

## Peck, Joyce TAC:EX

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**From:** Collens, Michelle <Michelle.Collens@vancouver.ca>  
**Sent:** Wednesday, March 14, 2018 5:38 PM  
**To:** Wasylik, Bruce TAC:EX; Todoruk, Kyle TAC:EX; Ross, Margo TAC:EX  
**Subject:** 2026 United Bid - Thank You

As an extension of our bid review team – thank you for all your support and all the energy you put into the process.

We look forward to working on our next project and continuing the legacy of sport hosting in British Columbia.

Cheers,  
Michelle

### Michelle Collens

*Senior Manager, Sport Hosting Vancouver*  
CITY OF VANCOUVER, Office of the City Manager  
604.871.6491 | [michelle.collens@vancouver.ca](mailto:michelle.collens@vancouver.ca)

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**From:** Collens, Michelle  
**Sent:** Wednesday, March 14, 2018 5:35 PM  
**To:** 'Walden, Marsha DBC:EX'; Ty Speer ([tyspeer@tourismvancouver.com](mailto:tyspeer@tourismvancouver.com)); Russ Cowan ([rcowan@vanhda.ca](mailto:rcowan@vanhda.ca)); 'Rachel Lewis'; 'blenarduzzi@whitecapsfc.com'; 'Jason Elligott'; Graham Ramsay; Bromley, Malcolm; Desmond, Kevin; [craig.richmond@yvr.ca](mailto:craig.richmond@yvr.ca); Palmer, Adam; Bartlett, Robert; Cretney, Ken (PAVCO); Robyn McVicker  
**Cc:** Robertson, Gregor; Johnston, Sadhu; Geelhoed, Taunya  
**Subject:** 2026 United Bid - Thank You

To the Vancouver – Host City Bid Advisory Group,

Over the past 8 months we have been working united with our Candidate Host City Bid partners from across Canada with the overall goal and objective to successfully get Canada across the goal line of being a part of the 2026 United Bid submission.

We successfully submitted all the necessary bid documents that contributed to the narrative and vision for hosting a World Cup in our city. In addition, as part of our submission we were required to submit 4 legal agreements that required support from all 3 levels of government. The expedited process challenged the review of these documents for all parties to agree to terms that they were comfortable with in moving forward. The Government of Canada provided their support in principle to the hosting of the FIFA World Cup in Canada, but was not able to confirm the specifics related to security and the potential cost sharing model for expenses occurred with essential federal services at this stage.

Unfortunately, that meant we were not able meet the requirement of signing our Vancouver bid agreements unmodified to be included in the 2026 United Bid book before the deadline.

As a City we are still encouraged to continue our dialogue with the United Bid Committee and Canada Soccer to be considered a training site should the 2026 United Bid be successful.

Thanks to everyone for your support and guidance through this process, it will not be lost. I'm encouraged with the learnings of this experience, and look forward to speaking with the Province of BC and our bid partners on identifying major international events that we can bid on together in the near future.

Please don't hesitate to contact me if you have any further questions.

Michelle

**Michelle Collens**

*Senior Manager, Sport Hosting Vancouver*  
CITY OF VANCOUVER, Office of the City Manager  
604.871.6491 | [michelle.collens@vancouver.ca](mailto:michelle.collens@vancouver.ca)

## Peck, Joyce TAC:EX

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**From:** Carroll, Allison (PCH) <allison.carroll@canada.ca>  
**Sent:** Wednesday, March 7, 2018 1:29 PM  
**To:** Todoruk, Kyle TAC:EX  
**Cc:** Wasylik, Bruce TAC:EX  
**Subject:** RE: DG Contact Info

Nothing new to update since we talked on Monday.  
-Allison

-----Original Message-----

From: Todoruk, Kyle TAC:EX [<mailto:Kyle.Todoruk@gov.bc.ca>]  
Sent: Wednesday, March 7, 2018 4:22 PM  
To: Carroll, Allison (PCH) <allison.carroll@canada.ca>  
Cc: Wasylik, Bruce TAC:EX <[Bruce.Wasylik@gov.bc.ca](mailto:Bruce.Wasylik@gov.bc.ca)>  
Subject: RE: DG Contact Info

Thank you very much Allison. I'm assuming there isn't much that you are able to share with us on the FIFA file at the moment?

-----Original Message-----

From: Carroll, Allison (PCH) [<mailto:allison.carroll@canada.ca>]  
Sent: Wednesday, March 7, 2018 1:12 PM  
To: Todoruk, Kyle TAC:EX  
Cc: Wasylik, Bruce TAC:EX  
Subject: RE: DG Contact Info

Hi Kyle,

My DG's contact info is:

Dan Smith

Directeur général | Director General  
Sport Canada

Ministère du Patrimoine canadien | Department of Canadian Heritage Gatineau, Canada K1A 0M5 [dan.smith@canada.ca](mailto:dan.smith@canada.ca)  
Téléphone | Telephone 819-956-8153 Télécopieur | Facsimile 819-956-8006 Gouvernement du Canada | Government of Canada  
Canada Téléimprimeur (sans frais) 1-888-997-3123 / Teletypewriter (toll free) 1-888-997-3123 Gouvernement du Canada / Government of Canada

-----Original Message-----

From: Todoruk, Kyle TAC:EX [<mailto:Kyle.Todoruk@gov.bc.ca>]  
Sent: Wednesday, March 7, 2018 4:05 PM  
To: Carroll, Allison (PCH) <allison.carroll@canada.ca>  
Cc: Wasylik, Bruce TAC:EX <[Bruce.Wasylik@gov.bc.ca](mailto:Bruce.Wasylik@gov.bc.ca)>  
Subject: DG Contact Info

Hi Allison,

Hope things are going alright for you this week. Our Deputy Minister is looking to connect with your Director General and I was wondering if you would be able to pass along contact information for us?

Thank you,  
Kyle

Sent from my iPhone

## Peck, Joyce TAC:EX

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**From:** Todoruk, Kyle TAC:EX  
**Sent:** Wednesday, March 7, 2018 1:27 PM  
**To:** Sekyer, Dean TAC:EX  
**Cc:** Ross, Margo TAC:EX; Wasylik, Bruce TAC:EX  
**Subject:** RE: FIFA 2026

I'm assuming that the DM is going to connect directly with the DG now at the federal level, but we can connect with our colleagues in the other provinces to see if they have heard any updates. I doubt that they will know much about the federal announcement.

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**From:** Sekyer, Dean TAC:EX  
**Sent:** Wednesday, March 7, 2018 12:31 PM  
**To:** Todoruk, Kyle TAC:EX; Ross, Margo TAC:EX; Wasylik, Bruce TAC:EX  
**Subject:** Fwd: FIFA 2026

Hi.

Can you call your federal counterparts and colleagues from other Provinces to see if they know anything?

D

----- Original Message -----

Subject: Fwd: FIFA 2026

From: "Carroll, Sandra TAC:EX" <[Sandra.Carroll@gov.bc.ca](mailto:Sandra.Carroll@gov.bc.ca)>

Date: 7 Mar 2018, 12:23 p.m.

To: "Sekyer, Dean TAC:EX" <[Dean.Sekyer@gov.bc.ca](mailto:Dean.Sekyer@gov.bc.ca)>

Can you find out if you heard a fed announcement?

Sent from my iPhone

Begin forwarded message:

**From:** "Johnston, Sadhu" <[Sadhu.Johnston@vancouver.ca](mailto:Sadhu.Johnston@vancouver.ca)>  
**Date:** March 7, 2018 at 12:12:40 PM PST  
**To:** "Foster, Doug FIN:EX" <[Doug.Foster@gov.bc.ca](mailto:Doug.Foster@gov.bc.ca)>  
**Cc:** "Carroll, Sandra TAC:EX" <[Sandra.Carroll@gov.bc.ca](mailto:Sandra.Carroll@gov.bc.ca)>, "Collens, Michelle" <[Michelle.Collens@vancouver.ca](mailto:Michelle.Collens@vancouver.ca)>  
**Subject:** RE: FIFA 2026

Hi-  
s.13

s.13

Sadhu

Sadhu Aufochs Johnston | City Manager  
City of Vancouver | 453 W 12th Avenue  
Vancouver | BC V5Y 1V4  
604.873.7627 | [Sadhu.johnston@vancouver.ca](mailto:Sadhu.johnston@vancouver.ca)  
Twitter: sadhuajohnston

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**From:** Foster, Doug FIN:EX [<mailto:Doug.Foster@gov.bc.ca>]  
**Sent:** Wednesday, March 7, 2018 12:05 PM  
**To:** Johnston, Sadhu  
**Cc:** Carroll, Sandra TAC:EX  
**Subject:** RE: FIFA 2026

s.13

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**From:** Johnston, Sadhu [<mailto:Sadhu.Johnston@vancouver.ca>]  
**Sent:** Wednesday, March 7, 2018 10:31 AM  
**To:** Foster, Doug FIN:EX  
**Subject:** FIFA 2026

Hi Doug-  
What's going on with your work on this file?  
Worth checking in.  
Thanks  
Sadhu

Sadhu Aufochs Johnston | City Manager  
City of Vancouver | 453 W 12th Avenue  
Vancouver | BC V5Y 1V4  
604.873.7627 | [Sadhu.johnston@vancouver.ca](mailto:Sadhu.johnston@vancouver.ca)



## Peck, Joyce TAC:EX

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**From:** Carroll, Allison (PCH) <allison.carroll@canada.ca>  
**Sent:** Monday, March 12, 2018 2:46 PM  
**To:** Smith, Dan (PCH); Brawley, Kristen (PCH); Todoruk, Kyle TAC:EX; Wasylik, Bruce TAC:EX; brad.babiak@gov.ab.ca; Russell.Zavitz@ontario.ca; ashleigh.cocuzzi@ontario.ca; Aimee.Maggiacomo@ontario.ca; simon.gauthier@education.gouv.qc.ca; eric.pilote@education.gouv.qc.ca; Normand.Fauchon@education.gouv.qc.ca; Foster, Doug FIN:EX; Campbell, Andrew (PCH); Allen, James (PCH); Harlow, Steve (MTCS); XT:Ng, Yvette HLTH:IN; Carroll, Sandra TAC:EX; Carel.Vachon@mamot.gouv.qc.ca; Sekyer, Dean TAC:EX; Ross, Margo TAC:EX; Imbeau, Johanne (PCH); Knoblauch, Lauren JAG:EX  
**Subject:** RE: FIFA bid - Update  
**Attachments:** 0 - Government Guarantees Package with Legal Statement for CSA.pdf

Good afternoon,

I wanted to follow up with everyone in regards to the package that was delivered to the CSA today. Please find it attached.  
Thanks.

-Allison

-----Original Appointment-----

**From:** Smith, Dan (PCH)  
**Sent:** Friday, March 9, 2018 1:34 PM  
**To:** Smith, Dan (PCH); Brawley, Kristen (PCH); Carroll, Allison (PCH); Kyle.Todoruk@gov.bc.ca; Bruce.Wasylik@gov.bc.ca; brad.babiak@gov.ab.ca; Russell.Zavitz@ontario.ca; ashleigh.cocuzzi@ontario.ca; Aimee.Maggiacomo@ontario.ca; simon.gauthier@education.gouv.qc.ca; eric.pilote@education.gouv.qc.ca; Normand.Fauchon@education.gouv.qc.ca; Doug.Foster@gov.bc.ca; Campbell, Andrew (PCH); Allen, James (PCH); Harlow, Steve (MTCS); Yvette.ng@gov.ab.ca; Sandra.Carroll@gov.bc.ca; Carel.Vachon@mamot.gouv.qc.ca; Sekyer, Dean TAC:EX; Ross, Margo TAC:EX; Imbeau, Johanne (PCH); Knoblauch, Lauren JAG:EX  
**Subject:** FW: FIFA bid - Update  
**When:** Monday, March 12, 2018 2:00 PM-3:00 PM (UTC-05:00) Eastern Time (US & Canada).  
**Where:**

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**From:** Smith, Dan (PCH)  
**Sent:** March 9, 2018 1:33:58 PM (UTC-05:00) Eastern Time (US & Canada)  
**To:** Kyle.Todoruk@gov.bc.ca; Bruce.Wasylik@gov.bc.ca; brad.babiak@gov.ab.ca; Russell.Zavitz@ontario.ca; ashleigh.cocuzzi@ontario.ca; Aimee.Maggiacomo@ontario.ca; simon.gauthier@education.gouv.qc.ca; eric.pilote@education.gouv.qc.ca; Normand.Fauchon@education.gouv.qc.ca; Doug.Foster@gov.bc.ca; Campbell, Andrew (PCH); Carroll, Allison (PCH); Allen, James (PCH); Harlow, Steve (MTCS); Yvette.ng@gov.ab.ca; Sandra.Carroll@gov.bc.ca; Brawley, Kristen (PCH); Carel.Vachon@mamot.gouv.qc.ca; Sekyer, Dean TAC:EX; Ross, Margo TAC:EX; Imbeau, Johanne (PCH); Knoblauch, Lauren JAG:EX  
**Subject:** FIFA bid - Update  
**When:**  
**Where:**

s.15



Page 009 to/à Page 043

Withheld pursuant to/removed as

s.16

## Peck, Joyce TAC:EX

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**From:** Sekyer, Dean TAC:EX  
**Sent:** Wednesday, March 7, 2018 8:28 AM  
**To:** Sigurdson, Judi IGRS:EX; Ross, Margo TAC:EX; Carroll, Sandra TAC:EX  
**Subject:** Re: FIFA question - time sensitive

Hi Judi.

Best to contact DM directly and Sandra and Doug Foster have been handling the intricacies of the last stages of this file.

D

----- Original Message -----

Subject: FIFA question - time sensitive

From: "Sigurdson, Judi IGRS:EX"

Date: 7 Mar 2018, 8:25 a.m.

To: "Sekyer, Dean TAC:EX" ,"Ross, Margo TAC:EX"

Hi Dean & Margo.

My Privy Council Office contact is asking BC, AB, ON & QC a couple of questions about support for the C-US-MX 2026 FIFA World Cup bid. (Related, my DM was asking questions about the bid the other day at the request of Don Wright as there seems to be a scurry of activity involving the bid, and a deadline fast approaching).

Right now, I'm trying to figure out s.13,s.16,s.17

for the province to support the bid. I need to relay this information to Ottawa this morning if you have it. I believe the question may go directly to your DM as well early this morning, but I was asked to check with staff, too.

Thanks in advance.

Judi

**Judi Sigurdson**

*Intergovernmental Relations Secretariat*

*PO Box 9433 Stn Prov Govt, Victoria BC V8W 9V3*

*2<sup>nd</sup> Floor, 620 Superior Street*

*ph (250) 387-3463; fax (250) 387-2064; mobile (250) 812-2844*

## Peck, Joyce TAC:EX

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**From:** Sekyer, Dean TAC:EX  
**Sent:** Wednesday, March 7, 2018 8:31 AM  
**To:** Sigurdson, Judi IGRS:EX; Ross, Margo TAC:EX  
**Subject:** Re: FIFA question - time sensitive

s.13

The ball is in their court, and yes, the pressure from the time crunch is manifesting itself.

D

----- Original Message -----

Subject: FIFA question - time sensitive

From: "Sigurdson, Judi IGRS:EX"

Date: 7 Mar 2018, 8:25 a.m.

To: "Sekyer, Dean TAC:EX" ,"Ross, Margo TAC:EX"

Hi Dean & Margo.

My Privy Council Office contact is asking BC, AB, ON & QC a couple of questions about support for the C-US-MX 2026 FIFA World Cup bid. (Related, my DM was asking questions about the bid the other day at the request of Don Wright as there seems to be a scurry of activity involving the bid, and a deadline fast approaching).

Right now, I'm trying to figure out if s.13,s.16,s.17

the province  
to support the bid. I need to relay this information to Ottawa this morning if you have it. I believe the question may go directly to your DM as well early this morning, but I was asked to check with staff, too.

Thanks in advance.

Judi

**Judi Sigurdson**

*Intergovernmental Relations Secretariat*

*PO Box 9433 Stn Prov Govt, Victoria BC V8W 9V3*

*2<sup>nd</sup> Floor, 620 Superior Street*

*ph (250) 387-3463; fax (250) 387-2064; mobile (250) 812-2844*

## Peck, Joyce TAC:EX

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**From:** Wasylik, Bruce TAC:EX  
**Sent:** Monday, March 5, 2018 8:05 AM  
**To:** 'Carroll, Allison (PCH)'; Todoruk, Kyle TAC:EX  
**Cc:** Allen, James (PCH)  
**Subject:** RE: Government Discussions

Hi Allison

I understand that our Deputy Minister (Sandra Carroll), ADM (Claire Avison) and Finance Ministry rep. (Doug Foster) participated on Friday's call. I am not clear if any legal counsel also joined.

I believe that the Deputy may also be on today's call and will confirm with Kyle once he receives a download from the senior team re: actions arising from Friday's discussion.

Bruce

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**From:** Carroll, Allison (PCH) [<mailto:allison.carroll@canada.ca>]  
**Sent:** Monday, March 5, 2018 6:31 AM  
**To:** Todoruk, Kyle TAC:EX; Wasylik, Bruce TAC:EX  
**Cc:** Allen, James (PCH)  
**Subject:** Government Discussions

Hi Kyle and Bruce,

I just wanted to confirm who will be participating from BC on today's teleconference? During a call on Friday that the CSA set up with us and the provinces, there was a new individual representing BC who shared a different perspective on the file.

Please don't hesitate to contact me.

Thanks.  
-Allison

Allison Carroll

Agente principale de programme, Groupe de coordination des grandes manifestations sportives  
Division de la Haute performance et des grands Jeux  
Sport Canada  
Ministère du Patrimoine canadien, Gouvernement du Canada  
15, rue Eddy, 16ième étage, bureau 8a, Gatineau, Québec, K1A 0M5  
[allison.carroll@canada.ca](mailto:allison.carroll@canada.ca)  
Tél.: 819-953-2681 / ATS: 1-888-997-3123 / Télécopieur: 819-956-8006

Senior Program Officer, Major Sport Events Coordination Group  
High Performance and Major Games Division  
Sport Canada  
Department of Canadian Heritage, Government of Canada  
15 Eddy Street, 16th Floor, Office 8a, Gatineau, Québec, K1A 0M5  
[allison.carroll@canada.ca](mailto:allison.carroll@canada.ca)  
Tel.: 819-953-2681 / TTY: 1-888-997-3123 / Fax: 819-956-8006

## Peck, Joyce TAC:EX

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**From:** Brad Babiak <brad.babiak@gov.ab.ca>  
**Sent:** Friday, March 2, 2018 8:38 AM  
**To:** Wasylik, Bruce TAC:EX; eric.pilote@education.gouv.qc.ca; Todoruk, Kyle TAC:EX; Cocuzzi, Ashleigh (MTCS)  
**Subject:** RE: Sport Canada - Provincial Representative re. UNITED 2026 Conference Call

Hopefully we'll get more information from Sport Canada's DG on the call at 3 EDT today about their decision. NR  
NR

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**From:** Wasylik, Bruce TAC:EX [<mailto:Bruce.Wasylik@gov.bc.ca>]  
**Sent:** Friday, March 02, 2018 9:33 AM  
**To:** Brad Babiak <[brad.babiak@gov.ab.ca](mailto:brad.babiak@gov.ab.ca)>; eric.pilote@education.gouv.qc.ca; Todoruk, Kyle TAC:EX <[Kyle.Todoruk@gov.bc.ca](mailto:Kyle.Todoruk@gov.bc.ca)>; Cocuzzi, Ashleigh (MTCS) <[Ashleigh.Cocuzzi@ontario.ca](mailto:Ashleigh.Cocuzzi@ontario.ca)>  
**Subject:** RE: Sport Canada - Provincial Representative re. UNITED 2026 Conference Call

Good morning,

Our Vancouver bid contact updated us on a call that took place yesterday with the Candidate Host Cities and the CSA. It is our understanding that a number of the ideas that were put forward as options to the multi-party agreement were s.13,s.16,s.17  
s.13,s.16,s.17

However s.13,s.16,s.17  
s.13,s.16,s.17 . No clarification was provided as to whether the federal government planned to indemnify Soccer Canada for the World Cup security costs or simply treat the World Cup as they would any other major event and pick up only their "portion" of the costs.

It also became evident that no public statement would be made until March 13<sup>th</sup> or 14<sup>th</sup> which would place the provinces in a very awkward position if there is no back channel communication prior the 13<sup>th</sup>/14<sup>th</sup>. s.13  
s.13

You may want to reach out to your municipal colleagues to confirm their interpretation of the s.13,s.16,s.17  
s.13,s.17 . Apologies for forgetting to ask the City of Vancouver if any of Soccer Canada's responses would be communicated to them in writing.

Bruce

This email and any files transmitted with it are confidential and intended solely for the use of the individual or entity to whom they are addressed. If you have received this email in error please notify the system manager. This message contains confidential information and is intended only for the individual named. If you are not the named addressee you should not disseminate, distribute or copy this e-mail.

## Peck, Joyce TAC:EX

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**From:** Collens, Michelle <Michelle.Collens@vancouver.ca>  
**Sent:** Wednesday, March 7, 2018 3:58 PM  
**To:** Wasylik, Bruce TAC:EX  
**Cc:** Todoruk, Kyle TAC:EX  
**Subject:** RE: Stadium Use Agreement  
**Attachments:** 2026 FWC Stadium Agreement FINAL (Vancouver).pdf

This is not in its 'executable' form but it's the blank template that they are following.

Michelle

**Michelle Collens**  
*Senior Manager, Sport Hosting Vancouver*  
CITY OF VANCOUVER, Office of the City Manager  
604.871.6491 | [michelle.collens@vancouver.ca](mailto:michelle.collens@vancouver.ca)

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**From:** Wasylik, Bruce TAC:EX [<mailto:Bruce.Wasylik@gov.bc.ca>]  
**Sent:** Wednesday, March 07, 2018 3:21 PM  
**To:** Collens, Michelle  
**Cc:** Todoruk, Kyle TAC:EX  
**Subject:** Stadium Use Agreement

Went on the UBC drop box site and couldn't find the stadium template there --- looks as though they have removed a lot of info.

Can you please send Kyle a blank copy of the agreement?

Thanks

B

Page 049 to/à Page 173

Withheld pursuant to/removed as

s.16;s.21



Our Ref. 32745

March 13, 2018

Attention: Michael Kuh  
United Bid Committee of Canada, Mexico and United States, LLC ('UBC')  
c/o their legal representatives,  
Latham & Watkins LLP  
885 Third Avenue  
New York, NY 10022-4834

**Re: Vancouver Host City Bid for 2026 FIFA World Cup™ - Stadium Agreement  
between the Canadian Soccer Association and British Columbia Pavilion  
Corporation**

Dear members of the United Bid Committee:

Further to your correspondence from March 11, I would like to reiterate that the BC pavilion Corporation ('PavCo') and the Province of British Columbia would be pleased to host the 2026 World Cup™. Vancouver and British Columbia have had great success hosting international sporting events. We are well-equipped to continue hosting and supporting international competitions and expect our partnerships with the Government of Canada, the United States and Mexico would mean a successful FIFA World Cup™ in 2026.

The PavCo operates BC Place Stadium in Vancouver, British Columbia, Canada, and has hosted both the FIFA Women's World Cup™ 2015 and the 2010 Winter Olympic and Paralympic Games. We are excited to have the opportunity to be included as the Stadium Authority in Vancouver's Host City bid to participate in the joint bid submission by the United Bid Committee of Canada, Mexico and United States to host the FIFA World Cup™ in 2026. The World Cup boasts some of the most avid fans and supporters from across the globe – many of whom live, work and play in Vancouver.

We agree, in principle, with many of the terms contained in the Stadium Agreement ('SA'), we do have some concerns about the costs to British Columbian taxpayers. Certain key terms of the SA are so broad in scope that, based on our legal counsel advice, we believe that they may pose unacceptable risks to PavCo and its shareholder, the Province.

We have enclosed a copy of our letter from March 9, 2018 where we outlined some of these concerns. PavCo and its shareholder, the Province of British Columbia, are confident that through substantive and productive discussions with both FIFA and CSA and, based on the proven collective experience and

... /2

Ministry of  
Tourism, Arts and Culture

Office of the  
Deputy Minister

Mailing Address:  
PO Box 9812 Stn Prov Govt  
Victoria BC V8W 9W1

Telephone: 250 952-0103  
Facsimile: 250 356-1195



- 2 -

expertise of the parties in delivering successful FIFA events, we can work together to create a SA that secures the delivery of a memorable 2026 FIFA World Cup™ in Vancouver.

We would be very pleased to discuss this with you at your earliest opportunity.

I look forward to hearing further from you on these matters in the interests of securing a successful bid that includes the BC Place Stadium.

Please be assured of our continued enthusiasm to host the World Cup.

Sincerely,

A handwritten signature in black ink, appearing to read 'Sandra', written in a cursive style.

Sandra Carroll  
Deputy Minister

Encl. Bid Submission Letter March 9, 2018



VIA COURIER TO:

March 9, 2018

**United Bid Committee of Canada, Mexico and United States, LLC ('UBC')**  
**c/o their legal representatives,**  
**Latham & Watkins LLP**  
**885 Third Avenue**  
**New York, NY 10022-4834**

**Attention: Michael Kuh**

And by referral of UBC to:

**Fédération Internationale de Football Association ('FIFA')**  
**FIFA-Strasse 20**  
**8044 Zürich**  
**Switzerland**

**Re: Vancouver Host City Bid for 2026 FIFA World Cup™ -**  
**Stadium Agreement between the Canadian Soccer Association**  
**and British Columbia Pavilion Corporation**

Dear Ladies and Gentlemen,

The B.C. Pavilion Corporation ('PavCo') operates BC Place Stadium in Vancouver, British Columbia, Canada, and hosted both the FIFA Women's World Cup™ 2015 and the 2010 Winter Olympic and Paralympic Games. We are excited to have the opportunity to be included as the Stadium Authority in Vancouver's Host City bid to participate in the joint bid submission by the United Bid Committee of Canada, Mexico and United States to host the FIFA World Cup™ in 2026.

While we agree in principle to many of the terms contained in the Stadium Agreement ('SA') provided, certain key terms of the document are so uncertain and broad in scope, and pose unacceptable risk, that they prevent PavCo at this time from providing an irrevocable offer in response. Pavco is therefore unable to sign the SA as provided, or provide a legal opinion regarding the enforceability of the SA. Those key terms include, but are not limited to:

- **Indemnities, Guarantees and Waivers**  
Pursuant to the *Guarantees and Indemnities Regulation* of our Province's *Financial Administration Act*, PavCo as a government corporation is restricted from providing an indemnity to a third party either without obtaining prior approval for such indemnity by the provincial Minister of Finance or as authorized by the Risk Management Branch of the Ministry of Finance.

The indemnities, guarantees and waivers currently sought from PavCo in the SA are sufficiently broad and expansive to impose potential risks, exposures and liabilities that are unquantifiable. We would require significant further information on this item in order

for PavCo to request that the provincial Ministry of Finance reasonably consider this matter for approval.

- Unilateral Amendment in Favour of FIFA/CSA

Amplifying the risks identified in relation to indemnities, guarantees and waivers in the SA is the unilateral ability of FIFA/CSA to alter the obligations of the Stadium Authority over the term of the SA [including subsections 3.1(ii), 3.2(ii) and (iii), 3.3.1, 3.3.2(ii) and (iii), and sections 3.4 and 3.6].

While PavCo appreciates the desire of CSA and FIFA to create in 2018 a Stadium Agreement that has the contractual flexibility to respond to evolving needs until 2026, the proposed terms are unnecessarily broad, create unacceptable risks and require further clarification and information.

- Safety and Security

The obligations imposed concerning safety and security are exceptionally broad in that they include not only the property of BC Place Stadium, but also potentially areas not controlled by PavCo. Moreover, the SA seeks representations from PavCo regarding the security obligations of governments and other parties. PavCo is unable to offer any such representations or terms on behalf of those parties.

- Securing Property from Third Parties

Various Stadium Authority obligations extend beyond property owned or controlled by PavCo, including the scope of the "Controlled Area" which FIFA/CSA have the future right to determine. The potentially significant costs and other complexities of securing control of property owned by third parties will require further discussion, clarity and certainty.

- Fees, Costs and Inflation

The SA provides for the payment of certain fees to PavCo, but it is unclear whether such fees will include inflation escalators. As the expectation is for PavCo to incur future significant and yet unknown costs imposed by FIFA until 2026 the inflation risk is significant and requires further discussion.

- Pitch

A natural grass pitch that meets FIFA requirements would need to be installed over the current artificial turf at BC Place Stadium. Costs related to the installation of a grass turf and related watering, maintenance and lighting systems, all currently excluded from the draft Stadium Rental Fee, will require agreement and confirmation of a source of funds. Additionally, the parties will need to address the requirement for a Contingency Pitch.

PavCo is confident that through substantive and productive discussions with both FIFA and CSA, based on the proven experience and expertise of the parties in delivering successful FIFA events, we can together create a workable SA that secures the delivery of a memorable 2026 FIFA World Cup™ in Vancouver.

As a product of our professional relationship with CSA and as contemplated by Annexe 3 of the SA, we enclose for preliminary discussion an unexecuted and non-binding draft of our Stadium Rental Fee for BC Place Stadium pending resolution of the Stadium Agreement terms. We also enclose an unmodified and unexecuted copy of the Stadium Agreement. If Vancouver were to be selected as a 2026 FIFA World Cup™ Host City, PavCo would be pleased to engage with FIFA in a good faith negotiation as contemplated in subsection 13.1(ii) to conclude an agreement as the Vancouver Stadium Authority on FIFA's behalf.

I look forward to hearing further from you on these matters further in the interests of securing a successful bid that includes the BC Place Stadium.

Sincerely,

A handwritten signature in black ink, appearing to be 'Ken Cretney', written over a horizontal line.

**Ken Cretney, President and CEO  
B.C. PAVILION CORPORATION**

Encl.  
Annexe 2 of SA  
Annexe 3 of SA  
SA template



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Withheld pursuant to/removed as

s.14;s.21;s.17