climate and Energy (2013), the Pacific Coast Climate Leadership Action Plan (2016) and the Pacific North America Climate Leadership Agreement (2016). British Columbia, Washington, Oregon and California are signatories to these three Action Plans.

B. The PCC is acknowledged as a productive collaborative intergovernmental forum, and has provided a venue for British Columbia to advance its cross-border priorities for the effective coordination of climate action and energy initiatives across the West Coast.

C. All four jurisdictions are in agreement that the effective facilitation and management of activities and workplans under these Action Plans should be undertaken by a neutral, third party consultant. Each jurisdiction is responsible for a financial contribution toward the effective facilitation and tracking of initiatives under the Action Plans in collaboration with all four participating jurisdictions under a mutually agreed third party consultant.

D. Ross & Associates Environmental Consulting, Ltd., DBA Ross Strategic, has acted as the mutually agreed third party to support the regional collaboration under the PCC, and has agreed to continue to act in this capacity with the support of Washington, Oregon, California and British Columbia.

E. The Intergovernmental Relations Secretariat (IGRS) acts as the lead agency in British Columbia to represent the Premier's interests, to coordinate the Action Plan activities across relevant line ministries, and to liaise with Governor's offices in Washington, Oregon and California. The Climate Action Secretariat acts as the lead agency in British Columbia on climate action policies and programs, and provides technical and policy advice to support IGRS to fulfill the PCC Action Plans.

Accordingly, the parties agree as follows:

CAS AGREES:

1) To journal voucher an amount not exceeding \$100,000.00 USD to IGRS in advance of fiscal year end on March 31, 2017 to be used toward British Columbia's contribution to the facilitation and management of the PCC.

IGRS AGREES:

1) To negotiate an agreement with Ross Strategic and Washington, Oregon and California outlining a workplan that reflects British Columbia's priorities in support of the stated goals of the 2013 and 2016 Action Plans.

2) To sign the negotiated agreement with Ross Strategic in advance of fiscal year end on March 31, 2017.

IT IS MUTUALLY AGREED:

1) That this agreement signals a one-time contribution intended to ensure the effective facilitation and management of the PCC Action Plans for a one-year period from April 1, 2017 to March 31, 2018 ~~December 31, 2017~~ *he*

January 01, 2017 *slu*

2) Future contributions will be evaluated and decided by mutual agreement of the Head of the Climate Action Secretariat and IGRS.

DISPUTE RESOLUTION

The parties agree to use all reasonable effort to resolve a dispute amicably.

TERM, EXTENTION, MODIFICATION OR TERMINATION

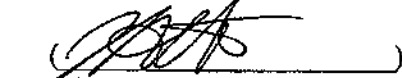
The parties agree that the term of this MOU will be for one year from the date of signing. Extensions, modifications and termination may be requested by either party.

All extensions, modifications and terminations will be in writing and duly signed by the parties.

SIGNATORIES

The following parties confirm their understanding and acceptance of the terms and conditions of this memorandum:

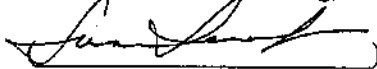
Jeremy Hewitt, Executive Director, US Relations and Partnerships, Intergovernmental Relations Secretariat

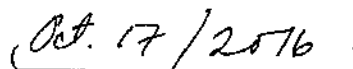

(Signature)


Date

SIGNED AND DELIVERED by an Authorized Representative of the Climate Action Secretariat

Susanna Laaksonen-Craig, Head, Climate Action Secretariat


(Signature)


Date

Elliott, Genevieve IGRS:EX

From: Dawes, Sandra IGRS:EX
Sent: Tuesday, January 17, 2017 12:11 PM
To: CFFSHELP, FIN FIN:EX
Cc: Stainton, Beverley ENV:EX; Carr, Helen IGRS:EX; Elliott, Genevieve IGRS:EX; Aitken, James PSSG:EX
Subject: Web ADI for processing
Attachments: IGRS17SNDJAN172017_IGRS_Reimburse_CAS.xls; BoC_Conversion_Ross_Strategic.pdf; Web ADI for processing

Importance: High

Hello – this JV refers to a payment CAS sent to IGRS on Dec. 1, 2016. CAS paid IGRS \$100,000. USD and at the time the exchange rate was 1.3331 so IGRS received \$133,310.00. The payment of \$100,000. was sent to the payee ystd at a rate of 1.3163 which equals \$131,630.00 and is a difference of \$1680.00 that IGRS is reimbursing to CAS.

I am attaching the email I sent to Finance on Dec. 1st as well for clarification.

Thanks,
Sandra

Sandra Dawes

Executive Administrative Assistant
Intergovernmental Relations Secretariat / Office of the Premier
Office: (250) 387-0783 Cell: (250) 508-3104
Sandra.Dawes@gov.bc.ca

NOTE: 10 digit dialing in effect for all BC gov internal calls to IGRS effective immediately

Elliott, Genevieve IGRS:EX

From: Carr, Helen IGRS:EX
Sent: Tuesday, January 17, 2017 9:09 AM
To: Dawes, Sandra IGRS:EX
Cc: Elliott, Genevieve IGRS:EX; Manak, Nicky FIN:EX
Subject: RE: Web ADI for processing

Oh I get it! the cost was actually only \$131,630? So – now we need to do a credit of the \$1,680 to CAS – debit our STOB 8813 for the amount and apply the credit to the CAS coding – the backup should be the same.

Thanks

From: Carr, Helen IGRS:EX
Sent: Tuesday, January 17, 2017 9:06 AM
To: Dawes, Sandra IGRS:EX
Cc: Elliott, Genevieve IGRS:EX; Manak, Nicky FIN:EX
Subject: RE: Web ADI for processing

I expected this would happen, as Climate Action Secretariat was so anxious for us to do the recovery before we had the invoice. See the email attached where I confirmed with Beverley Stanton that we expected there would be a difference in the exchange rate, and she confirms willingness to cover the additional amount (up to \$140K) if this happens. The recovery from CAS is to STOB 8813 and is the original \$133,310 – please do a second Web ADI for the difference between what the \$100k USD actually cost us from STOB 8097 and the \$133,310 CAS has already paid to us. As support please attach a copy of the attached email and a copy of the transaction showing the costs of the \$100k USD to us. Does this make sense?

Thanks

From: Dawes, Sandra IGRS:EX
Sent: Monday, January 16, 2017 4:15 PM
To: Manak, Nicky FIN:EX
Cc: Elliott, Genevieve IGRS:EX; Carr, Helen IGRS:EX
Subject: FW: Web ADI for processing
Importance: High

Hi Nicky – I have a question for you:

Attached is the Web ADI I did for CAS to pay IGRS \$100,000. USD on Dec. 1st. We got the money from CAS ahead of time before we paid Ross Strategic. I just did the pymt. to Ross Strategic this afternoon and the exchange rate is different than when we received the money. I believe we owe CAS \$1680.00. My question is – do I just pay back CAS using the same STOB numbers as the original JV? i.e. take \$1680 from our stob 8813 and credit CAS' stob 8001?

Thanks,
Sandra

From: Dawes, Sandra IGRS:EX
Sent: Thursday, December 1, 2016 4:13 PM
To: CFFSHELP, FIN FIN:EX
Cc: Carr, Helen IGRS:EX; Stainton, Beverley ENV:EX; Hewitt, Jeremy IGRS:EX; Elliott, Genevieve IGRS:EX; Aitken, James CSNR:EX

Subject: Web ADI for processing

Importance: High

For processing please. Email approval from Beverley Stainton is also attached.

Thanks,
Sandra

Sandra Dawes

Executive Administrative Assistant

Intergovernmental Relations Secretariat / Office of the Premier

Office: (250) 387-0783 Cell: (250) 508-3104

Sandra.Dawes@gov.bc.ca

NOTE: 10 digit dialing in effect for all BC gov internal calls to IGRS effective immediately

Elliott, Genevieve IGRS:EX

From: Carr, Helen IGRS:EX
Sent: Tuesday, January 17, 2017 9:06 AM
To: Dawes, Sandra IGRS:EX
Cc: Elliott, Genevieve IGRS:EX; Manak, Nicky FIN:EX
Subject: RE: Web ADI for processing
Attachments: RE: pcc payment

I expected this would happen, as Climate Action Secretariat was so anxious for us to do the recovery before we had the invoice. See the email attached where I confirmed with Beverley Stanton that we expected there would be a difference in the exchange rate, and she confirms willingness to cover the additional amount (up to \$140K) if this happens. The recovery from CAS is to STOB 8813 and is the original \$133,310 – please do a second Web ADI for the difference between what the \$100k USD actually cost us from STOB 8097 and the \$133,310 CAS has already paid to us. As support please attach a copy of the attached email and a copy of the transaction showing the costs of the \$100k USD to us. Does this make sense?

Thanks

From: Dawes, Sandra IGRS:EX
Sent: Monday, January 16, 2017 4:15 PM
To: Manak, Nicky FIN:EX
Cc: Elliott, Genevieve IGRS:EX; Carr, Helen IGRS:EX
Subject: FW: Web ADI for processing
Importance: High

Hi Nicky – I have a question for you:

Attached is the Web ADI I did for CAS to pay IGRS \$100,000. USD on Dec. 1st. We got the money from CAS ahead of time before we paid Ross Strategic. I just did the pymt. to Ross Strategic this afternoon and the exchange rate is different than when we received the money. I believe we owe CAS \$1680.00. My question is – do I just pay back CAS using the same STOB numbers as the original JV? i.e. take \$1680 from our stob 8813 and credit CAS' stob 8001?

Thanks,
Sandra

From: Dawes, Sandra IGRS:EX
Sent: Thursday, December 1, 2016 4:13 PM
To: CFFSHELP, FIN FIN:EX
Cc: Carr, Helen IGRS:EX; Stainton, Beverley ENV:EX; Hewitt, Jeremy IGRS:EX; Elliott, Genevieve IGRS:EX; Aitken, James CSNR:EX
Subject: Web ADI for processing
Importance: High

For processing please. Email approval from Beverley Stainton is also attached.

Thanks,
Sandra

Sandra Dawes
Executive Administrative Assistant
Intergovernmental Relations Secretariat / Office of the Premier
Office: (250) 387-0783 Cell: (250) 508-3104
Sandra.Dawes@gov.bc.ca

NOTE: 10 digit dialing in effect for all BC gov internal calls to IGRS effective immediately

Elliott, Genevieve IGRS:EX

From: Dawes, Sandra IGRS:EX
Sent: Monday, January 16, 2017 4:15 PM
To: Manak, Nicky FIN:EX
Cc: Elliott, Genevieve IGRS:EX; Carr, Helen IGRS:EX
Subject: FW: Web ADI for processing
Attachments: ADI JV CAS-IGRS01DEC2016.xls; ADI_JV_CAS-IGRS01DEC2016_currency_exchange.pdf; RE: pcc payment

Importance: High

Hi Nicky – I have a question for you:

Attached is the Web ADI I did for CAS to pay IGRS \$100,000. USD on Dec. 1st. We got the money from CAS ahead of time before we paid Ross Strategic. I just did the pymt. to Ross Strategic this afternoon and the exchange rate is different than when we received the money. I believe we owe CAS \$1680.00. My question is – do I just pay back CAS using the same STOB numbers as the original JV? i.e. take \$1680 from our stob 8813 and credit CAS' stob 8001?

Thanks,
Sandra

From: Dawes, Sandra IGRS:EX
Sent: Thursday, December 1, 2016 4:13 PM
To: CFFSHELP, FIN FIN:EX
Cc: Carr, Helen IGRS:EX; Stainton, Beverley ENV:EX; Hewitt, Jeremy IGRS:EX; Elliott, Genevieve IGRS:EX; Aitken, James CSNR:EX
Subject: Web ADI for processing
Importance: High

For processing please. Email approval from Beverley Stainton is also attached.

Thanks,
Sandra

Sandra Dawes

Executive Administrative Assistant
Intergovernmental Relations Secretariat / Office of the Premier
Office: (250) 387-0783 Cell: (250) 508-3104
Sandra.Dawes@gov.bc.ca

NOTE: 10 digit dialing in effect for all BC gov internal calls to IGRS effective immediately

Elliott, Genevieve IGRS:EX

From: Dawes, Sandra IGRS:EX
Sent: Monday, January 16, 2017 4:05 PM
To: CFFSHELP, FIN FIN:EX
Cc: Maranda, Pierrette IGRS:EX; Elliott, Genevieve IGRS:EX; Carr, Helen IGRS:EX
Subject: NOTE: CHEQUE IN US DOLLARS: ICS_Ross_Strategic_PCC_2017
Attachments: ICS_Ross_Strategic_PCC_2017.pdf

Importance: High

For processing please **and please note this cheque is payable in USD.**

Thanks,
Sandra

Sandra Dawes

Executive Administrative Assistant
Intergovernmental Relations Secretariat / Office of the Premier
Office: (250) 387-0783 Cell: (250) 508-3104
Sandra.Dawes@gov.bc.ca

NOTE: 10 digit dialing in effect for all BC gov internal calls to IGRS effective immediately

Elliott, Genevieve IGRS:EX

From: Carr, Helen IGRS:EX
Sent: Monday, January 16, 2017 11:05 AM
To: Dawes, Sandra IGRS:EX
Cc: Elliott, Genevieve IGRS:EX
Subject: Re: Ross Strategic

Sure. Thanks

Helen Carr
Intergovernmental Relations Secretariat
Office of Protocol
Cell: 250-883-4496

On Jan 16, 2017, at 11:04 AM, Dawes, Sandra IGRS:EX <Sandra.Dawes@gov.bc.ca> wrote:

Hi Helen –

Is it ok for me to pay Ross Strategic the \$100,000 USD today? I had Jeremy change the date on the letter to Nov. 2016 and initial it.

Thanks,

Sandra

Sandra Dawes

Executive Administrative Assistant

Intergovernmental Relations Secretariat / Office of the Premier

Office: (250) 387-0783 Cell: (250) 508-3104

Sandra.Dawes@gov.bc.ca

NOTE: 10 digit dialing in effect for all BC gov internal calls to IGRS effective immediately

Elliott, Genevieve IGRS:EX

From: Hewitt, Jeremy IGRS:EX
Sent: Tuesday, January 10, 2017 11:59 AM
To: Dawes, Sandra IGRS:EX; Elliott, Genevieve IGRS:EX
Cc: Carr, Helen IGRS:EX
Subject: RE: As Discussed/Updated: BC-IGRS MOU (PCC)

Yes

From: Dawes, Sandra IGRS:EX
Sent: Tuesday, January 10, 2017 11:39 AM
To: Hewitt, Jeremy IGRS:EX; Elliott, Genevieve IGRS:EX
Cc: Carr, Helen IGRS:EX
Subject: Re: As Discussed/Updated: BC-IGRS MOU (PCC)

The date on this is Nov. 2017 - should it be 2016?
Thanks,
Sandra

Sent from my BlackBerry 10 smartphone on the Rogers network.

From: Hewitt, Jeremy IGRS:EX
Sent: Tuesday, January 10, 2017 11:29 AM
To: Elliott, Genevieve IGRS:EX
Cc: Carr, Helen IGRS:EX; Dawes, Sandra IGRS:EX
Subject: RE: As Discussed/Updated: BC-IGRS MOU (PCC)

Here you go.

From: Elliott, Genevieve IGRS:EX
Sent: Monday, January 9, 2017 3:35 PM
To: Hewitt, Jeremy IGRS:EX
Cc: Carr, Helen IGRS:EX; Dawes, Sandra IGRS:EX
Subject: RE: As Discussed/Updated: BC-IGRS MOU (PCC)

Hi Jeremy, did you receive an invoice for PCC yet?

From: Hewitt, Jeremy IGRS:EX
Sent: Thursday, November 10, 2016 4:51 PM
To: Carr, Helen IGRS:EX
Cc: Elliott, Genevieve IGRS:EX
Subject: RE: As Discussed/Updated: BC-IGRS MOU (PCC)

You are right about the dates.

I will talk to Ross.

From: Carr, Helen IGRS:EX
Sent: Thursday, November 10, 2016 4:49 PM
To: Hewitt, Jeremy IGRS:EX
Cc: Elliott, Genevieve IGRS:EX
Subject: FW: As Discussed/Updated: BC-IGRS MOU (PCC)

I think this is still wrong – shouldn't it be January 1/17 to December 31 17?

IT IS MUTUALLY AGREED:

- 1) That this agreement signals a one-time contribution intended to ensure the effective facilitation and management of the PCC Action Plans for a one-year period from ~~April 1, 2017 to March 31, 2018~~ *January 01, 2017* *he* ~~December 31, 2017~~
- 2) Future contributions will be evaluated and decided by mutual agreement of the Head of the Climate Action Secretariat and IGRS.

When you have time, please ask Ross Strategic for the invoice or payment request letter and we will initiate payment and recovery JV.

Thanks

From: Stainton, Beverley ENV:EX
Sent: Thursday, November 10, 2016 11:50 AM
To: Carr, Helen IGRS:EX; Hewitt, Jeremy IGRS:EX
Cc: Elliott, Genevieve IGRS:EX; Aitken, James CSNR:EX
Subject: As Discussed/Updated: BC-IGRS MOU (PCC)

Good morning Helen,

Please find attached the updated/initialed agreement. Please will Jeremy initial accordingly.

Once finalised, we can proceed with the JV.

Thanks,

Beverley

Beverley Stainton • Manager, Secretariat Operations • Climate Action Secretariat • Ministry of Environment • 250.387.6969

From: Stainton, Beverley ENV:EX
Sent: Monday, October 17, 2016 1:48 PM
To: Hewitt, Jeremy IGRS:EX; Elliott, Genevieve IGRS:EX; Aitken, James CSNR:EX; Hossack, Andy CSNR:EX
Cc: Dawes, Sandra IGRS:EX; Lesiuk, Tim ENV:EX; Robertson, Tatiana ENV:EX; Copage, Caitlin ENV:EX; Mantovani, Patricia ENV:EX
Subject: SIGNED: BC-IGRS MOU (PCC)

Good afternoon All,

Please find attached the signed MOU on BCs Contribution to Support Pacific Coast Collaborative.

Genevieve/James/Andy, please can you initiate the JV for approval.

Thank you,

Beverley

Beverley Stainton • Manager, Secretariat Operations • Climate Action Secretariat • Ministry of Environment • 250.387.6969

From: Dawes, Sandra IGRS:EX
Sent: Thursday, October 13, 2016 12:25 PM
To: Stainton, Beverley ENV:EX
Cc: Hewitt, Jeremy IGRS:EX; Elliott, Genevieve IGRS:EX
Subject: Signed BC-IGRS MOU (PCC)

Hi Beverley –

Attached, is the signed MOU from Jeremy Hewitt for the PCC MOU.
Once Susanna has signed, can you please send me a copy for our records.

Thanks,
Sandra

Sandra Dawes

Executive Administrative Assistant

Intergovernmental Relations Secretariat / Office of the Premier

Office: (250) 387-0783 Cell: (250) 508-3104

Sandra.Dawes@gov.bc.ca

NOTE: 10 digit dialing in effect for all BC gov internal calls to IGRS effective immediately

Elliott, Genevieve IGRS:EX

From: Hewitt, Jeremy IGRS:EX
Sent: Tuesday, January 10, 2017 11:29 AM
To: Elliott, Genevieve IGRS:EX
Cc: Carr, Helen IGRS:EX; Dawes, Sandra IGRS:EX
Subject: RE: As Discussed/Updated: BC-IGRS MOU (PCC)
Attachments: Ross Strategic Commitment Letter_112816.docx

Here you go.

From: Elliott, Genevieve IGRS:EX
Sent: Monday, January 9, 2017 3:35 PM
To: Hewitt, Jeremy IGRS:EX
Cc: Carr, Helen IGRS:EX; Dawes, Sandra IGRS:EX
Subject: RE: As Discussed/Updated: BC-IGRS MOU (PCC)

Hi Jeremy, did you receive an invoice for PCC yet?

From: Hewitt, Jeremy IGRS:EX
Sent: Thursday, November 10, 2016 4:51 PM
To: Carr, Helen IGRS:EX
Cc: Elliott, Genevieve IGRS:EX
Subject: RE: As Discussed/Updated: BC-IGRS MOU (PCC)

You are right about the dates.

I will talk to Ross.

From: Carr, Helen IGRS:EX
Sent: Thursday, November 10, 2016 4:49 PM
To: Hewitt, Jeremy IGRS:EX
Cc: Elliott, Genevieve IGRS:EX
Subject: FW: As Discussed/Updated: BC-IGRS MOU (PCC)

I think this is still wrong – shouldn't it be January 1/17 to December 31 17?

IT IS MUTUALLY AGREED:

1) That this agreement signals a one-time contribution intended to ensure the effective facilitation and management of the PCC Action Plans for a one-year period from ~~April 1, 2017 to March 31, 2018~~ *December 31, 2017*

January 01, 2017

2) Future contributions will be evaluated and decided by mutual agreement of the Head of the Climate Action Secretariat and IGRS.

When you have time, please ask Ross Strategic for the invoice or payment request letter and we will initiate payment and recovery JV.

Thanks

From: Stainton, Beverley ENV:EX
Sent: Thursday, November 10, 2016 11:50 AM
To: Carr, Helen IGRS:EX; Hewitt, Jeremy IGRS:EX
Cc: Elliott, Genevieve IGRS:EX; Aitken, James CSNR:EX
Subject: As Discussed/Updated: BC-IGRS MOU (PCC)

Good morning Helen,

Please find attached the updated/initialed agreement. Please will Jeremy initial accordingly.

Once finalised, we can proceed with the JV.

Thanks,

Beverley

Beverley Stainton • Manager, Secretariat Operations • Climate Action Secretariat • Ministry of Environment • 250.387.6969

From: Stainton, Beverley ENV:EX

Sent: Monday, October 17, 2016 1:48 PM

To: Hewitt, Jeremy IGRS:EX; Elliott, Genevieve IGRS:EX; Aitken, James CSNR:EX; Hossack, Andy CSNR:EX

Cc: Dawes, Sandra IGRS:EX; Lesiuk, Tim ENV:EX; Robertson, Tatiana ENV:EX; Copage, Caitlin ENV:EX; Mantovani, Patricia ENV:EX

Subject: SIGNED: BC-IGRS MOU (PCC)

Good afternoon All,

Please find attached the signed MOU on BCs Contribution to Support Pacific Coast Collaborative.

Genevieve/James/Andy, please can you initiate the JV for approval.

Thank you,

Beverley

Beverley Stainton • Manager, Secretariat Operations • Climate Action Secretariat • Ministry of Environment • 250.387.6969

From: Dawes, Sandra IGRS:EX

Sent: Thursday, October 13, 2016 12:25 PM

To: Stainton, Beverley ENV:EX

Cc: Hewitt, Jeremy IGRS:EX; Elliott, Genevieve IGRS:EX

Subject: Signed BC-IGRS MOU (PCC)

Hi Beverley –

Attached, is the signed MOU from Jeremy Hewitt for the PCC MOU.

Once Susanna has signed, can you please send me a copy for our records.

Thanks,

Sandra

Sandra Dawes

Executive Administrative Assistant

Intergovernmental Relations Secretariat / Office of the Premier

Office: (250) 387-0783 Cell: (250) 508-3104

Sandra.Dawes@gov.bc.ca

NOTE: 10 digit dialing in effect for all BC gov internal calls to IGRS effective immediately

Elliott, Genevieve IGRS:EX

From: Stainton, Beverley ENV:EX
Sent: Wednesday, November 30, 2016 4:15 PM
To: Carr, Helen IGRS:EX
Cc: Hewitt, Jeremy IGRS:EX; Elliott, Genevieve IGRS:EX; Aitken, James CSNR:EX
Subject: RE: Follow Up - BC-IGRS MOU (PCC)

Helen, thank you.

We would like to move the money as soon as possible and would prefer the JV be processed.

Beverley

Beverley Stainton • Manager, Secretariat Operations • Climate Action Secretariat • Ministry of Environment • 250.387.6969

From: Carr, Helen IGRS:EX
Sent: Wednesday, November 30, 2016 10:40 AM
To: Stainton, Beverley ENV:EX
Cc: Hewitt, Jeremy IGRS:EX; Elliott, Genevieve IGRS:EX; Aitken, James CSNR:EX
Subject: Re: Follow Up: BC-IGRS MOU (PCC)

I'm not aware that Jeremy has received the invoice from Ross. If there is some real issues on your end, we could prepare a JV tomorrow based on \$100k USD at current rate and hopefully there will be minimal changes when we actually pay it. Is this ideal?

Helen Carr Protocol Manager | based Office of Protocol
Intergovernmental Relations Secretariat
PO Box 9422 Stn Prov Govt, Victoria BC V8W 9V1

Office Location | 2nd Floor, 553 Superior Street | Victoria, BC V8V 1S2
250.883.4496 (Cell)
250.356.2814 Fax
www.protocol.gov.bc.ca

On Nov 30, 2016, at 10:00 AM, Stainton, Beverley ENV:EX <Beverley.Stainton@gov.bc.ca> wrote:

Good morning Helen,

A quick follow up on this?

Thank you,

Beverley

Beverley Stainton • Manager, Secretariat Operations • Climate Action Secretariat • Ministry of Environment • 250.387.6969

From: Stainton, Beverley ENV:EX
Sent: Friday, November 18, 2016 9:35 AM
To: Carr, Helen IGRS:EX
Cc: Hewitt, Jeremy IGRS:EX; Elliott, Genevieve IGRS:EX; Aitken, James CSNR:EX
Subject: RE: BC-IGRS MOU (PCC)

Helen, thank you.

In the interim, can you return the initialed MOU?

Beverley

Beverley Stainton • Manager, Secretariat Operations • Climate Action Secretariat • Ministry of Environment •
250.387.6969

From: Carr, Helen IGRS:EX
Sent: Friday, November 18, 2016 9:34 AM
To: Stainton, Beverley ENV:EX
Cc: Hewitt, Jeremy IGRS:EX; Elliott, Genevieve IGRS:EX; Aitken, James CSNR:EX
Subject: Re: Follow Up: BC-IGRS MOU (PCC)

Waiting for invoice from Ross Strategic, as we can't do JV to you for actual amount (with exchange) until we process the invoice. Jeremy was requesting it. Thanks

Helen Carr Protocol Manager | Office of Protocol
Intergovernmental Relations Secretariat
PO Box 9422 Stn Prov Govt, Victoria BC V8W 9V1

Office Location | 2nd Floor, 553 Superior Street | Victoria, BC V8V 1S2
250.883.4496 (Cell)
250.356.2814 Fax
www.protocol.gov.bc.ca

On Nov 18, 2016, at 9:10 AM, Stainton, Beverley ENV:EX <Beverley.Stainton@gov.bc.ca> wrote:

Good morning Helen,

A quick follow up on this?

Thank you,

Beverley

Beverley Stainton • Manager, Secretariat Operations • Climate Action Secretariat • Ministry of
Environment • 250.387.6969

From: Stainton, Beverley ENV:EX
Sent: Thursday, November 10, 2016 11:50 AM
To: Carr, Helen IGRS:EX; Hewitt, Jeremy IGRS:EX
Cc: Elliott, Genevieve IGRS:EX; Aitken, James CSNR:EX
Subject: As Discussed/Updated: BC-IGRS MOU (PCC)

Good morning Helen,

Please find attached the updated/initialed agreement. Please will Jeremy initial accordingly.

Once finalised, we can proceed with the JV.

Thanks,

Beverley

Beverley Stainton • Manager, Secretariat Operations • Climate Action Secretariat • Ministry of Environment • 250.387.6969

From: Stainton, Beverley ENV:EX
Sent: Monday, October 17, 2016 1:48 PM
To: Hewitt, Jeremy IGRS:EX; Elliott, Genevieve IGRS:EX; Aitken, James CSNR:EX; Hossack, Andy CSNR:EX
Cc: Dawes, Sandra IGRS:EX; Lesiuk, Tim ENV:EX; Robertson, Tatiana ENV:EX; Copage, Caitlin ENV:EX; Mantovani, Patricia ENV:EX
Subject: SIGNED: BC-IGRS MOU (PCC)

Good afternoon All,

Please find attached the signed MOU on BCs Contribution to Support Pacific Coast Collaborative.

Genevieve/James/Andy, please can you initiate the JV for approval.

Thank you,

Beverley

Beverley Stainton • Manager, Secretariat Operations • Climate Action Secretariat • Ministry of Environment • 250.387.6969

From: Dawes, Sandra IGRS:EX
Sent: Thursday, October 13, 2016 12:25 PM
To: Stainton, Beverley ENV:EX
Cc: Hewitt, Jeremy IGRS:EX; Elliott, Genevieve IGRS:EX
Subject: Signed BC-IGRS MOU (PCC)

Hi Beverley –

Attached, is the signed MOU from Jeremy Hewitt for the PCC MOU.

Once Susanna has signed, can you please send me a copy for our records.

Thanks,
Sandra

Sandra Dawes

Executive Administrative Assistant
Intergovernmental Relations Secretariat / Office of the Premier
Office: (250) 387-0783 Cell: (250) 508-3104
Sandra.Dawes@gov.bc.ca

NOTE: 10 digit dialing in effect for all BC gov internal calls to IGRS effective immediately

Elliott, Genevieve IGRS:EX

From: Stainton, Beverley ENV:EX
Sent: Friday, November 18, 2016 9:35 AM
To: Carr, Helen IGRS:EX
Cc: Hewitt, Jeremy IGRS:EX; Elliott, Genevieve IGRS:EX; Aitken, James CSNR:EX
Subject: RE: BC-IGRS MOU (PCC)

Helen, thank you.

In the interim, can you return the initialed MOU?

Beverley

Beverley Stainton • Manager, Secretariat Operations • Climate Action Secretariat • Ministry of Environment • 250.387.6969

From: Carr, Helen IGRS:EX
Sent: Friday, November 18, 2016 9:34 AM
To: Stainton, Beverley ENV:EX
Cc: Hewitt, Jeremy IGRS:EX; Elliott, Genevieve IGRS:EX; Aitken, James CSNR:EX
Subject: Re: Follow Up: BC-IGRS MOU (PCC)

Waiting for invoice from Ross Strategic, as we can't do JV to you for actual amount (with exchange) until we process the invoice. Jeremy was requesting it. Thanks

Helen Carr Protocol Manager | Office of Protocol

Intergovernmental Relations Secretariat
PO Box 9422 Stn Prov Govt, Victoria BC V8W 9V1

Office Location | 2nd Floor, 553 Superior Street | Victoria, BC V8V 1S2
250.883.4496 (Cell)
250.356.2814 Fax
www.protocol.gov.bc.ca

On Nov 18, 2016, at 9:10 AM, Stainton, Beverley ENV:EX <Beverley.Stainton@gov.bc.ca> wrote:

Good morning Helen,

A quick follow up on this?

Thank you,

Beverley

Beverley Stainton • Manager, Secretariat Operations • Climate Action Secretariat • Ministry of Environment • 250.387.6969

From: Stainton, Beverley ENV:EX
Sent: Thursday, November 10, 2016 11:50 AM
To: Carr, Helen IGRS:EX; Hewitt, Jeremy IGRS:EX
Cc: Elliott, Genevieve IGRS:EX; Aitken, James CSNR:EX
Subject: As Discussed/Updated: BC-IGRS MOU (PCC)

Good morning Helen,

Please find attached the updated/initialed agreement. Please will Jeremy initial accordingly.

Once finalised, we can proceed with the JV.

Thanks,

Beverley

Beverley Stainton • Manager, Secretariat Operations • Climate Action Secretariat • Ministry of Environment •
250.387.6969

From: Stainton, Beverley ENV:EX

Sent: Monday, October 17, 2016 1:48 PM

To: Hewitt, Jeremy IGRS:EX; Elliott, Genevieve IGRS:EX; Aitken, James CSNR:EX; Hossack, Andy CSNR:EX

Cc: Dawes, Sandra IGRS:EX; Lesiuk, Tim ENV:EX; Robertson, Tatiana ENV:EX; Copage, Caitlin ENV:EX;

Mantovani, Patricia ENV:EX

Subject: SIGNED: BC-IGRS MOU (PCC)

Good afternoon All,

Please find attached the signed MOU on BCs Contribution to Support Pacific Coast Collaborative.

Genevieve/James/Andy, please can you initiate the JV for approval.

Thank you,

Beverley

Beverley Stainton • Manager, Secretariat Operations • Climate Action Secretariat • Ministry of Environment •
250.387.6969

From: Dawes, Sandra IGRS:EX

Sent: Thursday, October 13, 2016 12:25 PM

To: Stainton, Beverley ENV:EX

Cc: Hewitt, Jeremy IGRS:EX; Elliott, Genevieve IGRS:EX

Subject: Signed BC-IGRS MOU (PCC)

Hi Beverley –

Attached, is the signed MOU from Jeremy Hewitt for the PCC MOU.

Once Susanna has signed, can you please send me a copy for our records.

Thanks,

Sandra

Sandra Dawes

Executive Administrative Assistant

Intergovernmental Relations Secretariat / Office of the Premier

Office: (250) 387-0783 Cell: (250) 508-3104

Sandra.Dawes@gov.bc.ca

NOTE: 10 digit dialing in effect for all BC gov internal calls to IGRS effective immediately

Elliott, Genevieve IGRS:EX

From: Carr, Helen IGRS:EX
Sent: Thursday, November 10, 2016 4:55 PM
To: Hewitt, Jeremy IGRS:EX
Cc: Elliott, Genevieve IGRS:EX
Subject: RE: As Discussed/Updated: BC-IGRS MOU (PCC)

Good eye! It is all in the way you look at it – I was reading left to right but I see it now! Whew!

From: Hewitt, Jeremy IGRS:EX
Sent: Thursday, November 10, 2016 4:54 PM
To: Carr, Helen IGRS:EX
Cc: Elliott, Genevieve IGRS:EX
Subject: RE: As Discussed/Updated: BC-IGRS MOU (PCC)

Wait I just looked at the image. That's what it says. Jan-Dec 2017

From: Carr, Helen IGRS:EX
Sent: Thursday, November 10, 2016 4:52 PM
To: Hewitt, Jeremy IGRS:EX
Cc: Elliott, Genevieve IGRS:EX
Subject: RE: As Discussed/Updated: BC-IGRS MOU (PCC)

I will advise Beverley. Thanks

From: Hewitt, Jeremy IGRS:EX
Sent: Thursday, November 10, 2016 4:51 PM
To: Carr, Helen IGRS:EX
Cc: Elliott, Genevieve IGRS:EX
Subject: RE: As Discussed/Updated: BC-IGRS MOU (PCC)

You are right about the dates.

I will talk to Ross.

From: Carr, Helen IGRS:EX
Sent: Thursday, November 10, 2016 4:49 PM
To: Hewitt, Jeremy IGRS:EX
Cc: Elliott, Genevieve IGRS:EX
Subject: FW: As Discussed/Updated: BC-IGRS MOU (PCC)

I think this is still wrong – shouldn't it be January 1/17 to December 31 17?

IT IS MUTUALLY AGREED:

- 1) That this agreement signals a one-time contribution intended to ensure the effective facilitation and management of the PCC Action Plans for a one-year period from ~~April 1, 2017 to March 31, 2018.~~ *December 31, 2017* *He*
Jeremy O., 2017
2) Future contributions will be evaluated and decided by mutual agreement of the Head of the Climate Action Secretariat and IGRS.

When you have time, please ask Ross Strategic for the invoice or payment request letter and we will initiate payment and recovery JV.

Thanks

From: Stainton, Beverley ENV:EX
Sent: Thursday, November 10, 2016 11:50 AM
To: Carr, Helen IGRS:EX; Hewitt, Jeremy IGRS:EX
Cc: Elliott, Genevieve IGRS:EX; Aitken, James CSNR:EX
Subject: As Discussed/Updated: BC-IGRS MOU (PCC)

Good morning Helen,

Please find attached the updated/initialed agreement. Please will Jeremy initial accordingly.

Once finalised, we can proceed with the JV.

Thanks,

Beverley

Beverley Stainton • Manager, Secretariat Operations • Climate Action Secretariat • Ministry of Environment • 250.387.6969

From: Stainton, Beverley ENV:EX
Sent: Monday, October 17, 2016 1:48 PM
To: Hewitt, Jeremy IGRS:EX; Elliott, Genevieve IGRS:EX; Aitken, James CSNR:EX; Hossack, Andy CSNR:EX
Cc: Dawes, Sandra IGRS:EX; Lesiuk, Tim ENV:EX; Robertson, Tatiana ENV:EX; Copage, Caitlin ENV:EX; Mantovani, Patricia ENV:EX
Subject: SIGNED: BC-IGRS MOU (PCC)

Good afternoon All,

Please find attached the signed MOU on BCs Contribution to Support Pacific Coast Collaborative.

Genevieve/James/Andy, please can you initiate the JV for approval.

Thank you,

Beverley

Beverley Stainton • Manager, Secretariat Operations • Climate Action Secretariat • Ministry of Environment • 250.387.6969

From: Dawes, Sandra IGRS:EX
Sent: Thursday, October 13, 2016 12:25 PM
To: Stainton, Beverley ENV:EX
Cc: Hewitt, Jeremy IGRS:EX; Elliott, Genevieve IGRS:EX
Subject: Signed BC-IGRS MOU (PCC)

Hi Beverley –

Attached, is the signed MOU from Jeremy Hewitt for the PCC MOU.

Once Susanna has signed, can you please send me a copy for our records.

Thanks,
Sandra

Sandra Dawes
Executive Administrative Assistant
Intergovernmental Relations Secretariat / Office of the Premier

Office: (250) 387-0783 Cell: (250) 508-3104

Sandra.Dawes@gov.bc.ca

NOTE: 10 digit dialing in effect for all BC gov internal calls to IGRS effective immediately

Elliott, Genevieve IGRS:EX

From: Carr, Helen IGRS:EX
Sent: Thursday, November 10, 2016 4:49 PM
To: Hewitt, Jeremy IGRS:EX
Cc: Elliott, Genevieve IGRS:EX
Subject: FW: As Discussed/Updated: BC-IGRS MOU (PCC)
Attachments: 2016 - MOU_IGRS_CAS_PCC-Signed (Updated).pdf

I think this is still wrong – shouldn't it be January 1/17 to December 31 17?

IT IS MUTUALLY AGREED:

1) That this agreement signals a one-time contribution intended to ensure the effective facilitation and management of the PCC Action Plans for a one-year period from ~~April 1, 2017 to March 31, 2018~~ *January 1, 2017 to December 31, 2017*

2) Future contributions will be evaluated and decided by mutual agreement of the Head of the Climate Action Secretariat and IGRS.

When you have time, please ask Ross Strategic for the invoice or payment request letter and we will initiate payment and recovery JV.

Thanks

From: Stainton, Beverley ENV:EX
Sent: Thursday, November 10, 2016 11:50 AM
To: Carr, Helen IGRS:EX; Hewitt, Jeremy IGRS:EX
Cc: Elliott, Genevieve IGRS:EX; Aitken, James CSNR:EX
Subject: As Discussed/Updated: BC-IGRS MOU (PCC)

Good morning Helen,

Please find attached the updated/initialed agreement. Please will Jeremy initial accordingly.

Once finalised, we can proceed with the JV.

Thanks,

Beverley

Beverley Stainton • Manager, Secretariat Operations • Climate Action Secretariat • Ministry of Environment • 250.387.6969

From: Stainton, Beverley ENV:EX
Sent: Monday, October 17, 2016 1:48 PM
To: Hewitt, Jeremy IGRS:EX; Elliott, Genevieve IGRS:EX; Aitken, James CSNR:EX; Hossack, Andy CSNR:EX
Cc: Dawes, Sandra IGRS:EX; Lesiuk, Tim ENV:EX; Robertson, Tatiana ENV:EX; Copage, Caitlin ENV:EX; Mantovani, Patricia ENV:EX
Subject: SIGNED: BC-IGRS MOU (PCC)

Good afternoon All,

Please find attached the signed MOU on BCs Contribution to Support Pacific Coast Collaborative.

Genevieve/James/Andy, please can you initiate the JV for approval.

Thank you,

Beverley

Beverley Stainton • Manager, Secretariat Operations • Climate Action Secretariat • Ministry of Environment • 250.387.6969

From: Dawes, Sandra IGRS:EX
Sent: Thursday, October 13, 2016 12:25 PM
To: Stainton, Beverley ENV:EX
Cc: Hewitt, Jeremy IGRS:EX; Elliott, Genevieve IGRS:EX
Subject: Signed BC-IGRS MOU (PCC)

Hi Beverley –
Attached, is the signed MOU from Jeremy Hewitt for the PCC MOU.
Once Susanna has signed, can you please send me a copy for our records.

Thanks,
Sandra

Sandra Dawes

Executive Administrative Assistant
Intergovernmental Relations Secretariat / Office of the Premier
Office: (250) 387-0783 Cell: (250) 508-3104
Sandra.Dawes@gov.bc.ca

NOTE: 10 digit dialing in effect for all BC gov internal calls to IGRS effective immediately

Elliott, Genevieve IGRS:EX

From: Stainton, Beverley ENV:EX
Sent: Wednesday, November 2, 2016 2:15 PM
To: Carr, Helen IGRS:EX
Cc: Elliott, Genevieve IGRS:EX
Subject: RE: PCC Recovery MOU

Good afternoon Helen,

Thank you for your time, as discussed, I have scheduled a call tomorrow morning to discuss the PCC contribution.

Thanks,

Beverley

Beverley Stainton • Manager, Secretariat Operations • Climate Action Secretariat • Ministry of Environment • 250.387.6969

From: Carr, Helen IGRS:EX
Sent: Tuesday, November 1, 2016 4:36 PM
To: Stainton, Beverley ENV:EX
Cc: Elliott, Genevieve IGRS:EX
Subject: PCC Recovery MOU

Hi Beverley – thanks for all the efforts you have expended to move the payment/recovery of the Ross Strategic payment for PCC along. It is a slow process on our end, because of a number of issues, including requiring TB approval to expend/recover the funds from the appropriate STOB's. We are making progress, but I am hoping you can help us with one thing that raised some flags for us. Jeremy confirmed today with Ross Strategic that the \$100k USD under discussion is for work performed by Ross Strategic on behalf of the PCC for the period ending December 31, 2016, and it is due by end of March, 2017. The MOU that has been prepared and signed between Climate Action Secretariat and IGRS, on page 3, # 1) indicates that the funds are for the period April 1, 2017 to March 31, 2018.

Is it possible to have the MOU changed to reflect the period ending December 31, 2016? I had a concern that the current wording could be construed as a pre-payment rather than a current fiscal year payment, which would not be the case.

Your assistance is appreciated, and we hope to have this out of our hair soon!

Helen Carr Protocol Manager | Office of Protocol
Intergovernmental Relations Secretariat
PO Box 9422 Stn Prov Govt, Victoria BC V8W 9V1

Office Location | 2nd Floor, 553 Superior Street | Victoria, BC V8V 1S2
250.883.4496 (Cell)
250.356.2814 Fax
www.protocol.gov.bc.ca

Elliott, Genevieve IGRS:EX

From: Hewitt, Jeremy IGRS:EX
Sent: Tuesday, November 1, 2016 12:34 PM
To: Carr, Helen IGRS:EX; Elliott, Genevieve IGRS:EX
Subject: PCC Funding

Hi Helen and Genevieve –

I spoke with Tom at Ross Strategic. The funding is typically based on calendar year. So, B.C. has paid for Jan 1 to Dec 31 2016. Our next payment would be notionally expected to cover Jan 1-Dec 31 2017.

Jeremy

Elliott, Genevieve IGRS:EX

From: Carr, Helen IGRS:EX
Sent: Thursday, October 20, 2016 8:13 AM
To: Dawes, Sandra IGRS:EX
Cc: Elliott, Genevieve IGRS:EX
Subject: Re: SIGNED: BC-IGRS MOU (PCC)

I want to meet with Jeremy to discuss this entire payment process. Would you please send me the mou?
Thanks

Helen Carr Protocol Manager | Office of Protocol

Intergovernmental Relations Secretariat
PO Box 9422 Stn Prov Govt, Victoria BC V8W 9V1

Office Location | 2nd Floor, 553 Superior Street | Victoria, BC V8V 1S2
250.883.4496 (Cell)
250.356.2814 Fax
www.protocol.gov.bc.ca

On Oct 19, 2016, at 9:25 AM, Dawes, Sandra IGRS:EX <Sandra.Dawes@gov.bc.ca> wrote:

Hi Helen – do you know if I would do this Web ADI to transfer the \$100,000 USD to us from ENV for the Pacific Coast Collaborative?

And if yes, do we send the money to Ross Strategic like last time? Or do we do this closer to the end of the fiscal year, as the terms say it's for April 1, 2017 – March 31, 2018?

Thanks,
Sandra

From: Stainton, Beverley ENV:EX
Sent: Monday, October 17, 2016 1:49 PM
To: Hewitt, Jeremy IGRS:EX; Elliott, Genevieve IGRS:EX; Aitken, James CSNR:EX; Hossack, Andy CSNR:EX
Cc: Dawes, Sandra IGRS:EX; Lesiuk, Tim ENV:EX; Robertson, Tatiana ENV:EX; Copage, Caitlin ENV:EX; Mantovani, Patricia ENV:EX
Subject: SIGNED: BC-IGRS MOU (PCC)

Good afternoon All,
Please find attached the signed MOU on BCs Contribution to Support Pacific Coast Collaborative.
Genevieve/James/Andy, please can you initiate the JV for approval.

Thank you,
Beverley

Beverley Stainton • Manager, Secretariat Operations • Climate Action Secretariat • Ministry of Environment •
250.387.6969

From: Dawes, Sandra IGRS:EX
Sent: Thursday, October 13, 2016 12:25 PM
To: Stainton, Beverley ENV:EX
Cc: Hewitt, Jeremy IGRS:EX; Elliott, Genevieve IGRS:EX
Subject: Signed BC-IGRS MOU (PCC)

Hi Beverley –
Attached, is the signed MOU from Jeremy Hewitt for the PCC MOU.
Once Susanna has signed, can you please send me a copy for our records.
Thanks,
Sandra

Sandra Dawes

Executive Administrative Assistant

Intergovernmental Relations Secretariat / Office of the Premier

Office: (250) 387-0783 Cell: (250) 508-3104

Sandra.Dawes@gov.bc.ca

NOTE: 10 digit dialing in effect for all BC gov internal calls to IGRS effective immediately

Elliott, Genevieve IGRS:EX

From: Dawes, Sandra IGRS:EX
Sent: Wednesday, October 19, 2016 9:26 AM
To: Carr, Helen IGRS:EX; Elliott, Genevieve IGRS:EX
Subject: FW: SIGNED: BC-IGRS MOU (PCC)
Attachments: MOU_IGRS_CAS_PCC-Signed.pdf

Importance: High

Hi Helen – do you know if I would do this Web ADI to transfer the \$100,000 USD to us from ENV for the Pacific Coast Collaborative?

And if yes, do we send the money to Ross Strategic like last time? Or do we do this closer to the end of the fiscal year, as the terms say it's for April 1, 2017 – March 31, 2018?

Thanks,
Sandra

From: Stainton, Beverley ENV:EX
Sent: Monday, October 17, 2016 1:49 PM
To: Hewitt, Jeremy IGRS:EX; Elliott, Genevieve IGRS:EX; Aitken, James CSNR:EX; Hossack, Andy CSNR:EX
Cc: Dawes, Sandra IGRS:EX; Lesiuk, Tim ENV:EX; Robertson, Tatiana ENV:EX; Copage, Caitlin ENV:EX; Mantovani, Patricia ENV:EX
Subject: SIGNED: BC-IGRS MOU (PCC)

Good afternoon All,

Please find attached the signed MOU on BCs Contribution to Support Pacific Coast Collaborative.

Genevieve/James/Andy, please can you initiate the JV for approval.

Thank you,

Beverley

Beverley Stainton • Manager, Secretariat Operations • Climate Action Secretariat • Ministry of Environment • 250.387.6969

From: Dawes, Sandra IGRS:EX
Sent: Thursday, October 13, 2016 12:25 PM
To: Stainton, Beverley ENV:EX
Cc: Hewitt, Jeremy IGRS:EX; Elliott, Genevieve IGRS:EX
Subject: Signed BC-IGRS MOU (PCC)

Hi Beverley –
Attached, is the signed MOU from Jeremy Hewitt for the PCC MOU.
Once Susanna has signed, can you please send me a copy for our records.

Thanks,
Sandra

Sandra Dawes
Executive Administrative Assistant
Intergovernmental Relations Secretariat / Office of the Premier
Office: (250) 387-0783 Cell: (250) 508-3104

Elliott, Genevieve IGRS:EX

From: Stainton, Beverley ENV:EX
Sent: Thursday, October 13, 2016 12:30 PM
To: Hewitt, Jeremy IGRS:EX
Cc: Lesiuk, Tim ENV:EX; Robertson, Tatiana ENV:EX; Copage, Caitlin ENV:EX; Elliott, Genevieve IGRS:EX; Mantovani, Patricia ENV:EX; Dawes, Sandra IGRS:EX
Subject: RE: !Follow Up/For Review: BC/IGRS MOU (PCC)
Attachments: FINAL - BC-IGRS - MOU (BS Reviewed).docx

Jeremy, thank you.

We will wait to receive the signed copy.

Beverley

Beverley Stainton • Manager, Secretariat Operations • Climate Action Secretariat • Ministry of Environment • 250.387.6969

From: Hewitt, Jeremy IGRS:EX
Sent: Thursday, October 13, 2016 12:16 PM
To: Stainton, Beverley ENV:EX
Cc: Lesiuk, Tim ENV:EX; Robertson, Tatiana ENV:EX; Copage, Caitlin ENV:EX; Elliott, Genevieve IGRS:EX; Mantovani, Patricia ENV:EX; Dawes, Sandra IGRS:EX
Subject: RE: !Follow Up/For Review: BC/IGRS MOU (PCC)

Hi Beverley –

I will be signing this and returning it to you.

I very much appreciate CAS's support for the Pacific Coast Collaborative.

Jeremy

From: Stainton, Beverley ENV:EX
Sent: Thursday, October 13, 2016 9:11 AM
To: Hewitt, Jeremy IGRS:EX
Cc: Lesiuk, Tim ENV:EX; Robertson, Tatiana ENV:EX; Copage, Caitlin ENV:EX; Elliott, Genevieve IGRS:EX; Mantovani, Patricia ENV:EX
Subject: !Follow Up/For Review: BC/IGRS MOU (PCC)
Importance: High

Good morning Jeremy,

A quick follow up on this?

Thank you,

Beverley

Beverley Stainton • Manager, Secretariat Operations • Climate Action Secretariat • Ministry of Environment • 250.387.6969

From: Stainton, Beverley ENV:EX
Sent: Thursday, October 6, 2016 1:06 PM

To: Hewitt, Jeremy IGRS:EX

Cc: Lesiuk, Tim ENV:EX; Robertson, Tatiana ENV:EX; Copage, Caitlin ENV:EX; Elliott, Genevieve IGRS:EX; Mantovani, Patricia ENV:EX

Subject: !For Review: BC/IGRS MOU (PCC)

Good afternoon Jeremy,

Please find attached the CAS-IGRS Pacific Coast Collaborative MOU for your review. Both Susanna and Tim have reviewed the MOU - if you have no changes, please go ahead and sign.

Once we have the signatures in place, I will connect with our Financial Analyst to set up/process the JV.

Thank you,

Beverley

Beverley Stainton • Manager, Secretariat Operations • Climate Action Secretariat • Ministry of Environment • 250.387.6969

Elliott, Genevieve IGRS:EX

From: Hewitt, Jeremy IGRS:EX
Sent: Thursday, October 13, 2016 9:15 AM
To: Elliott, Genevieve IGRS:EX
Cc: Dawes, Sandra IGRS:EX
Subject: FW: !For Review: BC/IGRS MOU (PCC)
Attachments: FINAL - BC-IGRS - MOU (BS Reviewed).docx

Hi Genevieve –

Do you have any concerns with me signing this? CAS finance folks need some paper to back-up the transfer to IGRS to support PCC.

Thanks,

Jeremy

From: Stainton, Beverley ENV:EX
Sent: Thursday, October 6, 2016 1:06 PM
To: Hewitt, Jeremy IGRS:EX
Cc: Lesiuk, Tim ENV:EX; Robertson, Tatiana ENV:EX; Copage, Caitlin ENV:EX; Elliott, Genevieve IGRS:EX; Mantovani, Patricia ENV:EX
Subject: !For Review: BC/IGRS MOU (PCC)

Good afternoon Jeremy,

Please find attached the CAS-IGRS Pacific Coast Collaborative MOU for your review. Both Susanna and Tim have reviewed the MOU - if you have no changes, please go ahead and sign.

Once we have the signatures in place, I will connect with our Financial Analyst to set up/process the JV.

Thank you,

Beverley

Beverley Stainton • Manager, Secretariat Operations • Climate Action Secretariat • Ministry of Environment • 250.387.6969

Elliott, Genevieve IGRS:EX

From: Stainton, Beverley ENV:EX
Sent: Thursday, October 13, 2016 9:11 AM
To: Hewitt, Jeremy IGRS:EX
Cc: Lesiuk, Tim ENV:EX; Robertson, Tatiana ENV:EX; Copage, Caitlin ENV:EX; Elliott, Genevieve IGRS:EX; Mantovani, Patricia ENV:EX
Subject: !Follow Up/For Review: BC/IGRS MOU (PCC)
Attachments: FINAL - BC-IGRS - MOU (BS Reviewed).docx

Importance: High

Good morning Jeremy,

A quick follow up on this?

Thank you,

Beverley

Beverley Stainton • Manager, Secretariat Operations • Climate Action Secretariat • Ministry of Environment • 250.387.6969

From: Stainton, Beverley ENV:EX
Sent: Thursday, October 6, 2016 1:06 PM
To: Hewitt, Jeremy IGRS:EX
Cc: Lesiuk, Tim ENV:EX; Robertson, Tatiana ENV:EX; Copage, Caitlin ENV:EX; Elliott, Genevieve IGRS:EX; Mantovani, Patricia ENV:EX
Subject: !For Review: BC/IGRS MOU (PCC)

Good afternoon Jeremy,

Please find attached the CAS-IGRS Pacific Coast Collaborative MOU for your review. Both Susanna and Tim have reviewed the MOU - if you have no changes, please go ahead and sign.

Once we have the signatures in place, I will connect with our Financial Analyst to set up/process the JV.

Thank you,

Beverley

Beverley Stainton • Manager, Secretariat Operations • Climate Action Secretariat • Ministry of Environment • 250.387.6969

Elliott, Genevieve IGRS:EX

From: Stainton, Beverley ENV:EX
Sent: Thursday, October 6, 2016 1:06 PM
To: Hewitt, Jeremy IGRS:EX
Cc: Lesiuk, Tim ENV:EX; Robertson, Tatiana ENV:EX; Copage, Caitlin ENV:EX; Elliott, Genevieve IGRS:EX; Mantovani, Patricia ENV:EX
Subject: !For Review: BC/IGRS MOU (PCC)
Attachments: FINAL - BC-IGRS - MOU (BS Reviewed).docx

Good afternoon Jeremy,

Please find attached the CAS-IGRS Pacific Coast Collaborative MOU for your review. Both Susanna and Tim have reviewed the MOU - if you have no changes, please go ahead and sign.

Once we have the signatures in place, I will connect with our Financial Analyst to set up/process the JV.

Thank you,

Beverley

Beverley Stainton • Manager, Secretariat Operations • Climate Action Secretariat • Ministry of Environment • 250.387.6969

Elliott, Genevieve IGRS:EX

From: Carr, Helen IGRS:EX
Sent: Monday, July 11, 2016 3:31 PM
To: Hewitt, Jeremy IGRS:EX
Cc: Elliott, Genevieve IGRS:EX; Maranda, Pierrette IGRS:EX
Subject: RE: Potential Pacific Coast Coll contribution
Attachments: ICS_Ross_Strategic_PCC2016.pdf

I have attached the documentation that was used to pay Ross Strategic the amount owing last year, however we don't have any additional documentation on this that appears valuable. Perhaps PCC could confirm what and when the next payment is due. As far as the agreement with Environment, there is nothing more than the email exchange, and verbal discussions between Bryant and Env. That we can find.

Hope this helps.

From: Hewitt, Jeremy IGRS:EX
Sent: Monday, July 11, 2016 1:56 PM
To: Carr, Helen IGRS:EX; Maranda, Pierrette IGRS:EX
Cc: Elliott, Genevieve IGRS:EX
Subject: RE: Potential Pacific Coast Coll contribution

Hi Helen and Genevieve –

Can you please send me the attachments that are referenced below?

Also, do you know the period for which the last payment was for – i.e. do you know when our next payment is due?

Thanks,

Jeremy

From: Carr, Helen IGRS:EX
Sent: Thursday, June 30, 2016 8:55 AM
To: Maranda, Pierrette IGRS:EX
Cc: Hewitt, Jeremy IGRS:EX; Elliott, Genevieve IGRS:EX
Subject: Re: Potential Pacific Coast Coll contribution

Ross Strategic.

Helen Carr Protocol Manager | Office of Protocol
Intergovernmental Relations Secretariat
PO Box 9422 Stn Prov Govt, Victoria BC V8W 9V1

Office Location | 2nd Floor, 553 Superior Street | Victoria, BC V8V 1S2
250.883.4496 (Cell)
250.356.2814 Fax
www.protocol.gov.bc.ca

On Jun 30, 2016, at 8:52 AM, Maranda, Pierrette IGRS:EX <Pierrette.Maranda@gov.bc.ca> wrote:

But what was the 100 K used for?

From: Carr, Helen IGRS:EX
Sent: Thursday, June 30, 2016 8:52 AM
To: Maranda, Pierrette IGRS:EX; Hewitt, Jeremy IGRS:EX
Cc: Elliott, Genevieve IGRS:EX
Subject: RE: Potential Pacific Coast Coll contribution

My dim memory is that Gordon McLean worked with Bryant last year to come up with a considerable less expensive web site option and we were not involved in any costs. Check with Gordon McLean for details.

From: Maranda, Pierrette IGRS:EX
Sent: Thursday, June 30, 2016 8:45 AM
To: Hewitt, Jeremy IGRS:EX
Cc: Carr, Helen IGRS:EX; Elliott, Genevieve IGRS:EX
Subject: FW: Potential Pacific Coast Coll contribution

Jeremy:

The \$140 K (or 100 US \$) is not for the website – sorry it is for the PCC administration - I believe it's Ross consulting.

Helen or Genevieve: It is for Ross , right ?

Below is the email from Susanna indicating their agreement to pay.

Bryant had written a justification re. payment. Helen or Genevieve: do you still have the explanation/description from Bryant?

From: Carr, Helen IGRS:EX
Sent: Thursday, June 30, 2016 8:37 AM
To: Maranda, Pierrette IGRS:EX
Cc: Elliott, Genevieve IGRS:EX
Subject: FW: Potential PCC contribution

This seems to be the closest I can find – hopefully he copied Judi on this initial correspondence and she has something more – however I suspect it may have been verbal.

From: Stainton, Beverley ENV:EX
Sent: Monday, January 18, 2016 2:28 PM
To: Elliott, Genevieve IGRS:EX
Cc: Carr, Helen IGRS:EX
Subject: RE: Potential PCC contribution

Good afternoon Genevieve,

Thank you for your time last week – I will wait to receive the JV.

Should you have any questions, please do not hesitate to contact me.

Kind regards

Beverley

Beverley Stainton • Manager, Secretariat Operations • Climate Action Secretariat • Ministry of Environment •
250.387.6969

From: Elliott, Genevieve IGRS:EX
Sent: Tuesday, January 12, 2016 12:00 PM
To: Stainton, Beverley ENV:EX
Cc: Carr, Helen IGRS:EX
Subject: RE: Potential PCC contribution

Hi Beverley, do you have a copy of the agreement from last year?

From: Stainton, Beverley ENV:EX
Sent: Thursday, December 24, 2015 1:36 PM
To: Elliott, Genevieve IGRS:EX
Subject: RE: Potential PCC contribution

Genevieve,

I will revisit what was done last year and schedule a time to connect with you.

Thank you,

Beverley

Beverley Stainton • Manager, Secretariat Operations • Climate Action Secretariat • Ministry of Environment •
250.387.6969

From: Elliott, Genevieve IGRS:EX
Sent: Wednesday, December 23, 2015 4:35 PM
To: Stainton, Beverley ENV:EX
Subject: RE: Question: Potential PCC contribution

Hi Beverley,

Sukie is currently on a TA so I will be the working on this with you. I haven't done this before, do you have a sample of what was done in the past?

Genevieve

From: Stainton, Beverley ENV:EX
Sent: Wednesday, December 23, 2015 3:32 PM
To: Elliott, Genevieve IGRS:EX
Cc: Saini, Sukie JTST:EX
Subject: Question: Potential PCC contribution
Importance: High

Good afternoon Genevieve,

Previously I worked with Sukie on this PCC Contribution – should I work with her again or will you be able to assist? Previously you drafted the agreement and the money was JV'd?

Thanks,

Beverley

Beverley Stainton • Manager, Secretariat Operations • Climate Action Secretariat • Ministry of Environment •
250.387.6969

From: Laaksonen-Craig, Susanna ENV:EX
Sent: Monday, December 21, 2015 2:41 PM
To: Fairley, Bryant D IGRS:EX
Cc: Lesiuk, Tim ENV:EX; Stainton, Beverley ENV:EX; Maranda, Pierrette IGRS:EX; Dawes, Sandra IGRS:EX; Elliott, Genevieve IGRS:EX
Subject: RE: Potential PCC contribution
Importance: High

Thank you, Bryant, for the confirmation. Beverley Stainton will be in touch regarding the mechanics.

Happy Holidays,
Susanna

*Susanna Laaksonen-Craig, PhD
Head, Climate Action Secretariat
Tel. (250) 387-9995*

From: Fairley, Bryant D IGRS:EX
Sent: Friday, December 18, 2015 10:38 AM
To: Laaksonen-Craig, Susanna ENV:EX
Cc: Lesiuk, Tim ENV:EX; Stainton, Beverley ENV:EX; Maranda, Pierrette IGRS:EX; Dawes, Sandra IGRS:EX; Elliott, Genevieve IGRS:EX
Subject: RE: Potential PCC contribution

Thanks Susanna for this offer. I spoke with Pierrette (and our financial management staff) and IGRS will accept the \$140K to be put toward BC's joint contractual support of US \$100K each with US States for PC Collaborative administration. We were going to approach you/ENV on this in the new year, especially given the current focus of the Collaborative on climate action and delivering outcomes that supports CAS's strategic objectives.

Thanks,
Bryant

From: Laaksonen-Craig, Susanna ENV:EX
Sent: December-16-15 4:50 PM
To: Fairley, Bryant D IGRS:EX
Cc: Lesiuk, Tim ENV:EX; Stainton, Beverley ENV:EX
Subject: Potential PCC contribution

Hi Bryant,

Further to our conversation and you conversation with Tim, we are this year in a position to provide \$140K for IGRS to be used to support the shared administrative component of PCC. I don't expect to have the same flexibility next year but luckily that is the case this year. Unfortunately I would need to know already tomorrow if this arrangement would work for IGRS as I will need to approve the November financial forecast tomorrow.

Could you, please, let me know at your earliest convenience?

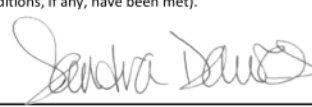
Thank you,
Susanna

*Susanna Laaksonen-Craig, PhD
Head, Climate Action Secretariat
Ministry of Environment
PO Box 9486 Stn Prov Govt
Victoria, BC V8W 9W6*

[Link to Invoice Coding Sheet completion instructions.](#)

PAYEE NAME <u>ROSS STRATEGIC</u>				* SUPPLIER # <u>2573367</u>		* SITE <u>001</u>	
CONTRACT/PO # _____		INVOICE DATE <u>28-NOV-2016</u> <small>DD-MMM-YYYY</small>		INVOICE # <u>PCC2017</u>			
DATE INVOICE RECEIVED <u>10-JAN-2017</u> <small>DD-MMM-YYYY</small>		DATE GOODS/ SERVICES REC'D _____ <small>DD-MMM-YYYY</small>		RECEIPT # _____			
NAME &/OR ADDRESS OVERRIDE:				DESCRIPTION FOR CHEQUE STUB: British Columbia pymt. for Pacific Coast Collaborative (PCC)			
DATE CHQ/EFT REQ'D (ONLY IF URGENT) _____ <small>DD-MMM-YYYY</small>		GL DATE (if applicable) _____ <small>DD-MMM-YYYY</small>		PAY ALONE? YES <input type="checkbox"/>			
OFA STOB & ASSET # (If applicable) : _____							

AMOUNT (INCLUDING TAX)	PRE-TAX AMOUNT (EXCLUDING TAX)	PST AMOUNT	GST AMOUNT	TAX CODE <small>PST & GST, GST, PST, GST Travel, Other</small>	CL	RESP	SERVICE LINE	STOB	PROJECT	NAME & SUPPLIER # if STOB 57
131,630.00				0	004	36356	18850	8097	3698788	
-31,630.00				0	004	36356	18850	4612	3698788	
100,000.00	TOTAL									

<p>* EXPENSE AUTHORITY (EA) INFORMATION:</p> <p>* <u>PIERRETTE MARANDA</u> EA PRINTED NAME</p> <p>* BRIEF PAYMENT DESCRIPTION FOR EA NOTIFICATION: Note: This is also the line description displayed on GL detail reports.</p> <p>B.C. pymt. for Pacific Coast Collaborative (PCC) 2017</p>	<p>* QUALIFIED RECEIVER (QR) CERTIFICATION:</p> <p>* <u>SANDRA DAWES</u> QR PRINTED NAME</p> <p>The goods provided or services delivered have been inspected or reviewed; and the goods or services were properly received and documentation to support the account has been verified (i.e., goods: as ordered, correct quantity and suitable quality; services: as contracted, appropriate deliverables and/or performance criteria met; or other conditions, if any, have been met).</p> <p style="text-align: center;"></p> <p>* _____ QR SIGNATURE</p>
---	--

ADDITIONAL INFORMATION OR INSTRUCTIONS:

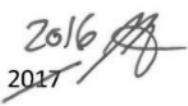
CHEQUE PAYABLE IN US DOLLARS - \$100,000.00 @ 1.3163

BRANCH BUSINESS CONTACT NAME AND PHONE NUMBER:

SANDRA DAWES 250-387-0783

ACCOUNTS DATE STAMP

* Note: Fields with an asterisk do not need to be completed for iProcurement invoices.
FIN FSA 017 REV. SEP/13

2016 
November 28, 2017

Jeremy Hewitt
Executive Director, US Relations & Partnerships
Intergovernmental Relations Secretariat
Office of the Premier
Province of British Columbia



www.rossstrategic.com

SEATTLE • OLYMPIA • AUSTIN

rossmail@rossstrategic.com
1218 3rd Avenue
Suite 1207
Seattle WA 98101
206-447-1805

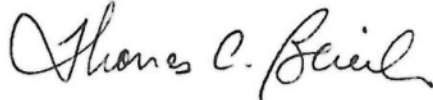
RE: Support for the Pacific Coast Collaborative

Dear Mr. Hewitt:

Ross & Associates Environmental Consulting, Ltd., DBA Ross Strategic is pleased to work with the Province of British Columbia to support the Implementation of the Pacific Coast Collaborative. Please see the attached Scope of Work that outlines the effort of the Implementation of the Pacific Coast Collaborative. With the support of the Province of British Columbia, Ross Strategic is committed to the work outlined in the Scope of Work.

If you have any questions or require additional information please do not hesitate to contact me on (206) 447-1805 or by email, tbeierle@rossstrategic.com.

Respectfully,



Tom Beierle
Principal

- Support for other aspects of the 2016 PCC Action Plan and 2016 PNACLA—including, but not limited to, promoting the integration of the region’s electricity grid, increasing access to renewable energy resources, accelerating deployment of distributed and community-scale renewable energy, alignment with national policy, supporting investments in infrastructure and clean energy projects, collaboration to improve forest health, and engagement with other states and provinces—as directed by British Columbia.

The consultant will coordinate with the Province of British Columbia and other jurisdictions, and with other organizations such as academic institutions as directed by British Columbia.

The consultant shall provide British Columbia with monthly progress and expenditure reports.

TASKS

Task 1: Project management

The Contractor shall manage the project for cost-effective implementation of the tasks below and communicate activities and progress through regular reporting.

Task 2: PCC jurisdiction leads collaboration

The Contractor shall provide ongoing coordination of the PCC jurisdiction (state, province, and city) leads to track progress on implementation of the 2016 Action Plan and 2016 Pacific North America Climate Leadership Agreement (PNACLA) and adjust implementation strategies as needed. This shall include:

- Providing support for monthly PCC state/province leads coordination calls and quarterly calls with the city representatives (or as otherwise directed by the PCC jurisdictions).
- Planning, facilitating, and documenting in-person PCC meetings with state/province and or city jurisdiction representatives and stakeholders. Meetings shall be scheduled as requested by the PCC jurisdictions.
- Providing ongoing support for Action Plan implementation, including strategies for key initiatives, partnership development, and collaboration with jurisdictions beyond the PCC.
- Providing ongoing support for PNACLA implementation, including documenting a workplan for near-term implementation of energy efficient buildings and food waste initiatives, and continued development and implementation of a funding strategy for longer-term PCC-cities collaboration.

Task 3: “West Coast Story” of climate action implementation and outcomes

The Contractor shall support coordination among PCC state/province and city jurisdictions to share the “West Coast Story” as a model of the critical role of subnational governments, and coordinated, regional leadership, working in concert with national and international partners to address climate change. This shall include:

- Supporting development of a communications strategy and connection between the PCC state/province and city jurisdictions.
- Coordinating documentation and promoting success stories from the PCC jurisdictions.
- Organizing, preparing and supporting PCC sessions, participation and communications at national and international climate events, including UNFCCC COP events and others.



- Support and coordination of maintenance of ZEV initiative resources, including website, toolkit, outreach resources, and measurement data.
- Coordination of PCC jurisdiction collaboration on joint public-private procurement and bulk vehicle purchasing, and other opportunities for transitioning vehicle fleets to ZEVs.
- Coordination of lesson-sharing and technical expertise between PCC state, province, and city jurisdictions on effective policy and program models to increase the availability of ZEVs on the market for consumer adoption and to increase access to affordable fuel vehicles for low-income communities.
- Coordination of efforts to create a comprehensive Pacific Coast charging network along major highway systems from southern California to British Columbia and accelerate the deployment of residential, workplace and public charging infrastructure in major population centers.

Task 8: Energy efficiency

The Contractor shall provide ongoing coordination of the PCC staff assigned to energy efficiency toward achieving the commitment in the PNACLA of at least 75% of eligible large building square footage on the Pacific Coast reporting energy data through harmonized state, provincial, and/or city programs. This includes:

- Support for the facilitation, planning, and documentation of regular calls, meetings, and workshops among the PCC jurisdictions and city representatives to collaborate on the design and implementation of approaches to large building energy benchmarking and disclosure.
- Collaboration with policy experts and others that can support the policy and program development activities of the jurisdictions and cities.

Task 9: Communications

The Contractor shall provide ongoing coordination of the PCC staff assigned to communications. This shall include providing support for regular calls to coordinate messaging, identify communications opportunities, and develop specific communications strategies on topics described in the Action Plan.

Task 10: Ocean acidification

The Contractor shall support implementation of coordinated and effective West Coast ocean acidification monitoring and research, and the development of an international alliance of countries, states, provinces and cities who will work together to address the threat of ocean acidification. This shall include providing:

- Ongoing coordination and facilitation of the PCC Ocean Acidification Subcommittee;
- Support for a state-federal dialogue to strategically identify opportunities for addressing ocean acidification on the West Coast through investments and prioritization in research and monitoring;
- Support for the newly formed International Alliance to Combat Ocean Acidification, including engagement and collaboration with other national and sub-national governments; and,
- Coordination of regional communications to raise awareness of ocean acidification, such as joint letters from the PCC Governors/Premier.

Task 11: Engagement with the insurance industry

The Contractor shall support engagement with the insurance industry to reinforce efforts in the industry and regulatory system to highlight the economic risks of inaction on climate change, including disproportionate risks due to socioeconomic inequities. This shall include:



Daily Currency Converter

Important Notice: Effective 1 March 2017, Bank of Canada exchange rates are changing

For more information, see the related **press release**

(<http://www.bankofcanada.ca/2016/12/bank-canada-announces-details-forthcoming-changes/>) , **calculation methodology**

(<http://www.bankofcanada.ca/2016/12/calculation-methodology-foreign-exchange-rates/>) and **background information**

(<http://www.bankofcanada.ca/rates/exchange/upcoming-changes-published-bank-canada-foreign-exchange-rates/>) .

Terms and Conditions

All Bank of Canada exchange rates are indicative rates only, obtained from averages of aggregated price quotes from financial institutions. Please read our full **Terms and Conditions** (<http://www.bankofcanada.ca/terms/#fx-rates>) for details.

Convert to and from Canadian dollars, using the latest noon rates.

Currency Converter

Amount:

From:
 ▼

To:
 ▼

☐ Use cash rate

Answer:

Exchange Rate:

Summary:
On 16 January 2017, 100,000.00 U.S. dollar(s) = 131,630.00 Canadian Dollar(s), at an exchange rate of 1.3163 (using nominal rate).

See Also

10-Year Currency Converter (<http://www.bankofcanada.ca/rates/exchange/10-year-converter/>)

MEMORANDUM

to Establish the

PACIFIC COAST COLLABORATIVE



PREAMBLE

THE GOVERNMENTS OF ALASKA,
BRITISH COLUMBIA, CALIFORNIA,
OREGON, AND WASHINGTON,

Recognizing the unique and shared
circumstances of the coastal and Pacific
jurisdictions of North America;

Partners in taking action to address climate
change;

Committed to collaboration and collective
action to maximize the impact of our individual
and joint actions;

Sharing a common vision of Pacific North
America as a model of innovation and
sustainable living in the Pacific Century
that creates new and growing economic
opportunities for our citizens;

Desiring therefore to create a model for sharing
best practices, a framework for cooperative
action, a forum for leadership, and a common
voice on issues affecting the Pacific coast region;

NOW THEREFORE HEREBY AGREE
AS FOLLOWS:

Establishment of the Pacific Coast Collaborative

1. The Pacific Coast Collaborative ("the Collaborative") is hereby established by this Memorandum.
2. The signatories as represented by their Governor or Premier, as the case may be, are members of the Pacific Coast Collaborative.

Objectives

3. The Pacific Coast Collaborative is being established in recognition of, and to address, the unique and shared circumstances of the Pacific coastal areas and jurisdictions in North America by providing:
 - ♦ a framework for cooperative action;
 - ♦ a forum for leadership and the sharing of information on best practices; and
 - ♦ a common voice on issues facing coastal and Pacific jurisdictions.

Mandate

4. The Collaborative shall provide for an annual meeting to initiate, undertake and review joint actions and the coordination of individual actions by its member governments on:
 - ♦ Clean Energy;
 - ♦ Regional transportation;
 - ♦ Innovation, research and development;
 - ♦ Enhancing a sustainable regional economy, especially with respect to environmental good and services;
 - ♦ Emergency management; and
 - ♦ Other areas as determined that would benefit from cooperative action.
5. To this end, future agreements reached by all signatories to this Memorandum pursuant to Article 4 will be set out in an Appendix 1 and incorporated into this Memorandum.
6. Future agreements pursuant to Article 4 that apply to some signatories to this Memorandum will be set out in an Appendix 2, and they will apply only to those signatories that have signed them.

Organization

7. The Collaborative is under the responsibility of the signatories, the Governors of Alaska, California, Oregon and Washington, the Premier of British Columbia, and the Governors of other Pacific North American jurisdictions who may wish to join.
8. The Collaborative shall meet at least once a calendar year. The Chair and the meeting location will rotate annually through each jurisdiction. Each member of the Collaborative is responsible for their representatives' travel expenses to attend such meetings.
9. Any member of the Collaborative may propose initiatives and agreements to be added to Appendix 1 or Appendix 2 of this Memorandum, or amendments to this Memorandum.
10. Decisions or resolution of any disagreements with respect to this Memorandum shall be by consensus.
11. Decisions or resolution of any disagreements with respect to any of the initiatives or agreements set out in Appendix 1 or Appendix 2 of this Memorandum shall be as provided for in those agreements.


Final Provisions

12. Nothing in this Memorandum alters the legislative or other authorities of the state or provincial legislatures or of the state or provincial governments or the rights of any of them with respect to the exercise of their authorities under the Constitution of the United States or the Constitution of Canada as the case may be.
13. The parties agree that participation as a member of the Collaborative established in this Memorandum is voluntary and no party to this Memorandum may bring legal action to enforce any provision herein or amendment thereto.
14. This Collaborative comes into effect on July 1, 2008.


SIGNED AT JACKSON HOLE, WYOMING, ON THE OCCASION OF THE
2008 ANNUAL MEETING OF THE WESTERN GOVERNORS ASSOCIATION,
THIS 30TH DAY OF JUNE 2008.


SARAH PALIN
Governor of Alaska


GORDON CAMPBELL
Premier of British Columbia


ARNOLD SCHWARZENEGGER
Governor of California


THEODORE R. KULONGOSKI
Governor of Oregon


CHRISTINE O. GREGOIRE
Governor of Washington

PACIFIC COAST CLIMATE LEADERSHIP ACTION PLAN



The Governments of British Columbia, California, Oregon and Washington,

Pursuant to the *Memorandum to Establish the Pacific Coast Collaborative* of June 2008, as provided for in Article 6;

Building upon the goals of the 2013 Pacific Coast Collaborative's (PCC) *Pacific Coast Action Plan on Climate and Energy*;

Implementing Pacific Coast jurisdictions' commitments embodied in the Under2MOU and reinforcing the 2015 COP 21 Paris Agreement's international ambition to limit global warming to less than two degrees Celsius by the end of the century;

Demonstrating that economic success and environmental protection are mutually dependent and not in conflict as jobs in the clean economy on the Pacific Coast grew twice as fast as jobs in the economies of the US and Canada as a whole from 2010–2014, influenced by new investments, supportive public policy, and shifting market demand for more sustainable products;

Observing that climate change has and will continue to bring new and unforeseen threats to the region and that investments in clean energy, clean transportation, and climate preparedness are needed immediately to mitigate future impacts;

Valuing climate policy approaches that address socioeconomic inequities and advance efforts that promote community resilience while protecting vulnerable populations from climate impacts;

Recognizing that resources, technology, expertise, and human capital from the region can help other jurisdictions, particularly developing jurisdictions, transition to low carbon economies; and

Highlighting the leadership of the Pacific Coast and the Pacific Coast Collaborative as a model for effective subnational action.

Now Agree As Follows:

I. Demonstrate global subnational leadership and ambition on climate and clean energy policy and the success of equitable low carbon regional economies.

- 1) Implement our roles under the Under2MOU in each PCC jurisdiction, support implementation of the COP21 agreement, and advance compliance and increasing ambition over time in subnational and national commitments to reduce carbon emissions; highlight the critical role of subnationals by demonstrating Pacific Coast leadership as a model for regional, national, and international collaboration on climate change.

British Columbia, California, Oregon and Washington are founding signatories to the Under2MOU, which calls for reductions of greenhouse gas emissions to two tons per capita or by 80–90 percent below 1990 levels

by 2050 and which at the time of this agreement has over 125 national and subnational signatories representing 710 million people and economies totaling \$20.7 trillion. Through the Under2MOU and individual international bilateral agreements, British Columbia, California, Oregon and Washington will continue to push for national and international climate action consistent with the ambition of the Paris Agreement and rising ambition over time.

- 2) Address socioeconomic inequities by improving access to clean energy technologies and solutions and targeting investments to communities that are disproportionately affected by climate change.

Through policy design and investments, PCC jurisdictions are helping ensure that climate and clean energy investments and policies address socioeconomic inequities and help communities most impacted by a changing climate. Jurisdictions will continue to actively engage disadvantaged communities, including on new policies and programs resulting from this Action Plan. Washington's recently-proposed Clean Air Rule creates an Environmental Justice Advisory board to create opportunities to reduce local air pollution and support disadvantaged communities. British Columbia's revenue-neutral carbon tax was designed to be sensitive to impacts on lower-income households, including through tax credits and reduced rates for lower-income taxpayers. California is investing hundreds of millions of dollars annually from cap and trade revenues into low carbon transportation, sustainable communities and affordable housing, energy efficiency, urban forests, and measures to reduce short-lived climate pollutants. By statute, at least 10% of the investments must be in disadvantaged communities, and 25% must benefit disadvantaged communities. Oregon has developed a framework to improve accessibility for transportation disadvantaged populations, while also establishing a community solar program that includes a 10% carve-out for the benefit of low-income communities.

- 3) Actively promote the model of West Coast climate policy leadership, which continues to demonstrate that low carbon economies can thrive and lead the world in attracting investors, businesses, job-seekers, and residents.

The governments of British Columbia, California, Oregon and Washington will share the leadership and ambition of the West Coast in implementing the actions in this agreement to demonstrate that regional collaboration to reduce carbon emissions and advance clean energy are driving economic growth, creating jobs, and reducing emissions by significant and measurable amounts. They will test innovative policies, programs, and technologies and share information about successful efforts with other developed and developing nations and subnationals. Jurisdictions will work together to collect data, conduct analysis, and communicate results that tell the regional story and demonstrate the power of sub-national coordination on climate action, emphasizing the region's successful decoupling of energy use and carbon emissions from economic growth. They will use regional analysis and jurisdiction-specific highlights from the public and private sectors to validate the value of climate action for job growth, transportation sector transformation, and return on clean energy and infrastructure investment. The PCC jurisdictions will

commission analyses of the West Coast clean economy and tell the story of regional success through a variety of formats and events that engage West Coast stakeholders critical to continued economic transformation. These efforts will demonstrate that the PCC model of subnational action is not only working, but scalable around the world.

II. Lead national and international policy on climate change with actions to:

- 1) Account for the costs of carbon pollution in each jurisdiction and work nationally and globally to advance carbon pricing based on successful West Coast models.

British Columbia's economy-wide carbon tax is set at \$30 per ton of CO₂e, and all revenues are recycled back into the economy through personal and business tax cuts. California has an economy-wide cap and trade program that has successfully linked its program with Quebec and is working toward linkage with Ontario. California and British Columbia are also part of the World Bank's Carbon Pricing Leadership Coalition. Washington is developing an economy-wide regulatory cap on carbon emissions under the authority of the State Clean Air Act and is considering ways to link with other carbon-reducing programs. Oregon is phasing out coal power and doubling the state's renewable energy target to 50% by 2040. It is conducting a study on market mechanisms for reducing greenhouse gas emissions in the state to inform future decisions, in part because carbon pricing helps ensure the cost-effectiveness of programs like renewable portfolio standards and low carbon fuels standards. British Columbia, California, Oregon and Washington will continue to maintain and pursue their programs and advance complementary clean energy investments. They will also work with other countries and subnational jurisdictions around the world to encourage, design, and implement successful carbon pricing efforts.

- 2) Collaborate with major West Coast Cities in fulfilling the commitments in the 2016 *Pacific North America Climate Leadership Agreement* and putting the West Coast on a path to reduce greenhouse gas emissions 80% by 2050.

The 2016 *Pacific North America Climate Leadership Agreement* between West Coast U.S. states, the Province of British Columbia, and six major West Coast cities affirms their shared vision of a vibrant low carbon regional economy and establishes formal commitments to joint efforts to transform energy systems, buildings, transportation, and waste management. The cities of Los Angeles, Oakland, Portland, San Francisco, Seattle, and Vancouver are global leaders that are building thriving, sustainable and livable low carbon economies. Recognizing shared goals to reduce greenhouse gas emissions by 80% by 2050, the PCC Governors and Premier affirm their commitment to working closely with the cities on the Pacific Coast to create a low carbon future that is the model for the world.

- 3) Establish a consistent approach for monitoring and reporting on emissions of the powerful climate-forcing pollutants methane, black carbon, ground-level ozone, and fluorinated gases with the ambition of establishing targets for these pollutants by 2020.

Short-lived climate pollutants—"super pollutants"—are chemicals that have relatively short lifetimes in the atmosphere—from a few hours to a few decades—and are powerful contributors to climate change. The primary short-lived climate pollutants are black carbon, methane, fluorinated gases (F-gases), and tropospheric ozone. Controlling these super pollutants worldwide could reduce global warming by 0.6 degrees Centigrade by 2050. These super pollutants are also dangerous air pollutants that affect human health, agriculture, and ecosystems. California has a short-lived climate pollutant reduction strategy with a target to reduce emissions of methane and F-gases 40% below 2013 levels by 2030 and reduce black carbon 50% below 2013 levels by 2030. All large landfills in British Columbia are required to install gas capture systems, reducing their methane emissions by up to 75%, and it has taken steps to reduce methane emissions from the oil and gas sector. Washington is estimating reductions in black carbon from woodstove and diesel retrofit programs, and will be reviewing data from ambient ozone and methane monitoring programs. Oregon has policies to reduce particulates like black carbon to achieve local health benefits. Given these actions within individual jurisdictions, California, Oregon, Washington and British Columbia will work together to investigate and employ best available methods to quantify state- and provincial-level emissions of methane, black carbon, HFCs, and tropospheric ozone. PCC jurisdictions will work to include these emissions in annual reporting of state and provincial greenhouse gas emissions with a goal of providing a firm basis upon which to consider reduction targets for these gases by 2020.

British Columbia and California will consider inclusion of short-lived climate pollutants in their greenhouse gas offset programs.

III. Increase awareness, understanding, and action on ocean acidification and other climate-related changes in ocean conditions with actions to:

- 1) In partnership with federal agencies (U.S. and Canada) and key stakeholders, design and implement coordinated, effective West Coast ocean acidification monitoring and research.

Since 2013, the PCC has worked to engage the U.S. federal government in monitoring and research activities along the West Coast. The PCC jurisdictions will continue to collaborate with national-level governments in the U.S. and Canada to create a shared vision for West Coast ocean acidification monitoring and increased funding for further scientific research and programmatic action to reduce impacts from ocean acidification. A coordinated monitoring network would provide key information to resource managers and fisheries industry representatives to mitigate the threat of ocean acidification and adapt to changing conditions.

- 2) Initiate the development of an international network of countries, states, provinces and cities that will work together to address the threat of changing ocean conditions with a particular focus on ocean acidification.

California, Oregon, Washington and British Columbia will continue to foster an international community focused on ocean acidification and other climate change-driven changes in the ocean. Cooperating partners will increase awareness and understanding of ocean acidification on a global scale. They will develop and implement best practices to mitigate and adapt to changing conditions and build resiliency in key marine ecosystems. The PCC jurisdictions recognize that more work is needed to engage stakeholders beyond the scientific community to effectively move from science to action at the state, national, and international levels.

IV. Transition the West Coast to clean modes of transportation and reduce greenhouse gas emissions from this sector with actions to:

- 1) Create a robust regional market for low carbon transportation fuels.

In 2015, the International Council on Clean Transportation concluded that there will be sufficient low carbon fuels available to the West Coast market to reduce petroleum gasoline and diesel consumption 25% by 2030 and the overall carbon intensity of transportation fuels by up to 21% over the same period. British Columbia, California, and Oregon have low carbon fuel programs in place that are stimulating regional production of low carbon-intensity fuels. While Washington does not have a low carbon fuel standard, the state has proposed a rule that will reduce greenhouse gas emissions from major sources, including transportation fuel use within the state, as part of the statewide carbon cap. The PCC jurisdictions will continue to work together to align key elements of these policies and programs to create an integrated West Coast market for low carbon fuels.

- 2) Accelerate the transition of West Coast vehicle fleets to zero-emission vehicles (ZEVs) by reducing infrastructure and financial barriers to adoption and creating the opportunity for full electrification of fleet operations where suitable.

In 2014, PCC jurisdictions created West Coast Electric Fleets to complement jurisdictions' individual efforts to accelerate market adoption of ZEVs and help achieve a goal of 10% ZEV fleet procurement on the West Coast by 2016. West Coast Electric Fleets has grown to include all of the state and provincial fleets on the West Coast, all major West Coast cities, many smaller municipalities, and many utility and private fleets. Recognizing the critical importance of charging infrastructure to ZEV adoption among fleets and the broader market, the PCC is committing to work with major West Coast cities to help create a comprehensive Pacific Coast charging network along major highway systems and accelerate the deployment of residential, workplace, and public charging infrastructure in major population centers. The PCC will continue to support and grow West Coast Electric Fleets and advance jurisdiction-specific vehicle and infrastructure programs. For example, as members of the ZEV Alliance, British Columbia, California and Oregon are striving to make all passenger vehicle sales in the states ZEVs as fast as possible, and no later than 2050. Through joint efforts and jurisdiction-specific policies and programs, the PCC will lay the groundwork for full fleet electrification for duty cycles

and technologies where ZEVs reduce fleet emissions, save money, and improve performance.

- 3) **Lower the up-front cost and increase availability of zero-emission vehicles through bulk purchasing programs for passenger vehicle and transit fleets.**

Led by California Department of General Services and other regional partners, PCC jurisdictions are collaborating on a national bulk vehicle purchasing effort with the goal of lowering average vehicle purchase prices by at least 15% and improving access to charging and fueling stations. This effort complements jurisdiction-specific procurement goals and fleet programs, including Washington's Electric Fleets Initiative goal of 20% electric vehicles in all new state passenger vehicles by 2017; California's ZEV Action Plan goal of at least 25% ZEVs in state fleets by 2020; British Columbia's Fleet Champions program; and the Multi-State ZEV Action Plan to which California and Oregon are signatories. PCC jurisdictions will continue to work together to develop bulk purchasing efforts and make them available to fleets throughout the region, with a particular emphasis on passenger vehicles and electrified buses for transit fleets. To demonstrate continued leadership, jurisdictions will continue to make meaningful efforts to increase ZEVs procured for their own fleets.

- 4) **Work together to increase access to affordable alternative fuel vehicles for low income communities through fleet surplus policies and other support programs.**

Alternative fuel vehicles can benefit low-income owners through lower fuel and maintenance costs over the lifetime of vehicles and reduce transportation-related emissions in low-income neighborhoods. PCC jurisdictions will collaborate by sharing lessons and technical expertise on effective policy and program models for increasing access to affordable alternative fuel vehicles, including by leveraging public fleet procurement and surplus policies and through passenger vehicle incentives. As a regional example, California has allocated \$19 million since 2014 for light-duty vehicle projects, such as purchase and lease incentives for ZEVs and hybrids, that benefit disadvantaged communities and lower-income consumers.

V. Invest in clean energy with actions to:

- 1) **Promote integration of the region's electricity grids.**

Oregon and Washington are participating in discussions with California and other Western states about transitioning to a Western regional grid operator that would provide clean energy and other benefits to each state and the region, while respecting the energy policy preferences of each state and the needs and interests of non-participating utilities. This builds in part on the recent successful experience of the California Independent System Operator's regional energy imbalance market that allows utilities from several states to trade energy in five minute increments to balance out supply and demand fluctuations, and that has saved costs and reduced greenhouse gas emissions. Promoting a more integrated and modern regional electricity grid and increasing opportunities for mutually beneficial cross-national energy sharing can lead to substantial system efficiencies and allow grid managers to draw on a broader and more diverse set of energy resources across the region to meet system needs. This will result in more cost-effective integration of renewables, reduced energy reserve margins, more efficient and cost-effective transmission planning, improved regional cooperation on physical improvements to the grid, and ratepayer savings. The jurisdictions will work together to achieve net benefits to the region by promoting greater integration of the region's electricity grids and help the region transition to cleaner sources of energy.

- 2) **Drive enhanced building energy efficiency, increase transparency of information on building energy uses, and harmonize product energy efficiency standards across the region.**

Energy efficiency is the least expensive and most reliable way to reduce greenhouse gas emissions in the built environment while creating good local jobs. In 2015, California adopted legislation to promote benchmarking and disclosure in large commercial and multi-family buildings. British Columbia, California, Oregon and Washington will continue to work together, and in collaboration with West Coast cities, to further expand large building energy benchmarking and disclosure throughout the region and leverage data to drive reductions in energy use. Through these efforts, PCC jurisdictions and cities seek to achieve a goal of 75% of eligible large building square footage on the Pacific Coast reporting energy data through state, provincial, and/or city programs in a way that is accessible and retrievable. The PCC jurisdictions will continue to advance and harmonize energy efficiency standards for products across the region through a regular exchange of information.

- 3) **Shift reliance on fossil fuels to an energy resource mix of the future that increases accessibility to renewable energy resources across the region's electricity grids.**

Oregon passed legislation in 2016 to eliminate the use of coal-fired power by 2030 and double its renewable energy portfolio by 2040. California has also adopted a 50% renewable energy mandate by 2030, and Washington is phasing out coal power in the state. In British Columbia, BC Hydro's 1,100 MW Site C clean energy project is the largest energy infrastructure project in Canada, providing a flexible capacity resource for the West Coast. Oregon, California, Washington, and British Columbia will work together to support procurement and investment decisions to expand access to clean energy sources across the region.

- 4) **California, Oregon, and Washington will implement the U.S. Clean Power Plan through state policies and programs that provide a model for other U.S. states and leverage regional grid connectivity to reduce net regional emissions.**

California, Oregon, and Washington will lead Clean Power Plan implementation by example through their own ambitious efforts. In parallel, British Columbia's Clean Energy Act establishes a legislative requirement that at least 93% of the province's electricity be generated by clean, renewable sources. All of the PCC jurisdictions will work with other U.S. states to support implementation of the U.S. Clean Power Plan and the goal of net national emissions reductions by sharing lessons and expertise from PCC policies and programs and collaborating on regional and national compliance strategies. The PCC jurisdictions will use their unique positions as carbon reduction leaders within the Western Region to encourage Western state and provincial strategies that reduce net emissions.

- 5) **Increase West Coast support for clean energy research, development, demonstration and deployment through expanded public and private sector investment, including upgrades to aging transmission infrastructure and new transmission infrastructure needed to meet clean energy goals.**

The PCC jurisdictions will continue and increase their support and investment in the development of new and emerging technologies and to expand the deployment of existing clean energy projects. The jurisdictions will also support upgrades to aging transmission infrastructure and invest in new transmission infrastructure needed to meet clean energy goals. The jurisdictions will look for opportunities to partner with their federal governments on implementing Mission Innovation investments and other federal research and development efforts. They will also work cooperatively with their federal governments to secure support for grid modernization and seek to partner with the private sector through initiatives such as the Breakthrough Energy Coalition. Washington's Clean Energy Fund supports early stage research, grid modernization, manufacturing of renewable energy technologies, and financial support for energy efficiency and renewable projects. California's economy wide cap and trade program is generating hundreds of millions of dollars annually for clean energy investments. Oregon has a history of investing in energy efficiency and renewable energy through state financial incentives and a public purpose charge on utility bills, and recently passed legislation to provide production-based financial incentives for solar installations. In British Columbia, BC Hydro is investing and expanding its system with major projects such as the Site C clean energy project, and supporting small clean or renewable projects through the Standing Offer Program; in addition, British Columbia funds innovation projects in the clean energy sector through a levy applied to final sales of energy products such as natural gas and non-transportation fuel oil.

VI. Increase climate resilience with actions to:

- 1) **Improve regional forest health, mitigate wildfires and pest infestation, and increase drought preparedness by collaborating on technical assistance and innovative regional projects.**

Throughout the Pacific Coast Region, repeated, lengthy and severe droughts have led to significant impacts on agriculture and forests, increased risk of wildfires, and other impacts. The 2015 drought and wildfire seasons broke records throughout the region. California is developing an approach to dealing with an unprecedented die-off of trees in the Sierra Nevada Mountains by removing dead and dying trees, reforestation, and development of a biomass utilization facility and a Resiliency Center. Washington has supported the creation of the Yakima River Integrated Plan, which is designed to improve drought resiliency in the Yakima Valley, one of the largest and most economically significant watersheds in the state. Oregon created a Drought Emergency Response Task Force, is implementing an Integrated Water Resources Strategy, and

has committed significant funding to a Federal Forest Health Program to increase the pace and scale of forest restoration and fire resilience on fire-prone forest lands. British Columbia's Forest Enhancement Program is focused on enhancing forest ecosystem resilience via mitigating wildfire risks, and reforestation and habitat restoration. British Columbia's new water legislation will provide more tools for managing drought, and the province is updating its drought management plan. PCC jurisdictions will enhance collaboration, including sharing best practices and relevant scientific information and pursuing pilot projects and other new approaches for improving forest health, minimizing losses from wildfire, and enhancing drought preparedness. Representatives of the PCC jurisdictions and partners with expertise will meet to share current experiences in these areas with an eye toward identifying potential regional approaches that will enhance jurisdictional efforts.

2) Reinforce efforts in the insurance industry and regulatory system to highlight the economic risks of inaction on climate change.

As a sector focused on evaluating and underwriting risk, the insurance industry has unique insights and perspectives on the economic impacts of climate change and the consequences of inaction. Several studies, such as *Risky Business*, have highlighted the business consequences of inaction on climate change. West Coast jurisdictions are national leaders on climate risk in the insurance sector. California's Insurance Commissioner is leading a multi-state coalition conducting a national climate risk disclosure survey that measures the insurance industry's reaction to the impacts of climate change. The Commissioner has also launched a Climate Risk Carbon Initiative that calls on the insurance industry to divest from thermal coal and requires all insurance companies that are licensed in California and write \$100 million or more in national premiums to disclose all of their investments in fossil fuels. Washington's Insurance Commissioner serves as Chair of the National Association of Insurance Commissioners' Climate Change and Global Warming Working Group and led the charge to include climate change inquiries in the Financial Examination Handbook, which is used when conducting financial examinations of insurance companies. Oregon is recognizing the costs of increasing forest

fires by purchasing a private insurance policy that helps to cover firefighting expenses when other state and federal funding sources have been expended. British Columbia is supporting work to help communities, including the insurance and real estate sectors, understand and respond to changing flood risk on the coast and the Fraser River. The PCC jurisdictions will work together through their insurance commissioners and other state and provincial insurance regulators to quantify current and projected climate-related losses, community-level risks, and implications for the insurance, infrastructure, and financial sectors, with the objective of identifying needed improvements for risk assessment methods, risk prevention and mitigation, risk communication and other industry best practices.

VII. Implementation

PCC jurisdictions will ensure implementation of the commitments included in this Action Plan by developing a work plan with specific milestones and appropriate targets and annual progress reports to PCC leaders. PCC Governors and the Premier of British Columbia will meet periodically to refresh and extend commitments on climate and clean energy.

VIII. Interpretation

This Action Plan is intended to spur finding new, smart ways for our governments, agencies and staff to work together, and with other governments and non-government partners, as appropriate, to add value, efficiency and effectiveness to existing and future initiatives and reduce overlap and duplication of effort. Our goal is to reduce, not increase, fiscal demands to achieve shared objectives.

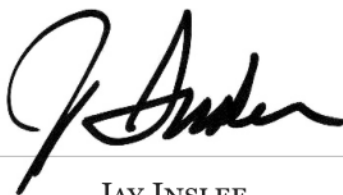
IX. Limitations

This Action Plan shall have no legal effect; impose no legally binding obligation enforceable in any court of law or other tribunal of any sort, nor create any funding expectation; nor shall our jurisdictions be responsible for the actions of third parties or associates.

SIGNED IN SAN FRANCISCO, CALIFORNIA THIS 1ST DAY OF JUNE, 2016.



EDMUND G. BROWN JR.
Governor of California



JAY INSLEE
Governor of Washington



KATE BROWN
Governor of Oregon



CHRISTY CLARK
Premier of British Columbia