

**Subject:** PHONE CALL: Don and Marcia Smith  
**Location:** Marcia to call Don | 250.356.2206  
**Organizer:** Reisa.Young@teck.com  
**Start time:** Friday, March 16, 2018 at 3:30 PM  
**End time:** Friday, March 16, 2018 at 4:00 PM

**From:** Greg D'Avignon  
**To:** [Meggs, Geoff PREM:EX](#); [Wright, Don J. PREM:EX](#)  
**Subject:** Business Confidence and capital formation sentiment  
**Date:** Friday, February 9, 2018 12:32:54 PM  
**Attachments:** [image003.jpg](#)

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As I've mentioned to you both and to the Premier, business confidence and capital placement are eroding here as operational/regulatory complexity and cost grow dramatically in BC and across Canada. As you know this is something that has been happening over the last five plus years but has accelerated with the US tax and regulatory changes, NAFTA and buy America provisions and threats. I thought this article captures a robust conversation we had at our Board yesterday . It is not just energy sector sentiment, but the sentiment I am hearing form every quarter of BC and Canadian business leadership from tech to natural resources. The concern aside from capital formation ( BC capital investment is now below depreciation levels) will lead to a drain of top level talent ( less activity and opportunity in the absence of firms investing and higher personal taxes) , less R and D spending ( better return and scale in the US ) resulting in slower economic growth, followed by potential for head office relocations to the US from Canada ( as asset classes and protectionism shift to the south). This isn't just a BC issue as I've said to you both, this is a Canadian issue. The new EA process announced federally yesterday exacerbates time, complexity and cost. We are happy to help but thought you should know this is gathering steam in conversations and actions ...

## **Suncor to shun major new projects amid Canada's 'difficult' regulatory environment**

Financial Post (National Post online) 683 words 08-Feb-2018

By Geoffrey Morgan

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**From:** [Oreck, Mira PREM:EX](#)  
**To:** [Meggs, Geoff PREM:EX](#); [Aaron, Sage PREM:EX](#); [Holmwood, Jen PREM:EX](#); [Bain, Don PREM:EX](#); [Dewar, Bob PREM:EX](#); [Hannah, Matt GCPE:EX](#); [Moran, Roseanne LASS:EX](#)  
**Subject:** Clean Energy Canada lunch with Bruce Anderson  
**Date:** Monday, February 12, 2018 2:05:53 PM  
**Attachments:** [INVITE\\_Bruce Anderson Lunch\\_20180207.pdf](#)

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Hi, all –

Please see the attached invitation from Clean Energy Canada. They are hosting Bruce Anderson for a lunch for caucus members on March 8<sup>th</sup> to review a recent poll about British Columbians perspectives on climate, oil and pipelines. They will be presenting it to BCBC as well. Dan Woynillowicz requested I pass this on to all of you.

Best,  
Mira



**You're invited.  
March 8, 2018**

**Bruce Anderson, Abacus Data**

LUNCHEON BRIEFING AT THE FAIRMONT EMPRESS  
SHAUGHNESSY BALLROOM // NOON - 1:00PM

***Sharing insights on the evolution of Canadians'  
Attitudes on Oil, Pipelines, Climate, and Change***

**Teck**

**INNERGEX**  
Renewable Energy.  
Sustainable Development.

**SFU**

 **CLEAN ENERGY CANADA**

Bruce Anderson, Chairman of Abacus Data, is one of Canada's most respected pollsters and communications counselors. In this Victoria briefing Bruce will explore where Canadians opinions are at on energy and climate issues, and how quickly their opinions have shifted in the last 18 months. This presentation will also include a special look at how these insights apply to British Columbia, informed by fresh survey results.

Bruce has served as a pollster and/or strategic advisor to political leaders in the Liberal and Progressive Conservative parties. He has worked extensively with many major corporations and organizations including Shaw Communications, TELUS, BCE, Enbridge, Imperial Oil, BP, Cenovus, RBC, CIBC, Teck, BC Hydro, the Canadian Association of Petroleum Producers, the Canadian Energy Pipeline Association, the Mining Association of Canada, CropLife, the Forest Products Association of Canada, and the Canadian Bankers Association.

He is one of Canada's leading commentators on public opinion and political affairs, a former regular member of the CBC's popular At Issue Panel and writes online columns for the Globe and Mail.

The event will be hosted by:

***Marcia Smith, Senior Vice President of Sustainability and External Affairs, Teck Resources Limited***

Marcia Smith is the Senior Vice President, Sustainability and External Affairs with Teck Resources. Under her guidance in the areas of health and safety, sustainability, environment, communities, government relations, corporate affairs and relationships with Indigenous Peoples, Teck has been named to the Global 100 Most Sustainable Corporations, as well as the Dow Jones Sustainability World Index and FTSE4Good Global Index. Marcia is currently a representative for Teck on the International Council on Mining and Metals and is Chair of the Business Council of British Columbia. Marcia serves on the board

and executive council of the Mining Association of Canada and is active on the Council for Clean Capitalism.

*Merran Smith, Executive Director, Clean Energy Canada, Morris J. Wosk Centre for Dialogue at Simon Fraser University*

Merran Smith is a fellow at Simon Fraser University and the founder of Clean Energy Canada, a leading think tank advancing clean growth and climate solutions. She works with industry, government, and civil society influencers to solve pressing social and ecological challenges. Her leadership in the landmark Great Bear Rainforest conservation agreement helped ensure the protection of thousands of kilometres of coastal ecosystem. Merran is a Canadian representative on the International Clean Energy Ambassador Corps and is the recipient of numerous distinctions, including the 2016 Wendy McDonald 'Community Catalyst' award from the Vancouver Board of Trade and the 'Clean 16' award in 2014 for leadership in clean capitalism.

*Colleen Giroux-Schmidt, Senior Director – Government Relations and Regulatory Affairs, Innergex Renewable Energy Inc.*

Colleen Giroux-Schmidt brings over a decade and a half of experience in B.C. and Canadian resource development with an extensive knowledge of the renewable energy sector. As Senior Director – Government Relations and Regulatory Affairs for Innergex Renewable Energy Inc. her focus is on working with various stakeholders, including all levels of government, First Nations and communities, to increase renewable energy opportunities to help the jurisdictions Innergex works with in meeting their climate change goals.

**From:** [Meggs, Geoff PREM:EX](#)  
**To:** [Wanamaker, Lori FIN:EX](#)  
**Subject:** FW: Low carbon paper  
**Date:** Thursday, March 1, 2018 3:18:41 PM  
**Attachments:** [2018-DRAFT-Low Carbon Industrial Strategy.pdf](#)

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Lori, this is the discussion paper from BCBC.

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GEOFF MEGGS  
Chief of Staff, Office of the Premier  
West Annex, Parliament Buildings,  
501 Belleville St, Victoria, BC V8V 2L8  
(250) 356-6271

-----Original Message-----

**From:** Wong, Tamarra PREM:EX  
**Sent:** Thursday, March 1, 2018 2:42 PM  
**To:** Meggs, Geoff PREM:EX  
**Subject:** Low carbon paper

Tamarra Wong  
Executive Coordinator to the Chief of Staff Office of the Premier  
E: [tamarra.wong@gov.bc.ca](mailto:tamarra.wong@gov.bc.ca)  
Tel: 250-356-2785 | Cell: 250-208-3085

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## Richards, Erin PREM:EX

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**From:** Aaron, Sage PREM:EX  
**Sent:** Monday, January 15, 2018 9:15 PM  
**To:** Nash, Amber PREM:EX; Behrens, Marlene GCPE:EX  
**Subject:** RE: Natural Resource Forum - Mining for Miracles

Hi all,  
The quote is lightly edited & pasted below. Otherwise the release is approved.

"Mining for Miracles is a great example of how the women and men working in the mining industry contribute to the strength and resilience of families and communities across our province," said Premier Horgan. "Supporting better health care is just one of the many ways the resource industry makes our province stronger."

Sage  
778-678-0832

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**From:** Nash, Amber PREM:EX  
**Sent:** Monday, January 15, 2018 3:01 PM  
**To:** Aaron, Sage PREM:EX  
**Subject:** FW: Natural Resource Forum - Mining for Miracles

On the top of the pile!

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**From:** Behrens, Marlene GCPE:EX  
**Sent:** Thursday, January 11, 2018 8:09 AM  
**To:** Nash, Amber PREM:EX; Badger, Joleen GCPE:EX  
**Subject:** Fwd: Natural Resource Forum - Mining for Miracles

Hi,

Here's some info on the mining for miracles, along with the news release that needs our approval. Amber, are you ok to pass that on or would you like me to take care of that?

My understanding is that there is no photographer coming with the Premier, correct? I just want to confirm before I get back to Jeff.

Thanks!

Marlene

Begin forwarded message:

**From:** "Hanman Jeff VANM" <[Jeff.Hanman@teck.com](mailto:Jeff.Hanman@teck.com)>  
**Date:** January 10, 2018 at 7:59:50 PM PST  
**To:** "Behrens, Marlene GCPE:EX" <[Marlene.Behrens@gov.bc.ca](mailto:Marlene.Behrens@gov.bc.ca)>  
**Cc:** "Sarah Weber ([sweber@c3alliancecorp.ca](mailto:sweber@c3alliancecorp.ca))" <[sweber@c3alliancecorp.ca](mailto:sweber@c3alliancecorp.ca)>, "Fedosenko Katie VANM" <[Katie.Fedosenko@teck.com](mailto:Katie.Fedosenko@teck.com)>, Meghan McQuaid <[mmcquaid@bcchf.ca](mailto:mmcquaid@bcchf.ca)>  
**Subject:** Natural Resource Forum - Mining for Miracles

Hi Marlene,

Thanks for taking the time to chat today. As discussed, attached is our Draft News Release and backgrounder which has been approved by BC Children's (I've cc'd Meghan at the Foundation here). You will note we've taken the liberty of drafting a quote from the Premier. Feel free to change or edit as you see fit. Also, we included a placeholder for Minister Mungall to include a quote if she/you would like. We welcome any and all feedback and are happy to amend any aspect as you see fit.

I also included a general background on Mining for Miracles (also attached)

The Foundation is working on a bio on the patient family which I will send you later this week. Once we get that info we may update the release to acknowledge them.

The Premier may also want to acknowledge Mining for Miracles in his speech. (again totally optional). If he were, he might say something like:

- The resource industry is also critical to vital services like health care and education.
- In fact, I'm meeting with the XX family today who is here to help kick off the annual Mining for Miracles campaign.
- Because of your generosity and your commitment Mining for Miracles has now raised nearly \$30 million for to support kids like XX.
- That is incredible so I'm very pleased to be helping launch that campaign here today.

One question I forgot to ask on the call is:

- Will the premier have a photographer travelling with him who can provide us with images? If not, we can arrange for a photographer.

Please let me know if you have any questions.

Thanks,

**Jeff Hanman**  
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