

September 13, 2019 384760

Confidential

Honourable Lisa Beare Minister of Tourism, Arts and Culture Rm 151 Parliament Buildings Victoria BC V8V 1X4

Dear Colleague:

Re: 2019/20 Expenditure Management Savings Target

Further to s.12 the release of the government's *First Quarterly Report*, I write with respect to the in-year expenditure management exercise we are undertaking across government.

Our government is focused on making life better for all British Columbians by delivering the services people need, making life more affordable and investing in a strong and sustainable economy. We have proven that putting people first is good for our economy, and good for our province. Through our deliberate, focused approach, we have invested in the priorities that matter for people and maintained strong fiscal management, debt affordability and balanced budgets.

Consistent with this approach, Treasury Board is requiring that all Ministries develop an in-year savings plan focused on reducing discretionary spending. This approach will ensure that services people count on and core programs are protected, and ensures that smaller ministries and ministries with significant core programs and services are not disproportionately impacted.

The approach is also fair and flexible - you will have the discretion to identify savings provided they do not impact services or benefits for British Columbians.

s.12

I am relying on your judgement, expertise, and leadership to ensure we can meet our collective savings target in a thoughtful way.

s.12; s.17

Treasury Board Staff will continue to closely monitor ministry spending forecasts, risks and risk mitigation plans. Ministries remain responsible for advising Treasury Board Staff, in a timely manner, of any material risks and pressures to the new fiscal plan targets. This responsibility extends to the agencies, Crown corporations and SUCH sector organizations for which you are accountable.

I wish to thank you for your commitment and continued support as we continue to work together to maintain a balanced fiscal plan.

Sincerely,

Carole James

Chair

See Attachment

cc: Shauna Brouwer

Garole Cames

Deputy Minister

Ministry of Tourism, Arts and Culture

David Curtis

Assistant Deputy Minister and Executive Financial Officer

Ministry of Tourism, Arts and Culture

Page 03 of 77 to/à Page 46 of 77

Withheld pursuant to/removed as

s.12; s.13; s.17

Page 47 of 77

Withheld pursuant to/removed as

s.13; s.17; s.12

Page 48 of 77

Withheld pursuant to/removed as

s.12; s.13; s.17

Page 49 of 77

Withheld pursuant to/removed as

s.13; s.17; s.12

Page 50 of 77 to/à Page 77 of 77

Withheld pursuant to/removed as

s.12; s.13; s.17