Page 001

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s.14;s.13

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Page 005

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s.14;s.13

#### Berkes, Andrea TAC:EX

From: Knoblauch, Lauren JAG:EX Sent: March 22, 2018 7:24 PM

**To:** Foster, Doug FIN:EX; Carroll, Sandra TAC:EX

Cc: Ferguson-Martin, Chris JAG:EX; John, Rebecca FIN:EX

**Subject:** Media article + Host City Agreement

Hi Doug and Sandra,

s.13,s.14

~~

Lauren Knoblauch, Supervising Solicitor Legal Services Branch Ministry of Attorney General Province of British Columbia

tel: 250 356-5744 fax: 250 387-1010

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#### FIFA's outrageous 'Host City Agreement'

The Province Thursday, March 22, 2018 Page A06 By Mike Smyths

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Page 009

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s.14

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Lauren Knoblauch, Supervising Solicitor Legal Services Branch Ministry of Attorney General Province of British Columbia

tel: 250 356-5744 fax: 250 387-1010

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FIFA's outrageous 'Host City Agreement'

The Province Thursday, March 22, 2018 Page A06 By Mike Smyths

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Page 011

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From: Avison, Claire TAC:EX
To: Carroll, Sandra TAC:EX

Cc: Shang, Cindy TAC:EX; Poirier, Dorice TAC:EX

Subject: FW: PRIVILEGED - FOI correspondence re FIFA 2026

Date: June 25, 2018 3:34:30 PM
Attachments: BCPC - 541 Responsive Records.pdf

BCPC - 538 Responsive Records REDLINED.pdf

PavCo would like to talk to you about the release of the attached at our meeting tomorrow.

Claire Avison | Assistant Deputy Minister | Ministry of Tourism Arts and Culture | Cell: 250-217-9059 | claire.avison@gov.bc.ca

From: Rehana Din [mailto:RDin@bcpavco.com]

Sent: Monday, June 25, 2018 3:19 PM

To: Avison, Claire TAC:EX

Subject: FW: PRIVILEGED - FOI correspondence re FIFA 2026

Hi Claire,

Just wanted to see if we could discuss this tomorrow after our city call.

From: Clark Ledingham Sent: June-22-18 11:09 AM

To: Rehana Din < RDin@bcpavco.com>

Subject: RE: PRIVILEGED - FOI correspondence re FIFA 2026

As discussed.

Thanks, Clark

From: Clark Ledingham Sent: June-14-18 3:59 PM

To: 'Carroll, Sandra TAC:EX' < Sandra. Carroll@gov.bc.ca>

**Cc:** Ken Cretney < kcretney@bcpavco.com >

Subject: PRIVILEGED - FOI correspondence re FIFA 2026

Sandra,

PavCo has received two recent FOI requests concerning FIFA 2026, each with responsive records that involve correspondence sent or received by you. While I don't believe that either of these records are particularly contentious, I wanted to discuss the records with you prior to release.

In the first attachment (BCPC-541), page 4 is a March 13 2018 email from Peter Montopoli to you

and others advising of the final deadline for Vancouver's bid submission; and page 5 and 6 are March 14 2018 emails from Mr. Montopoli to you and others also referencing the submission deadline.

In the second attachment (BCPC-538), the first 2 pages are an email sent by you to Ken dated February 6 2018 that provided government direction to their Crown corporation regarding a potential Stadium agreement for FIFA 2026. The remaining 30 pages in that package have been substantially redacted under solicitor client privilege.

Looking forward to discussing the matter with you.

Regards, Clark

Clark Ledingham General Counsel BC PAVILION CORPORATION

200 - 999 Canada Place Vancouver, BC V6C 3C1 Direct: 604.647.7227

Cell: 778.836.6098

Email: <a href="mailto:cledingham@bcpavco.com">cledingham@bcpavco.com</a>

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Page 014 to/à Page 120

Withheld pursuant to/removed as

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#### Berkes, Andrea TAC:EX

From: Avison, Claire TAC:EX

Sent: May 8, 2018 12:24 PM

To: Foster, Doug FIN:EX

Cc: Carroll, Sandra TAC:EX

Subject: RE: Consultation TAC-2018-82220 Due: May 11

Hi Doug – you are correct in assuming that pages 5-7 aren't severed because they are publicly available having been circulated to many jurisdictions and posted on the FIFA website. Thanks for the call.

Claire Avison | Assistant Deputy Minister | Ministry of Tourism Arts and Culture | Cell: 250-217-9059 | claire.avison@gov.bc.ca

**From:** Foster, Doug FIN:EX

Sent: Tuesday, May 8, 2018 11:07 AM

**To:** Avison, Claire TAC:EX **Cc:** Carroll, Sandra TAC:EX

Subject: FW: Consultation TAC-2018-82220 Due: May 11

Importance: High

we got the attached as a consult.
we've asked to see everything going out on FIFA.
reviewed the attached.
s.13

S. 13

we can chat at noon.

d

From: Justesen, Josh T FIN:EX Sent: Tuesday, May 8, 2018 8:49 AM

**To:** Foster, Doug FIN:EX

Subject: FW: Consultation TAC-2018-82220 Due: May 11

Importance: High

Hi Doug,

Attached is a 7 page consult for your review. This is the full package of records TAC is providing. '

I've printed a hardcopy if you'd prefer to mark harms on that I can apply them to the PDF.

Apologies, I meant to bring this to you attention Friday.

Thanks, Josh From: FOI Coordinator FIN:EX

Sent: Wednesday, May 2, 2018 4:21 PM

**To:** Justesen, Josh T FIN:EX **Cc:** FOI Coordinator FIN:EX

Subject: FW: Consultation TAC-2018-82220 Due: May 11

Hi Josh,

Please see attached 7 page consult for Doug's review. Harms Assessment and approval is due by Friday, May 11, 2018.

Thank you,

#### Katie Grieve | FOI Analyst

FOI & Correspondence Unit | Deputy Minister's Office | Ministry of Finance FIN FOI SharePoint site | phone 778 698-4887 | email <a href="mailto:katie.grieve@gov.bc.ca">katie.grieve@gov.bc.ca</a>

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From: Colliness, Shari D CITZ:EX

**Sent:** Wednesday, May 2, 2018 10:14 AM

To: FOI Coordinator FIN:EX

Subject: Consultation TAC-2018-82220 Due: May 16th

Hello FIN,

TAC received this FOI request from a member of the Media:

The cost-benefit analysis of the 2026 FIFA World Cup bid and the report that led to British Columbia's decision (January 1, 2017 to March 20, 2018).

This Request was also sent to OOP-2018-82221 & FIN-2018-82219. Pages 5-7 will be sent to Canada Soccer for consultation as well.

They identified the attached document(s) as responsive records and wish to get your views on disclosure. If you need help determining harms, please see the attached harms assessment or contact me directly.

If you are not able to respond by this date, we are required to continue processing this file without your recommendations.

#### 1. Ministry Program Harms Assessment:

Please indicate which applies:

- 1. There are no harms in these records. They can be released in full.
- 2. There are harms in releasing all of these records. They should be withheld in their entirety.
- 3. There are harms in portions of the records. Please give details so that IAO can apply the appropriate sections of FOIPPA. Please feel free to write directly on the attached records and send back to IAO. If you are unsure of why it is harmful please call the IAO to discuss the appropriate severing.

Program Area Approval Authority:

Name, Title, Program

#### 2. IAO's review of harms assessment and recommendations on release

#### Comments/Recommendations:

IAO will assess the program area's harms and recommend full release, withhold in its entirety or partial release.

#### 3. Ministry Executive approval for release

#### Comments/Recommendations:

Please indicate which applies:

- 1. Approved for release with no changes.
- 2. Approved for release with the following changes... (insert changes).
- 3. Not approved for release and why.

#### Ministry Executive (Delegated Signoff):

Name, Title

Note that all general FOI request records that are released to an applicant should be published on the Open Information website unless the exemption criteria apply. The exemption criteria can be found on page 11 of the Open Information and Open Data Policy. Consultations from outside provincial public bodies are not published on the Open Information website.

#### **Exercise of Discretion:**

The Freedom of Information and Protection of Privacy Act (FOIPPA) contains both mandatory and discretionary exceptions to disclosure. Sections 13 to 20 are the discretionary exceptions. Where Information Access Operations (IAO) has advised the head that a discretionary exception may apply, it is important that the head consider the possibility of releasing the information despite the fact that an exception may apply.

#### Factors relevant to the exercise of discretion include:

- the general purposes of the legislation: public bodies should make information available to the public; individuals should have access to personal information about themselves;
- the wording of the discretionary exception and the interests which the section attempts to balance;
- whether the individual's request could be satisfied by severing the record and by providing the applicant
- with as much information as is reasonably practicable;
- the historical practice of the public body with respect to the release of similar types of documents;
- the nature of the record and the extent to which the document is significant and/or sensitive to the public body;
- whether the disclosure of the information will increase public confidence in the operation of the public body;
- the age of the record;
- whether there is a sympathetic or compelling need to release materials;
- whether previous orders of the Commissioner have ruled that similar types of records or information should or should not be subject to disclosure; and
- when the policy advice exception is claimed, whether the decision to which the advice or recommendations relates has already been made.

Thank you,

Dave Kotorynski, FOI Analyst Team Name Information Access Operations

#### Berkes, Andrea TAC:EX

From:
Currie, David GCPE:EX

Sent:
June 14, 2018 10:54 AM

To:
Foster, Doug FIN:EX; Carroll, Sandra TAC:EX

Avison, Claire TAC:EX; Gillezeau, Rob FIN:EX

Subject: RE:

Categories: Printed

s.13

#### Mike Smyth Verified account @MikeSmythNews

We are not alone standing up to FIFA. Chicago and others did too. Olympics were massive, multi-venue event. This was 2 or 3 soccer games. BC Place was renovated - and FIFA wanted even MORE renovations. Read Host City Agreement, it's shocking:

From: Foster, Doug FIN:EX

Sent: Thursday, June 14, 2018 9:43 AM

To: Carroll, Sandra TAC:EX < Sandra.Carroll@gov.bc.ca>

Cc: Avison, Claire TAC:EX < Claire.Avison@gov.bc.ca >; Currie, David GCPE:EX < David.Currie@gov.bc.ca >; Gillezeau, Rob

FIN:EX <Rob.Gillezeau@gov.bc.ca>

Subject: FW:

Interesting.

d.

From: John, Rebecca FIN:EX

Sent: Thursday, June 14, 2018 9:22 AM

To: Foster, Doug FIN:EX

Subject: RE:

 $\underline{https://resources.fifa.com/image/upload/2026-fifa-world-cup-bid-evaluation-report.pdf?cloudid=yx76lnat3oingsmnlvzf}$ 

s.13

From: Foster, Doug FIN:EX

Sent: Thursday, June 14, 2018 8:29 AM

To: Carroll, Sandra TAC:EX

Cc: John, Rebecca FIN:EX; Avison, Claire TAC:EX

Subject: FW:

Fyi.

s.13

d.

# B.C. still right in decision to reject FIFA's demands

The Province Thursday, June 14, 2018 Page A04 By Mike Smyth

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Page 126

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# Sekyer, Dean TAC:EX

From:

Sekyer, Dean TAC:EX

Sent:

Friday, March 16, 2018 10:30 AM

To:

Carroll, Sandra TAC:EX

Subject:

Draft FIFA 2026 Going Forward - March 15 2018

Attachments:

BN - FIFA 2026 DRAFT - March 15 2018.docx

Hi:

A draft note for issues going forward. I hope it is along the line that you were looking for. I know It is a bit long but there is quite a bit of information to relay.

Please let me know your thoughts and comments.

D

#### Dean Sekyer

Executive Lead Sport Division Ministry of Tourism, Arts and Culture

Tel: 778-698-8777 Cel: 250-216-5294 Page 128 to/à Page 131

Withheld pursuant to/removed as

s.16;s.13;s.17

## Sekyer, Dean TAC:EX

From:

Sekyer, Dean TAC:EX

Sent:

Monday, March 19, 2018 3:04 PM

To:

Jack, Carolyn GCPE:EX; Jones, Shannon GCPE:EX

Cc:

Carroll, Sandra TAC:EX

Subject:

RE: Dean - can you help? - FW: Opt out clause?

I wasn't involved in those discussions, but this is my understanding:

s.13,s.16

s.13,s.14

D

----Original Message----

From: Jack, Carolyn GCPE:EX Sent: Monday, March 19, 2018 3:00 PM

To: Sekyer, Dean TAC:EX; Jones, Shannon GCPE:EX Subject: Dean - can you help? - FW: Opt out clause?

Hi Dean.

Could you enlighten me re: below?

Carolyn Jack, Acting Director of Communications Ministry of Tourism, Arts & Culture, Responsible for Sport and Multiculturalism CC(250) 893-4449

----Original Message----

From: Smyth, Mike [mailto:msmyth@postmedia.com]

Sent: Monday, March 19, 2018 2:56 PM

To: Jack, Carolyn GCPE:EX Subject: Opt out clause?

Hi Carolyn:

There are a few people on Twitter saying the World Cup bid contains an "opt out" clause for host cities, basically arguing that BC could have gone along with this and then, if we got the World Cup, we could have opted out later at no cost if things looked unacceptable.

Is this correct?

Thanks as always Mike Smyth

Sent from my iPhone

## Sekyer, Dean TAC:EX

```
From:
                                   Carroll, Sandra TAC:EX
  Sent:
                                   Monday, March 19, 2018 4:09 PM
  To:
                                   Sekyer, Dean TAC:EX
  Cc:
                                   Jack, Carolyn GCPE:EX; Jones, Shannon GCPE:EX
  Subject:
                                   Re: Dean - can you help? - FW: Opt out clause?
s.13,s.16,s.17
  Sent from my iPhone
 > On Mar 19, 2018, at 3:03 PM, Sekyer, Dean TAC:EX < Dean.Sekyer@gov.bc.ca > wrote:
  > I wasn't involved in those discussions, but this is my understanding:
 > Cities prepared an opt out (they called it a "get out of jail card") as part of their agreement.
 s.13.s.14
 > D
  >
 > ----Original Message-----
 > From: Jack, Carolyn GCPE:EX
 > Sent: Monday, March 19, 2018 3:00 PM
 > To: Sekyer, Dean TAC:EX; Jones, Shannon GCPE:EX
 > Subject: Dean - can you help? - FW: Opt out clause?
 >
 > Hi Dean.
 > Could you enlighten me re: below?
 > Carolyn Jack, Acting Director of Communications Ministry of Tourism, Arts & Culture, Responsible for Sport and
 Multiculturalism
 > CC(250) 893-4449
 >
 >
 >
 > ----Original Message-----
 > From: Smyth, Mike [mailto:msmyth@postmedia.com]
 > Sent: Monday, March 19, 2018 2:56 PM
 > To: Jack, Carolyn GCPE:EX
 > Subject: Opt out clause?
 > Hi Carolyn:
```

>

> There are a few people on Twitter saying the World Cup bid contains an "opt out" clause for host cities, basically arguing that BC could have gone along with this and then, if we got the World Cup, we could have opted out later at no cost if things looked unacceptable.

>

> Is this correct?

>

- > Thanks as always
- > Mike Smyth

>

> Sent from my iPhone

# Sekyer, Dean TAC:EX

From: Todoruk, Kyle TAC:EX

**Sent:** Tuesday, May 15, 2018 4:50 PM

To: Sekyer, Dean TAC:EX; Ross, Margo TAC:EX

Cc: Wasylik, Bruce TAC:EX
Subject: FIFA Stadium Agreement

Is this helpful? This is based on the limited information we have here regarding the FIFA Stadium Agreement. Let me know if you need anything brought over there.

s.13,s.14,s.16,s.17

# Page 137

Withheld pursuant to/removed as

s.14;s.16;s.13;s.17

Kyle Todoruk | Director, Sport Branch | Ministry of Tourism, Arts and Culture | Victoria, BC | NEW 778-698-2864 Kyle.Todoruk@gov.bc.ca

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## Sekyer, Dean TAC:EX

From:

Ross, Margo TAC:EX

Sent:

Wednesday, June 13, 2018 10:13 AM

To:

Sekver, Dean TAC:EX

Subject:

FW: FIFA

Attachments:

IN\_FIFA\_BID\_16March2018\_FINAL.docx

Here's the GCPE note. I did a cut and paste of the key dates that were included in the document. The next key date is **June 30, 2020** when FIFA will make recommendations to United Bid on the list of host cities.

#### BACKGROUND

January 30, 2018, Vancouver City Council unanimously supported the motion to move forward as a potential host in the United Bid, which features a coordinated bid submission for the 2026 FIFA World Cup by cities from Canada, the USA and Mexico.

The United Bid timeline is considered an "expedited process" meaning that timelines are very tight and give very little time for due diligence on behalf of the federal and provincial governments. The "expedited process" was initiated at the request of the United Bid proponent (i.e. Soccer Canada.)

Key dates in the expedited process include:

- March 16, 2018 United Bid Committee to submit bid to host FIFA;
- June 13, 2018 FIFA to announce host of the 2026 World Cup, or defer the announcement and enter into a full bid process (not an expedited process.);
- June 30, 2020 FIFA recommends 12-16 Host Cities for the successful bid; and
- 2021 Confirmation of Official Host Cities by FIFA.

From: Wasylik, Bruce TAC:EX

Sent: Tuesday, April 17, 2018 11:59 AM

To: Todoruk, Kyle TAC:EX

Subject: FW: FIFA

As discussed

Latest version of GCPE FIFA 2026 World Cup IN

From: Jones, Shannon GCPE:EX

Sent: Tuesday, April 17, 2018 11:49 AM

To: Wasylik, Bruce TAC:EX

Subject: RE: FIFA

Hi Bruce.

Sorry, I missed your note. I have attached our latest IN. Carolyn was working with FIN on the responses, so hopefully this helps.

Shannon

# CONFIDENTIAL ISSUES NOTE

# FIFA 2026 Bid

Ministry of Tourism, Arts and Culture

Date: March 16, 2018

Minister Responsible: Hon. Lisa Beare

#### RECOMMENDED RESPONSE:

- The Province carefully assesses all sport events for value to taxpayers.
- The FIFA bid agreement contained clauses which the government felt left taxpayers at unacceptable risk of additional costs.
- The government was not comfortable writing a blank cheque to the sporting agency under those terms.
- The Province of British Columbia submitted its information to the United Bid Committee on March 9, 2018, unsigned.
- That submission included a letter outlining issues of concern regarding costs, and offering to negotiate terms to address these concerns.
- The United Bid Committee declined this offer, and dropped the City of Vancouver from its bid.
- . Key issues the Province had re: terms included:
  - Unknown financial risk to Province
  - Ability of FIFA to unilaterally change the terms of agreement without consultation
  - Lack of a comprehensive business case outlining what the request for provincial funding and commitments would be.
  - Possibility of significant costs, without cap, for security, grass turf installation, and other technical requirements of FIFA
- Costs for security, as one example, could have been in the hundreds of millions of dollars.
- The cities of Chicago and Minneapolis have also now pulled out of United Bid for FIFA 2016 for similar reasons.

- The United Bid Committee (Canada/USA/Mexico Soccer Federations) is bidding for the opportunity to host the 2026 FIFA Men's World Cup in Canada, the US and Mexico.
- If United Bid is successful the 2026 World Cup would consist of 80 matches (60 in the US, 10 in Mexico and 10 in Canada).
- The cities of Minneapolis and Chicago have also now dropped out of the United Bid due to concerns with potential financial impacts of the contractual requirements.
- Vancouver was shortlisted for the games hosted in Canada.
- Three other –cities Edmonton, Montreal and Toronto were also shortlisted.
- FIFA will make a decision in June.
- Sporting events are an important part of BC's event tourism.
- BC has successfully executed major international sport events –
  including the Women's Soccer championships, the 2010 Olympics, the
  Rugby 7s and looks forward to success with future events.

#### Q & A: FIFA Bid

#### 1. What are the concerns you had with the FIFA bid?

- The predominant concern is the unknown financial risk to the province.
- The Government of BC is not willing to sign a blank cheque to FIFA.
- Without a bona fide business plan and clarity on the cost and legal implications of the Government of Canada's capped contribution, blindly entering into an agreement with FIFA would not be in the interest of the taxpayers of British Columbia.
- In addition we are concerned with the binding nature of the guarantees:
  - The documents offered by FIFA and the United Bid Committee are non-negotiable (take it or leave it);
  - They are legally binding.
  - They indicate that FIFA may unilaterally change the terms of the agreement without consultation or agreement from the host jurisdiction.

#### 2. Did you identify the province's concerns to the FIFA bid committee?

 Yes, the Province submitted a letter identifying a number of cost-related concerns and offered to negotiate these concerns with the sporting agency (United Bid Committee), however, this request was declined.

# 3. When was the deadline from Canada Soccer and the United Bid Committee to the province and city of Vancouver to be included as a Canadian Candidate Host City?

 The deadline for the City of Vancouver to be included as a Canadian Candidate Host City in the United 2026 Bid Book was 11:30 am EST / 8:30 am PST, WEDNESDAY, MARCH 14, 2018.

#### 4. Is the City of Vancouver included as a Canadian Candidate Host City in the United Bid?

 The province and city of Vancouver were informed on March 14th that Vancouver has not been included as part of the United Bid.

#### 5. When will the United Bid committee announce the Canadian Cities?

 Our understanding is that the United Bid Committee will announce the host cities that will be included in the bid submission on Thursday, March 15, 2018.

## 6. When is the final bid package due to FIFA?

 Our understanding is that technically the deadline for the United Bid Committee to have documents submitted in Switzerland is Friday March 16th at 5pm Zurich time (9am PST)

#### 7. Why didn't the BC Pavilion Corporation provide the stadium agreement?

 The BC Pavilion Corporation submitted a letter identifying a number of cost-related concerns and offered to negotiate these concerns with the sporting agency (UBC), however, this request was declined.

 Government needs to make financial decisions based on good information to protect the taxpayers of British Columbia and we did not have the information necessary to sign a stadium agreement.

# 8. The federal government says the FIFA championship would be good for Canada's economy. Why don't you agree?

- The Government of Canada is entitled to its assessment and opinion of hosting events such as the World Cup.
- The Province remains an enthusiastic supporter of hosting major events. We were proud to support the recent Women's World Cup.
- Unfortunately, the terms proposed by FIFA left British Columbian taxpayers at an unacceptedly high risk for uncontrolled costs.
- Hosting international events does contribute to the local economy. But it also does have a cost.
   We have to balance this with the needs of all British Columbians and the current priorities of our government.
- The Province will continue to enthusiastically welcome hosting international events which are of benefit to British Columbians.
- 9. Opposition members and others say that the Men's Cup would bring \$50M in value to Vancouver and the province. Why weren't you interested in realizing that economic benefit?
  - If costs, risks and revenues are unknown, then calculations of the economic value of the event to the Vancouver and provincial economies cannot be accurately estimated.

#### 10. Did the province withdraw support to back the City of Vancouver's bid?

- To be very clear, the Province of British Columbia has been supportive of the 2026 Bid.
- In September 2017, the Province of British Columbia provided a letter of support with three conditions.
  - Receipt of a bona fide business plan including details on the operational, financial and other obligations and risks of hosting the 2026 World Cup.
  - o Canada taking a lead role in addressing necessary security and public safety.
  - That the taxpayers of British Columbia would not have to bear any liability for event overruns or financial quarantees.
- These conditions were not met despite the City of Vancouver and the BC Pavilion Corporation's best efforts to obtain the required information.

# 11. Canada and all the other provinces are proceeding with bids. Why is BC the only province stating concerns?

BC is not the only province stating concerns.

- The Province of Alberta has informed the City of Edmonton that it should not expect funding from them to support costs of the FIFA Cup, under the current terms.
  - In a statement Thursday afternoon, Alberta Culture and Tourism Minister Ricardo Miranda said there wasn't enough information available at this time to be able to determine the full impact that hosting the soccer event would have on provincial taxpayers.
  - "If nothing significantly changes and the city does proceed, it will be without an expectation that the province will contribute to host city costs," said Miranda.
- BC Place is owned by the province and not the municipality which means that the province has been approached early in the negotiations. In other jurisdictions, cities may be able to enter into stadium use agreements without provincial involvement.
- We offered to work with the City of Vancouver and the United Bid Committee to establish terms that fulfill FIFA requirements and addresses our concerns.
- We obviously can't speak for other jurisdictions. It is our understanding that other provincial
  jurisdictions share a number of BC's concerns regarding lack of information required to agree to
  the FIFA terms.
- Both Chicago and Minneapolis have pulled out of the FIFA bid because of concerns similar to ours.
- 12. The 2015 Women's World Cup was a success and had a significant economic return to the City and the Province. Why say no to the Men's World Cup which has even greater global interest?
  - For the 2015 Women's World Cup, the Province knew precisely what its financial exposure was and what it would get in return for its investment.
    - Government's total financial investment for the 2015 Women's World Cup was capped at \$2 million.
    - For that \$2 million, Vancouver hosted 9 matches including preliminary rounds, quarter finals and the final game.
  - We do not have the same understanding of the number of games, costs, obligations and risks associated with FIFA 2026.
  - This is particularly concerning for cost items such as security.
  - As an example, security costs for the 2010 Olympic and Paralympic Games were more than five
    times the original estimate of \$175 million. Total security costs were \$900 million. Without a bona
    fide business plan and security threat assessment, the federal government's support is approved
    in principle and its financial contribution is capped. This creates additional elements of
    uncertainty for provinces and host cities.

#### BACKGROUND

January 30, 2018, Vancouver City Council unanimously supported the motion to move forward as a potential host in the United Bid, which features a coordinated bid submission for the 2026 FIFA World Cup by cities from Canada, the USA and Mexico.

The United Bid timeline is considered an "expedited process" meaning that timelines are very tight and give very little time for due diligence on behalf of the federal and provincial governments. The "expedited process" was initiated at the request of the United Bid proponent (i.e. Soccer Canada.)

Key dates in the expedited process include:

- March 16, 2018 United Bid Committee to submit bid to host FIFA;
- June 13, 2018 FIFA to announce host of the 2026 World Cup, or defer the announcement and enter into a full bid process (not an expedited process.);
- June 30, 2020 FIFA recommends 12-16 Host Cities for the successful bid; and
- 2021 Confirmation of Official Host Cities by FIFA.

Ministry staff and PAVCO are working with Soccer Canada, FIFA and the City of Vancouver to identify projected event costs, but support from the federal government and funding for the tournament have not been confirmed.

On September 1, 2017, Minister Lisa Beare provided Mayor Robertson with a conditional letter indicating support-in principle at that stage of the World Cup bid process. The letter stipulated that the province would require the City of Vancouver to prepare and submit a comprehensive business plan that includes details on the operational, financial and other obligations and risks associated with hosting the 2026 World Cup.To date, no business plan or detailed budget has been provided.

#### **Event Background**

The National Soccer Federations of Canada, Mexico and the United States have formed a United Bid Committee (UBC) to bring the 2026 FIFA Men's World Cup to North America. The regional approach was adopted to accommodate the recent expansion of the tournament which now includes 48 teams (previously 32) and an 80 match schedule. It is anticipated that Canada will host 10 matches in two major centres (assume one of MTL/TOR and one of VAN/EDM) with the majority of competitions staged and costs incurred in the USA. Morocco is the only other country bidding on the 2026 event so the chances for success of a CAN/MEX/USA bid are good.

The formal bid deadline to be submitted to FIFA is March 16, 2018 with a final decision on acceptance of the United Bid Committee's proposal expected at the FIFA Congress in June. The final selection of host cities and stadia will take place in 2020-2021.

The three nations have hosted 13 FIFA World Cups combined (men, women and youth), which is more than any other trio of geographically-connected nations. Canada hosted the FIFA Women's World Cup Canada 2015, which attracted over 1.35 million spectators and more than 20 million Canadian television viewers.

Communications:	Shannon Jones	250 356-0979	
Program:	Dean Sekyer	778 698-3371	
Approvals (initials only			
Program ED	ADM/DM	CD	
DS	CA	CJ	

<sup>\*</sup> Reviewed by David Currie, GCPE from Finance

# Sekyer, Dean TAC:EX

From: Sekyer, Dean TAC:EX

Sent: Wednesday, June 13, 2018 10:35 AM

To: Carroll, Sandra TAC:EX

Subject: 2026 World Cup: What we know (and don't know) about Canada's role | CBC Sports

Good article and analysis.

http://www.cbc.ca/sports/soccer/worldcup/world-cup-2026-canada-1.4703883



## **ANALYSIS**

# 2026 World Cup: What we know (and don't know) about Canada's role as co-host

Copyright

Page 149 to/à Page 155

Withheld pursuant to/removed as

Copyright

From:

Ross, Margo TAC:EX

Sent:

Wednesday, June 13, 2018 2:46 PM

To:

Dargie, Cathy GCPE:EX; Sekyer, Dean TAC:EX

Cc:

Jack, Carolyn GCPE:EX

Subject:

RE: TAC Media Request: FIFA World Cup 2026

DRAFT for review.

I've provided a bit of context on the \$118 m that can be shared with the reporter. Sometimes it's good to be helpful with fact checking.

The \$118 million figure quoted below is consistent with a document produced by the Canadian Sport Tourism Alliance that can be found at:

https://img.fifa.com/image/upload/pnt3wjce3uqp7nbfznr8.pdf

The numbers come from an economic impact study that Canadian Soccer commissioned but did not publish. The report estimated the impact of the 2015 Canada Women's World Cup within BC as follows:

- Value of Industry Output \$118.8 million
- Gross Domestic Product \$59.0 million
- Total Taxes \$12.2 million (federal); \$9.7 million (provincial) and \$5 million (municipal).

Note: industry output measures the value of all sales of goods and services. Gross domestic product is a value added measure and eliminates double-counting of intermediate purchases.

#### Recommended response

The Men's and Women's World Cup are very different.

- The financial risks of the women's world cup were capped at \$2 million and a financial indemnity was provided by the Canadian Soccer Association.
- For its \$2 million investment, British Columbia secured 9 games in Vancouver including preliminary rounds (average attendance ranged from 25,000 to 31,000) a quarter final game (attendance 54,027) and the final game (attendance (53,341).
- The economic return on government's capped \$2 million investment were primarily associated with the quarter final and final games.
- In comparison, the financial risk for the 2026 Men's World Cup was significant. Costs including security and financial indemnity were unknown.
- For the Men's World Cup, FIFA would retain revenue from ticket sales, broadcast rights, broadcasting bonuses, merchandising, licencing, marketing, concessions and right to host fees.
- With most revenues flowing to a tax exempt governing body, it is unclear what benefits would accrue to the province – particularly for hosting a small number of preliminary round matches.

From: Dargie, Cathy GCPE:EX

Sent: Wednesday, June 13, 2018 1:52 PM

To: Sekyer, Dean TAC:EX; Ross, Margo TAC:EX

Cc: Jack, Carolyn GCPE:EX

Subject: RE: TAC Media Request: FIFA World Cup 2026

Importance: High

Hi Margo and Dean;

Can you please help me pull together a response to the reporter re: his query about economic benefits of hosting the Women's World Cup vs. unknowns for the Men's World Cup.

Here is what I have at present:

When we agreed to host the 2015 Women's World Cup, we knew precisely what our financial exposure would be (#s) and what the Province would get in return for its investment (#s). (Did our projections meet or exceed expectations for this event?)

We could not obtain the same clarity on financial costs and benefits for the Men's World Cup events. It would have cost a minimum of X to host the events – without including security – which could have exceeded X. Under these circumstances, it did not make financial sense to proceed with the bid.

Thanks very much for your help!

Cathy Dargie Public Affairs Officer Tourism, Arts and Culture 8<sup>th</sup> Floor – 1810 Blanshard Street Victoria, BC

Cell: 250-812-0507

From: Cathy Dargie [mailto:Cathy.Dargie@gov.bc.ca]

Sent: Wednesday, June 13, 2018 1:37 PM

To: Jack, Carolyn GCPE:EX

Subject: TAC Media Request: FIFA World Cup 2026

#### Reporter

Behdad Mahichi, Reporter Vancouver Sun <u>bmahichi@postmedia.com</u> 604-605-2172 c: 647-567-7691

Deadline Wednesday, June 13, 2018 5:00 PM

### Request

The reporter is looking for information about potential economic benefits if BC was hosting the Men's World Cup events.

He understands the 2015 Women's World Cup generated \$118 in economic benefits. He wants to confirm that number is accurate.

He also wants to know if we considered the potential economic benefits of hosting the Men's World Cup - given that it is such a popular world wide event.

He has been provided with the audio clip of the Minister's remarks.

### Background

Recommendation

From: Sekyer, Dean TAC:EX

Sent: Wednesday, June 13, 2018 3:27 PM

**To:** Carroll, Sandra TAC:EX **Subject:** proposed response...

Deadline Wednesday, June 13, 2018 5:00 PM

#### Request

The reporter is looking for information about potential economic benefits if BC was hosting the Men's World Cup events.

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He also wants to know if we considered the potential economic benefits of hosting the Men's World Cup - given that it is such a popular world wide event.

He has been provided with the audio clip of the Minister's remarks.

#### B.C.'s support for the FIFA 2026 bid:

To be very clear, the Province of British Columbia has been supportive of the 2026 Bid.

In September 2017, the Province of British Columbia provided a letter of support with three reasonable conditions.

- 1. Receipt of a bona fide business plan with details of the operational, financial and other obligations and risks the province was expected to bear.
- Canada taking a lead role in addressing security and public safety.
- That the taxpayers of British Columbia would not have to bear any liability for event overruns or financial guarantees.

The province did not receive any of that information. Rather, the Province received a series of FIFA guarantee documents with instructions to sign the documents unaltered.

However, on March 14th, provincial staff received official notice from Canada Soccer that the United Bid Committee was proceeding with the United 2026 Bid without the City Vancouver and the Province of British Columbia because the [FIFA] conditions had not been met.

#### The Men's and Women's World Cup are very different. Key differences are:

- The financial risks of the women's world cup were capped at \$2 million and a financial indemnity was provided by the Canadian Soccer Association.
- For its \$2 million investment, British Columbia secured 9 games in Vancouver including preliminary rounds (average attendance ranged from 25,000 to 31,000) a quarter final game (attendance 54,027) and the final game (attendance (53,341).
- The economic return on government's capped \$2 million investment were primarily associated with the quarter final and final games.

- In comparison, the financial risk for the 2026 Men's World Cup was significant. Costs including security and financial indemnity were unknown.
- For the Men's World Cup, FIFA would retain revenue from ticket sales, broadcast rights, broadcasting bonuses, merchandising, licencing, marketing, concessions and right to host fees.
- With most revenues flowing to a tax exempt governing body, it is unclear what benefits would accrue to the province particularly for hosting a small number of preliminary round matches.
- Security costs for the women's tournament was minimal as the threat assessment deemed it a low risk event.
- Security costs for the proposed Men's 2026 tournament are unknown as the threat assessment won't be completed until 2025.
- For reference, Toronto Pan Am Games security costs \$182m; 2010 Olympic winter Games \$900m (up from original estimate of \$175k)
- For the women's tournament, the financial indemnity costs were "0" as the indemnity was Provided by Canadian Soccer Association.
- For the Men's 2026 proposal, costs were Unknown as Canadian Soccer Association and Canada declined providing an indemnity.
- FIFA guarantee documents require government to provide indemnity from all security-related cancellations, including a guarantee of lost profits.

#### 3. Economic Impact

It is unclear how the 2-3 men's preliminary round games could generate up to more economic value than the 2015 Women's World Cup (which included record attendance of over 53,000 for both the quarterfinal game and the final). It is important to note for the Men's 2026 (as per FIFA Guarantee documents) that:

- o FIFA retains all revenue from ticket sales, broadcast rights, broadcasting bonuses, merchandising, licencing, marketing, concessions, and "right to host" fees.
- FIFA is exempt from all taxes.
- o FIFA requires a guarantee from government for lost profit resulting from any cancellations due to security related issues.

#### Dean Sekyer

Executive Lead
Sport Division
Ministry of Tourism, Arts and Culture

Tel: 778-698-8777 Cel: 250-216-5294

From: Sekyer, Dean TAC:EX

Sent: Wednesday, June 13, 2018 3:31 PM

To: Carroll, Sandra TAC:EX Subject: truncated resposne

Margo has provided a bit of context on the \$118 m that can be shared with the reporter. Sometimes it's good to be helpful with fact checking.

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From: Ross, Margo TAC:EX

Sent: Wednesday, June 13, 2018 2:46 PM

To: Dargie, Cathy GCPE:EX; Sekyer, Dean TAC:EX

Cc: Jack, Carolyn GCPE:EX

Subject: RE: TAC Media Request: FIFA World Cup 2026

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From: Dargie, Cathy GCPE:EX

Sent: Wednesday, June 13, 2018 1:52 PM To: Sekyer, Dean TAC:EX; Ross, Margo TAC:EX

Cc: Jack, Carolyn GCPE:EX

Subject: RE: TAC Media Request: FIFA World Cup 2026

Importance: High

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Thanks very much for your help!

Cathy Dargie Public Affairs Officer Tourism, Arts and Culture 8th Floor - 1810 Blanshard Street Victoria, BC

Cell: 250-812-0507

From: Cathy Dargie [mailto:Cathy.Dargie@gov.bc.ca]

Sent: Wednesday, June 13, 2018 1:37 PM

To: Jack, Carolyn GCPE:EX

Subject: TAC Media Request: FIFA World Cup 2026

#### Reporter

Behdad Mahichi, Reporter Vancouver Sun bmahichi@postmedia.com 604-605-2172 c: 647-567-7691

Deadline Wednesday, June 13, 2018 5:00 PM

#### Request

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He also wants to know if we considered the potential economic benefits of hosting the Men's World Cup - given that it is such a popular world wide event.

He has been provided with the audio clip of the Minister's remarks.

### Background

Recommendation

From:

Carroll, Sandra TAC:EX

Sent:

Wednesday, June 13, 2018 5:08 PM

To:

Jack, Carolyn GCPE:EX

Cc:

Sekyer, Dean TAC:EX; Ross, Margo TAC:EX; Avison, Claire TAC:EX

Subject:

Re: UNDER URGENT DEADLINE for VAN SUN - draft - media response re: FIFA BID and

**COST-BENEFIT** 

s.13

Sent from my iPhone

On Jun 13, 2018, at 5:02 PM, Jack, Carolyn GCPE:EX < Carolyn.Jack@gov.bc.ca > wrote:

Please find below a draft media response for TSN and Vancouver Sun queries on what the Province's assessment of the cost-benefit analysis was re: FIFA.

Thank you for your request for more information regarding the Province's actions in regard to the FIFA bid.

I am pleased to provide you with the following statement, which may be attributed to me as spokesperson for the Ministry of Tourism, Arts and Culture, which is the Ministry responsible for sport:

The Province was supportive of the 2026 World Cup Bid and pursued this opportunity.

The government carefully assesses all sport events for value to taxpayers. The FIFA bid agreement contained clauses which it was determined created an unacceptable level of financial risk for taxpayers.

The Province pursued but unfortunately could not obtain clarification or assurances about the full cost of the event.

Amongst the information which we requested of the City of Vancouver was a comprehensive business case to see what the request for provincial funding and commitments would be.

Hosting international events can contribute to the local economy but only if benefits outweigh the costs.

Unfortunately, that business case was not delivered, due to a lack of information from FIFA?? This meant we were unable to do a thorough cost-benefit analysis.

As regards your question comparing the men and women's World Cup events, these events present very different risks and opportunities.

In the case of the women's 2015 World Cup, BC's financial risks were capped at \$2 million, and the Canadian Soccer Association provided a financial indemnity.

The Province was therefore pleased to support the Women's World Cup.

In contrast, we could not obtain any certainty about costs for hosting the Men's World Cup, and the Canadian Soccer Association and Government of Canada declined to provide an indemnity.

Without accurate financial information and assurances of indemnification, it would have been irresponsible for the Province to sign agreements to host the FIFA Men's World cup events.

<image001.png>

### Carolyn Jack, Communications Manager

Ministry of Tourism, Arts & Culture, Responsible for Sport and Multiculturalism

**250)** 893-4449

<image002.gif>

From:

Carroll, Sandra TAC:EX

Sent:

Wednesday, June 13, 2018 5:21 PM

To:

Jack, Carolyn GCPE:EX

Cc:

Sekyer, Dean TAC:EX; Dargie, Cathy GCPE:EX

Subject:

Re: reviewed by DEAN - draft - media response re: FIFA BID and COST-BENEFIT

I like that.

Sent from my iPhone

On Jun 13, 2018, at 5:15 PM, Jack, Carolyn GCPE:EX < Carolyn.Jack@gov.bc.ca > wrote:



#### Carolyn Jack, Communications Manager

Ministry of Tourism, Arts & Culture, Responsible for Sport and Multiculturalism

**250)** 893-4449

<image002.gif>

From: Jack, Carolyn GCPE:EX

Sent: Wednesday, June 13, 2018 5:03 PM

To: Sekyer, Dean TAC:EX

Cc: Ross, Margo TAC:EX; Carroll, Sandra TAC:EX; Avison, Claire TAC:EX

Subject: UNDER URGENT DEADLINE for VAN SUN - draft - media response re: FIFA BID and COST-

BENEFIT

Please find below a draft media response for TSN and Vancouver Sun queries on what the Province's assessment of the cost-benefit analysis was re: FIFA.

Thank you for your request for more information regarding the Province's actions in regard to the FIFA bid.

I am pleased to provide you with the following statement, which may be attributed to me as spokesperson for the Ministry of Tourism, Arts and Culture, which is the Ministry responsible for sport:

The Province was supportive of the 2026 World Cup Bid and pursued this opportunity. The Ministry wanted to work out details. Unfortunately, the United Bid dropped Vancouver from its process because the Province did not comply with FIFA requirements for unaltered documents.

The government carefully assesses all sport events for value to taxpayers. The FIFA bid agreement contained clauses which it was determined created an unacceptable level of financial risk for taxpayers.

The Province pursued but unfortunately could not obtain clarification or assurances about the full cost of the event.

Amongst the information which we requested of the City of Vancouver was a comprehensive business case to see what the request for provincial funding and commitments would be.

Hosting international events can contribute to the local economy but only if benefits outweigh the costs.

Unfortunately, that business case was not delivered, due to a lack of information from the United Bid.

This meant we were unable to do a cost-benefit analysis.

As regards your question comparing the Men and Women's World Cup events, these events present very different risks and opportunities.

In the case of the Women's 2015 World Cup, BC's financial risks were capped at \$2 million, and the Canadian Soccer Association provided a financial indemnity.

The Province was therefore pleased to support the Women's World Cup in Vancouver.

In contrast, we could not obtain any certainty about costs for hosting the Men's 2026 World Cup, and the Canadian Soccer Association and Government of Canada declined to provide an indemnity.

Without accurate financial information and assurances of indemnification, it would have been irresponsible for the Province to sign agreements to host the 2026 FIFA Men's World Cup events.

By contrast, the information the Province received about the economic benefits of the 2015 Women's World Cup was that the benefits ranged from \$82 million to \$118 million. This information came to us from Soccer Canada.

This meant that the Province's investment of \$2 million dollars in the Women's World Cup resulted in revenues of up to \$118 million.



#### Carolyn Jack, Communications Manager

Ministry of Tourism, Arts & Culture, Responsible for Sport and Multiculturalism

**250)** 893-4449

<image002.gif>

From:

Carroll, Sandra TAC:EX

Sent:

Thursday, June 14, 2018 11:13 AM

To:

Jack, Carolyn GCPE:EX; Sekyer, Dean TAC:EX; Ross, Margo TAC:EX

Cc:

Shang, Cindy TAC:EX

Subject:

RE: Dean/Sandy - urgent request for MINISTER. Document outlining specific concerns

gov had with FIFA

#### I think the IN does this?

From: Jack, Carolyn GCPE:EX

Sent: Thursday, June 14, 2018 11:08 AM

To: Sekyer, Dean TAC:EX; Carroll, Sandra TAC:EX; Ross, Margo TAC:EX

Cc: Shang, Cindy TAC:EX

Subject: Dean/Sandy - urgent request for MINISTER. Document outlining specific concerns gov had with FIFA

Minister is doing an interview shortly, and has asked me for the document we had which outlined (I blv in bullet form) the key concerns of government w FIFA bid.

Could someone possibly send me that in next 5-6 minutes?

Sorry for rush.



### Carolyn Jack, Communications Manager

Ministry of Tourism, Arts & Culture, Responsible for Sport and Multiculturalism

(250) 893-4449



Please consider the environment before printing this email.

From:

Sekyer, Dean TAC:EX

Sent:

Thursday, June 14, 2018 3:47 PM

To:

Carroll, Sandra TAC:EX

Subject:

RE: Exclusive: How the United 2026 World Cup bid rejected Vancouver - theBreaker

Good article.

----Original Message-----

From: Carroll, Sandra TAC:EX

Sent: Thursday, June 14, 2018 3:13 PM

To: Sekyer, Dean TAC:EX

Subject: Exclusive: How the United 2026 World Cup bid rejected Vancouver - theBreaker

https://thebreaker.news/news/united-bid-rejection/

Sent from my iPhone

Exclusive: How the United 2026 World Cup bid rejected Vancouver

ADVERTISEMENT

Bob Mackin

Page 172 to/à Page 174

Withheld pursuant to/removed as

Copyright

```
From:
                                   Carroll, Sandra TAC:EX
 Sent:
                                   Friday, June 15, 2018 7:11 AM
 To:
                                   Jack, Carolyn GCPE:EX
 Cc:
                                   Sekyer, Dean TAC:EX; Shang, Cindy TAC:EX
 Subject:
                                   Re: Sandy - s.13,s.16,s.17
                                                                                                           - FW: last look
                                   - REPLY for TSN on "exit clause"
 Based on foi rules they would be s.13,s.16,s.17
 s.13.s.16.s.17
                                                                  We can see what is posted online.
 Sent from my iPhone
 > On Jun 14, 2018, at 5:38 PM, Jack, Carolyn GCPE:EX < Carolyn. Jack@gov.bc.ca > wrote:
 > Sandy
 >
> Is it allowable for me to provide this agreement to TSN?
> Or no?
>
> C
>
> From: Sekyer, Dean TAC:EX
> Sent: Thursday, June 14, 2018 4:51 PM
> To: Jack, Carolyn GCPE:EX
> Subject: RE: an online version of s.13,s.16,s.17
                                                                - FW: last look - REPLY for TSN on "exit clause"
>
> I don't see these online.
s.13,s.16,s.17
>
> D
>
>
>
> From: Jack, Carolyn GCPE:EX
> Sent: Thursday, June 14, 2018 4:23 PM
> To: Sekyer, Dean TAC:EX
> Cc: Carroll, Sandra TAC:EX
> Subject: an online version of s.13,s.16,s.17
                                                           - FW: last look - REPLY for TSN on "exit clause"
> Any chance there's an online version of that S.13,S.16,S.17
> Would like to supply to journalist.
```

```
> [image002]
 > Carolyn Jack, Communications Manager
 > Ministry of Tourism, Arts & Culture, Responsible for Sport and
 > Multiculturalism • (250) 893-4449 [green-370x63]
>
> From: Sekyer, Dean TAC:EX
> Sent: Thursday, June 14, 2018 4:14 PM
> To: Jack, Carolyn GCPE:EX; Carroll, Sandra TAC:EX
> Subject: RE: last look - REPLY for TSN on "exit clause"
s.13,s.16,s.17
> D
> From: Jack, Carolyn GCPE:EX
> Sent: Thursday, June 14, 2018 3:49 PM
> To: Sekyer, Dean TAC:EX; Carroll, Sandra TAC:EX
> Subject: last look - REPLY for TSN on "exit clause"
>
> Here it is:
>
> DRAFT REPLY
> Hello Matt.
> Thanks for the clarification.
> Yes, the Government saw the United Bid's early budget and plans.
> The government was asked to sign legally-binding FIFA agreements.
> You can see these agreements here:
> https://www.scribd.com/document/374604228/World-Cup-Host-City-Agreemen
> t
> Please note the language on page 47 of the document:
> Host Country/Province guarantees to FIFA:
>
>
> (i)
             That the issuance of the Government Guarantees and the Government declaration represents a unilateral
legal act by which the Government and the respective competent local, regional or national government authority in
(Name of Province/Country) assume binding obligations and gives guarantees and further undertakings towards, and for
the benefit of FIFA, the 2026 FWC entity, the 2026FWC Subsidiary and any other FIFA subsidiary.
```

```
> Sport Canada put forward a collateral agreement which proposed that it would seek to help any party which later
sought to exit the FIFA agreement.
> We have no knowledge of United Bid proposing any other collateral agreement.
> The Province received legal advice that this collateral agreement would have no force in law vis-à-vis any signed FIFA
agreement.
> The Province repeatedly asked to negotiate some of the concerning aspects of the FIFA agreement.
> This negotiation was declined.
> On legal advice, with no exit clause in the FIFA contract, the Province did not sign the agreement.
> Subsequently, the United Bid rejected Vancouver as a Host City, although we continued to offer to negotiate.
> Although it is true that the payments would begin 4-6 years out, the issue was the Province's legal obligation, once it
had signed the agreement, and the United Bid's inflexibility regarding negotiation.
> Other jurisdictions - including Chicago and Minneapolis - reached similar conclusions once they had reviewed the
FIFA agreement.
>
> CJ
>
>
> From: Sekeres, Matthew [mailto:Matt.Sekeres@bellmedia.ca]
> Sent: Thursday, June 14, 2018 2:00 PM
> To: Jack, Carolyn GCPE:EX
> Subject: RE: what's your telephone number? - RE: will be back to you
> shortly - RE: BC Gov News - Minister's statement on Canada's bid to
> co-host the FIFA 2026 World Cup
> Hi Carolyn,
> The exit clause I speak of is located in the United Bid budget and
> plans, not the FIFA documents leaked to select media. It is in their
> companion documents and minutes, and speaks of an exit clause until
> the spring of 2020, and specifies the financial exposure begins 4-6
> years out, not immediately. The FIFA documents do not carry budget
> provisions of the Bid Committee. Did the government not see the Bid
> Committee documents? And if so, why not? Thanks, MS
>
>
> [image002]
> Carolyn Jack, Communications Manager
> Ministry of Tourism, Arts & Culture, Responsible for Sport and
> Multiculturalism • (250) 893-4449 [green-370x63]
>
>
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> <2026 FWC Bidding Agreement JOINT BIDS SCHEDULE 4b Government

> Guarantees FINAL.pdf> <image003.png> <image004.gif>