From: Christensen, Suzanne PREM:EX

Sent: Wednesday, August 16, 2017 5:50 PM

To: MacMillan, Elizabeth PREM:EX

Subject: Agendas for upcoming Cabinets/committees

Apologies for this Elizabeth. I'm away starting on Friday, so won't have an opportunity to talk to you directly. I have a few thoughts on the draft agendas that got shared electronically via ipad.

As noted in an earlier email, I think the s.12 might be bumped back from the Aug 23 agenda.

Don, Doug Caul, Christine and myself had a good review of the IRR file earlier this week, including plans for the Cabinet meeting and the Sept 6 gathering. All looks to be in hand.

On the Sept 13th meeting, I think both s.12 items need to go to a subcommittee before arriving at Cabinet.s.13 And perhaps biting off the issue through a series of Cabinet meetings instead of trying to deal with that daunting list all at once might make it more manageable?

I have spent much of this week telling Ministers' offices that things need to go to committees before they go to Cabinet, so I think there will be more attention to that. And I have been talking to both Minister Darcy and Robinson's office about using their working groups effectively. Have not yet had the same conversation with the childcare folks.

Suzanne Christensen Assistant Deputy Minister Priorites and Accountability Office Office of the Premier

Phone: 250-387-3563 Cell: 250-888-4301

From: Christensen, Suzanne PREM:EX **Sent:** Wednesday, August 16, 2017 5:36 PM

To: MacMillan, Elizabeth PREM:EX; Kinnear, Lindsay PREM:EX

Subject: Cab sub s.12 for next week

FYI, a potential agenda change for next week. I haven't spoken to the Deputy myself, but I think a delay is not a problem from an overall agenda perspective.

Suzanne Christensen Assistant Deputy Minister Priorites and Accountability Office Office of the Premier

Phone: 250-387-3563 Cell: 250-888-4301

From: Robinson, Jon PREM:EX

Sent: Wednesday, August 16, 2017 5:10 PM

To: Christensen, Suzanne PREM:EX

Subject: Re: Have you seen the cab sub that is going next week s.12

s.13

Sent from my iPhone

On Aug 16, 2017, at 7:09 PM, Christensen, Suzanne PREM:EX < Suzanne.Christensen@gov.bc.ca > wrote:

From:	Christensen, Suzanne PREM:EX
Sent:	Tuesday, August 22, 2017 3:55 PM
To:	MacMillan, Elizabeth PREM:EX
Cc:	Wright, Don J. PREM:EX
Subject:	FW: Draft Cab Sub

Attachments: s.12

Hello Elizabeth

FYI I exchanged emails with Doug Caul yesterday and offered some thoughts on the cab sub they're preparing. I'm not sure if you've received a copy at this point s.12,s.13 s.12,s.13

Talk to you soon.

Suzanne

From: Christensen, Suzanne PREM:EX Sent: Monday, August 21, 2017 4:31 PM

To: Caul, Doug D ABR:EX
Cc: Mayhew, Neilane ABR:EX
Subject: RE: Draft Cab Sub

Hi Doug,

Greetings from s.22

I think the submission reflects our discussion, but I think it's a bit too wide ranging for the purpose next week. Several of those issues would be a significant Cabinet discussion all on their own. I've attached the document with a few comments that I added, but when I got near to the end, I realized there were some confusing (to me) sections about decisions and near term actions, which seemed to overlap.

s.12,s.13

Then the rest could perhaps be put in a section advising Cabinet you will be returning in the near future with some significant decisions regarding:

s.12,s.13

And the discussion of those items will be informed partly by what happens Sept 6-7

s.22

Suznne

-----Original Message-----From: Caul, Doug D ABR:EX

Sent: Monday, August 21, 2017 1:06 PM To: Christensen, Suzanne PREM:EX Cc: Mayhew, Neilane ABR:EX

Subject: Draft Cab Sub

Hi Suzanne. Sending this draft to you for a look. It's due in final on Wednesday. We have a bit more work to do on it but looking for your take on whether you feel it reflects the storyline and tone we discussed with Don and Christine.

Thanks

Dc

From: Sent: To: Subject: Attachments:	Christensen, Suzanne PREM:EX Monday, August 21, 2017 4:32 PM Gibbs, Robb GCPE:EX FW: Draft Cab Sub s.12
From: Christensen, Suza Sent: Monday, August 2 To: Caul, Doug D ABR:EX Cc: Mayhew, Neilane ABI Subject: RE: Draft Cab S	1, 2017 4:31 PM < R:EX
Hi Doug,	
Greetings from s.22	
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Suznne	
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Sent: Monday, August 21, 2017 1:06 PM To: Christensen, Suzanne PREM:EX

Cc: Mayhew, Neilane ABR:EX

Subject: Draft Cab Sub

Hi Suzanne. Sending this draft to you for a look. It's due in final on Wednesday. We have a bit more work to do on it but looking for your take on whether you feel it reflects the storyline and tone we discussed with Don and Christine.

Thanks

Dc

From: Christensen, Suzanne PREM:EX

Sent: Wednesday, August 16, 2017 12:40 PM

To: Frampton, Caelie PREM:EX

Subject: ELUC Schedule

I realized I don't have George's direct email, so just sending to you.

The information I have sets out an ELUC scheduled for Sept 11, items TBC.

The current cabinet schedule has that meeting being reported out on Sept 20.

I will let Elizabeth MacMillan at CabOps know about our conversation and the desire to have it reported out to Cabinet sooner rather than later, but that timing seems like it might be doeable.

Suzanne Christensen Assistant Deputy Minister Priorites and Accountability Office Office of the Premier

Phone: 250-387-3563 Cell: 250-888-4301

From: Christensen, Suzanne PREM:EX
Sent: Wednesday, August 9, 2017 12:57 PM

To: Hurtig, Jane PREM:EX Subject: RE: just confirming

Robb and I both saw this last Friday on Elizabeth MacMillan's forward looking Cabinet list. I think it reflects your Deputy's early plans and thoughts on scheduling. I have pasted below an email she sent to cab ops laying this out.

None of this is set in stone, and it's more important to get it right than get it fast at this point, so I would treat it as an item that is still to be firmed up.

From: Dawes, Jacquie CSCD:EX Sent: Thursday, July 27, 2017 4:17 PM

To: Powell, Charlotte PREM:EX

Cc: Gedney, Vanessa R CSCD:EX; Lennox, Brenda PREM:EX; MacMillan, Elizabeth PREM:EX; Steves, Gregory

OHCS:EX; Langton, Heather CSCD:EX

Subject: RE: upcoming Cabinet and committee items - MAH

Thanks Charlotte

We are making a few suggested edits / additions to the table.

s.13

Please let me know if this is workable or far too presumptuous... Jacquie

From: Hurtig, Jane PREM:EX

Sent: Wednesday, August 9, 2017 12:43 PM

To: Christensen, Suzanne PREM:EX Subject: FW: just confirming

Hi – I set up a meeting with Evan and Robb this morning. The objective was to better understand how GCPE functioned and how it can support her work. They were happy to hear that Jon is on the \$.12 This cabinet item came up. Wondering if you would know what this is?

Jane Hurtig

Ministerial Assistant to Minister of Municipal Affairs and Housing and responsible for Translink Cell 778 584 1744

From: Gibbs, Robb GCPE:EX

Sent: Wednesday, August 9, 2017 12:30 PM To: Hurtig, Jane PREM:EX; Lloyd, Evan GCPE:EX

Subject: just confirming

Hi,

Re our delightful conversation this morning, there is, in fact, an item scheduled for the August 23 Cabinet called s.12 . For what it's worth.

Tks,

Robb

Robb Gibbs

ADM – Strategic Communications Government Communications & Public Engagement

P: 1-778-698-7469 C: 1-778-584-1242

From: Christensen, Suzanne PREM:EX

Sent: Wednesday, August 16, 2017 11:49 AM

To: Enemark, Gord FIN:EX
Cc: Marshall, Laura FIN:EX

Subject: RE: Ministers of State for Child Care and Trade - TB Regulations for Expected

Results

Yes. That's good. Thanks

Suzanne Christensen Assistant Deputy Minister Priorites and Accountability Office Office of the Premier

Phone: 250-387-3563 Cell: 250-888-4301

From: Enemark, Gord FIN:EX

Sent: Wednesday, August 16, 2017 11:46 AM

To: Christensen, Suzanne PREM:EX

Cc: Marshall, Laura FIN:EX

Subject: RE: Ministers of State for Child Care and Trade - TB Regulations for Expected Results

Here are the revised TB regs Suzanne. Assume these are good to go now?

Thanks

Gord

From: Enemark, Gord FIN:EX

Sent: Sunday, August 13, 2017 5:54 PM To: Christensen, Suzanne PREM:EX

Cc: Marshall, Laura FIN:EX

Subject: Re: Ministers of State for Child Care and Trade - TB Regulations for Expected Results

No panic. I can bring back to our minister later in the week if needed. Catch up with you then.

Gord

Gord Enemark, TBS Cell: 250 217 6130

On Aug 13, 2017, at 4:22 PM, Christensen, Suzanne PREM:EX <<u>Suzanne.Christensen@gov.bc.ca</u>> wrote:

I'm sorry Gord. I got started on these, but did not finish. I do want to talk to Don Wright about a couple of points, and will try to do that first thing tomorrow morning. I don't know if that will still allow you to accomplish your Monday timeline, but I will work to turn it around as fast as possible.

Suzanne

From: Enemark, Gord FIN:EX

Sent: Saturday, August 12, 2017 11:37 AM

To: Christensen, Suzanne PREM:EX

Cc: Marshall, Laura FIN:EX

Subject: Re: Ministers of State for Child Care and Trade - TB Regulations for Expected Results

Hi Suzanne - sorry to bug you on a weekend. We are taking the 2 TB regs to the TB Chair on Monday for potential signing - is it OK for her to sign off or would you like me to hold up the signing of either one of them for a few days while you continue the examination of the expected results? I would say we need to have nailed down by about August 21.

Thanks

Gord

250 217 6130

From: Enemark, Gord FIN:EX
Sent: August-09-17 1:32 PM
To: Christensen, Suzanne PREM:EX

Cc: Marshall, Laura FIN:EX

Subject: RE: Ministers of State for Child Care and Trade - TB Regulations for Expected Results

Sorry Suzanne – poor choice of words – should have said "These "Expected Results" are not inconsistent with their respective mandate letters.

Gord

From: Enemark, Gord FIN:EX

Sent: Wednesday, August 09, 2017 12:25 PM

To: Christensen, Suzanne PREM:EX

Cc: Marshall, Laura FIN:EX

Subject: Ministers of State for Child Care and Trade - TB Regulations for Expected Results

Hi Suzanne – been a long time – I believe we crossed paths at Competition, Science and Enterprise many years ago.

Anyway, under the Budget Transparency and Accountability Act, Ministers with actual ministries have to meet their budget appropriation targets (i.e., "don't overspend your budget") to get their ministerial hold-backs. Since Ministers of State do not have financial targets, non-financial qualitative targets are established via Treasury Board Regulation, which these ministers have to demonstrate having met by reporting out to Cabinet by March 31, 2018. These "Expected Results" simply reflect the content in their respective mandate letters.

Attached are 2 TB regs that we plan to have Minister James sign on August 14 as they have to be done before the September budget date. The Ministries (JTT and CFD) tell us that both their DMs are OK with language, as are the MoS's themselves.

Anyway, we always run these by the PO before we get the Chair of Treasury Board to sign. Doug Foster thinks you are the appropriate contact, but let me know if you would like be to deal with someone else.

Please let me know if there are any concerns or questions.

Gord Enemark Executive Director Treasury Board Staff, Ministry of Finance 250 217 6130

From: Christensen, Suzanne PREM:EX
Sent: Sunday, August 13, 2017 4:23 PM

To: Enemark, Gord FIN:EX
Cc: Marshall, Laura FIN:EX

Subject: RE: Ministers of State for Child Care and Trade - TB Regulations for Expected

Results

I'm sorry Gord. I got started on these, but did not finish. I do want to talk to Don Wright about a couple of points, and will try to do that first thing tomorrow morning. I don't know if that will still allow you to accomplish your Monday timeline, but I will work to turn it around as fast as possible.

Suzanne

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Sent: Saturday, August 12, 2017 11:37 AM

To: Christensen, Suzanne PREM:EX

Cc: Marshall, Laura FIN:EX

Subject: Re: Ministers of State for Child Care and Trade - TB Regulations for Expected Results

Hi Suzanne - sorry to bug you on a weekend. We are taking the 2 TB regs to the TB Chair on Monday for potential signing - is it OK for her to sign off or would you like me to hold up the signing of either one of them for a few days while you continue the examination of the expected results? I would say we need to have nailed down by about August 21.

Thanks Gord

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From: Enemark, Gord FIN:EX
Sent: August-09-17 1:32 PM
To: Christensen, Suzanne PREM:EX

Cc: Marshall, Laura FIN:EX

Subject: RE: Ministers of State for Child Care and Trade - TB Regulations for Expected Results

Sorry Suzanne – poor choice of words – should have said "These "Expected Results" are not inconsistent with their respective mandate letters.

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From: Enemark, Gord FIN:EX

Sent: Wednesday, August 09, 2017 12:25 PM

To: Christensen, Suzanne PREM:EX

Cc: Marshall, Laura FIN:EX

Subject: Ministers of State for Child Care and Trade - TB Regulations for Expected Results

Hi Suzanne – been a long time – I believe we crossed paths at Competition, Science and Enterprise many years ago. Anyway, under the Budget Transparency and Accountability Act, Ministers with actual ministries have to meet their budget appropriation targets (i.e., "don't overspend your budget") to get their ministerial hold-backs. Since Ministers of State do not have financial targets, non-financial qualitative targets are established via Treasury Board Regulation, which these ministers have to demonstrate having met by reporting out to Cabinet by March 31, 2018. These "Expected Results" simply reflect the content in their respective mandate letters.

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Anyway, we always run these by the PO before we get the Chair of Treasury Board to sign. Doug Foster thinks you are the appropriate contact, but let me know if you would like be to deal with someone else.

Please let me know if there are any concerns or questions.

Gord Enemark

Executive Director

Treasury Board Staff, Ministry of Finance

From: Christensen, Suzanne PREM:EX **Sent:** Friday, August 11, 2017 5:20 PM

To: Russell, Shannon PREM:EX; Gibbs, Robb GCPE:EX **Subject:** More on data collection on the opioid issue

s.13

Page 16

Withheld pursuant to/removed as

s.13

From: Russell, Shannon PREM:EX
Sent: Thursday, August 10, 2017 8:19 PM
To: Gibbs, Robb GCPE:EX
Cc: Christensen, Suzanne PREM:EX
Subject: Re: data issue

Thanks Robb. I'll talk to Doug about this tomorrow. s.13
s.13

Shannon

Sent from my iPhone

On Aug 10, 2017, at 5:13 PM, Gibbs, Robb GCPE:EX < Robb. Gibbs@gov.bc.ca> wrote:

Hi there,

Re our discussion about overdose data the other day, I was talking to the acting ADM of GDX over here, and his tales of the utter lack of data sharing between public entities in this regard are well known.

s.13

Tks,

Robb

C: 1-778-584-1242

Robb Gibbs
ADM – Strategic Communications
Government Communications & Public Engagement
P: 1-778-698-7469

From: Christensen, Suzanne PREM:EX

Sent: Wednesday, August 16, 2017 12:49 PM

To: MacMillan, Elizabeth PREM:EX **Subject:** s.12 item for ELUC

Elizabeth

I've been talking to George Heyman's office \$.12,s.13 s.12,s.13

I've asked the Minister to take this through ELUC and report to Cabinet before announcing the details of the review. I've let his office know what there is currently a Sept. 11 ELUC scheduled. He is hoping to have it reported out to Cabinet the same week if possible, in order to allow the review to start.

I expect the Ministry will be in touch with your office, and this is just a head's up.

Suzanne Christensen Assistant Deputy Minister Priorites and Accountability Office Office of the Premier

Phone: 250-387-3563 Cell: 250-888-4301

From: Christensen, Suzanne PREM:EX
Sent: Friday, August 4, 2017 11:05 AM

To: MacMillan, Elizabeth PREM:EX; Robinson, Jon PREM:EX

Subject: Proposed path - \$.12

Elizabeth

1'm sharing this with Jon Robinson as well, since he will be the lead

I think there's two things we'll need to follow up on:

s.12,s.13

I talked briefly to Jacquie by phone yesterday, and Jon is sitting in on a meeting with the Minister today. We'll follow up.

Suzanne

From: Dawes, Jacquie CSCD:EX

Sent: Thursday, July 27, 2017 4:17 PM

To: Powell, Charlotte PREM:EX

Cc: Gedney, Vanessa R CSCD:EX; Lennox, Brenda PREM:EX; MacMillan, Elizabeth PREM:EX; Steves, Gregory

OHCS:EX; Langton, Heather CSCD:EX

Subject: RE: upcoming Cabinet and committee items - MAH

Thanks Charlotte

We are making a few suggested edits / additions to the table.

s.13

Please let me know if this is workable or far too presumptuous... Jacquie

From: Christensen, Suzanne PREM:EX
Sent: Monday, August 7, 2017 3:32 PM

To: MacMillan, Elizabeth PREM:EX; Swystun, Corinne L JAG:EX

Subject: RE: question re: s.13,s.14

Hello Elizabeth

s.13,s.14

Suzanne

From: MacMillan, Elizabeth PREM:EX Sent: Monday, August 7, 2017 3:25 PM

To: Swystun, Corinne L JAG:EX; Christensen, Suzanne PREM:EX

Subject: FW: question re: s.13,s.14

Hello Corinne and Suzanne – hoping you might be able to clarify a question for us \$.13,s.14 s.13,s.14

Thanks in advance

Ε

From: Hanna, Jean L PREM:EX

Sent: Monday, August 7, 2017 2:37 PM To: MacMillan, Elizabeth PREM:EX Cc: Powell, Charlotte PREM:EX Subject: question re:s.13,s.14

Hello Elizabeth

s.13.s.14

Jean

From: Christensen, Suzanne PREM:EX
Sent: Sunday, August 27, 2017 2:17 PM
To: MacMillan, Elizabeth PREM:EX

Subject: s.12

Elizabeth – just catching up on my emails.

Can we talk about this tomorrow?s.12,s.13 s.12,s.13

From: Caul, Doug D ABR:EX

Sent: Thursday, August 24, 2017 11:12 PM

To: Harvey, James JAG:EX

Cc: MacMillan, Elizabeth PREM:EX; Christensen, Suzanne PREM:EX; AG LSB ADAG Executive Support Staff

s.12,s.13,s.14

Page 22 to/à Page 23

Withheld pursuant to/removed as

s.12;s.14;s.13

From: Christensen, Suzanne PREM:EX
Sent: Thursday, August 17, 2017 5:33 PM

To: Wanamaker, Lori FIN:EX; Gibbs, Robb GCPE:EX

Subject: Service plans

Hi Lori

This is to confirm our conversation, and your intention to talk with staff about potentially directing Ministries to prepare a short, more focused version of their service plans for the fall budget cycle.

Thanks for the call.

Suzanne Christensen Assistant Deputy Minister Priorites and Accountability Office Office of the Premier

Phone: 250-387-3563 Cell: 250-888-4301

Christensen, Suzanne PREM:EX From: Tuesday, August 8, 2017 9:52 PM Sent: MacMillan, Elizabeth PREM:EX To: Wright, Don J. PREM:EX; Canitz, Shelley L PREM:EX Cc: Subject: Re: Shane Simpson Apropos of small fixes might this be an opportunity to correct one of the working group's names? "Mental Health and Addictions" somehow changed to "Mental Health" as it made its way through the process. Sent from my iPhone On Aug 8, 2017, at 8:26 PM, MacMillan, Elizabeth PREM:EX < Elizabeth.MacMillan@gov.bc.ca > wrote: We'll get an appointment letter drafted and auto-signed tomorrow. And request revision to the list posted on the web. From: Wright, Don J. PREM:EX Sent: Tuesday, August 8, 2017 8:25 PM To: MacMillan, Elizabeth PREM:EX; Canitz, Shelley L PREM:EX; Christensen, Suzanne PREM:EX Subject: Fwd: Shane Simpson I should have suggested MSS be on the housing working group. Please add him to the list. Thanks. Sent from my iPhone Begin forwarded message: From: "Meggs, Geoff PREM:EX" < Geoff. Meggs@gov.bc.ca> Date: August 8, 2017 at 2:28:07 PM PDT To: "Wright, Don J. PREM:EX" <Don.J. Wright@gov.bc.ca> Cc: 's.17 **Subject: Shane Simpson** Don, please take whatever steps you need to add Minister Simpson to the housing committee, Thanks Geoff

Sent from my iPhone

Wensink, Alison PREM:EX From: Christensen, Suzanne PREM:EX Sent: Wednesday, August 23, 2017 5:06 PM MacMillan, Elizabeth PREM:EX To: Cc: Massy, Michelle E PREM:EX Subject: RE: tomorrow -- discussions with HL & Chair CCWG Elizabeth s.22 I recall the child care working group meeting first to s.12 which seemed pretty standard to me. With the working groups, my office has been trying to meet with the Chairs in order to strategize their work going forward. Jon Robinson has been unable to connect with Katrina Chen or Katrine Conroy as yet, s.22 s.13 **Thanks** Suzanne From: MacMillan, Elizabeth PREM:EX Sent: Wednesday, August 23, 2017 4:02 PM To: Christensen, Suzanne PREM:EX Cc: Massy, Michelle E PREM:EX Subject: tomorrow -- discussions with HL & Chair CCWG Hello Suzanne – hope you are well. Apologies for such short notice. We've finally managed to nail-down an hour each tomorrow by phone & telepresence with: The House Leader and Chief Legislative Counsel to discuss LRC preparations, @ 9 a.m. by teleconference. The Chair of the Working Group on Child Care to discuss the functioning of the working group and the first meeting agenda (tues Aug 29), @ 2:30 by telepresence.

Thank-you

Elizabeth

Please let us know if you would like to participate and if so, by way of this note, I'll ask Michelle to fwd conference

line info (for HL mtg) and a ph number we can dial you at to link you into the telepresence call.

From: Christensen, Suzanne PREM:EX
Sent: Friday, August 4, 2017 10:03 PM

To:Meggs, Geoff PREM:EXCc:Robinson, Jon PREM:EXSubject:Fwd: Tuesday meeting

Attachments: 20170804124717208.pdf; ATT00001.htm

s.13,s.16

JTT has the other regional trusts in its mandate so

they'd be best placed to give some background if needed.

Jon, FYI.

Sent from my iPhone

Begin forwarded message:

From: "Meggs, Geoff PREM:EX" < Geoff. Meggs@gov.bc.ca>

To: "Christensen, Suzanne PREM:EX" < Suzanne. Christensen@gov.bc.ca>

Subject: Fwd: Tuesday meeting

Suzanne, do you recall anything about this \$.13,\$.16

? Can you forward to

Jon? Geoff

Sent from my iPhone

Begin forwarded message:

From: "Robert Marcellin" < bmarcellin@rdks.bc.ca>

To: "Meggs, Geoff PREM:EX" < Geoff. Meggs@gov.bc.ca>

Subject: FW: Tuesday meeting

Good afternoon Geoff

In case you haven't been provided any background information on the subject of our meeting I have taken the liberty of providing some material that we used during the election that you might find useful. The purpose of the meeting is to provide you an update, make sure there is a minister responsible for this file, request the involvement of Don Wright and that a senior official is assigned the file, create a joint working group to scope out the negotiations as soon as possible and discuss the capacity funding required and to be repayable from the deal if necessary. We would also be looking forward to a meeting with the Premier and the Minister responsible as soon as possible. Enjoy your long weekend and I look forward to or Tuesday meeting Regards.

Bob Marcellin

From: Christensen, Suzanne PREM:EX
Sent: Friday, August 4, 2017 6:19 PM
To: Wright, Don J. PREM:EX

Subject: Updated list of Ministry responsibilities

Attachments: Ministry_responsibilities - July 31 2017 - DF 1 (2).docx

Don

FYI. I think things are mostly sorted out. Still talking with Doug Foster on some final items, mostly to do with the PO.

Suzanne