

BRIEFING NOTE

Premier RBCM Modernization Update

Briefing Note

What:

- Royal BC Museum (RBCM) Modernization Project status update

Who:

- Honourable John Horgan

Executive Summary:

- The RBCM has concluded its search for a new CEO and has identified a preferred candidate pending compensation negotiations and approval.
- The Collections and Research Building (CRB) has shortlisted three preferred proponents for the Request for Proposal (RFP) who will provide proposed designs in May 2022 for Evaluation Committee final selection in June 2022. Ground-breaking is expected in July 2022.

- s.12; s.13

Background:

CEO Recruitment

- RBCM has concluded its CEO search and has been working with PSEC on compensation approval.
- Minister Robinson approved^{s.12; s.13; s.17}
s.12; s.13; s.17

BRIEFING NOTE

Premier RBCM Modernization Update

Modernization Project

Collections and Research Building

Three teams have been invited to submitted responses to the RFP.

1. Maple Reinders / Michael Green Architecture / Equilibrium

- BC based team
- s.12; s.13
- Reference projects:
 - Wood Innovation Design Centre – tallest wood building in north America when it was built.
 - Audain Art Gallery – gallery space with MT

2. Ledcor-Knappett / John McAslan+Partners (UK based) / Franci Architects / dk Architects (Indigenous) / Fast + Epp

- Local partner with Knappett Construction
- Reference projects:
 - Royal Alberta Museum – most recent Canadian museum built, DB delivery
 - Van Dusen Gardens – highly sustainable and innovative MT building

3. Kinetic Construction-Smith Brothers Wilson-Wright Construction Joint Venture / Diamond Schmitt Architects / Formline (Indigenous design advisor)/ Aspect Structural Engineers / Kinsol Timber Structures (MT contractor)

- Local partner with Kinetic Construction
- Reference projects:
 - Emily Carr University of Art + Design – program relevance, DB delivery
 - Ingenium, Collection and Conservation Centre (Ottawa) - highly relevant program

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Withheld pursuant to/removed as

s.12

BRIEFING NOTE

Premier RBCM Modernization Update

Appendices:

s.12; s.13

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Withheld pursuant to/removed as

s.12 ; s.13

From: Mayhew, Neilane TACS:EX
To: Berkes, Andrea TACS:EX
Subject: FW: RBCM PEB: Procurement/Labour Approach Approval and Next Meeting
Date: January 20, 2022 7:25:33 AM
Attachments: image001

From: Mark A. Liedemann <Mark.Liedemann@infrastructurebc.com>

Sent: November 8, 2021 7:39 PM

To: TACS Deputy Minister TACS:EX <TACS.DeputyMinister@gov.bc.ca>; Avison, Claire TACS:EX <Claire.Avison@gov.bc.ca>; Jonker, Brian TACS:EX <Brian.Jonker@gov.bc.ca>; Farrell, Amanda TIC:EX <Amanda.Farrell@ticorp.ca>; 'Daniel Muzyka (daniel.muzyka@outlook.com)' <daniel.muzyka@outlook.com>; Muzyka, Daniel RBCM:EX <dmuzyka@royalbcmuseum.bc.ca>; 'rkj@jawlproperties.com' <rkj@jawlproperties.com>; Krishna, Kaye TRAN:EX <Kaye.Krishna@gov.bc.ca>; Anderson, Kim TIC:EX <Kim.Anderson@ticorp.ca>; 'Carole James' s.22 Stenson, Erika RBCM:EX <EStenson@royalbcmuseum.bc.ca>; Mayhew, Neilane TACS:EX <Neilane.Mayhew@gov.bc.ca>

Cc: Volk, Kevin TRAN:EX <Kevin.Volk@gov.bc.ca>; French, Jason IBC:EX <Jason.French@infrastructurebc.com>; MacKay, Diane RBCM:EX <dmacKay@royalbcmuseum.bc.ca>; Romanova, Tamara MUNI:EX <Tamara.Romanova@gov.bc.ca>

Subject: RE: RBCM PEB: Procurement/Labour Approach Approval and Next Meeting

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

I approve the motion.

Regards,



Mark Liedemann
President and CEO

D: 604.806.4171
C: 604.375.8947
E: mark.liedemann@infrastructurebc.com
W: www.infrastructurebc.com
L: [InfrastructureBCLinkedIn](#)

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From: TACS Deputy Minister TACS:EX <TACS.DeputyMinister@gov.bc.ca>

Sent: November 8, 2021 1:24 PM

To: Avison, Claire TACS:EX <Claire.Avison@gov.bc.ca>; Jonker, Brian TACS:EX <Brian.Jonker@gov.bc.ca>; Amanda Farrell <amanda.farrell@ticorp.ca>; 'Daniel Muzyka (daniel.muzyka@outlook.com)' <daniel.muzyka@outlook.com>; Muzyka, Daniel RBCM:EX <dmuzyka@royalbcmuseum.bc.ca>; 'rkj@jawlproperties.com' <rkj@jawlproperties.com>; Mark A. Liedemann <Mark.Liedemann@infrastructurebc.com>; Krishna, Kaye TRAN:EX <Kaye.Krishna@gov.bc.ca>; Anderson, Kim TIC:EX <kim.anderson@ticorp.ca>; 'Carole James'

s.22 ; Stenson, Erika RBCM:EX <EStenson@royalbcmuseum.bc.ca>; Mayhew, Neilane TACS:EX <Neilane.Mayhew@gov.bc.ca>

Cc: Volk, Kevin TRAN:EX <Kevin.Volk@gov.bc.ca>; Jason French

<Jason.French@infrastructurebc.com>; MacKay, Diane RBCM:EX

<dmackay@royalbcmuseum.bc.ca>; Romanova, Tamara JAG:EX <Tamara.Romanova@gov.bc.ca>

Subject: RBCM PEB: Procurement/Labour Approach Approval and Next Meeting

Dear PEB,

s.12; s.13

Thank you

Office of the Deputy Minister

Ministry of Tourism, Arts, Culture and Sport

From: [Daniel Muzyka](#)
To: [TACS Deputy Minister TACS:EX](#)
Subject: Re: RBCM PEB: Procurement/Labour Approach Approval and Next Meeting
Date: November 8, 2021 2:20:52 PM

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

I approve the motion.
Thanks
Dan

Sent from my iPhone

On Nov 8, 2021, at 13:24, TACS Deputy Minister TACS:EX
<TACS.DeputyMinister@gov.bc.ca> wrote:

Dear PEB,
s.12; s.13

Thank you
Office of the Deputy Minister
Ministry of Tourism, Arts, Culture and Sport

From: [Robert Jawl](#)
To: [TACS Deputy Minister TACS:EX](#)
Subject: RE: RBCM PEB: Procurement/Labour Approach Approval and Next Meeting
Date: November 8, 2021 2:43:54 PM

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

I approve the motion below as presented.

-Robert

Robert Jawl

Jawl Properties Ltd

250 414 4173

jawlproperties.com

From: TACS Deputy Minister TACS:EX <TACS.DeputyMinister@gov.bc.ca>

Sent: Monday, November 8, 2021 1:24 PM

To: Avison, Claire TACS:EX <Claire.Avison@gov.bc.ca>; Jonker, Brian TACS:EX <Brian.Jonker@gov.bc.ca>; Farrell, Amanda TIC:EX <Amanda.Farrell@ticorp.ca>; 'Daniel Muzyka (daniel.muzyka@outlook.com)' <daniel.muzyka@outlook.com>; Muzyka, Daniel RBCM:EX <dmuzyka@royalbcmuseum.bc.ca>; Robert Jawl <rkj@jawlproperties.com>; Liedemann, Mark A IBC:EX <Mark.Liedemann@infrastructurebc.com>; Krishna, Kaye TRAN:EX <Kaye.Krishna@gov.bc.ca>; Anderson, Kim TIC:EX <Kim.Anderson@ticorp.ca>; 'Carole James' s.22 : Stenson, Erika RBCM:EX <ESTenson@royalbcmuseum.bc.ca>; Mayhew, Neilane TACS:EX <Neilane.Mayhew@gov.bc.ca>

Cc: Volk, Kevin TRAN:EX <Kevin.Volk@gov.bc.ca>; French, Jason IBC:EX <Jason.French@infrastructurebc.com>; MacKay, Diane RBCM:EX <dmackay@royalbcmuseum.bc.ca>; Romanova, Tamara MUNI:EX <Tamara.Romanova@gov.bc.ca>

Subject: RBCM PEB: Procurement/Labour Approach Approval and Next Meeting

s.12; s.13

s.12; s.13

of the business case, including information that has been covered and asked.

Thank you

Office of the Deputy Minister

Ministry of Tourism, Arts, Culture and Sport

From: [Mark A. Liedemann](#)
To: [TACS Deputy Minister TACS:EX](#); [Avison, Claire TACS:EX](#); [Jonker, Brian TACS:EX](#); [Farrell, Amanda TIC:EX](#); ["Daniel Muzyka \(daniel.muzyka@outlook.com\)"](#); [Muzyka, Daniel RBCM:EX](#); ["rkj@jawlproperties.com"](#); [Krishna, Kaye TRAN:EX](#); [Anderson, Kim TIC:EX](#); ["Carole James"](#); [Stenson, Erika RBCM:EX](#); [Mayhew, Neilane TACS:EX](#)
Cc: [Volk, Kevin TRAN:EX](#); [French, Jason IBC:EX](#); [MacKay, Diane RBCM:EX](#); [Romanova, Tamara MUNI:EX](#)
Subject: RE: RBCM PEB: Procurement/Labour Approach Approval and Next Meeting
Date: November 8, 2021 7:39:07 PM
Attachments: [image001.png](#)

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

I approve the motion.

Regards,



Mark Liedemann
President and CEO

D: 604.806.4171
C: 604.375.8947
E: mark.liedemann@infrastructurebc.com
W: www.infrastructurebc.com
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From: TACS Deputy Minister TACS:EX <TACS.DeputyMinister@gov.bc.ca>
Sent: November 8, 2021 1:24 PM
To: [Avison, Claire TACS:EX](#) <Claire.Avison@gov.bc.ca>; [Jonker, Brian TACS:EX](#) <Brian.Jonker@gov.bc.ca>; [Amanda Farrell](#) <amanda.farrell@ticorp.ca>; ["Daniel Muzyka \(daniel.muzyka@outlook.com\)"](#) <daniel.muzyka@outlook.com>; [Muzyka, Daniel RBCM:EX](#) <dmuzyka@royalbcmuseum.bc.ca>; ["rkj@jawlproperties.com"](#) <rkj@jawlproperties.com>; [Mark A. Liedemann](#) <Mark.Liedemann@infrastructurebc.com>; [Krishna, Kaye TRAN:EX](#) <Kaye.Krishna@gov.bc.ca>; [Anderson, Kim TIC:EX](#) <kim.anderson@ticorp.ca>; ["Carole James"](#) <s.22>; [Stenson, Erika RBCM:EX](#) <Estenson@royalbcmuseum.bc.ca>; [Mayhew, Neilane TACS:EX](#) <Neilane.Mayhew@gov.bc.ca>
Cc: [Volk, Kevin TRAN:EX](#) <Kevin.Volk@gov.bc.ca>; [Jason French](#) <Jason.French@infrastructurebc.com>; [MacKay, Diane RBCM:EX](#) <dmackay@royalbcmuseum.bc.ca>; [Romanova, Tamara JAG:EX](#) <Tamara.Romanova@gov.bc.ca>
Subject: RBCM PEB: Procurement/Labour Approach Approval and Next Meeting

Dear PEB,

In light of the workshop held on October 29th focussing the main museum procurement model and labour approach, I would like to ensure that we have recorded the approval of the recommendations endorsed by the PEB members in attendance. As such, I am requesting electronic approval of the following motion and would request your response by **noon on Wednesday, November 10.**

The Project Executive Board approves the Design-Build/Construction Management procurement model, subject to confirmation of positive value for money, with a procurement-contract terms (PCT) labour approach for the main museum business case.

For those who could not attend the workshop, materials are available on [SharePoint](#).

Members of the working group would be happy to connect with you individually if you have questions, please let me know if required.

Secondly, the working group has reviewed the work schedule and remaining decision points for the CRB and the Main Museum and recommended that we defer the previously held November 10th and 24th PEB meetings and reconvene on December 10th for formal approval of the business case. A meeting invitation has been sent for this date.

Thank you

Office of the Deputy Minister

Ministry of Tourism, Arts, Culture and Sport

From: [Carole James](#)
To: [TACS Deputy Minister TACS:EX](#)
Subject: Re: RBCM PEB: Procurement/Labour Approach Approval and Next Meeting
Date: November 10, 2021 3:24:42 PM

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

Sorry, a couple of hours late, but I approve the motion attached
Carole

Sent from my iPad

On Nov 8, 2021, at 1:24 PM, TACS Deputy Minister TACS:EX
<TACS.DeputyMinister@gov.bc.ca> wrote:

s.12; s.13

Thank you
Office of the Deputy Minister
Ministry of Tourism, Arts, Culture and Sport

From: [Kubisheski, Carlee](#) TRAN:EX
To: [Wood, Chelsea](#) TACS:EX
Subject: FW: RBCM PEB: Procurement/Labour Approach Approval and Next Meeting
Date: December 7, 2021 3:03:33 PM

Kaye's approves

Carlee Kubisheski | A/Executive Coordinator
Ministry of Transportation and Infrastructure

From: TACS Deputy Minister TACS:EX <TACS.DeputyMinister@gov.bc.ca>

Sent: November 8, 2021 1:24 PM

To: Avison, Claire TACS:EX <Claire.Avison@gov.bc.ca>; Jonker, Brian TACS:EX <Brian.Jonker@gov.bc.ca>; Farrell, Amanda TIC:EX <Amanda.Farrell@ticorp.ca>; 'Daniel Muzyka (daniel.muzyka@outlook.com)' <daniel.muzyka@outlook.com>; Muzyka, Daniel RBCM:EX <dmuzyka@royalbcmuseum.bc.ca>; 'rkj@jawlproperties.com' <rkj@jawlproperties.com>; Liedemann, Mark A IBC:EX <Mark.Liedemann@infrastructurebc.com>; Krishna, Kaye TRAN:EX <Kaye.Krishna@gov.bc.ca>; Anderson, Kim TIC:EX <Kim.Anderson@ticorp.ca>; 'Carole James' s.22 <Carole.James@gov.bc.ca>; Stenson, Erika RBCM:EX <Estenson@royalbcmuseum.bc.ca>; Mayhew, Neilane TACS:EX <Neilane.Mayhew@gov.bc.ca>
Cc: Volk, Kevin TRAN:EX <Kevin.Volk@gov.bc.ca>; French, Jason IBC:EX <Jason.French@infrastructurebc.com>; MacKay, Diane RBCM:EX <dmackay@royalbcmuseum.bc.ca>; Romanova, Tamara MUNI:EX <Tamara.Romanova@gov.bc.ca>

Subject: RBCM PEB: Procurement/Labour Approach Approval and Next Meeting

Dear PEB,
s.12; s.13

Thank you
Office of the Deputy Minister
Ministry of Tourism, Arts, Culture and Sport

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Withheld pursuant to/removed as

s.12 ; s.13 ; s.17

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Withheld pursuant to/removed as

DUPLICATE

From: Farrell, Amanda TIC:EX
To: Liedemann, Mark A IBC:EX; TACS Deputy Minister TACS:EX; Avison, Claire TACS:EX; Jonker, Brian TACS:EX; "Daniel Muzyka (daniel.muzyka@outlook.com)"; Muzyka, Daniel RBCM:EX; "rkj@jawlproperties.com"; Krishna, Kaye TRAN:EX; Anderson, Kim TIC:EX; "Carole James"; Stenson, Erika RBCM:EX; Mayhew, Neilane TACS:EX
Cc: Volk, Kevin TRAN:EX; French, Jason IBC:EX; MacKay, Diane RBCM:EX; Romanova, Tamara MUNI:EX
Subject: RE: RBCM PEB: Procurement/Labour Approach Approval and Next Meeting
Date: November 15, 2021 12:09:33 PM
Attachments: image001.png

I also approve the motion
Amanda Farrell

From: Mark A. Liedemann <Mark.Liedemann@infrastructurebc.com>
Sent: November 8, 2021 7:39 PM
To: TACS Deputy Minister TACS:EX <TACS.DeputyMinister@gov.bc.ca>; Avison, Claire TACS:EX <Claire.Avison@gov.bc.ca>; Jonker, Brian TACS:EX <Brian.Jonker@gov.bc.ca>; Farrell, Amanda TIC:EX <Amanda.Farrell@ticorp.ca>; 'Daniel Muzyka (daniel.muzyka@outlook.com)' <daniel.muzyka@outlook.com>; Muzyka, Daniel RBCM:EX <dmuzyka@royalbcmuseum.bc.ca>; 'rkj@jawlproperties.com' <rkj@jawlproperties.com>; Krishna, Kaye TRAN:EX <Kaye.Krishna@gov.bc.ca>; Anderson, Kim TIC:EX <Kim.Anderson@ticorp.ca>; 'Carole James' s.22 : Stenson, Erika RBCM:EX <EStenson@royalbcmuseum.bc.ca>; Mayhew, Neilane TACS:EX <Neilane.Mayhew@gov.bc.ca>
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Subject: RE: RBCM PEB: Procurement/Labour Approach Approval and Next Meeting

[EXTERNAL] This email came from an external source. Only open attachments or links that you are expecting from a known sender.

I approve the motion.
Regards,



Mark Liedemann
President and CEO

D: 604.806.4171
C: 604.375.8947
E: mark.liedemann@infrastructurebc.com
W: www.infrastructurebc.com
L: [InfrastructureBCLinkedIn](#)

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<Kaye.Krishna@gov.bc.ca>; Anderson, Kim TIC:EX <kim.anderson@ticorp.ca>; 'Carole James'
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Mayhew, Neilane TACS:EX <Neilane.Mayhew@gov.bc.ca>
Cc: Volk, Kevin TRAN:EX <Kevin.Volk@gov.bc.ca>; Jason French
<Jason.French@infrastructurebc.com>; MacKay, Diane RBCM:EX
<dmackay@royalbcmuseum.bc.ca>; Romanova, Tamara JAG:EX <Tamara.Romanova@gov.bc.ca>

Subject: RBCM PEB: Procurement/Labour Approach Approval and Next Meeting

Dear PEB,

s.12; s.13

Thank you
Office of the Deputy Minister
Ministry of Tourism, Arts, Culture and Sport

From: Avison, Claire TACS:EX
To: TACS Deputy Minister TACS:EX; Swan, Wendy TACS:EX
Subject: RE: RBCM PEB: Procurement/Labour Approach Approval and Next Meeting
Date: November 16, 2021 9:50:55 AM

Chelsea/Wendy – I understand you're looking for my formal endorsement of the working group recommended DB/CM procurement model captured below. I support the recommended approach.
thx

Claire Avison (she/her) | Assistant Deputy Minister | Ministry of Tourism Arts Culture and Sport | Cell: 250-217-9059 | claire.avison@gov.bc.ca

From: TACS Deputy Minister TACS:EX <TACS.DeputyMinister@gov.bc.ca>

Sent: November 8, 2021 1:24 PM

To: Avison, Claire TACS:EX <Claire.Avison@gov.bc.ca>; Jonker, Brian TACS:EX <Brian.Jonker@gov.bc.ca>; Farrell, Amanda TIC:EX <Amanda.Farrell@ticorp.ca>; 'Daniel Muzyka (daniel.muzyka@outlook.com)' <daniel.muzyka@outlook.com>; Muzyka, Daniel RBCM:EX <dmuzyka@royalbcmuseum.bc.ca>; 'rkj@jawlproperties.com' <rkj@jawlproperties.com>; Liedemann, Mark A IBC:EX <Mark.Liedemann@infrastructurebc.com>; Krishna, Kaye TRAN:EX <Kaye.Krishna@gov.bc.ca>; Anderson, Kim TIC:EX <Kim.Anderson@ticorp.ca>; 'Carole James' s.22 ; Stenson, Erika RBCM:EX <EStenson@royalbcmuseum.bc.ca>; Mayhew, Neilane TACS:EX <Neilane.Mayhew@gov.bc.ca>
Cc: Volk, Kevin TRAN:EX <Kevin.Volk@gov.bc.ca>; French, Jason IBC:EX <Jason.French@infrastructurebc.com>; MacKay, Diane RBCM:EX <dmackay@royalbcmuseum.bc.ca>; Romanova, Tamara MUNI:EX <Tamara.Romanova@gov.bc.ca>
Subject: RBCM PEB: Procurement/Labour Approach Approval and Next Meeting

Dear PEB,

s.12; s.13

Thank you
Office of the Deputy Minister
Ministry of Tourism, Arts, Culture and Sport

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Withheld pursuant to/removed as

s.12 ; s.13 ; s.17

ITINERARY – RBCM TOUR

November 18, 2021

4:00pm-5:30pm

The RBCM would like to provide the Minister with both a “behind the scenes” tour of the RBCM and a guided tour through the Orcas exhibit. The group of 6 attendees may be split into two separate groups to aid in ensuring there is enough space in each area for interaction by participants.

Objectives: To provide the Minister an opportunity to view the scope of the RBCM facility and current building environment to further understand the need for modernization, as well as to provide the Minister an opportunity to glimpse into the breadth and scale of operations.

Attendees:	Honourable Melanie Mark Senior Ministerial Assistant: Melissa Farrance Executive Assistants: Diego Cardona and Kenton Duncan Deputy Minister Neilane Mayhew Assistant Deputy Minister Claire Avison
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4:00pm – 4:05pm	Arrival Welcome by <ul style="list-style-type: none"> • Dan Muzyka, Board Chair and A/CEO • Erika Stenson, A/Vice President, Museum Operations • David Alexander, A/Vice President of Collections and Research • Wanda Boden, EFO and VP Corporate Administration 	Lobby/Foyer
4:05pm – 4:20pm	Behind the Scenes - Indigenous Collections and Repatriation Department Guided by Lou-ann Neel, Head of Indigenous Collections and Repatriation	Fannin Tower
4:20pm – 4:35 pm	Behind the Scenes – Invertebrates Guided by <ul style="list-style-type: none"> • Hugh Macintosh, Collections Manager, Natural History Data Steward • Dr. Henry Choong, Curator, Invertebrate Zoology 	Exhibition Building - Basement
4:35pm – 4:50 pm	Behind the Scenes – Archives Guided by Genevieve Weber, A/Head of Archives	Archives Building

4:50pm – 5:05pm	Behind the Scenes – Art Vault Guided by <ul style="list-style-type: none"> • Lesley Golding, A/Senior Registrar • Dr. India Young, Curator, Art and Images 	Exhibition Building - Basement
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5:05pm – 5:30pm	Orcas: Our Shared Future Guided by <ul style="list-style-type: none"> • Lou-ann Neel, Head of Indigenous Collections and Repatriation • Leah Best, Head of Knowledge 	Exhibition Hall
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s.12 ; s.13

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s.12 ; s.13 ; s.17

From: [Mayhew, Neilane TACS:EX](#)
To: [Berkes, Andrea TACS:EX](#)
Subject: FW: Agenda - Museum Working Group
Date: January 20, 2022 7:27:43 AM

From: Avison, Claire TACS:EX <Claire.Avison@gov.bc.ca>

Sent: November 29, 2021 5:13 PM

To: Mayhew, Neilane TACS:EX <Neilane.Mayhew@gov.bc.ca>

Subject: RE: Agenda - Museum Working Group

Will meet with Dan and Erika tomorrow – I don't think it's unreasonable for RBCM to work within a budget cap of \$2.6M, allocated in a combination to internal and external resources. This is consistent with what Dan will pitch tomorrow but for a higher value. Part of the issue has been clarifying what's proposed – its been a moving target. This request also need balancing in the context of the operating FTEs requested – also confusing and we are mapping out.

Claire Avison (she/her) | Assistant Deputy Minister | Ministry of Tourism Arts Culture and Sport | Cell: 250-217-9059 | claire.avison@gov.bc.ca

From: Mayhew, Neilane TACS:EX <Neilane.Mayhew@gov.bc.ca>

Sent: November 29, 2021 4:57 PM

To: Avison, Claire TACS:EX <Claire.Avison@gov.bc.ca>

Subject: FW: Agenda - Museum Working Group

s.13

Neilane

Sent from Workspace ONE Boxer

On Nov. 29, 2021 4:37 p.m., "Avison, Claire TACS:EX" <Claire.Avison@gov.bc.ca> wrote:

see email below – I have a call scheduled with Dan to discuss the approach further. He is proposing a different solution – one that sounds reasonable s.12; s.13

s.13

Claire Avison (she/her) | Assistant Deputy Minister | Ministry of Tourism Arts Culture and Sport | Cell: 250-217-9059 | claire.avison@gov.bc.ca

From: Stenson, Erika RBCM:EX <Estenson@royalbcmuseum.bc.ca>

Sent: November 29, 2021 3:45 PM

To: Helliwell, Jacob TIC:EX <Jacob.Helliwell@ticorp.ca>; Anderson, Kim TIC:EX <Kim.Anderson@ticorp.ca>; Duce, Tanya RBCM:EX <TDuce@royalbcmuseum.bc.ca>; Jonker, Brian TACS:EX <Brian.Jonker@gov.bc.ca>; French, Jason IBC:EX <Jason.French@infrastructurebc.com>; Bahain, Julien IBC:EX <Julien.Bahain@infrastructurebc.com>; Avison, Claire TACS:EX <Claire.Avison@gov.bc.ca>; MacKay, Diane RBCM:EX <dmackay@royalbcmuseum.bc.ca>; Hallatt, Sue TIC:EX <Sue.Hallatt@ticorp.ca>; 'Katie@esquimaltnation.ca' <Katie@esquimaltnation.ca>; 'rob@esquimaltnation.ca' <rob@esquimaltnation.ca>; 'Florence Dick' <Florence.Dick@songheesnation.com>; Erickson, Darb TACS:EX <Darb.Erickson@gov.bc.ca>

Cc: Drake, Tracey RBCM:EX <tdrake@royalbcmuseum.bc.ca>

Subject: RE: Agenda - Museum Working Group

s.13

He will call Claire/Neilane to discuss.

Erika

From: Helliwell, Jacob TIC:EX

Sent: Monday, November 29, 2021 8:43 AM

To: Anderson, Kim TIC:EX <Kim.Anderson@ticorp.ca>; Duce, Tanya RBCM:EX <TDuce@royalbcmuseum.bc.ca>; Jonker, Brian TACS:EX <Brian.Jonker@gov.bc.ca>; French, Jason IBC:EX <Jason.French@infrastructurebc.com>; Bahain, Julien IBC:EX <Julien.Bahain@infrastructurebc.com>; Stenson, Erika RBCM:EX <ESTenson@royalbcmuseum.bc.ca>; Avison, Claire TACS:EX <Claire.Avison@gov.bc.ca>; MacKay, Diane RBCM:EX <dmackay@royalbcmuseum.bc.ca>; Hallatt, Sue TIC:EX <Sue.Hallatt@ticorp.ca>; 'Katie@esquimaltnation.ca' <Katie@esquimaltnation.ca>; 'rob@esquimaltnation.ca' <rob@esquimaltnation.ca>; 'Florence Dick' <Florence.Dick@songheesnation.com>; Erickson, Darb TACS:EX <Darb.Erickson@gov.bc.ca>

Subject: RE: Agenda - Museum Working Group

Agenda – November 29 WG Meeting

1. Action item follow-up
2. s.12
3. BC completion schedule tracking
 - a. Final comments on BC
 - b. CBA sections
4. PEB presentation review (attached)
5. Other

From: Anderson, Kim TIC:EX Kim.Anderson@ticorp.ca

Sent: November 29, 2021 8:35 AM

To: Helliwell, Jacob TIC:EX Jacob.Helliwell@ticorp.ca; Duce, Tanya RBCM:EX TDuce@royalbcmuseum.bc.ca; Jonker, Brian TACS:EX Brian.Jonker@gov.bc.ca; French, Jason IBC:EX Jason.French@infrastructurebc.com; Bahain, Julien IBC:EX Julien.Bahain@infrastructurebc.com; Stenson, Erika RBCM:EX ESTenson@royalbcmuseum.bc.ca; Avison, Claire TACS:EX Claire.Avison@gov.bc.ca; MacKay, Diane RBCM:EX dmackay@royalbcmuseum.bc.ca; Hallatt, Sue TIC:EX Sue.Hallatt@ticorp.ca; 'Katie@esquimaltnation.ca' Katie@esquimaltnation.ca; 'rob@esquimaltnation.ca' rob@esquimaltnation.ca; 'Florence Dick' Florence.Dick@songheesnation.com; Erickson, Darb TACS:EX Darb.Erickson@gov.bc.ca

Subject: Minutes - Museum Working Group

Minutes - November 22 WG Meeting

1. **Action item follow up**
 - a. Proforma Statement

2. s.15

3. **Pack and Move Schedule**

s.13

4. **Communications Strategy**

- a. RBCM working on approvals of comms strategy with GCPE, and have clarity on what they would like the messaging to be.
- b. BC comms appendix is outstanding. ACTION: TACS to follow up with GCPE to receive government communications appendix.
- c. RBCM/TACS want to enhance communications' staff insight to projects. ACTION: Julien to extend WG invites to Jill and Corrina Filione (GCPE) and Tracey Drake (RBCM)

5. **BC completion schedule tracking**

- a. IBC peer review outcome – IBC management to review the BC again prior to release for the PEB.

s.13

- c. ACTION: TACS to set up a SP link for IBC to upload the BC and appendices to.

6. **Other**

- a. Diane announced she will be leaving her term position as RBCM's project director, effective December 6, and transitioning to TACS' project director role. RBCM is actively recruiting for a replacement, with position currently advertised on RBCM's website, closing Nov. 26.

From: Helliwell, Jacob TIC:EX

Sent: November 17, 2021 1:44 PM

To: Anderson, Kim TIC:EX <Kim.Anderson@ticorp.ca>; Duce, Tanya RBCM:EX <TDuce@royalbcmuseum.bc.ca>; Jonker, Brian TACS:EX <Brian.Jonker@gov.bc.ca>; French, Jason IBC:EX <Jason.French@infrastructurebc.com>; Bahain, Julien IBC:EX <Julien.Bahain@infrastructurebc.com>; Stenson, Erika RBCM:EX <EStenson@royalbcmuseum.bc.ca>; Avison, Claire TACS:EX <Claire.Avison@gov.bc.ca>; MacKay, Diane RBCM:EX <dmackay@royalbcmuseum.bc.ca>; Hallatt, Sue TIC:EX <Sue.Hallatt@ticorp.ca>; 'Katie@esquimaltnation.ca' <Katie@esquimaltnation.ca>; 'rob@esquimaltnation.ca'

<rob@esquimaltnation.ca>; 'Florence Dick' <Florence.Dick@songheesnation.com>; Erickson, Darb
TACS:EX <Darb.Erickson@gov.bc.ca>

Subject: RE: Minutes - Museum Working Group

Minutes – November 15 WG Meeting

1. **Action item follow-up**

s.13

- Wordmark – WG agreed to proceed with the wordmark and templates.

2. **Lease space update**

s.13

3. **BC completion schedule tracking**

- *Parts A/B* – Comments have been received and IBC has consolidated with the draft BC.
- *Part C/D/E* – Draft circulated to the working group on Nov. 10. **ACTION:** WG comments on Parts C/D/E due to IBC by Nov. 17.
 - Operating pro forma is still outstanding. IBC noted that further delays beyond Nov. 19 will impact the BC completion timelines. **ACTION:** TACS to provide comments to RBCM by Nov. 16 for RBCM to turn around final version for inclusion in BC.
- *Appendices* – WG reviewed the list of appendices and outstanding information, including:
 - Engagement/Communications Section – **ACTION:** TACS to provide its content by Nov. 19 and RBCM to revise its section to align shortly thereafter.
 - Philanthropy Campaign – **ACTION:** TACS to provide report to IBC by Nov. 17. **Complete**
- *CBA Sections* – IBC has received the necessary information from BCIB, although BCIB is awaiting s.13 IBC will proceed with the available fee information on Nov. 17 and is on track to include the drafts for the Nov. 24 WG page-turn review.
- *Reviews* – IBC has its BC peer review on Nov. 22. It will provide a consolidated draft BC for its peer review on Nov. 19; the same version will be shared for WG review in advance of the page-turn review on Nov. 24. **ACTION:** IBC to provide a OneNote link for the draft BC by Nov. 19 to facilitate multiple reviews concurrently.

4. **Other**

- TACS advised that most PEB members have responded to the electronic motion s.13 s.13
- Erika confirmed that the Site Redevelopment Committee meeting to endorse the BC can be rescheduled to align with BC completion date of Nov. 30. **ACTION:** RBCM Site Redevelopment

Committee to be rescheduled after Nov. 30 and prior to Dec. 9 RBCM Board meeting, in support of Dec. 10 PEB meeting to approve the BC.

From: [Mayhew, Neilane TACS:EX](#)
To: [Berkes, Andrea TACS:EX](#)
Subject: FW: Agenda - Museum Working Group
Date: January 20, 2022 7:27:21 AM

From: Avison, Claire TACS:EX <Claire.Avison@gov.bc.ca>

Sent: November 29, 2021 4:38 PM

To: Mayhew, Neilane TACS:EX <Neilane.Mayhew@gov.bc.ca>

Subject: FW: Agenda - Museum Working Group

see email below – I have a call scheduled with Dan to discuss the approach further. He is proposing a different solution –s.12; s.13

s.12; s.13

Claire Avison (she/her) | Assistant Deputy Minister | Ministry of Tourism Arts Culture and Sport | Cell: 250-217-9059 | claire.avison@gov.bc.ca

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Cc: Drake, Tracey RBCM:EX <tdrake@royalbcmuseum.bc.ca>

Subject: RE: Agenda - Museum Working Group

s.13

He will call Claire/Neilane to discuss.
Erika

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Sent: Monday, November 29, 2021 8:43 AM

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Subject: RE: Agenda - Museum Working Group

Agenda – November 29 WG Meeting

1. Action item follow-up
2. s.12

3. BC completion schedule tracking
 - a. Final comments on BC
 - b. CBA sections
4. PEB presentation review (attached)
5. Other

From: Anderson, Kim TIC:EX Kim.Anderson@ticorp.ca

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Subject: Minutes - Museum Working Group

Minutes - November 22 WG Meeting

1. **Action item follow up**
 - a. Proforma Statement

s.13

2. **Lease space update**
 - s.13

3. **Pack and Move Schedule**
 - s.13

4. **Communications Strategy**

- a. RBCM working on approvals of comms strategy with GCPE, and have clarity on what they would like the messaging to be.
- b. BC comms appendix is outstanding. **ACTION:** TACS to follow up with GCPE to receive government communications appendix.
- c. RBCM/TACS want to enhance communications' staff insight to projects. **ACTION:** Julien to extend WG invites to Jill and Corrina Filione (GCPE) and Tracey Drake (RBCM)

5. **BC completion schedule tracking**

- a. IBC peer review outcome – IBC management to review the BC again prior to release for the PEB.

s.13

- c. **ACTION:** TACS to set up a SP link for IBC to upload the BC and appendices to.

6. **Other**

- a. Diane announced she will be leaving her term position as RBCM's project director, effective December 6, and transitioning to TACS' project director role. RBCM is actively recruiting for a replacement, with position currently advertised on RBCM's website, closing Nov. 26.

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Subject: RE: Minutes - Museum Working Group

Minutes – November 15 WG Meeting

1. **Action item follow-up**

s.13

- Wordmark – WG agreed to proceed with the wordmark and templates.

2. **Lease space update**

s.13

scope of work.

- RBCM confirmed that it does not want any identifying signage on the building and that it will discuss internally the operating procedures for the access gate.

3. **BC completion schedule tracking**

- *Parts A/B* – Comments have been received and IBC has consolidated with the draft BC.
- *Part C/D/E* – Draft circulated to the working group on Nov. 10. **ACTION:** WG comments on Parts C/D/E due to IBC by Nov. 17.
 - Operating pro forma is still outstanding. IBC noted that further delays beyond Nov. 19 will impact the BC completion timelines. **ACTION:** TACS to provide comments to RBCM by Nov. 16 for RBCM to turn around final version for inclusion in BC.
- *Appendices* – WG reviewed the list of appendices and outstanding information, including:
 - Engagement/Communications Section – **ACTION:** TACS to provide its content by Nov. 19 and RBCM to revise its section to align shortly thereafter.
 - Philanthropy Campaign – **ACTION:** TACS to provide report to IBC by Nov. 17. **Complete**
- *CBA Sections* – IBC has received the necessary information from BCIB, although BCIB is awaiting s.13 IBC will proceed with the available fee information on Nov. 17 and is on track to include the drafts for the Nov. 24 WG page-turn review.
- *Reviews* – IBC has its BC peer review on Nov. 22. It will provide a consolidated draft BC for its peer review on Nov. 19; the same version will be shared for WG review in advance of the page-turn review on Nov. 24. **ACTION:** IBC to provide a OneNote link for the draft BC by Nov. 19 to facilitate multiple reviews concurrently.

4. **Other**

- TACS advised that most PEB members have responded to the electronic motion s.13 s.13
- Erika confirmed that the Site Redevelopment Committee meeting to endorse the BC can be rescheduled to align with BC completion date of Nov. 30. **ACTION:** RBCM Site Redevelopment Committee to be rescheduled after Nov. 30 and prior to Dec. 9 RBCM Board meeting, in support of Dec. 10 PEB meeting to approve the BC.

From: [Mayhew, Neilane TACS:EX](#)
To: [Berkes, Andrea TACS:EX](#)
Subject: FW: RBCM fundraising strategy
Date: January 20, 2022 7:28:09 AM

From: Avison, Claire TACS:EX <Claire.Avison@gov.bc.ca>
Sent: November 30, 2021 4:54 PM
To: Mayhew, Neilane TACS:EX <Neilane.Mayhew@gov.bc.ca>
Subject: RBCM fundraising strategy
Just finished meeting with Dan, Erika and Brian on the fundraising strategy and funding request.
s.13; s.17

Claire Avison (she/her) | Assistant Deputy Minister | Ministry of Tourism Arts Culture and Sport | Cell: 250-217-9059 | claire.avison@gov.bc.ca

From: Avison, Claire TACS:EX
Sent: November 29, 2021 5:13 PM
To: Mayhew, Neilane TACS:EX <Neilane.Mayhew@gov.bc.ca>
Subject: RE: Agenda - Museum Working Group
Will meet with Dan and Erika tomorrow – I don't think it's unreasonable for RBCM to work within a
s.13; s.17

Claire Avison (she/her) | Assistant Deputy Minister | Ministry of Tourism Arts Culture and Sport | Cell: 250-217-9059 | claire.avison@gov.bc.ca

From: Mayhew, Neilane TACS:EX <Neilane.Mayhew@gov.bc.ca>
Sent: November 29, 2021 4:57 PM
To: Avison, Claire TACS:EX <Claire.Avison@gov.bc.ca>
Subject: FW: Agenda - Museum Working Group
s.13

Neilane

Sent from Workspace ONE Boxer

On Nov. 29, 2021 4:37 p.m., "Avison, Claire TACS:EX" <Claire.Avison@gov.bc.ca> wrote:
see email below – I have a call scheduled with Dan to discuss the approach further. He is proposing a different solution – one that sounds reasonable s.13

s.13

Claire Avison (she/her) | Assistant Deputy Minister | Ministry of Tourism Arts Culture and Sport | Cell: 250-217-9059 | claire.avison@gov.bc.ca

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Cc: Drake, Tracey RBCM:EX <tdrake@royalbcmuseum.bc.ca>
Subject: RE: Agenda - Museum Working Group

s.13

He will call Claire/Neilane to discuss.
Erika

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Subject: RE: Agenda - Museum Working Group
Agenda – November 29 WG Meeting

1. Action item follow-up
2. s.12

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 - a. Final comments on BC
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Subject: Minutes - Museum Working Group

Minutes - November 22 WG Meeting

1. **Action item follow up**

- a. Proforma Statement

s.13

2. **Lease space update**

s.13

3. **Pack and Move Schedule**

s.13

4. **Communications Strategy**

- a. RBCM working on approvals of comms strategy with GCPE, and have clarity on what they would like the messaging to be.
- b. BC comms appendix is outstanding. **ACTION:** TACS to follow up with GCPE to receive government communications appendix.
- c. RBCM/TACS want to enhance communications' staff insight to projects. **ACTION:** Julien to extend WG invites to Jill and Corrina Filione (GCPE) and Tracey Drake (RBCM)

5. **BC completion schedule tracking**

- a. IBC peer review outcome – IBC management to review the BC again prior to release for the PEB.

s.13

- c. **ACTION:** TACS to set up a SP link for IBC to upload the BC and appendices to.

6. **Other**

- a. Diane announced she will be leaving her term position as RBCM's project director, effective December 6, and transitioning to TACS' project director role. RBCM is actively recruiting for a replacement, with position currently advertised on RBCM's website, closing Nov. 26.

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Subject: RE: Minutes - Museum Working Group

Minutes – November 15 WG Meeting

1. **Action item follow-up**

s.13

- Wordmark – WG agreed to proceed with the wordmark and templates.

2. **Lease space update**

s.13

3. **BC completion schedule tracking**

- *Parts A/B* – Comments have been received and IBC has consolidated with the draft BC.
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- *Appendices* – WG reviewed the list of appendices and outstanding information, including:
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- *CBA Sections* – IBC has received the necessary information from BCIB, although BCIB is

awaiting s.13

IBC will proceed with the available fee information on Nov. 17 and is on track to include the drafts for the Nov. 24 WG page-turn review.

- *Reviews* – IBC has its BC peer review on Nov. 22. It will provide a consolidated draft BC for its peer review on Nov. 19; the same version will be shared for WG review in advance of the page-turn review on Nov. 24. **ACTION:** IBC to provide a OneNote link for the draft BC by Nov. 19 to facilitate multiple reviews concurrently.

4. **Other**

- TACS advised that most PEB members have responded to the electronic motion s.13 s.13
- Erika confirmed that the Site Redevelopment Committee meeting to endorse the BC can be rescheduled to align with BC completion date of Nov. 30. **ACTION:** RBCM Site Redevelopment Committee to be rescheduled after Nov. 30 and prior to Dec. 9 RBCM Board meeting, in support of Dec. 10 PEB meeting to approve the BC.

Page 463 of 537 to/à Page 467 of 537

Withheld pursuant to/removed as

s.12 ; s.13

Page 468 of 537

Withheld pursuant to/removed as

s.12 ; s.13 ; s.17

Page 469 of 537 to/à Page 471 of 537

Withheld pursuant to/removed as

s.12 ; s.13

Page 472 of 537

Withheld pursuant to/removed as

s.12 ; s.13 ; s.17

Page 473 of 537 to/à Page 474 of 537

Withheld pursuant to/removed as

s.12 ; s.13

Page 475 of 537 to/à Page 480 of 537

Withheld pursuant to/removed as

s.12 ; s.13 ; s.17

Page 481 of 537 to/à Page 482 of 537

Withheld pursuant to/removed as

s.12 ; s.13

Page 483 of 537 to/à Page 486 of 537

Withheld pursuant to/removed as

s.12 ; s.13 ; s.17

Page 487 of 537

Withheld pursuant to/removed as

s.12 ; s.13

Page 488 of 537 to/à Page 489 of 537

Withheld pursuant to/removed as

s.12 ; s.13 ; s.17

Page 490 of 537 to/à Page 492 of 537

Withheld pursuant to/removed as

s.12 ; s.13

Page 493 of 537 to/à Page 504 of 537

Withheld pursuant to/removed as

s.12 ; s.13 ; s.17

Page 505 of 537 to/à Page 506 of 537

Withheld pursuant to/removed as

s.12 ; s.13

Page 507 of 537 to/à Page 509 of 537

Withheld pursuant to/removed as

s.12 ; s.13 ; s.17

From: [Mayhew, Neilane TACS:EX](#)
To: [Avison, Claire TACS:EX](#); [Jonker, Brian TACS:EX](#)
Cc: [Wood, Chelsea TACS:EX](#)
Subject: RBCM: RFP for Construction Manager for Lease Space
Date: December 6, 2021 2:59:16 PM

This has been flagged by MMM on the Comms call we are currently having.
We need to circle around and really brainstorm sequencing and the narrative and how all these things fit together. In the current environment of 3rd floor closure management, the below is going to create more issues.
Chelsea – Can you find Brian, Claire and I some time to touch base tomorrow.
Neilane

From: Jonker, Brian TACS:EX <Brian.Jonker@gov.bc.ca>
Sent: December 6, 2021 2:35 PM
To: Filion, Corinna GCPE:EX <Corinna.Filion@gov.bc.ca>
Cc: Avison, Claire TACS:EX <Claire.Avison@gov.bc.ca>
Subject: RBCM: RFP for Construction Manager for Lease Space

Hi Corinna,

The team is intending to release an RFQ on BCBid s.12; s.13

s.12; s.13

s.12; s.13

Wanting to make

sure that we have a joint comms approach on this as media can access BCBID and also want to make sure RBCM comms team is working on messaging. s.12; s.13; s.17

s.12; s.13; s.17

Brian Jonker
Executive Director
Arts and Culture
Ministry of Tourism, Arts, Culture and Sport
250 217-3991

COVID-19: We are committed to supporting B.C.'s artists and cultural organizations through this difficult time. This includes updating our policies and programs as necessary to match the challenges the sector is now facing. The most up-to-date information will always be posted on our dedicated [COVID 19 FAQ page](#) and individual program pages. Updates will also be announced on our [Facebook](#), and [Twitter](#) accounts.

From: [Mayhew, Neilane TACS:EX](#)
To: [Berkes, Andrea TACS:EX](#)
Subject: FW: Point in Time: RBCM Integrated Communications
Date: January 20, 2022 7:29:54 AM
Attachments: s.12; s.13; s.17

From: Jonker, Brian TACS:EX <Brian.Jonker@gov.bc.ca>
Sent: December 14, 2021 9:21 PM
To: Mayhew, Neilane TACS:EX <Neilane.Mayhew@gov.bc.ca>
Subject: Point in Time: RBCM Integrated Communications

Hi Neilane,

s.13 – your feedback appreciated so we can send up by tomorrow afternoon. Detailed document attached with infographic overlay of main comms.

- Choose to focus on main museum for now – be assured CRB version is in progress just less urgent
- I have met with GCPE multiple times and they like the format and have provided input.
- Have met with RBCM Comms (including Erika) and GCPE all together twice. RBCM has indicated they are also supportive of the approach – although we are still behind in getting concrete plans from them.

RBCM is reviewing an earlier version of the documents tomorrow am – we may need to go with whatever feedback you have knowing that this will continue to be work that we add to going for

Brian Jonker

Executive Director
Arts and Culture
Ministry of Tourism, Arts, Culture and Sport
250 217-3991

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Withheld pursuant to/removed as

s.12 ; s.13

Page 513 of 537 to/à Page 518 of 537

Withheld pursuant to/removed as

s.12 ; s.13 ; s.17

Cardona, Diego TACS:EX

From: Mark, Melanie TACS:EX
Sent: January 24, 2022 12:40 PM
To: Cardona, Diego TACS:EX
Subject: Fwd: TACS Media Request: RBCM third floor closure - Times colonist

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From: Fillion, Corinna GCPE:EX <Corinna.Fillion@gov.bc.ca>
Sent: Sunday, November 7, 2021 7:47:31 PM
To: Mark, Melanie TACS:EX <Melanie.Mark@gov.bc.ca>
Cc: Cardona, Diego TACS:EX <Diego.Cardona@gov.bc.ca>; Farrance, Melissa TACS:EX <Melissa.Farrance@gov.bc.ca>
Subject: Re: TACS Media Request: RBCM third floor closure - Times colonist

Thanks, will incorporate the changes. Do you want a final review before I send it to reporter?

C

Sent from my iPhone

On Nov 7, 2021, at 6:39 PM, Mark, Melanie TACS:EX <Melanie.Mark@gov.bc.ca> wrote:

Rough edits

Sent from my iPad

On Nov 7, 2021, at 12:23 PM, Cardona, Diego TACS:EX <Diego.Cardona@gov.bc.ca> wrote:

Thank you,
Diego

Begin forwarded message:

From: "Farrance, Melissa TACS:EX" <Melissa.Farrance@gov.bc.ca>
Date: November 5, 2021 at 5:36:41 PM PDT
To: "Fillion, Corinna GCPE:EX" <Corinna.Fillion@gov.bc.ca>
Cc: "Cardona, Diego TACS:EX" <Diego.Cardona@gov.bc.ca>, "Duncan, Kenton TACS:EX" <Kenton.Duncan@gov.bc.ca>
Subject: Re: TACS Media Request: RBCM third floor closure

Looks great to me.

Kenton & Diego, can you print first thing Monday morning?

Sent from my iPhone

On Nov 5, 2021, at 4:57 PM, Fillion, Corinna GCPE:EX
<Corinna.Fillion@gov.bc.ca> wrote:

Hi, proposed response for review and approval.

C

ght

Report the

Darron Kloster, t
Times Colonist
DKloster@timescolonist.com
250-889-7307

Deadline Monday, November 8, 2021 11:00 AM

Request

Reporter would like to expand on Minister's news release quote and get her perspective as the First Indigenous minister and as the minister in charge of RBC Museum on the changes

Recommendation – send this response

The museum's galleries were developed a half century ago through a Eurocentric lens that does not accurately capture a full and inclusive story of the many cultural groups who have contributed to the province's diversity, resilience and strength. In light of the discoveries of Indigenous children at unmarked sites at former Indian residential schools throughout BC we know we have to do better to expose our shared truths.

As the first and only First Nation's woman to be elected in B.C. and serve in Cabinet, this is our opportunity to reshape our narrative by sharing our collective truths. It's imperative to ensure the stories of Indigenous peoples and that of other cultural groups who have helped to build this beautiful province are accurately reflected in our exhibits at the RBCM. The principle of nothing about us without us is an integral core value of our government.

I recognize that change is difficult and that many people would like to maintain the status quo however I would like to assure those who cherish the museum, that I am confident that our steps to remodernize and

reimagine the RBCM in the 21st century is a step in the right direction for generations to come. The work being done to modernize the Royal BC Museum is not about eliminating parts of our story, its not about erasing our history it's about embracing the opportunity to ensure that all of our histories of the past are captured in a meaningful and respectful way to ensure we have a shared understanding of what our stories need to reflect moving forward. At the end of the day museums are curators of the past, present and future. We've heard from British Columbians and they want us to make changes that will include the voices and reflect the lived experiences of the communities and peoples in the land we call British Columbia today. Closing the third-floor galleries is about demonstrating reconciliation in action.

Cardona, Diego TACS:EX

From: Mark, Melanie TACS:EX
Sent: January 24, 2022 12:39 PM
To: Cardona, Diego TACS:EX
Subject: Fwd: Dan from RBCM

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From: Flesh, Cindy TACS:EX <Cindy.Flesh@gov.bc.ca>
Sent: Friday, December 3, 2021 2:44:00 PM
To: Mark, Melanie TACS:EX <Melanie.Mark@gov.bc.ca>; Farrance, Melissa TACS:EX <Melissa.Farrance@gov.bc.ca>
Subject: Dan from RBCM

Hi Cindy, can you please pass along a message to the Minister that Dan is running about 4-5 minutes late and he sends his apologies. He will connect as soon as he can.

Thanks,
Lily

Cindy Flesh
Administrative Coordinator to the
Honourable Melanie Mark
Minister of Tourism, Arts, Culture and Sport

****As of May 4, 2020 amendments to the Lobbyists Transparency Act has come into force. You must ensure that you are in compliance with the registration requirements under the Act.** The Office of the Registrar of Lobbyists can assist you to determine if you are in compliance, please contact the Office of the Registrar of Lobbyists at <https://www.lobbyistsregistrar.bc.ca/> **

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Cardona, Diego TACS:EX

From: Mark, Melanie TACS:EX
Sent: January 24, 2022 12:38 PM
To: Cardona, Diego TACS:EX
Subject: Fwd: Staff note RBCM
Attachments: s.12; s.13

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From: Cardona, Diego TACS:EX <Diego.Cardona@gov.bc.ca>
Sent: Thursday, December 2, 2021 6:17:49 PM
To: Mark, Melanie TACS:EX <Melanie.Mark@gov.bc.ca>
Subject: Staff note RBCM

Thank you,
Diego

Rioux, Luke MUNI:EX

From: Farrance, Melissa TACS:EX
Sent: December 16, 2021 2:13 PM
To: Fillion, Corinna GCPE:EX; Wormald, Carla JERI:EX
Cc: Jonker, Brian TACS:EX
Subject: RE: RBCM DOCUMENT Public-facing FAQ for third floor__Dec 16 Updated from MO CLEAN

The FAQ is approved.

From: Fillion, Corinna GCPE:EX <Corinna.Fillion@gov.bc.ca>
Sent: December 16, 2021 1:48 PM
To: Farrance, Melissa TACS:EX <Melissa.Farrance@gov.bc.ca>; Wormald, Carla GCPE:EX <Carla.Wormald@gov.bc.ca>
Cc: Jonker, Brian TACS:EX <Brian.Jonker@gov.bc.ca>
Subject: RE: RBCM DOCUMENT Public-facing FAQ for third floor__Dec 16 Updated from MO CLEAN

Do we want to share with Michael? Or have you already?

*Corinna Fillion
Communications Director
Ministry of Tourism, Arts, Culture and Sport*

250-882-0918

From: Farrance, Melissa TACS:EX <Melissa.Farrance@gov.bc.ca>
Sent: December 16, 2021 1:46 PM
To: Wormald, Carla GCPE:EX <Carla.Wormald@gov.bc.ca>
Cc: Jonker, Brian TACS:EX <Brian.Jonker@gov.bc.ca>; Fillion, Corinna GCPE:EX <Corinna.Fillion@gov.bc.ca>
Subject: RE: RBCM DOCUMENT Public-facing FAQ for third floor__Dec 16 Updated from MO CLEAN

Works for me. If there are no more comments, I can share with MMM.

From: Wormald, Carla GCPE:EX <Carla.Wormald@gov.bc.ca>
Sent: December 16, 2021 1:42 PM
To: Farrance, Melissa TACS:EX <Melissa.Farrance@gov.bc.ca>
Cc: Jonker, Brian TACS:EX <Brian.Jonker@gov.bc.ca>; Fillion, Corinna GCPE:EX <Corinna.Fillion@gov.bc.ca>
Subject: RBCM DOCUMENT Public-facing FAQ for third floor__Dec 16 Updated from MO CLEAN

Not so simple version attached clean and track changes version. s.13

s.13

THX

Third Floor (Human History) Galleries – Updates for December 10, 2021

Context: On November 3, 2021, the Royal BC Museum (the museum) announced we will be closing the third-floor galleries, at 6:00pm on December 31, 2021. This includes the Becoming BC and First Peoples galleries.

Why are the third floor galleries being closed?

As part of the Modernization project, in the government consultation in 2019, we heard that British Columbians want us to make changes that will include the voices and reflect the lived experiences of the communities and peoples in British Columbia.

It's imperative to ensure the stories of Indigenous peoples and that of other institutionally under-represented peoples are accurately reflected in our exhibits and galleries at the museum.

All the artifacts and cultural items in the First Peoples gallery and the Becoming BC gallery, which includes Old Town, are being kept and conserved. Many of these artifacts will form part of the new galleries. No histories are being erased and no treasures are being destroyed. Structures like the display cases, the wooden facades and staging, which includes Old Town and Captain Vancouver's ship *HMS Discovery* will be dismantled.

The facades, staging and display cases of the exhibits need to be modernized. When the galleries on the third floor were built over 50 years ago, materials were used that do not meet today's standards. They contain hazardous materials such as asbestos and lead. In normal operations these materials do not provide any risk to visitors or staff, but with the modernizing and changing of the spaces, these materials could be disturbed which requires us to take proper precautions and ensure everything is modernized and up to current standards.

The B.C. government is working to modernize the Royal BC Museum. As outlined in Minister of Tourism, Arts, Culture and Sport's mandate letter, work continues to redevelop the museum.

Why is this happening now?

The museum's board of directors has committed to modernizing the museum and ensuring it is a culturally safe and inclusive place for all the people of BC.

The museum has been working toward modernization for a number of years. In 2018, the Province began working with the museum to support modernization. The need for upgraded facilities to preserve and protect the collections was identified and has been shared publicly. The museum and archives' extensive collections have outgrown the available space and the buildings no longer meet today's accessibility or seismic standards.

The Collections and Research Building (CRB) in Colwood is the first phase of the Modernization project and is currently in the request for proposals stage. The successful design and build team will be announced in summer 2022 and the CRB is expected to open in summer 2025.

The intent to move forward on the updates required to the galleries was shared in our June 29th 2021 [Report to British Columbians](#), which outlined the need for the museum to replace our outdated Human History galleries with inclusive new exhibits that reflect the many histories of the people in British Columbia.

Government is currently reviewing options for the second phase of Modernization. A decision is expected in 2022.

Community engagement is an important part of modernization. We have begun initial outreach, including an interactive survey posted on the third floor of the museum that asks visitors to share what they love most about the galleries and what they would like to see in the future. We are also in the planning stages of a formal province wide public outreach process which will begin in Spring 2022.

Will Old Town be rebuilt?

It has always been our intention that future galleries continue to be immersive and experiential. Deep consideration and collaboration on how to develop a more inclusive and contemporary experience, including Old Town and the First Peoples Gallery, will be undertaken in the next few years.

We have heard from many British Columbians that Old Town is a loved part of the museum. The immersive sights and smells are a popular highlight. These opinions, thoughts, concerns and ideas will help to inform future decisions and will be part of the museum's community outreach and engagement process over the coming years.

There are hazardous materials in the facades of the exhibits, including Old Town and the First Peoples Gallery. It is important to note that these are just facades, essentially immersive display cases and props, and they can be recreated using materials that meet today's standards. These materials do not provide any risk to visitors or staff, but with the decanting of the spaces, these materials could be disturbed which requires us to take proper precautions to protect the health and safety of both visitors and staff.

The historical and cultural objects housed within these facades will all be carefully removed and conserved. No histories are being erased and no artifacts are being destroyed.

Are the hazardous materials in the exhibits a risk to visitors?

The materials within the exhibition facades are not a risk to visitors. Removing hazards has been a priority for the museum for a number of years. In normal operations these materials do not provide any risk to visitors or staff, but with the modernization and changes to the spaces, these materials could be disturbed which requires us to take proper precautions to protect the health and safety of both visitors and staff.

Are the hazardous materials in the exhibitions a risk to museum staff?

The museum has a hazardous materials consultant providing direction and advice for all work. The museum staff who will be working on moving the items from the third floor are all trained to work within those areas and are fitted for and equipped with special safety equipment to protect them while they conduct this important work.

What exhibits have been closed since the November 3rd announcement?

The lumber and mining mezzanines in the Becoming BC gallery, and the Cosmology display in the First Peoples' gallery closed in November. The work on moving these exhibitions has begun, however none of the work will involve disrupting hazardous material until the third floor is fully closed. All other exhibits, including the ship Discovery, Old Town, the gold panning exhibit (featuring the water wheel) and Totem Hall will remain open to visitors until December 31, 2021.

The process of modernizing the gallery's

What is involved?

First staff will conduct an initial inspection of the collections on display to determine whether conservation treatment is necessary, to preserve the objects for future exhibits and future generations, before they are returned to collections for storage and considered for use in future exhibits or research.

Indigenous cultural belongings, such as those on display in the First Peoples Gallery, take longer to decant because the process must follow important cultural protocols set by the communities from where the objects originated. Museum staff will continue to work with communities on access to their cultural objects and treasures throughout the closure.

Who is responsible for this work?

Curators, conservators and collections managers—all of whom are trained to safely handle collections. This work will take place in partnership with communities where appropriate, to ensure artifacts are handled with proper cultural protocols.

There are no demolition crews, construction workers or renovation labourers involved in the process of decanting. Historical collections are very fragile and sensitive to their environments, so decanting can only be performed by museum professionals who are trained to handle the collections.

Where are the items going?

The objects removed from the galleries will be carefully removed, packed and stored. Items from the Becoming BC and First Peoples gallery will be included in the new galleries at the museum site.

What does “decant” mean?

“Decant” is a term frequently used in a museum context and means to remove collections - historical objects or specimens - from their gallery displays.

How long have the objects been untouched in some of those exhibits?

With the exception of regular conservation inspections, many objects in the third-floor galleries have been on display since the galleries first opened, 50 years ago. A thorough review of where and why objects are on display is long overdue.

How are galleries and exhibitions maintained over time?

Objects on display receive regular inspections and, if necessary, conservation treatment. There are daily inspections of the museum by the Exhibitions team, where they look for obvious signs of disruption or damage to the galleries, these are also monitored by our security team on camera.

The Conservation and Collections teams practice regular care and maintenance in terms of dusting and cleaning of open displays and running an integrated pest management program.

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Withheld pursuant to/removed as

s.13

Rioux, Luke MUNI:EX

From: Farrance, Melissa TACS:EX
Sent: December 29, 2021 1:24 PM
To: Fillion, Corinna GCPE:EX
Subject: Re: Time Sensitive > Updated Website Content for Dec. 31
Attachments: Content for RBCM Website Banner - Third Floor Closure SR td1.docx

Nothing to add from me. This is all based on our approved messaging.

We should meet early next week with issues and get to the bottom of how our comms are going to roll out on the main building.

Sent from my iPhone

On Dec 29, 2021, at 11:33 AM, Fillion, Corinna GCPE:EX <Corinna.Fillion@gov.bc.ca> wrote:

Hi Melissa, for your review, thoughts
C
Corinna Fillion
Communications Director
Ministry of Tourism, Arts, Culture and Sport
250-882-0918

From: Jonker, Brian TACS:EX <Brian.Jonker@gov.bc.ca>
Sent: December 27, 2021 11:23 AM
To: Fillion, Corinna GCPE:EX <Corinna.Fillion@gov.bc.ca>
Subject: RE: Time Sensitive > Updated Website Content for Dec. 31
My two cents embedded.

Brian Jonker

Executive Director
Arts and Culture
Ministry of Tourism, Arts, Culture and Sport
250 217-3991

COVID-19: We are committed to supporting B.C.'s artists and cultural organizations through this difficult time. This includes updating our policies and programs as necessary to match the challenges the sector is now facing. The most up-to-date information will always be posted on our dedicated [COVID 19 FAQ page](#) and individual program pages. Updates will also be announced on our [Facebook](#), and [Twitter](#) accounts.

From: Fillion, Corinna GCPE:EX <Corinna.Fillion@gov.bc.ca>
Sent: December 24, 2021 8:16 AM
To: Jonker, Brian TACS:EX <Brian.Jonker@gov.bc.ca>
Subject: Fwd: Time Sensitive > Updated Website Content for Dec. 31
Hi Brian, thoughts on this? s.13

s.13

⌂

Sent from my iPhone

Begin forwarded message:

From: "Rich, Samantha RBCM:EX" <srich@royalbcmuseum.bc.ca>
Date: December 23, 2021 at 2:28:24 PM PST
To: "Nessel, Jill GCPE:EX" <Jill.Nessel@gov.bc.ca>, "Filion, Corinna GCPE:EX" <Corinna.Filion@gov.bc.ca>, "Pilling, Lisa GCPE:EX" <Lisa.Pilling@gov.bc.ca>
Cc: "Drake, Tracey RBCM:EX" <tdrake@royalbcmuseum.bc.ca>
Subject: Time Sensitive > Updated Website Content for Dec. 31

Hi everyone,

We have drafted revised web copy to reflect the gallery closures on the third floor as of 2nd Jan 2022.

To provide some context:

- The three gallery pages will be removed from the "exhibition" section of the website – as is standard practice - but they will still be published and accessible through the announcement/main third-floor closure page.
- The closure notice will go on top of the core galleries pages for the third floor galleries to begin with. We will not adjust or remove the content describing the galleries for the moment so we are not 'erasing' anything.
- The Nov 3rd announcement will live permanently in the RBCM press room.

The attached copy is with our Board for review and it is based on our previously approved messaging. If you could please review for approval by Thursday 30th December that would be hugely appreciated.

I'm aware with the holidays in the mix, this is limited time, however, we are hoping to post this end of day on Friday Jan 31st, or at least prior to opening on the morning of Sunday Jan 2nd for visitors.

Wishing you all the best, and a very happy holidays!

Warm regards,

Sam

Samantha Rich Corporate Communications Manager | Museum Operations

ROYAL BC MUSEUM

Traditional Territory of the Lekwungen (Songhees and Xwsepsum Nations)

675 Belleville Street, Victoria, BC Canada V8W 9W2

T 250-208-9148

srich@royalbcmuseum.bc.ca | royalbcmuseum.bc.ca

Join us on: [Facebook](#) | [Twitter](#) | [Flickr](#) | [Instagram](#)

Have a whale of a time at our feature exhibition, *Orcas: Our Shared Future*, on now through March 31, 2022. Double the fun by combining your museum visit with an IMAX® Victoria showtime, now screening *Humpback Whales*.

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Withheld pursuant to/removed as

s.13